July 28, 2011

Commissioner Elisse Walter
U.S. Securities and Exchange Commission
100 F St. NE
Washington, DC 20549

Dear Commissioner Walter,

Thank you for the opportunity to provide additional information to you regarding our efforts to assist special entities and thus, investors in understanding the municipal securities market. In particular, the exhibits attached to this letter are examples of our efforts to assist municipal debt issuers in the planning, execution, administration and monitoring of their debt portfolios. I encourage you and your staff to review these and documents and other guidance available on the GFOA website as you develop future policies and rules for the efficient operation of the municipal market.

From the State of Tennessee, State Funding Board and Office of the Comptroller of the Treasury:

Exhibit A: Introduction to the Guidelines on Interest Rate and Forward Purchase Agreements
Exhibit B: Guidelines for Interest Rate and Forward Purchase Agreements (Revised as of 11/01/2009)
Exhibit C: Interest Rate Agreement Information Sheet
Exhibit D: Forward Purchase Agreement Information Sheet
Exhibit E: Authorizing Statutes
Exhibit F: Statement of Educational Requirements under the Guidelines for Interest Rate and Forward Purchase Agreements
From the Government Finance Officers Association of the US and Canada:

Exhibit H: Derivatives Checklist
Exhibit I: List of Best Practices and Advisories

It is important that as new rules are drafted, the SEC be familiar with the guidelines and best practices that elected officials and government finance officers apply to their decision making process. I am available to discuss these and other issues with you at your convenience. I am also available to assist you in developing broader discussion groups with the State Debt Management Network, an affiliate organization of the National Association of State Treasurers or to assist my friend, Susan Gaffney, in developing similar calls through GFOA. Please call on us.

Yours truly,

Mary-Margaret Collier
Director, Office of State and Local Finance
State of Tennessee.
State Funding Board's Guidelines on Interest Rate and Forward Purchase Agreements

Pursuant to TCA 9-21-130, the Guidelines were last revised effective August 1, 2002. On August 5, 2009, the State Funding Board accepted a revision to the Guidelines that I had proposed and sought public comment before adopting the update.

Click here to review the comments received. I made changes to the proposed Guidelines in response to those comments.

On Tuesday, October 20, 2009, I presented the proposed Guidelines to the Board for final approval. The Board approved the Guidelines and provided for transition from the 2002 version of the Guidelines.

In summary, the proposed Guidelines now:

- Require adoption of debt management and derivative policies
- Require financial statements with a clean audit opinion
- Require independence of advisors and counsel
- Require avoidance of conflicts among third party professionals involved in the transactions
- Specify staff and required knowledge
- Impose ongoing reporting for Interest Rate and Forward Purchase Agreement transactions

Additionally, as Comptroller I am continuing to ask for public comment concerning the development of model debt and derivative management policies for local governments. In particular I am asking for comments on the role and appropriate amount of variable rate financing. If you have comments or questions, you may e-mail comptroller.web@tn.gov or contact Ann Butterworth, Assistant to the Comptroller for Public Finance, at (615) 401-7910.

Links to Prior Guidelines

- Guidelines for Interest Rate and Forward Purchase Agreements effective 8-1-02
- Interest rate Agreement Information Sheet & Forward Purchase Agreement Information Sheet dated 8-1-02
- Guideline Legislation
- Educational Requirements Under Guidelines
GUIDELINES FOR
INTEREST RATE AND FORWARD PURCHASE AGREEMENTS

PREAMBLE

The decision to enter into the Interest Rate or Forward Purchase Agreement is strictly the decision of the Governmental Entity. It is the Governmental Entity's responsibility to determine the appropriateness of the transaction, the legal authority to enter into the Agreement, and the consistency of the transaction with the Governmental Entity's adopted Debt Management Policy and Derivative Policy.

The use of these agreements and the related financial instruments should balance the Governmental Entity's primary goals of (i) reducing the cost of capital; (ii) minimizing interest rate volatility; and (iii) gaining flexibility in structuring and managing its debt portfolio over time.

The use of these agreements and the related financial instruments is not permitted if: (i) the rationale for using the agreement is based predominantly on speculation regarding the future direction or level of interest rates; (ii) the fair market value of the transaction cannot be readily and reliably determined at all times by the Governmental Entity or its agents; (iii) the transaction structure and/or terms result in a lack of liquidity and the inability to timely terminate the transaction at a market price; (iv) the transaction is inconsistent with the Governmental Entity's adopted Debt Management and/or Derivative Policies.

A positive report of compliance issued under these Guidelines does not relate to or confirm the appropriateness of the transaction or the legal authority of the Governmental Entity to enter into the Interest Rate or Forward Purchase Agreement. A positive report of compliance is not an endorsement of the proposed transaction; it only indicates that the Governmental Entity has complied with the Guidelines, a statutory prerequisite to entering into a transaction. A positive report does not mitigate business, financial, market or operating risks nor does it mitigate in any way the Governmental Entity's responsibility to independently analyze the transaction and fully understand the risk associated with the transaction.

Even the simplest Interest Rate or Forward Purchase Agreement is a complex financial instrument that requires a high level of financial sophistication. It is the responsibility of the Governmental Entity and its officials to insure they possess the skill, training and knowledge to evaluate the use of an Interest Rate or Forward Purchase Agreement and to manage the use over the Agreement's duration.
I. BACKGROUND

State statutes direct the State Funding Board to establish guidelines, rules or regulations with respect to interest rate swap agreements, other interest rate hedging agreements and forward purchase agreements that may be entered into by certain local governmental entities ("Governmental Entities" or "Governmental Entity"). The Governmental Entity must request the report of the Comptroller prior to the Governing Body of the Governmental Entity adopting a resolution authorizing the agreement. State statutes require that if a Governmental Entity intends to enter into one of these agreements and submits such a request, the Comptroller is required to determine whether the proposed agreement complies with the Guidelines and to report to the Governmental Entity.

The Guidelines do not govern contracts or other agreements based on statutes other than the Forward Purchase Authorizing Statutes or the Interest Rate Authorizing Statutes, whether or not they relate to the Governmental Entity's debt.

II. DEFINITIONS

"Accountant" shall mean a professional staff member of the Governmental Entity able to independently prepare financial statements compliant with US Governmental Generally Accepted Accounting Principles. This staff member shall be responsible for preparing debt and derivatives disclosures in accordance with US Governmental Generally Accepted Accounting Principles.

"Authorizing Statutes" shall mean the Forward Purchase Authorizing Statutes and Interest Rate Authorizing Statutes, a list of which is attached as Attachment C.

"Bond Counsel" shall mean an individual or entity who has legal experience and expertise in the area of municipal finance transactions and whose sole client relationship governed by ethical rules in a transaction must strictly be only to the Governmental Entity. No waiver of any conflict of interest with respect to representations of multiple parties in the same transaction will be permitted. In the case of a conduit financing, the conduit issuer's staff, consultants and contractors (including Bond Counsel) shall not serve as the counsel to the borrower which is borrowing from or through the conduit issuer. Bond Counsel must disclose all relationships to any other transaction participant outside of the transaction. The Bond Counsel may serve also as the Governmental Entity's Swap Counsel.

"Chief Executive Officer" or "CEO" shall mean the chief elected official of the Governmental Entity, or if there is no such elected official, the chairman or presiding officer of the Governing Body of the Governmental Entity.
"Chief Financial Officer" or "CFO" shall mean the Finance Director or other comparable official of the Governmental Entity overseeing the Governmental Entity's financial management specified by either law or charter or by direction of the CEO or Governing Body. This person shall be able to understand and explain financial statements compliant with US Governmental Generally Accepted Accounting Principles. This person shall be able to understand the monitoring process and provide the Governing Body with guidance concerning an Interest Rate Agreement transaction from the entrance decision, execution, monitoring, and termination decision to the impact on the Governmental Entity's financial condition and position.

"Comptroller" shall mean either the Comptroller, the Office of the Comptroller of the Treasury of the State of Tennessee, or the Comptroller's designee, as appropriate for the context.

"Counterparty" shall mean the party to an Interest Rate Agreement other than the Governmental Entity.

"Debt Management Report" shall mean a written debt management report of the Governmental Entity as of the end of the fiscal year.

"Debt Management Policy" shall mean a formally adopted set of policies as to the issuance of, level of, structure of, rating of, administration of and reporting on the Governmental Entity's total debt. This policy must comply with the model debt management policies developed by the State Funding Board under the authority of Tenn. Code Ann. Section 9-21-151.

"Derivative Management Report" shall mean a written derivative management report of the Governmental Entity as of the end of the fiscal year.

"Derivative Policy" shall mean a formally adopted set of policies as to the use of Interest Rate and Forward Purchase Agreements by the Governmental Entity. This policy must comply with the model derivative policies developed by the State Funding Board under the authority of Tenn. Code Ann. Section 9-21-151.

"Financial Advisor" shall mean an individual or entity that provides advisory services with experience in the area of debt transactions for issuers of municipal debt. A Financial Advisor's fiduciary duty in a transaction must strictly be only to the Governmental Entity. The Financial Advisor must disclose to the Governmental Entity all relationships to any other transaction participant outside of the transaction. In the case of a conduit financing, the conduit issuer, its staff, consultants and contractors shall not serve as the Financial Advisor to the borrower. The Financial Advisor may serve also as the Governmental Entity's Swap Advisor.
"Financial Operations" shall mean budgeted receipts and expenditures for a current or ensuing fiscal year.

"Financial Position" shall mean the assets, liabilities, and net assets or fund balances.

"Forward Purchase Agreement" shall mean an agreement providing for the purchase of bonds or other obligations of a Governmental Entity when delivery of such bonds or other obligations will occur on a date greater than ninety (90) days from the date of execution of such agreement.

"Forward Purchase Authorizing Statutes" shall mean the Tennessee legislative acts and statutes authorizing Forward Purchase Agreements in accordance with State Funding Board Guidelines as identified from time to time by the Board and attached as Appendix C.

"Forward Purchaser" shall mean the party to a Forward Purchase Agreement other than the Governmental Entity.

"Governing Body" shall mean the legislative body of the Governmental Entity.

"Governmental Entity" shall mean any governmental entity authorized to enter into an Interest Rate Agreement or Forward Purchase Agreement pursuant to an Authorizing Statute. In the case of a conduit financing, "Governmental Entity" shall include both the conduit issuer and the borrower.

"Interest Rate Agreement" shall mean an interest rate swap or exchange agreement, an agreement establishing an interest rate floor or ceiling or both and any other interest rate hedging agreement, including options to enter into or cancel such agreements, as well as the reversal or extension thereof.

"Interest Rate Authorizing Statutes" shall mean Tennessee legislative acts and statutes authorizing Interest Rate Agreements in accordance with State Funding Board Guidelines as identified from time to time by the Board and attached as Attachment C.

"Monitor" shall mean a professional staff member responsible for understanding or preparing and interpreting derivative and variable-rate debt monitoring reports and communicating the impact of changes in the derivative or underlying debt on the Governmental Entity’s financial condition and operations.

"Rating Agency" shall mean one of the following: (i) Fitch Ratings; (ii) Moody’s Investor Services or (iii) Standard & Poor’s Ratings Group, a Division of The McGraw-Hill Companies, Inc. or any successor to these.
“Swap Advisor” shall mean an individual or entity that provides advisory services with experience in the area of derivative transactions for issuers of debt. A Swap Advisor’s fiduciary duty in a transaction must strictly be only to the Governmental Entity. The Swap Advisor must disclose to the Governmental Entity all relationships to any other transaction participant outside of the transaction. In the case of a conduit financing, the conduit issuer, its staff, consultants and contractors shall not serve as the Swap Advisor to the borrower. A Swap Advisor may serve also as the Governmental Entity's Financial Advisor.

“Swap Counsel” shall mean an individual or entity who has legal experience in the area of derivative transactions and whose sole client relationship governed by ethical rules in a transaction must strictly be only to the Governmental Entity. No waiver of conflict of interest with respect to representations of multiple parties in the same transaction will be permitted. In the case of a conduit financing, the conduit issuer's staff, consultants and contractors (including Swap Counsel) shall not serve as counsel to the borrower which is borrowing from or through the conduit issuer. Swap Counsel must disclose all relationships to any other transaction participant outside of the transaction. The Swap Counsel may serve also as the Bond Counsel to the transaction.

III. PROCEDURE FOR REQUESTING A REPORT OF COMPLIANCE

A. Form of Request.

Any request for a report of compliance with these Guidelines for Interest Rate Agreements or Forward Purchase Agreements shall include such information as is required in these Guidelines. For purposes of either an Interest Rate Agreement or a Forward Purchase Agreement, if a conduit borrowing is involved, both the conduit issuer and the borrower(s) shall separately prepare and submit requests for reports of compliance and separately shall meet all requirements of these Guidelines.

Only the Governmental Entity shall prepare and only the CEO shall submit a request, whether by mail or in any other manner. A request submitted by other than the CEO will not be deemed to have been properly submitted, and the Comptroller shall immediately return the request with an explanation of the proper procedure.

The CEO and the Chief Financial Officer (CFO) shall review all requests prior to submission to the Comptroller. If neither the CEO nor the CFO is a member of the Governing Body, the Governing Body shall appoint one of its members to review the submission.
The request must supply the information required by the appropriate attached form as specified by these Guidelines, as well as any other information reasonably requested by the Comptroller. The request shall contain the actual signature of the CEO. All communications concerning the request shall be between the Comptroller and the CEO or CFO, if so designated by CEO. A public meeting of the Governing Body scheduled to approve an Interest Rate or Forward Purchase Agreement by the Governmental Entity cannot be held during the 15-day review period. If the Comptroller is informed a meeting has been scheduled to be held during the review period, the request shall not be deemed to have been received and shall be returned to the Governmental Entity.

B. Acknowledgment by Comptroller.

The Comptroller will record the request on the date received and will issue a timely acknowledgment to the Governmental Entity’s CEO or CFO, if so designated by CEO, indicating the date the request was received and referring to the 15-day period statutory review period. If the request is deemed incomplete after acknowledgement or at time of receipt or if the Governmental Entity is required to appear before the Comptroller as required by Section IV.A., the request will not be deemed to have been received and the Comptroller shall inform the CEO that the request was incomplete and identify the item(s) not included. The 15-day statutory review period shall not begin until the in-person appearance, if required, occurs and a complete request is received.

C. Identification of Authorizing Statute.

In its request, the Governmental Entity shall identify the Forward Purchase Authorizing Statute or Interest Rate Authorizing Statute under which the request is being submitted and identify the specific type of Forward Purchase Agreement or Interest Rate Agreement for which the request is being submitted.

D. Conditions for Entering into an Interest Rate or Forward Purchase Agreement.

To be eligible to enter into either an Interest Rate or a Forward Purchase Agreement, a Governmental Entity must have:

1. Debt Management Policy and Derivative Policy adopted by action of the Governmental Entity's Governing Body after a public hearing and prior to the submission of a request under these Guidelines:
   a. It must be the policy of the Governmental Entity to review these policies at least biennially and upon any change or vacancy in the positions of CEO or CFO.
   b. Copies of the above policies must be included with a request for a Report of Compliance and along with a statement
describing how the proposed transaction complies with such policies;

2. Financial statements prepared in compliance with US Governmental Generally Accepted Accounting Principles with an unqualified auditor’s opinion (shown by most recent two fiscal years prior to the request);

3. Made a presentation to the Governmental Entity’s Governing Body explaining with regard to a proposed Agreement each of the following risks and the efforts to be taken to mitigate the risk:
   a. Interest Rate Risk – The rate of interest paid may increase or decrease over time. Mitigation tactics include, but are not limited to, issuance of fixed rate debt, interest rate caps or collars, variable to fixed rate swaps, or forward purchase agreements.
   b. Counterparty Credit Risk – The risk that the counterparty to the Agreement (or the Forward Purchaser in the case of a Forward Purchase Agreement) does not perform pursuant to the terms of the agreement. Mitigation tactics include but are not limited to, limiting the Governmental Entity’s exposure to an individual counterparty, minimum rating requirements for counterparties, or mandatory collateral requirements in case of downgrade.
   c. Tax Risk – The risk associated with a rise in tax-exempt interest rates relative to taxable interest rates as a result of a change in the Federal Tax Code, which in a synthetic fixed rate structure would cause a shortfall in the amount received by the Governmental Entity on the variable receipt leg of an Agreement being less than the amount paid on the associated variable rate debt. Mitigation tactics include, but are not limited to, issuance of fixed rate debt, use of tax-exempt index to determine swap payments, or basis swap.
   d. Termination Risk – The risk that a swap could be terminated and a market based termination payment required. Mitigation tactics include but are not limited to, issuance of fixed or variable rate debt in the cash market, progressive budgeting for potential termination payments, or include a early termination option at par in the original Agreement. As most termination risks result from credit events of the Governmental Entity, consideration should be given to the negotiation of the triggers for early termination in the Agreement, which should be limited as much as possible to credit rating based events and be kept as low and remote as possible. Good fiscal management of the Governmental Entity will then provide the best possible mitigation of Termination Risk.
e. **Liquidity/Remarketing Risk** – The risk that holders of variable rate bonds exercise their “put” option to tender their bonds back to the Governmental Entity and the Remarketing Agent is unable to immediately remarket the bonds and the Governmental Entity is forced to purchase the bonds and the risk that the price or availability of liquidity is higher or less available than originally assumed. Mitigation tactics include, but are not limited to, limit the amount of variable rate and synthetic fixed rate debt outstanding, purchase a liquidity facility from a highly rated provider or provide self-liquidity with surplus funds.

f. **Liquidity/Rollover Risk** – The two related risks associated with a financing where the term of the bonds exceeds the term of the original liquidity facility. At the expiration of the original liquidity facility the Governmental Entity may (i) experience higher fees for a new facility and/or (ii) not be able to acquire a new facility because of market conditions at the time. Mitigation tactics include, but are not limited to, the use of self-liquidity, longer term liquidity facilities or shorter termed debt.

g. **Basis Risk** – The risk in a synthetic fixed rate structure of a shortfall in the amount received by the Governmental Entity on the variable receipt leg of an Interest Rate Agreement compared to the rate paid on the associated variable rate debt and as a result the Governmental Entity’s debt service payments will increase. Mitigation tactics include, but are not limited to, carefully match the formulas for making and receiving payments, i.e. use SIFMA based vs. LIBOR based payment schedules to hedge tax-exempt variable rate debt.

h. **Amortization Risk** – The risk the notional amount of an Interest Rate Agreement could become mismatched versus the amortization of a particular series of underlying bonds as a result of refundings or early principal payments. Mitigation tactics include, but are not limited to, extraordinary mandatory par call option for the swap in case of a prepayment of the bonds or early par call option.

i. **Operational Risk** – The risk the Governmental Entity may not have the adequate systems, policies, or staff to ensure timely and accurate cash flow exchanges and/or compliance with collateral and other provisions of the Agreement and therefore cause a termination of the Agreement and trigger the associated termination payment or cause the Agreement to be under-collateralized. Mitigation tactics include, but are not limited to, outside training of staff, contract third-party administration of all Agreements, or limit the size and complexity of such
agreements to something the Governmental Entity can comfortably manage.

4. Have a Financial Advisor and Bond Counsel (compliant with Section H on Conflicts).

Additionally, in order to be eligible to request a Report of Compliance, a Governmental Entity must agree to:

1. comply with the reporting requirements of Section G;
2. comply with the conflict prohibitions contained in Section H; and
3. provide adequate public notice of the submission of a request for compliance.


After reviewing the request, the Comptroller shall issue a report, referencing the Forward Purchase Authorizing Statute and/or the Interest Rate Authorizing Statute, stating that the request by the Governmental Entity substantially complies with these Guidelines. The Comptroller's Report of Compliance, a copy of the request submitted by the CEO, and the following statement must be presented to the Governing Body at the time of adoption of the resolution authorizing such Agreement and must be included in the record of the meeting:

"The Report of the Comptroller relates only to substantial compliance with the State Funding Board Guidelines at the time of the request; the Report is not an endorsement of the transaction; and the Report does not relate to the appropriateness of the transaction or the legal authority of the Governmental Entity to enter into the Agreement."

If the request does not comply with these Guidelines, the report shall identify the areas of non-compliance. A new request with any areas of non-compliance corrected by the Governmental Entity may be submitted and a new 15-day period for the Comptroller to review the request shall commence on the date of receipt of the complete request.

F. Appeals Process.

If the report of the Comptroller states that the request does not comply with these Guidelines, then the Governmental Entity may file a written request for appeal to the Assistant Secretary of the State Funding Board in the Division of Bond Finance, Office of the Comptroller of the Treasury. Such request shall specify in detail the basis on which the Governmental Entity believes a report of compliance is justified. A meeting of the State Funding Board shall be held to consider the written appeal request within 30-days of receipt of the appeal request, or as soon thereafter as a quorum can be achieved.
G. Reporting.

The Governmental Entity shall file the following information both with the Governing Body and with the Municipal Securities Rulemaking Board's Electronic Municipal Market Access (EMMA) system, or as indicated:

1. Execution – Upon entering into an Interest Rate Agreement, the Governmental Entity shall report in accordance with the requirements of Tenn. Code Ann. Section 9-21-151 no later than 45-days after the execution of the Agreement. In addition, a copy of the ISDA Master Agreement (including the Schedule to the Master and Credit Support Annex) with a memo identifying the transaction and the reasons for executing it shall be filed with the Governing Body. The Governmental Entity shall maintain a permanent copy of this report containing the memo and Agreement.

2. Option – Upon the exercise of any option by the Governmental Entity or its Counterparty, the Governmental Entity shall file a report no later than 15-days after the exercise of the option. This report will detail the reasons for executing the option, the details of the transaction including all costs related to exercising the option and the impact on the Governmental Entity's financial position and operations.

3. Material Events – Upon the occurrence of any of the following as they relate to the Agreement or the related indebtedness, the Governmental Entity shall within five (5) business days of the event (or of the date on which the Governmental Entity becomes aware of the event) report:
   a. Vacancy or change in the position or role of Monitor or CEO;
   b. Downgrade in the rating of any party to the Agreement or transaction;
   c. Default in the performance of any party to the Agreement or the transaction, including non-payment related defaults;
   d. Principal and interest payment delinquencies;
   e. Unscheduled draws on debt service reserves reflecting financial difficulties;
   f. Unscheduled draws on credit enhancements reflecting financial difficulties;
   g. Substitution of credit or liquidity providers, or their failure to perform;
   h. Adverse tax opinions or events affecting the tax-exempt status of the indebtedness;
i. Modifications to rights of securities holders;

j. Bond calls;

k. Defeasances; refunding; termination;

l. Release, substitution, or sale of property securing repayment of the indebtedness;

m. Changes in the formula used for the payments Interest Rate Agreement; and

n. Failure to provide annual financial information as required by these Guidelines, transaction documents, or by law.

4. Annual – The Governmental Entity shall submit annually:

a. Debt and Derivative Management Reports as defined in these Guidelines, by January 15 of each year;

b. Annual Operating and Capital Budget in the manner of Tenn. Code Ann. Section 9-21-403 by August 31 of each year; and

c. Audited Annual Financial Statements within 195 days of the close of each fiscal year.

5. Termination – If the Governmental Entity terminates an Interest Rate Agreement or Forward Purchase Agreement, the Governmental Entity jointly with its Financial Advisor or Swap Advisor shall submit within 15-days a report identifying the business purpose for such termination, any payments made or received by any parties to the Agreement, any other costs, and the impact on the Governmental Entity's financial position and operations. The report must include the method, underlying assumptions, and data used in the actual calculation of the amount of such payments made or received by any parties to the Agreement, and a summary analysis of the transaction and its effectiveness.

All such reports (except for the Termination Report) shall be submitted only by the Governmental Entity’s CEO.

The Comptroller may provide additional guidance concerning reporting beyond these Guidelines. The Comptroller may alter these reporting requirements to meet oversight needs and market conditions, including but not limited to requiring additional reports and altering the timing of reports. Such alterations shall be posted on the State Funding Board’s or the Comptroller’s website. The Governmental Entity shall be responsible for periodically viewing the website for updates on requirements.
H. Conflicts.

A Governmental Entity engages external professionals to obtain expert and objective advice, as well to obtain services, regarding the Interest Rate Agreement or Forward Purchase Agreement and the related indebtedness. In order to achieve objectivity and to avoid the appearance of impropriety, the Governmental Entity shall include in its Debt Management Policy and Derivative Policy (i) whether, and under what circumstances, it will permit a firm or individual to serve in different roles in different transactions, and (ii) whether there is a lockout period between roles or transactions. In a single transaction, a Governmental Entity may allow (i) the Swap Advisor to serve as Financial Advisor or investment advisor; and (ii) the Bond Counsel to serve as Swap Counsel. However, the Advisors and Counsel may not serve in any other role or represent any other party (including a conduit issuer or a borrower) to the transaction on matters related to the transaction, whether to the Interest Rate Agreement or the Forward Delivery Agreement or to the related indebtedness, whether already outstanding or to be issued. A Governmental Entity shall require full disclosure of all existing client and business relationships between and among the professionals to the transaction (including but not limited to Financial Advisor, Swap Advisor, Bond Counsel, Swap Counsel, trustee, paying agent, underwriter, Counterparty, and remarketing agent), as well as conduit issuers, sponsoring organizations and program administrators. Such disclosure shall also extend to any existing or known future relationships or representations that could give rise to, or the appearance of, a conflict of interest. Such information shall be reported to the Governing Body in a public meeting.

I. Failure to Meet Guidelines.

Any Governmental Entity failing to meet the requirements of the Guidelines, including the reporting requirements of Paragraph G above, shall be placed on a list of Governmental Entities in noncompliance. Those Governmental Entities on the list shall be ineligible to request Reports of Compliance or to enter into any additional Interest Rate or Forward Purchase Agreements, including those for which they have previously received a positive report of compliance but have not yet executed the Agreement. The Governmental Entity may present to the State Funding Board a plan of how it will insure future compliance with the Guidelines, and only the State Funding Board may remove the Governmental Entity from the list of noncompliance.

IV. GUIDELINES SPECIFIC TO INTEREST RATE AGREEMENTS

A. Requesting a Report of Compliance for an Interest Rate Agreement.

Governmental Entities meeting all of the following criteria are not required to appear before the Comptroller in person:
1. Outstanding indebtedness with an aggregate principal amount of at least $50,000,000 at the time of execution of the Interest Rate Agreement.

2. Qualifying Debt Structure of indebtedness to which Interest Rate Agreement relates:
   a. minimum principal of $25,000,000 with level principal amortization, level debt service, proportional revenue coverage debt service or a debt service structure that results in an average life of the debt less than the greatest of the three above requirements; and
   b. an initial construction period of no more than three years matching actual construction time.

3. Governmental Entity's required minimum number of three (3) full-time finance staff:
   a. Accountant;
   b. CFO; and
   c. Monitor.


5. Capital improvement plan or capital budget adopted by the Governing Body.

6. Swap Advisor compliant with Section H above on Conflicts.

A Governmental Entity not meeting the above criteria must make an in-person presentation to the Comptroller indicating an understanding of the risks and justifying why the Governmental Entity should not be required to meet the above criteria.

B. General Interest Rate Agreement Requirements.

1. The Interest Rate Agreement shall relate to a specific identifiable indebtedness of the Governmental Entity either (i) that is outstanding or (ii) that will be incurred or authorized contemporaneously with either the execution or effective date of the Interest Rate Agreement and the Agreement is contingent on the issuance of such debt.

2. The Interest Rate Agreement shall not extend beyond the life of the indebtedness.
3. The notional amount of the Interest Rate Agreement or Agreements shall not exceed the outstanding principal of the related indebtedness at any time.

The Governmental Entity shall present with the request for a Report of Compliance a copy of the presentation its CEO, or their designee, presented at a public meeting to its Governing Body analyzing how the Interest Rate Agreement is intended to accomplish its business purpose, taking into account the various risks posed by the Agreement and the underlying debt. This analysis must demonstrate the proposed transaction is in compliance with the Governmental Entity's adopted Debt Management and Derivative Policies. This analysis shall include a comparison of all alternatives considered by the Governmental Entity and the rationale for the alternative chosen. This analysis shall also include reasonable stress testing of the Interest Rate Agreement relative to the alternatives presented based on future changes in market condition consistent with historical levels of volatility.

C. Procurement of Interest Rate Agreements.

Governmental Entities may enter into an Interest Rate Agreement through negotiation with a Counterparty or through a competitive bidding process, as provided by law.

D. Form of Documentation.

To document any Interest Rate Agreement, a Governmental Entity shall utilize the standard documentation prepared by the International Swaps and Derivatives Association, Inc. ("ISDA"), such as the Master Agreement, Schedule and Confirmation, with such modifications and supplements as the Governmental Entity deems necessary to accomplish the purposes of the Interest Rate Agreement and as approved by the Comptroller.

E. Risks Associated with Interest Rate Agreements.

It is the responsibility of the Governmental Entity proposing to enter into an Interest Rate Agreement to understand the risks associated with such an Agreement. The Governmental Entity shall list in its request those risks it has identified as associated with the proposed Interest Rate Agreement and describe its understanding of the impact each of these risk could have upon the Governmental Entity's financial condition.
F. Standards for Counterparty Selection and Security for Financial Interest.

1. Credit Criteria - To be qualified, a Counterparty or its credit support provider must have a minimum counterparty, long-term debt or claims paying rating of at least “Aa3” or “AA-” with a stable outlook by at least one of the three Rating Agencies and will have no rating lower than “A2” or “A” by any of the Rating Agencies at the time the Interest Rate Agreement is entered.

Counterparties whose highest rating from any of the three Rating Agencies is below the double-A category, additional credit enhancement will be required in the form of either: (i) contingent credit support or enhancement by a third-party with a triple-A rating from at least one of the three Rating Agencies; (ii) posted collateral consistent with Section F.2 below; or (iii) ratings downgrade triggers that provide additional collateral or the Governmental Entity the ability to terminate the Agreement at par.

In addition, qualified Counterparties must have a demonstrated record of successfully executing Interest Rate Agreements of similar size and scope.

2. Counterparty Downgrade Provisions – All Interest Rate Agreements must provide that if the Counterparty’s credit rating or that of its guarantor or credit support provider should fall below the above minimum requirements, the Counterparty must provide collateral as required by the credit support annex. If the Counterparty fails to maintain its rating during the term of the Agreement with at least one of the three Rating Agencies in or above the “A” category, the Governmental Entity shall have the right to terminate the Agreement with the Counterparty as the "Affected Party" as that term is contemplated in the ISDA schedule.

3. Collateral Requirements - Terms imposing collateral requirements will be based upon each party’s credit ratings and will require collateralization or other forms of credit enhancements to secure any termination payment amount that exceeds the applicable collateral threshold. The minimum collateral requirements, including collateral thresholds, types of collateral and collateral valuation will be determined by the Governmental Entity in concurrence with its Derivatives Policy and set forth in the credit support annex. All collateral must be in a form eligible as investments for Governmental Entities in Tennessee. Collateral shall be held by a third party custodian and marked to market at least weekly.
G. Credit Enhancement, Liquidity and Reserves.

The Guidelines do not require, except in those cases where the Counterparty is required to provide collateral, guaranty, surety, or other credit enhancement to secure the termination value of an Interest Rate Agreement, either the Governmental Entity or the Counterparty to obtain credit enhancement or a liquidity facility in connection with entering into an Interest Rate Agreement. Although not required to maintain any reserves in connection with such Agreement, a Governmental Entity should consider the establishment of a reserve or reserves in accordance with its own Debt Management and Derivative Policies.

H. Financial Monitoring.

The Governmental Entity shall require the Counterparty to provide at least monthly (preferably weekly) mark-to-market calculations showing the current termination value of the Interest Rate Agreement. If collateral has been provided to secure the Counterparty's obligations under an Interest Rate Agreement as required by Section IV-F hereof, the Counterparty shall agree to provide at least weekly valuations of the collateral and the termination value of the Interest Rate Agreement. The Governmental Entity shall establish an independent process for monitoring and reviewing the valuations required by these Guidelines and its Derivative Management Policy. With respect to every Interest Rate Agreement, this process shall monitor the following:

1. Counterparty Credit Rating and financial condition;
2. Guarantor/Surety Credit Rating and financial condition;
3. Report of Collateral Valuation determined by the Swap Advisor;
4. Report of Market/Termination Value determined by the Swap Advisor;
5. Report of Hedge Effectiveness determined by an Swap Advisor; and

I. Application and Source of Payments.

If a Governmental Entity receives a non-periodic payment in connection with entering into or performing under an Interest Rate Agreement relating to tax-exempt debt, including any termination payment, the Governmental Entity shall consult (or have consulted) with nationally recognized bond counsel as to whether there are any restrictions on the application or investment of such payment. A Governmental Entity required to make any payment, including a non-periodic payment, under an Interest Rate Agreement, shall make such payment only from sources as are identified in the Interest Rate Agreement and otherwise are legally available for such payment.
J. **Skill and Knowledge Requirements.**

Any Governmental Entity proposing to enter into an Interest Rate Agreement is responsible for understanding the risks associated with such an Agreement. The Governmental Entity's CEO and Governing Body (through a designated member of the Governing Body and a designated member of the Audit Committee, if any) are responsible for obtaining a basic understanding of any Interest Rate Agreement and related indebtedness. The Governmental Entity is responsible for maintaining staff able to understand, monitor, and disclose Interest Rate Agreements as well as for hiring the necessary professionals.

K. **Information Sheet.**

Each request for a Report of Compliance to enter into an Interest Rate Agreement shall be accompanied by a completed information sheet in the form of Appendix A attached hereto, and shall include such information as is necessary for the Comptroller to make a determination of compliance pursuant to these Guidelines.

V. **GUIDELINES SPECIFIC TO FORWARD PURCHASE AGREEMENTS**

A. **Conditions to Entering into Forward Purchase Agreements.**

The Governmental Entity must have outstanding at least $25,000,000 of indebtedness at the time of request to enter into a Forward Purchase Agreement. The Forward Purchase Agreement otherwise authorized under the Forward Purchase Authorizing Statutes:

1. Must disclose fully proposed continuing and one-time costs;

2. Must be entered into for the business purpose of reducing the reasonably anticipated lower net cost of borrowing with respect to the debt;

3. From the execution date of the Forward Purchase Agreement must provide for delivery of the debt:
   a. greater than 90 days; and
   b. if for new money debt, not greater than five (5) years; or
   c. if for refunding debt, not greater than the earlier of five (5) years or the first optional redemption date either resulting in cost savings or at par.
If a determination is made to allow a forward delivery date greater than five (5) years as permitted in the Forward Purchase Authorizing Statutes, the Comptroller shall notify the State Funding Board providing the reason for the extended time period.

B. Supporting Analysis.

The Governmental Entity shall present with the request for a Report of Compliance a copy of the presentation its CEO, or their designee, presented at a public meeting to its Governing Body analyzing how the Forward Purchase Agreement is intended to accomplish its business purpose taking into account the various risks posed by the Agreement and the underlying debt. This analysis must demonstrate the proposed transaction is in compliance with the Governmental Entity’s adopted Debt Management Policy and Derivative Policy. This analysis shall include a comparison of all alternatives considered by the Governmental Entity and the rationale for the alternative chosen. This analysis shall also include reasonable stress testing of the Forward Purchase Agreement relative to the alternatives presented based on future changes in market condition consistent with historical levels of volatility.

C. Procurement of Forward Purchase Agreements.

Governmental Entities may enter into a Forward Purchase Agreement through negotiation or through a competitive bidding process, as provided by law.

D. Form of Documentation.

The Forward Purchase Agreement shall be in the form and content similar to a standard bond purchase agreement and shall clearly define the rights and obligations of each party to the Forward Purchase Agreement in the event of failure to perform by either party. All material terms and conditions must be contained within the Agreement and not within another document.

E. Risks Associated with Forward Purchase Agreements.

Any Governmental Entity that enters into a Forward Purchase Agreement shall be responsible for understanding the risks associated with entering into such an Agreement. The Governmental Entity shall also identify those risks and describe the potential impact in the analysis required by Paragraph B above.

F. Standards for Selection.

To be qualified, a Forward Purchaser or its credit support providers will have a credit rating of: (i) at least “A2” or “A+” with a stable outlook by at least one of the three Rating Agencies and not rated lower than “A3” or “A-” by any of the
Rating Agencies or (ii) have a special purpose subsidiary with a double-A rating by at least two of the three Rating Agencies.

In addition, qualified Forward Purchasers must have a demonstrated record of successfully executing Forward Purchase Agreements of similar size and scope.

G. Application and Source of Payments.

If a Governmental Entity receives a non-periodic payment in connection with entering into or performing under a Forward Purchase Agreement relating to tax-exempt debt, including any termination payment, the Governmental Entity shall consult (or have consulted) with nationally recognized bond counsel as to whether there are any restrictions on the application or investment of such payment. A Governmental Entity required to make any payment under a Forward Purchase Agreement, including non-periodic payments, shall make such payment only from sources as are identified in the Forward Purchase Agreement and otherwise are legally available for such payment.

H. Skill and Knowledge Requirements.

Any Governmental Entity proposing to enter into a Forward Purchase Agreement is responsible for understanding the risks associated with such an Agreement. The Governmental Entity’s CEO and Governing Body are responsible for obtaining a basic understanding of any Forward Purchase Agreement and the proposed indebtedness. The Governmental Entity is responsible for maintaining staff able to properly understand and execute Forward Purchase Agreements as well as the subsequent debt issuance. The Governmental Entity is responsible for appropriate professionals.

I. Information Sheet.

Each request by a Governmental Entity to enter into a Forward Purchase Agreement shall be accompanied by a completed information sheet in the form of Appendix B attached hereto and shall include such information as is necessary for the Comptroller to make a determination of compliance pursuant to these Guidelines.

History
Adopted September 27, 2000, effective October 15, 2000; Amended July 30, 2002, effective August 1, 2002; and Amended October 20, 2009, effective November 1, 2009.

Appendices
A- Interest Rate Agreement Information Sheet
B- Forward Purchase Agreement Information Sheet
C- Authorizing Statutes
### APPENDIX A

**INTEREST RATE AGREEMENT INFORMATION SHEET**

**General Information** [Guidelines, Sections II, III-A and IV-J]

- Name of Governmental Entity: 
- Name of Governing Body (if different): 

If Governmental Entity is Borrower or Lessee of a Conduit Issuer to Which this Agreement Relates, name of Conduit Issuer: 

- Address: 
- Website: 

Name of Chief Executive Officer of Governmental Entity: 
- Mailing Address: 
- E-mail Address: 
- Phone: 
- Fax: 

Name of Chief Financial Officer (if designated by CEO as contact): 
- Phone number: 
- E-mail address: 

Name of Swap Advisor: 
- Name of Financial Advisor: 
- Name of Bond Counsel: 
- Name of Swap Counsel: 

Indebtedness of Governmental Entity: 
- Amount Currently Outstanding (as of \_\_/20__): 
- Amount to be Issued: 
- TOTAL: 

**Authorizing Statute for Interest Rate Agreement** [Guidelines, Section III-C]
- Section 7-34-109 Municipal Utilities
- Section 7-39-305 Energy Acquisition Corporations
- Section 7-82-502 Utility Districts
- Section 9-21-213 General Obligation bonds and Citizens Bonds
- Section 9-21-305 Revenue Bonds
- Section 9-21-602 Capital Outlay Notes
- Section 9-21-907 General Obligation Refunding Bonds
CERTIFICATION

I, the undersigned Chief Executive Officer of the Governmental Entity, do hereby certify the following:

1. The attached debt management policy and derivative policy adopted by the Governing Body of the Governmental Entity on __________, as amended on __________, are in full force and effect and were most recently reviewed on __________; and the capital improvement plan or budget for FY __________ was adopted on __________.

2. [ ] The name and contact information of the Chair of the Governing Body's Audit Committee is: ____________________________; or
   [ ] The Governing Body does not have an audit committee and the reason there is not an audit committee is: ____________________________.

3. The name and contact information for the persons serving in the following positions for the Governmental Entity indicating if not a full-time employee of the Governmental Entity, why the position is not a full-time employee and how the person was selected:

   Accountant: ____________________________
   Chief Financial Officer: ____________________________
   Monitor: ____________________________

4. Financial Statements with unqualified audit opinions for the last two fiscal years (FY20__ and 20__) for which audited financial statements are available either [ ] are on file in the Division of [State/County/Municipal] Audit or [ ] are attached to this Application.

5. The indebtedness with respect to which the proposed Interest Rate Agreement relates either [ ] has been issued or [ ] will be issued:
   a. principal amount of $ ____________________________;
   b. debt service structure and reason for ____________________________.
c. construction period, if applicable, of three years or less;
d. final maturity date ____________________; and

The indebtedness either [ ] is or [ ] will be when issued in full compliance with the above referenced debt management policy [explanation] ________________________________

6. The proposed Interest Rate Agreement will be in full compliance with the above referenced derivative policy in a notional amount not to exceed ____________________

a. The purpose for entering into interest rate agreement:
   o Reduce the Governmental Entity's exposure to changes in interest rates with respect to a borrowing.
   o Reduce the net cost of borrowing with respect to related obligations.
   o Accomplish the following described purpose: ________________________________

b. Type of Interest Rate Agreement:
   o Interest Rate Swap Agreement:
     [ ] Fixed to floating; or
     [ ] Floating to fixed
   o Interest Rate Collar
   o Interest Rate Floor
   o Interest Rate Cap
   o Other type of Interest Rate Agreement

c. Earliest starting date: Final termination date: ________________________________

d. If an option to enter into an agreement, when may the option be exercised?

____________________________

e. Attached is the risk and mitigation presentation to the Governing Body made on ___ pursuant to Section III.D.3 of the Guidelines.

7. Public notice of this request for a Report of Compliance was given on ________________ by means of ________________________________

8. The Governmental Entity understands and accepts its obligations under the Guidelines, including the reporting requirements, conflict prohibitions, and provision of public notice of submission.

CERTIFIED this ________ day of __________________, 20__

By: ________________________________
   (Signature) (Must be executed by Chief Executive Officer)

Name: ________________________________

Title: ________________________________

1 If anticipate more than one Interest Rate Agreement, provide information for each.
APPENDIX B

FORWARD PURCHASE AGREEMENT INFORMATION SHEET

General Information [Guidelines, Sections II, III-A and V-A]

Name of Governmental Entity: ____________________________________________
Name of Governing Body (if different): ______________________________________

If Governmental Entity is Borrower or Lessee of a Conduit Issuer to Which this Agreement Relates, name of Conduit Issuer: __________________________

Address: ______________________________________________________________
Website: ________________________________________________________________

Name of Chief Executive Officer of Governmental Entity: ______________________
Mailing Address: __________________________________________________________
E-mail Address: __________________________________________________________
Phone: ____________________________
Fax: ______________________________

Name of Chief Financial Officer (if designated by CEO as contact): ________
Phone number: ____________________________
E-mail address: ____________________________

Name of Financial Advisor: ________________________________________________
Name of Bond Counsel: ___________________________________________________
Name of Other Advisor or Counsel: _________________________________________

Indebtedness of Governmental Entity:
Amount Currently Outstanding (as of __/__/20_): ______________________________
Amount to be Issued: ______________________________________________________
TOTAL: ________________________________________________________________

Authorizing Statute for Forward Purchase Agreement [Guidelines, Section III-C]
  o Section 7-34-109 Municipal Utilities
  o Section 7-39-305 Energy Acquisition Corporations
  o Section 7-82-502 Utility Districts
  o Section 9-21-302 Revenue Bonds
  o Section 9-21-910 General Obligation Refunding Bonds
  o Section 9-21-1008 Revenue Refunding Bonds
  o Section 12-10-111 Public Building Authority Bonds
  o Section 49-3-1002 Counties for Schools
CERTIFICATION

I, the undersigned Chief Executive Officer of the Governmental Entity, do hereby certify the following:

1. The attached debt management policy and derivative policy adopted by the Governing Body of the Governmental Entity on [date], as amended on [date], are in full force and effect and were most recently reviewed on [date]; and the capital improvement plan or budget for FY [year] was adopted on [date].

2. [ ] The name and contact information of the Chair of the Governing Body’s Audit Committee is: ________________________________;
   or
   [ ] The Governing Body does not have an audit committee and the reason there is not an audit committee is: ________________________________.

3. The name and contact information for the persons serving in the following positions for the Governmental Entity indicating if not a full-time employee of the Governmental Entity, why the position is not a full-time employee and how the person was selected:

   Accountant: ________________________________
   Chief Financial Officer: ________________________________.

4. Financial Statements with unqualified audit opinions for the last two fiscal years (FY20 [year] and 20 [year]) for which audited financial statements are available either [ ] are on file in the Division of [State/County/Municipal] Audit or [ ] are attached to this Application.

5. The indebtedness to be issued pursuant to the proposed Forward Purchase Agreement:
   a. principal amount of $ ________________________________;
   b. debt service structure and reason for ________________________________;
   c. construction period, if applicable, of three years or less;
   d. final maturity date: ________________________________;
   e. anticipated costs and fees (complete a CT-0253 form with best estimates);
   f. [ ] new money with a delivery date of: ________________________________
      or
   [ ] refunding with a delivery date of: ________________________________
      [ ] which is the date of redemption either resulting in cost savings or at par,
      or
   [ ] (explain) ________________________________.
The indebtedness either [ ] is or [ ] will be when issued in full compliance with the above referenced debt management policy [explanation] ____________________________

6. The proposed Forward Purchase Agreement:
   a. Dated date: ____________________________
   b. Delivery/issuance date: ____________________________
   c. Forward Purchaser
      i. Selection process: ____________________________
      ii. Name (if selected): ____________________________
      iii. Rating(s) (if selected): ____________________________
   d. Attached is the risk and mitigation presentation to the Governing Body made on ______ / ____ / 20__ pursuant to Section III.D.3 of the Guidelines.

7. Public notice of this request for a Report of Compliance was given on ____________ by means of ____________________________

8. The Governmental Entity understands and accepts its obligations under the Guidelines, including the reporting requirements, conflict prohibitions, and provision of public notice of submission.

CERTIFIED this ______ day of ________________, 20__.

By: ____________________________________________________________
   (Signature) (Must be executed by Chief Executive Officer)
Name: ____________________________________________________________
Title: ____________________________________________________________
State Funding Board Guidelines

Forward Purchase Authorizing Statutes

1. Local Government Public Obligations Act (Title 9, Chapter 21)(Sections 9-21-302(b), 9-21-910(d), 9-21-1008(c))
   - Public Chapter 432, Acts of 1999
   - Public Chapter 253, Acts of 2001
2. Public Building Authorities Act (Title 12, Chapter 10)(Section 12-10-111(j))
   - Public Chapter 426, Acts of 1999
3. Municipal Utilities Act (Title 7, Chapter 34)(Section 7-34-109(g))
   - Public Chapter 427, Acts of 1999
   - Public Chapter 253, Acts of 2001
4. Utility District Act (Title 7, Chapter 82)(Section 7-82-502(d))
   - Public Chapter 428, Acts of 1999
5. Energy Acquisition Corporations (Title 7, Chapter 39)(Section 7-39-305(g))
   - Public Chapter 345, Acts of 1999
6. School Bonds Acts (Counties)(Title 49, Chapter 3, Part 10)(Section 49-3-1002(i))
   - Public Chapter 253, Acts of 2001
7. Greater Dickson Gas Authority Act (Private Chapter 50, Acts 1989)(Section 7(h)(2))
   - Private Chapter 148, Acts of 2002

Interest Rate Authorizing Statutes

1. Local Government Public Obligations Act (Title 9, Chapter 21)(Sections 9-21-213(d), 9-21-305(c), 9-21-602(c), 9-21-907(c), 9-21-1006(c))
   - Public Chapter 432, Acts of 1999
   - Public Chapter 253, Acts of 2001
2. Public Building Authorities Act (Title 12, Chapter 10)(Section 12-10-111(k))
   - Public Chapter 426, Acts of 1999
   - Public Chapter 253, Acts of 2001
3. Municipal Utilities Act (Title 7, Chapter 34)(Section 7-34-109(f))
   - Public Chapter 427, Acts of 1999
   - Public Chapter 253, Acts of 2001
4. Utility District Act (Title 7, Chapter 82)(Section 7-82-502(c))
   - Public Chapter 428, Acts of 1999
   - Public Chapter 253, Acts of 2001
5. Energy Acquisition Corporations (Title 7, Chapter 39)(Section 7-39-305(f))
   - Public Chapter 345, Acts of 1999
6. School Bonds Acts (Counties)(Title 49, Chapter 3, Part 10)(Section 49-3-1002(h))
   - Public Chapter 253, Acts of 2001
7. Greater Dickson Gas Authority Act (Private Chapter 50, Acts 1989)(Section 7(h)(1))
   - Private Chapter 148, Acts of 2002
Statement of Educational Requirements under the
Guidelines for Interest Rate and Forward Purchase Agreements
Dated October 16, 2000

The Guidelines specify that the Chief Executive Officer and the Chief Financial Officer of a Governmental Entity must obtain a basic understanding of the risks and benefits of entering into an Interest Rate Agreement or Forward Purchase Agreement prior to requesting a report by the Comptroller of compliance of such agreement [Sections IV.J and V.H]. Either the CEO or the CFO of the Governmental Entity must have attended educational training approved by the Comptroller. The following is a statement regarding such educational requirements.

The objective of the required educational training is that upon completion of the training, the CEO or CFO should be able to review a proposed Interest Rate Agreement or Forward Purchase Agreement, to identify all risks to the Governmental Entity, and to evaluate the benefits to be obtained relative to the risks assumed.

Such educational training should be targeted primarily to Governmental Entity officers and must have been attended within two-years prior to the request. The minimum training required is 6 educational training hours for Interest Rate Agreements and 2 educational training hours for Forward Purchase Agreements. An “educational training hour” shall consist of at least 50 minutes of lecture and discussion in a classroom/conference room setting. The training must be conducted in a manner to allow attendees to pose timely questions and receive timely responses shared with all in attendance.

For educational training to be approved, the training must be offered by a provider having substantial experience in offering continuing education or demonstrated ability to organize and present effectively continuing education. Demonstrated ability may be evidenced by the individuals involved in the planning, instruction, and supervision of the activity. The presenters must be qualified by academic or practical experience, and the training should be designed to incorporate both. Case studies describing actual transactions must be included in the training.

The Comptroller may at any time re-evaluate a program and revoke approval. Training will be submitted to the Comptroller for review biannually after the initial approval to insure standards are still being met and the program is up to date.

A sponsor desiring to advertise Comptroller approval of a course or program may submit an application for approval and the supporting documentation on forms prepared by the Comptroller at least forty-five (45) days prior to the date on which the course or program is scheduled. Documentation shall include an outline of the proposed program (including teaching schedule), lesson plans, handouts, visual aids and a list of instructors, including resumes or other evidence of qualification to train. The Comptroller may request other information. Approval or disapproval in writing will be given by mail within thirty (30) days of the receipt of the completed application. Approval of training may be requested subsequent to presentation upon request by either the sponsor or a Governmental Entity official attendee and submission of supporting documentation.

Approval by the Comptroller does not constitute approval for qualification as continuing education credits for any other purpose other than the Guidelines.

Providers of approved educational training may advertise or indicate approval as follows: “This course has been approved by the Comptroller of the Treasury for the State of Tennessee for a maximum of ___ hours credit, towards the required education specified in Section(s) IV.J (and V.H) of the Guidelines for Interest Rate Agreements and Forward Purchase Agreements.”
An applicant shall demonstrate to the satisfaction of the Comptroller that

A. The training submitted for approval shall:
   1. Accurately and fairly present the subjects listed below;
   2. Not include any sales presentations;
   3. Be conducted in a facility containing adequate space, seating, and equipment;
   4. Be conducted substantially as planned, subject to emergency withdrawals and alterations;
   5. Include readable and carefully prepared written materials made available to all
      participants at or before the time of the course presentation (a mere outline without
      explanation will not suffice);

B. The sponsor shall:
   1. Maintain accurate and permanent records on all students attending the training;
   2. Submit to the Comptroller within ten (10) working days of the completion of the training
      a roster of all attendees, including the name, social security number (if available),
      Governmental Entity employer, job title and a certification by the attendee of the number
      of hours attended [a sample attendance roster is attached].
   3. Submit to the Comptroller within ten (10) working days of the completion of the training
      copies of written evaluations of the course, completed by substantially all attendees [a
      sample evaluation form is attached].
   4. If Applicant is a provider of Interest Rate Agreement or Forward Purchase Agreement
      products, agree not to discuss, induce, or promote specific use with attendees during
      training or to use list of attendees for direct solicitation.
   5. Not provide items of value (including meals, tote bags) unless such costs are included in
      the fee for the training.

By applying for the Comptroller’s approval of an educational training, the Applicant agrees to permit
inspections and monitoring by the Comptroller or his authorized representative for the purposes of
evaluating facilities, course content, instructor performance, or any other relevant aspect of the
administration and conduct of such training.
The following topics should be covered in the program:

**Interest Rate Agreements (6 hours)**

**Definitions**
- Derivatives, in general, including swaps, forwards, futures and options
- Interest rate swaps, exchanging cash flows for a given period
- Interest rate indices, including LIBOR and BMA
- Related derivatives, including floors, caps, collars and options related to swaps
- Qualified Hedge rules, impacting both financial reporting and arbitrage rebate liability

**Key terms**
- Administration
  - Legal authority
  - Accounting treatment
  - Procurement Process
  - Documentation
- Reporting/monitoring

**Mechanics**
- Exchanging fixed rates for variable rates
- Exchanging variable rates for fixed rates
- Impact of changes in the interest rate market on the transaction
- Termination/unwinding

**Benefits**
- Reduce interest rate risk at some additional cost
- Assume interest rate risk to effect some anticipated “savings”
- Hedging versus speculation
- Asset-liability management

**Risks**
- Interest rate risk
- Basis risk
- Counterparty risk
- Termination risk
- Tail risk
- Tax risk
- Leverage risk
- Shared risk

**Risk Management**
- Maintenance of appropriate level of variable rate exposure
- Selection of index
- Selection of counterparty
- Use of insurance
- Use of collateral
Forward Purchase Agreements (2 hours)

Definitions
Forward purchase, forward period, forward premium
Forward debt issuances, refundings and new money issues
Related issues, application to AMT and refunded bonds, disclosures

Administration
Legal authority
Accounting treatment
Procurement process
Documentation
Reporting/monitoring

Mechanics
Elements that comprise the forward premium- liquidity and implicit premiums
Impact of changes in the interest rate market on the transaction
Impact of the length of the forward period on the transaction
Termination/unwinding

Benefits
Reduce interest rate risk
Assume interest rate risk
Hedging versus speculation

Risks
Interest rate risk
Counterparty risk
Termination risk
Uncertainty of results
Security delivery risk
Tax risk

Risk Management
Analysis of the forward premium
Forward refunding savings thresholds
Selection of counterparty
Use of insurance
TRANSITION:

Governmental Entities having received Letters of Compliance pursuant to the 2000 Guidelines (and as amended in 2002) ("2002 Guidelines") and entered into an Interest Rate Agreement or Forward Purchase Agreement prior to November 1, 2009, will be governed by the 2002 Guidelines with respect to those Agreements.

Governmental Entities with Letters of Compliance issued prior to November 1, 2009, under the 2002 Guidelines but under which the Agreement has not yet been executed, will have until November 15, 2009 to request from the COT an extension of time in which to enter into the Agreement, which time extension shall not to go beyond December 31, 2009. If the Governmental Entity fails to request an extension by November 15, 2009, or, upon requesting an extension, fails to enter into the Agreement by December 31, 2009, such Letter of Compliance shall be deemed null and void; the Governmental Entity shall be required to meet the Guidelines in effect November 1, 2009 in order to enter into an Agreement.

Governmental Entities which received Letters of Compliance and entered into Interest Rate Agreements or Forward Purchase Agreements prior to November 1, 2009, will continue to be governed by the 2002 Guidelines with respect to renewals or amendment or substitution of those Agreements only if notice of execution of the original Agreement was timely filed and the terms and conditions of such renewals, amendment or substitutions are substantially similar to the original Agreement.

All other proposed Agreements shall be governed by the Guidelines adopted by the State Funding Board on October 20, 2009, effective November 1, 2009.

Background. In recent years, the use of derivative products became more prevalent in the debt and risk management programs of state and local governments and other issuing authorities. A derivative is a financial instrument created from or whose value depends upon (is derived from) the value of one or more separate assets or indices of asset values. As used in public finance, derivatives may take the form of interest rate swaps, futures and options contracts, options on swaps and other hedging mechanisms such as caps, floors, collars and rate locks.

Derivative products can be important interest rate management tools that, when used properly, can increase a governmental entity's financial flexibility, provide opportunities for interest rate savings, alter the pattern of debt service payments, create variable rate exposure, change variable rate payments to fixed rate and otherwise limit or hedge variable rate payments. Recent market experience has also shown, however, that derivatives, when used to hedge a particular bond issue, can limit an issuer's flexibility with respect to such bond issue.

Issuers are cautioned that recent economic turmoil and associated credit downgrades have resulted in many collateral calls and, in some cases, involuntary terminations at severe cost to governmental entities.

Governmental issuers must learn about and understand the potential risks and rewards of derivative products in order to evaluate them properly as financing tools. Issuers must understand fully the characteristics of derivative instruments, have the ability to determine a fair market price and be aware of the legal, accounting, credit and disclosure issues involved. These instruments should not be used for speculation, but only to manage risks associated with an issuer's assets or liabilities and only in conformity with financial policies that reflect the risk tolerances and management capabilities of the issuer.

Advisory. The Government Finance Officers Association (GFOA) advises that state and local governments exercise great caution in the use of derivative instruments and use them only when the issuers have developed:

1. A sufficient understanding of the products. The GFOA encourages all financial officers to learn about the potential risks and benefits of using derivatives. A decision whether or not to use derivatives should be made on an informed basis. Training is essential both in evaluating the use of derivatives and in managing their use.

2. The internal staffing and expertise to manage, monitor and evaluate these products properly, either on their own or in combination with a swap or financial advisor, tax counsel and/or monitor. Issuers must have in place:

   a. Methods for measuring, evaluating, monitoring and managing risks associated with derivative products, including:
1. Basis risk – the mismatch between variable rate debt service and the variable rate index used to determine swap payments. This risk can be managed through the creation of an interest rate reserve fund or conservative budgeting strategies.

2. Tax risk - the risk created by potential tax events that could affect swap payments. Careful attention should be paid to tax event triggers in the underlying swap documents.

3. Interest rate risk – how the movement of interest rates over time affects the market value of the instrument.

4. Collateralization risk – the risk that market movements or an issuer downgrade will cause the market value of the swap to decrease enough that the issuer has to post collateral under a Credit Support Annex (CSA). Issuers should be mindful of the different rating standards applied to corporate and municipal credits when evaluating collateralization thresholds and understand that this is a negotiable requirement. Termination and collateral requirements should reflect relative comparable credit strengths of the parties determined on a corporate equivalent or global rating basis.

5. Counterparty risk – the risk that the counterparty fails to make required payments, experiences rating downgrades, or files for bankruptcy protection. This is particularly important if an issuer has more than one swap with a counterparty and the documents contain cross-default provisions. This can be addressed through the establishment of ratings thresholds, guidelines for exposure levels and, particularly, collateralization requirements.

6. Termination risk – the need to terminate the transaction in a market that dictates a termination payment by one of the counterparties. Market practice allows governmental issuers to limit the instances in which this can occur. This risk can also be mitigated through the identification of revenue sources for and budgeting of potential termination payments, structuring the swap so that refunding bond proceeds can be used for termination payments and subordinating the lien status of potential payments. Issuers are cautioned to ensure that counterparties do not impose excessive or unnecessary fees at termination in excess of amounts allowed for in the swap documents.

7. Market-access risk – the risk that the markets may be closed or that an issuer may not be able to enter the credit markets due to its own credit quality deteriorating or that credit may become more costly. For example, to complete a derivative's objective, a new money bond issuance or a refunding may be planned in the future. If at that time the markets are not functioning or an issuer is unable to enter the credit markets, expected cost savings may not be realized while the issuer will continue to be subject to its obligations required by the derivative contract.

8. Rollover or amortization risk – the mismatch of the maturity of the swap and the maturity of the underlying bonds or a mismatch in the amortization of the swap and bonds. This should be eliminated by making the maturity and amortization of the swap coterminous with those of the bonds.

9. Credit risk – the occurrence of an event modifying the credit rating of the issuer or its counterparty. This should be addressed through minimizing cross defaults and the favorable negotiation of credit event triggers in the underlying documentation.

b. Methods for selecting and procuring derivative products, including when competitive bids and negotiated transactions are warranted, and knowledge of pricing conventions and documentation standards.

c. Guidelines governing the proper disclosure of material information relating to executed derivative products to the issuer's governing body, in financial statements, to the rating agencies, to investors in connection with bond offerings, and through secondary market disclosure. Internal disclosure should include information about legal authority, risks, guidelines and market value. The Official Statement and secondary market disclosure should comport with current market practice.

d. Procedures and personnel responsible for internally managing and monitoring the issuer's (i) obligations (also known as operational risk), such as monitoring rates, calculating and making payments, managing collateral, and budgeting and accounting for derivatives appropriately and (ii) exposure, such as counterparty credit, collateral posting levels, variable rate exposure levels and basis risk. Pursuant to applicable accounting requirements, these procedures must include the development of a methodology for providing periodic termination value analyses.

3. A comprehensive derivatives policy. A derivatives policy should include:

a. Evidence of clear legal authorization to enter into such arrangements and guidelines for how derivative products fit within the overall debt management program.

b. A list of the types of derivative products that may be used or are prohibited.

c. The conditions under which these types of products can be utilized (i.e. bidding procedures, minimum benefit thresholds, terms of master agreements).

d. The maximum amount of derivatives contracts, or a means of determining such amount, e.g., by reference to floating rate assets.

e. Guidelines for selecting counterparties of high credit quality and addressing the risks presented under item 2 above.

The GFOA recommends that all derivative transactions be documented using standardized forms, as standardized terms make it easier for market participants to analyze transactions, which minimizes costs. "Documentation in the municipal swap market is almost universally accomplished through the negotiation and execution of the forms of documents published by the International Swaps and Derivatives Associations, Inc. (ISDA)." The GFOA also advises that many provisions in such forms are subject to negotiation and therefore recommends that finance officers have advisors familiar with such forms and amend ISDA documents as changing market conditions warrant, provided that such changes benefit the issuer. Specifically, the provision of collateral by one
or both parties to a swap under certain circumstances is determined at the time the swap is executed. The form of that potential collateral may also be decided at the point of execution or may be postponed until such collateral is required. Collateral is identified in a Credit Support Annex (CSA), and while it will add legal costs to the original transaction and has the potential of never being used, the GFOA recommends it be completed simultaneous with the execution of the swap to avoid having to negotiate collateral arrangements under distressed circumstances.

Once an issuer has adopted a derivatives policy and executed a derivatives transaction, the issuer should monitor and, to the extent possible, take action to limit its exposure to the risks described above. Because opportunities in the derivatives market change frequently, the GFOA encourages finance officers to keep abreast of such market conditions.

It is also recommended that issuers read and understand the most current material regarding the effect of derivatives on ratings prior to execution of a derivatives contract.

References.

- Fitch Ratings, Guidelines for Interest Rate Swaps and Variable-Rate Debt, May, 2005.

Approved by the GFOA’s Executive Board, March 5, 2010.

DERIVATIVES CHECKLIST

Introduction

This checklist is a supplement to the Advisory on “Use of Debt-Related Derivatives Products and the Development of a Derivatives Policy (2003, 2005 and 2010) (DEBT)” and is designed to be an attachment to a government issuer’s derivatives policy. It is designed to be used prior to entering into any derivatives transaction. This checklist presumes an issuer’s compliance with the Advisory—to wit, that the issuer has adopted a derivatives policy and that the issuer’s staff has been trained in the evaluation and use of derivative products. An issuer that cannot answer the questions in this checklist is advised to continue its training prior to completing a derivatives transaction.

While the principles enunciated in the Advisory are generally applicable to all derivatives transactions, it is impracticable to create a “one size fits all” checklist to address the specific issues of all derivatives transactions. First, over-the-counter derivatives transactions are not uniform. Each is customized to fit the needs of the parties. Second, the derivatives market and the products being used in that market change over time, sometimes quite quickly, in response to changes in the broader financial markets. Third, the experience and sophistication of users of derivative products varies. Many experienced users of derivatives will already have developed their own means of assuring that all relevant issues in a derivatives transaction have been considered and addressed. Therefore, this checklist is intended mostly to assist issuers that meet the presumptions described above but are relatively new to the derivatives market. The issues addressed in this checklist are broadly applicable, but the form of the checklist is one that issuers are encouraged to adapt to their particular circumstances.

Many of the capitalized terms used in this checklist are used as defined in International Swaps and Derivatives Association, Inc. (“ISDA”) documents, and this checklist presumes that an issuer is familiar with such documents.

General Information

1. Name of Governmental Issuer: _____________________________________________

2. Date of most recent update to Issuer’s Derivatives Policy: _____________________

3. (a) Names of Official and Backup(s) Responsible for Procurement of Derivative:

(b) Names of Official and Backup(s) Responsible for Monitoring Derivative:

(c) Have all of them satisfied the training standards prescribed in the Issuer’s Derivatives Policy? Yes ___ No ___
4. Independent Derivatives Advisor, if any: ________________________________

5. Independent Derivatives Monitor, if any: ________________________________

**Authority**

1. Will the Issuer’s counsel deliver an unqualified opinion on the Issuer’s authority to enter into the derivative? 
   Yes ___ No ___

**General Terms**

1. Type of Derivative: ________________________________

2. Counterparty/ies: ________________________________

3. (a) Expected Trade Date: ____________
   (b) Effective Date: ____________
   (c) Scheduled Termination Date: ____________
   (d) If derivative is an option, Exercise Date(s): ____________

4. Notional Amount: ________________________________

5. Identify debt, or assets, with which the derivative is associated: 
   ______________________________________________

**Financial Terms**

1. (a) Basis for calculating Issuer’s payments: ________________________________
   (b) Frequency of calculation: ________________________________
   (c) Frequency of payment: ________________________________
   (d) Can the passage of time or future market conditions cause the basis for calculating these payments to change? Yes ___ No ___
      If yes, explain: ____________________________________________

2. (a) Basis for calculating Counterparty’s/ies’ payments: ________________________________
   (b) Frequency of calculation: ________________________________
   (c) Frequency of payment: ________________________________
   (d) Can the passage of time or future market conditions cause the basis for calculating these payments to change? Yes ___ No ___
      If yes, explain: ____________________________________________

3. Identify any embedded options in the derivative: ________________________________
4. Will either party make an upfront payment upon execution of the derivative?
   Yes ___ No ___

Purpose

1. State the reason(s) for entering into the derivative.

2. Were other means considered for achieving such purpose(s)?    Yes ___ No ___
   If yes, why was the derivative chosen?

Risks

1. Has the Issuer evaluated the extent to which each of the following risks will be assumed upon execution of the derivative?
   (a) Basis Risk  Yes ___  No ___
   (b) Tax Risk    Yes ___  No ___
   (c) Interest Rate Risk  Yes ___  No ___
   (d) Collateralization Risk  Yes ___  No ___
   (e) Counterparty Risk  Yes ___  No ___
   (f) Termination Risk  Yes ___  No ___
   (g) Market-access Risk  Yes ___  No ___
   (h) Rollover Risk    Yes ___  No ___
   (i) Credit Risk     Yes ___  No ___

2. Are the risks to be assumed within the risk parameters of the Issuer’s Derivatives Policy? Yes ___ No ___

3. Has Issuer run, or had run for it, stress tests on how the derivative could affect Issuer’s budget and financial position under various market conditions?  Yes ___ No ___

4. How do the benefits of entering into the derivative outweigh the risks being assumed?

5. Upon execution of this derivative,
   (a) How many derivatives will Issuer have outstanding? ______________
(b) What is the total notional amount of those derivatives? _________________
(c) What percent of Issuer's long-term debt will be associated with derivatives? ________

**Documentation**

1. Is Issuer's counsel experienced in derivatives transactions?  
   Yes ___  No ___

2. Has Issuer discussed with its counsel:
   (a) Required consents and approvals?  
      Yes ___  No ___
   (b) Relation of derivative payments to bond payments?  
      Yes ___  No ___
   (c) Default provisions?  
      Yes ___  No ___
   (d) Termination provisions?  
      Yes ___  No ___
   (e) Other remedies?  
      Yes ___  No ___

**Counterparty/ies**

1. On what basis did Issuer select Counterparty/ies?  
   □ Competitive  
   □ Negotiated

2. If competitive,
   (a) Who was bidding agent? ______________________
   (b) How many firms were invited to bid? ____________
   (c) How many firms bid? _________________
   (d) Is bidding agent providing a closing certificate?  
      Yes ___  No ___

3. If negotiated,
   (a) State reasons for negotiating derivative: ______________________
   (b) State reasons for choosing Counterparty/ies: ______________________
   (c) Estimated spread relative to mid-market or benchmark rate? ____________
   (d) Is Derivatives Advisor providing a certificate as to fair market valuation?  
      Yes ___  No ___
      If no, what comfort will Issuer receive that the terms for the derivative are commercially reasonable? ______________________

4. What are ratings of Counterparty/ies? _____

5. Does Counterparty/ies meet credit criteria of Issuer's Derivatives Policy? Yes ___  No ___

6. What percentage of Issuer's total notional amount of derivatives will be with the same Counterparty/ies? _________________

7. If Issuer will have more than one derivatives transaction with Counterparty or any of the Counterparties, will there be netting between or among separate derivatives transactions? Yes
Credit Support

1. Credit Support will be provided for:
   (a) Issuer Yes ___ No ___
       If yes, name of provider: ___________________ 
   (b) Counterparty/ies Yes ___ No ___
       If yes, name of provider: ___________________ 

2. Has Issuer’s counsel reviewed Issuer’s credit support obligations? Yes ___ No ___

3. Has Issuer established procedures sufficient to:
   (a) Comply with any such obligations? Yes ___ No ___
   (b) Renew or replace Credit Support, if required? Yes ___ No ___
   (c) Monitor the credit level of the Counterparty/ies? Yes ___ No ___
   (d) Receive the benefit of, and comply with any obligations relating to, any credit support obligations of Counterparty/ies? Yes ___ No ___

Tax Issues

1. Tax counsel reviewing the documentation: ___________________

2. Has Issuer discussed with tax counsel:
   (a) Integration of the derivative with a bond issue? Yes ___ No ___
   (b) Whether yield monitoring is required? Yes ___ No ___
   (c) Whether the derivative’s performance or mark-to-market value should be included in arbitrage compliance calculations? Yes ___ No ___

3. Will tax counsel deliver an opinion in connection with the derivative? Yes ___ No ___

Operations and Monitoring

1. If the Expected Trade Date and the Effective Date are different, is the derivative part of a series of transactions? Yes ___ No ___
   If yes,
   (a) Describe the subsequent transactions being considered: ___________________

2. Has Issuer established procedures or mechanisms to:
   (i) Determine how and when any subsequent transaction will occur? Yes ___ No ___
   (ii) Evaluate and handle risks to completion of any subsequent transaction? Yes ___ No ___
   (iii) Complete, and pay expenses of, any subsequent transactions? Yes ___ No ___
2. Has Issuer discussed the appropriate accounting treatment for the derivative with its independent auditor?
   Yes ___ No ___

3. Does the Issuer intend to use hedge accounting?  Yes ___ No ___
   If yes, has the issuer received or made arrangements to receive confirmation of hedge effectiveness?  Yes ___ No ___
   If yes, from: __________________________________________________

4. Who is responsible for confirming payment amounts and making necessary payments?
   ______________________________________

5. What is the source for Issuer’s regular payments?
   ______________________________________

6. How are such payments budgeted?
   ______________________________________

7. Who is responsible for monitoring credit ratings of Counterparty/ies?
   ______________________________________

8. Who is responsible for monitoring mark-to-market valuations?
   ______________________________________

9. What is the frequency of such monitoring?
   ______________________________________

10. Who is responsible for monitoring collateralization requirements of Issuer and Counterparty/ies?
    ______________________________________

11. If Issuer must post collateral, what will be the source?
    ______________________________________

12. If Counterparty/ies must post collateral, who will monitor?
    ______________________________________

13. What is the frequency of:
    (a) Reporting monitoring results to Chief Executive Officer/Chief Financial Officer?
        ______________________________________
    (b) Sharing monitoring results with independent auditor?
        ______________________________________

14. Has Issuer discussed this derivative with the rating agencies?  Yes ___ No ___

15. Who is responsible for delivery of future documents required by the derivative’s documentation?
    ______________________________________

16. Who is responsible for answering investors’ questions about Issuer’s derivatives exposure?
    ______________________________________

Information Provided By:

__________________________

(signature)
Committee on Governmental Debt Management

BEST PRACTICES

A GFOA best practice identifies specific policies and procedures as contributing to improved government management. It aims to promote and facilitate positive change rather than merely to codify current accepted practice. Partial implementation is encouraged as progress toward a recognized goal.

- Debt Service Payment Settlement Procedures (2003, 2007)
- Investment of Bond Proceeds (1996 and 2007)
- Issuer's Role in Selection of Underwriter's Counsel (1998, 2009)
- Issuing Taxable Debt by U.S. State and Local Governments (1998)
- Role of the Finance Officer in Privatization (2009)
- Selecting Bond Counsel (1998 and 2008)
- Selecting Financial Advisors (2008)
- Selecting Underwriters for Negotiated Bond Sales (2008)
- Using a Web Site for Disclosure (2002 and 2010)
- Web Site Presentation of Official Financial Documents (2009)
- Understanding Your Continuing Disclosure Responsibilities (2010) new
- Payment of the Expense Component of Underwriters' Discount (1996 and 2010) revised

ADVISORIES

A GFOA advisory identifies specific policies and procedures necessary to minimize a government's exposure to potential loss in connection with its financial management activities. It is not to be interpreted as GFOA sanctioning the underlying activity that gives rise to the exposure.

- Auditor Association with Financial Statements Included in Offering Statements or Posted on Web Sites (2005, updated 2006)
- Evaluating the Sale and Securitization of Property Tax Liens (1997)
- Evaluating the Use of Pension Obligation Bonds (1997, 2005)
- Need for Considerable Caution in regard to OPEB Bonds (2007)
- Issuing Build America Bonds (2010) new
- Using Variable Rate Debt Instruments (1997 and 2010) revised

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