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September 17, 2005

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The Billion-Dollar Club Expands

2004 Rank	2003 Rank	Firm	2004 Gross Revenue	Lawyers
1	1	Skadden	\$1,440,000,000	1,554
2	2	Baker & McKenzie	\$1,228,000,000	2,992
3	4	Latham & Watkins	\$1,206,000,000	1,502
4	3	Jones Day	\$1,190,000,000	2,076
5	5	Sidley Austin	\$1,029,500,000	1,405
6	7	White & Case	\$953,000,000	1,685
7	6	Mayer, Brown	\$911,000,000	1,258
8	8	Weil, Gotshal	\$905,000,000	1,080
9	10	Kirkland & Ellis	\$835,000,000	897
10	11	Sullivan & Cromwell	\$833,000,000	589
11	9	Shearman & Sterling	\$775,000,000	963
12	58	Wilmer Cutler	\$750,500,000	960
13	12	McDermott, Will	\$745,000,000	975
14	15	Morgan, Lewis	\$723,500,000	1,112
15	20	Greenberg Traurig	\$712,000,000	1,149
16	13	O'Melveny & Myers	\$697,000,000	910
17	18	Cleary Gottlieb	\$695,000,000	844

18	14	Gibson, Dunn	\$693,000,000	745
19	19	Simpson Thacher	\$691,000,000	632
20	21	Hogan & Hartson	\$630,000,000	898
21	17	Akin Gump	\$612,000,000	822
22	23	Paul, Hastings	\$609,000,000	835
23	16	Davis Polk	\$604,500,000	538
24	22	Morrison & Foerster	\$593,000,000	882
25	27	Piper Rudnick	\$580,500,000	905
26	26	Bingham McCutchen	\$565,500,000	790
27	24	Holland & Knight	\$551,000,000	1,155
28	25	Foley & Lardner	\$542,500,000	869
29	28	Winston & Strawn	\$516,500,000	793
30	32	Paul, Weiss	\$504,000,000	480
31	33	Reed Smith	\$503,500,000	881
32	30	Fulbright & Jaworski	\$491,500,000	831
33	29	Orrick	\$484,000,000	666
34	40	Debevoise & Plimpton	\$478,500,000	536
35	36	Heller Ehrman	\$472,000,000	628
36	37	King & Spalding	\$470,000,000	707
37	37	Cravath	\$455,000,000	389
37	34	Vinson & Elkins	\$455,000,000	661
39	31	Arnold & Porter	\$454,000,000	639
40	41	Dechert	\$441,500,000	678
41	35	Hunton & Williams	\$440,000,000	781
42	39	Pillsbury Winthrop	\$432,500,000	643
43	42	Milbank, Tweed	\$431,500,000	480
44	64	Wachtell	\$431,000,000	197
45	43	Baker Botts	\$420,000,000	643
46	51	Cadwalader	\$416,000,000	486
46	52	Willkie Farr	\$416,000,000	507
48	53	Sonnenschein	\$411,000,000	660
49	55	Ropes & Gray	\$404,500,000	501
50	50	Alston & Bird	\$402,000,000	664
51	49	Proskauer Rose	\$395,000,000	584
52	47	Squire, Sanders	\$393,500,000	675
53	48	Dewey Ballantine	\$380,500,000	524
54	46	Wilson Sonsini	\$377,500,000	540
55	45	Bryan Cave	\$372,500,000	726
55	62	Kirkpatrick & Lockhart	\$372,500,000	697
57	57	Katten Muchin	\$368,000,000	581
58	56	Kaye Scholer	\$362,000,000	458
59	61	Fried, Frank	\$359,000,000	438
60	54	LeBoeuf, Lamb	\$356,500,000	601
61	44	Howrey	\$352,000,000	525
62	67	Nixon Peabody	\$348,000,000	593
63	65	McGuireWoods	\$344,000,000	686

64	63	Covington & Burling	\$337,500,000	463
65	59	Dorsey & Whitney	\$330,000,000	619
66	73	Seyfarth Shaw	\$313,000,000	603
67	69	Goodwin Procter	\$302,500,000	433
68	72	Perkins Coie	\$297,000,000	603
69	76	Schulte Roth	\$292,000,000	354
70	68	Cooley Godward	\$289,000,000	418
71	70	Baker & Hostetler	\$284,000,000	605
72	80	Duane Morris	\$264,000,000	480
73	71	Jenkins & Gilchrist	\$258,000,000	435
74	79	Jenner & Block	\$253,500,000	381
75	74	Shook, Hardy	\$252,500,000	490
76	81	Blank Rome	\$247,500,000	459
77	77	Chadbourne & Parke	\$241,000,000	382
78	78	Thelen Reid	\$240,000,000	413
79	83	Stroock & Stroock	\$238,000,000	331
80	84	Kilpatrick Stockton	\$236,000,000	442
81	90	Womble Carlyle	\$233,000,000	475
82	93	Stephens & Johnson	\$232,500,000	335
83	75	Coudert Brothers	\$230,000,000	552
83	92	Sheppard, Mullin	\$230,000,000	366
85	82	Cahill Gordon	\$227,000,000	242
86	86	Finnegan, Henderson	\$225,000,000	292
87	95	Fish & Richardson	\$224,500,000	304
88	91	Wilson, Elser	\$222,000,000	675
89	86	Venable	\$221,500,000	394
90	93	Andrews Kurth	\$217,000,000	394
91	89	Mintz Levin	\$216,500,000	373
92	88	Drinker Biddle	\$213,500,000	426
93	85	Gray Cary	\$213,000,000	350
93	96	Patton Boggs	\$213,000,000	396
95	98	Haynes and Boone	\$210,500,000	419
96	107	Pepper Hamilton	\$209,500,000	382
97	97	Troutman Sanders	\$206,500,000	468
98	101	Cozen O'Connor	\$205,500,000	463
99	105	Faegre & Benson	\$204,500,000	456
100	102	Ballard Spahr	\$200,000,000	412

¹ Due to the merger of Wilmer Cutler Pickering and Hale and Dorr in June 2004, there is no year-over-year comparison for the merged firm.

(*The American Lawyer*, July 2005)

Five Am Law 200 firms posted gross revenue in excess of \$1 billion in 2004, the largest number ever. Sidley Austin Brown & Wood broke the billion-dollar barrier for the first time in 2004, while the others did so previously -- Skadden, Arps, Slate, Meagher & Flom in 1999; Baker & McKenzie in 2001; and Latham & Watkins and Jones Day in 2003. Gross revenue figures on this chart are rounded to the nearest \$500,000. Firms that tied in the rankings are listed alphabetically. Some firms provided fractional full-time equivalent or full-year equivalent lawyer numbers, which were rounded up to the nearest whole number.

Firms marked with an asterisk have more than one partnership tier or some partners who are predominantly on fixed-income status.