

# NOVANT ASSET MANAGEMENT, LLC

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Winston-Salem, North Carolina 27103

(336) 277-6605

03/31/2011

This Brochure provides information about the qualifications and business practices of Novant Asset Management, LLC. If you have any questions about the contents of this Brochure, please contact us at [jjmuster@novanthealth.org](mailto:jjmuster@novanthealth.org). The information in this Brochure has not been approved or verified by the United States Securities and Exchange Commission or by any state securities authority.

Novant Asset Management, LLC is a registered investment adviser. Registration of an Investment Adviser does not imply any level of skill or training. Additional information about Novant Asset Management, LLC is also available on the SEC's website at [www.adviserinfo.sec.gov](http://www.adviserinfo.sec.gov).

## **Item 2 – Material Changes**

On July 28, 2010, the United State Securities and Exchange Commission published “Amendments to Form ADV” which amends the disclosure document that we provide to clients as required by SEC Rules. This Brochure, dated 03/31/2011, is a new document prepared according to the SEC’s new requirements and rules. As such, this Document is materially different in structure and requires certain new information that our previous brochure did not require.

In the future, this Item will discuss only specific material changes that are made to the Brochure and provide clients with a summary of such changes. We will also reference the date of our last annual update of our brochure.

In the past we have offered or delivered information about our qualifications and business practices to clients on at least an annual basis. Pursuant to new SEC Rules, we will ensure that clients receive a summary of any material changes to this and subsequent Brochures within 120 days of the close of our business’ fiscal year. We may provide other ongoing disclosure information about material changes, as necessary.

We will further provide clients with a new Brochure, as needed, based on changes or new information, at any time, without charge.

Currently, our Brochure may be requested by contacting Joe Muster (CCO) at (336) 277-6605 or [jjmuster@novanthealth.org](mailto:jjmuster@novanthealth.org).

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## **Item 4 – Advisory Business**

### **4. A. Advisory Firm Description**

This document provides information about the qualifications and business practices of Novant Asset Management, LLC, (known hereinafter as “NAMCO” or “Adviser”). NAMCO was formed in 2007 and is a wholly-owned subsidiary of Novant Health, Inc. of Winston-Salem, North Carolina (Principal Owner of Adviser). Novant Health is a not-for-profit, integrated healthcare system that serves people in Virginia, North Carolina, South Carolina and other regions.

NAMCO offers advisory services (understood to include investment management) to universities, municipal government entities, and charitable foundations. NAMCO does not intend to add additional accounts to its current client base.

### **4.B Types of Advisory Services**

NAMCO offers investment advisory services on a discretionary basis to its institutional clients. Clients of NAMCO should understand that NAMCO’s officers, in their individual capacities and roles, have significant responsibilities for the investment management of Novant Health’s financial assets. NAMCO offers primarily fixed income portfolio management, but employs other types of securities and strategies in client portfolios to meet investment objectives.

### **4.C. Client Investment Objectives/Restrictions**

Adviser tailors advisory services to individual client needs. Adviser manages each account according the investment objectives of the strategy selected by the client and according to any restrictions placed on the account by the client.

### **4.D. Wrap-Fee Programs**

NAMCO does not participate in, nor is it a sponsor of, any wrap fee programs.

### **4.E. Assets Under Management as of 1/31/2011:**

Discretionary basis: \$547,665,173; 5 accounts.

Non-Discretionary basis: \$0

## **Item 5 – Fees and Compensation**

### **Advisory Contracts and Fees**

#### **5.A. Adviser Compensation**

NAMCO's fees are described generally below and detailed in each client's advisory agreement or applicable account documents. NAMCO has separately negotiated fees for each account based on the unique qualities and demands of each. In general, fees range from 0.12% - 0.30% of assets under management in an account. NAMCO may waive all or part of their fee or negotiate a fee lower than the stated rate. The specific manner in which fees are charged by NAMCO is established in a client's written advisory agreement. NAMCO bills its fees on a quarterly basis.

#### **Other Advisory Fee Arrangements**

NAMCO, reserves the right, in its sole discretion, to negotiate and to charge different advisory fees for certain accounts based on the client's particular needs as well as overall financial condition, goals, risk tolerance, and other factors unique to the client's particular circumstances.

#### **5.B. Direct Billing of Advisory Fees**

Fee invoices are typically sent by mail to clients, who normally pay such fees by remittance of a check or by wire. Fees are payable by client upon receipt of invoice quarterly.

#### **5.C. Other Non-Advisory Fees**

NAMCO's advisory fee is exclusive of brokerage commissions, transaction fees, and other related costs and expenses which shall be incurred by the client. Clients may incur certain charges imposed by custodians, brokers, third party investment and other third parties such as fees charged by managers, custodial fees, deferred sales charges, odd-lot differentials, transfer taxes, wire transfer and electronic fund fees, and other fees and taxes on brokerage accounts and securities transactions. A client's portfolio may include positions in mutual funds or exchange traded funds which also charge internal management fees, which are disclosed in those funds' prospectuses. Such charges, fees and commissions are exclusive of, and in addition to, NAMCO's fee, and NAMCO shall not receive any portion of these commissions, fees, and costs.

Item 12 further describes the factors that NAMCO considers in selecting or recommending broker-dealers for client transactions and determining the reasonableness of their compensation (*e.g.*, commissions).

## **5.D. Advance Payment of Fees**

As a general matter, advisory fees for clients are billed quarterly in arrears and are payable upon receipt. Advisory agreements are typically terminable by the client upon prior written notice to NAMCO, as specified in the relevant agreement and by NAMCO, generally upon 30 days' prior written notice to the client. In the event that an advisory contract is terminated prior to the conclusion of a billing period, NAMCO will bill the account pro rata based on date of termination.

## **5.E. No Compensation for Sale of Securities or Other Investment Products**

NAMCO's supervised persons do not accept compensation for the sale of securities or other investment products, including asset-based sales charges or service fees from the sale of mutual funds.

## **Item 6 – Performance-Based Fees and Side-By-Side Management**

NAMCO does not charge any performance-based fees (fees based on a share of capital gains on, or capital appreciation of, the assets of a client).

## **Item 7 – Types of Clients**

NAMCO serves as a discretionary investment adviser to institutional separately managed accounts such as universities and charitable organizations and municipal government entities. NAMCO does not intend to add accounts other than those currently being advised.

## **Item 8 – Methods of Analysis, Investment Strategies and Risk of Loss**

### **8.A. Methods of Analysis and Investment Strategies**

NAMCO uses an actively managed, multi-dimensional fixed income investment process that seeks to add value through a blend of ongoing duration management, sector allocation, yield curve positioning, security selection, and trading decisions. NAMCO's style is opportunistic. Its portfolios are typically structured to be meaningfully different from market benchmarks. When compatible with client guidelines, NAMCO uses as broad an array of fixed income securities and techniques as possible, including treasuries, agencies, corporate bonds, municipals, mortgage backed securities (MBS), asset backed securities (ABS), commercial mortgage backed securities (CMBS), closed-end bond funds, currency hedged foreign securities, futures, options, reverse repos, and long and short positions. NAMCO uses these securities and techniques to diversify portfolios, control risk, and exploit market opportunities in the most efficient and effective manner possible.

NAMCO uses a systematic analysis of fundamental and technical factors to develop strategies for security analysis and selection. These factors include a variety of metrics

including growth and inflation indices, proprietary bond valuation models, current and forward yield curves, Federal Reserve policy indicators, commodity and labor price indicators, and bullish/bearish consensus indicators.

In making issue-specific decisions, NAMCO examines historical yield relationships, break-even yields, horizon returns, issue optionality, supply/demand factors, stock price trends, credit quality, and issue size, as well as industry and macro economic factors.

When making sector allocation decisions, NAMCO will consider, as applicable, its interest rate forecast, historical inter- and intra-sector yield relationships, supply and demand factors, credit risk indicators, forecasts of changes in yield volatility and the shape of the yield curve, prepayment forecasts, break-even spread analysis, and a proprietary corporate spread model. Those sectors deemed to have a high probability of outperforming treasuries over a 12-month horizon are over-weighted, while those deemed to have a low probability of outperforming are avoided or underweighted. As with duration decisions, sector allocations are continually reevaluated, and rotations are made on an ongoing basis. Portfolio yield curve positioning flows from both the duration and sector decisions, and is also be influenced by other factors such as a quantitative assessment of rolling yield curves, horizon returns, and spot and implied future rate analysis.

NAMCO frequently utilizes closed-end funds in client accounts. Closed-end funds are instruments that are generally composed of a basket of stocks, like an open-end mutual fund, but trade like stocks rather than open-end mutual funds because they have a fixed number of shares.

Information used to research potential investments include Bloomberg, the Federal Reserve, proprietary spreadsheet applications, the internet, dealer research, general circulation newspapers, magazines, and journals, and independent subscription research services.

NAMCO's decision making process is continuous and ongoing, with both formal and informal portfolio strategy meetings. Duration varies between preset ranges (typically 80 to 125 percent) around an appropriate benchmark. Duration targets are based upon a systematic analysis of those fundamental and technical factors that drive real rates of return and global inflation.

Past performance is not indicative of future results. Investing in securities involves risk of loss that clients should be prepared to bear.

## **8.B. Material Risks of Investment Strategies**

There can be no guarantee of success of the strategies offered by NAMCO. Investment portfolios may be adversely affected by general economic and market conditions such as interest rates, currency fluctuations, availability of credit, inflation rates, changes in laws, and national and international political circumstances. These factors may affect the level

and volatility of security pricing and the liquidity of an investment. Trading in the portfolios may affect investment performance, particularly through increased brokerage and other transaction costs and taxes.

Also, regardless of any one company's particular prospects, a declining stock market may produce a decline in prices for all equity securities, which could also result in losses. Other investment strategy risk factors could include:

Management Style Risk. The performance of the portfolio may be better or worse than the performance of index funds that focus on other types of securities or have a broader investment style.

Sector Focus Risk. The portfolios may be heavily invested in certain sectors, which may cause the value of its shares to be especially sensitive to factors and economic risks that specifically affect those sectors and may cause the value of the portfolio to fluctuate more widely than a more broadly diversified benchmark.

Non-diversified Risk. Because the portfolio may invest a greater portion of its assets in securities of a single issuer or a limited number of issuers than a portfolio with diversification limitations, it may be more susceptible to a single adverse economic or political occurrence affecting one or more of these issuers.

Portfolio Turnover. There also could risk related to portfolio turnover. High rates of portfolio turnover could lower performance of the portfolio through increased brokerage and other transaction costs and taxes.

Past performance is not indicative of future results. Investing in securities involves risk of loss that clients should be prepared to bear.

### **8.C. Material Risks of Securities Used in Investment Strategies**

Fixed Income Market Risk – Fixed income securities increase or decrease in value based on changes in interest rates. If rates increase, the value of fixed income securities generally declines.

Credit Risk – There is a risk that issuers and counterparties will not make payments on the securities they issue. In addition, the credit quality of securities may be lowered if an issuer's financial condition changes. Lower credit quality may lead to greater volatility in the price of a security and lower market values which may impair liquidity and NAMCO's ability to sell the security.

Equity Market Risk – Overall market risks may affect the value of the investments made in equity securities. Factors such as U.S. economic growth and market conditions, interest rates, and political events can affect the markets.



These factors may affect the level and volatility of security pricing and the liquidity of an investment. Past performance is not indicative of future results. Investing in securities involves risk of loss that clients should be prepared to bear.

## **Item 9 – Disciplinary Information**

Registered investment advisers are required to disclose all material facts regarding any legal or disciplinary events that would be material to a client’s evaluation of them or the integrity of their management. NAMCO has no disclosures applicable to this Item.

## **Item 10 – Other Financial Industry Activities and Affiliations**

### **10.A. No Registered Representatives**

NAMCO’s officers are not registered, nor do any officers have an application pending to register, as a broker-dealer or a registered representative of a broker-dealer.

### **10.B. No Other Registrations**

NAMCO’s officers are not registered, nor do any officers have an application pending to register, as a futures commission merchant, commodity pool operator, a commodity trading advisor, or an associated person of the foregoing entities.

### **10.C. Material Relationships or Arrangements**

NAMCO’s officers, in their individual capacities and roles, have significant responsibilities for the investment management of Novant Health’s financial assets. Novant Health, Inc. is the sole owner of NAMCO. There are potential conflicts of interest that exist in managing the proprietary accounts at Novant Health and client accounts at NAMCO. NAMCO has adopted procedures to make sure there is equitable treatment between proprietary and a client accounts with respect to trading, trade allocations and trade rotations across both client and proprietary accounts.

### **10.D. Recommendations of Other Investment Advisers**

NAMCO does not recommend or select other investment advisors for clients.

## **Item 11 – Code of Ethics**

### **11.A. Code of Ethics Document**

A basic principle of NAMCO's Code of Ethics is that the interests of clients are always placed first. The Code of Ethics includes standards of business conduct requiring covered persons to comply with the federal securities laws and the fiduciary duties an investment adviser owes to its clients. NAMCO's Code of Ethics includes policies and procedures for the review of quarterly personal securities transactions reports as well as initial and annual securities holdings reports that must be submitted by Novant Asset Management LLC's access persons. Clients may obtain a copy of our Code of Ethics by contacting the firm's Chief Compliance Officer ("CCO"), Joe Muster at 336-277-6605.

### **11.B. Recommendations of Securities and Material Financial Interests**

As a matter of policy, NAMCO does not engage in principal transactions or agency cross transactions. Any exceptions to this policy must be approved in advance by the Chief Compliance Officer or his or her designee.

### **11.C. Personal Trading**

NAMCO and its employees may invest in the same securities that we recommend to clients. A conflict of interest exists in such cases because NAMCO has the ability to trade ahead of its clients and potentially receive more favorable prices than its clients will receive.

### **11.D. Timing of Personal Trading**

To mitigate this risk, NAMCO has established restrictions in order to ensure it meets its fiduciary responsibilities and avoid conflicts of interest. No person employed by NAMCO may purchase or sell any security on the same day as that transaction(s) is being implemented for any advisory or proprietary account in the same security.

To assure compliance with its Code of Ethics, NAMCO's chief compliance officer or designee reviews transactions made by its officers and other access persons to prevent actual or perceived conflicts of interest with transactions conducted for advisory clients. This review is done at least quarterly.

Novant Asset Management LLC's Code of Ethics also requires the prior approval of any acquisition by an employed person of securities in a limited offering (e.g., private placement) or an initial public offering. NAMCO's Code provides for oversight, enforcement and recordkeeping provisions.

All employees are required to submit quarterly personal securities transactions and annual holdings reports for review by the Chief Compliance Officer or designee, who will, in turn,

review these reports for trading conflicts with client accounts. Employees are also required to provide copies of brokerage statements on at least a quarterly basis. Adviser will maintain documentation of personal securities transactions, including any violations that occur and their resulting actions.

Any individual not in observance of the above may be subject to termination. The Code also requires that all covered persons comply with ethical restraints relating to clients and their accounts, including restrictions on gifts and provisions intended to prevent violations of laws prohibiting insider trading.

### **Insider Trading Policy**

NAMCO and its related persons may, from time to time, come into possession of material non-public and other confidential information which, if disclosed, might affect an investor's decision to buy, sell or hold a security. Under applicable law, NAMCO and its related persons may be prohibited from improperly disclosing or using such information for their personal benefit or for the benefit of any other person, regardless of whether such person is a NAMCO client. Accordingly, should such persons come into possession of material nonpublic or other confidential information with respect to any company, they must disclose to the CCO and they are prohibited from communicating such information to, or using such information for the benefit of, their clients.

## **Item 12 – Brokerage Practices**

### **12.A. Selection of Broker/Dealers**

NAMCO's objective in selecting brokers and dealers and in effecting portfolio transactions is to seek to obtain the best combination of price and execution with respect to its accounts' portfolio transactions. The best net price, giving effect to brokerage commissions, spreads and other costs, is normally an important factor in this decision, but a number of other judgmental factors are considered as they are deemed relevant. In applying these factors, NAMCO recognizes that different broker-dealers may have different execution capabilities with respect to different types of securities. The factors include, but are not limited to:

- NAMCO's knowledge of negotiated commission rates and spreads currently available;
- the nature of the security being traded;
- the size and type of the transaction;
- the nature and character of the markets for the security to be purchased or sold;
- the desired timing of the trade and speed of execution;
- the activity existing and expected in the market for the particular security;
- the broker-dealer's access to primary markets and quotation sources
- the ability of the broker dealer to effect transactions when a large block of securities is involved or where liquidity is limited;
- confidentiality;

- the execution, clearance and settlement capabilities and history as well as the reputation and perceived soundness of the broker-dealer selected and others which are considered;
- NAMCO's knowledge of actual or apparent operational problems of any broker-dealer;
- the broker-dealer's execution services rendered on a continuing basis and in other transactions;
- the broker-dealer's access to underwriting offerings and secondary markets;
- the broker-dealer's reliability in executing trades, keeping records and accounting for and correcting trade errors;
- the broker-dealer's ability to accommodate NAMCO's needs with respect to one or more trades including willingness and ability to maintain quality execution in unusual or volatile market conditions and to commit capital by taking positions in order to complete trades;
- the quality of communication links between NAMCO and the broker-dealer; and
- the reasonableness of spreads or commissions.

#### Research and Other Soft Dollar Benefits

NAMCO does not currently trade using soft dollars when trading in client accounts. If NAMCO were to use soft dollars, they would do so consistent with the safe harbor provided by Section 28(e).

#### Brokerage for Client Referrals

NAMCO does not maintain any referral arrangement with broker/dealers.

#### Directed Brokerage

While NAMCO generally selects broker-dealers for separately managed client accounts, NAMCO may accept in limited instances, direction from clients as to which broker-dealer is to be used for that client's account. If the client directs the use of a particular broker-dealer, NAMCO asks that the client also specify in writing (i) general types of securities for which a designated firm should be used and (ii) whether the designated firm should be used for all transactions, even though NAMCO might be able to obtain a more favorable net price and execution from another broker-dealer in particular transactions. Clients, who, in whole or in part, direct NAMCO to use a particular broker-dealer to execute transactions for their accounts should be aware that, in so doing, they may adversely affect NAMCO's ability to, among other things, obtain volume discounts on bunched orders or to obtain best price and execution by, for example, executing over-the-counter stock transactions with the market makers for such securities.

Additionally, as noted above, transactions for a client that directs brokerage are generally unable to be combined or "bunched" for execution purposes with orders for the same

securities for other accounts managed by NAMCO. Accordingly, directed transactions may be subject to price movements, particularly in volatile markets, that may result in the client receiving a price that is less favorable than the price obtained for the bunched order. Under these circumstances, the direction by a client of a particular broker or dealer to execute transactions may result in higher commissions, greater spreads, or less favorable net prices than might be the case if NAMCO could negotiate commission rates or spreads freely, or select brokers or dealers based on best execution. Consequently, best price and execution may not be achieved.

## **12.B. Aggregation of Orders**

With respect to each investment opportunity presented, the portfolio manager will decide whether it is in the interests of best execution to aggregate or bunch the orders of multiple accounts and which and how many accounts will participate in each transaction. If investments on behalf of multiple Clients are made, the amount sought for each Client is determined by the portfolio manager, taking into consideration the following factors:

- Investment objectives and restrictions.
- Risk-management requirements.
- Adherence to any limits as defined in the Client's investment guidelines.
- Amount of assets in each Client's account.
- Capital availability in each Client account for trades of the type under consideration.
- Liquidity/availability of securities.
- Eligibility to participate in the transaction.

It is expected that most orders for multiple accounts will be aggregated and participants in the transaction will receive an average price. Transaction costs are shared equally on a pro-rata basis.

Adviser may, from time to time, invest in securities of limited availability and certain debt securities. If there is an investment opportunity that a portfolio manager believes is both advantageous and limited in availability (and hence not fungible or able to be substituted with other opportunities), the opportunity may first be considered for outside accounts for which the opportunity would represent a legitimate investment decision. Not all limited availability securities are suitable for all clients and from time to time proprietary accounts will buy limited availability opportunities which may be allocated to outside client accounts. All transactions in such securities will be allocated pro rata among all accounts permitted to invest in such securities and where it constitutes a legitimate investment decision.

## **Item 13 – Review of Accounts**

### **13.A. Frequency and Nature of Review**

The Portfolio Manager will be responsible and have ultimate authority for all trading and investment decisions made on behalf of advisory clients. Portfolio managers, Wayne Morgan (CIO) and Joe Muster (CCO), review client accounts at least quarterly to ensure the accounts are following client guidelines. The portfolio managers construct portfolios and develop strategies incorporating clients' investment objectives and constraints.

### **13.B. Factors That May Trigger an Account Review Outside of Regular Review**

More frequent reviews may be triggered by material changes in variables such as the client's individual circumstances, or the market, political or economic environment.

### **13.C. Content and Frequency of Reports**

In addition to the monthly and/or quarterly statements and confirmations of transactions that clients receive from their custodian, NAMCO provides its clients with written performance/holdings reports at least quarterly.

Internal reviews of NAMCO's accounts seek to establish, among other things, that accounts are in compliance with NAMCO's policies and guidelines regarding client identification, privacy protection, disclosure requirements, the consistency of portfolio management with client guidelines, client suitability, client risk tolerance, quality of client files, investment performance, and fee calculations. The specific activities within this strategy are guided by the investment policies that have been designed in consultation with clients.

Account supervision is guided by the stated objectives of the client and with reference to the investment benchmark selected by the client.

## **Item 14 – Client Referrals and Other Compensation**

NAMCO nor any related person has an arrangement, oral or in writing, where it is paid cash by, or receives some economic benefit (including commissions, equipment or non-research services) from a non-client in connection with giving advice to clients. Neither NAMCO nor any related person is compensated for client referrals, either directly or indirectly. In addition, as a matter of current policy, NAMCO is not seeking new clients.

## **Item 15 – Custody**

NAMCO does not maintain custody of client assets or securities. NAMCO's clients maintain their assets and securities at independent, qualified custodians.

## Account Statements

Clients should receive at least quarterly statements from the broker dealer, bank or other qualified custodian that holds and maintains client's investment assets. NAMCO takes steps to assure itself that the client's qualified custodian sends periodic account statements, at least quarterly directly to such clients. These statements from the custodian show all transactions in the client's account, including fees paid to NAMCO.

At least quarterly, NAMCO urges clients to carefully review and compare official custodial statements and records to the account statements that NAMCO may provide to its clients. Information in NAMCO statements may vary slightly from custodial statements based on accounting procedures, reporting dates, interest accruals or valuation methodologies of certain securities.

## **Item 16 – Investment Discretion**

NAMCO accepts discretionary authority to manage the assets in the client's accounts. Investments for separately managed client accounts are managed in accordance with each client's stated investment objectives, strategies restrictions and guidelines as stated in the advisory agreement which grants authority to make trading and investment decisions in the client's account. NAMCO assumes investment authority on the clientsr account when the investment management agreement is signed.

## **Item 17 – Voting Client Securities**

It is the Firm's policy to not vote proxies on behalf of Clients. If Client requests that Adviser vote proxies on its behalf and Adviser accepts responsibility for proxy voting, then established proxy voting guidelines will be followed. Any proxy solicitations that may result from a holding in a client portfolio will be sent to the client. Clients may contact Joe Muster (CCO) at 336-277-6605 if they have questions about a particular proxy solicitation.

## **Item 18 – Financial Information**

### **18.A. Advance Payment of Fees.**

NAMCO does not require or solicit prepayment of fees. If NAMCO were to require or solicit prepayment of fees, six months or more in advance, it would not be greater than \$1,200.

### **18.B. Financial Condition**

Registered investment advisers are required to provide clients with certain financial information or disclosures about their financial condition. NAMCO has no financial commitments that impair its ability to meet contractual commitments to clients and fiduciary commitments to clients.

**18.C. No Bankruptcy Proceedings**

NAMCO has not been the subject of a bankruptcy proceeding.



## **Form ADV 2B Supplement**

## Item 1- Cover Page

Wayne F. Morgan

NOVANT ASSET MANAGEMENT, LLC

110 Oakwood, Suite 210  
Winston-Salem, North Carolina 27103

(336) 277-6602

03/30/2011

**This Brochure Supplement provides information about Wayne F. Morgan, which is an addendum to the NOVANT ASSET MANAGEMENT, LLC Brochure. You should have received a copy of that Brochure. Please contact Joe Muster, Chief Compliance Officer, at 336-277-6605 if you did not receive NOVANT ASSET MANAGEMENT, LLC's Brochure or if you have any questions about the contents of this supplement.**

## Item 2- Educational Background and Business Experience

### Wayne F. Morgan, Chief Investment Officer

Year of Birth: 1958

#### Education:

University of North Carolina at Chapel Hill, B.S. Business Administration, 1980

University of North Carolina at Chapel Hill, M.B.A., 1984

#### Business Background:

Novant Asset Management, LLC  
Chief Investment Officer  
2007 – Present

Tanglewood Asset Management, LLC  
President  
2002 – 2007

Professional designation:

Mr. Morgan is a Chartered Financial Analyst (CFA), 1991

CFA Designation:

- 1) Candidate must meet one of the following requirements:
  - Undergraduate degree and 4 years of professional experience involving investment decision-making, or
  - 4 years qualified work experience (full time, but not necessarily investment related)
- 2) Candidate must complete 250 hours of study for each of the 3 levels
- 3) Candidate must pass (3) course exams

**Item 3- Disciplinary Information**

Registered investment advisers are required to disclose all material facts regarding any legal or disciplinary events that would be material to the client's evaluation of each supervised person providing investment advice. No information is applicable to Mr. Morgan.

**Item 4- Other Business Activities**

Mr. Morgan serves as a Director of ACM, a privately held company. This security is placed on the Adviser's restricted list.

**Item 5- Additional Compensation**

Mr. Morgan receives some compensation related to his role as a Director of ACM, a privately held company.

**Item 6 - Supervision**

Mr. Morgan is a principal of Novant Asset Management and can be reached at (336) 277-6602.

**Item 1- Cover Page**

**J. Joseph Muster**

**NOVANT ASSET MANAGEMENT, LLC**

110 Oakwood, Suite 210  
Winston-Salem, North Carolina 27103

(336) 277-6605

03/30/2011

**This Brochure Supplement provides information about J. Joseph Muster, which is an addendum to the NOVANT ASSET MANAGEMENT, LLC Brochure. You should have received a copy of that Brochure. Please contact Joe Muster, Chief Compliance Officer, at 336-277-6605 if you did not receive NOVANT ASSET MANAGEMENT, LLC's Brochure or if you have any questions about the contents of this supplement.**

**Item 2- Educational Background and Business Experience**

**J. Joseph Muster, Chief Compliance Officer, Portfolio Manager**

Year of Birth: 1958

Education:

University of Georgia, B.B.A. Finance 1980

Duke University, M.B.A. 1992

Business Background:

Novant Asset Management, LLC

Chief Compliance Officer

2007 – Present

Novant Asset Management, LLC

Portfolio Manager

2007 – Present

Tanglewood Asset Management, LLC

Portfolio Manager

2005 – 2007

### **Item 3- Disciplinary Information**

Registered investment advisers are required to disclose all material facts regarding any legal or disciplinary events that would be material to the client's evaluation of each supervised person providing investment advice. No information is applicable to Mr. Muster.

### **Item 4- Other Business Activities**

No reportable outside business activities.

### **Item 5- Additional Compensation**

No reportable additional compensation.

### **Item 6 - Supervision**

Mr. Muster is a principal of Novant Asset Management and can be reached at (336) 277-6605.