

**FORM ADV PART 2A  
INVESTMENT ADVISER BROCHURE**

**NEW SILK ROUTE ADVISORS, L.P.**

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**March 31, 2021**

**This Investment Adviser Brochure (“Brochure”) provides information about the qualifications and business practices of New Silk Route Advisors, L.P. (“the Management Company”). If you have any questions about the contents of this Brochure, please contact us at (646) 744-0380. The information in this Brochure has not been approved or verified by the United States Securities and Exchange Commission (the “SEC”) or by any state authority.**

The Management Company is an investment adviser registered with the SEC under the Investment Advisers Act of 1940, as amended (the “**Advisers Act**”). However, such registration does not imply a certain level of skill or training.

Additional information regarding the Management Company is also available on the SEC’s website at [www.adviserinfo.sec.gov](http://www.adviserinfo.sec.gov).

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## MATERIAL CHANGES

The Management Company filed its most recent Form ADV Part 2 on March 30, 2020. This annual amendment updates the descriptions of certain of the operations and business practices of the Management Company and the Funds.

## ADVISORY BUSINESS

The Management Company, a Cayman Islands exempted limited partnership and a registered investment adviser, and its affiliated investment advisers provide investment advisory services to investment funds privately offered to qualified investors in the United States and elsewhere. The Management Company commenced operations in 2006.

The Management Company's clients include the following (each, a "**Fund**," and collectively, together with any feeder funds and future private investment fund to which the Management Company and/or its affiliates provide investment advisory services, the "**Funds**"):

- New Silk Route PE Asia Fund, L.P.
- New Silk Route PE Asia Fund-A, L.P.

The following registered investment advisers are affiliated with the Management Company:

- New Silk Route PE Associates, L.P. (the "**General Partner**")
- NSR Mauritius Advisors, LLC ("**NSR Mauritius**")
- New Silk Route Advisors Private Limited ("**NSR India**")

(each, an "**Affiliate**," and together with the Management Company and their affiliated entities the "**Advisers**").

Each Affiliate is registered under the Advisers Act pursuant to the Management Company's registration in accordance with SEC guidance, and the Affiliates operate as a single advisory business together with the Management Company. NSR India provides non-discretionary investment sub-advisory services to NSR Mauritius with respect to investments in India and to the Management Company with respect to investments outside of India. NSR Mauritius provides discretionary investment advisory services to the Funds on investments in India. The Management Company provides discretionary investment advisory services to the Funds on non-Indian investments, and the Management Company also provides nondiscretionary investment advisory services to NSR Mauritius with respect to investments in Asia.

In its capacity as the general partner of the Funds, the General Partner has the authority to manage the business and affairs of Funds. The Funds are private equity funds and invest typically through negotiated transactions in operating entities, generally referred to herein as "**portfolio companies**." The Advisers' investment advisory services to the Funds consist of identifying and evaluating investment opportunities, negotiating the terms of investments, managing and monitoring investments and achieving dispositions for such investments. Investments are made predominantly in non-public companies, although investments in public companies are permitted.

From time to time, where such investments consist of portfolio companies, the senior principals or other personnel of the Advisers generally serve on such portfolio companies' respective boards of directors or otherwise act to influence control over management of portfolio companies held by the Funds.

The Advisers' discretionary advisory and non-discretionary sub-advisory services for the Funds are typically detailed in the relevant private placement memoranda (each, a "**Memorandum**"), limited partnership agreements (each, a "**Partnership Agreement**"), subscription agreements (each, a "**Subscription Agreement**") and, as applicable, side letters (the "**Side Letters**") and together with the Memorandum, the Partnership Agreement and the Subscription Agreements, the "**Governing Documents**") and are further described below under "Methods of Analysis, Investment Strategies and Risk of Loss." Investors in the Funds participate in the overall investment program for the applicable Fund, but in certain circumstances are excused from a particular investment due to legal, regulatory or other agreed upon circumstances pursuant to the Governing Documents; for the avoidance of doubt, such arrangements generally do not and will not create an adviser-client relationship between the Advisers and any investor. The Funds or the Advisers have entered into Side Letters or other similar agreements with certain investors that have the effect of establishing rights (including economic or other terms) under, or altering or supplementing the terms of, the Governing Documents with respect to such investors.

As of December 31, 2020, the Management Company managed approximately \$829,919,854 in client assets on a discretionary basis. New Silk Route Partners, Ltd., acts as the general partner of the Management Company and the General Partner. Parag Saxena, the Chief Executive Officer of the Management Company, and NSR-H Associates, LLC are the principal owners of New Silk Route Partners, Ltd. Anil Sood and Rajat Kumar Gupta, who has no active role in the business or management of the Advisers, are the manager and principal owner, respectively, of NSR-H Associates, LLC.

All of the information in this Part 2A of the ADV is subject to the underlying Governing Documents for each of the Funds and, in certain circumstances, such Governing Documents include provisions which, or may be amended to, grant the relevant General Partner and/or the investors rights or obligations beyond those described herein. Additionally, the Governing Documents for a particular Fund will often include additional information and detail regarding the risks related to an investment in such Fund.

## **FEES AND COMPENSATION**

In general, the Management Company and NSR Mauritius each receive a management fee from the Funds and the General Partner is eligible to receive a carried interest in connection with the provision of advisory services provided to the Funds. The Advisers or other affiliates receive additional compensation in connection with management and other services performed for portfolio companies of the Funds and such additional compensation will, depending on the circumstances, offset in whole or in part the management fees otherwise payable to the Management Company and/or NSR Mauritius. Investors in each Fund also bear certain Fund expenses. The summary of fees and compensation below is a general overview of the fees and compensation and is subject to the more detailed provisions of the Governing Documents.

Investors should review the relevant Fund's Governing Documents for additional detail regarding the fee structures summarized below.

## **Management Fees**

In general, each of the Funds pays the Management Company and NSR Mauritius an aggregate management fee (the "**Management Fee**") equal to 2% on an annual basis of aggregate Fund investor capital commitments ("**Commitments**"). Following the semi-annual period in which the commitment period of each of the Funds expires, the Management Fee will be reduced and will equal 2.0% of the aggregate funded Commitments less the cost basis of any realized investments to the extent they have been written off to zero and aggregate distributions constituting returns of capital. The Management Fee will be payable until all portfolio investments are distributed or until the Management Company's relationship with the applicable Fund is terminated for other reasons (as described in the Governing Documents). Installments of the Management Fee payable for any period other than a full Management Fee payment period are typically adjusted on a *pro rata* basis according to the actual number of days in such period.

The Management Fee payable by each Fund will be reduced by all of such Fund's share of directors' fees and employment compensation paid by portfolio companies to partners or employees of the Advisers. The Management Company or its affiliates will be permitted to retain certain supplemental fees and other amounts ("**Supplemental Fees**"), without offset against the Management Fee, 20% of all breakup, transaction, closing, monitoring and similar fees, net of unreimbursed expenses paid to the Management Company. The remaining 80% of such fees will be credited as an offset against the Management Fee. To the extent that such an offset credit would reduce the Management Fee for a given Management Fee payment period below zero, the credit will be carried forward for future application against payable Management Fees and if a credit remains upon liquidation.

The Advisers and/or their affiliates generally have discretion over whether to charge transaction fees to a portfolio company and, if so, the fee rate or amount. The receipt of transaction fees are expected to give rise to conflicts of interest between the Funds, on the one hand, and the Advisers and/or their affiliates on the other hand.

Certain Governing Documents, however, permit the Management Company and NSR Mauritius to waive or agree to reduce the Management Fee, including without limitation, Management Fee reductions or other revisions agreed to in connection with a Fund extension and, in certain instances, the Management Company has done so. Any such waived, reduced or revised portion of the Management Fee reduces the amount of capital the General Partner would otherwise be required to contribute to a Fund. The limited partners of a Fund would, in such circumstances, be required to make a *pro rata* contribution according to their respective Commitments to fund any contribution that would otherwise be required of the General Partner in connection with any such waiver or reduction as described above and, as a result, the exercise of such waiver may result in an acceleration (or delay) of investor capital contributions. Due to waived or reduced Management Fees by the Management Company and NSR Mauritius and/or the timing of receipt of compensation subject to offsets (as described above), it is possible that Management Fee offsets will not be fully realized by investors in the Funds, resulting in a net additional benefit to the Advisers unless otherwise agreed by the Advisers and investors in the Funds.

## **Carried Interest**

The General Partner typically is eligible to receive a carried interest equal to 20% of all realized profits and the investors in the current Funds negotiated a hurdle return, as more fully described in the Governing Documents. Future private investment funds may or may not be subject to such a hurdle return. The carried interest distributed to the General Partner is typically subject to a potential giveback at the end of life of each Fund if the General Partner has received excess cumulative distributions.

## **Other Information**

The General Partner, the Management Company and NSR Mauritius are permitted to exempt certain investors in the Funds from payment of all or a portion of Management Fees and/or carried interest. The relevant General Partner reserves the right to make any such exemption from Management Fees and/or carried interest by, among other means, a direct exemption, a rebate by the Advisers and/or their affiliates, or through other Funds which co-invest with a Fund.

The Funds generally invest on a long-term basis. Accordingly, investment advisory and other fees are expected to be paid, except as otherwise described in the Governing Documents, over the term of the Funds and investors generally are not permitted to withdraw or redeem interests in the Funds.

Principals or other current or former employees of the Management Company and NSR Mauritius generally receive salaries and other compensation derived from, and in certain cases including a portion of, the Management Fee, carried interest or other compensation. Employees of NSR India receive a salary and may receive a performance bonus. In addition, certain employees of NSR India may participate in the General Partner, obtaining the ability to get a return on investment in the General Partner.

In addition to the Management Fee and carried interest payable to the General Partner, each Fund bears certain expenses. As set forth in the Governing Documents, a Fund bears all fees, costs, expenses, liabilities and obligations relating to the Fund's and its subsidiaries' and intermediate entities' activities, investments and business to the extent not reimbursed by a portfolio company or applied to reduce Management Fees including, without limitation: legal, accounting, administrative, auditing, investment banking, travel, consulting, research, brokerage, finder's fees, custody, transfer, registration, insurance, advisory board, interest, taxes, extraordinary expenses and other similar fees and expenses. Generally included in the expenses permitted to be borne by a Fund are the fees, costs, expenses, liabilities and obligations of legal counsel, consultants and/or other service providers to procure, develop, establish, review, revise, customize, upgrade and/or negotiate relationships relating to the foregoing items, which generally are expected to be significant. In certain cases, these or similar expenses are expected to be charged to portfolio companies, capitalized into the cost basis of a transaction or, to the extent necessary or desirable for operational, administrative, tax or other reasons, charged at the level of an intermediate holding company between the relevant Fund and the portfolio company. To the extent brokerage fees are incurred, they will be incurred in accordance with the general practices set forth in "Brokerage Practices."

It is currently expected that, unless otherwise negotiated, any future funds will have a similar fee structure, however, any future funds will be governed by such funds' limited partnerships agreements, Side Letters, if any, and other governing documents.

### **PERFORMANCE-BASED FEES AND SIDE-BY-SIDE MANAGEMENT**

As described under "Fees and Compensation," the relevant General Partner generally is eligible to receive a carried interest allocation on certain realized profits in the Funds. The Advisers do not currently advise Funds not subject to a carried interest, although they generally have the authority to waive carried interest with respect to certain affiliated partners as described under "Fees and Compensation." In the future, the Advisers may also manage other private investment funds that are not charged, or charged different, performance-based fees. While this practice could present a conflict of interest because the Advisers have an incentive to favor funds for which they receive a higher performance-based fee, investment opportunities are typically allocated in accordance with the Governing Documents and the Adviser's allocation policy.

### **TYPES OF CLIENTS**

The Advisers provide investment advice solely to their Fund clients, and references throughout this Brochure to "clients" and to the Advisers' related duties to and practices on behalf of their clients and/or investors should be construed accordingly. The Funds generally include investment partnerships or other investment entities formed under U.S. domestic or non-U.S. laws and operated as exempt investment pools under the Investment Company Act of 1940, as amended. Future clients may include U.S. domestic or non-U.S. funds or separate accounts. The investors participating in the Funds or any future funds or separate accounts generally include, without limitation, U.S. and non-U.S. high net worth individuals, family offices, banks or thrift institutions, other investment entities, university endowments, sovereign wealth funds, family offices, pension and profit-sharing plans, trusts, estates or charitable organizations or other corporations or business entities and from time to time include, directly or indirectly, principals or other employees of the Advisers and their affiliates, as well as executives of portfolio companies.

The Funds generally have a minimum investment amount of \$5 million for third-party investors, and interests in the Funds are offered and sold solely to qualified purchasers and/or accredited investors (or qualified knowledgeable personnel of the Advisers). The Advisers generally are permitted to waive such minimum investment amount.

### **METHODS OF ANALYSIS, INVESTMENT STRATEGIES AND RISK OF LOSS**

#### **General**

The Management Company (including through its branch office in Dubai) and NSR Mauritius provide discretionary investment advisory services, and NSR India provides non-discretionary investment sub-advisory services, in connection with making primarily private equity investments (however, such investments are permitted to include debt and other types of securities, typically, but not always, with a private equity component) in companies located primarily in the Indian subcontinent, other countries in Asia and other emerging markets. The Advisers provide day-to-day investment advisory services to the Funds, subject to the supervision of the General Partner. The General Partner retains ultimate decision-making authority for the

Funds. There can be no assurance that the Advisers will achieve the investment objectives of any Fund and loss of investment is possible.

## **Investment and Operating Strategy**

The Funds are primarily focused on making primarily private equity investments in companies most frequently located in or having a nexus with, the Indian subcontinent. In addition to these investments, the Funds also make investments in companies located in other countries throughout Asia that provide attractive investment opportunities, although the Funds may opportunistically invest in companies that are not located in, or have a current nexus with, a country in Asia. When investing the Funds, the Advisers intend to seek out a wide range of opportunities, subject to the restrictions set forth in the Governing Documents. The Funds typically invest in growth companies with markets that are large (or have the potential for significant growth) and have the opportunity for sufficient earnings and sales growth to generate significant value. While each investment may vary, the Advisers' investment activity includes, without limitation, investments in the consumer services, infrastructure, telecommunications/information technology, manufacturing/engineering and financial services sectors.

Specifically, the Advisers seek to leverage their large number of relationships in the Indian subcontinent and in Asia and other emerging markets in order to source investments they believe are attractive. Once investment opportunities are uncovered, the Advisers engage with appropriate experts (either from outside the staff of the Advisers or within) in order to thoroughly evaluate and due diligence prospective investments. Once the decision has been made to proceed with an investment, the Advisers typically will seek to structure investments to meet the investment objectives of the Funds, including, without limitation, attempting to secure appropriate rights and influence over the prospective portfolio companies. Once the Funds have made an investment, the Advisers intend to stay actively involved in the Funds' portfolio companies, typically as a board member or otherwise. Finally, the Advisers will seek exit opportunities for the Funds' investments. These exit opportunities can be diverse and may include, without limitation, strategic sales of all or a portion of the portfolio companies or potentially an exit through an initial public offering.

The Management Company also has a group of operating partners. The operating partners are business professionals in their fields who have agreed to assist the Funds' portfolio companies. While the operating partners only provide non-discretionary advice to the Funds' portfolio companies, their experience is a valuable resource.

## **Risks of Investment**

The Funds and their investors bear the risk of loss that the Advisers' investment strategy entails. Below is a summary of certain risks involved with the Advisers' investment strategy and an investment in a Fund. Investors should review the Governing Documents for further information regarding risks of investment in the Funds.

### General Risks:

*Non-U.S. Investments.* The Funds intend to primarily invest their aggregate commitments in portfolio companies that are typically organized or have substantial sales or operations outside of the United States, its territories, and possessions. Such investments may be subject to risks due

to, among other things, potentially unsettled points of applicable governing law, the risks associated with fluctuating currency exchange rates, capital repatriation regulations (as such regulations may be given effect during the term of a Fund), the application of complex U.S. and non-U.S. tax rules to cross-border investments, possible imposition of non-U.S. taxes on the Funds and/or the Funds' partners with respect to the Funds' income, and possible non-U.S. tax return filing requirements for the Funds and/or the partners. Additional risks include: (a) risks of economic dislocations in the host country; (b) less publicly available information; (c) less well-developed regulatory institutions; (d) greater difficulty of enforcing legal rights in a non-U.S. jurisdiction; and (e) lack of liquidity and other restrictions on exit.

The accounts of the Funds are maintained in U.S. dollars. The Funds' investments are generally made in currencies other than U.S. dollars. The value of an investment may fall substantially as a result of fluctuations in the currency of the country in which the investment is made as against the value of the U.S. dollar.

*Uncertain Economic, Social and Political Environment.* Consumer, corporate and financial confidence may be adversely affected by current or future tensions around the world, fear of terrorist activity and/or military conflicts, localized or global financial crises or other sources of political, social or economic unrest. Such erosion of confidence may lead to or extend a localized or global economic downturn. A climate of uncertainty may reduce the availability of potential investment opportunities, and increases the difficulty of modeling market conditions, potentially reducing the accuracy of financial projections. In addition, limited availability of credit for consumers, homeowners and businesses, including credit used to acquire businesses, in an uncertain environment or economic downturn may have an adverse effect on the economy generally and on the ability of the Funds and underlying portfolio companies to execute their respective strategies and to receive an attractive multiple of earnings on the disposition of businesses. This may slow the rate of future investments by the Funds and result in longer holding periods for investments. Furthermore, such uncertainty or general economic downturn may have an adverse effect upon the Funds' portfolio companies.

*Public Health Emergencies; COVID-19.* Pandemics and other widespread public health emergencies, including outbreaks of infectious diseases such as SARS, H1N1/09 flu, avian flu, ebola and the current outbreak of COVID-19 (as defined below), have and are resulting in market volatility and disruption, and future such emergencies have the potential to materially and adversely impact economic production and activity in ways that are impossible to predict, all of which may result in significant losses to the Fund.

Currently, there is an ongoing outbreak of a novel and highly contagious form of coronavirus ("COVID-19"), which the World Health Organization formally declared in March 2020 to constitute a global "pandemic." This outbreak has caused a worldwide public health emergency, straining healthcare resources and resulting in extensive and growing numbers of infections, hospitalizations and deaths. In an effort to contain COVID-19, national, regional and local governments, as well as private businesses and other organizations, have taken severely restrictive measures, including instituting local and regional quarantines, restricting travel (including closing certain international borders), prohibiting public activity (including "stay-at-home" and similar orders), and ordering the closure of large numbers of offices, businesses, schools, and other public venues. In many jurisdictions, restrictive measures have been re-

imposed to address subsequent waves of infection. As a result, COVID-19 has significantly diminished global economic production and activity of all kinds and has contributed to both volatility and a severe decline in all financial markets. Among other things, these unprecedented developments have resulted in material reductions in demand across most categories of consumers and businesses, dislocation (or in some cases a complete halt) in the credit and capital markets, labor force and operational disruptions, slowing or complete idling of certain supply chains and manufacturing activity, and strain and uncertainty for businesses and households.

The ultimate impact of COVID-19 — and the resulting precipitous decline in economic and commercial activity across several of the world's largest economies — on global economic conditions, and on the operations, financial condition and performance of any particular industry or business, is impossible to predict, although ongoing and potential additional materially adverse effects, including a further global or regional economic downturn (including a recession) of indeterminate duration and severity, are possible. The extent of COVID-19's impact will depend on many factors, including the ultimate duration and scope of the public health emergency and the restrictive countermeasures being undertaken, as well as the effectiveness of other governmental, legislative and financial and monetary policy interventions (including the effectiveness of vaccines and the implementation of vaccination programs) designed to mitigate the crisis and address its negative externalities, all of which are evolving rapidly and may have unpredictable results. Even if and as the spread of the COVID-19 virus itself is substantially contained, it will be difficult to assess what the longer-term impacts of an extended period of unprecedented economic dislocation and disruption will be on future macro- and micro-economic developments, the health of certain industries and businesses, and commercial and consumer behavior.

The ongoing COVID-19 crisis and any other public health emergency could have a significant adverse impact and result in significant losses to the Fund. The extent of the impact on the Fund and its portfolio companies' operational and financial performance will depend on many factors, all of which are highly uncertain and cannot be predicted, and this impact may include significant reductions in revenue and growth, unexpected operational losses and liabilities, impairments to credit quality and reductions in the availability of capital. These same factors may limit the ability of the Fund to source, diligence and execute new investments and to manage, finance and exit investments in the future, and governmental mitigation actions may constrain or alter existing financial, legal and regulatory frameworks in ways that are adverse to the investment strategy the Fund intends to pursue, all of which could adversely affect the Fund's ability to fulfill its investment objectives. They may also impair the ability of portfolio companies or their counterparties to perform their respective obligations under debt instruments and other commercial agreements (including their ability to pay obligations as they become due), potentially leading to defaults with uncertain consequences. In addition, the operations of the Fund, its portfolio companies, its General Partner and the Management Company may be significantly impacted, or even temporarily or permanently halted, as a result of government quarantine measures, restrictions on travel and movement, remote-working requirements and other factors related to a public health emergency, including its potential adverse impact on the health of any such entity's personnel. These measures may also hinder such entities' ability to conduct their affairs and activities as they normally would, including by impairing usual communication channels and methods, hampering the performance of administrative functions such as processing payments and invoices, and diminishing their ability to make accurate and timely projections of financial performance.

*Enhanced Scrutiny and Certain Effects of Potential Regulatory Changes.* There has recently been significant discussion regarding enhanced governmental scrutiny and/or increased regulation of the private equity industry. There can be no assurance that any such scrutiny or regulation will not have an adverse impact on the Funds' activities, including the ability of the Funds to implement operating improvements or otherwise execute their investment strategy or achieve their investment objectives.

*Public Company Holdings.* A Fund's investment portfolio may contain debt and/or equity securities issued by publicly held companies. Such investments may subject the Funds to risks that differ in type or degree from those involved with investments in privately held companies. Such risks include, without limitation, greater volatility in the valuation of such companies, increased obligations to disclose information regarding such companies, limitations on the ability of a Fund to dispose of such securities at certain times, increased likelihood of shareholder litigation and insider trading allegations against such companies' executives and board members, including the Advisers' principals, and increased costs associated with each of the aforementioned risks.

*Liabilities upon Disposition.* A Fund's investments may result in contingent liabilities, which might ultimately have to be funded by the partners to the extent that the partners have received prior distributions from such Fund. The applicable Partnership Agreements include provisions to the effect that if there is any such claim in respect of an investment, it will be funded by the partners to the extent that they received distributions in respect of such investment.

*Concentration of Investments.* The Funds will participate in a limited number of investments and may seek to make several investments in one industry or one industry segment or within a short period of time. As a result, a Fund's investment portfolio could become highly concentrated, and the performance of one or a few holdings or one or a few industry segments may substantially affect its aggregate return.

*Need for Follow-On Investments.* Following its initial investment in a given portfolio company, a Fund may decide to provide additional funds to such portfolio company or may have the opportunity to increase its investment in a successful portfolio company. There can be no assurance that the Funds will make follow-on investments or that a Fund will have sufficient funds to make all or any of such investments. Any decision by a Fund not to make follow-on investments or its inability to make such investments may have a substantial negative effect on a portfolio company in need of such an investment or may result in a lost opportunity for a Fund to increase its participation in a successful operation.

*Investment in Junior Securities.* The securities in which the Funds will invest may be among the most junior in a company's capital structure and, thus, subject to the greatest risk of loss. Generally, there will be no collateral to protect an investment once made.

*Leveraged Investments.* The Funds' investments may be in companies whose capital structures employ a high degree of leverage. Leveraged investments involve a high degree of risk in that adverse fluctuations in the cash flow of such companies, or increased interest rates, may impair their ability to meet obligations.

*Director Liability.* The Funds will often obtain the right to appoint a representative to the board of directors of the companies in which they invest. Serving on the board of directors of a portfolio company exposes a Fund's representatives, and ultimately a Fund, to potential liability. Not all portfolio companies may obtain insurance with respect to such liability, and the insurance that portfolio companies do obtain may be insufficient to adequately protect officers and directors from such liability.

*Limited Access to Information.* Limited partners' rights to information regarding a Fund, the relevant General Partner or the Advisers generally will be specified, and in many cases strictly limited, by the Governing Documents. In particular, it is anticipated that the General Partner and its affiliates will obtain certain types of material information from or relating to a Fund's investments that will not be disclosed to limited partners because such disclosure is prohibited, including as a result of contractual, legal or similar obligations outside of the Advisers' control. Decisions by the Advisers or their affiliates to withhold information may have adverse consequences for limited partners in a variety of circumstances. For example, a limited partner that seeks to transfer its interest in a Fund may have difficulty in determining an appropriate price for such interest. Decisions to withhold information may also make it difficult for a limited partner to monitor the Advisers and their performance. Additionally, it is anticipated that limited partners that designate representatives to participate on a Fund's advisory board generally may, by virtue of such participation, have more or earlier information about a Fund and its investments in certain circumstances than other limited partners. Limited partners generally will bear the expenses of responding to disclosure requests, including in connection with state public records, similar freedom of information and other laws, whether or not the relevant Fund succeeds in asserting confidentiality for requested documents and other materials, and the Advisers reserve the right to withhold certain information from investors subject to such laws for reasons relating to the Advisers' public reputation, business strategy or other reasons.

*Material, Non-Public Information.* As a result of the operations of the Advisers and their affiliates, as well as in connection with officerships or directorships of the Advisers' personnel, the Advisers frequently come into possession of confidential or material, non-public information. Therefore, the Advisers and their affiliates may have access to material, non-public information that may be relevant to an investment decision to be made by a Fund. Consequently, a Fund may be restricted from initiating a transaction or selling an investment which, if such information had not been known to it, may have been undertaken on account of applicable securities laws or the Advisers' internal policies. Due to these restrictions, a Fund may not be able to make an investment that it otherwise might have made or sell an investment that it otherwise might have sold.

*Valuation of Investments.* Generally, the General Partner will determine the value of all the Funds' investments for which market quotations are available based on publicly available quotations. However, market quotations will not be available for virtually all of a Funds' investments because, among other things, the securities of portfolio companies held by the Funds generally will be illiquid and not quoted on any exchange. There can be no assurance that the General Partner will have all the information necessary to make valuation decisions in respect of these investments, or that any information provided by third parties on which such decisions are based will be correct. There can be no assurance that the valuation decision of the General Partner with respect to an investment will represent the value realized by the relevant Fund on the eventual disposition of such investment or that would, in fact, be realized upon an immediate disposition of

such investment on the date of its valuation. Accordingly, the valuation decisions made by the General Partner may cause it to ineffectively manage the Funds' investment portfolios and risks, and may also affect the diversification and management of a Fund's portfolio of investments.

*Regulatory Restrictions.* Anti-money laundering, anti-boycott and economic and trade sanction laws and regulations in the United States and other jurisdictions may prevent the Advisers or the Funds from entering into transactions with certain individuals or jurisdictions. The United States Department of the Treasury's Office of Foreign Assets Control ("OFAC") and other governmental bodies administer and enforce laws, regulations and other pronouncements that establish economic and trade sanctions on behalf of the United States. Among other things, these sanctions may prohibit transactions with or the provision of services to, certain individuals or portfolio companies owned or operated by such persons, or located in jurisdictions identified from time to time by OFAC. Additionally, antitrust laws in the United States and other jurisdictions give broad discretion to the U.S. Federal Trade Commission, the U.S. Department of Justice and other U.S. and non-U.S. regulators and governmental bodies to challenge, impose conditions on or reject certain transactions. In certain circumstances, antitrust restrictions relating to one Fund's acquisition of a portfolio company may preclude other Funds from making an attractive acquisition or require one or more other Funds to sell all or a portion of certain portfolio companies owned by them.

As a result of any of the foregoing, a Fund may be adversely affected because of the Advisers' inability or unwillingness to participate in transactions that may violate such laws or regulations, or by remedies imposed by any regulators or governmental bodies. Any such laws or regulations may make it difficult or may prevent a Fund from pursuing investment opportunities, require the sale of part or all of certain portfolio companies on a timeline or in a manner deemed undesirable by the Advisers or may limit the ability of one or more portfolio companies from conducting their intended business in whole or in part. Consequently, there can be no assurance that any Fund will be able to participate in all potential investment opportunities that fall within its investment objectives.

*Cybersecurity Risks.* Recent events have illustrated the ongoing cybersecurity risks to which operating companies are subject, particularly operating companies in historically vulnerable industries such as the food services and retail industries. To the extent that a portfolio company is subject to cyber-attack or other unauthorized access is gained to a portfolio company's systems, such portfolio company may be subject to substantial losses in the form of stolen, lost or corrupted (i) customer data or payment information; (ii) customer or portfolio company financial information; (iii) portfolio company software, contact lists or other databases; (iv) portfolio company proprietary information or trade secrets; or (v) other items. In certain events, a portfolio company's failure or deemed failure to address and mitigate cybersecurity risks may be the subject of civil litigation or regulatory or other action. The use of internet- or cloud-based programs, technologies and data storage applications generally heightens these risks. Any of such circumstances could subject a portfolio company, or the relevant Fund, to substantial losses, including losses relating to: misappropriation of assets, intellectual property or confidential information; corruption, deletion or destruction of data; physical damage and repairs to systems; reputational harm; financial losses from remedial actions; and/or disruption of operations. Third parties, including activist, criminal, nation-state or terrorist actors, may also attempt fraudulently to induce portfolio companies or their personnel to disclose sensitive information (including

passwords) in order to gain access to data, accounts, funds or other assets, or otherwise to inflict harm. In addition, in the event that such a cyber-attack or other unauthorized access is directed at the Advisers or one of their service providers holding its financial or investor data, the Advisers, their affiliates or the Funds may also be at risk of loss.

*Privacy and Data Protection Law Compliance Risk.* The adoption, interpretation and application of consumer protection, data protection and/or privacy laws and regulations in the United States, Europe and other jurisdictions (collectively, “**Privacy Laws**”) could significantly impact current and planned privacy and information security related practices, the collection, use, sharing, retention and safeguarding of personal data and current and planned business activities of the Advisers, the General Partners, the Funds and/or their portfolio companies, and increase compliance costs and require the dedication of additional time and resources to compliance for such entities. A failure to comply with such Privacy Laws by any such entity or their service providers could result in fines, sanctions or other penalties, which could materially and adversely affect the results of operations and overall business, as well as have a negative impact on reputation and Fund performance. As Privacy Laws are implemented, interpreted and applied, compliance costs for the Advisers, the General Partners, the Funds and/or their portfolio companies, are likely to increase, particularly in the context of ensuring that adequate data protection and data transfer mechanisms are in place.

For example, California has passed the California Consumer Privacy Act of 2018, as amended, and the European Union (the “EU”) has enacted the General Data Protection Regulation (EU 2016/679), each of which broadly impacts businesses that handle various types of personal data, potentially including private fund managers and their funds and investments. Such laws impose stringent legal and operational obligations on regulated businesses, as well as the potential for significant penalties.

Other jurisdictions, including other U.S. states, have proposed or are considering similar Privacy Laws, which if enacted could impose similarly significant costs, potential liabilities and operational and legal obligations. Such Privacy Laws and regulations are expected to vary from jurisdiction to jurisdiction, thus increasing costs, operational and legal burdens, and the potential for significant liability for regulated entities, which could include the Advisers, the General Partners, the Funds and/or their portfolio companies.

#### Specific Risks Related to Investments in India, the Indian Subcontinent and Asia:

*Changes in Political, Social, and Economic Climates.* The Funds focus a substantial portion of their investments in India and the Indian subcontinent and in securities of companies that are located in India or the Indian subcontinent or conduct business primarily in India or the Indian subcontinent. Other investments may include investments in Asia or other emerging markets. Consequently, the Funds’ financial performance will be affected by political, social, and economic developments affecting India, the Indian subcontinent, Asia or other emerging markets including changes in exchange rates and controls, interest rates, government policies, and taxation policies. From time to time, countries in the Indian subcontinent, Asia and other emerging markets have experienced, and continue to experience, political tensions within their own borders and from neighboring countries. Such tensions may adversely affect economic activity in those countries

and thereby affect the Funds. In addition, the consequences of any conflicts arising from these tensions are unpredictable and unforeseeable by the Advisers and its affiliates.

*Legal Framework and Governmental Regulation.* Some countries in the Indian subcontinent, Asia and other emerging markets have laws and regulations that currently limit or preclude direct foreign investment in the securities of domestic companies or the remittance of capital or distribution of income to foreign investors. Prior government approval for foreign investments may be required under certain circumstances in such countries, and the process of obtaining these approvals may require a significant expenditure of time and resources. Investing in securities of issuers in emerging markets entails heightened risks of expropriation, confiscatory taxation and nationalization.

Some of the markets in which the Funds may invest do not have developed legal frameworks. In particular, some of the markets do not have well-developed shareholder rights, which could adversely affect a minority investment by a Fund. In addition, some of such markets provide inadequate legal remedies for breaches of contract (e.g., a shareholder agreement). Because the efficacy of the judicial systems in such countries and regions varies, the Funds (or any portfolio company in which they invest) may have difficulty in successfully pursuing claims, including claims against portfolio companies, in the courts of such countries, as compared to Europe, the United States or other more developed countries. Further, to the extent a Fund (or portfolio company) may obtain a judgment but is required to seek its enforcement in the courts of one of the countries in which such Fund (or portfolio company) invests, there can be no assurance that such courts will enforce such judgment.

Governments of some countries in the Indian subcontinent, Asia and other emerging markets have exercised, and continue to exercise, substantial influence over many aspects of the private sector. In some cases, governments own or control many companies, including some of the largest in their respective countries. The availability of investment opportunities for the Funds depends in part on governments in such countries continuing to liberalize their policies regarding foreign investment and to further encourage private sector initiatives. Changes in governments could result in policies less favorable to outside investors. Accordingly, government actions in the future could have a significant effect on economic conditions in such countries, which could affect private sector companies and the prices and yields of portfolio investments.

*Investment Restrictions in India.* Indian investment restrictions may hinder the ability of the Funds to invest in certain companies or industries. Pursuant to the rules and regulations of the Reserve Bank of India (“**RBI**”) under the Foreign Exchange Management Act foreign investment in Indian companies is subject to certain minimum valuation and pricing guidelines. Such minimum valuation and pricing guidelines may restrict the ability of the Funds to make investments in Indian companies at attractive prices. The RBI has also prescribed certain maximum valuation and pricing guidelines for persons and corporations resident outside India that sell shares of Indian companies to resident Indian persons and corporations. Such maximum valuation and pricing guidelines may restrict the ability of the Funds to sell their investments in Indian companies at market value.

*Accounting, Auditing and Financial Reporting.* There are differences between the accounting, auditing and financial reporting standards and practices in India, the Indian

subcontinent, Asia and other emerging markets and those existing in Europe and the United States. These differences may arise in areas such as valuation of properties and other assets, accounting for depreciation, deferred taxation, inventory obsolescence, contingent liabilities and foreign exchange transactions.

## **Conflicts of Interest**

The Advisers and their related entities engage in a broad range of advisory and non-advisory activities, including investment activities for their own accounts and for the accounts of other Funds, and providing transaction-related, legal, management and other services to Funds and portfolio companies. The Advisers will devote such time, personnel and internal resources as are necessary to conduct the business affairs of the Funds in an appropriate manner, as required by the Governing Documents, although the Funds and their respective investments will place varying levels of demand on these over time. In the ordinary course of the Advisers conducting their activities, the interests of a Fund likely will conflict with the interests of the Advisers, one or more other Funds, portfolio companies or their respective affiliates in certain circumstances. Certain of these conflicts of interest are discussed herein. As a general matter, the Advisers will determine all matters relating to structuring transactions and Fund operations using their reasonable judgment considering all factors they deem relevant, but in their sole discretion, subject in certain cases to the required approvals by the advisory committees of the participating Funds.

The Advisers and their affiliates currently, and expect in the future to, manage several other investments similar to those in which a Fund will be investing, and expect to direct certain relevant investment opportunities or resources to those investments. The Advisers' personnel reserve the right to manage their own personal investments, whether or not through a formal family office or estate planning structure, and to pay or receive compensation relating to these arrangements. The Advisers' investment staff will continue to manage and monitor such investment funds and investments until their realization. The Advisers believe the significant investment by the Advisers and their personnel in the Funds, as well as the Advisers' interest in the carried interest, operate to align, to some extent, the interest of the Advisers with the interest of a Fund's limited partners, although the Advisers have economic interests in such other investment funds and investments as well and receive management fees and carried interests relating to such interests. Such other investment funds and investments that the Advisers' principals expect from time to time to control or manage generally have the potential compete with companies acquired by a Fund. Following the investment period of a Fund, the Advisers' principals reserve the right to, and likely will, focus their investment activities on other opportunities and areas unrelated to such Fund's investments. Unless restricted by the Governing Documents, the Advisers' personnel are permitted to serve on boards or act in other roles unaffiliated with the Advisers, the Funds or their portfolio companies, including boards of charitable and educational institutions, public companies and former portfolio companies, and receive compensation in connection with such services and roles.

From time to time, the Advisers will be presented with investment opportunities that would be suitable not only for a particular Fund, but also for other Funds and other investment vehicles operated by advisory affiliates of the Advisers. In determining which investment vehicles should participate in such investment opportunities, the Advisers and their affiliates are subject to conflicts of interest among the investors in such investment vehicles. The Advisers attempt to resolve such conflicts of interest in light of their obligations to investors in such investment

vehicles managed by them, and attempt to allocate investment opportunities among the Advisers, the Funds and such other investment vehicles in a fair and equitable manner and consistent with the Governing Documents and the Advisers' investment allocation policy. In addition, the Advisers are authorized to consult and seek consent relating to conflicts from an advisory board consisting of limited partners of the Funds or such other investment vehicles.

Because the General Partner's carried interest is based on a percentage of net realized profits, it has the potential to create an incentive for the Advisers to cause a Fund to make riskier or more speculative investments than would otherwise be the case. Because the Advisers or their affiliates may be permitted to retain certain fees from portfolio companies (as described under "Fees and Compensation") in connection with a Fund's investments, the Advisers could have a conflict of interest in connection with approving transactions. The Advisers generally address this potential conflict of interest by offsetting a portion of such fees against a Fund's Management Fees.

As a result of the Funds' controlling interests in portfolio companies, the Advisers and/or their affiliates typically have the right to appoint board members (including current or former personnel of the Advisers or persons serving at their request) to such portfolio companies, or to influence their appointment, and to determine or influence a determination of their compensation. From time to time, portfolio company board members approve compensation and/or other amounts payable to the Advisers and/or their affiliates. Such amounts will be in addition to any Management Fees or carried interest paid by the Funds.

Additionally, a portfolio company typically will reimburse the Advisers or service providers retained at the Advisers' discretion for expenses (including, without limitation, travel expenses) incurred by the Advisers or such service providers in connection with their performance of services for such portfolio company. This subjects the Advisers and their affiliates to conflicts of interest because the Funds generally do not have an interest or share in these reimbursements, and the amount of such reimbursements over time is expected to be substantial. The Advisers determine the amount of these reimbursements for such services in their own discretion, subject to their internal reimbursement policies and practices.

In connection with their services to the Funds and their investments, the Advisers, their affiliates and personnel expect to receive the benefit of certain tangible and intangible benefits. For example, in the course of an Adviser's operations, including research, due diligence, investment monitoring, operational improvements and investment activities, an Adviser and its personnel expect to receive and benefit from information, "know-how," experience, analysis and data relating to Fund or portfolio company (as applicable) operations, terms, trends, market demands, customers, vendors and other metrics (collectively, "**Adviser Information**"). In many cases, Adviser Information will include tools, procedures and resources developed by an Adviser to organize or systematize Adviser Information for ongoing or future use. Although an Adviser expects its Funds and their portfolio companies generally to benefit from such Adviser's possession of Adviser Information, it is possible that any benefits will be experienced solely by other or future Funds or portfolio companies and not by the Fund or portfolio company from which Adviser Information was originally received. Additionally, expenses relating to the Funds or portfolio companies are expected to be charged using credit cards or other widely available third-party rewards programs that provide airline miles, hotel stays, travel rewards, traveler loyalty or

status programs, “points,” “cash back,” rebates, discounts and other arrangements, perquisites and benefits under the available terms of such reward programs. Such terms are expected to vary from time to time, and any such rewards (whether or not *de minimis* or difficult to value) generally will inure to the benefit of the personnel participating in the rewards program, rather than the portfolio companies, the Funds or their respective investors; no such rewards will offset Management Fees.

The Advisers generally exercise their discretion to recommend to a Fund or to a portfolio company thereof that they contract for services with certain service providers, and from time to time such service providers are expected to include: (i) the Advisers or a related person of the Advisers (which may include a portfolio company of the relevant Fund); (ii) an entity with which the Advisers or their affiliates or current or former members of their personnel have a relationship or from which the Advisers or their affiliates or their personnel otherwise derive financial or other benefit, including relationships with joint venturers or co-venturers, or relationships where personnel of the Advisers are seconded, or from which the Advisers receive secondees; or (iii) certain limited partners or their affiliates. For example, the Advisers expect to be presented with opportunities to receive financing and/or other services in connection with a Fund’s investments from certain limited partners or their affiliates that are engaged in lending or related business. This discretion subjects the Advisers to conflicts of interest, because although the Advisers select service providers that they believe are aligned with their operational strategies and will enhance portfolio company performance and, relatedly, returns of the relevant Fund, the Advisers have a potential incentive to recommend the related or other person (including a limited partner) because of their financial or other business interest. There is a possibility that the Advisers, because of such belief or for other reasons (including whether the use of such persons could establish, recognize, strengthen and/or cultivate relationships that have the potential to provide longer-term benefits to the relevant Funds or the Advisers), would favor such retention or continuation even if a better price and/or quality of service could be obtained from another person. The Advisers will not necessarily seek out the lowest cost options when incurring (or causing a Fund or its portfolio companies to incur) such expenses. Although the Advisers generally seek appropriate rates for services, they reserve the right to prioritize prior usage, perceived sector competence or expertise, familiarity, onboarding speed or other other factors in retaining or recommending service providers. Whether or not the Advisers have a relationship or receive financial or other benefits from recommending a particular service provider, there can be no assurance that no other service provider is more qualified to provide the applicable services or could provide such services at lesser cost.

The Advisers and/or their affiliates reserve the right to employ personnel with pre-existing ownership interests in portfolio companies owned by the Funds or other investment vehicles advised by the Advisers and/or their affiliates. Additionally, the Advisers, their affiliates and/or personnel maintain relationships with (or may invest in) financial institutions or other service providers, some of which will invest (or will be affiliated with an investor) in, engage in transactions with and/or provide services (including services at reduced rates) to, the Advisers and/or their affiliates, and/or the Funds or other investment vehicles they advise. In addition, portfolio companies are permitted to pay certain fees to third-party consultants (including operating partners and other consultants introduced or arranged by the Advisers and/or their affiliates that are expected to regularly provide services to one or more Fund portfolio companies), and such fees will not offset the Management Fee as described herein. Any of these situations subjects the Advisers and/or their affiliates to potential conflicts of interest.

The Advisers have incentives to use or to recommend products or services of one portfolio company to another, which may involve fees, commissions, servicing payments or other compensation. Potential conflicts of interest arise in making such recommendations, as the Advisers have incentives to maintain goodwill between it and its former, existing and prospective portfolio companies, and as a result the products or services recommended may not necessarily be the best or lowest cost option. In most cases, the relevant Fund(s) will not consent, participate in the negotiations or be directly involved in such arrangements. Discounted prices or better terms offered by a portfolio company to the Advisers, any other portfolio company or third parties have the potential to affect the returns of the portfolio company. Further, portfolio companies are permitted to transact with one another, including at the recommendation of the Advisers. While it is expected that any such transactions will be independently negotiated by the portfolio companies involved, the terms of any such transactions have the potential to be more favorable to one portfolio company than the other and/or on terms less advantageous than one or both portfolio companies could receive if transacting with a third party.

Parag Saxena is also a co-founder of Vedanta Management, LP (together with its affiliates “**Vedanta**”), a private investment firm focused primarily on direct investments in the United States and private equity fund-of-funds. In addition to Mr. Saxena, certain personnel of Vedanta (including Margaret Riley, who serves as CCO of both Vedanta and the Advisers) provide structuring, administrative, compliance and back office support to the Advisers and/or the Funds. Certain investment opportunities made available to the Funds also are permitted to be made available to Vedanta under certain circumstances and, as a result, will be subject to the Adviser’s allocation policies governing such co-investments between the Funds and Vedanta. Actions and investment decisions taken for and in managing Vedanta and its investment products have the potential to be different or directly contrary to actions taken for the Funds.

Any of these situations subject the Advisers and/or their affiliates to potential conflicts of interest. The Advisers attempt to resolve such conflicts of interest in light of their obligations to investors in their Funds and the obligations owed by the Advisers’ advisory affiliates to investors in investment vehicles managed by them, and attempt to allocate investment opportunities among a Fund, other Funds and such investment vehicles in a manner they believe to be fair and equitable to the Funds under the circumstances over time. To the extent that an investment or relationship raises particular conflicts of interest, the Advisers will review the circumstances of such investment or relationship with a view to addressing and reducing the potential for conflict. Where necessary, the Advisers consult and receive consent to conflicts from an advisory committee consisting of limited partners of the relevant Fund(s) and such other investment vehicles.

#### **DISCIPLINARY INFORMATION**

Rajat Kumar Gupta was convicted in the United States District Court for the Southern District of New York on one count of conspiracy to commit securities fraud and three counts of securities fraud on June 15, 2012. The underlying events related to Mr. Gupta’s previous service on the board of directors of Goldman Sachs and it was found that Mr. Gupta provided material, non-public information relating to Goldman Sachs to Raj Rajaratnam and that Mr. Rajaratnam subsequently caused funds with which Mr. Rajaratnam was affiliated to trade on such information. The United States Court of Appeals for the Second Circuit affirmed Mr. Gupta’s convictions on March 25, 2014. In a related civil suit in the United States District Court for the Southern District

of New York, the SEC charged Mr. Gupta (along with Mr. Rajaratnam) with insider trading. On July 17, 2013, the court issued an order granting the SEC's motion for summary judgment against Mr. Gupta. In connection with this judgment, Mr. Gupta was subject to the following sanctions: (i) a civil penalty of \$13,924,665; (ii) an injunction permanently enjoining him from further violations of the securities laws; (iii) a bar permanently enjoining him from serving as an officer or director of any publicly traded company; and (iii) a bar permanently enjoining him from association with any broker, dealer or investment adviser. Mr. Gupta indirectly owns a minority interest greater than 25% of the voting interest of the general partner of the Management Company. Mr. Gupta has no active role in the business or management of the Advisers and their affiliates and has currently placed all of his interests in the Advisers and their affiliates in a limited liability company, the manager of which is an unrelated third-party.

Without admitting or denying the SEC's findings, the Management Company consented to the entry of the following Settlement Orders (as defined below), entered by the SEC on:

- December 14, 2016 (“**Settlement Order I**”), which included a finding that it violated Sections 206(2) and 206(4) of, and Rules 206(4)-7 and 206(4)-8 under, the Advisers Act.
- July 17, 2018 (“**Settlement Order II**,” and together with Settlement Order I, the “**Settlement Orders**”), which included a finding that it violated Section 206(4) of, and Rules 206(4)-2 and 206(4)-7 under, the Advisers Act.

Settlement Order I arose from investments made by the Funds in four portfolio companies in which another private equity fund (the “**Related Fund**”) advised by Vedanta also invested (such investments, the “**Co-Investments**”). To address the potential conflicts of interest posed by the Co-Investments, the Partnership Agreements required the consent of the relevant Advisory Committee to co-invest with the Related Fund. While generally the Co-Investments were allocated between the Funds and the Related Fund pro rata based on the size of each fund's commitments and on the same terms and same price, Settlement Order I included a finding that the Management Company failed to obtain consent from the Advisory Committees as required by the Partnership Agreements. Settlement Order I further found that the Management Company did not adopt or implement written policies and procedures reasonably designed to prevent violations of Sections 206(2) and 206(4) of the Advisers Act and Rule 206(4)-8 thereunder arising from making of Co-Investments with an affiliate without appropriate client consent.

Settlement Order II arose from the Management Company's distribution of each Fund's annual GAAP audited financial statements (the “**Financial Statements**”) to the relevant limited partners. Each of the Financial Statements received an unqualified audit opinion, but because the distribution of such Financial Statements, from 2012-2017, occurred more than 120 days after the Funds' fiscal year end, Settlement Order II included a finding that the Management Company did not timely distribute such Financial Statements in accordance with the private fund audit requirements as provided in Rule 206(4)-(2)(b)(4) under the Advisers Act. Settlement Order II further found that the Management Company did not adopt or implement written policies and procedures reasonably designed to prevent violations of Section 206(4) of the Advisers Act and Rules 206(4)-2 and 206(4)-7 thereunder arising from the untimely delivery of the Financial Statements.

There were no findings or allegations in the Settlement Orders of intentional misconduct or recklessness on the part of the Management Company. As noted in Settlement Order I, a violation of Section 206(2) of the Advisers Act may rest on a finding of simple negligence. Copies of the Settlement Orders are available on the SEC's website at [www.sec.gov](http://www.sec.gov).

#### **OTHER FINANCIAL INDUSTRY ACTIVITIES AND AFFILIATIONS**

The Management Company is affiliated with other NSR investment advisers, including General Partners and equivalent entities formed from time to time and subject to the Advisers Act pursuant to the Management Company's registration in accordance with SEC guidance. These entities operate as a single advisory business together with the Management Company and serve as advisers, sub-advisers, managers or general partners of the Funds and other pooled vehicles and generally share common owners, officers, partners, consultants or persons occupying similar positions.

Certain management persons of and other persons affiliated with the Management Company have direct or indirect interests in Tenzing Acquisition Corp. (Nasdaq: TZACU) ("**Tenzing**"), a blank check company formed for the purpose of entering into a merger, capital stock exchange, asset acquisition, stock purchase, reorganization or similar business combination with one or more businesses. Further information can be found in the final prospectus of Tenzing, dated as of August 20, 2018 and filed with the SEC (File Nos. 333-226263 and 333226952) on August 22, 2018.

#### **CODE OF ETHICS, PARTICIPATION OR INTEREST IN CLIENT TRANSACTIONS AND PERSONAL TRADING**

The Advisers have adopted the New Silk Route Code of Ethics and Securities Trading Policy and Procedures (the "**Code**"), which sets forth standards of conduct that are expected of the Advisers' principals and employees and addresses conflicts that arise from personal trading. The Code generally requires the Advisers' personnel to report their personal securities transactions and to obtain pre-clearance from the Advisers' Chief Compliance Officer ("**CCO**") before directly or indirectly acquiring beneficial ownership or disposing of any securities in an initial public offering or a limited offering or directly or indirectly acquiring or disposing of beneficial ownership of any securities on the Advisers' restricted and/or watch list, including any securities for which the Advisers may have material non-public information ("**MNPI**"). A copy of the Code will be provided to any investor or prospective investor upon request to Margaret Riley, the Management Company's CCO, at (212) 710-5226. Personal securities transactions by employees who manage client accounts are required to be conducted in a manner that prioritizes the client's interests in client eligible investments.

The Advisers and their affiliated persons may come into possession, from time to time, of MNPI or other confidential information about companies which, if disclosed, might affect an investor's decision to buy, sell or hold a security. Under applicable law, the Advisers and their affiliated persons would be prohibited from improperly disclosing or using such information for their personal benefit or for the benefit of any person, regardless of whether such person is a client of the Advisers. Accordingly, should the Advisers or any of their affiliated persons come into possession of MNPI or other confidential information with respect to any company, the Advisers

generally would be prohibited from communicating such information to clients, and the Advisers will have no responsibility or liability for failing to disclose such information to clients as a result of following their policies and/or procedures designed to comply with applicable law. Similar restrictions may be applicable as a result of the Advisers' personnel serving as directors of public companies and may restrict trading on behalf of clients, including the Funds.

As discussed under "Methods of Analysis, Investment Strategies and Risk of Loss - Conflicts of Interest," principals and employees of the Advisers and its affiliates generally are expected to directly or indirectly, own a direct or indirect interest in one or more of the Funds. Co-invest opportunities generally are also expected to be presented to certain affiliates of the Advisers, as well as third-party investors and other persons, and such co-investments may be effected through co-investment vehicles, directly in a particular portfolio company or through an intermediate entity in a portfolio company's structure. The Advisers reserve the right to grant certain third-party investors the opportunity to evaluate specified amounts of prospective co-investments in portfolio companies or otherwise to have priority in co-investment opportunities. The Management Company or its affiliates (including the General Partner) typically commit to invest an amount equal to at least 1% of commitments to a Fund.

Furthermore, the Advisers and their affiliates, principals and employees expect from time to time to carry on investment activities for their own account, for personal or employee investment vehicles and, potentially, for family members, friends or others who do not invest in the Funds, as well as, give advice and recommend securities for their own accounts and/or for family members, friends or other persons or their respective vehicles which may differ from actions taken by, advice given to, or securities recommended or bought for, the Funds, even though their investment objectives may be the same or similar.

### **BROKERAGE PRACTICES**

The Advisers focus on securities transactions of private companies and generally purchase and sell securities of such companies through privately-negotiated transactions and may, particularly in the case of publicly traded securities, retain the services of a broker-dealer. However, the Advisers reserve the right to distribute securities to investors in the Funds or sell such securities, including through a broker-dealer, such as where a public trading market exists. Although the Advisers do not intend to regularly engage in public securities transactions, to the extent they do so, they intend to follow the brokerage practices described below.

If an Adviser sells publicly traded securities for a Fund, it is responsible for directing orders to broker-dealers to effect securities transactions for accounts managed by the Adviser. In such event, the Adviser will seek to select brokers on the basis of best price and execution capability. In selecting a broker to execute client transactions, the Advisers reserve the right to consider a variety of factors, including, without limitation: (i) execution capabilities with respect to the relevant type of order; (ii) commissions charged; (iii) the reputation of the firm being considered; (iv) the gross compensation paid to the broker; and (v) the financial strength of the broker.

The Advisers have no duty or obligation to seek in advance competitive bidding for the most favorable commission rate applicable to any particular client transaction or to select any broker on the basis of its purported or "posted" commission rate, but will endeavor to be aware of

eligible brokers' transaction fees and to reduce the expenses incurred for effecting client transactions to the extent consistent with the interests of such clients. Although the Advisers generally seek competitive commission rates, they may not necessarily pay the lowest commission or commission equivalent. Transactions may involve specialized services on the part of the broker involved and thereby entail higher commissions or their equivalents than would be the case with other transactions requiring more routine services.

Consistent with the Advisers seeking to obtain best execution, brokerage commissions on client transactions are permitted to be directed to brokers in recognition of research furnished by them, although the Advisers generally do not make use of such services at the current time. As a general matter, research provided by these brokers would be used to service all of the Advisers' Funds. However, each and every research service may not be used for the benefit of each and every Fund managed by the Advisers, and brokerage commissions paid by one Fund may apply towards payment for research services that might not be used in the service of such Fund.

To the extent that the Advisers allocate brokerage business on the basis of research services, they expect to have an incentive to select or recommend broker-dealers based on the interest in receiving such research or other products or services, rather than based on a Fund's interest in receiving most favorable execution.

To the extent that the Advisers engage in any public securities transactions, orders for the purchase or sale of securities placed first will be executed first, and within a reasonable amount of time of order receipt. To the extent that orders for any Funds are completed independently, the Advisers also reserve the right to purchase or sell the same securities or instruments for several Funds simultaneously. From time to time, the Advisers expect, but are not obligated, to purchase or sell securities for several client accounts at approximately the same time. Such orders may be combined or "batched" to facilitate obtaining best execution and/or to reduce brokerage commissions or other costs. Batched transactions are executed in a manner intended to ensure that no participating Fund is favored over any other Fund.

When an aggregated order is filled in its entirety, each participating Fund generally will receive the average price obtained on all such purchases or sales made during such trading day. When an aggregate order is partially filled, the securities purchased or sold will normally be allocated on a *pro rata* basis to each Fund participating in such buy or sell order in accordance with the amount of securities originally requested for such Fund. Each Fund generally will receive the average price obtained on all such purchases or sales made during such trading day. Exceptions to *pro rata* allocations are permissible provided they are fair and equitable to the Funds over time.

## **REVIEW OF ACCOUNTS**

The investments made by the Funds are generally private, illiquid and long-term in nature. Accordingly, the review process is not directed toward a short-term decision to dispose of securities. However, the Advisers closely monitor companies and portfolio funds in which the Funds invest, and the CCO periodically checks to confirm that each Fund is invested in accordance with its stated objectives.

The Funds generally provide to their limited partners (i) annual GAAP audited financial statements, (ii) unaudited financial statements for the first three quarters of each fiscal year, and (iii) annual tax information necessary for each partner's U.S. tax returns. Limited partners may also receive reports summarizing investment information for certain portfolio companies or portfolio funds, as applicable, on a periodic basis.

#### **CLIENT REFERRALS AND OTHER COMPENSATION**

The Advisers and/or their affiliates intend to provide certain business or consulting services to companies in a Fund's portfolio and expect to receive compensation from these companies in connection with such services. As described in the Governing Documents, this compensation may, in some cases, offset a portion of the Management Fees paid by a Fund. However, in other cases (*e.g.*, reimbursements for out of pocket expenses directly related to a portfolio company), these fees (or expense reimbursements) are in addition to Management Fees.

The Advisers reserve the right from time to time to enter into solicitation arrangements pursuant to which they compensate third parties for referrals that result in a potential investor becoming a limited partner in a Fund. Unless otherwise agreed in the Governing Documents, any fees payable to any such placement agents generally will be borne by the Advisers directly or indirectly through an offset against the Management Fee under the Governing Documents.

#### **CUSTODY**

The Advisers are deemed to have custody of the assets of each of the Funds under the Advisers Act. Accordingly, the Advisers have established accounts on behalf of each of the Funds with the following qualified custodian to hold such Fund's funds and securities:

- Citibank, N.A., 399 Park Ave., New York, New York, 10022.

Further, for each of the Funds, the Advisers intend to comply with the private fund audit requirements as provided in Rule 206(4)-2(b)(4) under the Advisers Act.

#### **INVESTMENT DISCRETION**

The Management Company, NSR Mauritius and the General Partner have discretionary authority to manage investments on behalf of the Funds. NSR India provides non-discretionary investment sub-advisory services to NSR Mauritius with respect to investments in India and to the Management Company with respect to investments outside of India. As a general policy, the Advisers do not allow limited partners to place limitations on this authority beyond what is agreed to in the Governing Documents. Pursuant to the terms of the Governing Documents, however, the Advisers have entered, and expect to enter, into Side Letter arrangements with certain limited partners whereby the terms applicable to such limited partner's investment in a Fund are altered or varied, including, in some cases, the right to opt-out of certain investments for legal, tax, regulatory or other similar reasons. The Management Company, NSR Mauritius and the General Partner exercise their authority pursuant to the terms of the Governing Documents and powers of attorney executed by the limited partners of the Funds.

## VOTING CLIENT SECURITIES

The Advisers have adopted the Proxy Voting Policies and Procedures (the “**Proxy Policy**”) to address how they will vote proxies, as applicable, for the Funds’ portfolio investments. The Proxy Policy seeks to ensure that the Advisers vote proxies (or similar instruments) in the best interest of the Funds, including where there may be material conflicts of interest in voting proxies. The Advisers generally believe their interests are aligned with those of a Fund’s investors through the principals’ beneficial ownership interests in the Funds and therefore will not seek investor approval or direction when voting proxies. In the event that there is or may be a material conflict of interest in voting proxies, the Proxy Policy provides that the Advisers may address the conflict using several alternatives, including by seeking the approval or concurrence of a Fund’s advisory board on the proposed proxy vote or through other alternatives set forth in the Proxy Policy. The Advisers do not consider service on portfolio company boards or portfolio fund advisory boards by Adviser personnel or the Advisers’ receipt of management or other fees from portfolio companies or portfolio funds to create a material conflict of interest in voting proxies with respect to such companies. In addition, the Proxy Policy sets forth certain specific proxy voting guidelines followed by the Advisers when voting proxies on behalf of a Fund. Limited partners who would like a copy of the Advisers’ complete Proxy Policy or information regarding how the Advisers voted proxies for particular portfolio companies should contact Margaret Riley, the CCO, at (212) 710-5226, and such information will be provided free of charge.

## FINANCIAL INFORMATION

The Advisers do not require prepayment of management fees more than six months in advance or have any other events requiring disclosure under this item of the Brochure.