

eKB & Partners Management Co. LLC

Registered Investment Adviser

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Investment Adviser Brochure

(Form ADV Part 2A)

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This brochure provides information about the qualifications and business practices of KB & Partners Management Co. LLC. If you have any questions about the contents of this brochure, please contact KB & Partners Management Co. LLC at 212-980-5050. Neither the United States Securities and Exchange Commission ("SEC") nor any state securities authority have approved or disapproved the information in this brochure. Registration as an investment adviser does not imply a certain level of skill or training. You should rely only on information contained in this document or that we have referred you to. We have not authorized anyone to provide you with information that is different.

ITEM 2: Material Changes

There have been no material changes to this ADV Part 2A since the last other-than-annual amendment in July of 2022.

Since the last annual amendment of this ADV Part 2A in March of 2022, there were material changes to Item 9: Disciplinary Information and Item 12: Brokerage Practices.

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ITEM 4: Advisory Business

KB & Partners Management Co. LLC (“we” or the “Firm”) is a Registered Investment Adviser founded and registered with the SEC in 2000. The Firm provides investment advisory services and certain administrative services to Kahn Brothers & Partners LP (the “Partnership” or “Client”), a Limited Partnership formed for the purpose of investment. In addition to acting as the investment adviser, we serve as the general partner to the Partnership. As of December 31, 2022, we managed approximately \$76,000,000 of assets on a discretionary basis and \$0 on a non-discretionary basis. We are privately held with one principal owner, KB Holding Company LLC.

We invest primarily in publicly-traded equities, although we may transact other types of securities. We employ a modified Graham and Dodd value investing style that we have developed over time since the inception of our affiliate, Kahn Brothers Advisors, in 1978. Our strategy traces its roots to our founding chairman, Irving Kahn, who was a teaching assistant at Columbia Business School to Benjamin Graham, an early proponent of value investing and fundamental analysis. Our principals have been using investment strategies modified from this fundamental value approach throughout their professional careers.

Our investment strategy seeks long-term total returns exceeding our benchmark reasonable protections against permanent loss of capital. Our managers focus on long-term performance over many years and across market cycles. The time horizon of a typical investment is three to five years or longer.

In providing services to the Partnership, we (i) manage the Partnership’s assets in accordance with the terms of the Partnership’s Private Placement Memorandum and individual Limited Partnership agreements (the “Governing Documents”); (ii) formulate investment objectives; (iii) direct and manage the investment and reinvestment of the Partnership’s assets; and (iv) provide periodic reports to Limited Partners. Investment restrictions for the Partnership, if any, are generally established in the Governing Documents.

The Adviser does not sponsor any wrap fee programs or manage accounts subject to wrap fee programs.

ITEM 5: Fees and Compensation

We provide investment advisory and management services to the Partnership with full discretion.

As the Partnership’s investment adviser, we are compensated by a management fee that is based upon a percentage of total portfolio assets in the Partnership’s portfolio at the time of assessment. In our capacity as general partner, we may also receive a performance-based allocation or incentive allocation that is calculated based on the investment performance of the Partnership’s account over the period assessed.

Management Fee

Our management fee is assessed at the close of each fiscal quarter of the Partnership at a rate of 1/8th of 1% (0.00125) of the Partnership’s total net assets at the time of assessment and before such fee is accrued. The management fee is deducted directly from the Partnership’s account at its custodian, Charles Schwab & Co., Inc.

Incentive Allocation

Our incentive allocation, if any, is determined at the end of each fiscal year of the Partnership. To the extent that the net profits allocated to the capital account of a Limited Partner exceed the net losses allocated to the Limited Partner’s capital account for the fiscal year, the Partnership reallocates as of the end of the fiscal year to our and the Special Limited Partner’s capital accounts one-half each of an amount equal to 25% of such excess. The incentive allocation is subject to a loss carryforward provision.

Partnership Expenses

Prior to joining the Partnership, all prospective Limited Partners receive the Governing Documents and are made aware of the fee structure and the terms of the Partnership by us or the Special Limited Partner.

The Partnership will incur certain fees or expenses, including but not limited to, custodian fees or mutual fund expenses charged by outside institutions in connection with the services offered by us, in addition to other costs and expenses incurred in connection with the formation, operation and management of the Partnership.

We and our affiliated businesses do not provide our employees with special compensation for the sales practice of promoting particular securities or investment products.

When acting as investment adviser or in other fiduciary capacities, we may hold or invest the Partnership's assets in mutual funds, money market funds, annuities or other pooled investments ("Funds"). Such funds are generally bought and sold at net asset value, resulting in no direct sales charge to the client account. The fund management companies and their affiliates charge various commissions or management fees for their services, as described in their prospectuses. These commissions and fees are separate from, and in addition to, the fees that you pay to us.

In the event that we invest in Funds for which there are more than one share class available on the brokerage platform, we will take measures to ensure the appropriateness of the Fund share class selection, based upon the Partnership's investment objectives and any other appropriate considerations relevant to such share class selection. In taking such measures, we will seek to place the Partnership's funds in the share class with lower fees, absent extenuating factors that make a higher fee share class more appropriate for the Partnership.

A Limited Partner is entitled to request a withdrawal of funds from its capital account as of the last business day of each fiscal year upon 60 days' prior written notice to us or by such other date and by such other notice and/or terms as we, in our sole discretion, may determine and permit. We may charge a fee equal to 5 percent of the amount being withdrawn by a Limited Partner who has not been a partner for at least three years. Such fee may be waived by us, at our sole discretion.

ITEM 6: Performance-Based Fees and Side-By-Side Management

At the close of the fiscal year, we may be entitled to a performance-based fee in addition to our advisory fee. The performance-based fee, if earned, is assessed in proportion to the profits earned in your capital account subject to certain limitations. For more information on our fees, please refer to Item 5: Fees and Compensation.

Performance-based fees can incentivize managers to perform well for their clients. However, they can also encourage managers to speculate or to take greater risks than they would otherwise take in the absence of such fees. Performance-based fees can also create a conflict of interest when an investment manager manages accounts with performance-based fees alongside accounts without such fees. When this side-by-side management exists, managers may be encouraged to give favor or offer more or better services to those accounts that have the performance-based fees.

In addition, because the management fees and incentive allocations are based directly on the net asset value of the Partnership, we have a conflict of interest in valuing the assets held. In order to mitigate this conflict, we have established formal policies governing the valuation of the Partnership's investments and will routinely consult recognized and independent pricing services for timely and accurate valuations.

Although we have only one client, our principals manage accounts for clients of our affiliated businesses as well (please refer to Item 10: Other Financial Industry Activities and Affiliations for additional information). While most of these accounts do not incur performance-based fees, we and our affiliated businesses are

aware of the conflict of interest that arises from side-by-side management of clients across our affiliated businesses, and we have adopted policies and procedures to operate in a manner whereby our client and our affiliates' clients are treated fairly and equitably, regardless of the presence or absence of performance-based fees. Our principals, Chief Compliance Officer and supervisory employees continually monitor our personnel to ensure that these policies are followed.

ITEM 7: Types of Clients

We provide investment advisory services to the Partnership, subject to our direction and control as the General Partner and the investment adviser, and not individually to Limited Partners. Limited Partners may include high net worth individuals, pension funds, foundations, endowments, trusts, individual retirement accounts and other types of institutional and non-institutional investors that meet the requirements of being accredited investors under U.S. securities laws.

The Partnership has entered into an agreement with a strategic investor (such investor collectively with its affiliates, the "Strategic Investor"). The Strategic Investor facilitates the introduction and servicing of certain prospective Limited Partners to the Firm for a potential interest in the Partnership. In consideration for such investment, the Strategic Investor has been designated a Special Limited Partner and is entitled to be allocated a portion of certain Limited Partners' management fees and incentive allocation. The Firm does not compensate the Special Limited Partner for the introduction of prospective Limited Partners. The Special Limited Partner has no ownership or interest in the General Partner.

All new investors are admitted into the Partnership at our and the Special Limited Partner's discretion. Although we have no formal restrictions on the size of new investments into the partnership, we prefer incoming investors to have a minimum of mid-seven-figures in investable assets. We may waive this policy at our and the Special Limited Partner's discretion. Our new investor policies allow us to continue to provide our current investors with personalized service and valuable one-on-one meetings with our investment management team.

ITEM 8: Methods of Analysis, Investment Strategies and Risk of Loss

We employ a modified value investing style that seeks reasonable protections against permanent loss of capital while achieving long-term total returns exceeding our benchmark.

Our late founding chairman, Irving Kahn, was a colleague and disciple of Benjamin Graham, one of the first theorists to articulate the principles of value investing and fundamental analysis. Our investment strategy has been deeply influenced by Graham's and his disciples' original principles.

We manage investments primarily in publicly-traded equities but may also transact other securities, such as (but not limited to) American Depositary Receipts, investment fund shares, warrants, rights and fixed income and derivative securities. We may engage in long or short transactions, although short selling is generally not employed. We focus on long-term performance over many years. The duration of a typical investment is three to five years or longer.

Our investment decisions are based on a modified value investing strategy which relies primarily on a bottom-up process of fundamental analysis of securities. Our managers seek a detailed understanding of target companies, their industries and the positions of these companies relative to competitors. When possible, our managers engage in direct dialog with company managements and other primary resources. Our managers review and analyze many sources of information including company filings and varied outside resources. We do not employ technical analysis. Macroeconomic factors are considered in the investment process but do not drive decision-making.

Within our modified value investing strategy, we use many sources and methods to find investment opportunities. We seek businesses that we believe are undervalued, have downside protection and may

have strong competitive positions or attractive positioning within their markets. We seek stocks whose prices we believe to be underpriced relative to “intrinsic value.” The most important criterion in making a new investment is an attractive price to value ratio.

We employ a variety of methods and metrics to determine intrinsic value, including (but not limited to) income-derived and cash-flow-derived multiples, discounted cash flow models, earnings power value, book value, tangible book value, sum-of-the-parts value and replacement value. Our managers select securities, one at a time, based on equity valuations, operating performance metrics and long-term fundamental business prospects, among other characteristics. After we have identified a security that trades at a discounted or acceptable price as compared to its intrinsic value, we look for circumstances that might unlock that value and cause the price to rise to a reasonable or fully-priced level as compared to that value.

If there are very few values to be found in a given period, we are comfortable holding cash and equivalents, rather than placing your capital in speculative, overpriced securities. We will not invest in an overpriced market simply to have you “fully invested.” We would rather wait patiently for attractive situations to arise.

Our managers may seek value opportunities wherever they may find them, in companies large and small and across industries, but we tend to focus on securities trading in U.S. markets.

We prefer companies whose managements hold meaningful stakes in their company shares and are thus more inclined to protect their own, as well as the shareholders’, interests. We are less comfortable with situations in which management has poorly aligned compensation packages or nominal ownership interests.

Our investment process may often be characterized as “contrarian.” Our managers may look for out-of-favor stocks or stocks in undervalued economic sectors, rather than seeking out the popular industries or industry leaders of the day. This means that we may invest in companies that, at the time of purchase, appear to be unattractive from the perspective of the prevailing mainstream public or broad market viewpoint. Buying at undervalued levels is a hallmark of successful value investing. As a result, we often look for situations in which our analysis suggests the downturn affecting a company is temporary. Such situations may include investments in what are termed “fallen angels,” which are companies that have been successful in the past but have suffered what we believe to be temporary and resolvable problems while maintaining the capacity for material improvement in the future. We may also invest in “special situations” in which the potential upside of the investment is heavily dependent on a material corporate action.

We may purchase stock in micro, small or medium capitalization companies or in companies with large amounts of closely-held shares. Such securities may be traded more infrequently, in smaller quantities, or in the less liquid over-the-counter market. These companies often have a smaller following among securities analysts and institutional investors. A low level of institutional ownership increases the likelihood of inefficient pricing, which can help to create the bargain opportunities we seek. As with all investments, you should be familiar with the characteristics and trading liquidity of these securities if they are ever recommended or purchased. You will find information on the risks of small and illiquid securities below.

All investments in securities, including those transacted by us, involve a risk of realized loss of capital that clients should be prepared to bear. We strive to mitigate this risk by refraining from the purchase of securities that we deem to be overpriced and by employing a long-term investment strategy that can help to safeguard against permanent loss in periods of short-term volatility. However there is no guarantee that our strategy or our analysis of an investment will be correct, and realized losses may occur.

In general, investing is subject to many risk factors, some of which are within our control and some of which are not. Factors out of our control include varied economic, political and social events that may negatively affect investments. Increased volatility of the markets may lead to adverse investment performance for periods of time. If investors are forced to or elect to liquidate investments when volatility has driven a stock’s price below cost, this will result in a realized loss.

Some types of investments that we may infrequently make have inherent risks particular to them as described below:

- Short sales, although generally not used, carry a risk of loss that is theoretically unlimited. Potential monetary losses on short sales have no upward bounds.
- Fixed-income investments carry varied risks, including interest rate risk, credit risk and reinvestment risk, among others types of risk.
- Interest-rate sensitive securities, including preferred equity securities, have interest-rate risk associated with them.
- Investments in option contracts carry various risks including but not limited to, for long positions, the potential for 100% loss of premium; for uncovered short calls, a potential for loss that is theoretically unlimited; and, for options in general, a potential for losses that are significantly levered relative to the amount of one's original investment.

We employ a modified value investing strategy. Although value investing seeks to mitigate risk by avoiding the purchase of aggressively priced securities, you should be aware that there are risks particular to this strategy. It is possible that the market may underprice an investment for an indefinite or unacceptably long period of time. This can negatively impact the investment's desired return or lead to losses. Additionally, when investing in "fallen angels" or out-of-favor companies and industries, there is a risk that these companies or industries may fail to regain favor and that this will negatively impact returns or lead to losses. There is a risk that investments in "special situations" will not produce the desired return or will lead to losses if the anticipated corporate action does not materialize, takes a different form than anticipated, or materializes after an unacceptably long period of time. All of these risks may be greater for investments in small or illiquid companies.

Our modified value investing approach is just one particular investment style. There is a broad universe of different styles, each with its own advantages and disadvantages. There is a wide array of opinions on the strengths and weaknesses of each style. You should be aware that any discretionary investment with us or in the Partnership will be made according to our modified value style—other styles will not be employed. Therefore, discretionary investments with us or in the Partnership will not be diversified by investment methodology. We invest most often in the public equities markets. Therefore, discretionary investments with us or in the Partnership may not be diversified by asset class.

There will be times when the market becomes overpriced as a whole, and, during these times, undervalued and attractive investments may become harder to identify. In such a market, we may prefer to hold large amounts of cash and equivalents rather than investing in securities that we believe to be risky due to overvaluation in the market. You should understand that, during these periods, the Partnership's cash and equivalents may produce little to no return depending on prevailing interest and inflation rates. We are more comfortable holding cash and equivalents that earn little to no return than purchasing securities we believe to be overvalued and risky.

As with any long-term investment, there is the potential for the Partnership's investments to incur unrealized losses for periods of time and for its portfolio to underperform benchmark indices for periods of time or indefinitely. There will be times, particularly early in an investment, when a security's price may be low enough to be unattractive to sell. There may also be times when the price will be low enough to produce a realized loss if sold. Absent highly unusual circumstances, we will not recommend exiting investments during these periods. Accordingly, you should be prepared to hold your investments in the Partnership during these periods, and in some cases, at our recommendation, we will advise the Partnership to increase its holdings at the reduced prices that have presented themselves. If, against our advice, you choose to withdraw your investment in the Partnership during one of these periods of underperformance, you may realize a loss or a return below expectations in that security or in your capital account that the partner should be prepared to sustain.

Cybersecurity Risk

The increased use of technologies to conduct business increases operational, information security and related risks. Cyber incidents can result from deliberate attacks or unintentional events and include, but are not limited to, gaining unauthorized access to digital systems for purposes of misappropriating assets or sensitive information, corrupting data or causing operational disruption. Cybersecurity failures or breaches by issuers of securities or the exchanges on which they are traded have the ability to cause disruptions and impact business operations, potentially resulting in financial losses, interference with or impediments to trading, the inability to transact business, violations of applicable privacy and other laws, regulatory fines, penalties, reputational damage, and reimbursement or other compensation costs.

Novel Coronavirus Pandemic and Global Economic Impacts

The ongoing outbreak of a novel and highly contagious form of coronavirus ("COVID-19"), which the World Health Organization declared a global pandemic on March 11, 2020, has caused a worldwide public health emergency with a substantial number of hospitalizations and deaths and has significantly adversely impacted global commercial activity and contributed to both volatility and material declines in commodity, equity and debt markets. The effects of the COVID-19 pandemic may pose unanticipated risks for the Firm's ability to achieve its investment objectives which could result in losses to the Firm's clients.

Remote Working Environment

Although the Firm is not currently working remotely on a firmwide basis, in response to the spread of COVID-19, many businesses, including the Firm, have from time to time on a temporary basis encouraged or mandated that their personnel work from home as a responsive measure to outbreaks of COVID-19 in an effort to protect its personnel and help slow the spread of the virus. To the extent personnel, as a result of working remotely for this or any other reason, rely more heavily on external sources of information and technology systems for their business-related communications and information sharing, that business may be more vulnerable to cybersecurity incidents and cyberattacks. The firm has adopted and implemented policies and procedures to mitigate its cybersecurity risk and maintains the ability to operate remotely.

Conflict in Ukraine

Russia launched a large-scale invasion of Ukraine on February 24, 2022 and, in response, the United States and other governments have imposed economic sanctions on certain Russian individuals, including Russian government officials and other government-linked individuals, and Russian corporate entities and financial institutions, banned certain Russian financial institutions from global payments systems that facilitate cross-border payments and have taken other economic and political measures. It is possible that such governments could institute broader sanctions or impose other economic and political measures on Russia, which could result in the immediate freeze of Russian securities and/or funds invested in prohibited assets and/or other consequences. The extent and duration of the military action, the possibility of the conflict expanding beyond Ukraine and Russia, and resulting sanctions and other economic and political measures and future market disruptions in the region and worldwide are impossible to predict, but could be significant and have a severe adverse effect on the region and collateral effects globally, including significant negative impacts on the global economy and the markets for certain securities and commodities, such as oil and natural gas, as well as other sectors. Such effects and impacts could have a material adverse effect on the Funds and their investments.

Business, Terrorism and Catastrophe Risks

Clients will be subject to the risk of loss arising from exposure that it may incur, indirectly, due to the occurrence of various events, including hurricanes, earthquakes, and other natural disasters, terrorism and other catastrophic events such as a pandemic. These catastrophic risks of loss can be substantial and could have a material adverse effect on the firm's business and Clients' portfolios including investments made by the firm.

Bank related risk

Deposits maintained at an FDIC-insured bank are covered up to \$250,000 per depositor, per insured bank, for each account ownership category, in the event of a bank failure. Funds using a single bank could potentially lose any deposits over \$250,000 in cash in the event the bank fails. Diversifying banking relationships could serve to minimize the potential uncertainty and destabilizing effect on the Firm's operations because of concern regarding the financial viability of a single banking institution. These risks may apply to any investments in bank securities we make on your behalf or at your direction.

ITEM 9: Disciplinary Information

On June 6, 2022, an investment adviser affiliate separate and distinct from this Firm and Thomas Kahn in his capacity at that entity agreed to a settlement with the SEC through an Order Instituting Administrative Proceedings File 3-2880 in which the parties neither admitted nor denied a narrative of events concerning aggregation, disclosure and other procedures related to clients brokering with an affiliated broker-dealer. Pursuant to the order, the parties agreed to address the issues contended therein and to a penalty of \$250,000, a disgorgement of certain commissions of \$701,799 and prejudgment interest of \$146,100.

ITEM 10: Other Financial Industry Activities and Affiliations

The following management persons at our firm are registered as registered representatives of a broker-dealer, Kahn Brothers LLC, which has common management with us: Thomas Kahn and Andrew Kahn.

Neither we nor any of our management personnel is registered or has a pending application to register as a futures commission merchant, commodity pool operator, commodity trading advisor or associated person of any of the foregoing entity types.

We do not recommend or select other investment advisers for our clients from which we receive directly or indirectly compensation that creates a conflict of interest.

We and our management personnel are affiliated with a number of entities that are relevant to our and their advisory business and/or clients. Please see the below relevant Items within this Brochure for information on the potential conflicts of interest that could arise in connection with these relationships:

- (1) Related to brokerage and execution, see Item 12: Brokerage Practices
- (2) Related to investment recommendations, see Item 11: Code of Ethics, Participation or Interest in Client Transactions and Personal Trading
- (3) Related to fees, see Item 5: Fees and Compensation and Item 6: Performance-Based Fees and Side-By-Side Management

Affiliated Entities:

- Kahn Brothers Advisors LLC, an affiliated Registered Investment Adviser managed by our principals that have some clients who are also Limited Partners in Kahn Brothers & Partners LP.

Certain of our management personnel also maintain positions with Kahn Brothers Advisors LLC. Kahn Brothers Advisors LLC advises certain separately managed account clients who are also Limited Partners in the Partnership. To the extent Kahn Brothers Advisors LLC transacts in securities that are also held by or transacted by the Partnership, it is our policy to prioritize the execution of transactions for advisory clients of Kahn Brothers Advisors LLC above those of the Partnership due to our principals' ownership interest in the Partnership. It is also our policy to prioritize transactions by the Partnership over transactions in close temporal proximity by us, our affiliated businesses and their related parties. When possible we prefer to have these trades executed on different days to remove a conflict of interest that can arise when placing these transactions in the same trading session.

- Kahn Brothers LLC, an affiliated broker-dealer managed by our principals, has a small number of clients who are also Limited Partners in Kahn Brothers & Partners LP. Certain of our management personnel also maintain positions with Kahn Brothers LLC.
- KB Group Asset Management LLC, an affiliated investment entity with no clients, is managed by our principals and has a Limited Partner investment in Kahn Brothers & Partners LP. Certain of our management personnel also maintain positions with the KB Group Asset Management LLC.
- Kahn Brothers Asset Management Corp., a Registered Investment Adviser to a Limited Partnership, is managed by our principals. Certain of our management personnel also maintain positions with Kahn Brothers Asset Management Corp.

ITEM 11: Code of Ethics, Participation or Interest in Client Transactions and Personal Trading

We share a Code of Ethics with an affiliated investment adviser, Kahn Brothers Advisors LLC. Our principals believe that our good reputation is a direct reflection of the conduct and professionalism of its employees, and this Code of Ethics serves as a guide for understanding lawful and ethical conduct by our collective employees.

Our Code of Ethics obligates our employees to maintain and follow our fiduciary responsibilities to our client(s). This includes, among other things, the responsibility of our employees to *never* (a) serve their own personal interests ahead of your interests, (b) take advantage of their position with us to gain unauthorized forms of compensation, (c) permit any abuse of position, trust or responsibility, or (d) act or permit an action that creates the impression that one of the aforesaid violations has occurred.

Before making an investment with us, all prospective partners are advised that we, our principals, our employees and their families own or may own directly or indirectly the same securities that will be recommended and/or transacted for the Partnership. If we, the aforesaid entities have a material financial interest in a company that we currently recommend, such interest will be disclosed to the partners before dispensing investment advice on that company or making a discretionary investment in that company.

Our employees must provide independent, impartial advice; ensure that that advice is suitable to the Partnership's investment objectives, needs and circumstances; provide favorable execution for our transactions when we or a related person is also transacting the same security; and safeguard the Partnership's personal, non-public information. Our confidentiality obligations apply during and after the employment terms of our employees.

Our Code of Ethics also strictly prohibits any actions that are or can be construed as being unethical or illegal. This includes any actions that are or may be interpreted as fraudulent, deceptive or manipulative. Trading on material, non-public information (also known as "insider information") is strictly forbidden under the Code of Ethics as well as by U.S. federal law.

Our Code of Ethics also describes our policies on personal securities transactions. To the extent our affiliate investment adviser Kahn Brothers Advisors LLC transacts in securities that are also held by or transacted by the Partnership in close temporal proximity, it is our policy to prioritize the executions for advisory clients of Kahn Brothers Advisors LLC above those of the Partnership arising from our principals' ownership interest in the Partnership. It is also our policy to prioritize transactions by the Partnership over transactions in close temporal proximity by us, our affiliated businesses and their related parties. When placing orders, our employees must be aware of pending orders in that same security to ensure our policy is met. When possible we prefer to have these trades executed on different days to remove a conflict of interest that can arise when placing these transactions in the same trading session. Our officers regularly review all trading activity to ensure that this policy is honored.

We and our related persons do not recommend or transact for the Partnership securities in which we or they have a material financial interest beyond that of an ordinary passive investor without first disclosing to you this fact and explaining the conflicts of interest that would exist in such a situation. We and our affiliated businesses and their related persons own or may own directly or indirectly shares of companies that we recommend as investments. Investors in the Partnership are advised of this fact before investing. Generally, an investment adviser may be biased towards recommending such investments regardless of their merits or suitability to the client. However, we believe that this conflict is mitigated in a number of ways. First, positions taken by us, our affiliated businesses and their related persons are typically done under the same value investing strategy we employ for the Partnership. Second, the positions taken by these entities are almost always passive. Third, these positions, as they relate to the Partnership and its investors, are in publicly-traded securities that are not materially affected by investments of the size that would generally be executed by or on behalf of the Partnership.

Regarding bias in the recommendation of such investments, our principals believe it is in the Partnership's and its investors' best interests to have their manager's financial interests aligned with their financial interests to the greatest degree possible. Accordingly, we maintain a policy of "eating our own cooking," which means we only recommend investments to the Partnership that our principals and employees and their families would or have already invested in themselves. We consider this policy to be in the Partnership's best interest. However, to ensure that a conflict does not arise from such transactions, it is our practice to have at least two senior officers review our daily transactions log for anomalies and transactions that suggest a conflict of interest has manifested.

All violations or observed violations of the Code of Ethics must be promptly reported to our Chief Compliance Officer who will take the required remedial actions.

Our Code of Ethics is available to the Partnership and its investors upon request.

We and our related persons do not buy or sell securities from or to our clients. Some of the Firm's principals are also associated with two other investment firms, Kahn Brothers Asset Management Corp., an investment adviser to a limited partnership, and Kahn Brothers Advisors LLC, an investment adviser to separately managed accounts. Some of the investors in the Partnership may also be clients of Kahn Brothers Advisors LLC. The principals of the Firm may solicit investors in the Partnership to invest with these advisers, if appropriate. These investment advisers have largely the same investment strategies as the Firm's. There is a conflict of interest in that your fee structure for an investment with either one of these advisers could be dissimilar to the fee structure of your investment in the Partnership, and this arrangement could incentivize us to favor one investment structure over another in a manner that maximizes the fees we receive. In some cases and in some billing periods, the fees may be higher; in others, they may be lower. We address this conflict by fully describing to the solicited partner the two fee structures, their differences, if any, and the conflicts of interest that would be associated with them. More on this topic and how it is addressed can be found in Item 5: Fees and Compensation and Item 6: Performance-Based Fees and Side-By-Side Management.

ITEM 12: Brokerage Practices

The Partnership currently uses the brokerage and custodian services of Charles Schwab & Co., Inc. For its brokerage services, Charles Schwab & Co. Inc. generally charges a \$0 commission per trade. The Partnership may also incur markups by its broker-dealer on fixed-income transactions and may incur fees from its custodian, Charles Schwab & Co., Inc. Custodian fees are determined by the custodial institution itself. We and our affiliated businesses do not serve as custodian for your assets.

Best Execution

As a registered investment adviser, we are required to seek best execution in connection with our trading activities. While trades on behalf of the Partnership are effected exclusively by Charles Schwab & Co., Inc., we do not believe this arrangement compromises our ability to obtain best execution. To ensure our obligations toward best execution are being met, we:

- Periodically conduct reviews of our fees and commissions relative to other firms' fees and commissions or to industry or sub-industry data to determine the reasonableness of our combined charges relative to services provided; and
- Periodically conduct a best execution review with Charles Schwab & Co., Inc. to better understand the quality of the services and executions that they provide.

Soft Dollars

We do not purchase investment research, products or services using soft dollars or commission sharing arrangements. While we do have access to investment research through our relationships with data providers, we primarily generate our own internal research and may obtain source material from firms with which we do not have formal business relationships.

ITEM 13: Review of Accounts

Our senior officers make an effort to review the Partnership's holdings on a frequent and periodic basis. The portfolio is typically reviewed monthly, although it may be reviewed more or less frequently at our managers' discretion. Material events in the Partnership's holdings will trigger more frequent reviews.

Reviews may be conducted by our president, Thomas Graham Kahn or our senior vice-president, Andrew Kahn. Reviews involve, among other things, the attractiveness of current investment holdings, analyses of the timing and availability of other attractive investments that are suitable for the Partnership, the Partnership's cash position and the concentration of company and sector positions relative to the total portfolio. Reviews also take into account the Partnership's investment goals and restrictions and its short-term and long-term financial needs.

General market condition and company- and industry-specific news are tracked on a continuous, pro-active basis. Significant events, as well as changes in the Partnership's financial circumstances will trigger additional portfolio reviews.

The Partnership receives printed quarterly appraisals that are generated by our internal reporting software. These appraisals display the Partnership's holdings by name, the weights of individual positions in the portfolio and the cost and current market value of each position. Investors in the Partnership also receive quarterly letters from the Firm that discuss the performance of the Partnership's account over the period and annual printed K-1 forms from the Partnership's accountant.

ITEM 14: Client Referrals and Other Compensation

We do not have any compensated referral arrangements with consultants or solicitors. We also do not pay financial consultants or solicitors for referring a Limited Partner to the Partnership or receive economic benefit from a non-client in exchange for giving investment advice to a client.

ITEM 15: Custody

While neither we nor our affiliated broker-dealer, Kahn Brothers LLC, act as qualified custodian of the Partnership's assets, pursuant to Rule 206(4)-2 under the Advisers Act (the "Custody Rule"), we are deemed to have custody of the Partnership's funds and securities in light of our capacity as General Partner. Our general policy is to ensure that the Partnership funds and securities are maintained with qualified custodians.

In accordance with the Custody Rule and applicable guidance, we cause the Partnership to undergo an audit on an annual basis by an independent accountant that is registered with, and subject to regular inspection by, the Public Company Accounting Oversight Board in accordance with its rules. In addition, the Partnership and/or qualified custodian distributes audited financial statements prepared in accordance with generally accepted accounting principles to all Limited Partners or other beneficial owners within 120 days of the end of its fiscal year.

ITEM 16: Investment Discretion

We provide investment advisory services on a discretionary basis to the Partnership and are authorized to determine, on behalf of the Partnership, how much and which securities are to be bought or sold, broker or dealers to be used and commission rates to be paid. In exercising discretion, we follow the general investment guidelines set forth in the Partnership's Governing Documents. Prospective Limited Partners are provided with Governing Documents prior to their investment and are encouraged to carefully review such documents and to be sure that the proposed investment is consistent with their investment goals and tolerance for risk. Prospective Limited Partners must also execute certain documents such as a subscription agreement in which they make various representations, including representations regarding their eligibility to invest in the Partnership.

ITEM 17: Voting Client Securities

We have the authority to vote proxy ballots on the Partnership's behalf. We vote through electronic voting platforms provided by third-party providers, by telephone or by USPS mail.

We follow our internal proxy voting policies when voting ballots on behalf of the Partnership. These policies primarily instruct us to vote in a manner that, in our opinion, maximizes the long-term financial interests of the Partnership with respect to its holding in the company. We vote proxy ballots after a thorough review of the proxy material. After such review and absent specific reasons or concerns to the contrary, we may vote as recommended by the management of the company. We may refrain from voting proxies if we believe that voting would be inappropriate taking into consideration the cost of voting the proxy and the anticipated benefit to our client and its investors.

If a Limited Partner would like information on how we voted a particular ballot or proposal, the interested party may contact us at 212-980-5050. A copy of our proxy voting policies and procedures, as well as specific information about how we have voted in the past, is available upon written request.

If we believe that a material conflict of interest exists with respect to voting a proxy, we may resolve it in a number of ways. If the conflict pertains to a particular employee, then that employee may recuse him or herself from the process of voting that particular proxy. If the conflict pertains to us as a whole, then we may

follow guidance from the company or a third-party adviser on how to vote that proxy or initiative, or we may abstain from that particular vote.

ITEM 18: Financial Information

KB & Partners Management Co. LLC has no financial conditions that are reasonably likely to impair its ability to meet its contractual commitments to the Partnership. Nor has it ever been the subject of any bankruptcy petitions. We do not require or solicit prepayment of fees six months or more in advance.