



HIGHTOWER  
well-th. rebalanced.

## Form ADV Firm Brochure

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*Hightower Advisors, LLC is a registered investment adviser. Investment adviser registration does not imply that a certain level or skill or training has been obtained. This brochure provides information about the business practices of Hightower Advisors. If you have any questions about the contents of this brochure, please contact us at 312-962-3800 and/or [compliance@Hightoweradvisors.com](mailto:compliance@Hightoweradvisors.com). The information in this brochure has not been approved or verified by the United States Securities and Exchange Commission ("SEC") or by any state securities authority.*

*Additional information about Hightower Advisors also is available on the SEC's website at [www.adviserinfo.sec.gov](http://www.adviserinfo.sec.gov)*

## **ITEM 2 - MATERIAL CHANGES**

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This “Summary of Material Changes” describes material changes made to the last annual updated filing of Hightower’s Brochure.

Since the March 31, 2018 annual update, Hightower has acquired several independent RIAs or RIA practices. Please refer to Item 10 for industry affiliations. There are also updates that relate to clarifications and streamlining of disclosures.

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## ITEM 4 - ADVISORY BUSINESS

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### A. Description of Hightower

Hightower Advisors, LLC, a Delaware limited liability company ("Hightower" or "we" or the "firm"), is an investment adviser registered with the United States Securities and Exchange Commission (SEC) under the Investment Advisers Act of 1940 (the "Advisers Act"). Hightower is a wholly owned subsidiary of Hightower Holding, LLC, whose parent company is majority owned by Thomas H. Lee Partners, as well as Advisors and employees of Hightower Advisors.

Hightower, established in September 2008, provides investment advisory services to institutions (including ERISA), and ultra-high and high net worth individuals. Item 7 of this brochure contains more information regarding the types of clients to which we provide advisory services. We provide these advisory services through numerous investment practices, each of which has its own advisory focus and strategies, driven primarily by the types of clients they service and team expertise.

### B. Advisory services offered by Hightower

#### **Discretionary Advisory**

Hightower predominantly furnishes investment advice through Discretionary Advisory services. Discretionary Advisory services begin with the completion of a detailed financial assessment of the Client, after which an Investment Policy Statement or other appropriate memorialization of the appropriate investment objectives (ex. Suitability profile form), is developed ("the Investment Policy Statement" or "IPS"). Each Discretionary Advisory Client subsequently grants investment discretion to Hightower to manage his or her assets in accordance with the IPS and pursuant to a Discretionary Client Advisory Agreement. Once the Investment Policy Statement is verified, portfolios are designed and managed using a mix of appropriate investments chosen by the Advisor.

Discretionary Advisory services are offered through an unbundled or bundled fee program. In the unbundled program, the Client pays separately for: custodial and transaction fees, Hightower's advisory fee, and the managed account platforms described below, if applicable. Clients may also choose a bundled service called a wrap program. The decision to bundle fees in a wrap program is reached through discussions between the Advisor and the Client, based on such variables as (i) the asset class and types of investments the Client will invest in, as well as the fee/expense levels associated with such assets, (ii) the degree of expected transactional activity for the chosen strategy or management style provided and (iii) the Client's overall preferences in establishing a consolidated investment program and other factors.

#### **Investment Consulting/Wealth Management Services**

In an investment consultant relationship, the Hightower advisor will use information provided by the Client to identify an appropriate strategy. The Advisor will then provide investment recommendations to the Client, either in terms of the asset class or specific type of security, in each case based upon the identified strategy. The Advisor will otherwise consult with and advise the Client regarding their investments and will provide ancillary services that are of limited scope. Investment consulting Clients do not grant Hightower investment discretion or trading authority, and the consulting is delivered either through a Non-Discretionary Client Advisory Agreement or a Consulting and Limited Advisory Agreement. The Non-Discretionary Client Advisory Agreement is used when a Client places assets with one of Hightower's custodians. The Consulting and Limited Advisory Agreement is for assets maintained outside of Hightower's core custodians.

#### **Outsourced Chief Investment Officer (OCIO) solutions**

Hightower's Wealth Management ("Wealth Management") division provides advisor teams with outsourced investment management capabilities. Wealth Management has two portfolio categories: Multi-Asset Portfolios ("MAPs") and individual-security separately managed accounts ("SMAs").

MAPs provide Advisors with access to asset allocation portfolios across various risk profiles using multiple investment vehicle types (e.g., index funds, mutual funds and SMAs). The third-party managers/strategies within MAPs are implemented following a rigorous, institutional due diligence framework at the portfolio management and sub-advisor level.

Wealth Management provides SMA strategies for equity and fixed income securities. Within each asset class (i.e., equity and fixed income securities), Wealth Management provides multiple SMA strategies, allowing Advisors to select a strategy that fits their needs. Wealth Management employs systematic processes for investment decision making, including security selection within the universe of securities available for each SMA. All processes for the Wealth Management SMAs follow Hightower's institutional standards for investment management.

### **Third-Party Money Managers**

Clients may access unaffiliated third-party money managers who offer specialized asset management expertise or services that Hightower utilizes to manage all or a portion of the Client's assets in appropriate cases. Such third-party money managers' expertise ranges from research and selection of investment options, to monitoring the assets and deciding when to sell them. Once selected, these third-party money managers have fiduciary discretion with respect to the portion of the Client's assets placed with them, allowing such third-party money managers to choose and prudently manage investments for the Client. In exercising their fiduciary discretion, such third-party money managers may develop an appropriate investment strategy, buying and selling securities in accordance with that strategy, subject to restrictions imposed by the Client. These programs allow Clients to obtain portfolio management services that typically have higher minimum account sizes if the Client sought to engage the manager off platform or outside of the program. Hightower has no ability to affect the trading decisions of the third-party money managers once a Client decides to participate in these programs and can only choose whether to engage or terminate a third-party money manager. Hightower retains the right to replace (i.e., "hire or fire") third-party money managers on behalf of Clients that have given discretionary authority to Hightower. Discretionary authority allows Hightower to choose or change any third-party money manager approved for a given platform, without additional approvals from the Client. Hightower will evaluate the third-party money managers and investment vehicles to determine whether the third-party money manager is suitable for the Client, given the third-party money manager's style and allocation. In addition, Hightower performs ongoing due diligence of the individual third-party money managers' performance and management, continuously reviews the Client's account for adherence to objectives outlined with the manager, and will reallocate assets among managers if necessary.

Each third-party money manager maintains a separate disclosure document provided to Clients, outlining the manager's investment vehicle. In addition, Hightower and third parties administering wrap fee programs maintain additional disclosure documents that specifically pertain to the wrap fee programs that they administer. Clients should carefully review these disclosure documents for important and specific details including, among other things, fees, experience, investment objectives and risk guidelines, and disclosure of the third-party money manager's potential conflicts of interest.

### **Financial Planning**

Financial planning services are offered on a comprehensive or a la carte (i.e., limited focus) basis. Financial plans encompass all or some of the following areas of financial concern to the client:

- Estate Planning Goals
- Retirement Planning
- Education Planning
- Insurance Planning/Risk Management
- Investments
- Asset Allocation Review and Recommendations
- Cash management and certain treasury services

### **Pre-retirement planning**

Hightower provides the following services to Employee Retirement Income Security Act of 1974 ("ERISA") clients:

- Education and enrollment assistance.
- Draft, review and refinement of the Investment Policy Statement (IPS) to ensure the Client's (i.e., the plan sponsor's and/or trustee's) objectives and risk tolerances have been met.
- Working with the trustees of the plan to determine the appropriate mutual funds and/or securities for plan participant investments to meet the criteria outlined by the plan.
- Meeting with the trustees of the plan to review the performance of the mutual funds and other securities selected by the trustees. Recommendations will be made to the trustees, who then have the sole authority to determine the course of action to take on behalf of the plan.

- Periodic reporting as agreed upon.

Hightower does not act as Plan Sponsor or Administrator of the plan. Hightower's role is as advisor or consultant to the plan trustees or Plan Sponsor. The consulting services provided are limited to those assets specifically identified in the client agreement.

### **Private Funds (Managed by HT)**

Hightower provide discretionary investment advisory services to a limited group of private investment funds (each a "Fund", and, collectively, the "Funds"). Hightower provides discretionary investment advisory services to the following Funds:

- Fischer Global Opportunity Fund, LP ("FGOF"),
- Fischer Enterprise Fund, L.P. ("FEF"),
- FGLO CAPITAL, L.P. ("FGLO"),

Hightower may provide discretionary investment advisory services to other private investment funds in the future. The Funds are not open for investment by new clients at this time.

Hightower generally allocates the Funds' capital in private investment vehicles ("Underlying Investment Funds") managed by third-party investment managers ("Underlying Fund Managers"). Such Underlying Fund Managers may invest or trade in a wide variety of securities and financial instruments, domestic and foreign, of all kinds and descriptions, whether publicly traded or privately placed.

Interests in FGOF are offered on a private placement basis, in compliance with the exemptions provided by Section 3(c)7 of the Investment Company Act of 1940, as amended (the "Company Act") to persons who are "accredited investors" as defined under the Securities Act of 1933, as amended (the "Securities Act") and "qualified purchasers" as defined under the Company Act, and subject to other conditions set forth in the Fund's respective offering documents.

Interests in FEF and FGLO are offered on a private placement basis, in compliance with the exemptions provided by Section 3(c)1 of the Company Act to persons who are "accredited investors" as defined under the Securities Act and are subject to other conditions set forth in the Funds' respective offering documents.

Hightower generally has broad and flexible investment authority with respect to its Managed Account clients. The investment objectives and strategy of each Managed Account client are set forth in its respective investment advisory agreement.

### **C. Tailoring of advisory services**

#### **Restrictions:**

In all cases, Clients will have the opportunity to place reasonable restrictions on the types of investments that will be made on their behalf. Hightower reserves the right not to accept or to terminate an account if Hightower believes the restrictions imposed are not reasonable or prohibit effective management of the account. Hightower is not obligated to implement other investment selections if it believes such investments are inconsistent with a Client's risk tolerance or Hightower's management style.

#### **Product types:**

Hightower uses some or all of the following suitable investment options when providing advisory services: stocks, bonds, mutual funds (stock funds, bond funds and other asset classes), options, warrants, real estate investment trusts ("REITs"), exchange-traded funds ("ETFs"), alternative investments, and other securities as chosen by the Advisor.

#### D. Wrap program

Hightower does not manage Discretionary Advisory accounts differently based on whether they are wrap accounts vs. non-wrap accounts. Rather the decision is driven by the Client's preference and strategies utilized. As stated above, Hightower's advisory fee is the amount paid to Hightower for advisory services. In the instance of a wrap (bundled) fee an agreed upon amount is paid to Hightower. That amount pays for Hightower's management of the account as well as for third-party managers' fees, custodial fees and/or performance reporting fees, among other things.

Hightower occasionally receives other forms of compensation from mutual funds and/or other types of collective investment vehicles in which Client accounts are invested. For more information on our wrap programs please refer to Hightower's Form ADV Part 2A, Appendix 1.

Within a wrap program, Clients will typically pay a fee covering all associated account fees (e.g., custodial fees, Hightower's advisory fee, third-party money manager fees). Hightower's advisory fee is the amount charged to the Client for the management of their account, and will include one or both of the following: 1) Hightower chooses to act as portfolio manager on the Client's account, making all the investment decisions and trading in the account, or 2) Hightower chooses to delegate the portfolio management to third-party money managers (as described below), under which the bundled advisory fee covers both the third-party manager's advisory fees and Hightower's due diligence review of the third-party managers selected. Hightower's advisory fee is variable and negotiable dependent upon the chosen custodian, amount of assets and third-party managers (if applicable). Please refer to Item 5 for more detail.

#### E. Assets Under Management

Hightower has approximately \$58 Billion in assets under management, the majority of which is managed on a discretionary basis.

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### ITEM 5 - FEES AND COMPENSATION

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Depending upon the type of advisory service to be provided, Clients generally have a choice regarding the manner in which fees will be calculated for such services. Options for calculating fees include a percentage of assets under management, hourly charges, flat fees and other retainer or service fees, or some combination of the above.

Generally speaking, fees are negotiable from client to client, and are tailored to the specific type of services that Hightower provides to that Client. As a result, not all Client accounts employing the same or similar investment strategies will have the same or similar fee structures.

- Assets Under Management:

A Client will be charged a certain percentage of assets under management with Hightower. Asset levels can be determined at the account level or the household level (multiple accounts).

- Hourly Charges:

Hightower occasionally charges a Client an hourly fee for wealth management services or financial planning; please refer to Item 4 for more detail on those services. For the hourly fee, the non-discretionary services will be outlined in a Consulting Agreement.

- Fixed Fees:

Depending on the type of fee a Client is paying (i.e., wrap or management fee only – please refer to Item 4 for more details), there are fixed fees. When a client is using a management fee only service, there are additional fees the client will pay for, including reporting fees, custodial fees, transaction fees and third-party money manager fees.

- Other:

Similar to hourly charges, Hightower may charge a one-time fee (e.g. quarterly, annually) to a Client for wealth management or financial planning services.

Hightower typically does not impose a minimum account size or a set minimum annual fee for its investment

management services. Some services and fee structures may not be beneficial for portfolios below \$500,000 due to the impact that trading and transaction costs may have on performance. Hightower negotiates fees on a client-by-client basis. The fee charged will be stipulated within each Client's advisory agreement, and applies to the assets covered by the agreement (it may cover only one account or a household of accounts).

A Client's custom fee schedule is negotiated on a client-by-client and manager-by-manager basis. Certain Clients, as described within a Client's advisory agreement, are billed in an "all-inclusive" manner. In such instances, Hightower will assess one fee that captures the management, brokerage, and administrative portions collectively (except for Charles Schwab Select and Access program fees). Please see the Form ADV Part 2A – Appendix 1 - Wrap Fee Disclosure.

Advisory fees are generally calculated quarterly. For Client accounts governed by a Consulting Agreement, fees may be charged on an other-than-quarterly basis (e.g., monthly, one-time) depending on the negotiated structure agreed upon by the Client and the Advisor. A Client's margin balance is typically included when calculating Hightower's fees. Clients should note that they may already be paying margin interest on these same assets. Hightower charges advisory fees based upon the valuation of client account(s) as determined by its performance-reporting vendors and custodians. The total portfolio value on which fees are based may vary from the value on the custodian statement (the valuation may be higher or lower) due to such factors as the timing and posting of dividends, settlement dates for trades, etc. In some cases, Clients may provide Hightower with pricing for securities or real assets that cannot be (or are not) verified by Hightower (i.e., either cost basis information is no longer readily available, value of real assets such as a Client's home or art collection, etc.). These will be shown on Client reports as "below the line" assets and will not be used when calculating the Client's management fees for the quarter. This will factor in at the end of each quarter when calculating the average daily balance for the advisory fee calculation and performance calculation.

Clients invested in mutual funds and other collective investment vehicles ("funds") will indirectly pay management fees and other expenses of the funds. The fees charged by such funds are separate from and in addition to the advisory fees paid to Hightower.

#### FEE PAYMENT

Hightower's primary payment method is to have the custodian deduct the investment management fee from a Client's account. The terms of the advisory agreement will indicate whether the fees are charged in arrears or advance. Fees are calculated based on either a percentage of the Client's assets as valued at the end of the billing period or the average daily balance of the account.

Hightower calculates its fee by applying the applicable fee schedule to the fair market value of the assets of the Client's account, as reasonably determined by Hightower as of the last business day of each quarter or as otherwise specified in the Client's agreement. Alternatively, the fee will be calculated on a pro-rata basis in the event that the first or last quarter during which the agreement is in effect is less than a complete calendar quarter or in those instances where there is a significant principal addition or withdrawal during the quarter.

Advisory contracts typically provide for termination effective thirty (30) days after receipt of written notice by the Client or Hightower. In the event of termination, Hightower is entitled to that portion of its fees earned through the effective date of termination.

Certain platforms charge an "unbundled" fee, meaning fees for execution, custodial, reporting, and/or administrative services are not combined with the third-party money manager fees and/or Hightower's fees. Also, certain platforms will charge execution costs in the form of an asset-based fee. Client's should be aware that some platforms do not provide an option for "householding" your accounts for fee discounts. Hightower has adopted policies and procedures designed to ensure that aggregate fees and transaction expenses incurred by Clients are reasonable under the circumstances, but it is the Client's responsibility to monitor fee and expenses levels and to discuss any questions with their Advisor.

#### FINANCIAL PLANNING FEES

Fees are negotiated on a case-by-case basis and are charged on an hourly or fixed fee basis. The fee arrangement is set forth in the Client Agreement.



## ADDITIONAL FEES AND COSTS

All fees paid to Hightower for investment advisory services are separate and distinct from the fees and expenses charged by mutual funds, REITs, ETFs, alternative investments (including hedge funds and private equity/debt funds) and other collective investment vehicles to their shareholders. These fees and expenses are described in each applicable investment vehicle's prospectus or private placement memorandum. Virtually all such products have internal fees that are borne by the Client that are separate from and in addition to any account level trading, execution, or Hightower advisory fees. As part of Hightower's Share Class Policy, Hightower seeks to utilize the lowest available fee class for which Clients' accounts on the Hightower platform are eligible, as further explained in Item 12 below. If additional Hightower transaction-based commissions or service fees are or become payable, Hightower will generally seek to structure such fees so that, when aggregated with Hightower's advisory fees, its total annual compensation does not exceed 2.5% (250 basis points), as further explained in Item 14 below.

## ADDITIONAL COMPENSATION

Hightower advisors often act as registered representatives under Hightower Securities, LLC and receive compensation for some of the services provided in correlation with the advisory services herein. Hightower Securities, LLC also receives economic benefit in the form of commissions for insurance transactions and group annuities.

### Investment Advisor Representatives

Hightower offers investment management and advisory services through a network of investment advisor representatives ("Advisors" or "IARs"). The branch office locations for these IARs are listed on Schedule D of Hightower's Form ADV Part 1 (available at <https://www.adviserinfo.sec.gov/Firm/145323>). Certain advisory practices use branding and marketing specific to their practice – their affiliation and relationship with Hightower is further described in the team's Form ADV Part IIB.

Advisors typically receive additional individual compensation and benefits upon joining Hightower. These benefits will include a combination of firm equity ownership that has the potential for significant appreciation, substantial capital advances, or cash payments. The amount of benefits is determined in negotiations between Hightower and the advisor prior to affiliation or acquisition and generally is in relation to the amount of revenue expected to transfer to Hightower. In addition, during their transition to Hightower, the advisors received certain support services from their primary custodian. Such support services which will include some or all of technology, marketing, transition support and research. These benefits represent a conflict of interest by incentivizing the financial advisor related to the assets placed with the primary custodian.

## ALTERNATIVE INVESTMENTS PLACEMENT AGENT

Hightower Securities acts as a placement agent for certain 3<sup>rd</sup> party alternative investment companies. In this role, Hightower will solicit clients to invest in alternative investments based on the appropriateness of the investment for the individual client, and applicability to the investment manager's strategy parameters. Hightower receives additional compensation for acting as placement agent, in addition to investment advisory fees. If any such additional compensation is or become payable to Hightower, Hightower generally will seek to structure its fees so that, when aggregated with the advisory fees payable by Clients to Hightower, the total does not exceed 2.5%, annually, as further explained in Item 14 below.

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## ITEM 6 - PERFORMANCE-BASED FEES AND SIDE-BY-SIDE MANAGEMENT

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Hightower does not charge or accept any performance-based fees (i.e. fees based on a share of the capital gains on a Client's account or on the capital appreciation of the Client's assets). In certain cases, Hightower receives revenue sharing or similar ongoing compensation from sponsors of alternative investment products that is based on a share of performance-based fees payable to the third-party manager of the alternative product fund on other investment products.

## ITEM 7 – TYPES OF CLIENTS

Hightower generally provides advisory services to:

- Individuals (other than high net worth)
- High Net Worth and Ultra High Net Worth Individuals;
- ERISA-governed and other retirement accounts and certain Pension and Taft-Hartley plans;
- Trusts, estates and charitable organizations;
- Corporations or other business entities;
- Institutional organizations – e.g., colleges, universities; and
- State or Municipal entities

Account Requirements:

Generally, there is no set minimum annual fee or minimum account size to open or maintain an account. Hightower's investment management services may not be beneficial for certain asset levels or account sizes, as the relatively higher advisory fees and trading and transaction costs negatively impact performance.

General Note Regarding Managed Account Platforms and Wrap Programs:

Access to certain third-party money managers, platforms, and programs are often limited to certain types of accounts and are subject to account minimums, which will vary and are negotiable depending upon the third-party money managers, platforms, and programs selected. Such minimums will be disclosed through separate disclosure documents.

## ITEM 8 - METHOD OF ANALYSIS, INVESTMENT STRATEGIES, AND RISK OF LOSS

Hightower utilizes a variety of methods and strategies when formulating investment advice and managing client assets. Investing in securities involves risk, and the investor should be prepared to bear such losses. The methods of security analysis and strategies include:

Analysis	Description	Risk involved
Charting	Displaying the performance of a security for review in a graphic version. It can be setup for any length of time and helps determine how the security will perform over time. Normally it is used to predict trends within the security during certain time frames.	There is no guarantee that past trends will reoccur. Individuals can project that based on the chart a security will perform one way when there is no guarantee of that performance.
Fundamental Analysis	Looking at the historical and present financial statements of a company. Reviewing the revenue, expenses, assets and liabilities to gain insight on a company's future performance. This analysis will also factor in the overall economy and industry specific conditions.	Individuals can read and project the statements differently and therefore believe different outcomes will occur.
Technical Analysis	Reviewing patterns and trends of a specific security/sector. Using data of past prices and volume the goal is to predict what a security will do in the future.	Analysis and execution of the data is at the discretion of the person reviewing the data. Past performance is not a guarantee of future performance.

Quantitative analysis	Technique that tries to understand the behavior of a security/sector by using complex mathematical and statistical modeling. It can be used for performance evaluation, valuation of an instrument or in an attempt to predict market events.	Quantitative analysis does not factor in all variables. This technique uses what are believed to be appropriate formulas and processes to determine the proper path. There is no way to guarantee that this thinking is correct.
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Investment strategies	Description	Risks involved
Long term purchases	Securities held at least a year	Not able to take advantage of short-term gains or get out during a losing period.
Short term purchases	Securities sold within a year	Potential to sell/buy too early/late. Miss out on gains or receive too many losses. Increased trading costs and greater tax liabilities.
Trading	Securities sold within 30 days	These assets are actively managed and maintained. Need someone keeping an eye on them at all times which might lead to potential losses or missing of gains. There are potential fees associated with some securities when selling within 30 days of the purchase.
Margin transactions	Transactions in which a broker/dealer extends credit to a customer in a margin account to assist in the purchase of a security	Purchasing securities on margin can amplify potential returns and losses. As such, purchasing securities on margin may result in losses greater than an advisory client's original principal. Clients should carefully review disclosures regarding risks, fees, and other considerations appearing in margin account agreements prior to opening margin accounts.
Lending/Collateral	Using the securities within your account as collateral for a loan or borrowing a security. In addition, there is a fee/interest to pay to borrow the security/maintain the loan.	Some securities are "hard-to-borrow" and therefore there will not be a market to redeem securities and the lender will charge a higher fee for borrowing. In addition, the collateral security is still exposed to credit, interest and liquidity risks. If you are borrowing a security the stock may move opposite of what you believed would happen and you are at an unlimited risk position.
Option writing	Investing in an option to execute an investment at a certain price expecting the price of the underlying stock to increase or decrease	The type of option will determine the level of risk. You can have anywhere from an unlimited loss to just a minimal fee per month for holding the option.
<ul style="list-style-type: none"> <li>Covered options</li> </ul>	Investor writes a call option while owning the same number of shares of the underlying stock	The risks involved with covered options are the amount you invested. If the security you are writing an option against becomes worthless than you would lose your whole investment minus the premiums received for holding the option.
<ul style="list-style-type: none"> <li>Uncovered options</li> </ul>	Investors writes a call option while not owning the underlying stock	The risk potential is for an unlimited loss if the market moves opposite of what is expected and the underlying security cannot be located.
<ul style="list-style-type: none"> <li>Spreading strategies</li> </ul>	Buying and selling of the same option contract	You are limiting the potential gain you could receive by using spreads. The costs are higher

		because you are purchasing 2 options to setup the strategy.
Shorting	Sale of a stock that an investor does not own or a sale which is consummated by the delivery of a stock borrowed	The loss potential, in theory, has no limit.

In addition to the individual advisory team due diligence, Hightower has an internal Wealth Management department tasked with coordinating, reviewing and obtaining due diligence on certain potential investments, including but not limited to third-party money managers and private investments.

#### C. Risks of particular securities

Subject to the Client's advisory agreement, we invest and reinvest a Client's assets in a variety of securities and other investments. These securities and other investments include classes/types of securities and/or other investments permitted under a Client's investment guidelines.

## ITEM 9 - DISCIPLINARY INFORMATION

The Firm and its management personnel have no reportable disciplinary events to disclose. The Firm determines whether an incident is reportable based on its materiality.

## ITEM 10 - OTHER FINANCIAL INDUSTRY ACTIVITIES AND AFFILIATIONS

#### Brokerage

Hightower has arrangements that are material to its advisory business with Hightower Securities, LLC ("Hightower Securities"), a "related person" of Hightower. Hightower is affiliated through common ownership with Hightower Securities, a broker-dealer registered with the Securities and Exchange Commission. Hightower Securities is also a licensed general insurance broker and agency, and a member of FINRA, the MSRB, and SIPC, registered in various states as required.

#### Registered Investment Advisory

Hightower is also affiliated with certain RIA entities, through common ownership in such entities. Such affiliates are registered investment advisers, and include: Salient Private Client, LLC; The Rikoon Group, LLC; Duncker Streett & Co., LLC; WealthTrust Axiom, LLC; Delta Asset Management, LLC; Harvey Investment Company, LLC; and Kanawah Capital Management, LLC. Though Hightower shares a common holding company and corporate resources, each of the above are discreet and separate registered investment advisers.

#### Trust

Hightower Trust Services LTA ("Hightower Trust") provides fiduciary services to its Texas Clients and fills the role of corporate trustee to ensure generational continuity, as well as providing investment advisory services, accounting and bill pay services.

#### Insurance

Hightower Insurance Company (formerly Salient) sells whole life insurance, term life insurance and long-term care insurance.

## **ITEM 11 - CODE OF ETHICS, PARTICIPATION OR INTEREST IN CLIENT TRANSACTIONS, AND PERSONAL TRADING**

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### **CODE OF ETHICS**

Hightower has adopted a code of ethics (the “Code”) establishing rules of conduct for all employees, officers and directors of the investment advisory entity and is designed to, among other things, govern personal securities trading activities in the accounts of associated persons. The Code is based on the principle that Hightower and its employees, officers and directors owe a fiduciary duty to Hightower’s Clients to conduct their financial affairs, including their personal securities transactions, in such a manner as to avoid (i) serving their own personal interests ahead of Clients, (ii) taking inappropriate advantage of their position with the firm and (iii) any actual or potential conflicts of interest or any abuse of their position of trust and responsibility.

### **GENERAL STANDARDS OF BUSINESS CONDUCT; INSIDER TRADING**

The Code was developed to provide general ethical guidelines and specific instructions regarding the duties owed to advisory Clients. All access persons must act with competence, dignity, integrity, and in an ethical manner, when dealing with Clients, the public, prospects, third-party service providers and fellow access persons. Access persons must use reasonable care and exercise independent professional judgment when conducting investment analysis, making investment recommendations, trading, promoting Hightower’s services, and engaging in other professional activities. All access persons are expected to adhere to the highest standards with respect to any potential conflicts of interest with Clients. As a fiduciary, Hightower must act in its Clients’ best interests. In addition, and in compliance with Section 204A of the Advisers Act, and Rule 204-2 thereunder, Hightower has adopted written policies and procedures that are embodied in the Code, designed to detect and prevent the misuse of material, nonpublic information.

### **PERSONAL SECURITIES TRANSACTIONS OF “ACCESS PERSONS”**

Through its professional activities, Hightower and its supervised persons are exposed to potential conflicts of interest and the Code contains provisions designed to mitigate certain of these potential conflicts, by governing the personal securities transactions of certain of its employees, officers and directors. In particular, the Code governs the conduct of so-called “access persons” in instances, among others, where Hightower or certain individuals associated with Hightower may desire to purchase or sell securities for their personal accounts that are identical to those recommended by Hightower to its Clients. For these purposes, the Code defines an “access” person as a supervised person of Hightower that (i) has access to nonpublic information regarding any Client’s purchase or sale of securities, (ii) has access to nonpublic information regarding the portfolio holdings of any fund the adviser or its control affiliates manage, or (iii) is involved in making securities recommendations (or has access to such recommendations) to Clients that are nonpublic.

Access persons’ trades must be executed in a manner consistent with the following principles: (i) the interests of Client accounts will at all times be placed first; (ii) all personal securities transactions will be conducted in such manner as to avoid any actual or potential conflict of interest or any abuse of an individual’s position of trust and responsibility; and (iii) access persons must not take inappropriate advantage of their positions. In addition, the Code requires pre-clearance of transactions in securities in an initial public offering and in any securities in a limited offering or private placement. No access persons are investment managers or general partners of a private fund.

Access persons must submit quarterly reports regarding securities transactions and newly opened accounts, as well as annual reports regarding holdings and existing accounts. Hightower monitors access persons’ personal trading activity at least quarterly to ensure compliance with internal control policies and procedures. Hightower strives to ensure that all access persons act in accordance with applicable regulations governing registered investment advisory practices as they apply to Hightower. Any access person not in observance of this goal is subject to sanctions, including termination of employment.

### **PARTICIPATION OR INTEREST IN CLIENT TRANSACTIONS:**

The Code does not prevent or prohibit access persons from trading in securities that Hightower recommends, or in which Hightower invests Client assets. Rather, it prescribes the principles that must govern all access persons’ personal trading activities (i.e. that (i) the interests of Client accounts will at all times be placed first; (ii) all personal securities transactions will be conducted in such manner as to avoid any actual or potential conflict of interest or any abuse of an individual’s position of trust and responsibility; and (iii) access persons must not take inappropriate

advantage of their positions). As such, it is possible that (i) Hightower and its advisory personnel, could recommend to Clients, or buy or sell for Client accounts, securities in which one or more access persons (or even Hightower) has a material financial interest, (ii) access persons (or even Hightower) could invest in the same securities (or related securities) that Hightower or its advisory personnel recommends to Clients, or (iii) Hightower or its advisory personnel, could recommend securities to Clients, or buy or sell securities for Client accounts, at or about the same time that one or more access persons buys or sells the same securities for their own account. This presents a potential conflict in that the access person might seek to benefit himself or herself from this type of trading activity in the same securities, either by trading for personal accounts in advance of Client trading activity, or otherwise. These types of potential conflicts are precisely why Hightower has articulated clear principles regarding such conduct and has required the submission of regular reports regarding personal securities transactions of its access persons. As noted above, conduct by an access person that is contrary to the Code subjects the access person to possible sanctions including, in appropriate cases, termination of employment.

## **ITEM 12 - BROKERAGE PRACTICES**

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In the event that a Client requests Hightower recommend a broker-dealer (referred to in this Brochure generally as a "custodian") for execution and/or custodial services, Hightower will generally recommend broker/dealers or custodians with whom Hightower has an existing relationship, including Fidelity/IWS, National Financial Services, Schwab, TD Ameritrade, JP Morgan and Pershing Advisor Solutions ("Pershing"). Hightower has chosen to establish relationships with these custodians based upon their financial strength, reputation, execution capabilities, pricing, research and service and recommends their use to Clients based upon these factors, consistent with Hightower's fiduciary obligations, including the duty to seek best execution. Although Hightower has found the use of these custodians to be consistent with its obligation to seek best execution and that the fees (including but not limited to commissions and/or transaction fees) charged by each is reasonable in relation to the value of the brokerage and research services provided, a Client may nonetheless pay a fee for services that is higher than another qualified broker/dealer might charge to effect the same transaction. In seeking best execution, the determinative factor is not the lowest possible cost, but whether the transaction represents the best qualitative execution, taking into consideration the full range of a broker/dealer's services, including the value of research provided, execution capability, commission rates, and the benefit to all Clients. Additional information is set out below regarding each of these recommended custodians and the considerations that are important to a Client when selecting a custodian from among the recommended custodians. That discussion includes other services that each recommended custodian provides to Hightower and for which it does not charge, or for which it charges a reduced rate, as a result of having established a relationship as a recommended custodian of Hightower. These services include research in addition to the other services set out with more specificity below.

Additional information regarding the types of services and/or products provided by each of the custodians is set out below. In certain cases, Hightower has the discretionary authority to pick a non-related broker (other than a Client's current Custodian), to execute a fixed income trade. Each trade placed at a broker other than a Client's selected Custodian will cost the Client up to \$25.00, which is charged by the Custodian to settle the trade and can be assessed to either the Client's account or to the Advisor. This is in addition to any mark-up or markdown that is paid to the broker/dealer Hightower selects to buy or sell the security. Clients must qualify for prime brokerage to participate in these transactions. To qualify for prime brokerage transactions, Clients must maintain a minimum portfolio value of \$100,000 or more and sign the appropriate prime brokerage paperwork with the custodian. Hightower use this discretionary authority to trade away from the custodian when purchasing or selling fixed income securities only. It is not used in all cases. Reasonable restrictions on this authority are imposed, as described above.

In still other cases, the Client directs Hightower to utilize a custodian that is not among the Hightower-approved custodians. This is referred to as "directed brokerage". In directing Hightower to use a specific custodian and/or broker/dealer (other than those recommended by Hightower), Clients should understand that Hightower will not have the authority to negotiate commissions among various Custodians or obtain volume discounts. With Hightower not having an established relationship with these custodians, the Client can pay higher servicing fees to the custodian of their choice. This also affects Hightower's ability to achieve best execution for these Clients.

It is important to note that some products, securities and/or money managers may not transition from the Client's previous advisory firm to Hightower. Such positions would subsequently be required to be liquidated, resulting in potential transaction fees, as well as other changes to the account(s).

### **Research and Other Benefits to Hightower**

Although not a material consideration when determining whether to recommend that a Client utilize the services of a particular custodian, Hightower receives from Fidelity/IWS, National Financial Services, Schwab, TD Ameritrade, JP Morgan or Pershing (or even another custodian) certain support services or products, without cost or at a discount, that assist Hightower in monitoring and/or servicing Client accounts. These services include investment-related research, pricing information and market data, compliance and/or practice management-related publications, discounted or free consulting services, discounted or free attendance at conferences, meetings, and/or educational or social events, marketing support, computer hardware and/or software and/or other products and services used by, or useful to, Hightower in providing investment advisory services to its Clients. Clients are directed to a more complete discussion below of each of the recommended custodians, types of services, support, and products that are made available to Hightower by each. If these additional services were not provided to Hightower by the recommended custodians, Hightower might be compelled to purchase the same or similar services at its own expense.

Hightower participates in back office and support programs sponsored by each of these brokers/custodians. These programs and the services provided, including trading capabilities, are essential to Hightower's service arrangements. Hightower does not, as a general matter, routinely accept Clients who direct Hightower to use other broker-dealers/custodians. As part of its participation in these programs, Hightower receives benefits that it would not receive if it did not offer investment advice. As a result of receiving such services at a reduced cost (or at no additional cost), Hightower has an incentive to continue to use or to expand the use of the services of its chosen Custodians. Hightower examined this conflict of interest when choosing to enter into the relationship with these firms, in addition to the other criteria articulated above regarding the selection of custodians, and determined that each relationship with a recommended custodian is in the best interests of its Clients and that Hightower is able to satisfy its obligations to Clients, including its duty to seek best execution, through the use of such recommended custodians.

As noted above, the use of Hightower's recommended custodians can cause a Client to pay a commission that is higher than another qualified broker/dealer might charge to effect the same transaction. Nevertheless, in connection with evaluating the fees and services offered by its recommended custodians, Hightower has determined in good faith that the commissions and other fees charged by each are reasonable in relation to the value of the brokerage and research services received.

### **Referrals to Custodians**

Through these firms Hightower receives direct access to real-time Client account information, electronic download of trades, balances and positions, and the ability to direct the custodian to directly debit client advisory fees. Hightower also receives software and support services, including reductions in seminar and conference fees from these firms. These services provided to Hightower are not contingent upon any specific amount of business (assets or trading). Hightower's participation in these arrangements raises potential conflicts of interest. Each provides Hightower with benefits it may not receive from other firms in terms of pricing and services. They also make available services or funding intended to help Hightower manage and further develop its business enterprise. These services include consulting, transition support, publications and conferences on practice management, information technology, business succession, regulatory compliance and marketing. In addition, they make available, arrange and/or pay for these types of services rendered to Hightower by independent third parties. Fidelity, National Financial Services, Schwab, TD Ameritrade, JP Morgan, and Pershing can discount or waive fees they would otherwise charge for some of these services or pay all or a part of the fees of a third-party providing these services to Hightower. This creates a potential conflict of interest.

### **Considerations Relevant to the Selection of a Specific Recommended Custodian**

As noted, Hightower generally recommends that Clients select one of the following custodians: Fidelity/IWS, National Financial Services, Schwab, TD Ameritrade, JP Morgan or Pershing. All such custodians are members of FINRA and the Securities Investor Protection Corporation (SIPC), and are registered broker/dealers. These firms maintain custody of Clients' assets and effect trades in Client accounts. Hightower is independently owned and operated and not affiliated with any of the recommended Custodians.

In recommending these firms, Hightower has evaluated each and determined that they offer Hightower's Clients an excellent blend of service, financial strength, competitive commission rates, and access to mutual funds otherwise not available to Hightower or its Clients, among other factors. Each of these firms provides Hightower with access to institutional trading and custody services, which are typically not available to retail investors, as well as other products

and services identified in this Section of the Brochure. The following additional information regarding each of these custodians are relevant to Clients as they select from among the recommended custodians of Hightower.

#### **Trade Aggregation and Allocation**

Hightower “aggregates” or “blocks” purchase or sale transactions where it decides to purchase or sell the same securities for several Clients at approximately the same time. Hightower, in certain circumstances, includes access person transactions with those of nonaffiliated Clients. Generally, Hightower would aggregate or block such transactions in order to obtain best execution, to obtain more favorable commission rates, or to allocate equitably among multiple Clients, the differences in prices, commissions or other transaction costs that might have been obtained had such orders been placed independently. Each account participating in the block will receive the average price if multiple executions are required to complete the order, and transactions and costs will be allocated in proportion to the purchase and sale orders placed for each Client account in that security on that day. Block trades will typically be segregated by custodian, and by Hightower Advisory team, when purchasing or selling securities. Clients participating in a mini block may not receive the benefit of negotiated commissions, as Hightower does not have that authority on an account-by-account or transaction-by transaction basis. Hightower blocks multiple client accounts together that qualify for prime brokerage trading activity. In such cases, participating Clients will receive the average execution price and their pro rata share of transaction costs. However, because of Hightower’s practice of managing portfolios on an individual basis, Hightower does not frequently block transactions except for certain accounts managed in accordance with a model. Thus, Hightower’s ability to take advantage of volume discounts or other potential cost and execution advantages of block trades are limited. Hightower urges all advisory teams to use block trading in appropriate cases to assist in all Clients receiving the same execution price. In addition, accounts participating in block trades pay a proportional share of any commission, subject to minimum ticket charges. Hightower allows de minimis deviations with respect to allocation determinations in order to place round lots in advisory client accounts.

#### **New Issues or Secondary Offerings (Equity and Fixed Income)**

For a Client to take part in any new issue or secondary offering, the necessary qualifying documents need to be on file. Hightower then will reach out the Clients to gauge interest in the new issues. If a pre-qualified Client does express interest, their order will be filled utilizing an allocation process, subject to change at the discretion of the Hightower trade desk, if a full allocation is received, all advisory teams and their respective Clients will receive 100% of their indication of interest. If a partial allocation is received, shares will be allocated to the participating advisory teams and their respective Clients based on a number of factors dependent on the Client’s custodian, which could include:

- a. The size of the indications at the account level
- b. Account level participation in previous deals
- c. Account level size/net worth

#### **Trade Errors**

For all custodians, where a trade error occurs in a Client account due to Hightower’s error, Hightower will correct the error and ensure the Client account does not suffer a loss. However, with the exception of the limited instances for Schwab-custodied accounts noted below, the Client will not profit from the error, even if the subsequent correction results in a profit due to market movement. In the cases of a profit Hightower will maintain those gains.

- Charles Schwab trade error policy:  
When a trade error occurs, Hightower places a correcting trade with the Schwab broker-dealer. If an investment gain results from the correcting trade, the gain will remain in your account unless the same error involved other Client account(s) that should have received the gain, it is not permissible for you to retain the gain, or we confer with you and you decide to forego the gain (e.g., due to tax reasons). If the gain does not remain in your account and Schwab is the custodian, Schwab will donate the amount of any gain \$100 and over to charity. If a loss occurs greater than \$100, Hightower will pay for the loss. Schwab will maintain the loss or gain (if such gain is not retained in your account) if it is under \$100 to minimize and offset its administrative time and expense. Generally, if related trade errors result in both gains and losses in your account, they are netted.

#### **Cross Transactions**

A cross trade is where Hightower executes a buy and sell order of the same security from one Client account to another. Hightower cross transactions for any Hightower Client must be pre-approved and have a change in beneficial ownership.



### **Principal Transactions**

A principal transaction is one in which Hightower would engage in the practice of buying securities for its own inventory from a Hightower advisory Client or selling securities from its own inventory to a Hightower advisory Client. Hightower does not currently engage in principal transactions for advisory Clients.

### **Share Class Policy**

Hightower may invest account assets in open-end mutual funds (including money market funds), closed-end funds, ETFs, and other collective investment vehicles that have various internal fees and expenses, which are paid by such funds, but which are ultimately borne by the Client as an investor ("asset-level fees"). In selecting or recommending share classes in such investments for Client accounts, it is Hightower's policy to identify the lowest available fee class for which the applicable Client account is eligible through the Hightower platform. Additionally, in some circumstances Hightower may recommend a commission-free ETF or another commission-free product for wrap account notwithstanding the fact that they are available on a commission-free basis outside of the wrap account. Such determinations will be based on the Client's investment objectives, the performance and characteristics of the product under consideration, and the available investment alternatives. As part of its policy to identify suitable share classes may and commissionable or commission-free investments, Hightower provides ongoing training to its employees, and conducts periodic monitoring of commission-free ETFs and mutual fund share classes in which Client accounts are invested.

Hightower utilizes commission-free ETFs in its account management, including within wrap accounts. This creates a conflict because it benefits Hightower in that the overall fee collected for the wrap account is higher than it would be if commissionable ETFs were utilized. The Firm mitigates this risk by ensuring that the investment decision is based on suitability, performance and fund objective, not transaction costs. This is accomplished through advisor training and education, periodic review of transactions and product access through the applicable custodians.

## **ITEM 13 - REVIEW OF ACCOUNTS**

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### **Investment management services, managed account platforms, wrap programs**

Each account receives at minimum an annual review by the advisory team. In most cases, accounts are reviewed more frequently through various means, including telephone calls, in-person meetings, overall strategy reviews, and/or the review of monthly and quarterly statements. Reviews are based on objectives and parameters established by clients, which are generally memorialized through their individual advisory agreements, investment policy statements, or other suitability and investment objectives documentation.

Periodic reviews and face-to-face meetings or conference calls are triggered by events such as Client requests, a change in financial goals or objectives, and significant world, economic or market events.

While Hightower will typically evaluate the continued suitability of specific third-party money managers (as applicable), managed account platforms, and wrap programs during account reviews, the administrators of such platforms and programs (which are Hightower, a Custodian, or another third-party) can also perform their own reviews of managers appearing on the platforms and programs. Any such reviews will be disclosed in the manager's separate disclosure documents sent at account opening, after material changes and/or annually and are maintained by the administrators to applicable platforms and programs.

Hightower's Compliance and Field Supervision perform regular and rigorous reviews of Client accounts to determine adherence with the Client's account suitability, risk tolerance and goals, among other things.

### **Financial Planning Services**

Financial plans may not be reviewed, depending on the nature of the service, until after the plan is delivered (in the case of a written plan), or after the service is provided. The frequency of plan review will be dependent on the agreement terms. If deemed necessary it is reviewed quarterly, yearly or some other determinate amount of time. Those reviews will revisit the initial plan and determine if any adjustments need to be made to the objectives. Financial

Planning, by its nature, does not require periodic review; it is not an asset management service, – we offer input and advice for different financial objectives without actively managing the account(s).

Hightower uses a software tool to assist or generate the financial plan. Hightower will periodically evaluate the software tools to determine if they are still effective tools. Hightower will look to see if the assumptions and outputs being generated from the system are still in the best interests of the client.

#### Regular Reports provided to clients

Hightower will provide investment management Clients with a quarterly performance report. This report is typically an account appraisal and identifies some or all of the following information: current positions, security cost basis and current market value, and capital contributions and withdrawals from the account. In addition, a summary performance analysis report, which shows the portfolio rate of return, will be provided for the most recent quarter and will also show the return from inception of the account. Taxable clients may receive a realized gain and loss report for tax purposes. These reports are fairly customizable to deliver what Hightower or the Client deems pertinent. All reports are in addition to custodial statements and transaction confirmations received from the Client's custodian; they in no way replace the custodial statements. These reports will often be provided electronically or presented in face-to-face meetings.

Additional reporting is sometimes provided by third-party money managers and the administrators of managed account platforms and wrap programs, depending on the particular third-party money manager, platform, or program selected. Any such additional reporting will be disclosed in the separate disclosure documents maintained by third-party money managers and the administrators to applicable platforms and programs.

No on-going financial planning reports are provided for financial planning Clients unless a financial plan update or additional services are requested. Hightower will update a plan as needed and when objectives or financial situation change.

## **ITEM 14 - REFERRALS AND OTHER COMPENSATION**

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### **Aggregate Compensation Policy**

Hightower, or its affiliates, sometimes receive compensation from third parties in respect of a Client account in addition to the investment advisory fee paid to Hightower by the Client. Such compensation includes asset-level fees as described in Item 12 above, commissions and other transaction-based fees as described in Item 5 above, or referrals and other compensation as more fully described below. In general, Hightower monitors its fees and generally seeks to structure its compensation so that it does not exceed 2.5% annually (250 basis points), depending upon the scope and amount of services provided to the Client. Advisory fees and other compensation from third parties **can** for some Hightower Clients be higher than that charged by other advisers that provide the same or similar services.

### **Economic Benefits Received from Non-Client, Third Parties for Providing Services to Clients.**

Please see Item 12 of this Brochure above for further information on services and products Hightower may receive from non-clients, including the Firm's procedures for addressing conflicts of interest that arise from such practices. Hightower policies prohibit our related persons from accepting any form of compensation, including cash, sales awards or other prizes, in conjunction with the advisory services we provide to our Clients.

Hightower receives Client referrals from Charles Schwab & Co., Inc. ("Schwab") through Hightower's participation in Schwab Advisor Network® (the "Service"). The Service is designed to help investors find an independent advisor. Schwab is a broker-dealer independent of and unaffiliated with Hightower. Schwab does not supervise Advisors and has no responsibility for Hightower's management of Clients' portfolios or an Advisor's other advice or services. Hightower pays Schwab fees to receive Client referrals through the Service. Hightower's participation in the Service raise conflicts of interest described below.

Hightower pays Schwab a Participation Fee on all referred Clients' accounts that are maintained in custody at Schwab, and a non-Schwab Custody Fee on all accounts that maintained at, or transferred to, another custodian. The

Participation Fee paid by Hightower is a percentage of the fees the Client owes to Hightower, or a percentage of the value of the assets in the Client's account, subject to a minimum Participation Fee. Hightower pays Schwab the Participation Fee for as long as the referred Client's account remains in custody at Schwab. The Participation Fee is billed to Hightower quarterly and are increased, decreased or waived by Schwab from time to time. The Participation Fee is paid by Hightower and not the Client. Hightower has agreed not to charge Clients referred through the Service fees or costs greater than the fees or costs Hightower charges Clients with similar portfolios who were not referred through the Service.

#### **Compensation to Non-Affiliated Persons for Client Referrals.**

Hightower occasionally pays referral fees to independent persons or firms ("Solicitors") for introducing Clients to us. Whenever we pay a referral fee, we require the Solicitor to provide the prospective Client with a copy of this document (our *Firm Brochure*), and a separate disclosure statement that includes the following information:

- the Solicitor's name and relationship with our Firm;
- the fact that the Solicitor is being paid a referral fee;
- the amount of the fee; and
- whether the fee paid to Hightower by the Client will be increased above our normal fees in order to compensate the Solicitor.

As a matter of Firm practice, advisory fees paid to us by Clients referred by Solicitors are not increased as a result of any referral. Cash payments for Client solicitations are structured to comply fully with the requirements of Rule 206(4)-3 under the Advisers Act, related SEC staff interpretations, and other applicable laws and regulations. In no event will such solicitation services include providing investment advisory services. The compensation paid by Hightower for these solicitation services is paid completely by Hightower from the management fees earned, which are not increased or passed through to the referred Client in any way as a result of a third-party solicitor's involvement in the introduction.

Hightower occasionally receives Client referrals from Custodians. Such referrals could present a potential conflict of interest as Hightower could have an incentive to direct brokerage to certain broker/dealers in order to continue receiving referrals. Hightower does not consider Client referrals from broker/dealers when making brokerage allocation decisions.

#### **Third-party Managers and Alternative Products**

Hightower occasionally has revenue-sharing arrangements with respect to certain third-party managed accounts, mutual funds and alternative products (including hedge funds and private equity/debt funds) recommended to Hightower advisory Clients. Hightower receives a percentage of the advisory fees (both alternative products and managed accounts) and incentive allocations (alternative products) from the funds or their sponsors. Hightower's receipt of such compensation presents a conflict of interest because it provides an incentive for Hightower to invest assets with a particular third-party manager or fund in order to generate additional income for Hightower. Hightower has adopted policies and procedures for the purpose of mitigating this conflict, including its policy to seek the lowest available fee class for which a Client is eligible, as discussed more fully in Item 12 above. Hightower also seeks to structure its receipt of fees so that the aggregate of the advisory fees, revenue-sharing and other compensation payable to Hightower does not exceed the 2.50% annual guideline discussed above under "Item 14 - Aggregate Compensation Policy".

#### **Event Sponsorship**

Periodically Hightower holds advisor-focused meetings or industry conferences. These meetings provide sponsorship opportunities for our vendors and other third-party providers. Sponsorship fees allow these companies access to our advisors and employees to discuss ideas, products or services. The sponsorship fees go to assist in the payment of the meeting or future events. Sponsorship fees are not dependent on assets placed with any specific provider, or the revenue generated by asset placement, but such sponsorship fees could create a conflict where Hightower utilizes a vendor due to their attendance or sponsorship. Hightower attempts to mitigate the conflict by having the sponsorship fees go towards only meeting expenses and not utilized as a revenue stream for the company.

## ITEM 15 - CUSTODY

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Hightower does not directly hold Client funds or securities. All Client assets are held by unaffiliated qualified custodians. However, Hightower is deemed to have technical custody of client funds in accordance of Adviser Act Rule 206(4)-2, due to our ability to calculate and direct the custodians to directly debit client accounts for investment advisory fees. Clients receive quarterly statements from the qualified custodians indicating the amount of such fees. These statements are sent either electronically via email or to the postal address the Client has provided to the custodian. We urge all Clients to carefully review their account statements promptly upon receipt and to compare the account statement from their qualified custodian with any reports you might receive from us.

In addition, in limited circumstances currently, an advisor practice can offer a bill-paying service through which the Advisor gains signatory power over a customer's checking account. In this instance a surprise custody examination is performed by an independent PCAOB auditor.

## ITEM 16 - INVESTMENT DISCRETION

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For most Clients, Hightower has been contractually given investment discretionary authority (i.e., authority to act without first obtaining specific client consent to each investment transaction) to determine the securities to be bought or sold, and the amount of the securities to be bought or sold. This discretionary authority also allows Hightower to determine the third-party money manager to be used for Client account(s) through its money management platform. The discretionary authority is granted by the Client through execution of the investment management agreement, and through the grant of investment POA in the custodial account documents.

Clients occasionally impose reasonable restrictions on this authority, (e.g., no defense stocks, no tobacco). All such restrictions shall be documented in writing. Clients modify the imposed restrictions by providing the change to Hightower in writing. Hightower reserves the right to refuse to open an account or to terminate an account if it is believed, in Hightower's sole opinion, that the restrictions placed are excessive and would limit its abilities to manage the account effectively and prudently. Clients should also understand that the imposition of portfolio restrictions **may** affect performance of the affected portfolio(s), either positively or negatively.

## ITEM 17 - VOTING CLIENT SECURITIES

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Hightower has express authority to vote proxies on behalf of clients in compliance Advisers Act Rule 206(4)-6, unless otherwise stated in the Client Advisory Agreement. Proxy voting policies and procedures are available on request by emailing [compliance@Hightoweradvisors.com](mailto:compliance@Hightoweradvisors.com). Institutional Shareholder Services, Inc. ("ISS") has been engaged as an independent third party to vote proxies in order to mitigate risks involved with any conflicts of interest that might otherwise arise in the voting of client proxies. Hightower does not charge an additional fee for this service.

Proxies are assets of Hightower's advisory clients that must be voted with diligence, care, and loyalty. Hightower will vote each proxy in accordance with its fiduciary duty to its advisory clients. Hightower will seek to vote proxies in a way that maximizes the value of advisory clients' assets. However, Hightower will document and abide by any specific proxy voting instructions conveyed by an advisory client with respect to that advisory client's securities.

Absent specific advisory client instructions, Hightower has adopted the following proxy voting procedures designed to ensure that proxies are properly identified and voted, and that any conflicts of interest are addressed appropriately:

- As part of the account opening process, Hightower and/or the Approved Custodian will code the account and notify ISS of accounts for which Hightower will vote proxies.
- If an advisory client gives specific proxy voting instructions, the advisory client must inform Hightower.
- If an advisory client declines to assign proxy-voting authority to Hightower during the account opening process, proxies will be sent to the address of record by default. If proxy materials are inadvertently received by

Hightower, Hightower or designee will return the materials to the sender along with a statement that Hightower does not have authority to vote proxies for that advisory client, and that future materials should not be sent to Hightower.

- Proxies received after an advisory client terminates its advisory relationship with Hightower will not be voted. Hightower or designee will promptly return such proxies to the sender, along with a statement indicating that Hightower's advisory relationship with the advisory client has terminated, and that future proxies should not be sent to Hightower.
- For accounts that Hightower is to vote proxies, all voting is done by ISS along the lines of their policies and procedures.
- ISS occasionally refer proxies to Hightower to vote on. In these instances, it is the responsibility of the specific Investment Advisor Representative of the corresponding account to vote the proxy how they deem prudent.

In most instances, proxies will be voted the same for all client accounts held by Hightower at our various custodians. The client's custodian will send proxy paperwork to ISS and the client will not receive copies. In the case of accounts managed by third party money managers, proxies will be voted by the third-party money manager

#### **Class Actions**

Hightower does not direct advisory Clients' participation in class actions. Hightower shall forward any class action documentation inadvertently received to the appropriate advisory Clients. These policies have been written and in place in accordance with Rule 206(4)-6 and Hightower acts in accordance with those procedures.

### **ITEM 18 - FINANCIAL INFORMATION**

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Hightower is not required to include a balance sheet for our most recent fiscal year end because we do not require or solicit more than \$1,200 in fees per Client, six months or more in advance. Hightower has no financial commitment that impairs its ability to meet contractual and fiduciary commitments to clients. Additionally, Hightower has not been the subject of a bankruptcy petition during the past ten years.