

**PART 2A OF FORM ADV**  
**FIRM BROCHURE**

March 28, 2018

**This Brochure provides information about the qualifications and business practices of Brigade Capital Management, LP (“Brigade Capital”) and Brigade Capital UK LLP (“Brigade UK” and together with Brigade Capital, “Brigade”). If you have any questions about the contents of this Brochure, please contact us at:**

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**The information in this Brochure has not been approved or verified by the United States Securities and Exchange Commission (the “SEC”) or by any state securities authority, and any references in this Brochure to Brigade as a “registered investment adviser” are not intended to imply a certain level of skill or training.**

**Additional information about Brigade is also available on the SEC’s website at [www.adviserinfo.sec.gov](http://www.adviserinfo.sec.gov).**

## **ITEM 2 – MATERIAL CHANGES**

Brigade is updating its Brochure as of March 28, 2018 as part of its annual amendment filing. The following material changes made since Brigade submitted its Brochure for an annual amendment filing on March 30, 2017.

- On April 1, 2017, Brigade Capital Europe Management LLP commenced providing discretionary investment advisory services by serving as the collateral manager and sponsor or originator to European domiciled and Euro denominated collateralized loan obligation issuers.
- On January 2, 2018, Brigade filed an interim amendment to its Brochure to reflect that as of October 13, 2017, Brigade Capital had elected to treat Brigade Capital CLO Management LLC as a “relying adviser” in reliance on the position expressed in the American Bar Association, Business Law Section, SEC Staff No-Action Letter (January 18, 2012).
- On March 19, 2018, Brigade Capital CLO Management LLC was no longer a “relying adviser” as it is not functioning as the collateral manager of any CLO/CDO Funds (as defined herein).
- Brigade also made certain clarifying amendments to the Brochure.

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## ITEM 4 – ADVISORY BUSINESS

Brigade Capital Management, LP (“Brigade Capital”) is a New York-based investment management firm that commenced operations in 2006. Donald E. Morgan, III is Brigade Capital’s principal owner.

Brigade Capital provides discretionary investment advisory or sub-advisory services to its clients (the “Advisory Clients”) which include:

- private investment funds (the “Private Investment Funds”) for institutional and other sophisticated investors;
- separately managed accounts (the “Accounts”), including accounts established by registered investment companies (“RICs”);
- joint venture arrangements (“JVs”) with unaffiliated third parties; and
- other institutional or sophisticated investors.

Brigade Capital’s investment advisory services also include serving as a collateral manager to entities that operate as collateral loan obligations, collateral debt obligations or similar entities (hereinafter referred to collectively as the “CLO/CDO Funds,” and collectively with the Private Investment Funds, the “Funds”).

Brigade Capital established Brigade Capital UK LLP (“Brigade UK”), which is a controlled affiliate that operates out of London, United Kingdom, and provides research, marketing and investment advisory services to Brigade Capital, as well as research and trading services to Brigade Capital Europe Management LLP (“BCEM”). Brigade UK is authorised and regulated by the Financial Conduct Authority (“FCA”), and it may exercise discretionary trading authority with respect to Advisory Clients from time to time, to the extent such trading authority is delegated to it by Brigade Capital and/or the Advisory Clients, as applicable. BCEM, a controlled affiliate of Brigade Capital, operates out of London, United Kingdom and is authorised and regulated by the FCA. BCEM provides discretionary investment advisory services by serving as the collateral manager and sponsor or originator to European domiciled and Euro denominated collateralized loan obligation issuers and warehouses (“ECLOs”). Brigade Capital also established Brigade Capital Japan GK (“Brigade Japan”), which is a wholly owned subsidiary that operates out of Tokyo, Japan, and provides research and consulting services to Brigade Capital. Brigade Japan is registered with the Kanto Local Finance Bureau in Japan and is a member of the Japan Investment Advisers Association. Brigade Capital Australia Pty Ltd. (“Brigade Australia”), another wholly owned subsidiary of Brigade Capital, operates out of Sydney, Australia, and provides research and consulting services to Brigade Capital. Employees of Brigade UK, Brigade Japan and Brigade Australia are subject to the policies and procedures of Brigade Capital, where relevant and in addition to their respective policies and procedures. To the extent applicable, Brigade Capital, Brigade UK, BCEM, Brigade Japan and Brigade Australia are collectively referred to herein as “Brigade”.

Brigade generally has broad and flexible investment authority with respect to the investment portfolios that it manages for its Advisory Clients. Brigade provides investment advisory services to its Advisory Clients with respect to a wide range of investments including: investments in long and short positions in securities issued by U.S. and international high yield issuers and related instruments; investments in distressed/special situation opportunities across capital structures and market capitalizations; investments in the broader credit markets, including investment grade bonds, high yield bonds, loans and credit default swaps; investments in derivatives and other hedging instruments including, but not limited to, options, commodities, swaptions and constant maturity swaps; and investments in a variety of aviation and aviation-linked transactions and securities.

Brigade does not tailor its advisory services to the individual needs of investors in the Funds (“Fund Investors”) and does not accept Fund Investor-imposed investment restrictions. Please also refer to Item 10 for a discussion of side letters.

When deemed appropriate, Brigade has established, and may in the future establish, Private Investment Funds and/or Accounts for particular Advisory Clients. These Private Investment Funds and Accounts are subject to investment objectives, guidelines, and restrictions, and fee arrangements and other terms that are individually negotiated with each such Advisory Client. These Private Investment Fund and Account relationships generally involve significant account minimums.

As of December 31, 2017, Brigade Capital managed \$20,114,007,062 of Advisory Client regulatory assets, all on a discretionary basis. As of December 31, 2017, Brigade UK may exercise discretionary trading over certain of Brigade Capital's regulatory assets, totaling \$16,326,589,076.

## ITEM 5 – FEES AND COMPENSATION

Brigade Capital generally charges each applicable Advisory Client an asset-based investment management fee based on the value of that Advisory Client's assets under management. In addition, certain Advisory Clients also pay Brigade Capital a performance-based fee or incentive allocation. These fees/allocation are compensation to Brigade Capital that is based on a share of capital gains on or capital appreciation of the assets of the respective Advisory Client. Fund Investors generally are subject to these management fees and/or performance-based fees or incentive allocations, as applicable, indirectly through their investment in a particular Fund. Brigade Capital's fees are generally deducted from each Fund account by the respective Fund's custodian/administrator upon Brigade Capital's instructions. Brigade Capital generally bills the Accounts for fees incurred at such times and in such manner as agreed upon with each Account. Brigade UK will receive a portion of such fees and compensation that Brigade Capital receives from the Advisory Clients. With respect to certain Advisory Clients, the performance-based compensation is paid to Brigade Capital's affiliate (instead of Brigade Capital). Accordingly, to the extent applicable, Brigade Capital and such affiliate are collectively referred to in this Item 5 and Item 6 as "Brigade Capital".

The majority of management fees are charged quarterly in advance based on the value of the relevant assets as of the first day of the relevant quarter, although certain Private Investment Funds are charged quarterly in arrears. Brigade Capital generally charges annual management fees to applicable Private Investment Funds in an amount which ranges from 0.50% to 1.5% of each applicable Private Investment Fund's assets under management. Brigade Capital refunds the unearned portion of any pre-paid management fees if a withdrawal/redemption is made from a Private Investment Fund before the end of a billing period. Brigade Capital generally determines the amount of the relevant refund on a *pro rata* basis, based upon the portion of the relevant period during which it provided services. Certain Private Investment Funds are not subject to an asset-based fee.

Brigade Capital generally charges performance-based compensation to applicable Private Investment Funds in an amount which ranges from 15% to 25% of the net profits (including realized and unrealized gains and losses) on an annual basis or in limited circumstances for certain Private Investment Funds when investments are realized. With respect to certain Private Investment Funds, a hurdle rate and/or other factors apply to the calculation of the performance-based compensation. Certain Private Investment Funds are not subject to a performance-based fee.

Fee arrangements with the Accounts are individually negotiated. In addition, some Accounts or Fund Investors pay more or less than other Accounts or Fund Investors for the same management services, depending, for example, on when a Fund Investor subscribes (e.g., on a Fund's inception date), investment strategy, number of related investment accounts or total client assets under management with Brigade Capital. In this regard, Brigade Capital has waived or modified fees (and may continue to do so) for Advisory Clients owned by, or Fund Investors that are, members, principals, employees or affiliates of Brigade Capital and relatives of such persons and certain early, large or strategic investors.

In addition to paying investment management fees and/or incurring performance-based fees/allocation, as applicable, Advisory Clients, including the Funds, typically will also be subject to other investment expenses which may include:

- custodial charges, brokerage fees, commissions and related costs;
- interest expenses;
- taxes, duties and other governmental charges;
- transfer and registration fees or similar expenses;
- costs associated with foreign exchange transactions;
- insurance expenses; and
- other portfolio expenses.

In addition, Fund Investors generally bear their *pro rata* share of the relevant Fund's operating and other expenses (which are capped for certain Funds) including, in addition to those listed above: legal, auditing, accounting, consulting and other professional expenses; administration expenses; research expenses; pricing expenses; insurance expenses (including the majority of E&O and D&O insurance for Brigade Capital); investment expenses such as commissions; expenses attributable to regulatory filings which are made with respect to the assets of the relevant Fund (including Section 13, Section 16 and Form PF filings); interest on margin accounts and other indebtedness; custodial fees; bank service fees; fees and expenses paid to the board of directors (if applicable); fees and expenses of the relevant Fund's administrator; and other expenses related to the purchase, preservation, sale or transmittal of the Fund's assets. Organizational expenses of the Funds will typically be borne by the Funds, subject to a cap for certain Funds. In the case of Funds structured as a "master-feeder" fund, such feeder fund investors bear a *pro rata* share of the expenses associated with the related master fund.

It should be noted that certain of the Private Investment Funds may and do get allocated, in certain circumstances, more than a pro rata share of expenses in situations where the particular expense is deemed de minimis to other Advisory Clients. Such additional allocations are subsequently reconciled and allocated to the other Advisory Clients at the end of each quarter. Certain Advisory Clients are deemed to be paying for research and other services with "soft" or commission dollars. Refer to Item 12 – Brokerage Practices for further information.

Brigade has a fiduciary duty to its Advisory Clients and Fund Investors, owing them an affirmative duty of utmost good faith and full and fair disclosure of all material facts. Accordingly, Brigade will seek to ensure that each Advisory Client only bears expenses that are permissible under the relevant Advisory Client's organizational documents and/or disclosure documents, and that shared expenses are allocated among Advisory Clients in a fair and reasonable manner.

**It is critical that the Advisory Clients, Fund Investors and prospective investors refer to their respective governing documents for a complete understanding of how Brigade is compensated for its advisory services.**

## **ITEM 6 – PERFORMANCE-BASED FEES AND SIDE-BY-SIDE MANAGEMENT**

Brigade and its investment personnel provide investment management services to multiple investment portfolios for multiple Advisory Clients. As described in Item 5, Brigade may receive performance-based compensation from certain Advisory Clients. However, Brigade is not entitled to receive performance-based compensation from all Advisory Clients. In addition, certain Advisory Client accounts have higher management fees or performance-based compensation arrangements more favorable to Brigade than other accounts engaging in the same or similar investment activities. As a result, the potential exists for Brigade to seek to favor one Advisory Client over another Advisory Client in allocating investment opportunities or otherwise. In particular, Brigade has a greater incentive to favor the Advisory Clients that pay Brigade (and indirectly its investment personnel) performance-based compensation or otherwise pay higher fees, or in which Brigade personnel have more significant investments.

Brigade has adopted and implemented policies and procedures intended to address conflicts of interest relating to the management of multiple accounts, including accounts with different fee arrangements. Brigade reviews investment decisions for all Advisory Clients on a regular basis in order to ensure that all accounts with substantially similar investment objectives are treated equitably. In addition, Brigade has implemented a detailed investment allocation policy and regularly reviews its trade allocations to ensure that they are made in a manner that is fair and equitable to all Advisory Clients (as described in Item 12).



## **ITEM 7 – TYPES OF CLIENTS**

As previously described in Item 4, Brigade Capital's clients consist of Private Investment Funds, CLO/CDO Funds, Accounts (including RICs), JVs and other institutional or sophisticated investors; Brigade Capital is the only client of Brigade UK. With respect to the Funds, any initial and additional subscription minimums are disclosed in the relevant offering documents. With respect to the Accounts, Brigade Capital determines the minimum investment amounts on a case-by-case basis with each Advisory Client. In general, such Accounts involve significant minimum investments.

## **ITEM 8 – METHODS OF ANALYSIS, INVESTMENT STRATEGIES AND RISK OF LOSS**

Brigade utilizes a variety of investment strategies and has broad discretion in making investments for the Advisory Clients. The investment strategies summarized below are set forth in detail in the governing documents for each Fund and in Brigade's agreements with each Account.

### **Methods of Analysis**

Brigade utilizes a variety of resources or services to form an investment idea or strategy. In general, Brigade researches and screens investment ideas from quantitative and qualitative points of view. Research typically includes reviewing the prospectus of a company as well as financial statements and regulatory filings. Brigade often seeks to speak with company management, analysts and seasoned sales professionals at major broker-dealers, third party industry experts, and others industry participants. Brigade also generates ideas by reviewing industry reports and having discussions with third party industry experts. In addition, Brigade develops and closely reviews internal valuations for potential investment targets, including asset coverage, free cash flow, and overall likelihood and severity of default.

### **Investment Strategies**

Leveraged Capital Structures. Brigade manages Advisory Client portfolios that use a multi-strategy long/short investment strategy that focuses on investments throughout the capital structure of U.S. and international leveraged companies. The primary investment universe for these portfolios includes any issuer with debt or debt-like obligations rated below investment grade by one or more of the major rating agencies, or securities trading at yields comparable to the high yield market.

Credit Strategies. Brigade manages Advisory Client portfolios that focus primarily on investments in the credit markets and, more specifically, in secured bank loans. In addition to first lien senior secured loans, these portfolios may also invest in unsecured loans, second lien loans, mezzanine securities, debtor in possession loans, secured bonds and unsecured bonds.

Distressed Investing. Brigade manages Advisory Client portfolios that focus on distressed debt investing, capital structure arbitrage, leveraged and distressed equities, short positions in imminent bankruptcies, post-reorganization equities, trade claims and merger arbitrage.

Arbitrage/Derivative Strategies. Brigade manages Advisory Client portfolios that utilize a multi-strategy approach which includes one or more of the following: shorter maturity bonds versus credit default swaps ("CDS"); longer maturity bonds versus CDS; matched maturity bonds versus CDS; and long-protection positions in single-name CDS.

Structured Credit Strategies. Brigade manages Advisory Client portfolios that focus on structured credit instruments, primarily long and short positions in the U.S. and European high yield and investment grade index tranches. These portfolios may also invest in U.S. and European CLO equity and debt, as well as CMBS, single-name CDS contracts, etc.

Energy Strategies. Brigade manages Advisory Client portfolios that focus on the long and short opportunity set within the energy sector. In addition to the bond, bank debt and equity prospects in the space, these portfolios may invest in rescue financing and second lien opportunities developing across the various sub-sectors.

Aviation Strategies. Brigade's aviation strategies generally involve investments in aviation-linked securities and aircraft, including engines, parts and lease equity.

## **Risks**

**Investing in securities involves significant risks, including the risk of loss of some or all of an investment. An investment in the Advisory Clients and/or Funds may be deemed speculative and is not intended as a complete investment program. They are designed only for experienced and sophisticated persons who are able to bear the risk of substantial impairment or total loss of their investment in the Advisory Clients and/or Funds. Prospective investors should seek advice from their legal, tax, and financial advisors prior to making an investment with Brigade. The following summary identifies the material risks related to Brigade's significant investment strategies and should be carefully evaluated before making any investment in Advisory Clients and/or Funds managed or advised by Brigade; however, the following does not intend to identify all possible risks of an investment in Advisory Clients or Funds managed or advised by Brigade or provide a full description of the identified risks.**

High Yield Securities. Brigade invests certain Advisory Clients' assets in high yield bonds and preferred securities which are rated in the lower rating categories by the various credit rating agencies (or in comparable non-rated securities). Securities in the lower rating categories are subject to greater risk of loss of principal and interest than higher-rated securities and are generally considered to be predominantly speculative with respect to the issuer's capacity to pay interest and repay principal.

Distressed Investments. Certain Advisory Clients invest in troubled companies that are experiencing or are expected to experience severe financial difficulties. While these investments may result in significant returns, they involve a substantial degree of risk. These companies may never overcome their severe financial difficulties and may become subject to bankruptcy proceedings. Advisory Clients may lose their entire investment in a troubled company, or may be required to accept cash or securities with a value less than the Advisory Client's investment. To the extent that Brigade manages a controlling stake, serves on a creditor's or equity holders' committee, or is deemed an affiliate of a particular company, its Advisory Clients may be subject to certain additional securities laws restrictions which could affect both the liquidity of the investment and the Brigade's ability to liquidate positions, due to market conditions, regulatory constraints or otherwise.

Loans. Certain Advisory Clients invest in corporate secured or unsecured loans acquired through assignment or participations. In purchasing participations, such Advisory Clients will usually have a contractual relationship only with the selling institution, and not the borrower. Advisory Clients generally will have no right directly to enforce compliance by the borrower with the terms of the loan agreement, nor any rights of set-off against the borrower, nor will they have the right to object to certain changes to the loan agreement agreed to by the selling institution. The Advisory Clients may not directly benefit from the collateral supporting the related secured loan and may not be subject to any rights of set-off the borrower has against the selling institution.

Derivatives. Swaps, and certain options and other custom derivative or synthetic instruments are subject to the risk of nonperformance by the counterparty to such instrument, including risks relating to the financial soundness and creditworthiness of the counterparty. In addition, investments in derivative instruments often involve a high degree of leverage, meaning the overall contract value (and, accordingly, the potential for profits or losses in that value) is much greater than the modest deposit used to buy the position in the derivative contract. Derivative securities can also be highly volatile. The prices of derivative instruments and the investments underlying the derivative instruments may fluctuate rapidly and over wide ranges and may reflect unforeseeable events or changes in conditions, none of which can be controlled by Brigade or the Advisory Client. Further, transactions in derivative instruments are not undertaken on recognized exchanges, and will expose the Advisory Client's account to greater risks than regulated exchange transactions that provide greater liquidity and more accurate valuation of securities.

Short Selling. Brigade engages in short selling for certain Advisory Client portfolios. Short selling transactions entail the risk of loss in an amount greater than the initial investment, and such losses can increase rapidly and without effective limit. There is the risk that the securities borrowed in connection with a short sale would need to be returned to the securities lender on short notice. If such request for return of securities occurs at a time when other short sellers of the subject security are receiving similar requests, a “short squeeze” can occur, wherein the borrower might be compelled, at the most disadvantageous time, to replace the borrowed securities previously sold short with purchases on the open market, possibly at prices significantly in excess of the proceeds received earlier.

Portfolio Turnover. Certain of Brigade’s investment strategies involves more frequent trading compared to more traditional investment strategies, which results in significantly higher commissions and charges to Advisory Client accounts due to increased brokerage, which will offset profits.

Leverage. Certain Advisory Clients have the ability to utilize significant leverage in connection with its investments. Leverage may be inherent in the instruments traded (e.g., certain derivatives) or may involve the borrowing of funds from brokerage firms, banks and other institutions in order to be able to increase the amount of capital available for marketable securities investments. Performance may be more volatile if an Advisory Client’s portfolio employs leverage.

Investments in the Energy Sector. Certain Advisory Clients invest in the energy-related companies. Companies in the energy sector are strongly affected by the levels and volatility of global energy prices, energy supply and demand, government regulations and policies, energy production and conservation efforts, technological change, and other factors that a company cannot control. These companies may also lack resources and have limited business lines. The energy sector is cyclical and is highly dependent on commodity prices; prices and supplies of energy may fluctuate significantly over short and long periods of time due to, among other things, national and international political changes, terrorism, natural disasters, Organization of Petroleum Exporting Countries (“OPEC”) policies, changes in relationships among OPEC members and between OPEC and oil-importing nations, the regulatory environment, taxation policies, and the economy of the key energy-consuming countries.

Airline Investments. Certain Advisory Clients invest in aviation-related securities and lease, sell or part out aircraft to commercial airline customers. The value of such securities and the ability of the Advisory Clients to lease, sell or part out its aircraft will depend on the financial condition and growth of the commercial airline industry. A deterioration in the financial condition of the commercial airline industry may have an adverse impact on such securities and/or the their ability to lease, sell or part out such aircraft on acceptable terms or at all, because of: (a) downward pressure on demand for the aircraft in the Advisory Client’s portfolio from time to time and reduced market lease rates and lease margins; and (b) a higher incidence of lessee defaults, lease restructurings, repossessions and airline bankruptcies and restructurings, resulting in lower lease, sale or part out margins due to maintenance and legal costs associated with the repossession, storage and remarketing costs, as well as lost revenue for the time the aircraft are off-lease and possibly lower lease rates from the new lessees.

**It is critical that Advisory Clients, Fund Investors and prospective investors refer to the relevant confidential private offering memorandum, explanatory memorandum and/or other governing documents for a complete understanding of the material risks involved in relation to the Advisory Clients’ investment strategies and methods of analysis. The information contained herein is a summary only and is qualified in its entirety by such documents.**

## **ITEM 9 – DISCIPLINARY INFORMATION**

This Item does not apply to Brigade.

## **ITEM 10 – OTHER FINANCIAL INDUSTRY ACTIVITIES AND AFFILIATIONS**

Brigade Capital serves as investment manager to the Private Investment Funds and a related person serves as general partner to certain of the Private Investment Funds. Brigade Capital also has its own general partner entity. In addition, Brigade Capital's principals serve as directors of certain of the Private Investment Funds.

Each of the Private Investment Funds for which Brigade Capital or its related person serves as general partner or investment manager has entered and may in the future enter into additional agreements, or "side letters," with certain prospective or existing Fund Investors whereby such Fund Investors may be subject to terms and conditions that are more advantageous than those set forth in the offering memorandum for a given Private Investment Fund. For example, such terms and conditions may provide for special rights to make future investments in the Private Investment Fund, other investment vehicles or managed accounts; special withdrawal/redemption rights, relating to frequency or notice; a waiver or rebate in fees or withdrawal/redemption penalties to be paid by the Fund Investor and/or other terms; rights to receive reports from the Private Investment Fund on a more frequent basis or that include information not provided to other Fund Investors (including, without limitation, more detailed information regarding portfolio positions) and such other rights, standards, waivers or modifications as may be negotiated by the Private Investment Fund and such Fund Investors. The modifications are solely at the discretion of the Private Investment Fund and may, among other things, be based on the size of the Fund Investor's investment in the Private Investment Fund or an affiliated investment entity, an agreement by a Fund Investor to maintain such investment in the Private Investment Fund for a significant period of time, or other similar commitment by a Fund Investor to the Private Investment Fund. Further, and as previously noted herein, Brigade Capital has waived or modified fees (and may continue to do so) for Fund Investors that are members, employees or affiliates of Brigade Capital and relatives of such persons.

Brigade Capital is registered with the Commodity Futures Trading Commission (the "CFTC") as a commodity pool operator (CPO) and as a commodity trading advisor (CTA). Further, Brigade UK is registered with the CFTC as a CTA. In connection with these registrations, certain Brigade employees are listed/registered with the CFTC as Principals and/or Associated Persons of Brigade. Brigade does not believe that these registrations pose any material conflicts of interest with Advisory Clients or Fund Investors.

As previously noted in Item 4, Brigade UK, a controlled affiliate of Brigade Capital, operates out of London, United Kingdom and provides research, marketing and investment advisory services to Brigade Capital, as well as research and trading services to BCEM. Brigade UK is authorised and regulated by the FCA, and it may exercise discretionary trading authority with respect to the Advisory Clients from time to time, to the extent such trading authority is delegated to it by Brigade Capital and/or the Advisory Clients, as applicable. BCEM, a controlled affiliate of Brigade Capital, operates out of London, United Kingdom and provides discretionary investment advisory services by serving as the collateral manager and sponsor or originator to the ECLOs. BCEM is authorized and regulated by the FCA. Additionally, Brigade Japan, a wholly owned subsidiary of Brigade Capital, operates out of Tokyo, Japan, and provides research and consulting services to Brigade Capital. Brigade Japan is registered with the Kanto Local Finance Bureau and is a member of the Japan Investment Advisers Association. Brigade Australia, another wholly owned subsidiary of Brigade Capital, operates out of Sydney, Australia, and provides research and consulting services to Brigade Capital.

## **ITEM 11 – CODE OF ETHICS, PARTICIPATION OR INTEREST IN CLIENT TRANSACTIONS AND PERSONAL TRADING**

Brigade has adopted a Code of Ethics (the “Code”), which sets forth Brigade’s standard of business conduct that takes into account Brigade’s status as a fiduciary. The Code generally requires Brigade and its “Access Persons” to place the interests of Advisory Clients and Fund Investors above the interests of Brigade and the Access Persons. The Code requires Access Persons to comply with applicable federal securities laws. Further, Access Persons are required to promptly bring violations of the Code to the attention of Brigade’s Chief Compliance Officer (the “Chief Compliance Officer”). All Access Persons are provided with a copy of the Code and are required to read, understand and adhere to the Code upon hire and on at least an annual basis thereafter. Access Persons include, generally, any partner, officer, member or director of Brigade and any employee or other supervised person of Brigade who, in relation to the Advisory Clients, (i) has access to non-public information regarding any purchase or sale of securities, or non-public information regarding securities holdings or (ii) is involved in making securities recommendations, executing securities recommendations, or has access to such recommendations that are non-public. As of the date of this Brochure, all Brigade employees are deemed to be Access Persons.

The Code also sets forth certain reporting and pre-clearance requirements with respect to personal trading by Access Persons. Access Persons must provide the Chief Compliance Officer with a list of their personal accounts and an initial holdings report within ten days of becoming an Access Person. In addition, Access Persons must provide annual holdings reports and quarterly transaction reports in accordance with Rule 204A-1 of the Investment Advisers Act of 1940, as amended.

Among other restrictions on personal trading, Brigade generally does not permit Access Persons to execute transactions in the types of securities that the Advisory Clients typically invest in within their personal accounts. Brigade monitors all Access Persons’ personal securities transactions through the reporting and pre-clearance requirements described above. However, to the extent such Access Persons invest in any of the Advisory Clients (including Advisory Clients where Brigade and its affiliates represent 25% or more of such Advisory Client account), such portfolio holdings will overlap with other Advisory Clients.

Brigade and its personnel may have conflicts in allocating their time and services among the Advisory Clients. Brigade will devote as much time to each of the Advisory Clients as it deems appropriate to perform its duties in accordance with its investment management agreements. In addition, Brigade, its affiliates, partners, members and employees may conduct outside business activities. Pursuant to the Code, such activities are subject to disclosure and pre-approval.

Brigade and its related persons have a material financial interest with respect to fees paid by Fund Investors. In addition, such related persons invest directly in certain of the Advisory Clients. These factors could create an incentive for Brigade to make investment decisions that are different from those that would be made if such parties did not have such interests. Advisory Clients and Fund Investors are provided with clear disclosure as to how performance-based compensation is charged and the risks associated with such performance-based compensation prior to making an investment. Brigade also conducts regular monitoring of Advisory Client portfolios, as described in Item 13.

The Code also seeks to ensure the protection of non-public information about the activities of the Advisory Clients. Current and prospective Advisory Clients and Fund Investors may obtain a copy of the Code by contacting the Chief Compliance Officer at [ad@brigadecapital.com](mailto:ad@brigadecapital.com) or (212) 745-9700.

## ITEM 12 – BROKERAGE PRACTICES

Brigade considers a number of factors in selecting a broker-dealer to execute transactions (or series of transactions) and determining the reasonableness of the broker-dealer's compensation. In selecting brokers or dealers to execute transactions, Brigade is not required to solicit competitive bids and does not have an obligation to seek the lowest available commission cost, mark-up or other cost (collectively, "Commissions"). Brigade generally does not seek to invest in securities for which there is a wide market. Brigade, therefore, usually is limited in the selection of brokers, dealers or other counterparties to execute transactions on behalf of the Advisory Clients. In situations where multiple counterparties can execute a given transaction, Brigade will seek to obtain best execution for its Advisory Clients, taking into account the following factors:

- the ability to effect prompt and reliable executions at favorable prices (including the applicable dealer spread or commission, if any);
- the operational efficiency with which transactions are effected, taking into account the size of the order and difficulty of execution;
- the financial strength, integrity and stability of the broker;
- the broker's risk in positioning a block of securities;
- the ability to provide market color and research;
- the broker's capital commitment, attention to Brigade's accounts and confidentiality of Brigade's accounts; and
- access to deals or instruments that Brigade wants to invest in and the competitiveness of commission rates in comparison with other counterparties satisfying Brigade's other selection criteria.

Subject to the objective of seeking best execution, Brigade also takes into consideration research and other brokerage services provided by the broker executing trades, which are included in the commission rate. When Brigade uses Commissions arising from Advisory Client's portfolio transactions to obtain research or other products or services, it receives a benefit because it does not have to produce or pay for the research, products or service, and these benefits provide an incentive for Brigade to select a broker-dealer based on its interest in receiving such products or services, rather than on Advisory Clients' interest in receiving best execution.

Section 28(e) of the Securities Exchange Act of 1934, as amended, is a "safe harbor" that permits an investment manager to use commissions or "soft dollars" to obtain research and brokerage services that provide lawful and appropriate assistance in the investment decision-making process. Brigade limits the use of "soft dollars" to obtain research and brokerage services that fall within the Section 28(e) safe harbor. In the past year, research and related services furnished by brokers included, among other things, written information and analyses concerning specific securities, companies or sectors; market, financial and economic studies and forecasts; financial publications; and discussions with experts and research personnel.

In some instances, Brigade could receive a product or service that may be used only partially for functions within Section 28(e) (e.g., an order management system, trade analytical software or proxy services). In such instances, Brigade will make a good faith effort to determine the relative proportion of the product or service used to assist Brigade in carrying out its investment decision-making responsibilities and the relative proportion used for administrative or other purposes outside of Section 28(e). The proportion of the product



or service attributable to assisting Brigade in carrying out its investment decision-making responsibilities will be paid through Commissions generated by client transactions and the proportion attributable to administrative or other purposes outside Section 28(e) will be paid for by Brigade from its own resources or by the relevant Advisory Clients, if an applicable Advisory Client expense.

Research and brokerage services obtained by the use of Commissions arising from certain of its Advisory Clients' portfolio transactions are used by Brigade in its other investment activities and for other Advisory Clients and thus Advisory Clients may not necessarily, in any particular instance, be the direct or indirect beneficiary of the research or brokerage services provided.

Although Brigade will make a good faith determination that the amount of Commissions paid is reasonable in light of the products or services provided by a broker, Commission rates are generally negotiable and thus, selecting brokers on the basis of considerations that are not limited to the applicable Commission rates has resulted in (and may continue to result in) higher transaction costs than would otherwise be obtainable. The receipt of such products or services and the determination of the appropriate allocation in the case of "mixed use" products or services create a potential conflict of interest between Brigade and the Advisory Clients.

In selecting brokers to execute transactions on behalf of the accounts of certain of its Advisory Clients, Brigade has placed (and may continue to place) transactions with a broker or dealer that (i) provides Brigade with the opportunity to participate in capital introduction events sponsored by the broker-dealer; or (ii) refers investors to a Private Investment Fund, Account or other products advised by Brigade, if otherwise consistent with seeking best execution. While Brigade recognizes that it has an incentive to favor broker-dealers that provide capital introduction services to Brigade or otherwise refer prospective Advisory Clients or Fund Investors, Brigade does not select broker-dealers in recognition of the opportunity to participate in such capital introduction events or the referral of investors.

Brigade addresses the potential conflicts of interest in connection with its brokerage practices through its best execution review process. Brigade's best execution review process includes an analysis of overall performance of broker-dealers in light of the amount of business directed to such broker-dealers. To the extent Brigade determines that the amount of business directed to a particular broker-dealer is inconsistent with the overall performance of such broker-dealer, Brigade will work towards scaling back the amount of business directed to the broker-dealer unless there is a compelling reason for such allocation, including, but not limited to, the availability of a particular security or their expertise in a particular sector.

When appropriate, Brigade generally seeks, but is not required, to aggregate Advisory Client orders (which may include Advisory Client accounts in which Brigade and/or its related persons have an interest) to achieve more efficient execution or to provide for equitable treatment among Advisory Client accounts. Advisory Clients participating in aggregated trades will be allocated securities based on the average price achieved for such trades.

Brigade will act in a fair and equitable manner in allocating investment and trading opportunities, including private placements, among the Advisory Clients. In furtherance of the foregoing, Brigade will consider participation in all appropriate opportunities within the purpose and scope of each Advisory Client's objectives, and Brigade will evaluate such factors as it considers relevant in determining whether a particular situation or strategy is suitable and feasible for each Advisory Client (which factors may include the investment restrictions and objectives of each Advisory Client, diversification, covenants and other limitations in the governing agreements, relative size of the Advisory Client, available cash, the nature of the opportunity in the context of the Advisory Client's other positions at the time, risk tolerance, liquidity requirements, required credit ratings, duration targets and/or constraints, existing asset allocation targets, minimum investment size, maximum investment size, tax implications, legal, contractual or regulatory constraints). Brigade is not obligated to purchase or sell for each Advisory Client every security which Brigade or its employees may purchase or sell for other Advisory Clients, if such a transaction or investment

appears unsuitable, impractical or undesirable for the Advisory Client; provided that Brigade, to the extent within its control, will not favor itself in any way to an Advisory Client's detriment and will act in a manner that over the long term is fair and equitable to all its Advisory Clients. Notwithstanding the foregoing, it should be noted that Brigade (for a variety of reasons) may allocate trades solely to one Advisory Client, on a non-*pro rata* basis, or on a *pro rata* basis across only those Advisory Clients for whom the trade is appropriate based on investment strategy as determined by Brigade. In addition, Brigade UK may exercise discretionary trading authority with respect to Advisory Clients only to the extent where such trading authority has been delegated to it by Brigade Capital and/or the Advisory Clients, as applicable.

In the event that an investment opportunity is appropriate for more than one Advisory Client but is not allocated between such Advisory Clients within the same investment strategy on a *pro rata* basis, the Portfolio Manager, as identified below, or a designee, will document the reasons why such opportunity was not allocated *pro rata* between the Advisory Clients directly in the proprietary software system developed by Brigade.

## ITEM 13 – REVIEW OF ACCOUNTS

Donald E. Morgan, III, Managing Partner of Brigade Capital, serves as the Chief Investment Officer, Managing Partner and Portfolio Manager (the “Portfolio Manager”) for the Advisory Clients and is responsible for selecting investments. Mr. Morgan is assisted by Brigade’s Investment Committee (as described below) and broader team of investment professionals (the “Investment Team”).

Mr. Morgan and the Investment Team regularly review each Advisory Client’s portfolio with regard to investment policy, the suitability of the investments used to meet policy objectives, cash availability and the investment objectives of the relevant Advisory Client. All members of the Investment Team review a portfolio report on a daily basis to ensure accuracy of all securities and quantities contained therein as well as an exception report/matrix for applicable portfolio limits. In addition, Brigade’s back office reviews the portfolio report on a daily basis to ensure accuracy and daily compliance reporting and has developed its own proprietary software application and trading module designed to ensure compliance with account restrictions and allocation policies.

A Risk Committee consisting of the Portfolio Manager, Chief Operating Officer/Chief Legal Officer, Senior Vice President, Finance/Chief Administrative Officer, Co-Head of Trading, Co-Head of Trading/Co-Portfolio Manager of Structured Credit, Chief Technology and Information Officer, Equity Trader, Head of Portfolio Strategy, Director of Risk, Risk Officer/Senior Quantitative Analyst, Chief Compliance Officer/General Counsel and Chief Financial Officer, meets regularly. Risk Committee meetings are regularly held and are typically conducted in two sub-groups to focus on risk as it pertains to investments or operations, as appropriate. The Investment Committee consists of the Portfolio Manager, Head of High Yield Research/Co-Portfolio Manager of Opportunistic Credit and Long Only, Co-Portfolio Manager of Distressed/Head of Distressed Research, Co-Head of Trading/Co-Portfolio Manager of Structured Credit, Head of Portfolio Strategy, Head of European Investments, Head of Special Situations and Co-Portfolio Manager of Energy and the CLO Portfolio Manager, as well as the Chief Operating Officer/Chief Legal Officer and Director of Risk in non-investment capacities. The Investment Committee is responsible for assisting the Portfolio Manager in investment decisions. Analysts will put forward any investment research or opinions that they have on the credit. The Investment Committee will debate the idea, question assumptions, review the risk/reward of the idea, and analyze the capital structure of the issuer. After doing so, it is possible that the Investment Committee may put forward a different strategy for the trade. A Pricing Committee consisting of the Portfolio Manager, Chief Operating Officer/Chief Legal Officer, Co-Head of Trading, Co-Head of Trading/Co-Portfolio Manager of Structured Credit, Head of Portfolio Strategy, Senior Vice President, Finance/Chief Administrative Officer, Chief Financial Officer and two Controllers, meets monthly. The Pricing Committee convenes with Brigade’s accounting team to discuss and review the appropriate marks for each position where market quotations are not readily available from Brigade’s primary pricing sources or may be considered unreliable from the pricing sources or may also come into question based on the Private Investment Fund administrator’s independent review.

Generally, Fund Investors receive written unaudited, estimated performance updates on a monthly basis and will typically receive weekly performance estimates upon request. Fund Investors are furnished with annual audited financial statements after the close of the fiscal year.

Pursuant to the indenture governing the relevant CLO/CDO Fund or ECLO, the trustee to the CLO/CDO Fund or ECLO is required to deliver monthly reports to investors in the relevant entity and other periodic reports regarding the collateral.

Reporting to the Accounts is subject to terms that are individually negotiated.

## **ITEM 14 – CLIENT REFERRALS AND OTHER COMPENSATION**

This Item does not apply to Brigade.

## **ITEM 15 – CUSTODY**

As permitted under the custody rule, investors in the Private Investment Funds, and certain Account clients that are themselves commingled investment vehicles, are generally provided with their respective annual audited financial statements within 120 days of each year-end, in lieu of having a qualified custodian send account statements directly to such investors. Certain other Advisory Clients may receive account statements from a broker-dealer, bank or other qualified custodian on a quarterly or more frequent basis. In such cases, the Advisory Clients should carefully review those statements.

## **ITEM 16 – INVESTMENT DISCRETION**

Brigade provides investment advisory services on a discretionary basis to its Advisory Clients. Please see Item 4 for a description of any limitations the Advisory Clients may place on Brigade's discretionary authority.

Prior to assuming discretion in managing a prospective Advisory Client's assets, Brigade enters into an investment management agreement or other agreement that sets forth the scope of its discretion.

Brigade has effected and may continue to effect cross transactions, between discretionary Advisory Clients, except where prohibited under the relevant agreement with a particular Advisory Client or prohibited under applicable law. Cross transactions enable Brigade to effect a trade between two Advisory Clients for the same security at a set price, thereby possibly avoiding an unfavorable price movement that may be created through entrance into the market and saving commission costs for both accounts. Cross transactions may include, but are not limited to, rebalancing transactions that are undertaken so that, after withdrawals/redemptions or contributions have occurred, the portfolio compositions of similarly managed Advisory Clients remain substantially similar. Brigade has a potentially conflicting division of loyalties and responsibilities regarding both parties to cross transactions.

If it appears that a trade error has occurred, Brigade will review the relevant facts and circumstances to determine an appropriate course of action. To the extent that trade errors and breaches of investment guidelines and restrictions occur, Brigade's error correction procedure is to ensure that Advisory Clients are treated fairly. In the event that an Advisory Client incurs a trade error as a result of Brigade's gross negligence, willful misconduct or fraud, trade errors will be corrected by Brigade as soon as practicable, in a manner such that the Advisory Client incurs no loss. For trade errors that result other than by breach of the standard of care mentioned above, or otherwise specified in the relevant agreement with an Advisory Client, Brigade will determine whether such error should be borne by the Advisory Client or Brigade. Each situation requires a tailored response and accordingly will be dealt with on a case-by-case basis consistent with Brigade's fiduciary duty with respect to its Advisory Clients.

## ITEM 17 – VOTING CLIENT SECURITIES

Brigade has authority to vote securities of the Private Investment Funds and certain Accounts. Currently, no Private Investment Funds have retained the authority to direct Brigade's vote; and with respect to each Account, it varies depending on Brigade's agreements with such Account.

Brigade has adopted proxy voting policies and procedures that address how Brigade votes proxies. The policy is based on the principle that Brigade and its employees owe a fiduciary duty to Advisory Clients and Fund Investors. Brigade has a proxy voting committee (the "Proxy Voting Committee") that is responsible for proxy voting issues. Prior to Brigade voting any proxies, the Chief Compliance Officer and other members of the Proxy Voting Committee determine if there are any material conflicts of interest related to the proxy in question and, assuming no material conflicts of interest exist, ensure that the voting recommendation of the analyst responsible for the issuer is consistent with the guidelines set forth in Brigade's Compliance Manual and is in the best interest of the appropriate Advisory Client. Brigade keeps a record of its proxy voting policies and procedures, proxy statements received, votes cast, all communications received and internal documents created that were material to voting decisions and each Advisory Client request for proxy voting records and Brigade's response for the previous five years. Brigade's Advisory Clients may obtain (i) a copy of Brigade's proxy voting policies and procedures and (ii) information on how Brigade has voted proxies with respect to the Advisory Client's securities by contacting Brigade's Chief Compliance Officer at 399 Park Avenue, 16th Floor, New York, NY 10022, telephone (212) 745-9700 or at [ad@brigadecapital.com](mailto:ad@brigadecapital.com). Members of the Proxy Voting Committee include the Chief Operating Officer/Chief Legal Officer, the Senior Vice President, Finance/Chief Administrative Officer (or in his absence a designee from the accounting team), the General Counsel/Chief Compliance Officer, the Portfolio Manager and/or the Co-Portfolio Manager/Analyst responsible for covering the subject issuer.

## **ITEM 18 – FINANCIAL INFORMATION**

This Item does not apply to Brigade.