

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

SEC SMALL BUSINESS CAPITAL FORMATION
ADVISORY COMMITTEE MEETING

Tuesday, August 13, 2019

9:36 a.m.

President's Fitzgerald Boardroom
4th Floor of the Mike and Josie Harper Center
Heider College of Business
Creighton University
602 N. 20th Street
Omaha, Nebraska

<p style="text-align: right;">Page 2</p> <p>1 PARTICIPANTS:</p> <p>2 Jay Clayton</p> <p>3 Elad L. Roisman</p> <p>4 Carla Garret</p> <p>5 Jeffrey Solomon</p> <p>6 Youngro Lee</p> <p>7 Robert Fox</p> <p>8 Sara Hanks</p> <p>9 Brian Levey</p> <p>10 Sapna Mehta</p> <p>11 Catherine Mott</p> <p>12 Jason Seats</p> <p>13 Hank Torbert</p> <p>14 Mark Sharma</p> <p>15 Greg Dean</p> <p>16 Martha Legg Miller</p> <p>17 Julie Davis</p> <p>18 William Hinman</p> <p>19 Jennifer Zepralka</p> <p>20 Jenny Riegel</p> <p>21 Mike Pieciak - by phone</p> <p>22</p> <p>23</p> <p>24</p> <p>25</p>	<p style="text-align: right;">Page 4</p> <p>1 CONTENTS</p> <p>2</p> <p>3 Opening remarks 5</p> <p>4</p> <p>5 Overview of Harmonization Concept 6</p> <p>6 Release</p> <p>7</p> <p>8 SEC Proposal to Amend Financial Disclosure 51</p> <p>9 Requirements Relating to Acquisitions and</p> <p>10 Dispositions of Businesses - Panel One</p> <p>11</p> <p>12 Lunch</p> <p>13</p> <p>14 Commissioner Statements 114</p> <p>15</p> <p>16 SEC Proposal to Amend the Accelerated and 117</p> <p>17 Large Accelerated Filer Definitions - Panel Two</p> <p>18</p> <p>19 Caucus on Current Small Business Capital 135</p> <p>20 Formation Issues</p> <p>21</p> <p>22 Adjournment 219</p> <p>23</p> <p>24</p> <p>25</p>
<p style="text-align: right;">Page 3</p> <p>1 PARTIPICANTS(CONT.)</p> <p>2 PANEL ONE:</p> <p>3 Matthew Swartz</p> <p>4 Bill Korn</p> <p>5</p> <p>6 PANEL TWO:</p> <p>7 Charles Crain</p> <p>8 David Maley</p> <p>9 Mike Raab</p> <p>10</p> <p>11</p> <p>12</p> <p>13</p> <p>14</p> <p>15</p> <p>16</p> <p>17</p> <p>18</p> <p>19</p> <p>20</p> <p>21</p> <p>22</p> <p>23</p> <p>24</p> <p>25</p>	<p style="text-align: right;">Page 5</p> <p>1 PROCEEDINGS</p> <p>2 CARLA GARRET: I would like to confirm who the</p> <p>3 members are -- for those of you on phones --</p> <p>4 Thank you to Creighton University for hosting us</p> <p>5 here today. They have been gracious --</p> <p>6 I would like to introduce --</p> <p>7 We're going to wait for a minute --</p> <p>8 (The Committee waited for audio visual</p> <p>9 technical difficulties to be resolved.)</p> <p>10 CARLA GARRET: Well, I don't need to call the</p> <p>11 meeting to order again because I've already done that,</p> <p>12 and we've established that there is a forum. And so I</p> <p>13 wanted to thank Creighton for hosting us. They have</p> <p>14 been great and have been very gracious in everything</p> <p>15 that we're doing here today.</p> <p>16 Here is a brief overview of the agenda items for</p> <p>17 today's meeting. In June the SEC requested public</p> <p>18 comment on ways to simplify, harmonize and improve the</p> <p>19 exempt offering framework to expand investment</p> <p>20 opportunities while maintaining appropriate investor</p> <p>21 protections and to promote capital formation. The</p> <p>22 harmonization release is quite comprehensive and large</p> <p>23 enough to take up multiple of our committee meetings.</p> <p>24 And so today what we will be doing is focusing on</p> <p>25 developing a framework for this committee's work</p>

<p style="text-align: right;">Page 6</p> <p>1 recommendation on harmonization release.</p> <p>2 Today we will also be discussing regulation SX</p> <p>3 related to merger and acquisition disclosures plus</p> <p>4 accelerator filing definition. These two rules apply</p> <p>5 to public company disclosures and are timely because</p> <p>6 the SEC has just proposed an amendment to these two</p> <p>7 areas, and the public comment period has just ended.</p> <p>8 As the SEC staff and commissioners deliberate on how to</p> <p>9 move forward, the committee can provide perspective on</p> <p>10 how the proposals would impact small businesses. And</p> <p>11 what we are hoping today is if we can provide actually</p> <p>12 recommendations to the Commission on -- on these two</p> <p>13 rules.</p> <p>14 I would like to mention that for members of the</p> <p>15 Committee who don't work -- regularly work on public</p> <p>16 company reporting requirements, your perspectives on</p> <p>17 these issues are still very important and future</p> <p>18 committee meetings will likely have much more focus on</p> <p>19 private companies and exempt offerings. Please note</p> <p>20 that Chairman Clayton -- Clayton and Commissioner Purse</p> <p>21 will be joining later in the day, likely around</p> <p>22 lunchtime.</p> <p>23 Agenda items for today's meeting. In June the</p> <p>24 SEC requested public comment on ways to simplify,</p> <p>25 harmonize and improve the exempt offering framework to</p>	<p style="text-align: right;">Page 8</p> <p>1 committee meetings will likely have much more focus on</p> <p>2 private company and exempt offerings.</p> <p>3 Please note that Chairman Clayton -- Clayton and</p> <p>4 Commissioner Purse (phonetic) will be going later in</p> <p>5 the day, likely around lunch time --</p> <p>6 Now, I would like to introduce the SEC staff with</p> <p>7 us today. We have Martha Legg Miller who serves as the</p> <p>8 SEC advocate for small business capital formation and</p> <p>9 she is a member of the committee. Thanks, Martha.</p> <p>10 And we have Julie Davis, senior special counsel in</p> <p>11 the SEC office of the advocate respondent of capital</p> <p>12 formation and has been incredibly instrumental in</p> <p>13 everything for today's meeting so thank you very much.</p> <p>14 Also we have Bill Hinman, who is the director of</p> <p>15 the SEC business and corporate finance committee. Bill</p> <p>16 leads the division responsible for, among other things,</p> <p>17 drafting SEC rules and forms regarding the office</p> <p>18 security leading the rules --</p> <p>19 The committee heard from Bill about</p> <p>20 recommendations of small businesses at the first</p> <p>21 meeting.</p> <p>22 (Inaudible.)</p> <p>23 If you have a point to add a question, please</p> <p>24 e-mail Julie, and Julie will relay them to us. Thank</p> <p>25 you.</p>
<p style="text-align: right;">Page 7</p> <p>1 expand investment opportunities while maintaining</p> <p>2 appropriate investor protection and to remote capital</p> <p>3 formation. The harmonization release is quite</p> <p>4 comprehensive and large enough to pick up multiple of</p> <p>5 our committee meetings. And so today what we will be</p> <p>6 doing is focusing on developing a framework for this</p> <p>7 committee's work and recommendations on harmonization</p> <p>8 release.</p> <p>9 Among other things today, we will also be</p> <p>10 discussing regulation SX related to merger and</p> <p>11 acquisition disclosures plus accelerator filing</p> <p>12 definition. These two rules apply to public company</p> <p>13 disclosures, and are timely because the SEC has just</p> <p>14 proposed amendment to these two areas, and the public</p> <p>15 comment period has just ended.</p> <p>16 As the SEC staff and Commissioners deliberate on</p> <p>17 how to move forward, the committee can provide</p> <p>18 perspective on how the proposals would impact small</p> <p>19 businesses. And what we are hoping today is if we can</p> <p>20 provide actually recommendations to the Commission</p> <p>21 on -- on these two rules.</p> <p>22 I would like to mention that for members of the</p> <p>23 committee who don't work -- regularly work on public</p> <p>24 company reporting requirements, your perspectives on</p> <p>25 these issues are still very important, and future</p>	<p style="text-align: right;">Page 9</p> <p>1 I will start today with our first agenda item is</p> <p>2 SEC formatization.</p> <p>3 Since our May meeting -- oh, I'm sorry, I --</p> <p>4 I was in the middle of introducing Bill.</p> <p>5 I'm sorry.</p> <p>6 It's worth noting that Jennifer's policy office is</p> <p>7 different than Martha's advocacy office. Jennifer is</p> <p>8 with the policy office that takes relief in drafting</p> <p>9 the full release of the offering and to draft the</p> <p>10 harmonization concept relief. And as I was mentioning</p> <p>11 to those this morning, thank you very much. That it is</p> <p>12 why it is a relief, so thank you.</p> <p>13 Thank you everybody for traveling to Omaha. Our</p> <p>14 first agenda item today is SEC harmonization law and</p> <p>15 relief. Since our May meeting the SEC has published a</p> <p>16 request for public comment on ways to simplify,</p> <p>17 harmonize and improve the offering framework.</p> <p>18 The concept release provides a thorough overview</p> <p>19 of the current framework for exempt offerings, and</p> <p>20 requests comments on a broad list of issues.</p> <p>21 Simultaneously the commission will release the</p> <p>22 staff report on the impact of Regulation Crowdfunding</p> <p>23 on capital formation and investor protection, looking</p> <p>24 back at three years since the effective date of</p> <p>25 Crowdfunding rules.</p>

<p style="text-align: right;">Page 10</p> <p>1 Before discussing how this committee wants to</p> <p>2 approach this opportunity to provide its strategic</p> <p>3 input, Bill and Jennifer will provide us an overview of</p> <p>4 the concept release and the harmonization effect.</p> <p>5 Bill. Jennifer.</p> <p>6 WILLIAM HINMAN: Sure. Thanks very much, Carla,</p> <p>7 and thanks from Core Fin to Creighton University</p> <p>8 hosting us today and Martha for organizing this, and I</p> <p>9 really want to thank the committee for coming to Omaha</p> <p>10 to provide input on these important rule makings.</p> <p>11 The first one we were talking about is a concept</p> <p>12 release, the harmonization concept release, so in</p> <p>13 itself, it's not at the rule-making stage yet, we're</p> <p>14 really seeking input, and this committee's input will</p> <p>15 be incredibly valuable. The private placement market</p> <p>16 is significantly larger than the public offering. Last</p> <p>17 year I think it was about 2.9 trillion of dollars</p> <p>18 raised in the private placement market versus 1.4</p> <p>19 trillion in the public registry market. So it's an</p> <p>20 important space, and it's one that we hadn't really</p> <p>21 looked at in a very comprehensive way, and so this</p> <p>22 concept release is intending to do that and to get</p> <p>23 input on a whole host of issues, as Carla mentioned,</p> <p>24 particularly whether we can bring the rules together in</p> <p>25 a little bit more cohesive fashion.</p>	<p style="text-align: right;">Page 12</p> <p>1 And I think that will actually make the</p> <p>2 harmonization exercise a little easier because then</p> <p>3 we'll know this is our group of accredited investors,</p> <p>4 or, you know, there's some good ideas out there around</p> <p>5 how to change that to broaden that some, to look at</p> <p>6 sophistication of investors a little bit more carefully</p> <p>7 than we have in the past. Numbers haven't been</p> <p>8 adjusted for a while, so we'll have an open mind in how</p> <p>9 to approach that field of potential investors, and</p> <p>10 we'll try to get that done before we tackle, okay, now</p> <p>11 that's that group of accredited investors, we also have</p> <p>12 unaccredited investors who participate in some of our</p> <p>13 private placement exemptions, let's make a rational</p> <p>14 field for them to both participate in. The chairman</p> <p>15 has really emphasized capital formation generally, and</p> <p>16 the smaller investor's access to private opportunities</p> <p>17 beginning -- you know, going back to where I began with</p> <p>18 the size of the relative markets. There's a number of</p> <p>19 interesting opportunities in the private space that if</p> <p>20 you're not an accredited investor today, you have very</p> <p>21 limited opportunity to engage in those opportunities.</p> <p>22 We are, and through the concept release, looking at is</p> <p>23 that appropriate, is there something we can do to</p> <p>24 facilitate the smaller investor having a more diverse</p> <p>25 range of options.</p>
<p style="text-align: right;">Page 11</p> <p>1 Since 2012 we've been adding some private</p> <p>2 placement exemptions, the Jobs Act, added Crowdfunding,</p> <p>3 we've expanded Reg A, we've added Reg A plus, and then</p> <p>4 Reg A has been itself expanded for public companies to</p> <p>5 use as well. And as we've done that, we haven't sort</p> <p>6 of thought about how do these all fit together. One of</p> <p>7 the other things that we have looked at a little bit,</p> <p>8 but we haven't really done any real rule making on is</p> <p>9 the current definition of a credited investor. And</p> <p>10 that definition obviously plays a very important role</p> <p>11 in how our private placement exemptions work. The</p> <p>12 credit investor obviously is allowed to invest in a lot</p> <p>13 more wider range of private placement options without</p> <p>14 limitations, and we hadn't looked at that group to see</p> <p>15 if we have the right group there and are doing the</p> <p>16 right thing in terms of investor protection, as well as</p> <p>17 making something that's easy to work with and is useful</p> <p>18 in terms of capital formation.</p> <p>19 Just so the committee knows, as we approach the</p> <p>20 harmonization release and thinking about what we can do</p> <p>21 in a very broad way to bring all that together, we will</p> <p>22 probably try to bite off the accredited investor</p> <p>23 definition first. Right now it's on our regulatory</p> <p>24 agenda for late in the year, and we expect to deal with</p> <p>25 that.</p>	<p style="text-align: right;">Page 13</p> <p>1 One of the things that Jennifer will talk about in</p> <p>2 a little bit more detail is that we've actually invited</p> <p>3 our colleagues and investment management to think</p> <p>4 about, you know, investment vehicles and how smaller</p> <p>5 investors may participate through an intermediary to</p> <p>6 get more access to some of these funds. Right now the</p> <p>7 universe of private funds and funds that engage in some</p> <p>8 of this 2.9 trillion market is somewhat limited to</p> <p>9 credit investors for a host of reasons, some of which</p> <p>10 are investment management division rules, and we want</p> <p>11 to work with them to think about as we change our rules</p> <p>12 is there something that could be done in the collective</p> <p>13 space to do what the chairman has suggested that we</p> <p>14 might want to be thinking about, which is making more</p> <p>15 opportunities available for more folks.</p> <p>16 So that's something to have in mind as you're --</p> <p>17 you're thinking about commenting here as well as, you</p> <p>18 know, the -- the credit investor point.</p> <p>19 Jennifer has done a tremendous amount of work on</p> <p>20 the harmonization release. I just want to recognize</p> <p>21 that. I think -- we're at a Jesuit university. I</p> <p>22 think the theme is men and women built for others, and</p> <p>23 Jennifer was built for that release. I mean, she has</p> <p>24 done a fabulous job, and I really appreciate what she</p> <p>25 and her team has done there.</p>

<p style="text-align: right;">Page 14</p> <p>1 If you read it, and I congratulate you if you do, 2 it's a long comprehensive basically treatise on what 3 goes on in our private placement space. And with that, 4 I'll let her speak more about that because she's the 5 best informed person I know about about the topic. 6 Jennifer. 7 JENNIFER ZEPRALKA: Thank you, Bill. Thanks very 8 much. I need to give some credit back to the other 9 members of my team who worked so hard on this release, 10 Enura Shower (phonetic) and Jenny Riegel. Jenny will 11 be here later. They did a lot of the drafting all by 12 themselves, so I want to thank them as well, not take 13 all the credit for myself. 14 Just to talk a little bit more about what's in the 15 concept release to launch your -- your discussion, it 16 is a -- it is big -- a big document. And I hope you'll 17 get a chance to read it, or at least read sections of 18 it that you're most invested in, but it -- it broadly 19 reviews all of the available exemptions for -- from the 20 registration requirements of the securities laws that 21 are used for capital raising. We -- we stayed away 22 from most live the resale exemptions and the Rule 701 23 that we're focusing on capital formation here. It 24 covers quite a bit of ground, and includes a lot of 25 questions to explore whether there are overlapping</p>	<p style="text-align: right;">Page 16</p> <p>1 section of the release talks bigger picture, general 2 questions about how we can improve the framework across 3 the board, and then it goes into those more specific 4 questions about your exemptions. That discussion for 5 each of them has been informed by a lot of feedback 6 from the public, including prior advisory committees, 7 prior forums, comments we've received, conversations 8 with market participants. So a lot of the concerns 9 that you may have are probably already sort of 10 acknowledged in the release, but we'd love to hear your 11 feedback on -- on what we can do about those issues. 12 For example, in the Regulation Crowdfunding 13 section we ask a lot of questions about whether we 14 should be doing something to the offering limit, 15 whether we should be allowing special purpose vehicles 16 to use the exemption, things that, you know, have been 17 coming up over and over again. 18 In the Rule 506 section we talked about 19 verification of accredited investor status and whether 20 there's anything that could be improved there that 21 would make that exemption more attractive, whether 22 additional clarity is needed around the idea of what -- 23 what is general solicitation, that sort of thing. So 24 too many questions to go through here, but as -- if 25 you -- if there are sections you're particularly</p>
<p style="text-align: right;">Page 15</p> <p>1 exemptions that create confusion for issuers that are 2 trying to figure out the most efficient way to raise 3 capital, whether there are any gaps in the framework 4 that might make it difficult, especially for smaller 5 issuers to find the right exemption from registration, 6 and we were asking a lot of questions about whether 7 we've got the right exemptions for each stage of their 8 business cycle. So, you know, does our framework work 9 for anyone from in the garage to on the verge of going 10 public, and we want to look at concepts like 11 integration to determine whether we can and should do 12 more to allow issuers to transition from one type of 13 exempt offering to the next, and ultimately to a 14 registered public offering if that's what's appropriate 15 for that company. 16 There are sections on each of the capital raising 17 exemptions, so the private placement exemption in 18 Section 482 of the Securities Act, Rule 506(b) and (c) of 19 Regulation D, Regulation A, Regulation 50 -- or 20 Rule 504 of Reg A, the Intrastate Offerings 147 and 21 147A, and Regulation Crowdfunding. 22 So as you flip through the release, you'll see 23 there's a section on each of them, we give some 24 background, we ask questions about how we can improve 25 each of those exemptions. There's a -- the first</p>	<p style="text-align: right;">Page 17</p> <p>1 interested in, I would recommend that you read through 2 just the sections you like. 3 There are also -- as Bill mentioned, there's a 4 significant section of the release that talks about the 5 accredited investor definition and questions about the 6 rules, who -- that limit who can invest in certain 7 offerings. It's pretty binary right now for the most 8 part so, you know, you're either accredited and you can 9 invest or you are not -- a non accredited, and then 10 your opportunities are much more limited. So we asked 11 bigger picture questions about how we should approach 12 that, whether it's appropriate to expand the universe 13 of accredited investors or have some other way to allow 14 currently non accredited investors to invest in more 15 private placements or exempt offerings, and we -- we 16 want to really probe on whether it's appropriate to 17 look at something other than just the wealth of the 18 investor in making that determination, so there are 19 questions drawn -- a lot of it draws from the 2015 20 staff study on the accredited investor definition. 21 We've gone through that in great detail in the concept 22 release, and we ask a lot of questions about whether we 23 should revise the financial thresholds, whether we 24 should look for a different measure of sophistication, 25 investment experience, testing, you know, there's a</p>

1 million choices there and we would love to get more
2 feedback.

3 Most of the comments we're getting on the concept
4 release right now -- I shouldn't say most, but a
5 significant percentage of the comments we're getting on
6 the release so far are focusing on the accredited
7 investor definition. It seems to be a topic that is of
8 great interest to the people who are reading the
9 release.

10 As Bill mentioned, we teamed up with our
11 colleagues in the division of investment management to
12 examine whether the commission should expand issuer's
13 ability to raise capital through pooled investment
14 funds, and whether retail or non accredited investors
15 should be allowed greater exposure to growth stage
16 issuers through that type of fund. There's a lot of
17 advantages to that if we can figure out the right way
18 to make the rules work because of course there's some
19 advantage to having a diversified portfolio, and funds
20 may be a way to do that.

21 We also worked with our colleagues in the division
22 of trading and markets to look at secondary trading of
23 securities that were initially issued in exempt
24 offerings, and we asked a lot of questions to see if
25 anything can be done with the resale exemptions to

1 committee if there's a topic that's of interest to
2 everyone, that there's kind of a consensus on, we could
3 all as a committee hear from different panelists and --
4 and that would be a full committee agenda item. If we
5 thought that there was a discrete topic, for instance,
6 maybe it is how to sell securities over the Internet,
7 which would encompass Crowdfunding, 506(c), Reg A, maybe
8 we look at a subcommittee for something like that

9 And the other thing I would just like to mention
10 is that I am, you know, really in favor of looking at
11 the whole exempt offering framework as a whole. The
12 first 30 pages of the concept release really do talk
13 about each of the different exemptions. I have a chart
14 here that I can barely understand as a security lawyer.
15 I think it would be a great opportunity. We're in a
16 unique situation right now as this committee to just
17 take a step back and look at if we were developing
18 the -- the exempt offering framework from scratch what
19 might be our recommendations

20 And on that, I am -- Jeff had some comments, and
21 then we'll open it up to the committee to talk about
22 the ways you'd like to approach this

23 MARTHA LEGG MILLER: And if I can jump in quickly
24 before Jeff. Since we got off to a little bit of a
25 bumpy start with audio, which it sounds like we're in

1 facilitate secondary market liquidity in non registered
2 securities.

3 So as -- that's the very short version. I could
4 talk about this for an hour, and obviously there's a
5 lot of information in this release. We tried to make
6 it digestible by breaking it up into smaller bites. So
7 each section can be read and commented on separately,
8 and the comment period is now open and runs until
9 September 24th, but of course we'll continue to take
10 comments after that point as well depending on when the
11 committee can -- can get back to us on anything of
12 interest.

13 I think that's it.

14 CARLA GARRET: Thank you, Bill. Thank you,
15 Jennifer. Um, it is quite a release, and we thank you
16 for that.

17 Um, before we kind of jump into how we develop
18 our framework as a committee on how we want to approach
19 the harmonization release, just kind of big picture. I
20 didn't want to talk about what we think might be useful
21 for the full committee to consider and whether there
22 are discrete topics that we think subcommittees might
23 be able to dive into for this release.

24 One way -- you know, I was picturing it with
25 Martha and Julie was that we might have for the full

1 good shape now, I did want to add in a lovely standard
2 disclaimer that we give at almost every event you've
3 heard anyone from the SEC speak at, which is any
4 statements made by SEC staff or commissioners or any
5 speakers from the agency or their own perspective are
6 not necessarily reflected of the perspective of the
7 entire Commission. So I just wanted to add that
8 lovely disclaimer, and so that we can skip that in
9 future notes from staff for the rest of the day.

10 CARLA GARRET: Thank you.

11 JEFFREY SOLOMON: So I would just say my views
12 are just my views, and not the views of all my
13 colleagues at Kalin.

14 So I think there's -- first of all, the framework
15 that Carla has laid out I think is a great one. If
16 we're going to function, I agree with you, sort of
17 figuring out how we break this down because it is an
18 amazing document, but it took me and my team quite some
19 time to really break down where we wanted to lean in
20 and how we wanted to think about it. I think there's a
21 natural place.

22 Certainly looking at the accredited
23 investor as it relates to investment vehicles is one
24 whole area that when you think about the two sides of
25 capital formation, right, the investor side and the

1 company side I think a natural break would be able to
 2 think about things from the standpoint of attracting
 3 capital from an investor side, and then really the
 4 raising the capital, if you will, from the company
 5 side. And so one of the things I'd like to propose is
 6 that we actually look at at least two very different --
 7 because they are very different things to consider
 8 when -- when we're looking at this, and so that would
 9 be my -- my -- my first suggestion, and I didn't know
 10 if anybody wanted to address that, but to me that's a
 11 natural break point, and then we can figure out how to
 12 go from there, but that would be my suggestion.

13 CARLA GARRET: Okay. Thank you.

14 Do other members on the Committee have suggestions
 15 and thoughts on the harmonization concept that they'd
 16 like to talk?

17 (Ms. Hanks indicating).

18 CARLA GARRET: Hi, Sara.

19 SARA HANKS: Yeah. Hi. I just wanted to raise
 20 one point with respect to the breaking off discrete
 21 pieces because I think that one of the things I love
 22 about the concept release is it looks at everything as
 23 a whole and says how does all this work together, and
 24 I -- I worry about, I mean, this committee and its
 25 predecessors have been very much in favor of expanding

1 the accredited investor definition.

2 One thing I worry about, though, is if you look
 3 just at the accredited investor definition, you've got
 4 the possibility of distorting the whole process, and
 5 what I mean by that is my guess from practicing in this
 6 area is that if you did -- if you took some relatively
 7 small tweaks around the definition of accredited
 8 investor, especially around the sort of who's
 9 sophisticated, you could take the -- you could increase
 10 the investor -- accredited investor potential pool by,
 11 I don't know, maybe 250,000, 500,000 people. It
 12 doesn't seem like a lot when we're talking about 12
 13 percent of the households in the states being -- being
 14 accredited, but only about a half a million of anybody
 15 who is accredited actually invests in Reg D offerings,
 16 and so making a relatively small tweak to the
 17 accredited investor definition could increase by 100
 18 percent the people who could invest in Reg Ds, which
 19 makes Reg D way much more attractive. It's already a
 20 lot more attractive than registered deals, more
 21 attractive than Reg CF, more attractive than Reg A, and
 22 so what you're doing is you're saying, Let's make this
 23 the more attractive to the issuers, and then you're
 24 leaving behind all of the retail investors. And I know
 25 the chairman has been concerned about that. This is

1 one of -- investing and securities is one of the two
 2 ways that you make money, that you have wealth. The
 3 other being real estate. And so I do worry about
 4 there's going to be these whole bunch of people who are
 5 going to left behind -- be left behind, which is why I
 6 love the idea of pool investment vehicles being a
 7 possibility to ex -- to expand that, and make Reg
 8 CF/Reg A more attractive, but I do worry about if you
 9 spin off, that is a discrete thing. You've just skewed
 10 the whole -- you've changed the facts on the ground.

11 JEFFREY SOLOMON: And so I actually think you're
 12 100 percent right. This has to be integrated, and the
 13 great thing about this is it's actually called
 14 harmonization release, which is awesome, so we
 15 should -- if we're going to split it and take a look
 16 at it and do deeper dives, I think we have to come
 17 back together as a committee to make sure it all works
 18 together 100 percent, otherwise we can end up with
 19 some real distortion, and I agree with you, that's
 20 not -- that would not be the goal. We kind of defeat
 21 the whole idea of harmonization, but I just think if
 22 we're -- for -- for me, for example, I am -- I -- I
 23 don't do this every day.

24 We have people in our organization who
 25 could really go deep in both sides of this,

1 and I'll be drawing on a lot of their expertise
 2 in order to make sure that we're -- you know, as we
 3 think through all the unintended consequences. And I
 4 just think to me it's just -- it seemed like there's a
 5 natural break point, but I agree with you. I mean,
 6 between sort of cap -- dealing with investor issues,
 7 and then dealing with issuer issues, but if -- but we
 8 have to bring that back together again, or we could
 9 end up with a very skewed and un -- again, unintended
 10 consequences like the one you highlight, which would
 11 kind of be -- it would be -- it would defeat, I think
 12 the whole purpose of -- of being balances, so I
 13 totally agree.

14 CARLA GARRET: I also agree with you. I think
 15 that the pulled investment, I think looking at the
 16 Crowdfunding Reg A, 506(c), looking at the vehicles where
 17 non accredited investors, even with an expanded definition
 18 of accredited investors are able to invest
 19 is incredibly important, and something that this
 20 committee can provide valuable input on.

21 JASON SEATS: One quick reaction. I am wondering
 22 almost if maybe there's three things to think about.
 23 The first is the definition of the -- who those pools
 24 of investors are, and then the other two are related
 25 to activities around them. One is the activity of

<p style="text-align: right;">Page 26</p> <p>1 going and raising pooled capital, and the other is the</p> <p>2 activity of going and raising new issuer company</p> <p>3 capital, and so -- and so -- and the suggestion to</p> <p>4 start with the definition of accreditation makes sense</p> <p>5 to me that maybe there's actually three things there,</p> <p>6 and putting the work into the definition of the</p> <p>7 investor pools, who these people are, like maybe --</p> <p>8 maybe that is a thing by itself, and then you have two</p> <p>9 activities.</p> <p>10 Because one is defining people, and the</p> <p>11 other is defining behaviors, right?</p> <p>12 CARLA GARRET: Yes, I agree. I do. Because we</p> <p>13 do have to define the two -- there are at least two</p> <p>14 different buckets of investors, and there may be more</p> <p>15 that -- that you define, and then you define whether</p> <p>16 or not they are -- which way they are investing.</p> <p>17 JASON SEATS: Yeah.</p> <p>18 JEFFREY SOLOMON: So one of the things that we</p> <p>19 talked -- that we've talked about is actually along</p> <p>20 your line of -- of three. You know, any time we talk</p> <p>21 about capital formation, at least in my firm, we talk</p> <p>22 about three different constituents. And actually,</p> <p>23 when I presented it to the -- to the investor Advisory</p> <p>24 Committee, or the investment management, the investor</p> <p>25 Advisory Committee a few years ago, I always look at</p>	<p style="text-align: right;">Page 28</p> <p>1 gets angled towards accredited or super accredited</p> <p>2 frankly at best. And so if we're going to think about</p> <p>3 this from an investor standpoint, I think creating</p> <p>4 pooled vehicles that intermediaries can then</p> <p>5 articulate to their -- to their constituents is</p> <p>6 actually a great way to bring it back to the</p> <p>7 appropriate function for screening. And -- and we've</p> <p>8 talked a lot about this. Reg G and private placements</p> <p>9 are not the favorite ways to go to retail investors</p> <p>10 because you've got K-1s and a bunch of tech stuff, and</p> <p>11 so almost invariably intermediaries don't like to deal</p> <p>12 with them, and it -- and it knocks out most of the</p> <p>13 retail distribution in -- in the country because</p> <p>14 private placements mean K-1s, and K-1s mean delayed</p> <p>15 tax filings, and you end up in a bad spot.</p> <p>16 So if you look at where a bulk of the money has</p> <p>17 actually been raised, and we just talked about this</p> <p>18 actually earlier, it's been through interval funds and</p> <p>19 registered investment companies, and there's a bunch of</p> <p>20 rules in there that actually preclude earlier stage</p> <p>21 investing.</p> <p>22 And actually because they never -- the</p> <p>23 rules and the 40 Act never really contemplated this</p> <p>24 idea of being able to have a mass affluent or high net</p> <p>25 worth individuals access private investments or capital</p>
<p style="text-align: right;">Page 27</p> <p>1 investors, companies and intermediaries. And</p> <p>2 obviously we do a lot of intermediary work, and -- and</p> <p>3 so I -- there is -- there are ways to create good</p> <p>4 incentives, and not so good incentives for</p> <p>5 intermediaries to act certain way. I think one of the</p> <p>6 things we look at here as you -- as you enable</p> <p>7 different pockets of capital to get access. Almost</p> <p>8 invariably they are going to come through an</p> <p>9 intermediary.</p> <p>10 And they -- they -- unless they go</p> <p>11 direct to Crowdfunding, which they could do, but even</p> <p>12 there, the Crowdfunding site is effectively acting as</p> <p>13 an intermediary. And the truth of the matter is,</p> <p>14 intermediaries can -- if they do their jobs, they</p> <p>15 screen for high quality. They should be screening for</p> <p>16 high quality, and -- and so that actually creates --</p> <p>17 when you think about most of the way the capital gets</p> <p>18 formed, the very majority of even professional</p> <p>19 investors, they look for an anchor, right, and then</p> <p>20 they'll come in around an anchor who they think might</p> <p>21 be smarter than them in a particular area. And so I</p> <p>22 think one of the reasons why a lot of investors get</p> <p>23 crowded out is because they don't actually get access</p> <p>24 to the high quality deal flow. They just -- they</p> <p>25 don't -- they never see it, and it all gets -- it all</p>	<p style="text-align: right;">Page 29</p> <p>1 formation, just -- they were two completely different</p> <p>2 rules.</p> <p>3 It was much more towards publicly traded</p> <p>4 vehicles and mutual funds. But if we could figure out</p> <p>5 a way to again look at -- at some of the existing 40</p> <p>6 Act areas and make those easier for intermediaries to</p> <p>7 essentially screen and sell to high net worth, all of a</p> <p>8 sudden you really democratize that capital raising</p> <p>9 function again, and we almost have to think about</p> <p>10 Reg D. Getting away from Reg D in some capacity and</p> <p>11 private partnerships because it -- I just will tell</p> <p>12 you, most intermediaries won't even -- won't even touch</p> <p>13 it at the mass affluent level. Not even high net-worth</p> <p>14 level, but not even the mass affluent level, or the --</p> <p>15 or the -- or the retail level, so it's just something</p> <p>16 to consider.</p> <p>17 CARLA GARRET: Thank you, Jeff. Robert?</p> <p>18 ROBERT FOX: Yeah, I've been sitting here</p> <p>19 listening to this conversation, and I've been trying</p> <p>20 to think about -- you know, I -- I keep hearing as a</p> <p>21 non attorney, you know, we -- we talk about Reg D and</p> <p>22 those -- you know, all these terms, and, you know, it</p> <p>23 seems like we're talking about existing frameworks and</p> <p>24 how to improve them. Part of me wonders are there</p> <p>25 some principles that maybe we should focus on first,</p>

<p style="text-align: right;">Page 30</p> <p>1 right? You know, first start with a blank sheet of 2 paper. Are there principles we should focus on first 3 that would be kind of -- maybe set the framework for 4 rule making. And when I think about a lot of these 5 standards, it seems to me that a lot of them were 6 created from an investor protection mindset, right? 7 Something probably happened that they took advantage 8 of somebody, you know, either an intermediary was, you 9 know, not acting at the best interest or, you know, 10 somebody got swindled or somebody lost money or 11 something like that, and it seems like that's where a 12 lot of these issues have come from, at least from my 13 perspective. And I am wondering if it wouldn't be 14 better for the Commission -- or for the Committee to 15 maybe think about some of the principles of investor 16 protection, right, that would go -- that would kind of 17 filter through the definition of accredited investor, 18 or some of the other rule making. You know, if we can 19 think about some of the things that would balance -- 20 you know, what are the principles that would kind of 21 govern that and could balance the need for appropriate 22 capital raising and investor protection. If we could 23 come up with that, it seems like that would provide a 24 framework that a lot of things could be built off of, 25 and I -- and I think that that echoes both the</p>	<p style="text-align: right;">Page 32</p> <p>1 what the SEC spent so much time writing on. And as 2 you guys saw, the AOIYP release that our -- the 3 Committee of Online Investment Platforms have -- 4 have -- have submitted and said throughout this 5 committee. That's it, like so -- so we're not -- I 6 guess from a -- I am overly simplifying, but instead 7 of trying to come up with maybe a brand new suggestion 8 on harmonization -- and maybe this is what Sara was 9 referring to. We have a track record, just like a 10 credit investor definition is a very specific thing 11 that the SEC is looking at, which I agree with to make 12 changes. There are very specific limited changes you 13 can make to regu -- Regulation Crowdfunding today 14 immediately that will -- that will very much expand 15 the data points, the usage and everything else that I 16 think will be more helpful, so that would be my first 17 personal, and in a -- from my perspective obviously as 18 the -- one of the very few portals that are operating 19 this kind of industry, just focus on what's actually 20 possible and what -- what's there today.</p> <p>21 And then the second bigger point of this is I 22 know that previous committee has spent a lot of time 23 and effort in all of this. My understanding was 24 essentially none of it was acted upon, or -- or was 25 addressed by the SEC. So it's a very direct point,</p>
<p style="text-align: right;">Page 31</p> <p>1 intermediary point that Jeffrey was talking about and, 2 you know, the definition part that you're talking 3 about, but it just seems to me that that may be 4 something if others agree, that the Committee can 5 maybe think about because I feel like without that 6 we're just kind of tacking, you know, Well, how do we 7 improve Reg D or how do we improve Crowdfunding, or 8 whatever it is, and I'm not sure that that -- that may 9 be an incremental improvement, but I'm not sure that 10 that's a wholesale improvement.</p> <p>11 CARLA GARRET: Yes, Youngro? 12 YOUNGRO LEE: Yeah, I'd like to suggest, if 13 possible, us -- this committee taking as practical 14 position as possible, knowing the realities of rule 15 making, and not just with the SEC's level, the 16 legislative level. And the reason I say there's 17 twofold. One is we talked about harmonization, and 18 like Jeff talked about, it's very, very difficult for 19 mainstream investors and companies to invest in 20 companies to access that and intermediaries don't even 21 try because it's so hard. So the elephant in the 22 room, in my mind, is kind of the whole point of the 23 harmonization, which is there -- there is regulation 24 Crowdfunding. There has been three plus years of 25 operation. There has been a track record. That's</p>	<p style="text-align: right;">Page 33</p> <p>1 maybe a question to the SEC because I would like to 2 understand what is constant. Right? Like if the -- if 3 the answer really is, That's great, all these things is 4 great, but really a credit investor is that and needs 5 to be worked on, that's fine. I can -- I can 6 personally kind of even set aside the Reg CF changes, 7 which -- which I think are very easy, relatively 8 speaking, and just focus all in on the credit investor 9 so that we can give the most helpful advice and 10 feedback on that specific point rather than us trying 11 to come up with, again, a lot of different things that 12 after another year of doing this, frankly nothing is 13 going to happen.</p> <p>14 CARLA GARRET: Thank you, Youngro. 15 I actually agree with both -- both of you, Burt 16 and Youngro, which are we could actually do both if we 17 wanted to as a committee. There could be a focus on 18 the various practical specific changes to certain of 19 the rules, like Crowdfunding or Reg A or other 506(c). 20 There could also be that the committee does look at the 21 big picture, and at the principles of -- of investor 22 protection, and we couldn't -- can do both if that's 23 something that the committee is willing to do, and 24 something that they are interested in doing.</p> <p>25 That would be something I would be interested in</p>

1 doing I would be interested in hearing what other
2 people think because I think both are very important
3 And I do think that the -- as I read the Crowdfunding
4 release, it does look like you have really thought
5 about some of the recommendations that the prior
6 predecessor committees have -- have provided in the
7 past, and hopefully those are in the -- you know, they
8 were put into the -- the harmonization piece
9 JENNIFER ZEPRALKA: They were The Crowdfunding
10 relief study kind of was an overview of what's been
11 happening in -- in the use of Reg Crowdfunding since
12 adoption We -- we didn't include specific
13 rule-change recommendations in there because we also
14 were incorporating those concepts into the concept
15 release We were hoping to gather a bit more
16 information from the public, and then would
17 incorporate those ideas into a real proposal in the
18 future I am not promising which ones we would look
19 at, but that's the idea is that we -- we didn't want
20 to have sort of competing documents here, so, you
21 know, that they kind of flow together if you read them
22 to -- the Crowdfunding section of harmonization along
23 with the report, they -- they work together, and then
24 we're hoping to continue to take the feedback there
25 for a future that will change

1 ELAD L. ROISMAN: Sir, and, look -- first of all,
2 again, I'll echo this later, but thank you all for --
3 for coming here. And, look, this discussion already
4 is very helpful because it goes to show the different
5 perspectives you all provide and -- and bring given
6 your diverse backgrounds. I think everything here
7 said, even though it may seem -- have been a little
8 bit in a different direction. I think they're all
9 valuable. Look, we're going to take your input
10 because you guys have unique perspective and
11 background, and the reason you were formed as congress
12 determined that you guys were an important input, this
13 committee has important input in terms of our agenda
14 and what we're trying to do. To the points about like
15 how can we improve the private markets, but at the
16 same time be cognizant that if we improve the private
17 markets, it may have an impact on the public markets
18 is something that we're constantly thinking about. I
19 don't think that we should stop that because I think
20 we need to work on both on tandem, and I think
21 anything we do in one will have an impact on another,
22 but we should think about that as we kind of draw out
23 our agenda.
24 To Youngro's point, like, you know, I personally
25 would love any input you have. Even if it's simple,

1 that's great. You know, do I have a sense of timing?
2 I don't. I don't control the agenda, but that being
3 said, it will filter through us, and we will try to get
4 that out as soon as possible.
5 To Burt's point about investor protection, that's
6 something we take on every single day. That's how we
7 function. That's part of our core mission/mandate.
8 Whatever you guys provide, I assume it will be within
9 the constructs of your -- your mission, your -- your
10 statutory mission, your bylaws, your charters, but also
11 through the lens of, you know, what would be helpful
12 for us to kind of fill our job. And don't worry,
13 we'll -- well take a look when we also make a
14 termination through the lens of how does it facilitate
15 cap formation, protect investors and maintain fair,
16 orderly and efficient markets.
17 So I think this is already very helpful because
18 you guys have identified kind of the key players and
19 the key themes. If you guys do take this one, I think
20 you'll provide a really valuable input for us in terms
21 of what steps we can later take and what the division
22 will do, so, um, I have really been heartened by this
23 kind of conversation, and -- and look forward to
24 anything that you will do.
25 CARLA GARRET: Thank you.

1 WILLIAM HINMAN: Carla, can I just underscore
2 that a little bit? Just from our perspective in Core
3 Fin, it's really valuable to hear from this committee
4 what small businesses think of this, right? From the
5 investor protection point is a good one, but what we
6 really are looking to this committee for is the
7 practical experience of small businesses in the US,
8 trying to use our rules. You know, these private
9 placement exemption rules apply to everyone, large
10 companies as well, but many of them use 506
11 repeatedly. But from a small business perspective how
12 are they working. You know, is access to the retail
13 investor -- you know, Tremors made the point that
14 access to retail investors would be useful from their
15 own perspective, that that's a useful thing for
16 Americans to be able to invest and have that growth
17 opportunity. But from a small businesses op --
18 business opportunity, is it something that you're
19 actually looking for? Is this something where the
20 cost benefit is worth it? You know, Jeffrey made some
21 points about the difficulties of -- of getting into
22 the retail market to raise capital of significant
23 amounts. Is that something from this committee's
24 perspective you want to see us pursuing more of?
25 As you use the private placement exemptions, is

<p style="text-align: right;">Page 38</p> <p>1 there a natural progression from some of the smaller</p> <p>2 exemptions where you're raising less capital to the</p> <p>3 larger ones, or is there something there that we're</p> <p>4 missing? You know, are the amounts that are -- are</p> <p>5 currently available for the different levels of</p> <p>6 offerings the right amounts for smaller companies?</p> <p>7 I think all those things -- you know, as an</p> <p>8 organizational theme for the work that we get from you</p> <p>9 would be really useful, to have that idea that this is</p> <p>10 what small businesses are looking for as they're using</p> <p>11 our exemptions, and in what has been highlighted in the</p> <p>12 release.</p> <p>13 JEFFREY SOLOMON: So I would be curious to know,</p> <p>14 you know, when a small business goes to raise money.</p> <p>15 I mean the ones that come to us are probably a little</p> <p>16 bit bigger and have already done a few offerings, so</p> <p>17 I -- I will just say I don't have a lot of</p> <p>18 understanding of when a small business says, I want to</p> <p>19 go raise money. Have they even thought about how they</p> <p>20 would go about doing that from a regulatory</p> <p>21 standpoint? My guess is probably not, so they ask</p> <p>22 their attorney, and their attorney gives them the</p> <p>23 advice on the best exemption to utilize. And can we</p> <p>24 just level set, is that generally how it happens?</p> <p>25 HANK TORBERT: Yes.</p>	<p style="text-align: right;">Page 40</p> <p>1 smaller businesses somewhat is the idea that should we</p> <p>2 be relating offers? You know it's one big idea that</p> <p>3 reaches across all of -- main -- basically all of our</p> <p>4 exempt offerings today. Do we need to regulate</p> <p>5 offers, or do we want to just regulate the sale making</p> <p>6 sure that folks have sold to the -- to the right</p> <p>7 group. Because if you do that, then it makes it so</p> <p>8 much easier to reach out and to use the Internet, to</p> <p>9 use social media, use different ways that people use</p> <p>10 today to find people, you know, more broadly, but then</p> <p>11 you just limit the -- the regulation of to who you're</p> <p>12 selling to. He ultimately has protections around</p> <p>13 that.</p> <p>14 That's a big -- one of the big ideas that's in</p> <p>15 one release. It's one that, you know, your perspective</p> <p>16 thinking about that from a smaller business's</p> <p>17 perspective and the friction of trying to avoid a</p> <p>18 general solicitation of an offering. That would be</p> <p>19 pretty useful for us to hear from you on.</p> <p>20 CARLA GARRET: Uh-huh.</p> <p>21 HANK TORBERT: Could we form a special</p> <p>22 subcommittee on this specifically, if you will, to --</p> <p>23 to review this, the framework for this particular</p> <p>24 part?</p> <p>25 CARLA GARRET: I'm sorry, is that you, Hank?</p>
<p style="text-align: right;">Page 39</p> <p>1 JENNIFER ZEPRALKA: Yes.</p> <p>2 HANK TORBERT: Yes, I mean, it's -- as the</p> <p>3 president of a small business, I will tell you the</p> <p>4 answer is very simple. This is a very complex -- very</p> <p>5 complex situation. As a small business, we would not</p> <p>6 necessarily consider some of these things because one</p> <p>7 of the costs -- the amount of investors we actually</p> <p>8 have access to, the disclosure requirements, it may be</p> <p>9 too much versus a very simple debt equity raise, which</p> <p>10 is -- and also, as you look at the accredited</p> <p>11 investors and who we have access to, I think it's too</p> <p>12 small. If we can just make minor tweaks to the</p> <p>13 existing system just to allow for us to reach just a</p> <p>14 smaller group of people. For all small -- smaller</p> <p>15 businesses, that could be a significant change if I'm</p> <p>16 making any sense. Just a small tweak could mean</p> <p>17 millions, perhaps hundreds of millions of extra</p> <p>18 dollars that are available to a small business, and so</p> <p>19 if we could look at that -- but in terms of how we</p> <p>20 view the world, a lot of these are just too expensive</p> <p>21 for us from an accounting standpoint, from a legal</p> <p>22 standpoint, it's just too much.</p> <p>23 WILLIAM HINMAN: One other big idea that's useful</p> <p>24 here that's being asked for a comment on in the</p> <p>25 release that would, I think, simplify things for</p>	<p style="text-align: right;">Page 41</p> <p>1 HANK TORBERT: Yeah.</p> <p>2 CARLA GARRET: Okay.</p> <p>3 HANK TORBERT: I said, Is it possible? I mean,</p> <p>4 we were earlier discussing if we should break into</p> <p>5 smaller groups, if you will, whether it's investor</p> <p>6 protection or whatever the case may be. But if</p> <p>7 there's a way to -- especially from a small business</p> <p>8 standpoint if there's a way to form a small committee</p> <p>9 that would look at some aspects of this, if you will,</p> <p>10 that he's discussing.</p> <p>11 CARLA GARRET: Definitely. I mean, that's what</p> <p>12 we're here for is to -- to set up what is this</p> <p>13 committee interested in. We're all going to be</p> <p>14 interested in different things.</p> <p>15 HANK TORBERT: Right.</p> <p>16 CARLA GARRET: I mean, some people are going to</p> <p>17 be looking at one way, some people are going to be</p> <p>18 looking at other ways to raise capital for small</p> <p>19 businesses, and we can -- for people that are</p> <p>20 interested in focusing on one, you know, kind of</p> <p>21 unique topic --</p> <p>22 HANK TORBERT: Okay.</p> <p>23 CARLA GARRET: -- we can definitely put together</p> <p>24 a subcommittee on that.</p> <p>25 HANK TORBERT: Okay.</p>

1 JEFFREY SOLOMON: I actually have a question. I
 2 actually -- I read that in the release, and it seemed
 3 like a really big idea, and then I will just say it's
 4 something I've ever contemplated looking at the offer
 5 versus the sale. I did -- I never really -- I never
 6 really thought about it because I always viewed they
 7 all -- when there's an offer, there's a sale. And, I
 8 mean, I kind of view it as one together. And so I
 9 just would be curious to get a little bit more color
 10 on some of the things that you're thinking about and
 11 where we can potentially get pushback. I hadn't
 12 really thought about it, but it seems like an
 13 interesting idea, I just -- I am not sure how that
 14 works.

15 WILLIAM HINMAN: It's certainly the 506(c)
 16 exemption, right, where you can do a general
 17 solicitation offering to anyone, but only sell it to
 18 accredited investors. It's sort of that concept
 19 taking that more broadly than just one particular
 20 rule.

21 506(c) raises some interesting issues around
 22 verification of have you told to the right people at
 23 the end of the day. But that's -- that's the general
 24 thought is we are less concerned -- we would be less
 25 concerned with who you -- who might see the offer as

1 long as you end up selling to the right folks, whatever
 2 that criteria might be for that exemption, so --

3 JEFFREY SOLOMON: Would that encompass things
 4 like integration? So I think one of the big
 5 challenges that we always face again as an
 6 intermediary is we need to go -- there has to be a
 7 beginning, a middle and an end before you can start
 8 the next round. And the reality is, you know, when
 9 we're talking to companies, like, you know, they are
 10 always talking to investors who may come in this round
 11 or next round, or they may -- it's -- it -- it's a
 12 continuous process that we actually have to, you know,
 13 make sure that it begins and middles and ends before
 14 we start the next process, but that -- and so would
 15 this also in your minds encompass like rules around
 16 integration and how to relax those as well?

17 WILLIAM HINMAN: It will raise integration
 18 issues. One of the other things that you saw in the
 19 release is that we do ask some questions around
 20 integration, and the kinds of difficulties that
 21 you're -- you're highlighting. So to the extent you
 22 did have less regulation of the offer for some of the
 23 rules or for, you know, a wide range of the rules,
 24 there would be some interesting integration issues
 25 because every offering would be more widely known, and

1 so how do you draw the lines between them, but that's
 2 one of the things we're asking for. I mean, again, we
 3 need it here at the outset. Is this something that's
 4 actually attractive to smaller businesses, is the idea
 5 of having to limit themselves in how they communicate
 6 and making sure they're not engaged in a general
 7 solicitation at the front end something that's really
 8 burdensome and is creating real problems or maybe it's
 9 not? Maybe they know how to do a private placement
 10 without, you know, how to find their investors.

11 So we're just asking the general question, is the
 12 regulation of the offer, as opposed to the sale
 13 something that's problematic, something that could be
 14 revised, to the extent we do think that, then there
 15 would be some integration things to --

16 JEFFREY SOLOMON: Also, I would just say we're
 17 giving advice all the time on how not to do -- how not
 18 to integrate and our clients are like, What are you
 19 talking about? Like -- so I don't even think --
 20 again, small businesses aren't necessarily thinking
 21 about integration rules. It's usually when you get an
 22 intermediary or a lawyer involved they are like, Whoa,
 23 whoa, whoa, whoa, you can't do that.

24 WILLIAM HINMAN: Uh-huh.

25 JEFFREY SOLOMON: And here's why, and they're

1 like, Really? I've been talking to -- I've been
 2 talking to everybody, right, and then you -- and then
 3 you scramble to figure out, okay, Well, who did you
 4 talk to, and -- and are they all accredited. It
 5 becomes a real thicket, a hornet's nest, if you will.
 6 And so, again, one of these -- it's just something
 7 that we have to deal with on the intermediary side
 8 when we first engage with somebody and try to figure
 9 out, okay, how many people have you talked to about
 10 this. It's a -- it's a big issue that we have to, I
 11 think, resolve. So that's -- that's -- that's
 12 helpful.

13 CARLA GARRET: Okay.

14 ROBERT FOX: So I think that Bill's point on the
 15 offer is -- is probably a more articulate way of what
 16 I was trying to articulate in terms of some of the
 17 principles, that it feels to me that if this committee
 18 could focus as well on things like, hey, maybe if --
 19 if, you know, we can still get yet, you know, things
 20 done in an appropriate regulatory context without
 21 regulated offers, are -- you know, maybe up to a
 22 certain amount, we don't have to have an accredited
 23 investor. Whatever it is, I think that there's some
 24 things like that at a higher level that if we can
 25 establish that we think that would be very beneficial

<p style="text-align: right;">Page 46</p> <p>1 to small businesses. And also to make sure we're</p> <p>2 clear, I think the definition of small businesses</p> <p>3 up -- is -- is a pretty big business, right? It's not</p> <p>4 your mom and pop dry cleaner, right? And, you know, I</p> <p>5 think -- I think that would be very helpful. I'm not</p> <p>6 trying to discount that I think that there's some</p> <p>7 knowledge that this committee can provide some very</p> <p>8 concrete, discreet changes that would also be</p> <p>9 impactful, but I feel like if we can say, Hey,</p> <p>10 overall, small businesses that would really benefit</p> <p>11 from, you know, some overarching print, you know,</p> <p>12 things here that we think if the SEC kept that in mind</p> <p>13 as they're writing the releases and got an anchor back</p> <p>14 to that, it would be very helpful.</p> <p>15 CARLA GARRET: Thank you. Yes, Catherine.</p> <p>16 CATHERINE MOTT: Um, I would like to go back to</p> <p>17 what Bill mentioned earlier. What do -- what do small</p> <p>18 businesses do is they respond to issues, and that</p> <p>19 varies with the stage of the company and the type of</p> <p>20 company. So if you're a start up, you're going to be</p> <p>21 dealing with pure equity, not debt or anything like</p> <p>22 that. If you're a high -- you know, high-growth</p> <p>23 company, you're going to be looking at large venture</p> <p>24 rounds and integration issues. You know, if you</p> <p>25 started out with Reg -- with Regulation Crowdfunding</p>	<p style="text-align: right;">Page 48</p> <p>1 standpoint I see it from the venture side a lot where,</p> <p>2 you know, you get a lot of -- a lot of investors on</p> <p>3 your cap table, and if you're getting a lot of</p> <p>4 investors who are unsophisticated who may not know,</p> <p>5 you know, they're like, Well, we can invest in this</p> <p>6 company, it seems like a great idea, it often ends up</p> <p>7 biting the company later on down the road when you're</p> <p>8 dealing with a lot of unsophisticated investors and</p> <p>9 you have a significant amount of people on your cap</p> <p>10 table it makes fundraising a little more difficult in</p> <p>11 the future.</p> <p>12 So I know that's, you know, for each company to</p> <p>13 decide on their own what's best, but just something</p> <p>14 I've seen that, you know, unintended consequences later</p> <p>15 on down the road.</p> <p>16 CARLA GARRET: Thank you. Anyone else?</p> <p>17 JASON SEATS: I have a -- a comment. I like the</p> <p>18 idea of separating out the regulation of offerings</p> <p>19 from the sale and opening it up thinking about Jeff's</p> <p>20 comments about the dynamics of fundraising, which is</p> <p>21 what we experienced a lot. We have a portfolio of</p> <p>22 thousands, and they're -- we engage with them when</p> <p>23 they are, you know, three founders and a -- a dog in a</p> <p>24 garage. I mean, the way that they -- the way they</p> <p>25 just -- they raise money is they ask a friend, they</p>
<p style="text-align: right;">Page 47</p> <p>1 and then you need private equity, there are issues</p> <p>2 around that, and that makes it hard for the company to</p> <p>3 scale. So -- but if you're a lifestyle company, that</p> <p>4 doesn't matter. So we should be looking at this from</p> <p>5 what -- you know, what the businesses need, how they</p> <p>6 need to grow and scale and how each one of these</p> <p>7 things apply and how the integration issues evolved</p> <p>8 through that process.</p> <p>9 I just think it would -- might shed some light on</p> <p>10 how we treat some of this.</p> <p>11 CARLA GARRET: Thank you. Yes.</p> <p>12 SAPNA MEHTA: Just one more point on that. I</p> <p>13 know we were looking at it from the small business</p> <p>14 perspective, and not from the investor protection</p> <p>15 standpoint. That's not our role, that's your role,</p> <p>16 and you will thoroughly look at that. But just -- you</p> <p>17 know, I think going back to Robert's point it would be</p> <p>18 helpful to get a refresher on the reason for the</p> <p>19 framework for having general solicitation rules</p> <p>20 because if we're loosening general solicitation rules</p> <p>21 the offer side of it, and loosening the -- or maybe</p> <p>22 not loosening, but making more appropriate the</p> <p>23 accredited investor definition, you know, we might be</p> <p>24 taking -- the pendulum would be definitely swinging in</p> <p>25 the other direction. And also just from a company</p>	<p style="text-align: right;">Page 49</p> <p>1 ask an adviser and they get good advice, they get bad</p> <p>2 advice, and we hope that they find someone who gives</p> <p>3 them good advice, but I think that they -- the</p> <p>4 indirect benefit, not the direct benefit, I think the</p> <p>5 indirect benefit comes through the intermediaries.</p> <p>6 And I think that that by opening up the offering what</p> <p>7 you're actually doing is creating a lot of flexibility</p> <p>8 for the way that intermediaries help those companies</p> <p>9 raise money. And so it -- but by itself it doesn't</p> <p>10 solve the problems, but I think it removes -- it</p> <p>11 removes one important friction point, but because</p> <p>12 it's -- you can tell that we haven't thought about it</p> <p>13 deeply, it may have some unintended consequences</p> <p>14 and/or dynamics that it will create that we don't</p> <p>15 think about.</p> <p>16 One of which is the fact that the best companies,</p> <p>17 the ones that are in strong positions to raise capital</p> <p>18 don't market the fact that they're raising capital.</p> <p>19 And so you'll have a bit of adverse selection, which</p> <p>20 is why I think opening up the restrictions on offerings</p> <p>21 coupled with increasing the flexibility of accredited</p> <p>22 investors to put money into pooled vehicles that are</p> <p>23 intermediaries who may have the access, that a</p> <p>24 dual-pronged approach sort of makes a whole lot more</p> <p>25 sense to me than opening it up and assuming that</p>

<p style="text-align: right;">Page 50</p> <p>1 companies are marketing themselves directly</p> <p>2 CARLA GARRET: Thank you Okay So I think we</p> <p>3 probably should maybe end the harmonization talk right</p> <p>4 now It's -- in terms of November meeting I think</p> <p>5 we have a lot of different ideas on how to structure,</p> <p>6 and what the different points are I -- and if there</p> <p>7 are special subcommittees that we think would be</p> <p>8 useful, maybe we can talk about that offline, Martha,</p> <p>9 unless you think we should determine that today</p> <p>10 MARTHA LEGG MILLER: We can come back with the</p> <p>11 general session this afternoon if everybody wants to</p> <p>12 just -- now that we've had a chance to float ideas I</p> <p>13 know most people like to take a minute --</p> <p>14 CARLA GARRET: Okay</p> <p>15 MARTHA LEGG MILLER: -- as opposed to jumping</p> <p>16 right to formulation of an idea --</p> <p>17 CARLA GARRET: Okay</p> <p>18 MARTHA LEGG MILLER: -- but we could use some of</p> <p>19 that if folks have specific leanings on that</p> <p>20 CARLA GARRET: Okay Great Thank you And</p> <p>21 thank you again, Bill and Jennifer That's -- there's</p> <p>22 a -- there's a lot of um -- um, very interesting ideas</p> <p>23 for us to think about</p> <p>24 Our next agenda item is SEC's proposal to amend</p> <p>25 financial disclosure requirements relating to</p>	<p style="text-align: right;">Page 52</p> <p>1 I'd like to introduce our two speakers. Thank</p> <p>2 you for coming today. We have with us on the left,</p> <p>3 Matthew Swartz, who is a partner at Pillsbury,</p> <p>4 Winthrop, Shaw & Pittman. Mr. Swartz has over 20 years</p> <p>5 of experience in providing legal advice to middle</p> <p>6 market and technology companies and their investors on</p> <p>7 mergers and acquisitions, venture capital and private</p> <p>8 equity transactions and public securities offerings.</p> <p>9 Chambers and partners notes that clients praise</p> <p>10 Matt's encyclopedia knowledge of business law. Matt is</p> <p>11 a published author of securities law and SEC</p> <p>12 compliance. He is a graduate of UC Berkeley and UC</p> <p>13 Hastings College of Law. Welcome, Matt.</p> <p>14 MATT SWARTZ: Thank you.</p> <p>15 CARLA GARRET: We also have with us today Bill</p> <p>16 Korn --</p> <p>17 BILL KORN: Hi.</p> <p>18 CARLA GARRET: -- who is the chief financial</p> <p>19 officer of MTVC. Mr. Korn is a veteran technology</p> <p>20 executive with over 30 years of experience managing</p> <p>21 high tech businesses. MTVC is a provider of</p> <p>22 electronic health record software and other IT</p> <p>23 healthcare solutions.</p> <p>24 Bill graduated from Harvard College with a BA in</p> <p>25 economics and received his MBA from Harvard Business</p>
<p style="text-align: right;">Page 51</p> <p>1 acquisitions and dispositions of businesses.</p> <p>2 On May 3rd, 2019, the Commission released a</p> <p>3 proposal to amend the financial reporting requirements</p> <p>4 for the acquisitions and dispositions of businesses</p> <p>5 including Rule 305, 314 and Article 11 of</p> <p>6 Regulation SX. The proposed amendments are intended to</p> <p>7 improve for investors the financial information about</p> <p>8 acquired and disposed businesses, facilitate more</p> <p>9 timely access to capital and reduce the complexity and</p> <p>10 cost to prepare the disclosure.</p> <p>11 In addition to hearing from Director Hinman on</p> <p>12 the technical elements of this rule, we're also going</p> <p>13 to be hearing from some guest speakers.</p> <p>14 Also, I just want to note that one of the</p> <p>15 purposes of what we hope to accomplish during -- before</p> <p>16 our lunchtime is to not only hear from the speakers and</p> <p>17 hear from Director Hinman and to ask questions, but</p> <p>18 we're hoping to set aside at the end maybe 15 or 20</p> <p>19 minutes to actually make, if we can, and vote on</p> <p>20 recommendations with respect to these rules and what</p> <p>21 our committee would like to recommend to the Commission</p> <p>22 with respect to the rules.</p> <p>23 So think about that as we're listening to the</p> <p>24 speakers that we will be hopefully voting on a</p> <p>25 recommendation before lunch.</p>	<p style="text-align: right;">Page 53</p> <p>1 School. He has served as CFO of seven companies, has</p> <p>2 raised over 350 million of capital and has completed</p> <p>3 multiple acquisitions. Welcome, Bill.</p> <p>4 BILL KORN: Thank you.</p> <p>5 CARLA GARRET: First we're going to have</p> <p>6 Director Hinman provide an overview of the rule</p> <p>7 changes, and then we're going to have Matt and Bill</p> <p>8 speak.</p> <p>9 If I could ask Matt and Bill because we are</p> <p>10 running a little bit behind, if you're able to limit</p> <p>11 your -- your time to about ten minutes, that would be</p> <p>12 useful. So, Bill.</p> <p>13 WILLIAM HINMAN: Right. Thanks, Carla. And I'll</p> <p>14 limit my time just because you have two very capable</p> <p>15 speakers here, but I did want to get a little bit of</p> <p>16 an overview of the rules particularly significant for</p> <p>17 smaller businesses either on their way to becoming</p> <p>18 public companies or when they are public companies.</p> <p>19 Even small business that never become a public</p> <p>20 company, but sell themselves to the public company are</p> <p>21 affected by these rules. These are the rules that the</p> <p>22 acquirer will have to comply with after they acquire</p> <p>23 that small business, and today they're very complex.</p> <p>24 The interpretations of these rules that exist today in</p> <p>25 terms of what you have to provide in terms of</p>

<p style="text-align: right;">Page 54</p> <p>1 background on financial statements of the companies 2 you are acquiring are -- are not only complex, but 3 they take up about half of our financial reporting 4 manual in terms of the interpretations that have been 5 issued under those rules.</p> <p>6 So what we're trying to do with the Rule 305 and 7 some of the related changes is to streamline that, to 8 simplify that and to just make, you know, more sense of 9 these highly technical rules, which you'll -- you'll 10 hear more about.</p> <p>11 One of the things that these rules trigger off of 12 is whether your acquisition is significant or not, and 13 at what level is it significant, and there's been three 14 tests that have been used historically for that, and 15 you'll -- you'll hear more about these. There's been 16 an income test, an assets test and an investment test.</p> <p>17 The investment test was not designed to say how -- 18 how big a deal is this, what are you paying versus 19 historically it's been your -- the amount of assets you 20 have. We have thought about that and said, You know, 21 how much you're paying versus your assets it's maybe a 22 little bit out of step without -- as a measure of 23 significance generally, that your assets may not relate 24 to the size of your business or how significant this 25 particular operation is, so we're revising or</p>	<p style="text-align: right;">Page 56</p> <p>1 significance might be to a two years of historical 2 financials. That will make it easier in many cases to 3 prepare. We think investors are really more interested 4 in the last couple of years, and when you go back three 5 years, the relevance there seems to be much more 6 limited and people are making investment decisions 7 based on performance over the last couple of years, so 8 we're looking at that. We're making some changes that 9 should be particularly helpful in the IPO space, IPO 10 companies now have never sort of integrated some of the 11 financial statements of the targets that they've been 12 rolling up as they get ready to go public into a public 13 filing, and because it hasn't been previously publicly 14 filed, we require a lot of these 305 financials for 15 these roll-up situations.</p> <p>16 We're going to say going forward if you've 17 integrated that company for over a year, you won't have 18 to supply the proformas and the historical financials 19 of the target stand alone that IPO companies used to 20 have to do. That should make it much easier to -- to 21 join the public companies here.</p> <p>22 There's some also -- there's some changes that 23 relate to the proformas that also accompany these 24 presentations. If you have a 305 historical financial 25 obligation, you also have an obligation under</p>
<p style="text-align: right;">Page 55</p> <p>1 suggesting to revise that to look at how much you're 2 paying versus your total worldwide market cap. I think 3 that's a simple change to make, it's an easier number 4 to calculate, and I think it -- it makes more sense.</p> <p>5 The other significance test that we're looking at 6 changing is the income test, and that we looked at the 7 relative income of both the acquirer and the target.</p> <p>8 And there if the acquirer happened to have a near 9 break-even year and you looked at that as a denominator 10 and you put the targets asset -- or income on top, that 11 could be a very significant acquisition if you've had a 12 near break-even year or if you had a loss -- a small 13 last year. And so we get a lot of anomalous results, 14 and so we're changing the income test or suggesting 15 that we could change the income test to add a revenue 16 layer. And so you look at both revenue and income in 17 that component when the -- the income is not a good 18 measure itself, and that should result in fewer 19 anomalous situations where historical financials are 20 required.</p> <p>21 Another thing we're doing is how many years of 22 historical financials do you need to prepare. 23 Depending on significance, that might be one, two or 24 three years. With the new suggestions we're going to 25 limit no matter what the level of significance --</p>	<p style="text-align: right;">Page 57</p> <p>1 Article 11 of SX to provide a proforma financial 2 status. It's basically the last full year for the two 3 companies combined. And it hasn't been given a lot of 4 attention by investors because it's -- it's somewhat of 5 an -- an artificial set of numbers. It's, you know, 6 the last year, putting the two companies combined, what 7 would you do in terms of the accounting changes that 8 happen and here's the result. It can be useful for 9 analysts and -- and people certainly will look at it, 10 but it doesn't really give you an idea of how the 11 combined businesses will operate going forward. It 12 doesn't cover the potential synergies of the -- of the 13 two operations, and so we've asked for comment on 14 whether it would be useful to have a separate column of 15 the pro forma financials that look at management's 16 expected synergies, or changes as a result of putting 17 the companies together.</p> <p>18 That's generated a lot of comment. Those 19 synergies typically have been discussed when people 20 talk about their acquisition strategy outside of the 21 registered filing. The registered filing has the very 22 dry proforma, and the rest of the story gets told 23 outside the filing. So we've suggested some rules that 24 would require more of that story to be told in the 25 filing. Some people are a little bit reluctant to put</p>

<p style="text-align: right;">Page 58</p> <p>1 that into a filing, and so we're getting comments to 2 that effect, and we recognize that those are difficult 3 numbers to stand behind in a registration statement. 4 So, you know, people have been commenting around 5 perhaps this should be optional, we've asked questions 6 around that, but that's one of the areas that's 7 actually pretty interesting in terms of how do those 8 proformas become more meaningful, should it be done in 9 the registered filing with us or should it be done in 10 the way it's been done in the past, can we make these 11 more meaningful or not. Do we give issuers an 12 opportunity to do it? Do we give them forward looking? 13 They would have forward-looking statement protections, 14 so -- and that's just something that the committee may 15 want to think about as well.</p> <p>16 With that, I'll pass it over so you can hear from 17 your experts.</p> <p>18 CARLA GARRET: Thank you, Bill. Matt. 19 MATT SWARTZ: Well, thanks. Good morning. It 20 looks like the PowerPoint that I brought will not be 21 seeing the committee or the Commission's eyes today, 22 but that's okay. I'll go from the -- from the pages I 23 have. Thank you very much to both the committee and 24 the Commission for having us. I'll -- I'll begin by 25 saying, Carla Garret was kind enough to observe that</p>	<p style="text-align: right;">Page 60</p> <p>1 business community, both the small business issuers and 2 also the targets are very much in favor of the reforms 3 that the SEC has proposed in this proposed rule change. 4 If I had to summarize it in two words, it would be 5 Bravo however, and I'll proceed with the -- with the 6 however now.</p> <p>7 Let me begin by giving you a little bit of context 8 in the process that middle market and small companies 9 experience when they're looking to sell. And, again, 10 I'm speaking from the perspective of a selling company 11 and the impact of these rules on selling companies. 12 Small business people have limited options for exits. 13 Initial public offerings, as I know the Commission is 14 aware from some of its other work, have become more and 15 more expensive. Private equity has become more and 16 more active, different aspects of the public offering 17 process are in different ways more expensive, more 18 cumbersome, less available to small companies. So the 19 M&A exit is more common than it ever was, and it was 20 always pretty common. So I'm going to speak to what we 21 might call a managed process, or a process led by an 22 investment bank, not because that's the only process, 23 but because it's one that quickly kind of illustrates 24 what the issues small companies face even without an 25 investment bank actually are. In a managed process an</p>
<p style="text-align: right;">Page 59</p> <p>1 I've been honored for inclusion by chambers and 2 partners in the top M&A lawyers in the Washington 3 region. My favorite observation from Chambers about 4 me sits on my refrigerator for all of the household to 5 see, and I quote, Always thinks things through from a 6 reasonable market perspective of what's fair. So I 7 hope I can bring some of that here today.</p> <p>8 I'm going to try to honor the request to stay 9 within ten minutes, and the first thing I'll do is say 10 if I had to -- well, let me speak to my experience 11 briefly and say I'm counselor mostly to small and 12 middle market companies. Many of them are technology 13 companies, not all of them are. I have counseled on 14 probably 150 exits by small and middle market 15 companies, and I will be speaking primarily from the 16 perspective of a seller who is evaluating options as a 17 small business person to exit to the available buyers 18 in the market, and how these rule changes look from the 19 seller's point of view. Having served as a corporate 20 director of two middle-market companies that exited 21 and sold to public companies I feel that I've seen this 22 process enough that I hope my perspective will be 23 valuable.</p> <p>24 So if I could summarize the proposed rule changes 25 in one word, it would be Bravo. I think the small</p>	<p style="text-align: right;">Page 61</p> <p>1 investment bank essentially markets the target company 2 to available buyers with the idea, of course, of 3 getting the best price; what do sellers consider? They 4 consider of course price, certainty to close and 5 cultural fit with the buyer. Now what's certainty to 6 close? Because I think certainty to close bears on the 7 rule change that we're talking about. Of course the 8 first question: Does the buyer actually have the 9 money? With any public company you're going to have 10 the answer; Does the buyer have the money? Well, go 11 onto Edgar and find out. What is their reputation? 12 That's typically a place where investment bankers can 13 help. Is the buyer reputed to actually close the 14 transactions they start, are they a reliable buyer?</p> <p>15 And then more specifically to the rule, is there a 16 special requirement that applies to this buyer that 17 would threaten the certainty to close or the timing to 18 close or the burden to close? There's other examples 19 besides the requirement of delivering audited financial 20 statements. For example, foreign buyers are subject to 21 the CFIUS requirements that impose delay. And the way 22 the investment bankers say it, delay is risk. Any time 23 you're having to wait other things happen. The world 24 changes, your business changes. So anything that 25 causes a delay in closing a transaction risks closing</p>

<p style="text-align: right;">Page 62</p> <p>1 the transaction altogether. So an audit is a risk. An 2 audit is a diminution in certainty. So who are the 3 kinds of buyers that are available to small and middle 4 market companies. Private companies, investment funds, 5 and I'll include private equity in that, and public 6 companies, but as we all know, there's more than one 7 kind of public company. They are small public 8 companies and big public companies, and I think if 9 there's a message that I'd like to convey from all of 10 this, the small public companies are put at a 11 substantial disadvantage as buyers of small business 12 targets, and the reason for that is that the 13 significance test I submit even as changed, though 14 certainly is unchanged, impose a requirement that 15 larger public companies won't have simply because they 16 have such great assets, income, market cap. It takes 17 an enormous target for those significance tests to be 18 met.</p> <p>19 So the rule certainly affects public companies as 20 buyers, but I think it's useful to focus on small 21 public companies because they're the ones who really 22 are impacted by the significance test simply by virtue 23 of their size, their smallness. So I have here a table 24 that -- sorry, among the issues that are on the table 25 when small company entrepreneurs or boards are</p>	<p style="text-align: right;">Page 64</p> <p>1 So even if the prices are the same, a seller is likely 2 to choose anyone but a small public company as the 3 acquirer. So smaller public companies are just less 4 competitive as buyers.</p> <p>5 So I'll skip right to will the proposed rule 6 changes make it better? Yes, but diminishing the 7 likelihood of a significance determination with the 8 revised rests and the burden on target companies that 9 changes what has to be delivered. At a separate topic 10 is the IPO process, but I think the proposed change to 11 the rule that deals with allowing IPO companies to 12 under certain circumstances pre -- admit pre 13 acquisition target financial statements is probably 14 more of a benefit to the IPO process than it is -- that 15 it is to the M&A process, but that's another story. I 16 still think that's a particularly good change and 17 helpful to small companies going public.</p> <p>18 Will the proposed changes make small public 19 companies more competitive as acquirers? Yes, 20 probably, but they are still at a disadvantage relative 21 to other common buyers.</p> <p>22 So I'll go on and say, This is a good step, but 23 what else could the Commission do. Move farther away 24 from the audit requirement of significant targets, 25 meaning significant with respect to the buyer, place</p>
<p style="text-align: right;">Page 63</p> <p>1 evaluating alternative acquirers, can you see the 2 resources? I mentioned this. Yes or no. Yes with 3 public companies. Is there a delay that's likely to 4 threaten the certainty of closing. With large public 5 companies, the answer is almost certainly no, and I'll 6 use examples just randomly chosen, the alphabets and 7 Johnson & Johnson's and Marriott's would take a 8 tremendously sized target for significance tests to be 9 met. So the kinds of requirements that the rule has 10 proposed or has modified would impose do not apply to 11 companies like that because it's so hard to reach the 12 significance tests. On the other hand, smaller public 13 companies, you'd have to be even a lot smaller than 14 that, really to have that issue. So they're less 15 competitive at the table when selling companies are 16 evaluating competing offers, and I submit less likely 17 to buy the company, and therefore because the selling 18 company if it has options that don't involve the 19 uncertainty of delivering audited financial statements 20 are less likely to choose a small public company as a 21 buyer. And I think it's a matter of securities law, 22 but also of -- of common sense. One choice or two 23 choices, a private company acquire, a large public 24 company acquire don't have this burden and delay. 25 Small public company acquire has this burden and delay.</p>	<p style="text-align: right;">Page 65</p> <p>1 more emphasis on detailed proforma information and 2 explanation. So Director Hinman's comments about 3 projected proforma synergies is -- is exactly what I 4 think could be the most helpful, though I'm sure in -- 5 in the comments that the Commission has already 6 received the disadvantages are real took and this is 7 what accountants call the tension between relevance and 8 reliability. I think if you were to look at private 9 equity buyers and asked, What are you looking at when 10 you're looking at buying a company, I would bet that 11 the first thing they don't say is audited financial 12 statements. I bet one of the first things they say, 13 and one of the first things I've observed is what do 14 these companies look like once we buy them. Are we 15 paying a better -- are we buying low with the hope of 16 ultimately selling high? And so that's a proforma 17 analysis, and the negatives of that, of course, are 18 that the cost savings are not necessarily things that 19 acquirers want to make public either because they're 20 distasteful or because they are competitively 21 sensitive. Nonetheless, that is where the investment 22 decision is made, so I go on and say, Well, it's -- I 23 had a bullet point in this last slide when I first 24 drafted it saying that private equity is a competitor 25 of capital markets. That may be a little bit more than</p>

1 is the case, but it's certainly true that the rise of
2 public equi -- private equity has come just as the fall
3 of IPOs has -- has been seen.

4 So I think it would be useful for the Commission,
5 and you may already be doing this, to study the
6 financial diligence of the competitors. Who is the
7 competition? It's private equity funds. What do they
8 care about? And they care about relevant information.
9 Reliable information in the audits are good, check the
10 box, highly reliable, always part of the Commission's
11 important role of protecting investors, but is it
12 relevant enough that sophisticated people make an
13 investment decision on that alone? I submit that it
14 is.

15 I am happy to discuss more. I want to respect
16 the time limit. I want to thank you all for having me
17 as your guest. Thanks for your service to the country
18 and dedication to sound capital markets, and thank you
19 for the thoughtful reform that the changes to 305
20 represent.

21 CARLA GARRET: Thank you very much, Matt.
22 Bill?

23 BILL KORN: Thank you, and I've also got some --
24 some slides. I'll give you all a very, very brief
25 introduction. MTVC does fit that -- that profile of a

1 do to your revenue, and more important what's it going
2 to do to your profit and your cash flow in future
3 years. And so I think what we want to -- we definitely
4 want to respect getting those financials out there. We
5 need to think about it and not spend more energy on
6 certain aspects, and, you know, again, I'll -- I'll
7 talk about acquisitions. You can either buy the stock
8 of a company or you could buy the assets. We've done
9 exclusively asset purchases.

10 So I'll file financials, I'll show the balance
11 sheet of the company that I bought, but I didn't buy
12 the balance sheet. I didn't get the cash, I didn't
13 assume the debt. And by the way, even in my proformas
14 after one quarter it's part of my business, so for the
15 next two years I've done all this work to want to come
16 up with a balance sheet, and we're not really using it.
17 And, you know, the other thing -- that hurts us the
18 most, I think -- and again, maybe five suggestions,
19 this is the first of them, is that when we file the --
20 the financials, the good news is 74 days we've got it
21 filed, everything is perfect. And then there's a
22 period of time for which we need to keep refiling it
23 every time there's a registration statement. And, you
24 know, to me it isn't so much about is that timeframe in
25 years or three years? Is it nine months? If we could

1 small company. When I joined the firm we were a \$10
2 million company. A year later we went public. At the
3 time that we went public we were still a little over
4 10 million. We bought three companies in the day of
5 the IPO. Last year we did 50 million in revenue.
6 This year where we're at we're projecting 63 to 65
7 million. And we've done 15 acquisitions over the --
8 the last six years, and eight of them have required us
9 to -- to file the -- the 305 or the -- the small
10 business version, the 9 804 financials, which are
11 virtually the -- the same.

12 And so I'm going to give you some advice, you
13 know, from -- from my perspective. I agree that these
14 changes that are being proposed will be very, very
15 welcome. You know, I think there's a few things that
16 we might be able to tweak that would make it a little
17 more useful for us. I don't know if these slides
18 can -- can come on, but from -- from my perspective --
19 okay. There we go. Background.

20 From my perspective, the -- one of the challenges
21 we face -- again, it's been -- been mentioned. When I
22 talk to analysts, when I talk to investors they never
23 ask me about the 305 financials, and they almost never
24 ask me about the proformas. What they really want to
25 know is how's that going to change you, what will that

1 do this in a way that the financials were filed and the
2 auditor's consent was evergreen, well, great, we can
3 keep doing this for two years or if the order needs to
4 do a consent, but the management rep letter could be
5 evergreen, that would be okay as well.

6 You know, the problem that we often face is the
7 person who represented this in the past and the seller
8 is no longer there. And the buyer can't really
9 represent it because you're talking about the
10 financials before we bought the company. And I -- you
11 know, I've had situations where an auditor keeps
12 calling back the -- the same buyer, and he said, I
13 left. I left a year ago. You know, I've signed a non
14 compete, I've signed a non solicitation. I agreed I
15 was never going to talk to the employees, I was not
16 going to talk to the customers. Why are you asking me
17 what changed? And so, you know, to me that -- if we
18 could find a way to incorporate those financials
19 without the requirement of -- of getting that
20 representation again, that would be really useful.

21 So the -- the second recommendation I've got is --
22 is one of carve out or partial financials. And, again,
23 when you buy assets as opposed to the whole company,
24 you know, the challenge is you spend all this time on
25 the balance sheet, you work on a cash flow, none of

<p style="text-align: right;">Page 70</p> <p>1 that is actually relevant because you didn't actually 2 buy all of that. And, again, to me the -- the 3 challenge, especially when you buy a company that's 4 years old, you're try to get a balance sheet. Getting 5 that opening balance sheet when it's never been done 6 before is a big, big deal, and it's not really 7 relevant.</p> <p>8 A company that's done acquisitions, you do all 9 this work to figure out how to value those acquisitions 10 and how much is goodwill and how much is intangible. 11 It doesn't actually matter because once it comes into 12 our books, that all gets eliminated.</p> <p>13 So, you know, there is currently a carve-out 14 provision, and I've actually used the carve out 15 financial statement rule a couple times. You know, to 16 me I think when you're doing assets, it would be good 17 to encourage carve-outs, and even -- you know, this 18 probably sounds like heresy, but maybe it isn't a full 19 financial statement with a balance sheet P&L in it and 20 a cash flow because, again, you buy a division of a -- 21 of a business. In some ways the cash flow is 22 artificial because they got money from the parent -- 23 the profits they made, went back to the parent and you 24 spend all this time trying to figure that out, and it's 25 not really relevant.</p>	<p style="text-align: right;">Page 72</p> <p>1 company being acquired, if there was impairment of 2 goodwill, who cares? If there was amortization of 3 intangibles, again, though -- that's another noncash 4 expense. It doesn't carry forward, it doesn't even hit 5 the GAP books. I would take those two out. And, 6 again, sometimes we face the situation where I actually 7 have to complete the audit, figure out whether the 8 goodwill was impaired last year or the year before, 9 then I'll know what the net income is. And by that 10 point, now I've got to go file the financials.</p> <p>11 It's my -- my fourth suggestion is -- is actually 12 a -- you know, a relatively small one, and -- you know, 13 in terms of the investment test, again, I think using 14 market value makes a lot of sense. You know, I've 15 heard others like I & Line, KPMG suggest using this as 16 of the day of the -- the transaction if it's available 17 because, again, I think that makes -- makes more sense 18 than using the last year end.</p> <p>19 But one thing I was struck with is that the -- the 20 suggestions focus on the value of the common equity, 21 and it even makes a distinction of include the voting 22 and non voting. I would ask, why not include all 23 equity. Often at companies, especially a smaller 24 company, has some preferred stock, and sometimes that 25 can be valued. If it can't, clearly you can't use it,</p>
<p style="text-align: right;">Page 71</p> <p>1 So, again, if you can figure out a way to do 2 partial financials. And, again, even if they couldn't 3 be ordered, even if they can be reviewed, if they were 4 actually relevant, to me that would actually be more 5 useful for the -- for the investors.</p> <p>6 You know, on the -- on the income test I think 7 we've had a challenge that others have talked about. 8 You go through a period where you're showing a little 9 bit of GAP profit, you buy a company, you're now 10 amortizing intangibles, you're now showing a GAP loss. 11 So at the end of the year, GAP debt income is pretty 12 close to zero. No matter what I do as a significance 13 test, anything divided by zero is infinity, everything 14 is relevant.</p> <p>15 So I think the revenue test, you know, to me, if I 16 was thinking about the distinction between the 804 17 small business rule and the 305, I would almost say in 18 a small business, make it all revenue. Because in some 19 respects the revenue is going to be more relevant as to 20 how significant it's really going to be in terms of 21 the -- the business. And, you know, if you were going 22 to do a -- a test for a bigger business under 305, 23 again, it seems to me the -- the income before 24 extraordinary items is what's important. And when I 25 think about the financials of the -- of the -- of the</p>	<p style="text-align: right;">Page 73</p> <p>1 but, for example, if it is -- in our case is it happens 2 to be one, we've got to prefer the trades on NASDAQ, 3 and the dollar value of a trading each day is not 4 dramatically different than the dollar value of 5 the -- the common, so there it would be easy to figure 6 out the -- that the real market value.</p> <p>7 There are other smaller companies where there's a 8 preferred that's convertible. And, again, you could at 9 least say if it was converted, what would it turn into 10 so you wouldn't completely eliminate that, and that 11 would be my suggestion for -- for coming up with the -- 12 the investment value.</p> <p>13 And my -- my last suggestion really revolves 14 around the performance. And I think the idea of 15 including management adjustments is a good one. 16 Because, again, today when you're the reader of those 17 financials and you see them, I mean, occasionally I'll 18 have somebody say, You know, Bill, is that what MTVC is 19 going to look like when you complete this acquisition? 20 Well, no, it shows revenue from customers who left 21 before we bought the company so we're not going to get 22 that revenue. And it shows a lot of expenses that we 23 wouldn't have so you're not going to see those 24 expenses, so if you could -- if you could put in 25 adjustments -- and, again, I realize it will be easier</p>

1 for a company that's already done repeated acquisitions
2 to be able to convince somebody, okay, I've done this
3 enough times, you know, I know this is going to go down
4 10 percent, I know that. But I still think the -- the
5 only challenge with the adjustments is going to be
6 figuring out how do you do a comfort letter. Because
7 at the end of the day we can -- we can convince
8 ourselves of it. But if my investment banker asks my
9 auditor to -- to provide comfort, you know, it's like
10 providing comfort on the weather forecast. You can't
11 do it, so, again, I think it needs to be clear this is
12 management's responsibility, but I feel like if you --
13 if you wind up with it potentially needing to be
14 comforted, you're going to wind up with a lot of
15 companies saying, you know, I'm not going to put
16 anything in because that's a path of less resistance
17 is when somebody asks me, you know, why is the
18 facilities expense going to go down 20 percent. I am
19 not going to be able to prove that it will be 20. One
20 case it was 15, one case it was 25, you know, I made a
21 judgment, so -- so that would be my third -- my first
22 suggestion.

23 So sort of in -- in summary, you know, I think
24 streamlining 305 and streamlining 804 will make the
25 playing field more level. I agree with -- with Matt

1 that there will be times where it would be easier for
2 competitors of mine who are, you know, multi billion
3 dollar companies, they could do an acquisition easier
4 than me, and private companies don't need the
5 financials. But, you know, I'd still say, you know,
6 it's worth it to -- to just make it easier so that
7 we -- you know, we have at least a fighting chance. I
8 realize many smaller reporting companies don't have the
9 recourses or the patience to deal with these rules, but
10 some do. And, again, I think we're probably an example
11 of somebody who's -- who's dealt with the rules as they
12 are and we've still managed to -- to figure out how to
13 do it. And if you can make it a little bit less
14 onerous, I think that would be good for -- for all our
15 investors as well as for the -- for the companies that
16 we might -- that we might buy.

17 Yeah, I think the focus on how do I give the
18 analyst, how do I give the investor the information
19 they need, you know, that's -- that's the end reason.
20 I mean, that's all -- the only reason anybody actually
21 wants to see these financials is so that they can
22 project forward. Nobody actually cares the company
23 that you're buying or how much did it lose last year.
24 You know, that's -- you know, investors assume you've
25 sort of factored that into the price and you've figured

1 this out, but focusing on the end result is -- is good.
2 And, again, if you could figure out how to not require
3 that repeated consent, repeated management rep letter,
4 that -- that would make it a lot easier, and then you
5 could leave it out there for two years. That's, you
6 know, not a problem.

7 And so, you know, I -- I echo that the -- that the
8 suggestions that have been put forth by the SEC are
9 good proposals. If you don't take any of my advice,
10 things are still better than they -- than they are
11 today, but I think there's probably a few things we
12 could do that could make it just a little bit better
13 for -- for everybody. And I appreciate everyone
14 listening to us, and -- and taking our suggestions.

15 CARLA GARRET: Thank you very much. We
16 appreciate that.

17 Do any of the members like to speak?

18 SARA HANKS: Just --

19 CARLA GARRET: Yes.

20 SARA HANKS: I just have a quick question because
21 we've just been focusing here about -- on the public
22 companies, and as I understand it, these -- these
23 rules would affect Reg A companies, right, who would
24 just follow the -- the rules of the smaller reporting
25 companies.

1 I -- I think it would be great if Reg A companies
2 could get a bit more of a break. I've been in a
3 situation where we were following the -- the proforma
4 rules for an acquisition, and when you have an
5 acquisition of -- by a very small company of an even
6 smaller company, the proformas just -- it's just
7 fantasy, and after you've gone through a couple of
8 rounds of comments, and going -- and fine tune the
9 elim -- the eliminations, I don't -- really don't think
10 it adds anything. All it adds is an enormous bill from
11 the -- from the accountants, and so in my personal
12 experience we took a bill that would have been X, and
13 ended up being 2X because of the proformas, which is a
14 lot for a small company, so different treatment than
15 smaller reporting companies might be warranted there.

16 MATT SWARTZ: I think -- I think Bill and I both
17 agree that that's absolutely right.

18 BILL KORN: Yeah.

19 JASON SEATS: I have a stupid question.

20 BILL KORN: Do ya? Well, we'll probably have
21 stupid answers for you.

22 JASON SEATS: Yeah, so first of all, that was an
23 awesome walk through. That was fantastic. I don't --
24 I guess -- and maybe this might not even before you
25 all, but I don't know that I understand how the

<p style="text-align: right;">Page 78</p> <p>1 revenue test or income test is not fully redundant to</p> <p>2 the investment test. Like what -- in what cases would</p> <p>3 the investment test alone not serve the purpose?</p> <p>4 BILL KORN: Yeah, so -- so today, at least in our</p> <p>5 situation, there are times, again, when -- when my --</p> <p>6 when my income has been pretty close to zero, so the</p> <p>7 answer is --</p> <p>8 JASON SEATS: Income I get. Revenue I am --</p> <p>9 BILL KORN: -- I am buying -- I am buying</p> <p>10 somebody for zero, it's -- it's actually still</p> <p>11 relevant because if I have \$1 either way, the thing</p> <p>12 has reached significance. And, you know, there --</p> <p>13 JASON SEATS: And revenue and --</p> <p>14 BILL KORN: -- are times, you know, that --</p> <p>15 that -- and I -- I would agree they are from a</p> <p>16 shareholder's point of view. How much am I paying for</p> <p>17 this company, you know, that probably makes more of</p> <p>18 a -- a difference. I guess I'll -- I'll give people</p> <p>19 the benefit of the doubt that says if -- when you're</p> <p>20 finished with this acquisition, if you're going to</p> <p>21 double the size of the business, I would kind of like</p> <p>22 to know about it.</p> <p>23 And, again, our threshold right now is 20 percent.</p> <p>24 Sometimes 20 percent for a small company means I just</p> <p>25 signed up one big customer. Well, that didn't need all</p>	<p style="text-align: right;">Page 80</p> <p>1 take a little bit of a balance. Okay. I got to</p> <p>2 protect the acquirer, the -- the company. I do have</p> <p>3 to protect the current investors, I do have to protect</p> <p>4 the -- the potential investor who is weighing whether</p> <p>5 this makes sense. You know, maybe I even have to</p> <p>6 protect the -- the seller in one perspective. So I</p> <p>7 did try to sort of balance it and not go all the way</p> <p>8 and say, oh, let's eliminate revenue and income. But</p> <p>9 you're right, there are certainly situations where</p> <p>10 something reaches the significance test in terms of</p> <p>11 revenue, but it's not really significant.</p> <p>12 MATT SWARTZ: Right, and it's -- it sounds to me,</p> <p>13 and to extrapolate what I believe you're saying to</p> <p>14 something we encounter, you know, reasonably often, in</p> <p>15 addition to marketplace kinds of businesses, you look</p> <p>16 at, for example, hospital systems that have -- they</p> <p>17 have nominal revenue, but what they really get is</p> <p>18 insurance reimbursements, and there's a massive</p> <p>19 difference between those two things to their</p> <p>20 everlasting regret, and so it -- it's probably a</p> <p>21 fairly industry-specific analysis as to what the</p> <p>22 relevant line item is, right? Because you could</p> <p>23 nominally say patients are -- are billed \$100 million,</p> <p>24 but the real revenue is what we get from the insurance</p> <p>25 company, and that's 45, so that -- that's a great</p>
<p style="text-align: right;">Page 79</p> <p>1 of this work, but, you know, now I've bought a little</p> <p>2 company that had that big customer. Now it does, so,</p> <p>3 you know, certainly you could -- you could argue</p> <p>4 that -- that it doesn't meet the -- the investment</p> <p>5 test, that it doesn't really matter at all.</p> <p>6 JASON SEATS: The reason why I am asking the</p> <p>7 question too is when I think about different business</p> <p>8 models, like you're moving up the li -- you know,</p> <p>9 higher up the financial statement, which is -- makes</p> <p>10 it easier, but a marketplace business where 95 percent</p> <p>11 of the revenue doesn't flow to the next line is very</p> <p>12 different than an enterprise software company where</p> <p>13 85 percent of their rev -- top-end revenue goes to the</p> <p>14 next line. And -- and you could end up with the exact</p> <p>15 same issue with small denominators with the revenue --</p> <p>16 a revenue test, and you're going to be parsing the</p> <p>17 definition of revenue versus like what -- is it a</p> <p>18 material transaction or not from a market cap</p> <p>19 standpoint, right?</p> <p>20 BILL KORN: I mean, again, I didn't take the -- I</p> <p>21 thought about this, but I didn't take the philosophy</p> <p>22 that says the -- the easier you can make it the better</p> <p>23 because from the acquirer, that's probably true. I</p> <p>24 mean, if you had no requirement, that would be really</p> <p>25 easy. And if it was -- you know, but I did try to</p>	<p style="text-align: right;">Page 81</p> <p>1 point, and I think it's probably, you know, one of --</p> <p>2 one of the things that actually speaks to accounting</p> <p>3 as a whole, you know, in other words, does -- does --</p> <p>4 does accounting for a software company, is it actually</p> <p>5 comparable to that of a hospital system or a</p> <p>6 marketplace business. In other words, I think</p> <p>7 that's -- that is an issue, and you raise it well.</p> <p>8 It's an issue that transcends even this rule.</p> <p>9 CARLA GARRET: Thank you.</p> <p>10 JEFFREY SOLOMON: Yeah, obviously, you know,</p> <p>11 again having done a lot of acquisitions like -- like</p> <p>12 Bill, you know, the -- the tests are actually quite</p> <p>13 complicated. Oftentimes we -- we have a whole team</p> <p>14 that just sits around and does the tests, and --</p> <p>15 and -- and then we try to decide whether or not we</p> <p>16 think it's significant or not. The -- rather than</p> <p>17 sort of think about -- there's a -- when you look at</p> <p>18 the three tests it's because the rule, in my</p> <p>19 opinion -- it's because the rule has to encompass all</p> <p>20 different industries.</p> <p>21 UNIDENTIFIED SPEAKER: Uh-huh.</p> <p>22 JEFFREY SOLOMON: But that's -- I mean, that's</p> <p>23 sort of the basic premise on it. The changing to</p> <p>24 market capitalization from assets is -- is actually I</p> <p>25 think a reflection of the fact that market</p>

1 capitalization is a normalizer, you know, companies
 2 can be asset light and then they trip up the rules, or
 3 other -- you can acquire a business that's asset
 4 heavy, and all of a sudden that runs. So market
 5 capitalization I just think when you think about the
 6 rule changes, it's a much better mechanism for most
 7 companies because it's agno -- it's industry agnostic.
 8 But I -- I don't think we should be -- I mean,
 9 personally I don't -- you know, I don't think that was
 10 a stupid question at all. I will just say to you, the
 11 amount of work that we do every time we do an
 12 acquisition to figure out which tests we might get --
 13 we might have to -- we might have to follow is not a
 14 inconsequential effort on our part. And we have an
 15 entire accounting policy team that just deals with
 16 stuff like this.

17 If you look at what -- what the other revisions
 18 are, though, I think the idea of, you know, sort of
 19 let's assume that companies for a second are going to
 20 be doing things that more oftentimes not are actually
 21 going to be significant like, you know, it's not
 22 oftentimes that companies are doing a bunch of
 23 insignificant acquisitions.

24 So the -- what I like about what's being done here
 25 is it's really looking at how to streamline that

1 process. I will tell you, there's a -- the
 2 asymmetry -- and I think you guys outlined it quite
 3 well, there's an asymmetry here between private equity
 4 and public buyers, and that's actually what this is
 5 meant to try and normalize that.

6 Private equity buyers don't really care about
 7 these -- these rules at all, so as a result they become
 8 more competitive. When you're a seller, if there's a
 9 bunch of work that you have to do in order to comply
 10 with being public, it's a cost to you, significant
 11 cost to you, or it's a cost to the acquirer, one or the
 12 other. That doesn't exist if private equity is
 13 actually consolidating. And so I think the premise
 14 here we are to consider is that this -- these rule
 15 changes are meant to make it easier for public
 16 companies to compete with the private equity bid,
 17 and -- and while we can't exactly get away from the
 18 significant tests, and nor should we, I think we can
 19 streamline that process to make it less onerous on the
 20 acquirers and therefore the -- the sellers, if you
 21 will, or the small businesses that are being acquired
 22 can run a more competitive process. That just is
 23 taking a step back and saying, Why are we even
 24 discussing this. And I -- I don't mean to put words
 25 in -- in your mouth. It -- in, you know, corporation

1 finance that, that's my assessment.

2 Am I wrong about that?

3 MATT SWARTZ: No, that's absolutely right.

4 WILLIAM HINMAN: Yes, I think that's right. I
 5 mean, there's always going to be some difference
 6 between what we're going to require versus what the
 7 private equity buyer requires.

8 JEFFREY SOLOMON: Right.

9 WILLIAM HINMAN: A private equity buyer is always
 10 going to be able to put a ton of people into that
 11 other company and do a lot of diligence and see a lot
 12 of numbers, manage projections and things that we
 13 don't in the pri -- in the public sphere ask for,
 14 right? So there's always a -- a little bit of a
 15 difference. And what we're trying to do, as you said,
 16 Jeff, is reduce the public burden so it's sensible.
 17 So going back three years we didn't think made a lot
 18 of sense. We were limiting to two. Making a
 19 significance test have fewer anomalous results is, you
 20 know, again, one of the ideas.

21 Your question is a good one in terms of is there
 22 a redundancy between some of these tests. We have
 23 three. Do we need three? I mean, folks have commented
 24 more about the investment tests versus the asset test.
 25 You know, those are both measures of how big is this.

1 The income tests are -- has its own, you know, value, I
 2 think. There are situations where you don't pay much
 3 for a company, but you're taking on the big operation
 4 just because of its loss history or something, so it
 5 makes sense to have more than one test, but do we need
 6 all three, that's something that people have been
 7 commenting on and -- and asking specifically about
 8 investment versus asset test.

9 But we are trying to -- to make them a little bit
 10 more streamlined. Some of the points Bill has
 11 mentioned in terms of the -- the diligence and the
 12 consent process, that's not something in our rules
 13 actually required, you know, in terms of getting
 14 those -- that diligence done through a comfort letter.
 15 That's something for the private sector to sort of work
 16 out with the auditors, you know, what can you comfort
 17 and what can't you, but we do recognize that when we do
 18 ask you to put something in a registration statement,
 19 there are generally going to be comfort consequences.
 20 We take this seriously.

21 Just to kind of go through the rule a little bit
 22 more in terms of some of the points you raise. The
 23 carve-up financial option is there, it's being
 24 broadened. And you said you encourage folks to use it
 25 when --

<p style="text-align: right;">Page 86</p> <p>1 BILL KORN: Right. I've done it, and I've had</p> <p>2 auditors say I've never done this, how am I going to</p> <p>3 audit this thing.</p> <p>4 WILLIAM HINMAN: Right.</p> <p>5 BILL KORN: When I've done it they wound up</p> <p>6 looking like the standard balance sheet, you know, and</p> <p>7 cash flow.</p> <p>8 WILLIAM HINMAN: Right.</p> <p>9 BILL KORN: But to me when it's an asset deal</p> <p>10 maybe you don't actually need all those components.</p> <p>11 You really need -- here's what I bought, and so now</p> <p>12 I've got a statement of assets acquired and liability</p> <p>13 assumed, and it's not a balance sheet that balances,</p> <p>14 and there isn't a cash flow, and there isn't a</p> <p>15 statement of equity, but you know what, you weren't</p> <p>16 buying any of that anyway. So if there was a way to</p> <p>17 do that, to me I think that would be --</p> <p>18 WILLIAM HINMAN: Well, we are broadening what's</p> <p>19 there now in terms of the carve-out financial option.</p> <p>20 These are highly technical rules, so you've got to get</p> <p>21 into the weeds, but you can -- there will be more</p> <p>22 situations where a carve out will be acceptable,</p> <p>23 particularly if the assets you're buying hadn't been</p> <p>24 accounted for separately as a segment or as another</p> <p>25 line of business. We're trying to be more liberal in</p>	<p style="text-align: right;">Page 88</p> <p>1 You had talked about using a pre tax, you know,</p> <p>2 number adjusted for extraordinary items versus just net</p> <p>3 income in some of these measures. That's a really</p> <p>4 interesting thing for us to get feedback on in that</p> <p>5 what we were trying to do with the income test was use</p> <p>6 an easy to calculate number, and one you didn't have to</p> <p>7 go up and sort of, you know, figure out what's an</p> <p>8 extraordinary item, adjust for taxes, adjust for</p> <p>9 different items. We're trying to use a number that</p> <p>10 might be off the face of the financials on the theory</p> <p>11 that that may be easier, but if -- if folks who are</p> <p>12 going to actually use these rules think it's better to</p> <p>13 go up, you know, the income statement a little bit</p> <p>14 because that's a more reliable number and a more</p> <p>15 meaningful number, yeah, that's a great comment to</p> <p>16 make, so --</p> <p>17 BILL KORN: Yeah, and especially on -- when --</p> <p>18 when I am thinking about the seller's financials.</p> <p>19 Because, again, there's -- you know, there -- there</p> <p>20 are these one-time non cash expenses, you know,</p> <p>21 that --</p> <p>22 WILLIAM HINMAN: Right.</p> <p>23 BILL KORN: -- something was acquired for 10</p> <p>24 million, and it was now sold for 2 million. 8 million</p> <p>25 is going to get written off. At some point 8 million</p>
<p style="text-align: right;">Page 87</p> <p>1 that area, just because of what you're talking about.</p> <p>2 The revenue test that we're trying to do there</p> <p>3 is add the revenue test to the income test to use the</p> <p>4 smaller of the -- you know, whatever is less</p> <p>5 significant, that's the number you use, so I think that</p> <p>6 works the way you want it to.</p> <p>7 BILL KORN: Right. I mean, I -- I would say that</p> <p>8 the -- sometimes the only way you really ever know how</p> <p>9 to do the income piece is if you actually finished</p> <p>10 getting financials ordered because you could sort of</p> <p>11 take what the -- what the seller said, but they</p> <p>12 haven't really done the impairment, they haven't</p> <p>13 done -- and so by -- by the time you actually do it,</p> <p>14 and in some ways, if you say I am going to take the</p> <p>15 smaller of the two results, you know, you could sort</p> <p>16 of say as long as I don't pass -- as long as I don't</p> <p>17 trigger the -- the revenue threshold I don't need to</p> <p>18 worry, but then the question might be under 804 under</p> <p>19 the small business version, do you just eliminate the</p> <p>20 whole income question completely? Maybe that's a --</p> <p>21 again --</p> <p>22 WILLIAM HINMAN: Right. I take your point. It's</p> <p>23 sometimes hard to figure out what the income is until</p> <p>24 the auditors have been in there for a while, so that's</p> <p>25 a fair point.</p>	<p style="text-align: right;">Page 89</p> <p>1 is going to run through the income statement, but it</p> <p>2 doesn't really matter. I mean, in some respects you'd</p> <p>3 say, Let's -- let's not even figure out whether that</p> <p>4 happened two years ago or last year because -- because</p> <p>5 the timing of what had happened determines whether</p> <p>6 you'll hit the significance test. Let's just say</p> <p>7 it's -- it's not relevant. It was no cash -- it was</p> <p>8 non recurring. It doesn't affect the people in the</p> <p>9 future anyway.</p> <p>10 WILLIAM HINMAN: Correct.</p> <p>11 CARLA GARRET: I think Burt had some statements</p> <p>12 that you've been trying to say.</p> <p>13 ROBERT FOX: Well, I mean, a number of -- a</p> <p>14 number of comments and a couple of -- of comments as</p> <p>15 well. I mean, a couple of recommendations.</p> <p>16 You -- first I think the number of tests is</p> <p>17 clearly needed. I mean, just the -- you know, we could</p> <p>18 talk about the different ones, but some of the</p> <p>19 industries, I mean, you know, if we went to a pure</p> <p>20 market cap test, the IT and biotech guys would probably</p> <p>21 start screaming because their -- their lifetime is</p> <p>22 buying pre revenue companies and all of a sudden they</p> <p>23 start getting thresholds, right, or limited revenue</p> <p>24 companies. The -- the comfort letter, though, this</p> <p>25 is -- is really significant, right? I mean, I totally</p>

<p style="text-align: right;">Page 90</p> <p>1 agree. I mean, I think our comment letter is already 2 out there, but -- you know, from my firm, but I -- the 3 comfort letter issue is a real issue. I mean, the -- 4 the -- you know, Kalin, I can't imagine is going to 5 want to do a deal without a comfort letter. And if 6 there's -- you know, in -- in a registration statement. 7 So this management adjustment issue, and also kind 8 of the non audited numbers, right, that may go into the 9 proformas as well, which is another one of the concepts 10 is -- is a big issue. 11 But the -- the thing I wanted to bring up, you 12 know, that wasn't in my firm's comment letter, 13 something we kicked around, though, is I know on 14 limited circumstances the staff has allowed companies 15 that have limited information, right? You know, hey, I 16 am looking to buy XYZ Company, never been audited 17 before, we can get limited information, maybe we could 18 do carve out, maybe we do revenue and expenses, but 19 that leads to a full balance sheet. And the staff has 20 allowed in certain situations in the past, Hey, put 21 that information in, maybe you won't -- you know, 22 you'll be kind of tapped out of the capital markets for 23 some period of time, right? You can't -- you can't 24 keep -- keep doing that, but I wonder if there isn't 25 some other things, especially for small businesses that</p>	<p style="text-align: right;">Page 92</p> <p>1 we say, okay, that presentation is practical, it's 2 what you can get, it's what you use to make your 3 investment decision, and we will generally allow those 4 things to go forward. We may ask them to tweak the 5 disclosure a little bit. 6 ROBERT FOX: And -- and so then to me it's maybe 7 more either educational efforts, but to Bill's point 8 earlier, I go to a lot of accountants, right, and they 9 say, Well, I haven't seen that before, or I don't 10 think the SEC will ever buy that. 11 WILLIAM HINMAN: Yep. 12 ROBERT FOX: Or the attorney will say, That's 13 just a waste of time. 14 WILLIAM HINMAN: Yeah. 15 ROBERT FOX: And so I am just wondering 16 whether -- whether it's a policy statement you guys 17 put out or educational efforts, but I don't think, 18 especially if you get to the smaller end of the 19 capital markets companies are taking much advantage of 20 that, and I don't think that they be -- that there's 21 enough belief -- 22 WILLIAM HINMAN: Yeah. 23 ROBERT FOX: -- that you're going to actually 24 honor a lot of those relief requests. 25 WILLIAM HINMAN: Again, it's -- it's a very good</p>
<p style="text-align: right;">Page 91</p> <p>1 you could contemplate, you know, almost like an 2 exemption, you know, hey, we want to do this deal, we 3 recognize we may not be able to go back to the public 4 capital markets for 12 months or whatever it is, but we 5 don't want this to be a, you know, barrier for us doing 6 the deal. And -- and I just wonder if this -- you 7 know, maybe that's either rule making or if it's a 8 staff policy statement that you may be more willing to 9 consider that. I don't know if that's something that 10 you thought about as well. 11 WILLIAM HINMAN: Yeah. Just to answer that, as 12 you know probably we have a Rule 313 of SX that people 13 come in and they ask for exemptions from the current 14 305 because the 305 today generates a lot of areas 15 where you do need relief. I don't expect that that 16 relief process will go away. 17 BILL KORN: Right. 18 WILLIAM HINMAN: That it will continue because 19 we'll have less of the odd things to pick up hopefully 20 we would continue to be pretty quick in turning those 21 situations around where people would come in and say, 22 It's just not possible to get those financials, you 23 know, can you give us relief here, there's the 24 alternative of what we are going to tell our 25 investors. We do those today, and we look at that and</p>	<p style="text-align: right;">Page 93</p> <p>1 point. We, for the last couple years, have been 2 publicizing 313. 3 ROBERT FOX: Right. 4 WILLIAM HINMAN: You know, because it's sort of 5 an insider baseball kind of rule, and not everyone 6 knows what you need to so, so we've been doing a few 7 things, we've been turning the -- the turnaround time 8 is a lot faster right now. We put out numbers for the 9 staff pe -- person that you called depending on the 10 area where you do need relief, so with phone numbers 11 that will get directed more quickly into where you 12 need it. And we are considering putting out more of 13 what we've done in the past in this area. It's a 14 little bit hard because they are always so fact 15 specific. 16 ROBERT FOX: Uh-huh. 17 WILLIAM HINMAN: But we're trying to get people 18 more guidance. My chief accountant is out there. 19 Every time he speaks he talks about the 313 process 20 and trying to make people more aware of it. 21 We're also suggesting that you don't need to do 22 the 30-page treatise with your auditor to come in and 23 see us. Give us a two-page outline of what you're 24 thinking about, and we'll give you an idea of whether 25 it makes sense to, you know, entertain that further,</p>

<p style="text-align: right;">Page 94</p> <p>1 and we will act quickly. So trying to save people 2 money and act more quickly, but I totally take your 3 point -- 4 ROBERT FOX: Yeah. 5 WILLIAM HINMAN: -- that we need to keep putting 6 that out there and telling people that that's 7 available. 8 ROBERT FOX: And I think, Bill, this was getting 9 to your -- to your carve-out comments as well, 10 correct? 11 BILL KORN: Right. Yeah. And I think, again, 12 you know, our experience is that once we've actually 13 convinced an auditor that it -- yes, it is 14 permissible, they may never have seen it. You know, 15 that was easier, but I'd love to figure out a way to 16 carve out and just carve out what you bought. 17 Sometimes you -- you know, what we've done is we've 18 gotten it better because it was -- you know, it was 19 part of a bigger business, but we've still spent a lot 20 of time on -- on things that we didn't really buy that 21 at the end of the day don't really have the relevance. 22 WILLIAM HINMAN: Yeah, really the proposal on 23 carve outs and broadening the ability to use them is 24 really generated by the work we've been doing on -- 25 ROBERT FOX: On 313, yeah.</p>	<p style="text-align: right;">Page 96</p> <p>1 ultimately came down to is we couldn't close on the 2 transaction until they completed that work because 3 we -- we didn't want to be in a position where we 4 found ourselves "and by the way, three years ago this 5 business didn't look anything like what it looks like 6 or" -- 7 WILLIAM HINMAN: Right. 8 JEFFREY SOLOMON: -- or the business that we 9 ended up buying, so it was simply, you know, taking in 10 time. 11 So I think shortening it up certainly is -- is -- 12 is a very helpful thing. And I didn't even learn this 13 exemption. I mean, maybe our team did, but I'll tell 14 you where -- where we've even, we get advice that's, 15 um, I've got to stop and think about it, so just to be 16 candid. 17 You know, we're going -- we're taking that advice 18 from our auditors all the time on what -- what they 19 think the SEC will want to see. So in many instances 20 the advice that we're getting is -- is -- is 21 prophylactic advice. Like you don't want to get an SEC 22 comment letter, so here's what you need to do. And 23 that -- that -- of course when I hear that, and I was a 24 CEO or CFO here is what they are like, Okay, well, 25 we're going to jump through all those hoops because we</p>
<p style="text-align: right;">Page 95</p> <p>1 WILLIAM HINMAN: -- an ad hoc basis. We're 2 trying to quantify a little bit of that in the rule, 3 so that's where that all comes from. 4 JEFFREY SOLOMON: So the other rule changes I 5 thought that you put in in terms of shortening the 6 amount of time you get to go backwards in terms of 7 doing quarterlies, that's -- that's actually super 8 helpful just to give you some long feedback. I mean, 9 when we did our -- we did fairly meaningful 10 acquisition a year ago that we got at a bargain 11 discount, so it was actually a discount purchase price 12 and didn't meet a lot of the same tests, but from an 13 asset standpoint we felt we had to do it. And it was 14 a business that was owned by a private equity. 15 Interestingly enough, private equity didn't do 16 anything in that business to actually make it ready to 17 be public. 18 WILLIAM HINMAN: Right. 19 JEFFREY SOLOMON: When we got into it, we -- we 20 basically had a huge argument with them about having 21 to go back and do three years of quarterly because it 22 was seemed to be significant we had to show proformas 23 of our own going back three years, and we had a huge 24 argument with the seller about what they would have to 25 do in order to make it compliant. And what it</p>	<p style="text-align: right;">Page 97</p> <p>1 don't want to get an SEC comment letter. 2 And the amount of money that we spend to hopefully 3 not get an SEC comment letter is significant. And so I 4 just think anything that you can be doing around some 5 of this you just mentioned is hugely helpful to us 6 because then we can point to it in the public domain 7 and say, See, here's an exemption or a place where we 8 can go. It's not clear to me that our auditors, it's 9 in their best interest to sort of give us that advice 10 on how to streamline the likelihood of getting an SEC 11 comment letter. They make a lot of money at it, you 12 know, and -- and I am not -- I love my auditors, but I 13 am -- they are in business too, right? And so I just 14 think -- that will be really helpful. 15 CARLA GARRET: Brian? 16 BRIAN LEVEY: As part of the public company, 17 smaller public company that's not yet GAP profitable, 18 very much welcome that the revenue test, and certainly 19 the market cap test is a step in the right direction. 20 And to Matthew's point, I think it makes the smaller 21 companies more competitive with the bigger companies. 22 I did M&A and eBay for 13 years, and we never had to 23 deal with these issues, and so there was a ton of deal 24 certainty that we've had to look at a lot more lately 25 to the extent we want to be inquisitive.</p>

<p style="text-align: right;">Page 98</p> <p>1 The one area that I thought didn't add to 2 streamlining things was the synergies disclosure, 3 especially for smaller companies, where it seems like 4 it's very much up for judgment, we're going to be 5 taking longer to work with the accountants and the 6 auditors on the financials, there could be a release of 7 sensitive disclosures. It just seems very open to 8 discretion. And looking at some of the comment letters 9 from folks that, you know, I have worked with before 10 and trust that, you know, I would just -- I don't want 11 to regurgitate them, but from a smaller business 12 perspective, I think they could potentially add a ton 13 of costs, make us more competition and add to that deal 14 and certainty that other components of the release to 15 try to improve.</p> <p>16 CARLA GARRET: Thank you, Brian.</p> <p>17 I would actually add on that. I was general 18 counsel of a -- a smaller reporting company, and we 19 did -- we acquired a lot of companies, and -- and 20 that -- that last column would have scared me to death 21 as a general counsel, and I probably would have -- not 22 only from the sake of our perspective, which I 23 appreciate you clarifying that that would be, you know, 24 subject to safe harbors, but from a -- a really -- a 25 morale of the business, the acquiring company, the</p>	<p style="text-align: right;">Page 100</p> <p>1 support or we don't, you know, but voting on whether we 2 support the -- the proposal to amend these 3 requirements, we could make it where they were subject 4 to, but we could say we do support the new revenue 5 test, we do support having that fair market value as 6 the denominator in the investment test.</p> <p>7 Does anybody have anything else to say before I 8 come up with a recommendation? Are we -- is there -- 9 are there any subjects that you'd like to put in the 10 recommendation?</p> <p>11 SARA HANKS: May I?</p> <p>12 CARLA GARRET: Yes, Sara.</p> <p>13 SARA HANKS: Just subject to Reg A.</p> <p>14 CARLA GARRET: Subject to Reg A.</p> <p>15 SARA HANKS: Some kind of flexibility.</p> <p>16 CARLA GARRET: And Greg?</p> <p>17 GREG DEAN: And then some -- some potential 18 tweaks or modifications on the -- the synergies of 19 management adjustments piece just to -- to make it 20 easier on small business, and so that I'm not 21 frightened to enter into any M&A.</p> <p>22 CARLA GARRET: Yeah.</p> <p>23 JEFFREY SOLOMON: Yeah, can -- can we spend two 24 seconds on that because I'd be curious to hear -- you 25 know, I think Burt's right. I don't think Burt -- I</p>
<p style="text-align: right;">Page 99</p> <p>1 target company disclosing outright, you know, which 2 facilities are going to close, how many employees are 3 going to be laid off, some of that information you 4 might think is going to happen at the beginning, but 5 then when the acquisition actually takes place you 6 close the deal and you realize actually that's not 7 going to -- we don't need to do that, and so -- but 8 you have disclosed that in a public document.</p> <p>9 I'm just taking a step back and saying as a 10 general counsel of a public company, I would highly 11 recommend my client to be very, very conservative in 12 terms of what I would have disclosed in that column, 13 and especially -- you're not going to give us comfort 14 on that, so --</p> <p>15 ROBERT FOX: Nope, at least not unless the stand 16 changed, yeah.</p> <p>17 CARLA GARRET: Right. I mean, that would be a 18 hard thing to get comfort on, so I was concerned about 19 that too.</p> <p>20 I -- I love the revenue test, I love, you know, 21 the new denominator for the fair market value, I love 22 the shorter periods of time. I -- I don't know how 23 many other people want to talk about issues in 24 particular or we now would like to -- to come up with 25 some recommendations with respect to saying that we</p>	<p style="text-align: right;">Page 101</p> <p>1 think you're right, but I don't think auditors will 2 give you comfort on -- on all that management.</p> <p>3 ROBERT FOX: Well, I mean -- well, two things. I 4 mean, first of all living the current standards really 5 wouldn't allow it, right?</p> <p>6 JEFFREY SOLOMON: Uh-huh.</p> <p>7 ROBERT FOX: You know, because I think you have 8 to have fact-based certainty, right?</p> <p>9 JEFFREY SOLOMON: Right.</p> <p>10 ROBERT FOX: And you don't have it, right? And 11 the points have already been made. But, yeah, I mean, 12 I think -- you know, we raised it, my firm in our 13 comment letter and all the other firms, right, that at 14 least the way the current standards read and the way 15 the liability structure is I just don't imagine -- you 16 know, I mean, there's really two-fold, right? You'd 17 have to have a change in the standards first, and then 18 secondly even then we'd have to then get comfortable 19 with having your factually adjustable, right?</p> <p>20 Because, I mean, every time we do a comfort letter 21 we're taking on additional liability, right? And then 22 you get into the whole issue of, you know, how 23 judgmental is it, you know, how -- how supportable is 24 it, so, yeah.</p> <p>25 JEFFREY SOLOMON: Right. And so -- and I would</p>

<p style="text-align: right;">Page 102</p> <p>1 say from -- from -- I'll speak from first the CEO's</p> <p>2 perspective, but then I'll speak from an investor's</p> <p>3 perspective because I spent a lot of time being an</p> <p>4 investor. So first I didn't care -- you know, as an</p> <p>5 investor -- I'll speak as an investor, I don't care if</p> <p>6 you got a comfort letter or not. I'm interested</p> <p>7 actually to know what management thinks because I am</p> <p>8 going to hold them accountable, right? So show me</p> <p>9 what you think the proforma is likely to look like. I</p> <p>10 mean, research analysts that actually -- right, will</p> <p>11 use that and then they'll make their own</p> <p>12 interpretations on whether or not they think you can</p> <p>13 achieve the synergies or whether or not the proformas</p> <p>14 will work. That's actually the job of a research</p> <p>15 analyst is to take what management says and say, I</p> <p>16 agree with it, or I don't agree with it, or here's</p> <p>17 where the risk is in this assessment. And so to me</p> <p>18 that's a very valuable communication tool post</p> <p>19 acquisition that the comfort letter is irrelevant for</p> <p>20 that. I'm not looking for comfort from an auditor on</p> <p>21 that, I just want to know what management thinks, and</p> <p>22 I want to hear what the research analysts and other</p> <p>23 people who cover the stock think, and that gives</p> <p>24 management a chance to say, This is what we think, and</p> <p>25 you can hold us accountable to this. I will say</p>	<p style="text-align: right;">Page 104</p> <p>1 registration statement itself, and should be allowed</p> <p>2 kind of what's going on now, which -- which I think is</p> <p>3 the issue you're trying to address, right, is that</p> <p>4 necessarily small businesses, but a lot of companies</p> <p>5 go out and they do a road show and they -- they talk</p> <p>6 about this stuff, right? It's in their analyst</p> <p>7 presentation and they talk about it, but it's not in</p> <p>8 the registration statement itself, but I think -- you</p> <p>9 know, don't you run a risk that if it's there, there</p> <p>10 may be a -- there may be an expectations gap of -- of</p> <p>11 what has been, you know, verified or not?</p> <p>12 WILLIAM HINMAN: Sure I mean today as mentioned</p> <p>13 it's these numbers are often the nicer -- the better</p> <p>14 of synergies are discussed at length on the road show</p> <p>15 JEFFREY SOLOMON: Uh-huh</p> <p>16 WILLIAM HINMAN: The full picture may get some</p> <p>17 mention along the way, and it's not in the</p> <p>18 registration statement We certainly take the point</p> <p>19 that it's the kind of thing that auditors historically</p> <p>20 have not given comfort on or, you know, you wouldn't</p> <p>21 think it would be very hard to get comfort on Our</p> <p>22 rules don't require comfort per se, they require due</p> <p>23 diligence You want to have due diligence defense,</p> <p>24 one of the things you can do is to have a comfort</p> <p>25 letter There's other ways to diligence numbers where</p>
<p style="text-align: right;">Page 103</p> <p>1 whenever we do our proformas, that's where we spend</p> <p>2 most of our time with investors frankly.</p> <p>3 Again, speaking now as a CEO, we spend a lot of</p> <p>4 time with investors on our proformas trying to -- it's</p> <p>5 a chance for us to say this is what we think will</p> <p>6 happen, and then if we don't deliver on that,</p> <p>7 obviously, you know, we have to be held accountable.</p> <p>8 But, again, all of that happens outside of the scope</p> <p>9 of -- of needing to get comfort because it's really</p> <p>10 just management's point of view. And so that would be</p> <p>11 very -- I think a very helpful tool to -- to get some</p> <p>12 guidance around not having to have comfort in those</p> <p>13 because it gives us a chance to present our case. And</p> <p>14 then when you think about all of the conference calls</p> <p>15 and everything we do afterwards, it's clearly</p> <p>16 highlighted as management's point of view, it's outside</p> <p>17 of the accounting scope, and then we can have a much</p> <p>18 more substantive conversation with our investors so</p> <p>19 they can, you know, choose to, you know, model it up or</p> <p>20 do whatever.</p> <p>21 WILLIAM HINMAN: So --</p> <p>22 JEFFREY SOLOMON: Does that make sense?</p> <p>23 CARLA GARRET: Yes.</p> <p>24 JEFFREY SOLOMON: But -- but is that kind of more</p> <p>25 of an argument, though, that it shouldn't be in the</p>	<p style="text-align: right;">Page 105</p> <p>1 you can do your own work and think about this if</p> <p>2 you're underwriting that deal or if you're involved in</p> <p>3 that transaction, and you would have wanted a comfort</p> <p>4 letter, but you don't get it, you do substitute</p> <p>5 diligence.</p> <p>6 So the comfort letter point we'd certainly take,</p> <p>7 it's -- it's a good one. By requiring people to put</p> <p>8 those management adjustments in the book they are</p> <p>9 standing a little bit more firmly behind them. There's</p> <p>10 a different level of liability, and so the question is,</p> <p>11 is that useful?</p> <p>12 We're asked -- you know, we've talked about this</p> <p>13 as something that would be required when either</p> <p>14 reasonably certain, some commenters have suggested that</p> <p>15 these should be optional. That might be another way to</p> <p>16 go, you would see people putting -- putting them in</p> <p>17 when they thought they were fair, a fair presentation</p> <p>18 and were comfortable with them.</p> <p>19 JEFFREY SOLOMON: Uh-huh.</p> <p>20 WILLIAM HINMAN: And everybody from a diligence</p> <p>21 point got comfortable with them, and you'd see that</p> <p>22 for that deal, and you'd see other deals that have</p> <p>23 been left out, and that may give you a better idea of</p> <p>24 what -- how firmly management believes in those</p> <p>25 synergies.</p>

1 JEFFREY SOLOMON: That --
2 WILLIAM HINMAN: So that -- that's a comment, you
3 know, we were receiving, that's another comment people
4 could make. Right now it's proposed as a -- as a
5 requirement, but that doesn't mean that you can't
6 comment otherwise.
7 JASON SEATS: If -- if the requirement, though --
8 if the goal is to try to equal the playing field to a
9 private equity buyer, private equity buyer is not
10 required to make those filings, and so you get that it
11 might be the same analysis they would be doing, but I
12 don't -- it's -- it's a --
13 WILLIAM HINMAN: Well, in some ways we would be
14 leveling the playing field because a private equity
15 buyer certainly does take those synergies into
16 account.
17 JASON SEATS: Of course.
18 WILLIAM HINMAN: And that's one of the things
19 that --
20 JASON SEATS: And there's no reason that a public
21 buyer would not also be doing that behind closed
22 doors, right?
23 WILLIAM HINMAN: If they don't have --
24 JEFFREY SOLOMON: Except they can't get access to
25 it.

1 WILLIAM HINMAN: Do they have the information,
2 and is it as reliable as you'd want it to be?
3 JEFFREY SOLOMON: So a public investor can't get
4 material non public information, right? That's the
5 thing, is how does the information get into the
6 public's hands, right? So if you think about it's
7 really private equity versus public equity, right?
8 And private equity has when it does its acquisitions
9 it does the same due diligence, it just doesn't have a
10 disclosure, it's consuming it for itself.
11 Public equity, there's no way for a public company
12 to get that information into the public domain so you
13 can actually have a conversation about it, and you then
14 now you're -- you're on Reg FD and a bunch of other
15 things where how do you talk about what your synergies
16 are if you don't have a public document to actually
17 talk about it. And if you have one-on-one
18 conversations with public investors in about -- in
19 something that's not disclosed in an 8-K or then all of
20 a sudden you're -- there's an 8 -- you know, now you're
21 running afoul some real serious problems.
22 WILLIAM HINMAN: Well, folks --
23 JEFFREY SOLOMON: So I think this is about how to
24 get that.
25 WILLIAM HINMAN: Just to be clear, when folks do

1 this in an M&A context, they go on a road show, those
2 road show materials are required to be furnished to
3 the SEC, but there's a different standard of
4 liability.
5 JEFFREY SOLOMON: Yeah.
6 WILLIAM HINMAN: It's not in a registration
7 statement per se.
8 JEFFREY SOLOMON: Right, so we -- we've actually
9 completed two things. I wasn't thinking about it from
10 a registration standpoint. I mean, it would be if
11 you're doing financing alongside of an acquisition.
12 WILLIAM HINMAN: Right.
13 JEFFREY SOLOMON: That's for sure. I just, you
14 know, when --
15 WILLIAM HINMAN: Which is the only time you'd
16 have a comfort.
17 JEFFREY SOLOMON: Right, you would be talking
18 about an 8-K filing here where you're essentially
19 doing proforma financials, which is essentially
20 what -- it depends to your prior registration
21 statement if you had any outstanding or your -- your
22 public filings.
23 And I -- I agree with you by the way. So there's
24 another thing to consider here --
25 CARLA GARRET: Question?

1 JEFFREY SOLOMON: Yeah, sorry.
2 ELAD L. ROISMAN: I'd rather hear from you, so --
3 JEFFREY SOLOMON: Oh, sorry. I -- I think it's
4 actually -- from an investment banking standpoint,
5 certainly fairness opinions can deal with a lot of the
6 issues, you know, and -- and there when you're hiring
7 a financial adviser like an investment bank, that
8 investment bank can actually provide a fairness
9 opinion. It's not the same things as a comfort
10 letter, but it's an opinion that, you know, oftentimes
11 goes along with a meaningful acquisition to the
12 public. And there, I think that that -- you know, if
13 there's some guidance around what -- what's allowed to
14 be put into the management, what's -- what's allowed
15 to be put into these proforma financials.
16 As an investment bank we -- we would take that
17 under advisement and help to craft that and be able to
18 say, you know, these are things -- well, based on our
19 diligence as part of the fairness of being in process
20 that we think are eminently achievable. It's a
21 different level of --
22 WILLIAM HINMAN: Yeah, you'd have to do your own
23 diligence.
24 JEFFREY SOLOMON: But -- but at least you have a
25 financial intermediary in there who is, as part of the

<p style="text-align: right;">Page 110</p> <p>1 fairness opinion, deliverable and say, you know, this 2 seems reasonable or fair. 3 Sorry. 4 ELAD L. ROISMAN: No, no, like this has been 5 great. I like what I'm hearing, and I appreciate it. 6 It's like, you know, you saw what we were trying to 7 accomplish was make more proformas more useful and 8 hold issuers accountable for the synergy disclosures. 9 It just sounds like proformas is may be not the most 10 perfect vehicle for communicating synergy, you know, 11 predictions. So you understand what we're trying to 12 achieve and also what you think is achievable. I 13 would like to -- for you guys to think about whether 14 it's there, or later, you know, what is the best way 15 to kind of meet that burden, and to Brian's point, 16 allow you guys to do what you're trying to so, so -- 17 but this has been incredibly helpful. 18 BILL KORN: Yeah, I mean one thought maybe that 19 proformas could go in the 8-K, but not necessarily 20 transfer it to that registration statement so that you 21 could do it there without the need for the -- for the 22 comfort and -- you know, and then the -- then when 23 you're doing proformas as part of an S1 or an S3 you 24 include the transaction adjustments, but you don't 25 include the management adjustment cup. So the 8-K</p>	<p style="text-align: right;">Page 112</p> <p>1 very serious issue if you had to publicly announce 2 your intentions to synergize employees away. 3 CARLA GARRET: I agree with that. 4 So at this time, let me see if I can summarize a 5 little bit and tell me where I am right and tell me 6 where I'm wrong, but a possible recommendation would be 7 for us to say that the committee supports the 8 commission's proposal to amend the financial reporting 9 requirements for the acquisitions and dispositions of 10 businesses including Rules 305, 314 and Article 11 of 11 Regulation SX subject to the following recommendations, 12 that the Commission continue to look at Reg A companies 13 and them having different treatments under these rules, 14 that the Commission further look at the disclosures of 15 the management discussion, including whether synergies 16 should -- and the proforma column should be mandatory 17 or optional or not included at all. 18 Any object subject issues? 19 I think in addition to the revenue test we 20 support the addition of the fair market value for the 21 investment test as a denominator, to support the 22 decrease in the number of years of financial statement 23 from three to two? 24 SARA HANKS: Uh-huh. Yeah. 25 CARLA GARRET: Okay. On that what I'll do is</p>
<p style="text-align: right;">Page 111</p> <p>1 could include it, you know, you could give it out to, 2 what, the shareholders, you could actually talk about 3 that on a road show and it would be in the public 4 domain, but you weren't necessarily putting the same 5 level of -- of heft behind it. 6 MATT SWARTZ: And just to add to that thought, 7 Bill, to Brian and Carla's point, having serving and 8 having served as general counsels of technology 9 companies that are growing, but really any small 10 business. I mean I think the cultural impact of 11 having to publicly talk about what cost savings are 12 going to result from the acquisition is -- is an 13 enormous cultural and -- and real business issue 14 for -- for -- certainly for sellers, but for buyers 15 too. And it's a reality that all buyers are probably 16 looking for synergies and cost savings, but the only 17 ones that have to -- would have to make them public 18 would be public companies. And I think the market in 19 these things in M&As, more often than not I have 20 experienced company owners telling buyers I want you 21 to take care of our people for at least a year. I 22 haven't seen a lot of agreements that go beyond a 23 year, but often that point is specifically negotiated. 24 What happens after a year, I think, you know, there's 25 less control over, but it's -- proforma would be a</p>	<p style="text-align: right;">Page 113</p> <p>1 I'll call for a vote on what I just stated unless 2 somebody wants me to repeat it. 3 Is there a motion to approve? 4 HANK TORBERT: Motion to approve. 5 CARLA GARRET: Thank you. Is there a second? 6 WILLIAM HINMAN: Second. 7 CARLA GARRET: Okay. All in favor of that 8 recommendation? 9 (Several ayes.) 10 CARLA GARRET: Okay. Anybody opposed? 11 (No response.) 12 CARLA GARRET: Great. We've just passed our 13 first recommendation, and the recommendation has been 14 approved by the committee. And I think we actually 15 finished five minutes early before lunch. And so I 16 want to thank you again to Matt and Bill for joining 17 us here today. Your presentations were excellent, and 18 I think gave the Committee a lot of insight to these 19 matters, so thank you very much. 20 BILL KORN: Thanks for inviting us. 21 MATT SWARTZ: Thank you. 22 CARLA GARRET: You're welcome. And so what I'll 23 do is I'll adjourn the meeting for lunch, and the 24 meet -- the Committee will reconvene at 1:15. If 25 you're joining via webcast, please note that the</p>

1 webcast will be stopped during this period, and that
2 you can rejoin the meeting at 1:15 Central time.

3 Thank you.

4 (11:56 a.m. - 1:16 p.m. -

5 Adjournment while the Committee
6 broke for lunch.)

7 CARLA GARRET: Welcome back from lunch. I
8 here -- hereby call the meeting back to order. I
9 would like to thank Chairman Clayton and Commissioner
10 Purse who have joined us. Welcome.

11 CHAIRMAN JAY CLAYTON: Thank you.

12 CARLA GARRET: And I understand that Chairman
13 Clayton -- would you like to talk to the committee?

14 CHAIRMAN JAY CLAYTON: Oh, okay. Thank you,
15 Carla. I -- I understand these mics are way hot.

16 Thank -- thank you members of the small business
17 capital formation advisory committee, Martha Miller and
18 the staff and Office of the Advocate for Small Business
19 Capital Formation for holding this second meeting of
20 the Committee outside of Washington, DC.

21 This demonstrates a clear commitment to capital
22 formation across the country. I thankfully -- I thank
23 you for your thoughtful and prag -- pragmatic
24 exploration of how our rules, regulations and policies
25 impact small businesses and their investors including

1 geographically skewed. And as we discussed at your
2 first meeting, significantly favors companies with
3 values and ex -- valuations in excess of \$50 million.
4 I look forward to your work in this area.

5 In the meantime, I encourage everyone, including
6 small businesses and their investors to send us their
7 comments and share their suggestions for how we can
8 improve the exemptive offering framework.

9 This morning you also discussed our proposed
10 amendments to the financial reporting requirements for
11 acquisitions and dispositions of business. I am
12 pleased you are tackling this topic, especially since I
13 realize that it's not an easy one. So let me be clear
14 about what I hope we can achieve with these amendments.

15 First and foremost, we need to ensure that
16 investors receive the financial information they need
17 to understand the potential effects of significant
18 acquisitions or dispositions.

19 Second, I believe we can deliver for investors
20 while eliminating all necessary -- all necessary costs
21 and burdens imposed by the current rules, that in my
22 experience can and do frustrate, and let me emphasize
23 frustrate, attractive acquisitions and dispositions
24 including those involving small businesses.

25 The proposed rules reflect the experience of the

1 smaller public companies. In that vein, a very big
2 thank you to Creighton University for the warm welcome
3 to Omaha, Nebraska.

4 The agenda today is packed with substantive topics
5 that I can -- that I believe can have a very positive
6 impact on smaller companies and their investors. This
7 morning you already heard from the staff and the
8 Division of Corporation Finance about the SEC's concept
9 release on harmonization of securities offerings
10 exemptions.

11 The concept release is the first step in what we
12 hope will be a much needed forum of our exemptive
13 offering framework, which I have referred to before as
14 an elaborate patchwork.

15 I understand that this morning was also the first
16 step for the work of the committee in this area, and
17 that you will continue to consider how we can harmonize
18 and make more effective our exemptions from
19 registration at a future meeting of the committee.

20 The opportunity for improvement in this area is
21 stark. Private capital raising is now outpacing
22 capital raising in our public markets, and our main
23 street investors have no effective access to
24 investments.

25 Further, the availability of private capital is

1 staff and the Division of Corporation Finance gained
2 through years of working with these rules. I commend
3 them for their world.

4 The last topic on your agenda today is also a
5 direct result of the efforts of the Karwin staff.
6 Bill, you and your staff have been busy. In May the
7 SEC proposed amendments to more appropriately tailor
8 the accelerated and large accelerated filer
9 definitions. Under the proposed amendments smaller
10 reporting companies with less than 100 million in
11 revenues would not be required to obtain an attestation
12 of their internal control over financial reporting.
13 They refer to it as ICFR, for an independent outside
14 auditor.

15 Importantly, the proposed amendments would not
16 change key investors protections from the Sarbanes
17 Oxley Act of 2002, such as independent audit
18 committees, CEO and CFO certifications of financial
19 reports, or the requirement that companies continue to
20 establish, maintain and assess the effectiveness of
21 their ICFR. And, of course, the financial statements
22 of those companies would continue to be audited by an
23 independent outside auditor.

24 What the proposed rules would do is allow these
25 lower revenue companies, many of which are biotech and

<p style="text-align: right;">Page 118</p> <p>1 healthcare companies and their investors to benefit for 2 more tailored control requirements, so they will be 3 able to redirect savings in growing their companies. 4 We are not proposing these changes in isolation. 5 We are building from the experience we have gained 6 since the Jobs Act of 2012 exempted companies with less 7 than 1 billion in annual gross revenues from the ICFR 8 attestation requirements during the first five years 9 following their IPOs. 10 In many cases -- and this is important and has not 11 been emphasized enough. The proposed rules would 12 simply extend this widely lotted Jobs Act exemption 13 beyond the five-year window for companies that have not 14 achieved more than 100 million in revenues. I look 15 forward to your discussion this afternoon. Thank you. 16 CARLA GARRET: Thank you, Chairman Clayton and 17 Commissioner Purse. 18 COMMISSIONER PURSE: Thanks, Carla. And thanks 19 to all of you for being here today, for making the 20 trip out here to Omaha, and I am really delighted that 21 we are meeting somewhere outside of Washington, DC. I 22 always highlight the importance of thinking about 23 capital formation from the perspective that's not just 24 focused on the coast, but it's focused on the 25 Heartland of the countries, where I am from as well.</p>	<p style="text-align: right;">Page 120</p> <p>1 assistance. It's great to be here in Omaha. As much 2 as I enjoy our meetings in the windowless basement of 3 the SEC, the change of scenery is much appreciated. 4 So I -- as you can probably tell, I have been 5 looking forward to this meeting since last May, since 6 your inaugural one where I was -- I was president. I 7 thoroughly enjoyed that first meeting. It's -- I 8 remember being so impressed by your enthusiasm, your 9 camaraderie and participation on a lot of really 10 substantive matters, and I look forward to continuing 11 that. It's already begun this morning, and into future 12 meetings. 13 I'll say you guys have set a really high bar for 14 yourselves, but I think you guys will -- will need it. 15 I took a lot of notes during today's discussion, both 16 on the harmonization concept release and the -- the 17 proposal to amend the financial disclosures for 18 acquisitions and dispositions. I think it has given us 19 a lot to think about, which we'll take back to 20 Washington, and I very much look forward to continuing 21 that into the next topic, which is the proposal to 22 amend the accelerated and large accelerated filer 23 definition. 24 So when this was proposed, I gave remarks and I 25 noted that it was -- the proposal we had was well</p>
<p style="text-align: right;">Page 119</p> <p>1 I am not from Om -- from Omaha, but I am from Ohio, so 2 there are a lot of similarities. 3 I want to thank Martha and her office for putting 4 this together, and just sorry that I wasn't able to be 5 here this morning for the discussion. It sounds like 6 it was a very interesting and lively discussion this 7 morning. I am very much looking forward to this 8 afternoon's discussion. I think as the Chairman 9 highlighted, we're really trying to get the balance 10 right and making sure that investors get the 11 information that they need, but not -- not imposing 12 costs on capital formation that prevent transactions 13 from occurring that -- that would happen in the absence 14 of -- of those regulatory burdens. And so trying to 15 get that balance right is very important to us, and I 16 think you all are really key to helping us figure out 17 how to get that balance right, so I look forward to 18 hearing what you have to say this afternoon. Thank 19 you. 20 CARLA GARRET: Thank you, Commissioner Purse. 21 Commissioner Roisman? 22 ELAD L. ROISMAN: Yes. Well, thank you again 23 everybody for coming here to Omaha and to Creighton 24 University. Thank you, Creighton University, for 25 allowing us your space and your time and all your</p>	<p style="text-align: right;">Page 121</p> <p>1 supported by the economic analysis provided. With that 2 said, I think my question to you and to everyone else 3 is is there different or more recent data that we did 4 not take into account that would support explaining 5 relief to appropriate issuers. And I think that's a 6 question where your input would also be particularly 7 helpful. 8 I would also be interested in hearing the 9 proposed definitions will introduce complexity to small 10 businesses trying to figure it out. We even kind of 11 talked about that earlier today, but I think that's 12 really helpful, and a lot of you noted that you'll go 13 to sophisticated counsel or accountants or audits -- 14 auditors to figure that out, is there a way for us to 15 potentially simplify that. 16 So in closing I really thank you guys for your 17 dedication and perspective that you provide the 18 commission. Thank you to today's speakers, you know, 19 your knowledge and insight on these particular issues 20 is not only incredibly helpful to everyone here, but to 21 everyone listening and watching and to the staff back 22 in the home office who is working with us. You know, I 23 realize you have day jobs and you're traveling here, 24 which makes it a little harder, but we really do 25 appreciate it.</p>

<p style="text-align: right;">Page 122</p> <p>1 And lastly, but definitely not least, thank you to 2 Martha Legg Miller, Julie Davis, Jenny Riegel and the 3 Office of Small Business Advocates. You guys have done 4 a tremendous job, and I look forward to the continued 5 work that you will do.</p> <p>6 CARLA GARRET: Thank you. Thank you, Chairman. 7 Thank you, Commissioners.</p> <p>8 Our next agenda item is the SEC proposal to amend 9 the accelerated and large accelerated filer 10 definitions. And, Jeff, our vice chair, is going to 11 introduce this topic.</p> <p>12 JEFFREY SOLOMON: Thanks, Carla. And I hope I do 13 as a masterful job as you did this morning, so -- 14 probably won't, but it's -- it's a high bar.</p> <p>15 Thanks to the Commissioners and to the staff 16 for -- for making this easy for us. We actually do 17 have day jobs, you're right about that. And -- and so 18 any time you get called on to be able to participate 19 in a public discourse around things that are really 20 critical to the economic health of the country, it's an 21 honor and a privilege, so thank you for giving us the 22 opportunity and using your power to convene to do 23 something I think we all think in this committee is 24 extremely constructive.</p> <p>25 I'll just say before we get started, one of the</p>	<p style="text-align: right;">Page 124</p> <p>1 By increasing the public float threshold, more 2 companies can become eligible, or have become eligible 3 for less burdensome reporting requirements. The new 4 definition raised the threshold from 75 million of 5 public flow to 250 million to qualify. And the new 6 definition also qualified companies as SRCs if they 7 have less than 100 million in the annual revenues, and 8 either no public float, or public float that is less 9 than 700 million.</p> <p>10 Here's the context, the commission's 2018 -- June 11 2018 release discussed, but did not change what 12 companies fall into the categories of non accredited 13 filers, accredited filers and large accredited filers 14 through three terms that -- accelerated. I am sorry. 15 Let me rephrase that. Thank you. Thank you.</p> <p>16 The Commission discussed, but did not change what 17 companies fall into the categories of non accelerated 18 filers, accelerated filers and large accelerated 19 filers.</p> <p>20 Prior to the SRC amendments, non accelerated 21 filers were those with the same qualification threshold 22 of 75 million of public float as SRCs, and under 23 Sarbanes Oxley, Section 404A, all companies must 24 maintain internal controls over financial reporting or 25 ICFR, which management must access in its periodic</p>
<p style="text-align: right;">Page 123</p> <p>1 things that in discussing all these topics, and in 2 actually reaching out to a number of people to 3 participate, it's given me a chance to articulate what 4 the role of this committee is. And the feedback I've 5 gotten almost uni -- unilaterally from companies and 6 from investors has been, Wow, I had no idea that the 7 SEC was actually so integrally involved in something so 8 important. And it's really a great example of how -- I 9 mean, how -- how government involvement can be 10 extremely constructive around topics, and so I think, 11 you know, you should just know that I think part of our 12 responsibility in this committee is to communicate that 13 more broadly. The fact that we're in Omaha today and 14 tomorrow I think is indicative of really -- of the -- 15 of the impact that we can potentially have beyond the 16 coasts, and that's as you and I have discussed from 17 being from the Midwest is pretty -- pretty critical, 18 so --</p> <p>19 Okay. So just some quick background, we'll get 20 through the -- the detail of it and then we'll open it 21 up for -- for discussion from our speakers.</p> <p>22 In June of 2018, the Commission raised the 23 threshold for qualifying as a smaller reporting 24 company, or SRC, which means the company is eligible 25 for scaled disclosures in their reporting obligations.</p>	<p style="text-align: right;">Page 125</p> <p>1 reports.</p> <p>2 Accelerated and large accelerated filers must also 3 comply with 404B, which requires an additional 4 independent auditor attestation of management's 5 assessment.</p> <p>6 Non accelerated filers are exempt from the 7 additional 404B auditor attestation, as are emerging 8 growth companies during their five year on ramp post 9 IPO for the Jobs Act.</p> <p>10 So the proposal in May of 2019, is that the 11 Commission released a proposal to attend the accelerated 12 filer and large accelerated filer definitions. The proposed 13 amendments would result in smaller reporting companies with 14 less than 100 million in revenues being non accelerated 15 filers.</p> <p>16 The proposal uses a different framework than the 17 updated SRC definition, although both include a test based 18 on company revenue. The proposal is intended to reduce the 19 cost for lower revenue companies while also maintaining your 20 effective investors protections.</p> <p>21 So before we get started and I introduce the 22 speakers, we're going to try on the committee to -- to 23 follow the similar format that we did with the second 24 section this morning, which is we're bring the conversation 25 to a close, probably about 15 or 20 minutes before the end</p>

<p style="text-align: right;">Page 126</p> <p>1 of our time, and then really try to get together and see if</p> <p>2 we can bring about some consensus on -- on making a formal</p> <p>3 recommendation. Obviously we will be having many</p> <p>4 conversations be -- before then, but the goal would be to be</p> <p>5 able to make a formal recommendation at the end of this</p> <p>6 session.</p> <p>7 So our -- our speakers, I think you met Bill</p> <p>8 Hinman and Jennifer Zepralka this morning from the SEC, and</p> <p>9 then Charles Crain, who is the director of tax and domestic</p> <p>10 economic policy for the National Association of</p> <p>11 Manufacturers, which represents 14,000 manufacturing</p> <p>12 companies. Charles leads the organization's policy in</p> <p>13 advocacy work on corporate governance and financial</p> <p>14 services, and his prior experience includes work on the</p> <p>15 hill. He's a graduate of Mercer University in Macon,</p> <p>16 Georgia.</p> <p>17 And David Maley is senior vice president and lead</p> <p>18 portfolio manager at Ariel Investments. He runs the funds</p> <p>19 micro cap and small cap deep value strategies, and manages</p> <p>20 the firm's domestic trading teams and chairs their trade</p> <p>21 oversight committee.</p> <p>22 I joined the firm in 2009 bringing 25 years of</p> <p>23 investment experience as a graduate of the University of</p> <p>24 Notre Dame, where he has a BBA in finance, and the</p> <p>25 University of Chicago where he has an MBA.</p>	<p style="text-align: right;">Page 128</p> <p>1 I think you did a really good job, Jeff, of</p> <p>2 summarizing what the rule is trying to do, you know, the</p> <p>3 perspective of a year ago we changed the universal companies</p> <p>4 that would qualify as small reporting companies to include</p> <p>5 companies with up to 250 million in market cap or 700</p> <p>6 million in market cap if you had less than 100 million of</p> <p>7 revenue.</p> <p>8 And it used to be if you were qualified as a small</p> <p>9 reporting company, you did not have to provide the outside</p> <p>10 auditor attestation over your internal controls. When we</p> <p>11 changed that rule a year ago, we did not sort of make that</p> <p>12 parallel change and say, So long as you're an SRC, you don't</p> <p>13 have to provide that attestation. Instead we decided to</p> <p>14 look at that a little harder. The chairman at the end of</p> <p>15 the rule making, and the rest of the commissioners directed</p> <p>16 our division to take a look at the qualifications where the</p> <p>17 exemption from the attestation requirements.</p> <p>18 At that point, and right now if you're more than</p> <p>19 -- have more than 75 million in market cap, you have to</p> <p>20 provide that attestation. We were asking ourselves, is that</p> <p>21 the best place to draw the line, does that strike the right</p> <p>22 cost benefit analysis. Are all companies over 75 million</p> <p>23 getting the good -- the investor is getting a good return on</p> <p>24 the costs of that exercise, the outside auditor attestation,</p> <p>25 or is there another way to kind of describe that universe.</p>
<p style="text-align: right;">Page 127</p> <p>1 Full disclosure, he is also a Cowan shareholder,</p> <p>2 so I just want everyone to know that, so I work for him.</p> <p>3 That's pretty much how I view that.</p> <p>4 On the phone I think we have Mike Robb. Mike, are</p> <p>5 you there?</p> <p>6 MIKE ROBB: I am.</p> <p>7 JEFFREY SOLOMON: And Mike is the president and</p> <p>8 CEO of Ardelyx. Ardelyx is a biopharma company</p> <p>9 focused on developing treatments for cardio -- cardio</p> <p>10 renal diseases. Mike has experience -- significant</p> <p>11 experience as a CEO in the biotech space, and prior to</p> <p>12 that was spending 15 years as a venture partner at New</p> <p>13 Enterprise Associates, so we -- we really do</p> <p>14 appreciate you sharing your perspective, Mike, as</p> <p>15 well.</p> <p>16 Okay. So let's -- I think I got it all. Did I</p> <p>17 get it all there? Great. So let's open up the conversation</p> <p>18 and we'll start -- I don't know, Bill and Jennifer, if you</p> <p>19 had anything that you wanted to start with, and then</p> <p>20 we'll -- we'll work down the line.</p> <p>21 WILLIAM HINMAN: Sure. Thanks, Jeff. We'll get</p> <p>22 a little bit of more background on the proposed rule.</p> <p>23 I'll talk briefly, and then Jennifer will fill in some</p> <p>24 details, and then we'll hear from our analyst, whose</p> <p>25 perspective I am anxious to hear.</p>	<p style="text-align: right;">Page 129</p> <p>1 And so the proposed rule does try to have another test,</p> <p>2 which is basically a test that you could pass to be an SRC.</p> <p>3 You have under 700 million in market cap, and under 100</p> <p>4 million in revenue.</p> <p>5 If you do, perhaps your financials are less</p> <p>6 complex. With that little revenue, there is probably not</p> <p>7 complicated rec issues. You may still be in a very early</p> <p>8 development stage. You have a higher market cap, but you</p> <p>9 have very few revenues. And so you probably are early</p> <p>10 stage, and you're probably a kind of company that could</p> <p>11 really benefit from investing that money instead of with</p> <p>12 your auditors for the outside attestation, perhaps another</p> <p>13 clinician or more R&D, whatever it is that is causing that</p> <p>14 high-market cap, but low revenue profile. And so we took a</p> <p>15 real hard look at that as our colleagues in the division of</p> <p>16 economic and risk analysis to see what they thought.</p> <p>17 And we think we have the right line there, that if</p> <p>18 you're under 100 million in revenue, and 100 -- under 700</p> <p>19 million of market cap, perhaps the cost benefit is such that</p> <p>20 we don't -- do not require the outside auditor attestation.</p> <p>21 We are -- also a question, though, is -- and to</p> <p>22 keep things simple, would it be better to say, If you're a</p> <p>23 small reporting company, you don't need to prove this</p> <p>24 attestation. And so that's a question in the proposal, it's</p> <p>25 something we're continuing to consider, people are</p>

<p style="text-align: right;">Page 130</p> <p>1 commenting on that, we'll be interested in the Committee's 2 views, but so far we have led with the 75 -- excuse me, 100 3 million of revenue and under -- and under 700 million in 4 market cap.</p> <p>5 A couple points that are probably worth 6 emphasizing. Even if the companies that now would qualify 7 for the exemption do not provide the attestation, their 8 auditors when they do the audits still are required under 9 the accounting literature to review the quality of the 10 controls. So it's not like this is a free pass that the 11 controls do not need to pass muster, the auditors will still 12 look at them and take them into account as they structure 13 the audit.</p> <p>14 So if the controls are not up to snuff for an 15 attestation, they may not be as systematized at that point. 16 The auditors, we would presume, would be doing more manual 17 checking and make sure that the audit still was done in a 18 responsible way, so it's important. That's, I think, an 19 important point to emphasize.</p> <p>20 One of the things that we are interested in the 21 Committee's views and others, is the cost of the 22 attestation. There's been a lot of question around how do 23 you measure these costs of going through the attestation 24 requirement. And there's obviously the additional fees that 25 the auditors may charge, there's additional management time</p>	<p style="text-align: right;">Page 132</p> <p>1 suggesting is by lifting the thresholds more companies can 2 make that decision for themselves as opposed to being 3 required to do it through the regulations. That's what this 4 is all about.</p> <p>5 That's the broad overview, and those are some of 6 the things that we're thinking about. I'll let Jennifer add 7 a couple of details.</p> <p>8 JENNIFER ZEPRALKA: Thank you. I -- you know, I 9 think between Jeff and Bill you've heard now the 10 contours of this -- this proposal that's in -- that's 11 in the release about the -- the exception for small 12 reporting companies that meet the revenue test.</p> <p>13 I just wanted to mention before we get into the 14 discussion, there's -- there's some other proposals in 15 there. We are proposing to amend the transition provisions, 16 so this is, you know, a little bit in the weeds, but when 17 you are coming in and out of accelerated or large 18 accelerated filer status there are -- there are tests that 19 you have to look at.</p> <p>20 Right now under the existing transition rules, an 21 issuer that is accelerated or large accelerated doesn't fall 22 out of that into non accelerated status until the public 23 float falls below a lower threshold than the one that is 24 required to come into the status. That's intended to keep 25 companies from popping in and out of accelerated filer</p>
<p style="text-align: right;">Page 131</p> <p>1 that folks will incur.</p> <p>2 And the other thing that's -- I used to see in 3 private practice that -- again, it would be interesting to 4 hear the committee's views and the panelist's views, is that 5 when companies got to that stage where they are thinking of 6 providing the outside attestation, they typically had to go 7 through some systems upgrades. If the auditor was going to 8 attest, the auditor would say, It's time to do an upgrade if 9 you want our attestation. It wasn't that the financials 10 themselves had gotten to a point where they were so 11 complicated that was required, it was because we needed to 12 check the box and add the attestation. If left to their 13 own, the committee -- the company may have decided to do 14 that at a later stage, but not there's a systems upgrade 15 that kind of follows along with this, and that's another 16 cost that we're very cognizant of when we're thinking about 17 requiring outside attestations.</p> <p>18 So we are, you know, curious to hear from the 19 committee on having the flexibility to decide when you do 20 those upgrades and whether or not attestation is provided, 21 you know, how useful is that for you, will the money saved 22 by used in the business in other ways that could be 23 productive, or because people have commented on attestations 24 can be good for reducing our cost of capital. We 25 voluntarily do it, but under this proposal what we're</p>	<p style="text-align: right;">Page 133</p> <p>1 status just based on minor fluctuations in their -- in their 2 public float.</p> <p>3 Under the proposed amendments we -- we're asking 4 to increase the transition thresholds for those -- for 5 accelerated and large accelerated filer for -- from 50 6 million, and to exit large accelerated filer status from 500 7 million to 560 million. This would align everything at 8 80 percent thresholds, which is consistent with the 9 thresholds that are used for SRC, Small Reporting Company 10 Status, and we would want to add the revenue test to 11 transition thresholds for exiting both accelerated and large 12 accelerated filer status, so that an issuer that is 13 accelerated now would remain one unless -- unless either its 14 public float falls below \$60 million, or it becomes eligible 15 to use the smaller reporting company accommodations under 16 the revenue test, so it aligns coming out the way we're 17 proposing to have it come in.</p> <p>18 Again, it's a little hard to -- to wrap your head 19 around that because it is pretty technical, but I just 20 wanted to -- to mention that that's another part of the 21 proposal.</p> <p>22 And then briefly just before we start, the comment 23 period ended on July 29th on this proposal, but you can, of 24 course, still submit comments. We've gotten 62 letters as 25 of yesterday. Many of the comments are supportive of the</p>

<p style="text-align: right;">Page 134</p> <p>1 proposals, particularly from the biotech industry and some 2 community banks have been very favorable Many commenters 3 have noted the resource constraints for pre revenue and 4 lower revenue companies that Bill was just talking about, 5 and note that the resources that go to 404B attestation now 6 could instead go to expanding their businesses and increased 7 R&D</p> <p>8 We've also heard support from issuers that are on 9 the verge of aging out of emerging growth company status and 10 concerned about the transition to needing to do the auditor 11 attestation</p> <p>12 A few other commenters are supportive of the 13 proposals, but suggest we go farther and align the smaller 14 reporting company and non accelerated filer status so that 15 all small reporting companies would be non accelerated 16 filers, and of course there are several commenters that I'm 17 not saying last because we're not listening to them, but 18 there are several who are not entirely supportive of this 19 proposal and who are making sure that we hear their views 20 about the benefits of the auditor attestation to investors 21 in small, low revenue companies inciting a need for more 22 analysis of the costs and benefits of our proposal</p> <p>23 And with that, I think we can hear from our 24 panelists</p> <p>25 JEFFREY SOLOMON: Charles?</p>	<p style="text-align: right;">Page 136</p> <p>1 sector R&D spending in the United States, so that I think 2 relevant to this conversation is a significant outlay, what 3 do we talk about, what they might -- what else they might be 4 spending capital on.</p> <p>5 There are also 13 million men and women who make 6 things in America, and we -- we sort of speak on their 7 behalf as well.</p> <p>8 Manufacturing is a capital-intensive industry, as 9 I am sure all of you know. Manufacturers turn to the public 10 markets for financing R&D, for significant equipment 11 purchases, job creation, business growth, etcetera, and -- 12 and those pro growth activities fuel economic expansion 13 across the country, and certainly beyond just the coast. 14 Just here in Nebraska, manufacturing makes up 11 percent of 15 the state's domestic product, and it employs 100,000 people 16 just here in the state.</p> <p>17 And so when we talk about these issues, about 18 access to capital, yes, it's obviously very important to 19 manufacturers who are looking to expand their business, but 20 it's also important to manufacturing workers. Our industry 21 is above average in terms of providing retirement benefits 22 to employees. About two-thirds of manufacturing workers 23 have a retirement plan through their employer, and, of 24 course, they are also individuals with their own, you know, 25 mutual fund retirement account, what have you.</p>
<p style="text-align: right;">Page 135</p> <p>1 CHARLES CRAIN: Well, thank you so much, Carla 2 and Jeff, for having me today, and -- and to Martha 3 and Julie and -- and Jenny in the Small Business 4 Office team.</p> <p>5 I know Jeff already gave a brief introduction of 6 me. I am Charles Crain again. I lead our corporate 7 governance to finish services work at the National 8 Association of Manufacturers. The NAMM has about 14,000 9 member companies, member manufacturers in all 50 states, 10 every industrial sector you can think of underneath that 11 large manufacturing umbrella. 90 percent of our members are 12 small and medium sized companies. Looking at the 13 manufacturing industry nationwide, there are about 250,000 14 manufacturers. 98 percent of them have fewer than 500 15 employees.</p> <p>16 Do I need to do something?</p> <p>17 CARLA GARRET: No.</p> <p>18 CHARLES CRAIN: Okay. I have slides theoretically 19 somewhere, but they are also in your -- I'm sure we'll 20 send around the materials so I have notes without 21 that.</p> <p>22 Anyway, 98 percent of manufacturers have fewer 23 than 500 employees, and three-quarters have fewer than 20, 24 so these are -- these are largely small businesses, and 25 there are -- these companies make up 64 percent of private</p>	<p style="text-align: right;">Page 137</p> <p>1 Those workers need companies to go public early in 2 order to take advantage of the upswing as that company 3 grows. The company needs to go public early obviously to 4 fund its growth, to finance its growth on the public market, 5 but from the workers' perspective, if companies aren't going 6 public until they have revenues, have a higher public float, 7 whatever it is, then -- then the workers -- the every day 8 main stream investors miss out on that -- that growth 9 opportunity. And unfortunately we can -- we can see that 10 play out in the economy.</p> <p>11 Over the last 20 years the number of public 12 companies in the US has been cut in half, and they are much 13 larger companies. In 1996, the average market cap of a 14 public company was \$1.8 million, today it's \$7.3 million, so 15 that's a more than three-fold increase in the size of 16 company, and that issue starts at IPO. Over that same 17 period IPOs sub 75 million have gone from 38 percent to all 18 IPOs to just 6 percent.</p> <p>19 So much larger companies are going public, which 20 means that every-day investors can't get into those shares, 21 and miss out on that growth opportunity. And so that's why 22 the work that you all are doing I think is so important, and 23 the work that the SEC is doing is so important in this 24 space. You know, the SEC is in the middle of a year-long 25 process looking at the proxy rules and the proxy process,</p>

1 and things like proxy-advisory firms act to the
2 shareholders, proxy rating, stuff like that is providing a
3 disincentive to IPO Not that those shouldn't exist,
4 obviously they have a valuable role to play, but they take a
5 lot of time and money to deal with as a small company even
6 though they don't really have a stake in your business

7 Similarly, the SEC just had a roundtable on
8 quarterly reporting, and how the short term look at meeting
9 a Wall Street target may not align with what your long-term
10 best interests are as a company

11 And then, of course, there's the cost of being a
12 public company And I know that's what we're all kind of
13 focused on today Time and again we have heard from member
14 companies at NAMM that the cost of being public - going
15 public and being public is a significant disincentive to
16 IPO, and 404B is obviously a key piece of that

17 Yes
18 (Unidentified Speaker - I am not to that part
19 yet)

20 CHARLES CRAIN: Thank you And so -- and so
21 that's why, again, I think it's really exciting that
22 you all are having this conversation

23 And so what I wanted to do is talk a little bit
24 about how manufacturers experience 404B specifically And
25 one thing that I think is important to point out, and

1 that's capital that is not going to job growth, economic
2 expansion, etcetera

3 Excuse me

4 When we talk to our companies their main challenge
5 actually is workforce, and so they might much rather be
6 spending that capital on up skilling job training You
7 know, with unemployment as low as it is they have a hard
8 time finding workers, so if there was a way to save a little
9 money on 404B compliance, and divert it to, say
10 apprenticeships, that's something that would be incredibly
11 impactful for our companies, and obviously for the broader
12 economy as we continue to -- to bring folks into the skills
13 that they need to succeed in the 21st Century economy

14 There are also significant opportunity costs, so
15 it's not just the direct dollars and cents For a small
16 company management, obviously is dealing with 404B, but, you
17 know, they are also the senior salesperson, the senior
18 relationship builder They are out doing on your road
19 shows, and so there are only 24 hours in a day, and so if
20 you are -- you know, every hour you're spending on 404B
21 you're not out there finding a new client, finding a new
22 investor And that's something that our company has raised
23 with us as well in connection with the direct sort of
24 dollars and cents cost

25 And -- and one other thing I want to point out is

1 Director Hinman did this as well is that this is not a
2 conversation about 404A. No matter what happens with 404B
3 under the proposed rule, whatever you all recommend,
4 whatever the SEC finalizes, manufacturers value and rely on
5 the 404A internal controls that they are required to do
6 under Sarbanes Oxley, and -- and those aren't going
7 anywhere. That's something that's very important for
8 investors and it is a significant protection for them.

9 404B, on the other hand, is a different cost
10 benefit analysis for manufacturers. In the proposal the SEC
11 cites the direct cost savings, the floor of the direct cost
12 savings at \$110,000 per year, but they acknowledge that
13 that's a conservative estimate, and that could easily be up
14 to 200, \$250,000 a year just in direct costs. That's the
15 increased check that you write to the auditor for lack --
16 for lack of a more sophisticated description. And then they
17 estimate non -- a non direct cost as well of about \$100,000
18 a year. But I spoke to a company the other day where they
19 were sort of in this SRC bucket, and they have an entire one
20 person whose only job to do a 404B in house, and their
21 combined salary benefits is \$100,000, and that's just one
22 person, so I am assuming the rest of their non direct cost
23 would exceed \$100,000, so, you know, when adding those
24 together it's a quarter of a million dollars, 300, \$400,000,
25 which is significant for our growing manufacturers, and

1 that any exemption from 404B, whether under the proposed
2 rule, under the Jobs Act, under the existing standard at the
3 \$75 million in public float, that's an optional exemption.
4 So if companies felt that they need to comply with 404B,
5 they need to have that external attestation in order to give
6 their investors the comfort they need, or, in fact, if their
7 investors are saying to them, We're skittish about investing
8 in you for this specific reason, they are always free to opt
9 into compliance. The market is actually pretty good at
10 this. We've seen this with the Jobs Act. Emerging growth
11 companies are allowed to utilize private company GAP
12 standards during a transition period rather than public
13 company GAP standards, and no one is opting into that
14 because the market has said, We don't -- we don't want you
15 to do that, we'd rather you have on the public company
16 standards so we can compare you with your peers.

17 As you all know, there's also a 404B exemption,
18 the Jobs Act, and no one is opting out of that. Everyone is
19 taking advantage of the exemption from the external audit.

20 So I think the market can dictate this, but
21 unfortunately the threshold, as it currently stands is so
22 low that the market is not given the opportunity to make
23 that decision because these companies aren't qualifying.

24 So I want to talk about -- I'm going to press this
25 button and see what happens.

<p style="text-align: right;">Page 142</p> <p>1 Well -- there we go. Okay. So I want to talk</p> <p>2 about sort of how we got here, and I know this has been</p> <p>3 covered by the SEC staff and by Jeff earlier. The current</p> <p>4 standard, as we know, is at 75 million in public float,</p> <p>5 which as I've said, in our view and in manufacturer's views</p> <p>6 is -- is too low, and to the SEC's credit they've proposed</p> <p>7 to make changes in the space. I just wanted to - to give</p> <p>8 you all a friendly reminder that this committee or the</p> <p>9 previous iteration of this committee has recommended changes</p> <p>10 in this space before, and specifically has recommended</p> <p>11 taking that \$75 million in public float and bumping it up to</p> <p>12 \$250 million. So that's something that you all have done</p> <p>13 twice in 2013 and 2015.</p> <p>14 The government business forum on small business</p> <p>15 capital formation, which is being held here in Omaha</p> <p>16 tomorrow has said the same thing every year for the past</p> <p>17 decade, so there's a pretty clear record that the business</p> <p>18 community and the investors who participate in these various</p> <p>19 four think that the 75 is too low, and it needs to be bumped</p> <p>20 up. And there's pretty clear consensus, in fact, on that</p> <p>21 \$250 million level.</p> <p>22 And so when we look at what the SEC has done with</p> <p>23 this information, there -- there are actually two</p> <p>24 definitions that play here as -- as Director Hinman laid</p> <p>25 out, the SRC definition, and non accelerated filer, which</p>	<p style="text-align: right;">Page 144</p> <p>1 prong of the new SRC definition or the public float prong of</p> <p>2 the new SRC definition.</p> <p>3 And so if you look at the left side of the slide</p> <p>4 here you see the low revenue manufacturing SRCs. Again,</p> <p>5 these are the ones that would be considered non accelerated</p> <p>6 filers under the proposed rules. You see they obviously</p> <p>7 have very low revenue, average market value. The -- the</p> <p>8 average market value for this whole sample is 180, so they</p> <p>9 are pretty similar to the universe, and you can't see my</p> <p>10 data labels on this presentation, but I will tell you what</p> <p>11 they are. That what we did is we broke out by sub industry,</p> <p>12 so this is all manufacturing, but the -- the darker orange,</p> <p>13 if you can -- if you're not colorblind, you can see the</p> <p>14 darker orange are bio pharmaceutical manufacturers, so they</p> <p>15 are a very important part of the manufacturing industry</p> <p>16 obviously. And as has been noted a couple of times, they</p> <p>17 very specifically benefit from the left side of this slide,</p> <p>18 which is the proposed change to the non accelerated filer</p> <p>19 definition that would allow them to newly qualify.</p> <p>20 What you see on the right side of the slide,</p> <p>21 though, is that everybody else within the manufacturing</p> <p>22 industry is largely left out, so the right side -- those --</p> <p>23 those percentages it's like 91 percent and 9 percent if I</p> <p>24 remember my numbers correctly. So of these companies who</p> <p>25 now on the right side would not qualify for the new 404B</p>
<p style="text-align: right;">Page 143</p> <p>1 has historically been identical And then you see here when</p> <p>2 they made the SRC change last year, they certainly took</p> <p>3 their recommendations from these -- these two forums, the</p> <p>4 Advisory Committee and the Government forum, and adopted</p> <p>5 them sort of as recommended with obviously their own robust</p> <p>6 analysis, but the result is that the -- what was recommended</p> <p>7 has now been finalized as the new SRC universe</p> <p>8 On non accelerated filer, though, they only kept</p> <p>9 the revenue prong of the new SRC definition, and not the</p> <p>10 public foot prong So there's this universe of companies</p> <p>11 between 75 and 250 who are deemed sufficiently small to be</p> <p>12 an SRC, but not sufficiently small to be a non accelerated</p> <p>13 filer</p> <p>14 And relevant to the conversation around 404B</p> <p>15 obviously they are not exempt from 404B if the proposal were</p> <p>16 to be adopted as proposed</p> <p>17 And so what we did is we pulled some data on these</p> <p>18 companies in the manufacturing industry So we looked at</p> <p>19 companies above 75 million in public flow who are newly SRCs</p> <p>20 under the 2018 reforms So we didn't look at anybody below</p> <p>21 75 and float because they've always been exempt, they're</p> <p>22 always going to be exempt, they are sort of not -- not</p> <p>23 relevant to this conversation Certainly small companies</p> <p>24 are glad they are exempt, not really up for debate here, but</p> <p>25 we looked at these companies that either meet the revenue</p>	<p style="text-align: right;">Page 145</p> <p>1 exemption, 91 percent are everybody else, so the proposal</p> <p>2 very much works for bio pharma manufacturers. It very much</p> <p>3 doesn't work for every other sub industry within the</p> <p>4 manufacturing industry. But if you look at the sort of size</p> <p>5 metrics here on the slide, they obviously do have revenue</p> <p>6 because they failed the revenue test on the left side of the</p> <p>7 page, but it's not that high of revenue, the \$100 million up</p> <p>8 to -- is the proposal. 228 is not that far, and in our view</p> <p>9 they are still substantially similar in terms of what they</p> <p>10 look like to an investor, and the market value is actually</p> <p>11 less, as you can see here than the market value from those</p> <p>12 who would be exempt.</p> <p>13 So from a -- from a policy perspective as this</p> <p>14 committee considers what -- what to recommend, and as the</p> <p>15 SEC considers what -- how to finalize the proposal, you</p> <p>16 know, there's a specific policy choice to be made around who</p> <p>17 qualifies and who doesn't. And in our view you shouldn't</p> <p>18 leave out the rest of these manufacturers. They are</p> <p>19 creating jobs across the country, and they are still small</p> <p>20 businesses. I mean, that's the key here, that the goal is</p> <p>21 to identify who should be considered a sufficiently small</p> <p>22 business to qualify for this exemption.</p> <p>23 And I -- and I would note that the charter of this</p> <p>24 advisory committee charges you with looking out for the</p> <p>25 needs of any company with a market capital of \$250,000</p>

<p style="text-align: right;">Page 146</p> <p>1 million according to the statute, not just companies below 2 75 in public float, so there's a -- there's a clear nexus 3 here of interest and expanding that public float test 4 Obviously maintaining the revenue test is -- is a fantastic 5 idea, and I think it's well justified in the rule -- rule 6 proposal I should say, but there is definitely an 7 opportunity here to go up to 250 8 And one last thing I'll say in my last 30 seconds 9 is that there's a significant good governance concern here 10 around consistency between these two definitions I have 11 been working on this for a while, and I can't tell you how 12 many conversations I have had where folks have said, Yeah, I 13 am -- I am an SRC, I am exempt from 404B Not exactly 14 Actually, if you look at this committee's recommendation 15 from 2015, the recommendation says we should bump up the 75 16 to 250 in the SRC definition, and therefore more companies 17 will be exempt from 404B, which we all know is not 18 technically the case Appreciate the recommendation 19 obviously, but given the confusion amongst the folks who do 20 this every day, I think it's a significant barrier for small 21 companies to overcome when they are trying to figure out who 22 fits in which definition and I'm small and then I'm over 75, 23 but I have this revenue, and it's -- it's complicated, and 24 it's complicated for investors and it's complicated for 25 issuers, and I think there's a real opportunity for</p>	<p style="text-align: right;">Page 148</p> <p>1 cap and small cap companies. I managed my own firm for 2 about ten years before I joined Ariel Investments in early 3 2009, and I brought my portfolio strategy to -- to the firm. 4 I am based in Chicago. Ariel manages about 13 5 billion along with the equities in three broad strategies. 6 The firm was founded in 1983 by John Rogers as a small cap 7 value manager, and John has always used a Warren 8 Buffett-like approach, buying quality companies with solid 9 growth prospects at prices below their long term intrinsic 10 value. He's still our chief investment officer and our 11 co-CEO, and he built the firm over the years from a small 12 cap up into Smitt, and even some large cap investing. 13 And then when I joined in 2009, I brought a second 14 strategy, and we called that deep value. We're foc -- I am 15 focused on a micro cap in the very small end of small cap 16 using more of a Graham and Dodd value approach. That is I 17 am more of an asset-based investor looking for mispricings 18 in a, we think, much less efficient part of the market. 19 And then our third leg of the stool was added in 20 2011 in the form of a global international team, which is 21 based in New York. 22 Now, the one thing that we all have in common at 23 Ariel is we're all long-term value investors. Our motto is 24 slow and steady wins the race. Our logo is a turtle. Jeff 25 has been in our office. He's seen there's probably</p>
<p style="text-align: right;">Page 147</p> <p>1 regulatory alignment here in addition to the fact that this 2 is -- this is costly and -- and burdensome for small 3 businesses. 4 JEFFREY SOLOMON: Thanks, Charles. App -- 5 appreciate your perspective. David? 6 DAVID MALEY: Hello. Thank you, Committee, for 7 asking me to speak on the proposed amendments to the 8 accelerated markets, accelerated filer definitions. 9 As Jeff said, it really is an honor and a privilege to 10 participate in this process, so thank you again. 11 You're not going to hear me advocate strongly in 12 either direction on these proposals. Rather what I am going 13 to try to do is -- is share my insights as an investor who 14 is focused on the small end of the US equity markets, and 15 hopefully that will help shed some light on the practical 16 implications of these definitions, and -- and obviously the 17 proposed changes. 18 I have been in the investment business for 35 19 years now. I started out in a cell site at Goldman Sachs in 20 Chicago. I spent eight years as an institutional 21 salesperson, and there I discovered that I loved the 22 markets, but I want to do what my clients did, I want to be 23 a stock picker, I wanted to be an investor. So I am not 24 being a portfolio manager for 27 years, and the last 20 I 25 have been focused on long-term value investments in micro</p>	<p style="text-align: right;">Page 149</p> <p>1 thousands of turtles in the office. We are really long 2 term, patient investors, and we all run pretty concentrated 3 high conviction portfolios, and all of us care deeply about 4 the quality of the financial reporting of our companies. 5 And our clients generally care as well. About a third of 6 our assets are mutual funds, but the rest is in separately 7 managed accounts for pretty sophisticated large 8 institutional investors, private and public pension plans, 9 endowments, foundations, large family offices. And our 10 management agreements with those clients usually authorize 11 us to manage their assets in accordance with one of our 12 strategies, but they'll also from time to time impose 13 restrictions, which are usually designed to control risk as 14 they see it. And among those restrictions are restrictions 15 on the type of securities including different 16 classifications of equities that can be purchased and/or 17 held in the portfolios. 18 Now, I manage the only portfolios at Ariel, as you 19 can imagine, that are affected by the difference between non 20 accelerated, accelerated, large accelerated filers, and 21 therefore, which could be impacted by the proposed 22 amendments. 23 To date, we've not made any formal distinctions in 24 our process between non accelerated filers, accelerated 25 filers, large accelerated filers, and nor ever done so with</p>

<p style="text-align: right;">Page 150</p> <p>1 regard to smaller reporting companies. Where we have made a 2 distinction is between listed and non listed securities. We 3 don't buy pink sheet stocks, we don't buy OTC bulletin board 4 stocks. And, in fact, some of our clients have imposed 5 restrictions on those, but even absent a client restriction, 6 since we believe financial reporting is so important and 7 it's likely to be mediocre, even worse in those stocks, we 8 have no interest in that part of the market.</p> <p>9 And so as I said, we do care deeply about the 10 quality of the company's financial statements, and there's 11 this perception that micro cap means risky. And we want to 12 take the risk of fraudulent reporting off the table right 13 away. So, again, all of our companies, you know, file 10Ks, 14 10Qs, proxies, they are all listed, and I don't believe that 15 the portfolios that I run at the very small end of the 16 market have a materially or greater risk of fraudulent 17 reporting than any other of the portfolios at Ariel, and so 18 that's very important to me and to my clients.</p> <p>19 And so as I looked at these specific amendments -- 20 proposed amendments, I ask myself basically three questions, 21 one, obvious simple question: Do we own any non accelerated 22 filers? And the answer is, yes. I'll come back and give a 23 little detail. Do we value the ICFR Auditor Attestation? 24 Yes, and, again, I'll elaborate on that.</p> <p>25 And finally, if a proposal is adopted and the</p>	<p style="text-align: right;">Page 152</p> <p>1 six years, and there's even two that I owned before I came 2 to Ariel more than ten years ago. So, again, you can see 3 the long-term approach. And with such a long history with 4 those companies, I'm very confident in the management teams, 5 I am very confident in the quality of their financials.</p> <p>6 So the one non accelerated filer that doesn't fit 7 that description is my second smallest position, and it may 8 or may not be coincident, but it's probably of all the names 9 I own I have the least confidence in including the quality 10 of its financials.</p> <p>11 Now, Question 2, do we value the IS -- ICFR 12 attestation, you probably can tell the answer is yes. Now, 13 as a deep value investor, I am looking for mispricings of 14 assets and/or ongoing businesses. So I like growth, but I 15 don't want to pay for it. I view growth. It's very small 16 companies, it's unpredictable, and therefore I'm really not 17 willing to pay a lot for it.</p> <p>18 So on Page 26 of the proposal there's a passage 19 that refers to biotech and similar small, high growth low 20 revenue companies. "We believe these and other low revenue 21 issuers would potentially benefit from the cost savings 22 associated with non accelerated filer status, and could 23 redirect those savings into growing their businesses without 24 significantly affecting the ability of investors to make 25 informed decision based on the financial reporting of those</p>
<p style="text-align: right;">Page 151</p> <p>1 companies with revenue under 100 million no longer need the 2 ICFR auditor attestation, what impact is that going to have 3 on our process, and not by extension on my deep-valued 4 portfolios, and that's an open question. I'll come back and 5 touch on that.</p> <p>6 So go back to our Question 1. I run two different 7 deep-value strategies, as Jeff mentioned earlier, a micro 8 cap portfolio, and what we call small cap deep value. And 9 the only difference in how those are run is the upper limits 10 of what we can buy in terms of market cap. So for micro cap 11 we can go 500 million and under initial purchase, small cap 12 we value 2 billion and under, but our averages are much 13 smaller. The micro cap's dollar-weighted average is 140 14 million, and the small cap deep value is 240 million.</p> <p>15 So, again, we really operate in a very small end 16 of the market, really the -- the area that this committee is 17 concerned with.</p> <p>18 There are about 30 names that are in common to the 19 two portfolios, and those generally have capitalizations I'd 20 say in the range of 50 million to 500 million. And there's 21 a handful of really small names in micro cap, and a handful 22 of larger names in the small cap deep value. So there's 43 23 total companies that I own, and six of those are non 24 accelerated filers.</p> <p>25 Now, of those six, five I have owned for at least</p>	<p style="text-align: right;">Page 153</p> <p>1 issuers "</p> <p>2 I don't disagree with that at all when it comes to 3 a newly public biotech, or one in its first couple years, 4 but I don't buy that type of company That's not relevant, 5 to at least what I do Instead, I tend to invest in more 6 seasoned companies that have become orphaned by the market 7 My bread and butter is under followed and overlooked in 8 special situations And the passage on 25 from the 9 proposals is more relevant, at least to me "We continually 10 believe that ICFR auditing attestation requirement 11 incrementally can contribute to the reliability of financial 12 disclosures, particularly for issues that have more complex 13 financial reporting requirement and processes "</p> <p>14 So the idea of the market value of a company is 15 more driven by its future prospects than by the current 16 periods financial statements is only partly true in my 17 world If I can buy a dollar's worth of assets for 50 18 cents, I am thrilled, but I need to be sure that those 19 assets are truly worth a dollar</p> <p>20 So on to Question 3, which is probably the most 21 important As you can see, we don't typically invest in the 22 companies that this proposal is designed to benefit, so how 23 will it impact us if it's a doctor</p> <p>24 Of the stocks that I own, which are now 25 accelerated filers, an additional 15 have revenues under</p>

1 100 million, and therefore could become non accelerated
2 filers, so therefore roughly half of my current holdings
3 would note -- would not need to obtain an ICFR attestation
4 from an independent outside auditor.

5 Now, each of those companies would clearly obtain
6 some cost savings, but there is not one company where I
7 believe the investment thesis would materially improve by
8 eliminating that cost, whether it's 110, whether it's even
9 up to the 3 or 400,000. Charles said, Yes, those are
10 meaningfully, but I don't think it changes the investment
11 case. But there are quite a few where the attestation
12 provides additional comfort to me in the quality of the
13 financials. These are small public companies. They are
14 often in industries that are out of favor. And therefore,
15 they are probably on average more likely to have less depth
16 in their management team, weaker boards, and therefore be
17 more susceptible to -- I don't want to say fraud, but less
18 -- you know, less robust financial reporting.

19 So absent this attestation requirement, we would
20 actually, I am sure, take a formal re-examination of our
21 process and determine the need, if there is any, for a
22 formal delineation between non accelerated filers and
23 accelerated filers. Again, we haven't done that in the
24 past, but I think we would at least need to examine it.

25 The other potential reaction -- issue is the

1 reaction of institutional clients. Upon an announcement of
2 this proposal being adopted, it's not out of the realm of
3 possibility that some plans might restrict ownership to
4 accelerated filers. But even absent formal restrictions
5 there is some risk of the pool of non accelerated filers now
6 being seen as a particularly risky subset of the micro cap
7 world.

8 So in summary, I see clear -- clear pros and cons
9 of the proposed amendments. There's a group of low revenue,
10 high potential growth companies that would clearly benefit,
11 and that might help invigorate the IPO market. In fact, it
12 probably would. It would spur interest in micro caps as an
13 asset class, that's all good, but there's no free lunch.
14 Confidence financial reporting is crucial to properly
15 functioning markets, and it might take more work to make
16 sure that we keep that confidence. Thank you.

17 JEFFREY SOLOMON: Great. Thanks, David.

18 I think we're going to do this. Hopefully -- we
19 haven't had a big talk, so hopefully everything works here.

20 TERRY McNEW: This is Terry McNew, can you hear?

21 JEFFREY SOLOMON: I think we can hear you. Go
22 ahead.

23 TERRY McNEW: Okay. Great. Thanks. As you guys
24 know, I -- I run a small cap public company. I have
25 been working with the National Association of

1 Manufacturers --

2 JEFFREY SOLOMON: We can't --

3 TERRY McNEW: How about now, can you hear?

4 JEFFREY SOLOMON: We -- I think -- Mike I think
5 is on mute, guys.

6 (The Committee waited for the audio
7 visual technical issues to be resolved.)

8 JEFFREY SOLOMON: Oh, there you are.

9 TERRY McNEW: All right. So this is Terry McNew.
10 I run a public company. Our market cap range is
11 between 300 and 700 million currently. You know, we
12 -- we produce a discretionary product in a very
13 cyclical industry, so it's -- it's been out of favor
14 for the last 11 months, however, due to several of the
15 members' comments in the earlier session, it is
16 expensive to be a public company.

17 Bill Hinman, you mentioned to us a little bit ago
18 related to Sarbanes Oxley 404B --

19 JEFFREY SOLOMON: Mike, hang on just a second.
20 We're still having a hard time hearing you.

21 DAVID MALEY: Sure.

22 (The Committee waited for the audio visual
23 technical issues to be resolved.)

24 MIKE RAAB: Julie, if I could have the first
25 slide, please. Julie, do you have them?

1 JULIE DAVIS: We're working on them. There they
2 go.

3 CARLA GARRET: Mike, this is Carla Garret, the
4 Chair. I think we might have missed your -- a little
5 bit of your brief introduction of who you are
6 representing. If you could just say that again, that
7 would be great.

8 MIKE RAAB: Happy to. So you can go to the first
9 slide, the intro. So thank you very much for
10 the opportunity to present to the committee on clearly
11 what's a very important topic for us in the
12 biotechnology industry. And as other have said --
13 others have said, it truly is an honor to participate
14 in this today.

15 So BIO represents -- and I am on the board of the
16 emerging companies group that BIO represents 1,000
17 biotech companies across the United States. A vast
18 majority of those companies are pre revenue companies.
19 The average development timeline for drugs in our
20 business is 10 to 15 years before ever thinking it, it will
21 generate product revenue.

22 We also put more of all of our resources into
23 research and development in the clinical work that we need
24 to do in order to get our drugs approved. And the average
25 cost of taking a drug from concept through approval is about

<p style="text-align: right;">Page 158</p> <p>1 \$2.6 billion.</p> <p>2 The next slide, please.</p> <p>3 So bio techs must turn to the public markets for</p> <p>4 funding and to support this decade long billion dollar</p> <p>5 search for the next generation medical breakthroughs. So</p> <p>6 Ardelyx is a clinical state pre commercial company focused</p> <p>7 in the developing first in class medicines to improve</p> <p>8 choices for people with cardio renal diseases, specifically</p> <p>9 people who are on dialysis whose kidneys have failed.</p> <p>10 Enapinor is a first in class inhibitor of what's</p> <p>11 called an HE3. An HE3 is a transporter that lines the</p> <p>12 epithelial of the gut and is responsible for the absorption</p> <p>13 of sodium, and also has an impact on the absorption of</p> <p>14 phosphorus, which is important for patients on dialysis.</p> <p>15 What's interesting is that Tenapinor as a project</p> <p>16 was approved by the board of directors on December 23rd of</p> <p>17 2008, and at that point it was a mere concept. Now almost</p> <p>18 exactly a decade later in November of 2018, we submitted a</p> <p>19 new drug application or NDA to the FDA for the treatment of</p> <p>20 IBSC, which is irritable bowel syndrome with constipation.</p> <p>21 This was accepted for a substantive review by the US FDA,</p> <p>22 and the PDUFA date, or theoretically when the drug could get</p> <p>23 approved, is September 12th of this year. And then we have</p> <p>24 a second indication in hyperphosphatemia, that if our</p> <p>25 clinical work is successful, would be approved on or around</p>	<p style="text-align: right;">Page 160</p> <p>1 capital that we need for our clinical work is not really</p> <p>2 doable in the context of private financing And the five</p> <p>3 year 404 exemption typically comes well before any of us are</p> <p>4 generating revenue Ardelyx is a good example of this</p> <p>5 Compliance with 404B means that biotech must</p> <p>6 divert capital from research in the middle of the drug</p> <p>7 development process, and a growing number of companies will</p> <p>8 have to divert money to compliance after their status ends</p> <p>9 if the rule isn't finalized</p> <p>10 So what is -- next slide, please</p> <p>11 So what is 404 compliance costs biotech on an</p> <p>12 average of \$800,000 per year? For Adelyx as we are aging</p> <p>13 out, our consultants, we spend \$450,000 already Additional</p> <p>14 auditor fees from Ernst & Young is about \$600,000, you have</p> <p>15 eight full-time employees working on the project What the</p> <p>16 consultants do is do 100 percent checks of the controls to</p> <p>17 make sure that we're following what we say we're doing</p> <p>18 Ernst & Young then checks 100% of those controls to make</p> <p>19 sure that we're following what we say we're doing as well</p> <p>20 And all this is happening in a span of the last couple of</p> <p>21 months to be ready</p> <p>22 The value is we're really already doing most</p> <p>23 everything, and now the only thing that we need to do is</p> <p>24 further prove it with those costs is would it have been</p> <p>25 better to wor -- to direct that towards our clinical trials</p>
<p style="text-align: right;">Page 159</p> <p>1 mid 2021</p> <p>2 So our adult -- I took our audits public in 2014,</p> <p>3 initially invested in the company in 2007 on -- as an</p> <p>4 emerging growth company, which enabled us to access the kind</p> <p>5 of capital markets that we need to ensure our growth, and</p> <p>6 we're fortunate to have the Jobs Act that allowed us to do</p> <p>7 that</p> <p>8 Next slide, please</p> <p>9 The Jobs Act of 2012 has been a success for</p> <p>10 biotech The IPO on ramp, or the five-year exemption for</p> <p>11 emer -- emergies growth companies from auditor attestation,</p> <p>12 internal controls, has been important Jobs Act is almost</p> <p>13 90 percent of -- all IPOs are emerging growth companies, and</p> <p>14 roughly 40 percent of those are biotech</p> <p>15 We have 200,000 -- 200 percent growth and</p> <p>16 employment biotech since the Job Act was enacted</p> <p>17 A couple of key numbers under the Jobs Act is</p> <p>18 we've had 332 IPOs, 91 preclinical Phase 1 IPOs, 29 newly</p> <p>19 approved novel drugs, and almost \$30 billion raised at IPO</p> <p>20 for those companies And without the Jobs Act Ardelyx would</p> <p>21 not have been able to access the public markets to finance</p> <p>22 the work that we've been doing over these last five years</p> <p>23 So the IPO -- the next slide, please</p> <p>24 So most biotech go public early in their 10 to</p> <p>25 15-year development time lines because to access the kind of</p>	<p style="text-align: right;">Page 161</p> <p>1 where you can imagine eight researchers could have been</p> <p>2 covered with that at roughly \$100,000 a year, or an</p> <p>3 additional eight to sixteen patients could be enrolled in</p> <p>4 our clinical studies, which range from \$50,000 to \$100,000</p> <p>5 per patient in most clinical trials. Most of our investors</p> <p>6 in biotech are focused on the science behind the company,</p> <p>7 and have never demanded, and can't imagine since we have</p> <p>8 404A, would demand 404B.</p> <p>9 Next slide, please.</p> <p>10 So expansion of 404B, relief for companies until</p> <p>11 they exceed 700 million in public float, or at least what we</p> <p>12 responded to was or 100 million in revenue is a welcome step</p> <p>13 forward to making our public capital markets more</p> <p>14 accessible.</p> <p>15 Bio and member companies, such as Ardelyx are</p> <p>16 pleased that the SEC recognized that 404B should be more</p> <p>17 appropriately tailored to the actual risks. While we fully</p> <p>18 support the proposed rule because of the expanded 404B</p> <p>19 relief, it will provide for many more small biotech.</p> <p>20 I also want you to know that there's still some</p> <p>21 biotech that do not pose the risks for which 404B was</p> <p>22 designed, but may not be eligible for the proposed exemption</p> <p>23 because they not do -- do not meet both the public float</p> <p>24 test and the revenue test.</p> <p>25 It's really not uncommon for biotech companies</p>

1 that are pre revenue and have simple financial structures
 2 with public float exceeding 700 million. Similarly, there
 3 are examples of small biotech companies that exceed \$100
 4 million in revenue simply due to partnering revenue that
 5 isn't product revenue, and is not necessarily recurring
 6 revenue

7 So I applaud the SEC for its proposed rule. At a
 8 minimum, I urge them to adopt it, or I suggest that you
 9 should consider expanding it further and changing the "or"
 10 to "and," as there are unintended consequences of using the
 11 word "or."

12 But I've been pleased to hear that Mr. Hinman and
 13 Chairman Clayton did use "and" in the discussion, so I hope
 14 that that thought continues.

15 I would like to thank the SEC for taking steps to
 16 expand the SOX exemption, and committed for its continued
 17 attention to issues that impact small public companies, such
 18 as companies like Ardelyx entering and staying in the public
 19 markets.

20 Thank you.

21 JEFFREY SOLOMON: Great. Thanks, Mike, and thank
 22 you, all of our speakers. Let's -- let's open it up
 23 for dialogue, or for questions. I think -- you know,
 24 I think we've heard there's sort of the
 25 biotech/nonbiotech part of this discussion, which is

1 direct and indirect costs. I've got additional incremental
 2 outside audit costs of nearly 200,000.

3 After we lose our -- our emerging growth status,
 4 year six and thereafter, we estimate that our annual
 5 Sarbanes Oxley 404B costs would be just under \$1 million,
 6 and so as a 00 we have just under a half a billion in sales
 7 we're able to -- to, you know, compensate for that, but being
 8 a public company is expensive. It costs us probably around
 9 4 million in total costs to be public, so I -- I applaud the
 10 comments earlier to balance both investor and company
 11 business needs. It -- it -- it's very much -- it's
 12 necessary, but I, like others, have never had an investor
 13 ask me about 404B. We're 404A, of course.

14 I have already conducted nine non deal road shows
 15 and investor conferences in the first six months of this
 16 year, and I generally do about 10 to 12 a year, and -- and
 17 not once have I had that, so the level today of revenue is
 18 75 million. Assume your 5 percent net income at that level,
 19 which is -- is a bit of a stretch, but possible. Assume
 20 that's just under 4 million. That -- that equates to about
 21 24 percent of your net income as being consumed just to be
 22 404B compliant. So I would like to respectfully request
 23 keep the 700 million market cap requirement, and as -- As
 24 Chairman Clayton, Mike just mentioned, put the word "and" in
 25 there, but raise the revenue level from 100 to 250 million.

1 an important one. And also I think we've heard about
 2 some unintended consequences, so I would encourage
 3 everybody on the committee, or obviously any of the
 4 Commissioners, or anybody who wants to speak up and
 5 ask questions.

6 TERRY McNEW: Jeff, this is Terry McNew, can you
 7 hear me?

8 JEFFREY SOLOMON: Yes, we can.

9 TERRY McNEW: Okay. Sorry, committee members,
 10 I'm not able to be there today, but it's actually a
 11 bit ironic, I have an audit committee and an outside
 12 audit meeting this afternoon and tomorrow, so I was
 13 unable to be there.

14 Related to dis -- earlier discussions on 404B, I
 15 work closely, as you know, with the National Association of
 16 Manufacturers. I run a consolidation of companies with a
 17 300 to 700 million market cap, and to Bill Hinman's comments
 18 about an hour ago, and to Mike's just a moment ago, I
 19 actually have a breakdown of our 404B costs. Now, we fall
 20 outside of the Jobs Act and emerging growth status in about
 21 a little less than 18 months, but our first four years plus
 22 of being a public company, annual estimated cost of Sarbanes
 23 Oxley is \$700,000 a year. Bill was exactly right. There
 24 are software costs of just under 100,000. I have an
 25 internal Sarbanes Oxley manager. It's about 190,000 in

1 It sounds like a lot, but you're still a small company at
 2 that level.

3 I could literally with 3.5 million, 4 million and
 4 additional net income, I could double product development,
 5 which would be, you know, wildly important of the company in
 6 tune to invest itself.

7 I just wanted to provide a little bit of actual
 8 business perspective and -- and costs and recommend that the
 9 committee consider and that the chairman consider raising
 10 the revenue cap up to 250 million.

11 Thank you.

12 JEFFREY SOLOMON: Thank you, Brian?

13 BRIAN LEVEY: We're going through 404B right now
 14 because we will no longer be an emerging growth
 15 company at the end of this year, and we're not going
 16 to fit within any of the exemptions being proposed,
 17 even at higher levels, but I can just walk folks
 18 through sort of our direct incremental costs related
 19 to 404B attestation. It's about a million a year
 20 incremental. It doesn't even include, you know, the
 21 SOX person who is likely to be, you know, 150, 200 at
 22 least. It doesn't include others in finance in the
 23 non 404B costs, it doesn't include obviously our
 24 opportunity costs, but a lot of it is just the auditor
 25 incremental costs from the 404B. We have to get

<p style="text-align: right;">Page 166</p> <p>1 another smaller audit firm to lead the project, and 2 that's a good amount. The software upgrade for us is 3 about \$50,000, and then I think it was mentioned 4 earlier -- I think Charles mentioned that we can no 5 longer take advantage of the -- the private company 6 GAP standards, so their cost to adjusting to the 7 public company GAP standards in my finance team tells 8 me that ASC 842 is just an example. And that's 9 another \$80,000 that the auditors will charge just for 10 piece. So it is real. Certainly understand that, you 11 know, there could be highest malfeasance as a result, 12 but I will say that in the post Enron era it's awfully 13 tough for companies like us, public companies to 14 switch auditors. I find the auditors have become 15 extremely thorough. The 404A certification certainly 16 make our CFO and CEO very nervous. We conduct sub 17 certifications across all our functions to make sure 18 that they can sleep more easily at night. And then I 19 think we can't forget just the whistleblower bounties 20 that are out there now that can take care -- at least 21 incentivize reporting of malfeasance too. 22 So to me I think, you know, very much welcome 23 these proposals even though we can't directly avail ourself 24 of them, but certainly see the advantages out there. And to 25 the extent that, you know, this does become voluntary, it's</p>	<p style="text-align: right;">Page 168</p> <p>1 know, what they should to even comply with 404A, and I'll 2 also follow that up with a -- you know, in -- in the SEC's 3 comment, or their proposal, I think they state a stat, but 4 -- and Bill or Jennifer, correct me, but I think it's at 40 5 percent of non accelerated filers on a pad of material 6 weakness, or some sort of control issue reported from 13 to 7 18, I think I am trying to remember that I don't have it 8 in front of me, but it's something along those lines 9 UNIDENTIFIED SPEAKER: Those numbers are higher, 10 but -- 11 WILLIAM HINMAN: Yeah, one of the things to bear 12 in mind is that is not the universe that gets relief 13 here 14 UNIDENTIFIED SPEAKER: Right 15 WILLIAM HINMAN: It's a different group It's a 16 bigger group 17 UNIDENTIFIED SPEAKER: Yeah 18 WILLIAM HINMAN: But, yeah, in terms of folks 19 that weren't an attestation of the universe that we 20 could look at that the econom -- the economists looked 21 at were below 75 million I think you have the 22 numbers probably in the ballpark 23 ROBERT FOX: Yeah 24 WILLIAM HINMAN: But that's not the group we're 25 looking for</p>
<p style="text-align: right;">Page 167</p> <p>1 obviously something that makes sense for audit committees, 2 for companies. And to the extent that a post mortem review 3 is needed to review whether there's increased cash -- cost 4 of capital, to the extent there is more malfeasance, that's 5 probably a decent idea in several years just to see how the 6 proposals are doing, so just some quick observation from my 7 perspective. 8 JEFFREY SOLOMON: Other questions? 9 Burt? 10 ROBERT FOX: Well, I mean, I guess I am curious 11 on some of these items. Like you talked about 12 800,000. And, Brian, I know you're general counsel 13 and not the finance team, but, you know, it seems like 14 some of that is probably things that would have, 15 should have been done under 404A maybe. I don't know. 16 I mean, I am trying to -- to understand what that 17 difference really is, right? 18 I mean, Carrie, I think I heard you say that 19 you're spending around 700 right now to comply with 404A, 20 and you'll spend another 300,000 essentially getting it 21 attested to. I think that's what I -- I heard. 22 And -- and so, I mean, I guess I am -- I am 23 curious, and I like David's take of, you know, as an 24 investor, does that give you pause that, you know, even the 25 non accelerated filers may or may not be actually doing, you</p>	<p style="text-align: right;">Page 169</p> <p>1 ROBERT FOX: So, I mean, David, I am curious from 2 an investor standpoint, does -- I mean, what's your 3 reaction to that? 4 DAVID MALEY: Yeah, I mean, there's -- there's a 5 lot to unpack here. I -- you know, the -- the cost of 6 just 404A are very high. And, in fact, in talking to 7 a lot of the CEOs and CFOs, the cost of just being 8 public at the smaller are very big, and that's no 9 secret to anyone. And that extra cost to be -- you 10 know, I am sure it's going to be different for 11 different companies. What it does for us is it's just 12 that extra level of knowing that there's another 13 level. 14 Now, again, we own some stocks that don't have 15 that right now, and we're very comfortable with them, and 16 one of those is a case where the CEO is trying to figure out 17 ways because he has different subsidiaries and he has to 18 just to get the 404A is extremely costly for such a small 19 company, and one of the answers may be no longer be public. 20 And so, you know, we're sort of in that -- in that world 21 where we want there to be a thriving public market for 22 companies, obviously that's what I look for, but oftentimes 23 the best realization of value for these companies is to no 24 longer go public, and so have that turnover into a way that 25 -- you know, that they be comfortable.</p>

<p style="text-align: right;">Page 170</p> <p>1 So it's -- again, it's an extra comfort level, and 2 if you add this to the mix, I think -- I think we're going 3 to at least have to have a formal review that says, How do 4 we treat these because there's a big part of our world that 5 no longer has this. I don't know that it -- that it means 6 that there is anything that we own now that we wouldn't 7 continue it on. I doubt if there is, but I think we'd have 8 to do more diving, and I think others like us would, so it's 9 not an easy answer, but there -- you know, there's like -- 10 so there's a lot of cost there even without the B. 11 ROBERT FOX: I mean, because my perspective from 12 what we see in practice, and, again, you know, from my 13 firm we audit just under 300 or so issuers. The vast 14 majority of them have a market cap under, you know, a 15 billion dollars. We have some that are over 16 two-thirds of those 300 or so are accelerated filers 17 right now, but on that small end of that space, I 18 mean, you definitely see that, you know, there's less 19 sophisticated finance teams on average, there's less 20 sophisticated systems. There are more errors in the 21 financial statement that we find in that space, and -- 22 and, you know, a lot of these \$200 million revenue 23 companies do have multiple entities, are operating 24 internationally, they -- there's not necessarily -- I 25 don't think you can say there's a direct correlation</p>	<p style="text-align: right;">Page 172</p> <p>1 accelerated filers. All of those we rely on controls 2 during the audit process unless there is a material 3 weakness, or some other issue actually with their 4 controls. You know, and so it is a true -- I mean, 5 the days of -- you know, the first day of 404 when we 6 literally had two different teams, one doing controls 7 and one doing substantive audit have gone away. I 8 mean, we -- they are all integrated audits now. So 9 it's not a one for one. There clearly is additional 10 work of -- of us auditing and documenting the control 11 work if that's your question. 12 You have the non accelerated filers. We -- to 13 Bill's point, we still have a requirement to understand and 14 evaluate controls, which is where a lot of these material 15 weakness things are coming from. But normally if an error 16 is not found, there -- you know, that -- that's kind of more 17 where the control weakness comes in through the substantive 18 audit we actually find something, and in which case is it's 19 kind of that early preventive wire of the control testing, 20 you know, would have had -- you know, it -- ideally you 21 would detect it early saying, Hey, they could have been in 22 error because the controls aren't working. It actually 23 waits until the error is actually detected, and then that's 24 kind of when it's being reported. 25 CHAIRMAN JAY CLAYTON: Jeff, would it be okay if</p>
<p style="text-align: right;">Page 171</p> <p>1 between simply, say, \$250 million of revenue and low 2 complexity. There's a lot of companies in that space 3 that have a lot of complexity to them, so -- 4 JEFFREY SOLOMON: So just out of curiosity, I 5 mean, one of the things that we've heard is that, you 6 know, without auditor attestation, that's really what 7 we're talking about here for the most part, because 8 404A is not really on the table. 9 ROBERT FOX: Yeah. 10 JEFFREY SOLOMON: So there will be a lot of work 11 that has to get done anyway. How much of -- of those 12 -- how much of those companies that you do the work 13 for would fall into a control audit function as 14 opposed to a sub -- or a substantive audit as opposed 15 to a control audit? I think that's actually something 16 that, you know, we might consider because if companies 17 stopped doing, you know, auditor attestations, there 18 is work that gets done by the auditors. Then all of a 19 sudden, you know -- or if they do them every other 20 year or every third year, how much of the -- of your 21 population do you think falls then out of the control 22 audit and into the substantive audit, which is 23 expensive? 24 ROBERT FOX: Again, we have slightly under 300 or 25 so issuer clients, about 2/3rds of them I think are</p>	<p style="text-align: right;">Page 173</p> <p>1 I made observation then sought input? 2 JEFFREY SOLOMON: Absolutely. 3 CHAIRMAN JAY CLAYTON: A couple things. I want 4 to say that high quality financial statements, 5 including a high-quality audit is the bedrock of our 6 capital market system, and I think the approach in the 7 US has actually lifted the rest of the world. The 8 last things that I would want to do is do something to 9 harm that, so that's sort of the baseline. But the -- 10 I think with -- you know well over a decade of 11 experience with 404B and at least, you know, half a 12 decade of experience with the Jobs Act relief from 13 404B for certain companies, the market is telling us 14 something. Now, you don't -- you don't listen to 15 everything the market tells you, but it is telling us 16 something. I -- I -- I look at the private space. 17 Let's just look at the private space. In the private 18 space you have private equity firms, you generally 19 have lenders, you also have bond holders. These are 20 people who care a lot about their money. I'm 21 clamoring for 404B attestation. In fact, no one has 22 ever come to me and said, Will you please add a 404B 23 attestation to a company that uses the high-yield 24 market for over, you know, a billion dollars. That's 25 not even -- I don't think it's ever crossed their</p>

1 mind

2 You know, and then you look at the US/non US
3 market, and I don't know many portfolio managers David, I
4 would be interested You know, it's a non US small caps,
5 mid caps, no 404B attestation, you know, in some cases, you
6 know, whatever

7 DAVID MALEY: We don't do small cap foreign
8 because it's -- that is the Wild West, I think

9 CHAIRMAN JAY CLAYTON: Yeah

10 DAVID MALEY: There's probably opportunity, but
11 --

12 CHAIRMAN JAY CLAYTON: So I think I'd like to
13 know, you know, what -- are there people that make a
14 difference, doesn't make a difference? It seems
15 valuation aren't that much different It's converged
16 Maybe there is a Wild West premium I don't know I
17 am just asking

18 DAVID MALEY: Maybe Yeah, I mean, I don't know
19 how those markets work

20 CHAIRMAN JAY CLAYTON: And then, you know, sort
21 of -- we now have this experience with the Jobs Act
22 companies rolling off I don't know of anybody that
23 is, like, rubbing their hands saying, I can't wait
24 until they get their 404B attestation so I can invest
25 So those are the kinds of things that I am seeing that

1 So the cost of capital as you roll off in age, and
2 you're no where near product revenue is something that needs
3 to be factored into this as well.

4 CHAIRMAN JAY CLAYTON: I'll -- I'll just chime in
5 there. That's the one that -- you know, that's the
6 category that -- let me say this, it's the one that
7 troubles me the least as we've gone through this
8 process, which is the EGC company that's had five
9 years of 404A, had five years of market exposure,
10 rolling off EGC status, and now you're adding
11 something new. I am -- no one seems to be asking for.

12 JEFFREY SOLOMON: Yeah, I mean, I think when we
13 -- obviously we have a lot of experience in -- in --
14 in public biotech, and I -- I don't think I have ever
15 heard a biotech investor ask about -- about that
16 attestation. It's just the science is far more
17 complex and far more determinative of those in terms
18 of the outcome, right? So whether you're -- you know,
19 and it's just -- the financial statements in many
20 instances are just not -- they are not that complex.

21 And so I -- I'll go back to the framework that I
22 think we laid out at the beginning, which is I think there's
23 the biotech aspect of this, and there's the non biotech
24 aspect of it, and frankly at Kalin that's actually how we
25 look at a lot of things. There's what works for biotech and

1 -- that make me think, Hey, it's time to also
2 recognize that Congress has told us that with Sarbanes
3 Oxley 404B makes sense, that with the Jobs Act it
4 doesn't make sense for everybody. You know, are we
5 calibrating this correctly, so those -- those are sort
6 of just my perspectives on this.

7 CHARLES CRAIN: And just from the -- from the
8 company perspective, having talked to emerging growth
9 companies, to your point, Chairman, if the investors
10 aren't rubbing their hands waiting for your six to --
11 to get their 404B audit, the companies are very
12 worried about rolling off, so it's sort of the -- the
13 -- on the cost side we hear from companies all the
14 time sort of it's a counting down time clock from,
15 okay, this has been a really great cost saver, but I
16 know in 18 months and 12 months and six months that I
17 am going to be next up on the 404B cost trade, so --

18 JEFFREY SOLOMON: Other comments?

19 MIKE RAAB: Yeah, to follow up on what Charles
20 just said is we're a perfect example of that at
21 Ardelyx. We are aging out, and, you know, our cost of
22 capital, we're a micro cap 145, \$150 million market
23 cap where that million dollars that I am spending, or
24 just spent over the last six months is extraordinarily
25 expensive capital.

1 what works for everybody else.

2 I would say it's a public company. Again, one of
3 my largest shareholders is in the room, and, you know, I
4 took a lot of comfort when we first -- we reversed merged
5 into Kalin, my firm, and we did three years or four years of
6 preparatory work to be public because we thought there was a
7 point in time in which we might go public and never
8 anticipated that we'd be reverse merging into an existing
9 public company.

10 Had we not done that work ahead of time, we never
11 would have been able to get it to the public. So I think
12 there is sold value. But even with that, I think that the
13 biggest stress we had was getting the attestation done on
14 time, not our own work. Or own work and our own internal
15 audit work and our own controls back in 2009, we had to do
16 entry-level controls. I took a lot of comfort in going
17 through that process to prepare to be public because I was
18 going to have to sign, or as -- you know, my predecessors
19 were actually going to have to sign those financial
20 statements, which is a pretty dig deal. And I will just
21 say, I've a lot of conver -- confidence in our team
22 internally.

23 The question is really whether or not we needed to
24 -- to actually have that third-party valuation and was it
25 value added to us. And I think -- you know, I took comfort,

1 at least at the outset, to be honest, that we had a
 2 third-party auditing firm. I was a little bit stressed that
 3 it took them so long to get it done. We were pushing them
 4 significantly against a deadline that was, you know, an SEC
 5 deadline frankly, so it was actually one of the more
 6 stressful things I remember about getting our deal done.
 7 And then I just questioned whether or not it was something
 8 that we needed to do every year. We're -- you know, and I
 9 think for us again, not similar to what you're talking
 10 about, Brian, it's cost us about \$4 million a year to be a
 11 public company, not all that is the attestation, right? So
 12 being public is -- is -- is going to mean that you have more
 13 requirements. But I just ask the question, you know, do we
 14 need to have the attestation every year, or is it just -- is
 15 it -- it is too often. And I'll tell you my -- the response
 16 I got from our internal team is if we don't have the
 17 attestation, then we're probably going to end up paying for it
 18 in the form of a -- of an audit anyway because during the
 19 int -- because the teams are integrated, so much of the work
 20 that we're doing is -- what we would get we'd have to pay
 21 for in the audit function anyway, it wouldn't be so broken
 22 out.

23 So I -- I also will say we are not anywhere --
 24 we're -- from a revenue standpoint we don't meet any of the
 25 tests, so none of this applies to Kalin. But when we were a

1 sub \$250 million company, it was a much more meaningful
 2 number for us than it is now that we're north of the \$900
 3 billion a year revenue company. And so like a lot of other
 4 things, scale does matter, and -- and so as -- as, you
 5 know -- you know, as you think about -- as we think about
 6 the marginal costs, I think if you look at who we're trying
 7 to include in this group, it's a very significant cost for
 8 companies that are under \$250 million. It's a very, very
 9 significant cost, and, again, as they grow, it's a lot less
 10 expensive, so I -- and I don't know that -- I can't draw any
 11 specific conclusions from our own experience other than to
 12 say, you know, at the outset I was very comfortable with it,
 13 but I'm not sure we had to do it all along the way, and I
 14 would certainly say for the companies that -- that fall
 15 under this accelerated filer, you know, status -- or non
 16 accelerated filer status, it's -- it's probably going to be
 17 a heck of a lot more meaningful, so --

18 DAVID MALEY: Jeff, maybe if I could add to that.
 19 If you think about, you know, the biotech companies,
 20 if that's what I invested in, I would be behind --
 21 very much behind because it makes a lot of sense.
 22 You've got, as you said, simple financial statements,
 23 etcetera. If you go back to when we got invested --
 24 involved in Kalin's stock two or three years after
 25 you've done a reverse merger, you're a pretty complex

1 business. There's a lot of confidence that we have
 2 that, you know, this group of people who seem to have
 3 talent and an idea had merged into this shell that was
 4 kind of a mess, and that you had all of the auditing
 5 and attestation so everything was a benefit to know
 6 that now we could start looking at the nature of the
 7 business. Again, if you go to biotech, it's all about
 8 the signs and symbols. So I think that's the trade
 9 off you have here is how do you make it work for
 10 everyone, but make sure that you still have it.

11 CHARLES CRAIN: It seems to me if -- if other
 12 investors have that experience where they are -- if --
 13 if those controls -- or excuse me, if that attestation
 14 had been lacking, that either there would be a lower
 15 valuation or a willingness to invest generally, then
 16 companies will do the attestation, and so there --
 17 there was a fair amount of, I think -- you know, let
 18 the market play it out here.

19 UNIDENTIFIED SPEAKER: That's a really good point.

20 ROBERT FOX: However, I think to Chairman
 21 Clayton's point earlier, if we look overseas, look at
 22 the UK right now, I mean, I'd argue that they are
 23 having quite a bit of issues, and I think it's
 24 unfortunate that a lot of the noise over 404B has
 25 potentially poisoned the well because I think we

1 actually have a very successful regulatory model that
 2 has proved itself that -- that I think they could
 3 adopt. Now I think they are looking at other ways to
 4 go down the path, but, you know, we're not seeing the
 5 types of issues that we had here in the US. I mean, I
 6 was an employee of Arthur Andersen and rode the ship
 7 down, and -- you know, and -- and I am seeing across
 8 the seas a lot of that history repeating itself right
 9 now, right, that doesn't have the same model. And so
 10 I totally get the biotech thing, I totally get, you
 11 know, some of this stuff. I am not trying to argue
 12 that 404B should apply to everyone, but it does seem
 13 to me that when I start looking at companies in the
 14 \$250 million market cap space -- when you start going
 15 up to there and you start saying revenue should be 250
 16 or more, you are starting to get a lot of companies
 17 that have complexity that it seems to that -- the
 18 incremental benefit to investors -- I'm not sure we're
 19 capturing that just in the incremental piece here,
 20 so --

21 JEFFREY SOLOMON: Charles, you know, you showed
 22 us a median number in your -- in your slides. I would
 23 be curious to know, you know, more -- when you crawl
 24 underneath that number and you actually look at the
 25 number of companies if you were to -- if we were to --

1 you know, where does it start to cluster where you're
2 capturing a certain percentage

3 CHARLES CRAIN: Yeah, so in the -- in the
4 universe of -- of companies that would not qualify
5 under the proposal, but did qualify as a new SRC under
6 the 2018 change, they were-- it was like 65 or 70
7 companies, so it's not a humongous universe of issuers
8 if you're just counting number of companies

9 (The Committee waited for audio visual
10 technical issues to be resolved)

11 CHARLES CRAIN: They didn't want to hear what I
12 had to say

13 UNIDENTIFIED SPEAKER: You're now off the record
14 (Laughter)

15 CHARLES CRAIN: I just bored them right to death
16 there on that side of things

17 Yeah, so for that -- for that universal companies,
18 as I said, it's 65 or 70 companies, their median
19 revenue was 228, and their median market value was 167,
20 so that's -- you know, they were covered by a public
21 float test of \$250 million, so we did not look at
22 updating the revenue test, which I know has been
23 mentioned as well That, as -- as you all know in the
24 proposal is at \$100 million, but we really were focused
25 on the increased valuation test, which has been

1 proposed by this committee in the past to bump up the
2 valuation test from 75 to 250

3 JEFFREY SOLOMON: Brian?

4 BRIAN LEVEY: Okay And one of -- one of the
5 thoughts on just the revenue test is I know this in
6 the proposal for Reg SX this morning that was
7 discussed, there's the notion for significance of a
8 recurring annual revenue test, and I am wondering if
9 it makes sense at all for that to be consistent here
10 I could certainly see some in the biotech industry
11 being subject to milestone payments from
12 pharmaceutical companies that may be big ones in
13 nature, and then they go away So it might be worth
14 considering whether we want to incorporate or

15 UNIDENTIFIED SPEAKER: The commission wants to --

16 BRIAN LEVEY: -- or like a three-year rolling
17 average or something like that?

18 CHARLES CRAIN: Yeah, so I know -- I know
19 congress has looked at that for 404B specifically for
20 companies that are rolling off of AGC status with
21 biotechs specifically in mind, and and there's a
22 bill that hasn't become law yet, it exists and it's
23 exactly that, it's a three-year rolling average to --
24 to kind of call out some of those milestone payments
25 When you're at 000, a hundred million 0000

1 BRIAN LEVEY: Yeah, because it's my understanding
2 the biggest costs for 404B compliance is in your one
3 that once you get the SOX environment there, it's
4 lower after that, so to have to comply in your one,
5 and then not to have to comply with -- not to -- for
6 perception purposes not need to comply, it just seems
7 a little anomalous.

8 JEFFREY SOLOMON: All right. Other -- other
9 questions? Because we want to make sure that we leave
10 time to formulate our recommendations, to the extent
11 that we have them.

12 (No response.)

13 JEFFREY SOLOMON: Okay. I'll turn it back over
14 to you.

15 CARLA GARRET: So if I am hearing this correctly,
16 it sounds to me, and tell me if I am wrong, that the
17 committee does -- well, we've discussed a lot of it,
18 so I don't know what your views are, but if the
19 committee didn't support the proposal to amend
20 accelerated filer and large accelerated filer
21 definition such that smaller reporting companies with
22 less than 100 million in revenue, would not be --
23 would be non accelerated filers. That -- that's
24 almost been, it sounds like a baseline today that
25 we've talked about that we might support as a

1 committee. It sounds to me like some people were
2 suggesting going farther, and whether that should be
3 -- should all reporting companies, smaller reporting
4 companies, be non accelerated filers, should we
5 increase the amount of revenues? Instead of being 100
6 million, should it be something higher, 250 million?
7 Should we look at three-year rolling average revenues?

8 So if I am correct in summarizing some of the
9 committee members thoughts on that, can I get some feedback
10 in terms of those three different suggestions that I just
11 stated?

12 JEFFREY SOLOMON: So maybe obviously on one of
13 these. So is there anybody on the committee who
14 doesn't agree with the proposal as it's -- as it's
15 written? And that just -- and then we've got to, I
16 think, probably do some amendments to it. So if
17 there's anybody that's not -- not in favor of the
18 proposal, like we should hear that now, or otherwise I
19 think you can say that at a minimum the proposal as
20 written is something that we could recommend, but then
21 I think we can go through some of the other things
22 maybe along the way and see how the rest of the --

23 CARLA GARRET: I agree. Is there anybody that's
24 not in favor of the proposal that the Commission has
25 released?

1 TERRY MCNEW: And that's the 100 million
2 revenue hurdle?

3 JEFFREY SOLOMON: That's --

4 CARLA GARRET: Yes, so it would add to the
5 definition of a -- well, a non accelerated filer would
6 be somebody that has less than 100 -- 100 million in
7 revenue.

8 TERRY MCNEW: I -- I would support it if that's
9 the committee's decision. I still highly recommend
10 250, and I'll just make this closing comment, keep in mind
11 the market is telling us something. The number
12 of public companies has dropped by 50 percent in the last
13 approximately 20 years. The -- the money that's
14 out there in private equity is -- is huge and it is
15 growing. If there was an overwhelming with infidelity in
16 financials, the market would not be heading in that
17 direction. I know there's risk, but it's expensive,
18 and I get questioned often by investors, why don't you
19 consider going private. That's not my call, but the
20 math suggests that I could roll several million
21 dollars to the bottom line, so I -- I understand
22 there's -- there's complexity even up to 250 million
23 in businesses, but let's try to understand, you know,
24 and capture -- reduce the complexity if -- if 250
25 million doesn't statistically raise the risk to

1 investors outside biotech and -- but for everyone, I
2 would -- I would like to see an increase to 250. If
3 the committee feels 100 is fine, you know, I'll
4 certainly support that, but -- but I think \$100
5 million revenue company it's eating up their bottom
6 line, and -- and you can do it. Like Charles said,
7 you can still volunteer to do it, your 404A. You
8 know, if you get good business ethics, you're going to
9 make sure your books are good. So I just don't want
10 to make -- I just want to make sure that we're not
11 trying to regulate this to the .05 offender; does that
12 make sense?

13 CARLA GARRET: Yes.

14 TERRY MCNEW: Thank you.

15 CARLA GARRET: Yes, and I think supports what
16 Jeff was saying that you're -- that you're in support
17 of the rules as currently proposed, and so now you
18 want to expand on that and if you would like to add to
19 the Rule B suggestion.

20 JASON SEATS: One thing I wasn't sure if it
21 was -- we kind of joked about, but is the new addition
22 of 100 million?

23 WILLIAM HINMAN: Less than 100 million in revenue
24 and less than --

25 JASON SEATS: And. Both. Both. Both factors.

1 CHARLES CRAIN: But then there's also an "or"
2 factor because you can also qualify, or you have less
3 than 75 in public float.

4 So -- so there's an "or" and then within one half
5 of the "or" there's an "and".

6 JASON SEATS: Got it. I couldn't tell if --

7 CHARLES CRAIN: It's confusing.

8 JASON SEATS: -- it was clear to everyone else,
9 it wasn't clear to me.

10 CHAIRMAN JAY CLAYTON: I didn't do very well on
11 the LSAT. This is why.

12 CARLA GARRET: It's confusing. I am a securities
13 lawyer, and I have charts here, and --

14 JEFFREY SOLOMON: Well, see, yeah, we also -- we
15 also put charts together.

16 CARLA GARRET: Right. And --

17 CHARLES CRAIN: And this goes to the complexity
18 point, that if we all have charts and this is our job
19 to do it, it's --

20 CARLA GARRET: Right.

21 CHARLES CRAIN: -- it's hard as a small company
22 to figure it out.

23 CARLA GARRET: Well, and the other thing we might
24 think about is, I mean, last year in 2018 you guys
25 changed the definition of what a smaller reporting

1 company was, and you decided that those companies were
2 entitled to scaled disclosure, and -- but -- but not
3 it does -- and scale -- smaller reporting companies
4 used to be non accelerated filers, and - and now those
5 two definitions are -- are no longer the same, and
6 that's what is con -- I think creating a lot of
7 confusion.

8 So one of the suggestions for this committee -- I
9 am not -- is do we actually say that all smaller reporting
10 companies who are -- benefit from the scaled disclosure
11 requirements should be non accelerated filers, and therefore
12 rid of a lot of this complexity.

13 WILLIAM HINMAN: Right. That is -- that is the
14 second part of the proposal that we actually put
15 forward, right?

16 CARLA GARRET: Yes.

17 WILLIAM HINMAN: We did the one we just discussed
18 under 100 million of revenue and under 700 market cap.
19 And then we asked the question, Should the two
20 definitions be the same? You get the exemption if
21 you're an SRC for any test. The second part of that
22 would be any company with less than 250 million in
23 market cap would also -- would be a smaller reporting
24 company, and therefore also exempt, so that's the
25 other piece, which if the committee wants to, they can

<p style="text-align: right;">Page 190</p> <p>1 say they would favor that or don't favor that second</p> <p>2 part of the proposal we put out.</p> <p>3 CARLA GARRET: Right.</p> <p>4 WILLIAM HINMAN: The question.</p> <p>5 CARLA GARRET: Do members of the committee have</p> <p>6 thoughts on that?</p> <p>7 SARA HANKS: The fewer chance the better.</p> <p>8 CARLA GARRET: Excuse me?</p> <p>9 SARA HANKS: The fewer chance the better. I</p> <p>10 mean, make it easy for companies to understand what</p> <p>11 they are supposed to be doing, so, yes.</p> <p>12 Second part also approve.</p> <p>13 CARLA GARRET: Okay. So if we have -- Jeff, what</p> <p>14 do you think?</p> <p>15 JEFFREY SOLOMON: So I -- listen, I think scales</p> <p>16 disclosure is -- I mean, I have been a big proponent</p> <p>17 of scale disclosure for a long time, and I feel like</p> <p>18 -- you know, if -- if -- if we're having an honest</p> <p>19 conversation, companies of \$250 million in market</p> <p>20 capital have a difficult time finding investors, and</p> <p>21 it's really expensive for them to be that. I am in</p> <p>22 favor of scale disclosure for public close of less</p> <p>23 than \$250 million. I am -- I think the market will</p> <p>24 pretty quickly figure out who -- since they are all</p> <p>25 complying with 404A anyway, and they should have</p>	<p style="text-align: right;">Page 192</p> <p>1 there's a reason why smaller reporting companies or emerging</p> <p>2 growth companies should not necessarily, you know, have the</p> <p>3 404B attestation. I didn't have that benefit when I was</p> <p>4 putting that together for the first time. As Brian said,</p> <p>5 it's a lot of work, so I would also be in -- in favor of --</p> <p>6 of having all or -- all -- recommending that all smaller</p> <p>7 reporting companies be non accelerated filers, so --</p> <p>8 WILLIAM HINMAN: Carla, if I could just add one</p> <p>9 thing just so the committee has the benefit of it.</p> <p>10 CARLA GARRET: Uh-huh.</p> <p>11 WILLIAM HINMAN: The -- the reason we led with</p> <p>12 the proposal that didn't make the definitions the</p> <p>13 same, but the fine tuning for just around revenue of</p> <p>14 100 million was the DEER analysis was more supportive</p> <p>15 of that in terms of if you broaden the universe of</p> <p>16 folks who won't have to attest, the likelihood of</p> <p>17 finding problems in the financials down the road would</p> <p>18 be lower if we draw the line the way we did, that that</p> <p>19 complexity above 100 million actually had some impact</p> <p>20 on the -- the DEER analysis. So that -- that is why</p> <p>21 we led with that, but we also ask the -- the 250</p> <p>22 general question, should these two things just be the</p> <p>23 same.</p> <p>24 CARLA GARRET: Okay. Thank you very much.</p> <p>25 WILLIAM HINMAN: Just so you have that.</p>
<p style="text-align: right;">Page 191</p> <p>1 internal controls, the -- if they can't convince</p> <p>2 shareholders like David, that they should be</p> <p>3 investors, then they need to do things to simplify</p> <p>4 their business models and they need to be able to</p> <p>5 engage with shareholders more directly.</p> <p>6 I think where I end up coming out here is I am</p> <p>7 going to do the work anyhow, and I am going to engage with</p> <p>8 shareholders if I want to actually increase my -- my market</p> <p>9 capitalization. I don't know that we need to have an</p> <p>10 external third party accredit -- accreditation to basically</p> <p>11 give me that Good Housekeeping seal of approval. It's going</p> <p>12 to take time, it may take me longer, but over time it's</p> <p>13 going to save me money, and it's going to save me</p> <p>14 infrastructure costs probably along the way, and so I am --</p> <p>15 I am more in favor of taking it -- making SRCs and non</p> <p>16 accredited the same definition. I just think it's an easier</p> <p>17 thing to do. That's where I am.</p> <p>18 CARLA GARRET: And I would say I support that</p> <p>19 too. I -- I was actually general counsel of a public</p> <p>20 company when Sarbanes Oxley came into effect, and at</p> <p>21 that point in time there were not differences between</p> <p>22 large accelerated filers, accelerated filers,</p> <p>23 everybody was subject to emergent growth companies,</p> <p>24 everybody was subject to the same.</p> <p>25 Over time obviously the SEC has decided that</p>	<p style="text-align: right;">Page 193</p> <p>1 ROBERT FOX: And, Carla, another thing, I have --</p> <p>2 earlier I made my views clear, but I think to the</p> <p>3 point Bill just raised, I -- from -- from my</p> <p>4 experience in practicing and seeing companies like</p> <p>5 this and auditing them, I -- I don't think I would be</p> <p>6 supportive because I do think that there would be</p> <p>7 additional risk to the, you know, financial system of</p> <p>8 -- of not attesting to those above \$100 million, so --</p> <p>9 CARLA GARRET: Okay.</p> <p>10 ROBERT FOX: -- again, it's not -- I can't</p> <p>11 quantify it, but I think that there is -- you know, it</p> <p>12 would -- it would change, and I think that -- you</p> <p>13 know, as long -- as long as we feel like 404B makes</p> <p>14 sense, then I think we ought to be applying it to</p> <p>15 companies that have levels of complexity of financial</p> <p>16 reporting risk. If we think 404B doesn't make sense,</p> <p>17 then I think that that's probably a broader</p> <p>18 discussion, and I am not sure why 100, 250 or whatever</p> <p>19 else should really make a difference there, so -- I</p> <p>20 mean, I -- I guess my point is is that, you know, it</p> <p>21 either should apply to complex financial reporting</p> <p>22 situations or not is -- is kind of what I am trying to</p> <p>23 articulate, so --</p> <p>24 CARLA GARRET: Maybe I misunderstood you, but --</p> <p>25 ROBERT FOX: Yeah.</p>

<p style="text-align: right;">Page 194</p> <p>1 CARLA GARRET: -- did -- did you say you would 2 not be in favor? 3 ROBERT FOX: I would not be in favor of a vote. 4 CARLA GARRET: Of over 100 million? 5 ROBERT FOX: Over 100 million, yeah. 6 CARLA GARRET: Okay. 7 JASON SEATS: Do you have a candidate methodology 8 for how you would measure the complexity? 9 ROBERT FOX: Um, I really don't. I mean, I think 10 that the 100 million I could live with because, I 11 mean, again, I totally get the biotech situation, 12 and -- and some of the emerging IT. I mean, again, I 13 think, you know, I could argue that in some of the 14 situations some financial statements are almost 15 irrelevant, right? I mean, what the investors are 16 buying into is the technology and what's going on with 17 the drug trials and everything else in the future, but 18 I think at the \$100 million mark I can -- I can live 19 with it because, again, based on the analysis there's 20 not enough companies that are outside of that space 21 that are going to comply with this that it really lose 22 the needle. I think if you take it up significantly 23 past that, I think you are starting to get into, you 24 know, companies that do have a lot -- a lot more 25 complexity, so -- and I think, you know, it's --</p>	<p style="text-align: right;">Page 196</p> <p>1 works, because I think there probably needs to be more 2 work done between 100 and 250, and we should probably 3 take a look at what that encompasses in terms of the 4 total population of publicly-traded companies is that 5 it's probably significant enough that we should 6 consider that. 7 I think, you know, where -- where -- where David 8 and I -- where I can agree with David is I think I spent 9 most of my career prior to being in the seat that I am in 10 investing in small cap companies, and what I would say is I 11 don't think I ever thought twice about whether or not a 12 statement was attested. That's not what we're really 13 talking about here, we're not talking about whether or not 14 they are going to be in compliance with 404A because 15 that's -- that -- I wouldn't invest in a company unless I 16 thought that they were doing the internal work and internal 17 audit, and the boards were doing their job, so that's not 18 really -- to me, if I -- if I sit back and think about it I 19 don't think once I thought about, Hey, did they have their 20 auditor attestation as a determinative factor in whether or 21 not I was investing, and that's all we're really talking 22 about here. 23 And so -- and I also want to say I think one of 24 the -- and I go back to the original for Sarbanes Oxley, the 25 big offenders that -- that got us to Sarbanes Oxley were not</p>
<p style="text-align: right;">Page 195</p> <p>1 it's -- you've got to keep it simple. I mean, you 2 know, you could get into other factors, but then you 3 get into lots more subjective and judgment and 4 everything else, so -- 5 JASON SEATS: So are you saying you would support 6 it at 100? 7 ROBERT FOX: I -- I could support -- I mean, I 8 don't love it, but I could support it at 100, yeah. 9 CARLA GARRET: Okay. So I -- I think I -- I have 10 a recommendation here to see and for us to vote on, so 11 let me know what you guys think about this. 12 The Committee (sic) supports the proposal to amend 13 the accelerator filer and large accelerator filer definition 14 such that smaller reporting companies with less than 100 15 million in revenue shall be non accelerated filers. That 16 being said, we would welcome the Commission to possibly 17 explore higher revenue numbers, and also explore whether all 18 smaller reporting companies should be non accelerated 19 filers, and also explore whether or not you should look at a 20 three-year rolling average of revenue. 21 UNIDENTIFIED SPEAKER: Well said. 22 CARLA GARRET: Do -- is that something -- did 23 anybody want to comment on that? 24 JEFFREY SOLOMON: So I -- I just want to -- I 25 want to say one thing that -- so I think that probably</p>	<p style="text-align: right;">Page 197</p> <p>1 small cap companies, they just weren't. They were big, 2 complex companies like World Com and Adelphia and Enron. 3 And so I -- again, I was investing in small cap 4 companies at that point in time, and the risks to the small 5 cap companies were far more in the camp of they didn't 6 execute on their business plan in whether or not they had 7 their financial statements attested. 8 I didn't come across very many frauds at all. 9 They just -- they promised a bunch of stuff, they didn't 10 deliver, they ran out of money, I mean, and there was 11 nothing fraudulent. I took their risk, and so I think the 12 market will ultimately adjust to expecting a higher rate of 13 return, which they are already doing for companies that are 14 less than 250 million in free float, that's already 15 happening. And I just -- I think if we're going to make a 16 recommendation, we should strongly consider looking more 17 aggressively at this because I -- I don't -- maybe pulling a 18 bunch of investors -- I mean, David's point of view, but 19 if -- we should be pulling other institutional investors and 20 people who -- who focus on -- on small cap stocks to get a 21 better sense for whether or not 404B is determinative in 22 whether or not they get engaged with companies. If it is, 23 then I think I feel a little bit different because I don't 24 want to preclude these companies from getting investors, but 25 if it turns out it's not that big of a deal, then, okay,</p>

<p style="text-align: right;">Page 198</p> <p>1 then why are we getting hung up on whether or not there's an</p> <p>2 external attestation.</p> <p>3 Again, 404A is not on the table here, so I -- I</p> <p>4 would suggest as a part of this actual that we actually</p> <p>5 encourage the commission to engage with a broad base of</p> <p>6 institution -- I would say institutional investors -- it's</p> <p>7 hard to get individual investors, but institutional</p> <p>8 investors in this space oftentimes represent pension years,</p> <p>9 and -- and individual shareholders as their ultimate</p> <p>10 investors. Let's go out to that community and find out</p> <p>11 whether or not 404B is really, really critical to them</p> <p>12 making an investment decision, and if it is, then I think we</p> <p>13 can -- we'll get our answer. That's what I would encourage</p> <p>14 the Commission to do.</p> <p>15 CARLA GARRET: Okay.</p> <p>16 CHARLES CRAIN: One other thing that I might add</p> <p>17 just for all of you to consider is that this committee</p> <p>18 has recommended in the past that \$250 million public</p> <p>19 float threshold, and -- and that would now represent</p> <p>20 alignment with the SRC definition.</p> <p>21 And to the extent that it didn't recommend it this</p> <p>22 time, I wonder if that would read as an affirmative dec --</p> <p>23 decision that that was no longer a good idea. We used to</p> <p>24 think it was, and now we decided that it's not, so just</p> <p>25 something to sort of consider the objects of what the</p>	<p style="text-align: right;">Page 200</p> <p>1 the Commission to look into, and one of those is what</p> <p>2 Jeff has mentioned now is getting the input of</p> <p>3 investors of whether -- the importance of the 404B.</p> <p>4 So may I have a motion to approve that</p> <p>5 recommendation? Anyone?</p> <p>6 UNIDENTIFIED SPEAKER: So moved.</p> <p>7 CARLA GARRET: So moved. A second?</p> <p>8 HANK TORBERT: (Indicating.)</p> <p>9 CARLA GARRET: Okay. All in favor of our</p> <p>10 recommendation --</p> <p>11 (Several ayes.)</p> <p>12 CARLA GARRET: All opposed?</p> <p>13 (No response.)</p> <p>14 CARLA GARRET: Okay. Based on that, then the</p> <p>15 recommendation by this Committee has been approved,</p> <p>16 and thank you very much. It was a quite interesting</p> <p>17 and spirited discussion on a lot of very interesting</p> <p>18 topics.</p> <p>19 CHAIRMAN JAY CLAYTON: Carla, if I could just</p> <p>20 jump in, and just --</p> <p>21 CARLA GARRET: Yes.</p> <p>22 CHAIRMAN JAY CLAYTON: -- say thank you to</p> <p>23 everybody for sharing their views so candidly, it's --</p> <p>24 it really helps us. It really does.</p> <p>25 CARLA GARRET: Okay. We have about 25 more</p>
<p style="text-align: right;">Page 199</p> <p>1 recommendation looks like given that this committee is</p> <p>2 already on the record essentially at 250 and float, and --</p> <p>3 and if -- if you are as definitive this time, sort of what</p> <p>4 does that read as?</p> <p>5 CARLA GARRET: Well, thank you. We appreciate</p> <p>6 that, and we do note that this is a different</p> <p>7 committee, and --</p> <p>8 CHARLES CRAIN: Right.</p> <p>9 CARLA GARRET: But -- but thank you very much.</p> <p>10 So can we have a vote on the proposal that Jeff</p> <p>11 and I have recommended? Does anybody need it to be</p> <p>12 restated?</p> <p>13 ROBERT FOX: So is it the one you stated -- or</p> <p>14 Jeff kind of seemed like he had a different --</p> <p>15 JEFFREY SOLOMON: Well, my -- my only -- and I</p> <p>16 guess what I add -- what I would add to it is I would</p> <p>17 encourage the Commission to actually go back -- go</p> <p>18 forth and -- and solicit input from institutional</p> <p>19 investors around the 250, and let's get some data</p> <p>20 around that. That would be helpful in terms of</p> <p>21 knowing whether or not we can extend to -- to 250.</p> <p>22 CARLA GARRET: So I think that what Jeff is</p> <p>23 saying is he's adding an additional subject to. We</p> <p>24 support the amendment as you've proposed. There are a</p> <p>25 few things that we think that it would be useful for</p>	<p style="text-align: right;">Page 201</p> <p>1 minutes until 3:30. A couple things we would like to</p> <p>2 do between this period of time is, first of all, we</p> <p>3 would like to find out from members what other</p> <p>4 pertinent capital formation issues the members have</p> <p>5 that they would like to discuss at other committee</p> <p>6 meetings in the future, and also other issues that you</p> <p>7 would like to make members just aware of in general.</p> <p>8 So I'll open the floor right now to people that have</p> <p>9 other ideas to talk about.</p> <p>10 Yes, Jason.</p> <p>11 JASON SEATS: I have two.</p> <p>12 CARLA GARRET: Okay.</p> <p>13 JASON SEATS: And they are related, and they are</p> <p>14 -- they both relate to the -- the definition of</p> <p>15 qualifying investments under the venture capital</p> <p>16 exemption, and for -- just so you understand sort of</p> <p>17 my context that we operate funds, manage funds using</p> <p>18 that exemption, and the -- and the value that I</p> <p>19 perceive I am supposed to be bringing to this group is</p> <p>20 to help understand how -- you know, the things that we</p> <p>21 learned sort of boots on the ground, how it -- how it</p> <p>22 applies to -- to capital formation for -- for new and</p> <p>23 small business, and so the two specific items are the</p> <p>24 fund-to-funds restrictions and the secondary investing</p> <p>25 restriction, and the -- the commonality, and think the</p>

<p style="text-align: right;">Page 202</p> <p>1 applicability to this -- this group is that expanding</p> <p>2 that definition for us from what we see would increase</p> <p>3 the flow of capital that makes its way into -- into</p> <p>4 investment and small companies in the middle -- middle</p> <p>5 America and places like -- like Omaha.</p> <p>6 And so for -- and to give you a couple of</p> <p>7 anecdotes from our company, which is called Tech Stars, and</p> <p>8 so we -- we have offices in -- in two dozen cities in the</p> <p>9 US, and we have employees who are investors in those markets</p> <p>10 who -- who invest our capital from our funds into these</p> <p>11 companies, but we also encourage those individuals who</p> <p>12 raised outside capital themselves, and so it's a bit of a</p> <p>13 capital formation, and we're restricted in our ability to</p> <p>14 seed that fund formation because there's a limitation on how</p> <p>15 much money we can put into those funds, and we don't think</p> <p>16 that we are alone, and we see plenty of other coastal</p> <p>17 investors who view small funds in these cities as an</p> <p>18 important source of deal float for them, and what to see</p> <p>19 those funds and create those funds.</p> <p>20 And from our perspective because the end benefit</p> <p>21 is the same, investing in a vent -- a venture-exempt entity,</p> <p>22 that that should flow through to a funds-to-funds level, and</p> <p>23 so that's the first item, and then the second is secondary</p> <p>24 investing. We invest very, very early, and -- and an angel</p> <p>25 investor or a -- a seed fund that invests before us. Even</p>	<p style="text-align: right;">Page 204</p> <p>1 deployment of the -- of capital to these companies,</p> <p>2 but because coastal investors that we -- we can't tap</p> <p>3 that expertise that a lot of these regional funds have</p> <p>4 given their geographic proximity to these com -- to</p> <p>5 these companies, and, you know, really knowing that</p> <p>6 network and industry, we just -- we perceive that as a</p> <p>7 gap, and we don't -- you know, as Jason was saying, as</p> <p>8 long as the underlying fund qualifies under the</p> <p>9 venture capital exemption, we don't see why we</p> <p>10 shouldn't be able to invest, and we, in fact, explore</p> <p>11 this option we wanted to create, have a fund of funds,</p> <p>12 but given the nature of so many of our investments and</p> <p>13 the fact that we would then have to aggregate all of</p> <p>14 our funds to become an RIA.</p> <p>15 I mean, some of the funds -- I mean, we have \$150</p> <p>16 million seed fund, and we are invested in over 130 portfolio</p> <p>17 companies, and a lot of these companies have four to six</p> <p>18 employees. I mean, there's no way -- I mean our current</p> <p>19 standards are providing tax-based accounting because that's</p> <p>20 just what we have to do, but, you know, to be an RIA is just</p> <p>21 prohibitive for us, so we had to walk that back, and we</p> <p>22 decided we -- we could not deploy that strategy, and so --</p> <p>23 you know, and again with the secondary, I -- I concur with</p> <p>24 Jason. I mean, that's also a pinpoint where we think being</p> <p>25 able to free up that capital from either early investors or,</p>
<p style="text-align: right;">Page 203</p> <p>1 after 7, 8, 10 years being invested in a private company</p> <p>2 will come to us and ask us for opportunities to get</p> <p>3 liquidity on their investment, we would love to buy those</p> <p>4 shares. We don't perceive a difference in buying those</p> <p>5 shares versus about buying primary issuance, and the benefit</p> <p>6 to the end market is that those investors who now have a</p> <p>7 track record of putting money to work in these companies</p> <p>8 will get profits and returns and -- and put them back to</p> <p>9 work in new investments, and so those two -- those two items</p> <p>10 are things that we like to get on the consideration set.</p> <p>11 CARLA GARRET: Okay. Thank you. I appreciate</p> <p>12 that.</p> <p>13 Yes.</p> <p>14 SAPNA MEHTA: And those are, you know, some of --</p> <p>15 a few of my items as well, and, you know, I work at</p> <p>16 Revolution, and we have a fund called Rise of the Red</p> <p>17 Seed Fund, and we like to deploy money throughout the</p> <p>18 country, outside of New York, Silicon Valley and</p> <p>19 Boston, and we have seen the impact we can have on --</p> <p>20 in other cities and -- and in companies where we kind</p> <p>21 of provide catalytic capital once we invest.</p> <p>22 Oftentimes the companies are able to close out the</p> <p>23 round, and -- but the big hole is our inability to</p> <p>24 invest and regional funds, and we see that catalytic</p> <p>25 capital, like, really picking up speed and velocity in</p>	<p style="text-align: right;">Page 205</p> <p>1 you know, early founders, for them to go on and re-deploy</p> <p>2 that money elsewhere makes no difference whether we're</p> <p>3 buying it from the company.</p> <p>4 A lot of times rounds are oversubscribed, and so</p> <p>5 secondary is the only way we can get into the round or</p> <p>6 maximize our stake in that company, so that is also</p> <p>7 something we would like to explore, and just, again, you</p> <p>8 know, venture companies are very different from private</p> <p>9 equity companies, and so I would like to hear more about,</p> <p>10 you know, what the risks are for venture in doing these</p> <p>11 things provided that you still have perimeters that we have</p> <p>12 to comply with to be able to take advantage of a venture</p> <p>13 capital exemption.</p> <p>14 CARLA GARRET: Okay. Thank you. Catherine?</p> <p>15 CATHERINE MOTT: Carla, I -- I would just like</p> <p>16 to, I guess, concur with my colleagues. We would be a</p> <p>17 region that would benefit from what you're discussing,</p> <p>18 and -- and the advantage is that -- you know, that</p> <p>19 successful companies -- what -- what makes them</p> <p>20 successful are the people you invest in, more so than</p> <p>21 the technology, and nobody knows the people better</p> <p>22 than the people on the ground. You know, you're</p> <p>23 coming in from out of town, you don't -- you don't</p> <p>24 know who you are investing in. We do, and so we</p> <p>25 benefit from that.</p>

<p style="text-align: right;">Page 206</p> <p>1 The other thing is liquidity is a big issue for</p> <p>2 us. If there was a secondary market, I mean, we would</p> <p>3 gladly take advantage of it, and we would deploy that</p> <p>4 capital back into the market, so just confirming. Thanks.</p> <p>5 CARLA GARRET: Thank you very much.</p> <p>6 Youngro?</p> <p>7 YOUNGRO LEE: Yeah, this is -- I mean, this is</p> <p>8 really to the first session, but I want to -- when --</p> <p>9 when Chairman Clayton spoke it he specifically</p> <p>10 mentioned two things as how do we get capital in</p> <p>11 geographies that don't have traditional capital, so</p> <p>12 that's -- that's the reason why we're in Omaha, and</p> <p>13 the second is how do we actually give the best</p> <p>14 boundaries to the national investors, and this is more</p> <p>15 of an expression, but all of the conversation we had</p> <p>16 today I feel like we barely touched on the second, if</p> <p>17 at all, right?</p> <p>18 Besides saying we're going to change</p> <p>19 the definition of credit investors hopefully, but,</p> <p>20 again, that's focusing on the credit investors, and my</p> <p>21 sense is it's not going to go down, right? If</p> <p>22 anything, it's going to be additional, so kind of</p> <p>23 piecing these together, related to the harmonization,</p> <p>24 but maybe it's just the focus or principle that we</p> <p>25 should be thinking about is if we really want to</p>	<p style="text-align: right;">Page 208</p> <p>1 if somebody just trusts their money with Jason, can they</p> <p>2 invest? Adding those things would be really helpful in a</p> <p>3 very specific way to address the concern as well as the</p> <p>4 allowing more people to invest in these opportunities.</p> <p>5 JEFFREY SOLOMON: We face this in our own system</p> <p>6 highlighted, but we -- we arguably have a lot of</p> <p>7 sophisticated investors in our company. I mean, we</p> <p>8 have 1400 people globally, and we work in the</p> <p>9 business.</p> <p>10 And we have co-investment opportunities all</p> <p>11 the time that come through is -- you know, even if we</p> <p>12 don't take on an assignment to advise the company on</p> <p>13 how to raise capital, oftentimes, you know, we may be</p> <p>14 just casually introducing them to people that we think</p> <p>15 would be -- would have interest. And then they come</p> <p>16 back to us and they are like, okay, well, you know,</p> <p>17 maybe we leave a couple of million dollars for you and</p> <p>18 your partners or your employees to invest in.</p> <p>19 And I think one of the challenges we have is we</p> <p>20 actually have to go through a roster and put out a</p> <p>21 questionnaire internally to try and determine in a very</p> <p>22 benign way who is accredited, who is super accredited,</p> <p>23 who works in the business, close enough with the</p> <p>24 business to try to figure out whether or not we can get</p> <p>25 them in under an exemption, and then we have to try to</p>
<p style="text-align: right;">Page 207</p> <p>1 accomplish Chairmans Clayton's two goals of bring</p> <p>2 capital to where capital doesn't exist, No. 1, bring</p> <p>3 and allow the local basically non accredited investors</p> <p>4 to invest, what do you need to do? And to me that's</p> <p>5 really two things is incentives. Make incentives for</p> <p>6 capital to go into -- to physically go into those</p> <p>7 companies that are not in the outside -- you know, the</p> <p>8 coasts. And second is an incentive for intermediaries</p> <p>9 because that is -- I think Jeff expressed earlier, the</p> <p>10 traditional intermediaries of investing in banks and</p> <p>11 outside firms are just not going to deal with this</p> <p>12 space, so how do you incentivize them or the existing</p> <p>13 players or new players to service it, and that's kind</p> <p>14 of obviously what the investment industry and the</p> <p>15 Crowdfunding proffers are going, but one specific</p> <p>16 suggestion if a credit investor is the top of the</p> <p>17 agenda is so many non accredited investors would love</p> <p>18 to invest, I am sure, with Jason or something, like if</p> <p>19 these accredited investors are investing alongside</p> <p>20 Jason's company, he's at Tech Stars, right, why can't</p> <p>21 non accredited investors just invest alongside them on</p> <p>22 exactly the same terms, and the reason because of the</p> <p>23 way the laws are, legally Jason cannot accept that.</p> <p>24 So even little things like that in terms of how do</p> <p>25 you change the definition of credit investors, for example,</p>	<p style="text-align: right;">Page 209</p> <p>1 convince the company that they are not taking any risk</p> <p>2 in that</p> <p>3 And so I would just say even with a business</p> <p>4 that I think is arguably filled with sophisticated</p> <p>5 people who might otherwise qualify, I can't sit here</p> <p>6 and tell you that we're -- we have a clear path, we're</p> <p>7 doing the best we can to try and get capital overflow</p> <p>8 from -- from those folks That would be really</p> <p>9 helpful</p> <p>10 CHAIRMAN JAY CLAYTON: Can I -- can I -- can I</p> <p>11 jump in on this?</p> <p>12 JEFFREY SOLOMON: Sure</p> <p>13 CHAIRMAN JAY CLAYTON: And, again, I am going to</p> <p>14 throw this out as sort of my thinking in this area as</p> <p>15 we sit here today, and I would love for, you know,</p> <p>16 others from the SEC to chime in as well But the</p> <p>17 accredited investor structure is designed for a</p> <p>18 distribution model It's designed to protect people</p> <p>19 in the case of distributing investment opportunities</p> <p>20 And -- and that's what, you know the person is</p> <p>21 sourcing the opportunity and the person investing are</p> <p>22 different The source gets paid for that transaction,</p> <p>23 and they are gone</p> <p>24 What you just, Jeff, and I think it was</p> <p>25 co-investment opportunity, and, you know, where I can</p>

<p style="text-align: right;">Page 210</p> <p>1 get more comfortable -- or not more comfortable --</p> <p>2 where I think we should be looking is where those</p> <p>3 incentives need for the long term.</p> <p>4 Now, there the -- that's called the lower income,</p> <p>5 lower net worth accredited investor, or somebody who is</p> <p>6 a non accredited investor by today's definition gets a</p> <p>7 great deal of comfort that they are actually investing</p> <p>8 pari passu alongside long sophisticated money.</p> <p>9 JEFFREY SOLOMON: Uh-huh.</p> <p>10 CHAIRMAN JAY CLAYTON: For me, just speaking</p> <p>11 personally, I take much more comfort that I am</p> <p>12 investing alongside somebody who is putting their</p> <p>13 money pari passu with mine, than -- that I have enough</p> <p>14 money to lose. And it's -- I think we need to change</p> <p>15 the paradigm a little bit from one that's dealing with</p> <p>16 a distribution model to one that's dealing with a</p> <p>17 co-investment model.</p> <p>18 WILLIAM HINMAN: And not surprisingly, you know,</p> <p>19 we ask that specific question in the -- in the</p> <p>20 harmonization release. I wonder where it came from,</p> <p>21 but, you know, that approach as well as thinking about</p> <p>22 vehicles through which non accredited investors could</p> <p>23 invest, where there's a sophisticated intermediary,</p> <p>24 where there's someone who either has co-invested or</p> <p>25 has, you know, fiduciary obligations to the investor</p>	<p style="text-align: right;">Page 212</p> <p>1 firm, nobody literally -- and maybe I am exaggerating,</p> <p>2 but I feel like 99 percent will say no way in hell am</p> <p>3 I accepting a non accredited investor because there's</p> <p>4 no incentive.</p> <p>5 So that's kind of where --</p> <p>6 JEFFREY SOLOMON: Or worse yet, if you do it and</p> <p>7 there's a problem.</p> <p>8 YOUNGRO LEE: Right.</p> <p>9 JEFFREY SOLOMON: So that -- and that's -- this</p> <p>10 goes to something I think -- I am largely in agreement</p> <p>11 with what you said. Here's the challenge. Every time</p> <p>12 somebody loses money, it's -- it's not in their own</p> <p>13 mind because they made a risky investment, it's</p> <p>14 because somebody did something to me, and -- and</p> <p>15 that's the knee-jerk reaction. And I'll say even in</p> <p>16 the public markets, you know, when we have all these</p> <p>17 protections and we're underwriter and we have all</p> <p>18 these responsibilities, as soon as something goes a</p> <p>19 little bit -- you know, as soon as anybody loses a</p> <p>20 little bit of money, everybody is just -- you know,</p> <p>21 everybody is getting sued.</p> <p>22 CHAIRMAN JAY CLAYTON: Well, and the public</p> <p>23 market are, and will remain a distribution model,</p> <p>24 right?</p> <p>25 WILLIAM HINMAN: Uh-huh.</p>
<p style="text-align: right;">Page 211</p> <p>1 or ways to pool some of the smaller investors together</p> <p>2 so the issuers that you all are looking out for are</p> <p>3 not overly burdened by having high numbers of retail</p> <p>4 investors, and those are all things we're looking at</p> <p>5 in that harmonization release. And, you know, Jay's</p> <p>6 last point is a good one. You know, if you have</p> <p>7 someone there alongside you who is very sophisticated</p> <p>8 investor and you're 15 percent of the deal, you're</p> <p>9 probably pretty well protected, so we want to look at</p> <p>10 those things.</p> <p>11 YOUNGRO LEE: Yeah, I mean, the main point from</p> <p>12 the committee perspective, we want to add value to</p> <p>13 that conversation, and -- and to address the -- the</p> <p>14 goal is, again, I am just going to focus on bringing</p> <p>15 capital to non traditional markets and allowing it to</p> <p>16 everyone. What I am saying is it's not just -- it</p> <p>17 can't possibly be change -- just change the definition</p> <p>18 of credit investors. It has to be holistic in how we</p> <p>19 think about the entire investment infrastructure and</p> <p>20 systems, and I think that's where really the</p> <p>21 sophisticated investors, whether it's an investment</p> <p>22 bank or -- or recognized brand name, CV firms, a</p> <p>23 product firm taking a lead, but you have to create</p> <p>24 incentives for them to want to do it. Because right</p> <p>25 now if you ask every single legitimate investment</p>	<p style="text-align: right;">Page 213</p> <p>1 CHAIRMAN JAY CLAYTON: We -- we put tremendous</p> <p>2 liability on the issuer and the underwriter at the</p> <p>3 time of an IPO because the underwriter is out, the</p> <p>4 issuer is dis -- and it -- and the people they are</p> <p>5 distributing it to by and large do not have the</p> <p>6 ability to kick the tires</p> <p>7 I -- I do think that the private markets, which,</p> <p>8 you know, weren't around in any way, shape or form like</p> <p>9 they are today when we develop the accredited investor</p> <p>10 model, and they weren't around really when we developed</p> <p>11 the -- the private markets have developed to not be as</p> <p>12 much of a distribution model, and our distinction</p> <p>13 between how main street investors invest in the public</p> <p>14 and private markets hasn't really evolved with that</p> <p>15 change And I think what you're saying is let's</p> <p>16 recognize that there's probably some holistic</p> <p>17 development that need -- you know, changing the --</p> <p>18 changing the level from \$300,000 to 500 or 100, or</p> <p>19 changing the net worth from 1 million to 500 or</p> <p>20 excluding That's not really going to solve the</p> <p>21 problem</p> <p>22 MARTHA LEGG MILLER: I'll -- I'll jump in here</p> <p>23 for the first time today It's been really fun, this</p> <p>24 meeting, to let Carl and Jeff do all of the leg work</p> <p>25 of leading the meeting, unlike last time, so --</p>

<p style="text-align: right;">Page 214</p> <p>1 JEFFREY SOLOMON: You mean Carla just to be 2 clear 3 MARTHA LEGG MILLER: You've done a wonderful job, 4 and I am very grateful for your leadership I think 5 that this is really probing the session that we 6 started the day with 7 I think it's nice that it's 8 almost bookends, that we started out talking about 9 thinking big thoughts about how the market could and 10 should work, and the context of questions that are 11 teed up in the harmonization release, and I think what 12 we're discussing really goes to the heart of how does 13 this committee think that the rules could and should 14 be changed to work better Looking at the way that 15 the market has evolved, those are big questions, and 16 that's a big topic 17 That's a lot to tackle, but I 18 feel confident that we're in good hands given the 19 wealth of experience that each of you brings from very 20 different areas, and so I just -- I am excited to see 21 the ways that we take the different experiences You 22 know, Youngro, you're talking about one set of 23 experience, but you have the -- you know, you have 24 seen lots of different areas that are focused and 25 Crowdfunding</p>	<p style="text-align: right;">Page 216</p> <p>1 -- there's, you know, been the suggestion that it 2 might be useful to have a group of people, maybe a 3 subcommittee look into the -- the rules that do, you 4 know, facilitate, um, the main street investors, 5 access to the markets, looking at the Crowdfunding 6 506(c), Reg A, possibly pooled investments. I think 7 Youngro is interested in that topic, and it could be 8 something that a subcommittee looks into more, and 9 comes back to the full committee with recommendations 10 on. 11 YOUNGRO LEE: I would love to do that along 12 with anybody else who is interested in the topic. 13 SARA HANKS: I would love to help. 14 CARLA GARRET: Thank you, Sara. 15 Is anybody else interested in that? 16 UNDETERMINED SPEAKER: I'll join the team. 17 JASON SEATS: I am interested. Two things that 18 pop out to me that I think, Martha, you hit on a 19 little bit that I think about with what you -- the 20 points you have brought up, Chairman Clayton, the -- I 21 wonder if something from a framework standpoint if we 22 should think about different rules as they apply to 23 investing in individual issuers versus as they apply 24 to investing in pooled capital because they have a 25 very different risk profile at this end of the market.</p>
<p style="text-align: right;">Page 215</p> <p>1 You've got Jeff in another area looking 2 at a totally different segment, but I think it is the 3 confluence of these perspectives that's going to 4 really provide for an enriched discussion particularly 5 when we meet next and we start really delving into the 6 harmonization release, but I just -- I want to 7 encourage all of the Committee members to -- at the 8 same time that you think on very micro levels of does 9 the acc -- you know, does the accredited investor 10 definition technically work the way that we think it 11 should thinking more broadly about the entire 12 construct that we are dealing with, the pooled 13 investment vehicles with individual investors who back 14 them, and with the companies that we are interested in 15 supporting as they grow in scale. So I just want to 16 encourage the breadth of thinking on this because 17 it's -- it's the type of thing that it gets me 18 excited, it's the reason that I love what I have the 19 opportunity to do at the SEC, and I think it's the 20 reason why each of you were interested in serving on 21 the committee, it's to get the think big thoughts, and 22 to shape how the rules work. 23 CARLA GARRET: And I'll say just to follow up on 24 what we talked about earlier about framework for the 25 November meeting and the harmonization rules. There</p>	<p style="text-align: right;">Page 217</p> <p>1 And then the second is should there be different 2 designations? 3 And I don't know how you measure this, 4 but based on either capital at risk that's -- that's 5 put in place by the fund managers, and would that 6 create a distinction. And so those are two levers 7 that I don't really see. They -- they don't exist in 8 terms of regulation, but in terms of the way that the 9 private market operates they do exist because a large 10 LP when they are evaluating a fund, they want to know 11 how much the GP is putting in the fund, it matters to 12 them, and it matters so they are not just how -- what 13 the size of the check is, but what the size of the 14 check is relative to the net worth that they think 15 that person has because it says a lot about the 16 competence they have in the product, and I think that 17 there's some element of that that could float through 18 from a regulatory side too, but I don't know how you 19 think about encoding that, but I am just trying to 20 think big picture, like, what are some of the levers 21 that haven't been used. 22 WILLIAM HINMAN: That's where -- you know, that 23 -- that was the point of the co-investment point. 24 JASON SEATS: Right. 25 WILLIAM HINMAN: And we're going to be looking at</p>

<p style="text-align: right;">Page 218</p> <p>1 it, and give -- we'll look forward to the committee</p> <p>2 side of that.</p> <p>3 Actually, tomorrow is a panel on the</p> <p>4 harmonization release, has some folks that have been</p> <p>5 thinking about some of those issues. I think they</p> <p>6 will be pretty informative, whoever is participating</p> <p>7 in the subcommittee here may want to listen to that</p> <p>8 panel tomorrow because I think they have some ideas</p> <p>9 along those lines.</p> <p>10 JASON SEATS: Uh-huh.</p> <p>11 CARLA GARRET: Does anybody else have other items</p> <p>12 that they'd like to discuss?</p> <p>13 Okay.</p> <p>14 JEFFREY SOLOMON: So on the subcommittees for</p> <p>15 the harmonization from the first discussion we had,</p> <p>16 are we going to have a separate sort of -- I mean,</p> <p>17 this is a good subcommittee that's going to deal</p> <p>18 largely with investments and private companies and</p> <p>19 maybe venture -- more venture oriented. We had talked</p> <p>20 a little bit about maybe sort of trying to take on</p> <p>21 some of the pooled investment vehicles that were</p> <p>22 outside of that.</p> <p>23 I just want to make sure, are we</p> <p>24 having two subcommittees or one?</p> <p>25 CARLA GARRET: I think right now we're starting</p>	<p style="text-align: right;">Page 220</p> <p>1 PROOFREADER'S CERTIFICATE</p> <p>2</p> <p>3 In the Matter of: SMALL BUSINESS CAPITAL FORMATION</p> <p>4 ADVISORY COMMITTEE</p> <p>5 File Number: OS-0813</p> <p>6 Date: Tuesday, August 13, 2019</p> <p>7 Location: Omaha, NE</p> <p>8</p> <p>9 This is to certify that I, Christine Boyce</p> <p>10 (the undersigned), do hereby certify that the foregoing</p> <p>11 transcript is a complete, true and accurate transcription of</p> <p>12 all matters contained on the recorded proceedings of the</p> <p>13 investigative testimony</p> <p>14</p> <p>15 _____</p> <p>16 (Proofreader's Name) (Date)</p> <p>17</p> <p>18</p> <p>19</p> <p>20</p> <p>21</p> <p>22</p> <p>23</p> <p>24</p> <p>25</p>
<p style="text-align: right;">Page 219</p> <p>1 with one, and then we'll also talk about -- we can</p> <p>2 talk about speakers and people that we could have</p> <p>3 address the full committee. That might be a good</p> <p>4 person to have a speak talk about the difference for</p> <p>5 the full committee.</p> <p>6 JEFFREY SOLOMON: Great.</p> <p>7 CARLA GARRET: Okay. Thank you to everybody. I</p> <p>8 think this has been a great meeting, and thank you so</p> <p>9 much for coming to Omaha. Our next meeting is</p> <p>10 November 12th, it's in Washington, DC. As you know,</p> <p>11 we'll be focusing on the harmonization release, as we</p> <p>12 have been talking about. Thank you to the SEC staff,</p> <p>13 thank you to the chairman and the commissioners for</p> <p>14 being here, and with that I adjourn the meeting.</p> <p>15 (Whereupon, at 3:27 p m., the meeting was</p> <p>16 adjourned.)</p> <p>17 * * * * *</p> <p>18</p> <p>19</p> <p>20</p> <p>21</p> <p>22</p> <p>23</p> <p>24</p> <p>25</p>	<p style="text-align: right;">Page 221</p> <p>1 C E R T I F I C A T E</p> <p>2</p> <p>3 STATE OF NEBRASKA)</p> <p>4 :ss</p> <p>5 COUNTY OF DOUGLAS)</p> <p>6</p> <p>7 I, Michelle Brezinski, Court Reporter, General</p> <p>8 Notary Public within and for the State of Nebraska, do</p> <p>9 hereby certify that the foregoing testimony was taken by me</p> <p>10 in shorthand and thereafter reduced to typewriting by use of</p> <p>11 Computer-Aided transcription, and the foregoing (212) pages</p> <p>12 contain a full, true and correct transcription of all the</p> <p>13 testimony of said witness, to the best of my ability;</p> <p>14 That I am not a kin or in any way associated with</p> <p>15 any of the parties to said cause of action, or their</p> <p>16 counsel, and that I am not interested in the event thereof</p> <p>17 IN WITNESS WHEREOF, I hereunto affix my signature</p> <p>18 and seal this 26th day of August, 2019</p> <p>19</p> <p>20</p> <p>21 MICHELLE A BREZINSKI</p> <p>22 GENERAL NOTARY PUBLIC</p> <p>23</p> <p>24</p> <p>25</p>

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