

# **VALUEACT CAPITAL MANAGEMENT, L.P.**

## **PART 2A OF FORM ADV**

### **THE BROCHURE**



1 Letterman Drive, Building D, 4th Floor  
San Francisco, CA 94129  
(415) 362-3700  
[www.valueact.com](http://www.valueact.com)

**Updated: May 29, 2014**

This brochure provides information about the qualifications and business practices of ValueAct Capital Management, L.P. ("ValueAct Capital" or the "Company"). If you have any questions about the contents of this brochure, please contact us at 415-362-3700. The information in this brochure has not been approved or verified by the United States Securities and Exchange Commission (the "SEC") or by any state securities authority.

Additional information about ValueAct Capital is also available on the SEC's website at: [www.adviserinfo.sec.gov](http://www.adviserinfo.sec.gov).

## Item 2 Material Changes

ValueAct Capital is required to identify and discuss any material changes made to its brochure since the last annual brochure update. Since the last annual brochure update, dated March 26, 2014, ValueAct Capital’s brochure has been updated to reflect the following:

- ValueAct Capital has updated its address.
- The high end of the market capitalization range given for the Legacy Fund has been increased from \$30 billion to \$40 billion.

## Item 3 Table of Contents

Item 2 Material Changes .....	2
Item 3 Table of Contents .....	2
Item 4 Advisory Business.....	2
Item 5 Fees and Compensation.....	3
Item 6 Performance-Based Fees and Side-by-Side Management .....	6
Item 7 Types of Clients .....	7
Item 8 Methods of Analysis, Investment Strategies and Risk of Loss .....	8
Item 9 Disciplinary Information .....	13
Item 10 Other Financial Industry Activities and Affiliations.....	13
Item 11 Code of Ethics, Participation or Interest in Client Transactions and Personal Trading.....	14
Item 12 Brokerage Practices.....	16
Item 13 Review of Accounts .....	23
Item 14 Client Referrals and Other Compensation .....	24
Item 15 Custody .....	24
Item 16 Investment Discretion .....	25
Item 17 Voting Client Securities .....	25
Item 18 Financial Information.....	26
Privacy Policy.....	26

## Item 4 Advisory Business

ValueAct Capital was founded in June 2000 and is owned 25% or more by ValueAct Holdings, L.P. (“VA Holdings”). ValueAct Capital Management, LLC serves as the general partner of the Company and is owned 25% or more by VA Holdings. None of the members of VA Holdings own 25% or more of ValueAct Capital.

As of April 30, 2014 the Company managed approximately \$ 15.2 billion of regulatory assets under management on a discretionary basis on behalf of eight clients, including two master funds and six total feeder funds.

ValueAct Capital provides discretionary investment advice and management services to private investment funds (“private funds”), which may be organized as domestic or foreign limited partnerships. ValueAct Capital’s private funds generally conduct their trading activities through a

master-feeder structure. In a master-feeder structure, each feeder fund contributes its investible assets to a master fund and participates on a pro rata basis in the profits and losses of the master fund and bears a pro rata portion of the expenses of the master fund, based on the respective capital account balances of all private funds investing through the master fund. An affiliate of ValueAct Capital serves as the general partner to each domestic feeder fund, offshore feeder fund, and master fund.

Each private fund is managed only in accordance with its own investment objectives and is not tailored to any particular private fund investor (each an “investor”). ValueAct Capital currently manages two families of private funds, one of which employs long-term, concentrated, active value investing in a select number of companies typically with a market capitalization of \$1 billion - \$40 billion (the “Legacy Fund”). ValueAct Capital also manages a family of co-invest funds which seeks to make long-term, strategic-block equity co-investments along with the Legacy Funds in a limited number of public companies (the “Co-Invest Fund”).

Since ValueAct Capital does not provide individualized advice to the investors in private funds, investors must consider whether a particular private fund meets their investment objectives and risk tolerance prior to investing. **Information about each private fund can be found in its offering documents, including its *Confidential Memorandum* (“CM”). However, the private funds rely on certain registration exclusions available under the Investment Company Act of 1940, as amended (“IC Act”), and exemptions available under the Securities Act of 1933, as amended (“Securities Act”). Therefore, this brochure is designed solely to provide information about ValueAct Capital and should not be considered to be an offer of interests in any ValueAct Capital private fund. Any such offer may be made only by delivery to the prospective investor of the CM for the private fund under consideration.**

ValueAct Capital currently provides advice to private funds, but reserves the right to provide advice to other types of clients. Any other client accounts would be managed in accordance with the client’s stated investment strategies, objectives, restrictions, and any other agreed upon guidelines.

## **Item 5 Fees and Compensation**

ValueAct Capital and/or the general partners of the private funds have the authority to (1) deduct management and performance-based fees from the assets of the private funds, and (2) authorize the payment of other fees/expenses to third-parties from the assets of the private funds.

### Management Fees

Except for the Co-Invest Fund, which does not incur a management fee, ValueAct Capital’s private funds, and consequently the underlying investors, incur an annual management fee ranging from 1.0% to 2.0% (depending on the particular private fund and the particular tranche of limited partnership interests that an underlying investor has invested in) based on the investor’s capital account balance as of the end of the specified fee period. The management fee is charged quarterly, in arrears. If the general partner allows an investor in a private fund to withdraw capital from the private fund prior to the end of a quarter, the investor incurs a pro-rated management fee for the period in which the withdrawn assets remained invested in the private fund.

Investment personnel of ValueAct Capital may from time to time serve on the boards of directors of public and private companies, including those in which the private funds invest (“portfolio companies”). With the exception of the Co-Invest Fund, which does not incur a management fee, in the case of portfolio companies, ValueAct Capital’s investment personnel will give any directors’ fees to ValueAct Capital, which will offset the management fees paid by the private funds in the amount of the directors’ fees. In addition, ValueAct Capital will give to the Legacy Fund master fund any stock options or other non-cash compensation received by the Company’s investment personnel in connection with serving on the boards of directors of portfolio companies. Finally, with the exception of the Co-Invest Fund, which does not incur a management fee, ValueAct Capital will offset the management fees paid by the private funds in the amount of any transaction or monitoring fees paid to ValueAct Capital or its affiliates in connection with a private fund’s investment activities.

#### Performance-Based Fees

Please see the “Performance-Based Fees and Side-by-Side Management” section.

#### Private Fund Expenses

The feeder funds bear their own expenses as well as a pro rata share of the relevant master fund’s expenses including, but not limited to, taxes, organizational expenses, offering expenses, trading-related expenses (e.g., commissions and brokerage charges, other prime brokerage fees, clearing expenses, interest expenses, stock borrow fees, and related expenses),<sup>1</sup> investment-related travel expenses related to Private Portfolio Investments only, government expenses, administrative expenses, legal expenses, compliance expenses, accounting expenses, research and market data expenses, compensation to consultants engaged to evaluate and appraise portfolio investments, audit and tax preparation expenses, corporate licensing expenses, custodial fees, regulatory filing fees, indemnification expenses, insurance premiums, and other ordinary and extraordinary expenses associated with the operation of the feeder funds and their associated master fund. ValueAct Capital and/or the general partners of the private funds are authorized to incur expenses on behalf of the feeder funds and their associated master fund; when this occurs, the appropriate feeder funds and/or master fund reimburse ValueAct Capital and/or the general partners in the amount of such expenses.

The general partner or ValueAct Capital will be responsible for certain recurring overhead expenses of the private funds such as rent, supplies, secretarial expenses, charges for furniture and fixtures, telephone, stationery, employee insurance, payroll taxes, compensation of administrative personnel, travel expenses related to public portfolio investments, and other reasonable expenses (“Overhead Expenses”).

The Legacy Fund and Co-Invest Fund shall share certain expenses. With respect to any expenses, other than Overhead Expenses (“Partnership Expenses”), that are allocated to a specific investment:

---

<sup>1</sup> Please see the “Brokerage Practices” section below for further information about ValueAct Capital’s brokerage practices and other trading-related matters.

- (i) such expenses shall be borne by the Co-Invest Fund and the Legacy Fund, pro rata to the amount of funds to be invested by each of the foregoing; provided, that the expenses of the Legacy Fund incurred in connection with the preparation, research and making of an initial investment in a Specified Issuer (investments made by the Legacy Fund master fund before ValueAct Capital has determined to offer such investment to investors in the Co-Invest Fund) shall not be allocated to the Co-Invest Fund; and
- (ii) any Partnership Expense allocated to the Co-Invest Fund shall be allocated to the investors pro rata to the amount of capital commitments to such investment.

With respect to any Partnership Expense not allocated to a specific investment:

- (i) such Partnership Expense shall initially be borne by the Co-Invest Fund and the Legacy Fund, pro rata based on the net asset value of the Co-Invest Fund and net asset value of the Legacy Fund, or such other method as deemed equitable, in good faith, by the General Partner, taking into account the type of Partnership Expense;
- (ii) any Partnership Expense allocated to the Co-Invest Fund shall be allocated to the investors pro rata based on overall capital commitments; and
- (iii) organizational expenses shall only be borne by the relevant private fund.

Further information with respect to the fees and other expenses incurred by the private funds, and ultimately the underlying investors, can be found in each private fund's *CM*.

#### Private Fund Withdrawal Rights and Associated Fees

The Co-Invest Fund generally does not allow for withdrawals until the liquidation (or distribution in kind) of the last investment in which an investor participated. Investors in the Legacy Fund generally may withdraw their capital at the time periods specified in each private fund's *CM*, subject to the specified notice periods and lockup periods, as applicable, depending on the tranche of limited partnership interests that an underlying investor has invested in. Where lockup periods apply, investors in certain tranches of the private funds generally have early withdrawal rights, subject to limitations as to the withdrawal amount and early withdrawal fees, depending on the amount of capital withdrawn and the timing of the withdrawal.

ValueAct Capital and/or the general partner of the private funds have the authority to allow withdrawals other than at the time periods specified in each private fund's *CM*. In these instances, ValueAct Capital has the authority to require the investor to pay to the applicable private fund an amount that reflects the expenses incurred in facilitating the withdrawal. If ValueAct Capital and/or the general partner of the private funds allow an investor in a private fund to withdraw capital from the private fund prior to the end of a quarter, the investor, in the case of the Legacy Fund, incurs a pro-rated management fee for the period in which the withdrawn assets remained invested in the Legacy Fund.

An investor that makes a withdrawal from a private fund will not be able to withdraw that portion of its capital account that is in Private Portfolio Investments until such Private Portfolio

Investments are liquidated or determined by the general partner to no longer be Private Portfolio Investments. In addition, the general partner may, in its sole discretion, reserve and withhold from distribution a reasonable estimate of expenses due with respect to such withdrawing investor's capital account.

#### Side Letters

ValueAct Capital may enter into side letter agreements with certain large or strategic investors granting them, among other things, greater portfolio transparency, additional rights to reports, reductions in fees, and more favorable redemption rights in comparison to the standard investment terms applicable to other investors per the disclosures in each private fund's *CM*. Side letter agreements may also include most favored nation clauses, key man provisions, restrictions with respect to permitted investment sectors, and allocations of private investments. Finally, ValueAct Capital reserves the right to charge reduced or no investment management and performance-based fees to ValueAct Capital, its affiliates, employees and their immediate family members, and consultants. ValueAct Capital has no obligation to disclose the specific details of such arrangements or to offer such additional rights, terms, or conditions to all investors.

### **Item 6 Performance-Based Fees and Side-by-Side Management**

ValueAct Capital's private funds, except for the Co-Invest Fund, charge a "performance allocation" equal to 20% of the net profits attributable to each investor, which is paid to ValueAct Capital, or the general partners of the private funds, either at the end of the year, at the end of a year that a lock-up period expires (as applicable based on the tranche invested in), upon withdrawal of capital, or upon transfer by an investor from one tranche to another. For withdrawals and transfers, the performance allocation only applies with respect to the amount of capital withdrawn or transferred.

The performance allocation, or in the case of the Co-Invest Fund, the carried interest distribution, is calculated as specified in each private fund's *CM*. Depending on the particular private fund (and the different investor tranches, as available for a particular private fund), high water marks, hurdle rates, and preferred returns may apply to the performance allocation.

Investors in the Co-Invest Fund are subject to carried interest provisions. Each investor will first will receive:

- a return of capital on all realized investments plus other allocated expenses borne by such investor; and
- an 8% preferred return on the above amounts.

After this, distributions will be made:

- 90% to the investors and 10% to the general partner.

Performance-based fees are charged in compliance with Rule 205-3 under the Investment Advisers Act of 1940 ("Advisers Act").

Performance-based fees may create an incentive for ValueAct Capital to make riskier or more speculative investments on behalf of the private funds than would be the case in the absence of such fees. In addition, except in the case of the Co-Invest Fund, the performance-based fees received by the general partner of the Legacy Fund reflect both realized and unrealized gains and losses. Accordingly, members of the general partner of the Legacy Fund could earn performance-based fees on unrealized gains that the Legacy Fund may ultimately never realize.

## **Item 7 Types of Clients**

ValueAct Capital provides investment advisory services to private funds, which are generally organized as limited partnerships under the laws of the State of Delaware or another appropriate jurisdiction or, in the case of offshore private funds, as limited partnerships under the laws of the British Virgin Islands. ValueAct Capital expects each private fund to qualify for an exclusion from having to register as an investment company under the IC Act pursuant to Section 3(c)(1) or Section 3(c)(7) thereunder, and to offer interests to investors pursuant to Regulation D or Regulation S under the Securities Act. As a result, this disclosure brochure may discuss information relevant to such investors, as necessary or appropriate. **Nonetheless, this brochure is designed solely to provide information about ValueAct Capital and should not be considered to be an offer of interests in any ValueAct Capital private fund. Any such offer may be made only by delivery to the prospective investor of the CM for the private fund under consideration.**

Private fund investors may include high net worth individuals and a variety of institutional investors (*e.g.*, trusts, employee benefit plans, endowments, foundations, public pension plans, sovereign wealth funds, corporations, and other types of entities, including private funds of funds).

Certain investors in the private funds may expose ValueAct Capital to potential conflicts of interest. For example, officers and directors of companies in which the private funds invest have invested in the private funds. Investments in the private funds by such parties may expose ValueAct Capital to potential conflicts of interest with respect to proxy voting decisions and investment decisions and could expose ValueAct Capital to risks relating to the receipt of material non-public information or other confidential information relating to the company in question. ValueAct Capital may have a conflict between acting in the best interest of the private funds and making decisions that build goodwill with the aforementioned types of investors so they will maintain or increase their investments in the private funds. Please see the “Code of Ethics, Participation or Interest in Client Transactions and Personal Trading” section for additional information about ValueAct Capital’s insider trading policy and the “Voting Client Securities” section for additional information about ValueAct Capital’s proxy voting policies and procedures.

When accepting new investors, the private funds generally require a minimum investment of \$10 million, but may accept lesser amounts at the discretion of ValueAct Capital and/or the general partner of the private funds.

## **Item 8 Methods of Analysis, Investment Strategies and Risk of Loss**

### Investment Strategy

ValueAct Capital concentrates on acquiring significant ownership stakes in a limited number of companies that it believes are fundamentally undervalued. The investment team seeks to identify companies that are out of favor, or may be undergoing significant transition. The investment team believes that such companies may be temporarily mispriced for a variety of reasons, including perceived unfavorable industry conditions, poor business performance, changes in management or ownership, reorganizations, or other external factors. These conditions can often result in fundamentally “good” businesses that are available at depressed valuations. The goal in each investment is to work productively with management and/or the company’s board to implement a strategy or strategies that maximize returns for all shareholders.

The Co-Invest Fund’s investment objective is to seek superior returns by co-investing with the Legacy Fund in a limited number of public companies.

ValueAct Capital’s investment strategy is described in greater detail in each private fund’s *CM*.

### Types of Investments

#### Legacy Fund

Investing in securities involves risk of loss that investors should be prepared to bear. ValueAct Capital invests primarily in equity and equity-linked securities of an issuer. Although not a significant part of the investment strategy, ValueAct Capital may also invest in corporate debt securities and derivatives. Corporate debt securities include corporate bonds, debentures, notes and other similar corporate debt instruments, including convertible securities. In addition, ValueAct Capital may utilize financial instruments such as forward contracts, stock index futures and options, and swaps, caps, and floors both for investment purposes and to seek to hedge against fluctuations in the value of the private funds’ portfolios as a result of changes in currency exchange rates, market interest rates and equity prices. Finally, the private funds generally may not invest more than 25% of their assets, as of the date of the investment, in the securities of any one issuer.

ValueAct Capital will have the ability to invest, as described in the applicable *CM*, a specified percentage (depending on the relevant tranche of interests) of the net asset value of each investor’s capital account balance, through the Legacy Fund master fund, in “Private Portfolio Investments,” which are defined to include (i) securities of companies or other entities the shares or interests of which are held by fewer than 300 stockholders, (ii) any other company or entity that has, in the determination of the general partner, predominantly similar characteristics of such company or entity, (iii) any company or entity which, following the investment, will not have publicly traded common equity, and (iv) any other investments deemed by the general partner, in its sole discretion, to present difficult valuation issues. The Co-Invest Fund can, but currently does not intend to, invest in Private Portfolio Investments.



Each Private Portfolio Investment will be held in a separate sub-account on behalf of the private fund and capital allocated to each Private Portfolio Investment generally may not be withdrawn by an investor until the investment is liquidated or deemed liquidated by ValueAct Capital. Only those Legacy Fund investors who are admitted to a private fund on a date a Private Portfolio Investment is made participate in the profits and losses associated with the Private Portfolio Investment. Certain investors have been given the ability, through side letters, to elect not to participate in any Private Portfolio Investments made after the date of their admission. Investors in the Co-Invest Fund have the option not to invest in a given Private Portfolio Investment.

Finally, in its discretion, ValueAct Capital and/or the general partner of a private fund may permit or require certain investors to be excluded from making or holding a specific investment. As such, only the non-excluded investors will participate in such investment.

### Co-Invest Fund

The Co-Invest Fund may not invest in a Non-Core Holding (determined as of the date the applicable Co-Invest Fund issues a capital call notice for a specific investment), Private Portfolio Investments or securities of an issuer not held by the Legacy Fund. “Non-Core Holding” means an issuer in which the Legacy Fund has reduced its position by more than the Non-Core Holding Threshold. “Non-Core Holding Threshold” means, with respect to any issuer, 50% of the largest position size (i.e., the number of securities, as adjusted to equitably reflect the effect of any stock split, reverse stock split, stock dividend, reorganization, recapitalization, reclassification or other similar change) held by the Legacy Fund at any time. The Co-Invest Fund may not invest more than 25% of the capital commitments of each investor in any single issuer, as of the business day immediately prior to the time a binding commitment is made in respect of an investment.

### Sources of Information

Although ValueAct Capital utilizes information, reports, and data from various external sources, including consulting arrangements that assist with conducting investment due diligence, consulting arrangements with independent analysts and meetings with the management of current and prospective portfolio companies, its investment decision-making with respect to the accounts it manages is based primarily upon its internal research and analytical capabilities, including the research and analytical experience and expertise of its investment staff.

### Material Risks

All investing involves a risk of loss and the private funds and their underlying investors could lose money over short or even long periods. An investment in the private funds may be deemed a speculative investment and is not intended as a complete investment program. It is designed for sophisticated investors who fully understand and are capable of bearing the risk of an investment in the private funds. No guarantee or representation is made that the private funds will achieve their investment objective or that investors will receive a return of their capital.

The descriptions contained below are an overview of different risks related to the private funds, but are not intended to serve as an exhaustive list or comprehensive description of all risks and conflicts that may arise in connection with the management and operations of the private funds. Investors should review the risks listed in the private funds’ *CMs* prior to investing. Prospective

investors should consult their own legal, tax and financial advisors as to all of these risks and as to an investment in a private fund generally.

**Reliance on the General Partner and Management** – The applicable general partner will be responsible for the overall management of each private fund. ValueAct Capital has been responsible for selecting and monitoring investments of the private funds. The quality of the decisions of the general partner and ValueAct Capital will determine the private funds’ success or failure. Except in the case of the Co-Invest Fund, which offers investment opt-out/out-in rights, investors will not have an opportunity to select or evaluate any investment, or to review the related securities positions at any time.

**Dependence on Key Individuals** – The success of the private funds depends upon the ability of ValueAct Capital’s investment staff to continue to develop and implement investment strategies that achieve the private funds’ investment objectives. If ValueAct Capital were to lose the services of Mr. Ubben or were to lose a significant number of other key investment staff, the consequence to the private funds could be material and adverse and could lead to the premature termination of the private funds.

**Active Investing Strategies** – “Active investing” strategies may prove ineffective for a variety of reasons, including, among other things: (i) opposition of the management or shareholders of the subject company, which may result in the inability of ValueAct Capital to successfully execute its investment strategy; (ii) intervention of a governmental agency; (iii) efforts by the subject company to pursue a “defensive” strategy, including a merger with, or a friendly tender offer by, a company other than the offeror; (iv) market conditions resulting in material changes in securities prices; and (v) corporate governance mechanisms such as composition of the board appointed by the management. In addition, opponents of a proposed corporate governance change may seek to involve regulatory agencies in investigating the transaction or the private funds and such regulatory agencies may independently investigate the participants in a transaction as to compliance with securities or other law. Further, successful execution of active investing strategies may depend on the active cooperation of shareholders and others with an interest in the subject company. Some of such actors may have interests which diverge significantly from those of the private funds and some of those actors may be indifferent to the actions proposed by ValueAct Capital. Moreover, securities which ValueAct Capital believes are fundamentally undervalued or incorrectly valued may not ultimately be valued in the capital markets at the price and/or within the time frame ValueAct Capital anticipates even if an active investing strategy is successfully implemented.

**Inside Information** – From time to time, the members or employees of the general partner and/or ValueAct Capital may come into possession of material, non-public information concerning an entity in which the private funds have invested or propose to invest. This is particularly relevant to ValueAct Capital because often its employees serve as directors of the private funds’ portfolio companies. Applicable law may limit the ability of the private funds to buy or sell securities of such entity while such information remains non-public and material. The resulting illiquidity may result in delays and additional costs and transactions may be possible only at substantial discounts.

**Risk of Realization of Investments and Limited Liquidity of Some Portfolio Securities –**

There is a significant risk that the private funds will be unable to realize their investment objectives by the sale or other disposition of portfolio companies at attractive prices or that the private funds will otherwise be unable to complete any exit strategy from portfolio companies. Some portfolio securities may be thinly traded and relatively illiquid even if such securities are publicly traded, and a portion of the private funds' portfolio may consist of securities not publicly traded at all. The private funds often own a relatively large percentage of an issuer's equity securities and/or in certain situations ValueAct Capital's employees serve on the issuer's board of directors. Therefore, the private funds and/or ValueAct Capital may be deemed to be "affiliates" or "control" persons with respect to certain portfolio companies. The private funds also invest in securities and other financial instruments or obligations for which no market exists and/or which are restricted as to their transferability under federal or state securities laws. Therefore, significant legal or practical limitations may inhibit the private funds' ability to liquidate certain of their investments promptly, which could adversely affect the gain or loss on the investment. The sale of any such investments may be subject to delays and additional costs and may be possible only at substantial discounts.

**Concentration of Investments** – Each private fund's investment portfolio may be confined to the securities of relatively few issuers. This is particularly relevant for the Co-Invest Fund, which will have fewer investments than the Legacy Fund and, due to the opt-out/out-in rights of investors, the investors can be very highly concentrated and exposed to very few investments. The general partner may permit any of the private funds to invest (indirectly, through the applicable master fund) up to a percentage of its net asset value (as specified in the applicable *CM* and measured as of the date the investment is made) in any single issuer or security. As a result of these factors, each private fund's portfolio may be heavily concentrated, which will increase the risk of an investment in a private fund by increasing the relative impact which each portfolio investment will have on the overall performance of the private fund. As a result of this lack of diversification, a significant loss in any single issuer, or a material economic, regulatory or other change affecting a particular industry, may have a material adverse effect on the performance of a private fund.

**Expedited Transactions** – Investment analyses and decisions by ValueAct Capital will often be undertaken on an expedited basis in order for the private funds to take advantage of investment opportunities. In such cases, the information available to ValueAct Capital at the time of an investment decision may be limited, and ValueAct Capital may not have access to the detailed information necessary for a full evaluation of the investment opportunity. In addition, ValueAct Capital may rely upon independent consultants in connection with its evaluation of proposed investments. There can be no assurance that these consultants will accurately evaluate such investments.

**Third Party Involvement** – The Legacy Fund may co-invest with affiliated parties, such as the Co-Invest Fund, and/or unaffiliated third parties. Such investments may involve risks not present in investments where the Co-Invest Fund or a third party is not involved, including the possibility that the Co-Invest Fund or a third-party may at any time have economic or business interests or goals that are inconsistent with those of the Legacy Fund, or may be in a position to take action

contrary to the investment objectives of the Legacy Fund. In addition, the private funds may in certain circumstances be liable for actions of the third-party.

**Private Portfolio Investments** – With respect to the private funds’ investments in certain Private Portfolio Investments, valuation and/or liquidation of such investments may not be possible at the time an investor seeks to withdraw any portion of its capital accounts invested in a Private Portfolio Investment. Withdrawals from the private funds with respect to such Private Portfolio Investments cannot be made until the investments can be liquidated or until the general partner determines that a Private Portfolio Investment is no longer a Private Portfolio Investment. Therefore, investors may not be able to readily liquidate their entire capital accounts with respect to the private funds for a significant period of time.

**Investment and Trading Risks** – The private funds will invest substantially all available capital in securities, especially in equity securities. Equity markets in general are subject to fluctuations, and fluctuations are often greater within certain sectors (technology, for example). Furthermore, fluctuations tend to be greater for securities that have limited liquidity, and a relatively low per-share price. No assurance can be given that the investment portfolio will generate any income or appreciate in value or avoid substantial losses. To a limited extent, the private funds’ investment programs may utilize such investment techniques as margin transactions, short sales, leverage, and options on securities, which practices can, in certain circumstances, significantly increase the risks to which the private funds may be subject.

**Leveraged Investments** – The private funds occasionally invest in companies that have a significant amount of indebtedness. In addition, certain investments may incur significant indebtedness in connection with various corporate transactions, such as acquisitions, self-tender offers, recapitalizations, and others. A highly leveraged company is generally more sensitive to downturns in its business and to changes in prevailing economic conditions than is a company with a lower level of debt. In addition, companies with a significant level of debt may be limited in their ability to fund expenditures and to react to changes in their businesses and industries and may be restricted in their ability to borrow additional funds.

**Potential Exposure of Assets** – Assets of a private fund may be deposited as margin or pledged as collateral with brokers. Such assets need not be segregated and may become available to the creditors of such brokers in the event of the insolvency of such brokers. Securities pledged by a private fund as collateral with a prime broker may be available to the creditors of such prime broker in the event of such prime broker’s insolvency. In certain circumstances, a prime broker also may have the discretion to liquidate a private fund’s assets held by such prime broker.

**Foreign Securities** – The private funds may invest in foreign securities. Investments in securities of non-U.S. issuers (including foreign governments) and securities denominated or whose prices are quoted in non-U.S. currencies pose currency exchange risks (including blockage, devaluation, and non-exchangeability) as well as a range of other potential risks which could include, depending on the country involved, expropriation, confiscatory taxation, political or social instability, illiquidity, price volatility and market manipulation. In addition, less information may be available regarding securities of non-U.S. issuers, and non-U.S. companies may not be subject to accounting, auditing, and financial reporting standards and requirements comparable to or as

uniform as those of U.S. companies. Transaction costs of investing in non-U.S. securities markets are generally higher than in the U.S.

## **Item 9 Disciplinary Information**

**SEC Investigation** – In March 2008 the U.S. Securities and Exchange Commission (“SEC”) commenced an investigation into irregular trading patterns of certain individuals connected with ValueAct Capital’s former CFO. Upon learning of that investigation, ValueAct Capital suspended the former CFO, who later resigned in June 2008, and alerted its investors. ValueAct Capital cooperated fully with the investigations of the SEC and, subsequently, the U.S. Attorney’s Office for the Northern District of California (“USAO”). In January 2009 the SEC issued a “No Action” letter to ValueAct Capital, indicating that ValueAct Capital was not implicated in any way with the alleged conduct of individual defendants. On October 30, 2009, the SEC filed a complaint against seven individuals, including the former CFO, alleging he shared inside information with his brother-in-law, who in turn tipped certain friends and family members. ValueAct Capital’s name did not appear in the SEC complaint. On March 7, 2013, the court entered final judgments that were consented to by four defendants, including the former CFO. As a result of the final judgment entered against him, the former CFO, without admitting or denying the allegations against him, will be permanently enjoined from violating certain U.S. securities laws and will pay a civil penalty of \$62,545.66. The former CFO’s brother-in-law, but not ValueAct Capital’s former CFO, was charged by the USAO on February 5, 2010 with conspiracy to commit securities fraud and securities fraud in connection with the alleged insider trading, and the charges describe the former CFO and others as co-conspirators. On April 15, 2010 the brother-in-law pleaded guilty to insider trading charges and asserted, in connection with that plea, that he received certain inside information from the former CFO. The brother-in-law was sentenced on February 28, 2013 to one year in prison and three years of probation.

**Federal Trade Commission Settlement** – The U.S. Department of Justice on behalf of the Federal Trade Commission filed and accepted a settlement entered into with ValueAct Capital on December 19, 2007. The allegations related to this regulatory action include failing to comply with the premerger reporting and waiting period requirements of the Hart-Scott-Rodino Anti-Trust Improvements Act of 1976. In settlement of the allegations, ValueAct Capital paid a civil penalty of \$1.1 million, which, along with all legal expenses advanced by ValueAct Capital in connection with such investigation, was reimbursed entirely by a third party. ValueAct Capital had no financial exposure arising from the FTC investigation. The settlement and FTC’s investigation did not place ValueAct Capital under any limitations in its present or future investment activities.

## **Item 10 Other Financial Industry Activities and Affiliations**

VA Partners I, LLC, an affiliate of ValueAct Capital, serves as the general partner of the domestic and offshore feeder funds and the master funds of both the Legacy Fund and the Co-Invest Fund.

## **Item 11 Code of Ethics, Participation or Interest in Client Transactions and Personal Trading**

ValueAct Capital has adopted a code of ethics (see “Code of Ethics” section below) and implemented procedures relating to personal securities transactions and insider trading that are designed to detect and prevent (or otherwise mitigate) conflicts of interest. The Chief Compliance Officer (“CCO”) or her designee, among other things, monitors employee trading relative to the private funds’ holdings/trading, companies with which ValueAct Capital has a nondisclosure or standstill agreement in place, and companies where ValueAct Capital or its employees may have received material non-public information in an attempt to prevent employees and the private funds from engaging in improper personal securities transactions and to otherwise detect and prevent potential conflicts of interest.

ValueAct Capital and/or its employees may give advice and take action for their own accounts that may differ from advice given and action taken on behalf of the private funds. In addition, ValueAct Capital’s employees may invest in third-party private investment funds that invest in some of the same securities ValueAct Capital invests in on behalf of the private funds. Further, from time to time, ValueAct Capital’s employees may have an investment position or interest in the same securities recommended to or owned by the private funds and may hold an interest in securities prior to the private funds initiating a position in such securities. As such, ValueAct Capital may purchase or sell for the private funds securities of an issuer in which ValueAct Capital’s employees also have an investment position or interest.

Allowing employees to hold or trade the same securities as the private funds in the limited circumstances described further below could present certain potential conflicts of interest. For example, employees could have an existing investment that opposes the position of the private funds (i.e., an employee has an existing long position when a private fund account has or takes a short position, or vice versa) and thus the employee could potentially experience a conflict between acting in his/her own best interest versus the private funds’ best interests. Employees may also have an incentive to cause the private funds to invest in companies in which the employees already have an interest, especially if the employees believe that such an investment by the private funds may increase the value of their personal stake.

### Code of Ethics (“Code”)

ValueAct Capital and its affiliates have adopted the Code in accordance with Rule 204A-1 under the Advisers Act to govern, among other things, personal securities transactions by employees and to ensure that the interests of employees do not conflict with the interests of clients, including the private funds, and their underlying investors. A basic tenant of ValueAct Capital’s Code is that the interest of clients is always placed first. The Code includes standards of conduct requiring ValueAct Capital’s employees to comply with federal securities laws and the fiduciary duties an investment adviser owes to its clients.

Under the Code, no employee designated as an “access person” may engage in a transaction in any security of a Contractually Restricted Company<sup>2</sup> or in any security of any company when one or more individuals at ValueAct Capital may have material, non-public information. In addition, ValueAct Capital access persons generally may not trade in the securities of any issuers with a market capitalization from \$750 million to \$40 billion or securities of issuers of Restricted Securities.<sup>3</sup> Current access persons with existing positions in such Restricted Securities owned as of August 1, 2010 or any such Restricted Securities held by new access persons as of the date of their employment may sell such positions, but must pre-clear their sales through the CCO.

The Code also requires access persons to pre-clear any transactions in securities acquired in any initial public offering or limited offering (e.g., investments in private investment funds). All access persons must provide to ValueAct Capital quarterly reports of their personal transactions within 30 days of the end of each calendar quarter, which may consist of monthly brokerage statements for all accounts in which they have a beneficial interest, except for accounts that only hold securities exempt from the reporting requirements.

The Code also requires all employees of ValueAct Capital to comply with ethical restraints relating to investors and their accounts, including restrictions on giving gifts to, and receiving gifts from, investors and certain other third parties as well as provisions intended to prevent violations of laws prohibiting “insider trading”, as discussed below.

#### Statement on Insider Trading

ValueAct Capital and/or its employees may, from time to time, come into possession of material non-public or other confidential information which, if disclosed, might affect an investor’s decision to buy, sell, or hold a security. Under applicable law, ValueAct Capital and its employees may be prohibited from improperly disclosing or using such information for their personal benefit or for the benefit of any other third party. Accordingly, should ValueAct Capital and/or its employees come into possession of material non-public or other confidential information with respect to any company, they may be prohibited from communicating such information to, or using such information for the benefit of, ValueAct Capital’s private funds and their underlying investors. ValueAct Capital has adopted a Statement on Insider Trading (“insider trading policy”) in accordance with Section 204A under the Advisers Act, which establishes procedures to prevent the misuse of material non-public information by ValueAct Capital and its employees.

A copy of the Code and insider trading policy is available to any investor or prospective investor upon request by contacting ValueAct Capital at 415-362-3700.

---

<sup>2</sup> Any company with which ValueAct Capital has entered a standstill or non-disclosure agreement that includes terms restricting certain trading activity.

<sup>3</sup> The term “**Restricted Securities**” shall include (i) securities of issuers with a market capitalization from \$750 million to \$40 billion at the time of the trade; (ii) securities of issuers on the ValueAct Capital Restricted List; (iii) securities of issuers with which ValueAct Capital has a confidentiality agreement pursuant to which certain trading activity is restricted; and (iv) the securities of any issuer as to which one or more individuals at ValueAct Capital may have material non-public information.

### Participation by ValueAct Capital Personnel in Private Fund Profits

Certain partners and other employees of ValueAct Capital are permitted to invest directly in the private funds and will participate in the private funds' investments, pro rata, in accordance with their capital account balances. In addition, ValueAct Capital's partners hold interests indirectly in the general partners and management companies of the private funds and in this manner share in revenue generated by private funds (e.g., performance allocation and management fee revenue). Finally, investments by ValueAct Capital employees and their family members are generally not subject to the management fees or performance fees incurred by investors in the private funds.

## **Item 12 Brokerage Practices**

### Prime Broker

ValueAct Capital may select one or more firms to serve as prime broker ("prime broker") to hold the funds and securities of, and execute transactions for, the private funds, consistent with its duty to seek to achieve best execution. In addition to custody and execution, a prime broker may provide other core functions (including, but not limited to, reporting, clearing, financing, securities lending, and client service) as well as value-added items (including, but not limited to, advanced research and analytics and technology services) to the private funds. ValueAct Capital may also select prime brokers that provide specific services to the private funds (including, but not limited to, electronic access to account information and trade confirmations and access to specialized customer service personnel) that it believes will allow the private funds to operate effectively and efficiently.

ValueAct Capital is not required to maintain its relationship with the selected prime broker and may change or add additional prime brokerage relationships at any time.

### Selection of Brokers

ValueAct Capital's investment strategy is centered on the acquisition of large ownership stakes in a limited number of companies where ValueAct Capital is often seeking a multi-year investment opportunity. Therefore, for ValueAct Capital, best execution tends to be different from many other strategies that are much more trading intensive due to their larger number of positions and shorter holding periods. ValueAct Capital's research generally results in a price range in which ValueAct Capital is willing to acquire and eventually sell a position. Traders are given price parameters to buy/sell the position over a period of time, being cognizant of daily price fluctuations that may have nothing to do with the fundamental investment thesis. Therefore, the trader's focus is on receiving an optimal blend of size, price, and confidentiality rather than focusing mainly on price.

Within this context, it is the policy of ValueAct Capital to seek best execution for its client accounts. In fulfilling its duty to seek best execution, ValueAct Capital seeks to obtain the most favorable terms for each transaction reasonably available under the circumstances. In placing brokerage, ValueAct Capital considers the full range and quality of a broker-dealer's services including, among other things, the value of research provided, execution capability, the overall quality of execution, confidentiality, the commission rate charged, and responsiveness of the broker-dealer.



As mentioned above, because ValueAct Capital's principal investment strategy is to seek to obtain significant ownership stakes in public and private companies, particular focus may be given to placing transactions with broker-dealers who are able to effectuate trades in a manner that maximizes desired execution while minimizing market impact. In addition, ValueAct Capital may select broker-dealers based on the research, information, and other services provided by such broker-dealers that may benefit client accounts.

It is not always possible to place a dollar value on the execution or research services ValueAct Capital receives from broker-dealers effecting transactions on behalf of clients. Accordingly, broker-dealers selected by ValueAct Capital may be paid commissions for effecting transactions for client accounts in excess of amounts other broker-dealers would have charged for effecting similar transactions if ValueAct Capital determines in good faith that such amounts are reasonable in relation to the value of the brokerage, execution, and/or research services provided by those broker-dealers, viewed either in terms of a particular transaction or ValueAct Capital's overall duty to client accounts.

ValueAct Capital has negotiated a uniform commission rate schedule across a substantial portion of the brokers it uses. When deemed appropriate due to overall best execution considerations, ValueAct Capital may execute trades through ECNs at a rate lower than the aforementioned negotiated commission rate. The determination and evaluation of the reasonableness of the brokerage commissions paid in connection with portfolio transactions are based primarily on the professional opinions of the persons responsible for the placement and review of such transactions. These opinions are formed on the basis of, among other things, the experience of these individuals in the securities industry and information available to them concerning the level of commissions being paid by other investors of comparable size and type.

From time to time, ValueAct Capital may establish target levels of commissions for a particular broker-dealer. The target levels of commissions generally will be determined on a case by case basis taking into consideration ValueAct Capital's evaluation of the execution and research services provided by the particular broker-dealer and the other factors listed above. However, if a broker-dealer indicates that a certain level of commissions is desired in return for certain research, execution, and prime brokerage services provided by the broker, ValueAct Capital may take this factor into consideration.

Certain employees have relatives that work for broker-dealers that have a trading or investment banking relationship with ValueAct Capital. While this may represent a potential conflict of interest involving ValueAct Capital's selection of broker-dealers, ValueAct Capital may not and does not consider familial relationships in determining where to execute transactions on behalf of clients. In order to mitigate this, and any other potential conflicts of interest detected or reported, ValueAct Capital uses a Trading and Best Execution Committee to oversee ValueAct Capital's trading practices, including best execution, investment allocation and soft dollar arrangements. In addition, ValueAct Capital's trader must consider the execution quality of each trade and report to the CCO any unexpected deviations in price, commission rate, market impact, execution speed, or other aspects of execution quality.

### Soft Dollars

In allocating brokerage, ValueAct Capital may take into consideration the receipt of brokerage and research products and services as long as such consideration does not jeopardize the objective of seeking best execution in connection with the transaction. When appropriate under its discretionary authority and consistent with the duty to seek best execution, ValueAct Capital may direct brokerage transactions for client accounts to broker-dealers who provide ValueAct Capital with such products and services. The brokerage commissions used to acquire such products and services in these arrangements are known as “soft dollars.”

Broker-dealers typically provide a bundle of services, including both research and brokerage (e.g., research ideas, investment strategies, block positioning capabilities, clearance, settlement, and custodial services). The research provided can be either proprietary (created and provided by the broker-dealer, including tangible research products and access to analysts and traders) or third-party (created by a third party but provided by broker-dealer). Broker-dealers do not generally charge separate fees for proprietary research and brokerage services. ValueAct Capital may direct brokerage transactions to acquire either type of research and execution services.

SEC regulations provide a “safe harbor” which allows an investment adviser to pay for research and brokerage products and services with commission dollars generated by client account transactions. In determining whether a service or product qualifies as research or brokerage, ValueAct Capital evaluates, among other things, whether the service or product provides lawful and appropriate assistance to ValueAct Capital in carrying out its investment decision-making responsibilities. ValueAct Capital generally limits its use of soft dollars to pay for research and execution services that fall within the safe harbor.

ValueAct Capital may use soft dollars to pay for a portion of “mixed use” items (products or services that include both safe harbor eligible research/brokerage elements and non-safe harbor eligible research/brokerage elements). When ValueAct Capital acquires a particular product or service, it generally uses available soft dollar credits to pay for the portion of the product or service deemed to fall within the safe harbor and uses hard dollars to pay for the portion of the product or service that falls outside of the safe harbor. Although the allocation between soft dollars and cash is not always capable of precise calculation, ValueAct Capital will make a good faith effort to allocate the cost of mixed use items among soft and hard dollars reasonably. The determination as to the percentage of the cost of particular products and services that ValueAct Capital will pay with soft dollars versus hard dollars does not involve a conflict of interest that would traditionally exist because the private funds otherwise would incur hard dollar costs and expenses associated with brokerage and research-related products and services (see “Fees and Compensation” section above). As such, ValueAct Capital does not have an incentive to inflate the percentage of the cost of a particular product or service that it believes falls under the category of “safe harbor eligible.”

The generation and use of soft dollars to acquire brokerage and research-related products and services benefits ValueAct Capital by allowing ValueAct Capital, at no cost to it, to supplement its own research and analysis activities, to receive the views and information of individuals and research staff of other securities firms, and to gain access to persons having special expertise on certain companies, industries, areas of the economy, and market factors. Research and brokerage

products and services acquired with soft dollars include research on market trends and special reports on the economy, industries, sectors, and individual companies or issuers (including current and historical financial data on such companies, issuers, or industries); research as to the credit-worthiness of issuers; technical and statistical studies and information; accounting and tax law interpretations; political analyses; reports on legal developments affecting portfolio securities; information on technical market actions; on-line quotation and trading systems; investment risk measurement resources; analyses of corporate responsibility issues; online news services; and financial and market database services.

ValueAct Capital may have an incentive to select or recommend a broker-dealer based on its interest in receiving the research or other products or services, rather than on its clients' interest in receiving most favorable execution. However, as mentioned above, the acquisition of products and services using soft dollars versus hard dollars does not involve a conflict of interest that would traditionally exist because the private funds otherwise would incur hard dollar costs and expenses associated with brokerage and research-related products and services.

In an attempt to control the use of soft dollars and detect and prevent potential compliance-related concerns, ValueAct Capital's internal procedures require the Trading and Best Execution Committee to approve in advance all soft dollar arrangements and review such arrangements not less than annually. The Trading and Best Execution Committee will consider:

- Whether the product or service is eligible under the Section 28(e) safe harbor based on the nature of the product or service, the employees who use it, and how employees use it;
- Whether the product or service should be paid for in whole or in part with hard dollars; and
- Whether the use of soft dollars to obtain the product or service requires additional disclosures to clients or investors.

In connection with the approval by the Trading and Best Execution Committee, ValueAct Capital may execute trades that include a soft dollar component. Although the value of products and services may be a factor in ValueAct Capital's determination to execute trades with a particular broker-dealer, ValueAct Capital must determine that the commission paid to the broker is reasonable in relation to the value of the brokerage and research services received, viewed either in terms of a particular transaction or ValueAct Capital's overall duty to its client accounts.

#### Brokerage for Referrals

ValueAct Capital generally does not consider investor referrals from broker-dealers or other third parties in selecting or recommending the prime broker, brokers, or dealers to execute client transactions. However, from time to time ValueAct Capital may participate in capital introduction programs arranged by prime brokers or accept investors that were recommended by a prime broker.

In order to mitigate potential conflicts of interest detected or reported with respect to referral arrangements, ValueAct Capital uses a Trading and Best Execution Committee to oversee

ValueAct Capital's trading practices. The committee shall meet approximately semi-annually, and as necessary, and will review, among other things, potential conflicts of interest (including client or investor referrals) that influence, or may appear to influence, ValueAct Capital's direction of brokerage.

Please see the "Client Referrals and Other Compensation" section, below, for additional information.

#### Directed Brokerage

ValueAct Capital does not permit a client or investor to direct brokerage. Rather, ValueAct Capital has complete discretionary authority to select the broker-dealers used to execute client transactions.

#### Trade Aggregation and Allocation

ValueAct Capital's private funds generally conduct their trading activities through a master feeder structure, and thus feeder funds and the underlying investors participate in investment activities pro rata based on their respective capital account balances in the master fund. Trading activities of the Legacy Fund and Co-Invest Fund will overlap. While the Legacy Fund and the Co-Invest Fund invest in the same issuers, the purchase and sale of such investments may be at different times and upon different terms, based on each private fund's overall investment objectives and strategy, legal or regulatory concerns, and/or other relevant considerations. Where the general partner determines that a conflict of interest exists between the Co-Invest Fund and any other ValueAct Capital private fund or account, the general partner may bring such conflict to the attention of the Advisory Board of each affected private fund.

When allocating an investment opportunity between the Co-Invest Fund and the Legacy Fund, ValueAct Capital shall first allocate the investment opportunity to the Legacy Fund until the Legacy Fund has received an appropriate allocation of such investment opportunity. Once the Legacy Fund has received an appropriate allocation of such investment opportunity, if there remains any additional capacity in such investment opportunity, ValueAct Capital shall provide the Co-Invest Fund with a first priority right to such additional capacity in such investment opportunity.

If additional capacity in any investment opportunity exists and such additional capacity is provided to the Co-Invest Fund, but the Co-Invest Fund does not take up such additional capacity, or takes up only a partial amount of such additional capacity, ValueAct Capital may offer such additional capacity in such investment opportunity (or portion thereof) to any third party, in its sole and absolute discretion.

To the extent that ValueAct Capital purchases or sells securities of the same issuer at the same time for the private funds, including those of the Co-Invest Fund, ValueAct Capital may submit an aggregated trade for execution if ValueAct Capital believes that the use of an aggregated trade reasonably furthers its efforts to seek best execution. Participants in aggregated trades receive the average execution price and incur their pro rata share of the trading costs.

To the extent that partial fills occur, ValueAct Capital will allocate the results of the partially completed trade pro rata between the Co-Invest Fund and Legacy Fund for sell transactions based

on the initial allocation instructions submitted for execution. Impacted accounts receive the average execution price and incur their pro rata share of the trading costs with respect to the partially completed trade. With respect to buy transactions, the Legacy Fund gets filled first and any remaining shares would be allocated to the Co-Invest Fund.

Other exceptions to strict pro rata allocation of partially filled orders may include, without limitation, the avoidance of a client's holding odd lots or similar de minimis numbers of shares, or the payment of additional ticket costs charged by broker-dealer custodians. In such cases, ValueAct Capital may increase or decrease the amount of securities that would otherwise be allocated to each account by reallocating the securities in a manner which ValueAct Capital deems fair and equitable to clients over time.

Subject to the last sentence of this paragraph, in the event that the securities of an issuer are held by both the Co-Invest Fund and the Legacy Fund, sales of such securities can be made for either the Legacy Fund or the Co-Invest Fund at the direction of the general partner in its sole discretion in the following circumstances: (i) for portfolio construction purposes, including but not limited to, sales by the Legacy Fund to meet redemptions or for portfolio sizing purposes (rather than a change in investment conviction), (ii) sales subject to the fiduciary obligations of the general partner with respect to conflicts of interests under applicable securities laws, and (iii) sales by the Co-Invest Fund (x) at such times that the Legacy Fund is not selling shares of the relevant issuer or (y) in excess of an amount that would otherwise be pro rata pursuant to the next sentence. In all other circumstances, the Co-Invest Fund's position in securities of the relevant issuer shall be reduced at the same time as any sale of securities of the relevant issuer by the Legacy Fund by an amount equivalent on a pro rata basis to the size of the sale by the Legacy Fund and on the same terms in all material respects, unless otherwise approved by the Advisory Board of the Co-Invest Fund. In the event of a key person event in the Legacy Fund that requires ValueAct Capital to sell shares to meet redemptions, investments also held by the Co-Invest Fund will be sold by the Co-Invest Fund on a pro rata basis to the size of the sale by the Legacy Fund and on the same terms in all material respects.

#### "New Issues"

ValueAct Capital allocates new issues of equity securities registered under the Securities Act ("new issues") in accordance with FINRA Rules 5130 and 5131. This may in certain circumstances limit or restrict particular clients or investors from participating in any profits and losses from new issues.

#### Cross Trades

When consistent with its duty to seek to obtain best execution, ValueAct Capital may use cross trades when the Legacy Fund and the Co-Invest Fund wish to trade in opposite directions in the same securities. A cross trade occurs when ValueAct Capital purchases and/or sells a particular security between accounts under its management by instructing the broker-dealer to cross the trade. ValueAct Capital may utilize cross trades between the Legacy Fund and the Co-Invest Fund when it specifically deems the practice to be advantageous for its respective clients. In no instance does ValueAct Capital receive additional compensation when crossing trades for client accounts. ValueAct Capital will seek to ensure that the terms of the transaction, including the

consideration to be paid or received, are fair and reasonable, and the transaction is done for the sole benefit of its clients.

ValueAct Capital believes that its clients benefit from these types of transactions by obtaining a more favorable transaction price or liquidity for the securities being purchased or sold than may otherwise be available. ValueAct Capital only engages in such transactions after determining that such securities are suitable and appropriate for each participating client. Broker-dealers who facilitate the execution of these cross transactions typically charge a reduced commission (i.e., agency commission or a mark-up or mark-down on the price of the security) for their efforts. Purchase and sale orders in the same security will be simultaneously entered through and affected by a non-affiliated broker-dealer at the then current market price as determined by the broker-dealer. ValueAct Capital reviews such trades to confirm that the compensation paid to the broker-dealer to execute these types of transactions appears to be reasonable and commensurate with the level of services being provided.

In acting as investment adviser and fiduciary to both buyer and seller, ValueAct Capital, its affiliates, its partners, and its employees (“internal owners”) may be exposed to a conflict of interest to the extent that they own interests in the private funds involved in the cross trade. To the extent that internal owners only have interests in one of the two private funds involved in a cross trade, or if internal owners have a significantly greater interest in one of the two private funds involved in a cross trade, ValueAct Capital may be predisposed to favoring one side of the trade in order to maximize the benefit to internal owners. In addition, ValueAct Capital may have an incentive to favor one side of a cross trade in order to maximize its revenues, depending on the fee structure of the private funds involved in a cross trade. In order to mitigate this, and any other potential conflicts of interest detected or reported, ValueAct Capital uses a Trading and Best Execution Committee to oversee these trading practices. In addition, ValueAct Capital’s trader must consider the execution quality of each trade and report to the CCO any unexpected deviations in price, commission rate, market impact, execution speed, or other aspects of execution quality.

#### Trade Error Policy

As a general practice, ValueAct Capital attempts to cause any broker or other service provider responsible for a trade error to reimburse affected clients for any losses resulting from the trade error. If ValueAct Capital causes a trade error, it does not reimburse its clients for any losses resulting from the error, unless the loss was the result of bad faith, gross negligence, or willful misconduct on the part of ValueAct Capital. In addition, ValueAct Capital will not compensate clients for lost opportunities associated with trade errors. Finally, if a trade error results in a gain, the gain generally will accrue to the benefit of the affected client accounts.

The limitation on ValueAct Capital’s liability to clients for losses is described in the offering documents for the private funds. The self-assessment by ValueAct Capital as to whether a trade error loss resulted from bad faith, gross negligence, or willful misconduct may expose ValueAct Capital to a potential conflict of interest. ValueAct Capital may have an incentive to determine that it does not have to reimburse its clients for trade error losses.

In an attempt to mitigate this conflict, ValueAct Capital's trade error procedures require employees to notify the COO and CCO upon the discovery of a possible trade error. If the trade error is material in nature or cannot be easily resolved by the COO and the trader, the COO, the CCO and/or the trader shall notify one or more members of ValueAct Capital's Compliance Committee. The relevant members of the Compliance Committee shall investigate and arrange for appropriate action to resolve the error. If deemed necessary, the members of the Compliance Committee shall consult with outside counsel regarding the resolution of the situation.

#### Backup Trading Arrangements

ValueAct Capital uses an unaffiliated broker-dealer as a backup outsourced trading solution. Per written agreement, outsourced executions cost \$.005 per share in addition to standard trading costs. ValueAct Capital also reserves the right to compensate a private contractor to serve as another backup trading solution. ValueAct Capital's private funds incur the costs associated with backup trading solutions, which ValueAct Capital believes are reasonable in light of the value of the backup trading services.

### **Item 13 Review of Accounts**

Each client account is reviewed by a committee comprised of certain partners and employees of ValueAct Capital generally on a weekly basis or more frequently if market circumstances warrant. Periodic account reviews consist of an analysis of the account's performance to date in light of its investment objectives and an evaluation of any appropriate changes which should be made to its portfolio in light of its current positions, the exposure of the portfolio to various forms of risk, and ValueAct Capital's ongoing assessment of the overall market, current portfolio companies, and alternative investment opportunities.

Private fund investors receive written reports as described in the applicable *CM*. ValueAct Capital generally supplies monthly capital account balance statements and unaudited financial statements, and quarterly reports to investors that may include investment and market summaries as well as the performance of the applicable private fund versus that of a benchmark selected for comparison to broad market performance. Each investor in onshore private funds also receives a Schedule K-1 for tax purposes; each investor in offshore private funds also receives annual tax information for the preparation of their tax returns. To comply with Rule 206(4)-2 (the "Custody Rule") of the Advisers Act, annual audit reports are generally provided within 120 days following a private fund's fiscal year end.

ValueAct Capital and/or the general partner of the private funds may offer certain investors, upon verbal request or through written side letter agreements, additional information and reporting that other investors may not receive, and such information may affect an investor's decision to request a withdrawal of its interests or make additional subscriptions. ValueAct Capital's CCO, CFO, COO, and/or Investor Relations Partner, as relevant, internally reviews the information provided to investors in order to detect and prevent potential concerns with respect to information flow, such as a combination of enhanced transparency and liquidity that could benefit particular investors to the detriment of other investors.

## **Item 14 Client Referrals and Other Compensation**

Rule 206(4)-3 specifies certain standards that must be met by an investment adviser prior to the payment of a cash fee directly or indirectly, for a client solicitation or referral. In the event that ValueAct Capital pays cash referral fees to obtain clients (as opposed to investors for its private funds), the referral agreement, disclosures, and all related activities must comply with Rule 206(4)-3 under the Advisers Act.

Management fees charged by ValueAct Capital to clients or private fund investors introduced by a solicitor or capital introduction program will not be any higher than those charged to similar clients or investors not introduced by a solicitor or capital introduction program.

### Capital Introduction Program

ValueAct Capital may benefit from the capital introduction services provided by its prime broker. ValueAct Capital does not have any formal agreement to directly pay its prime broker for referring investors to its private funds. However, ValueAct Capital may face a conflict of interest between directing trades to the prime broker's associated trading desk when the prime broker refers investors and directing trades among various other broker-dealer options.

### Client Service/Marketing Agreements

In addition, ValueAct Capital has an agreement with an affiliate to provide marketing and investor services to investors located in Australia and the Middle East. The affiliate will maintain communications with investors that it identifies as suitable leads for ValueAct Capital in an effort to develop such leads for ValueAct Capital, and will assist ValueAct Capital in responding to requests for proposals and in assembling marketing materials once such prospective investors are identified. The affiliate pays for all fixed expenses associated with establishing and maintaining its presence in Australia and the Middle East. ValueAct Capital pays for a portion of the variable expenses. The affiliate provides these services at cost and the arrangement is solely designed to apply to prospective investors that wish to invest in private investment funds.

## **Item 15 Custody**

As general partner and/or investment manager of the private funds, ValueAct Capital and/or its affiliates have the authority to directly access the funds or securities of such private funds. ValueAct Capital and/or its affiliates have the authority to automatically deduct fees and expenses payable to ValueAct Capital, the applicable general partner of the private funds, and/or third-party service providers with respect to each private fund by sending instructions directly to the custodian (or the prime broker, as relevant). In each such case, ValueAct Capital will be deemed to have custody of the client's assets under the Custody Rule. ValueAct Capital will comply with the requirements of the Custody Rule with regard to such custody. Investors in domestic and offshore private funds will receive audited financial statements annually, prepared in accordance with generally accepted accounting principles, within 120 days after the end of the fiscal year of each such private fund.



## **Item 16 Investment Discretion**

ValueAct Capital is retained with respect to its private funds on a discretionary basis and is authorized to make the following determinations in accordance with a private fund's specified investment objectives without investor consultation or consent before a transaction is effected (unless consultation is required with respect to principal trades, which ValueAct Capital does not intend to employ as part of its standard investment strategy):

- the securities to buy or sell;
- the total quantity/amount of securities to buy or sell;
- the broker or dealer through whom securities are bought or sold;
- the commission rates at which securities transactions are effected; and
- the prices at which securities are to be bought or sold, which may include dealer spreads, mark-ups/mark-downs, and transaction costs.

ValueAct Capital has investment discretion over the private funds' accounts, including the amount and price of securities bought and sold, the preferred broker-dealer, and the commission rate. Investors generally cannot place restrictions on ValueAct Capital's investment discretion with respect to the private funds. However, ValueAct Capital may enter into side letter agreements with certain large or strategic investors granting, among other things, requested restrictions with respect to permitted investment sectors, and allocations of Private Portfolio Investments.

With respect to the Co-Invest Fund, investors solely have opt-in/out-out rights and therefore must give their consent in order to commit to a particular investment opportunity that has been presented by ValueAct Capital.

## **Item 17 Voting Client Securities**

ValueAct Capital has written proxy voting policies and procedures as required by Rule 206(4)-6 under the Advisers Act. ValueAct Capital's policy is to vote proxies with the aim of furthering the best economic interests of its private funds, generally by promoting high levels of corporate governance and adequate disclosure of company policies and practices. ValueAct Capital will generally vote proxies as directed by the portfolio manager, with assistance from analysts. Investors cannot direct ValueAct Capital as to how to vote in a particular solicitation. ValueAct Capital reserves the right, on occasion, to abstain from voting a proxy or a specific proxy item when it concludes that the cost of voting outweighs the potential benefit or when ValueAct Capital otherwise does not believe voting serves its private funds' best interests. The mechanics of proxy voting are handled by a third-party service provider.

Due to the nature of ValueAct Capital's business and structure, ValueAct Capital does not believe it is likely that material conflicts of interest will arise in voting proxies of portfolio companies. However, material conflicts of interest could arise in certain circumstances, such as, for example,

where an investor in a private fund is associated with the company soliciting the proxy or actively supporting a proxy proposal, or where a partner or executive officer of ValueAct Capital has personal or other business relationships with participants in a proxy contest (such as a company director or a proponent of the proxy proposal). ValueAct Capital takes steps to identify the existence of any material conflicts of interest relating to the securities to be voted and/or the issues at hand. For example, ValueAct Capital's employees must disclose to the CCO any potential personal conflicts known to them and potential conflicts based on business relationships or dealings. In considering whether a material conflict of interest exists, the CCO may consult with the other partners of ValueAct Capital and other persons she deems relevant in making a determination.

In the absence of a finding of a material conflict of interest relating to the proxy vote at hand, the recommendation to vote the proxy as directed by the portfolio manager, with assistance from analysts, or to abstain from voting the proxy, shall be deemed to have been made in the best interests of ValueAct Capital's private funds. If, however, the CCO determines that the recommendation may have been influenced by a material conflict of interest, the proxy shall be voted in accordance with one of the following methods: (i) if feasible, in the manner determined to be in the best economic interests of the private funds by a ValueAct Capital partner not impacted by the conflict of interest or by ValueAct Capital's Management Committee, (ii) in the manner determined to be appropriate by the CCO in consultation with Outside Counsel, or (iii) in accordance with the recommendations of an independent third-party proxy voting service.

Investors in ValueAct Capital's private funds may obtain a copy of ValueAct Capital's written proxy voting policies and procedures as well as information on how ValueAct Capital voted proxies for the private funds by requesting such information. Please contact ValueAct Capital at 415-362-3700.

#### Class Action Lawsuits

ValueAct Capital will complete class action documents when it believes that doing so would be in the best interests of the private funds. ValueAct Capital may abstain from attempting to participate in a class action lawsuit involving a portfolio company when it believes that the potential cost of participating outweighs the benefit or when ValueAct Capital otherwise believes it is not in the best interest of its private funds to participate.

## **Item 18 Financial Information**

ValueAct Capital has never filed for bankruptcy and is not aware of any financial condition that is expected to affect its ability to manage client accounts.

## **Privacy Policy**

Your privacy is very important to us. This Privacy Notice sets forth the policies of ValueAct Capital with respect to non-public personal information of its investors, prospective investors and former investors. These policies apply to individuals only and may be changed at any time, provided a notice of such change is given to you.

You provide us with non-public personal information, such as your address, social security number, assets, income, amounts or types of your investments, your capital account balance, other account data, and participation in investments: (i) in the Subscription Agreement and related documents or other forms or agreements; (ii) in correspondence and conversations (written, telephonic or electronic) with ValueAct Capital's representatives; and (iii) through transactions with us, our affiliates and non-affiliated third parties.

We do not disclose any such non-public personal information about our investors, prospective investors or former investors to anyone, other than to our affiliates, including, but not limited to, the applicable general partner of the private funds, and except as permitted or required by law, such as to our attorneys, auditors, brokers, regulators and certain service providers, in such case, only as necessary to facilitate the acceptance and management of your investment or account. We require any such third parties to protect the confidentiality of your non-public personal information and to use the information only for purposes for which it is disclosed to them. In addition, it may be necessary, under anti-money laundering and similar laws, to disclose information about private fund investors (and beneficial owners of investors or other persons) in order to accept subscriptions from them. We will also release information about you if you direct or authorize us to do so, if compelled to do so by law, or in connection with any government, regulatory authority or self-regulatory organization request, inspection or investigation.

We seek to carefully safeguard your non-public personal information and, to that end, restrict access to non-public personal information about you to those employees and other persons who need to know the information to enable ValueAct Capital to provide services to you. We maintain physical, electronic and procedural safeguards that comply with federal regulations to protect your non-public personal information.