

# McClain Value Management, LLC



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**As of February 28, 2014**

This brochure provides information about the qualifications and business practices of McClain Value Management, LLC, and is intended to fulfill the requirements of Part 2A of Form ADV. If you have any questions about the contents of this brochure, please contact us at 203-966-3197 or [rlodge@mcclainvalue.com](mailto:rlodge@mcclainvalue.com). The information in this brochure has not been approved or verified by the United States Securities and Exchange Commission or by any state securities authority. Registration as an Investment Advisor does not require and should not be interpreted to imply any special qualifications.

Additional information about McClain Value Management, LLC also is available on the SEC's website at [www.adviserinfo.sec.gov](http://www.adviserinfo.sec.gov).

## **Item 2 - Material Changes**

The only material changes since our last ADV, Part 2A, dated March 26, 2013 reflect updated assets under management and an increased equity stake for an existing equity holder of the firm described in Item 4.

## **Table of Contents**

Item 1	Cover Page .....	page 1
Item 2	Material Changes .....	page 1
Item 3	Table of Contents .....	page 2
Item 4	Advisory Business .....	page 3
Item 5	Fees and Compensation .....	pages 3-4
Item 6	Performance Based fees and Side-By-Side Management .....	page 4
Item 7	Types of Clients .....	page 4
Item 8	Methods of Analysis, Investment Strategies & Risk of Loss .....	pages 4-6
Item 9	Disciplinary Information .....	page 6
Item 10	Other Financial Industry Activities & Affiliation .....	page 7
Item 11	Code of Ethics, Participation or Interest in Client Transactions & Personal Trading .....	page 7
Item 12	Brokerage Practices .....	pages 7-8
Item 13	Review of Accounts .....	page 9
Item 14	Client Referrals and Other Compensation .....	page 9
Item 15	Custody .....	page 9
Item 16	Investment Discretion .....	page 9
Item 17	Voting Client Securities .....	pages 9-10
Item 18	Financial Information .....	page 10

**Supplemental Information** í . pages 10-11

#### **Item 4 - Advisory Business**

McClain Value Management (öMVMö or the öfirmö) was founded in 2001 by Phil McClain. In 2008, Joseph Donaldson joined the firm to co-manage both the investment portfolios and the firm. Joseph is now fully vested in a 35% equity stake with Phil McClain holding the remaining 65%. Phil McClain and Joseph Donaldson are the sole equity holders of the firm. There are no other related entities and the firm has no debt. The firm's clients consist of institutional investors, high net worth and other individuals.

MVM's investment advice is limited to the portfolio management, other investment management services and equity research services described herein. The firm's investment strategies ö Select Value, Core Value and Small Cap Value all can be described as öconcentrated, out-of-favor valueö and are described more fully in Item 8 ö Methods of Analysis, Investment Strategies and Risk of Loss.

In general, each client within a particular strategy will have the same portfolio holdings and weightings as any other client. However, certain stock-specific restrictions can be accommodated such as socially responsible mandates and high net worth individuals who might have an executive or insider role at a particular company. Temporary differences may arise from the firm's policy of mitigating short term gains for taxable accounts.

We offer discretionary asset management services only. As of February 28, 2014, MVM managed \$555.4 million in client assets under management. MVM does NOT participate in wrap fee programs.

In addition to its primary portfolio management business, MVM also has two other business lines, investment management outside of the primary MVM managed portfolios and equity research services, neither of which it seeks to grow. The investment management services that are not part of the primary MVM managed portfolios include, but are not limited to, asset allocation and investment recommendations relating to mutual funds, bonds and money market funds. These services typically entail MVM implementing the recommendations.

The firm's equity research services are provided to one client, a larger institutional investment advisor. Such services may include providing investment recommendations, brief reports, financial models and client consultation.

#### **Item 5 - Fees and Compensation**

MVM earns compensation for both its equity investment strategies and its other investment management services based on each client's assets under management. Unless otherwise negotiated, the firm's current schedule is as follows:

On the first \$10,000,000	1.00% per annum
On the next \$15,000,000	0.90% per annum
Over \$25,000,000	0.80% per annum

No fees are payable in advance. Fees are calculated quarterly in arrears based on the market value of the client's account at quarter-end. Upon written request, client may instead calculate its fees based on an average daily balance method. Clients are invoiced shortly after quarter-end. When permissible by the client's custodian, the client may choose (via written authorization) to have MVM deduct such fees directly from the client's account.

In addition to MVM's investment advisory fees, clients incur brokerage and other transaction costs (commissions, etc) that are paid to executing brokers. Such costs are explained more fully in Item 12 of Brokerage Practices. Clients should also be aware that certain custodians sometimes charge fees for miscellaneous services including trade allocations, generally on smaller accounts. Finally, with respect to the firm's other investment management services, although MVM prefers utilizing no-load funds, clients should be aware that mutual funds levy their own investment management and administrative fees.

Fees for equity research services are negotiated on a case by case basis.

Supervised persons at MVM do not accept compensation for the sale of securities or other investment products and therefore, the conflict of interest resulting in such arrangements does not arise.

### **Item 6 - Performance-Based Fees and Side-By-Side Management**

Currently, MVM does not have any clients with a performance fee arrangement. However, for clients with accounts in excess of \$5 million, MVM does allow for such fee structures. In such instances, in lieu of the base fee schedule, client and MVM may mutually agree to enter into an advisory agreement which entails a minimum fee (which is less than the corresponding Base Fee Schedule amount) plus an additional performance component. Such performance component will be based on performance periods of at least one year and dependent on the account's performance (calculated using GIPS Presentation Standards) relative to an agreed benchmark index.

Clients should be aware that performance fee arrangements can provide a conflict of interest to the investment adviser to the extent the adviser might make greater fees by favoring clients with such arrangements. In MVM's case, this risk is mitigated by the firm's trade allocation policies which require pro rata treatment for all accounts, regardless of fee structure.

### **Item 7 - Types of Clients**

MVM manages accounts for a variety of clients, including high net worth individuals, trusts, foundations, endowments and pension funds. Current account minimums are \$1 million for the firm's equity portfolios and \$3 million for its other investment management services.

### **Item 8 - Methods of Analysis, Investment Strategies and Risk of Loss**

#### **Equity Portfolios:**

MVM provides investment advisory services in the form of actively managing discretionary accounts. Clients select one of three long-term, value-based portfolios for investing in publicly-traded stocks: Core Value, Select Value, and Small-Cap Value. These are in the form of separately managed accounts, not pooled investment vehicles.

Core Value and Select Value, both all-cap strategies, differ primarily in risk tolerance, level of sector diversification and number of stocks in each portfolio. Small-Cap Value is similar to Select Value except for a limitation on the size of the companies as measured by market capitalization. It differs also in the number of stocks held. Stock overlap exists among all three products. Within each of the strategies, all accounts are managed alike, except with respect to any client-specific restrictions or tax timing considerations. Also, client weightings in specific stocks may differ based on MVM's judgment of the relative merits of each stock at the time the account was initiated.

We follow a long-term value approach to investing. We invest primarily in stocks that are out-of-favor, enjoy quality underlying assets and are either undergoing change or offer attractive free cash flow. We believe concentrated, yet prudently diversified portfolios provide the best way to realize superior risk-adjusted returns. We believe our fundamental analysis and strong valuation skills provide our distinctive edge in stock selection and that our strict buy and sell disciplines mitigate risk.

We seek stocks which exhibit most or all of the following:

- **Out of Favor Bias** - We believe looking where others don't represents the most fertile ground to unearth superior investments.
- **Quality Assets Essential** - We invest in companies with at least solid, if not top quality assets. Top quality assets can facilitate premium valuations. Solid assets provide assurance that a buyer can be found in difficult situations.
- **Change Can Represent Opportunity** - Management changes, corporate changes (e.g. asset sales, share buybacks, spin-offs) and industry changes (e.g. deregulation) often provide opportunity.
- **Free Cash Flow** - allows flexibility for managements to fix troubled businesses and also to capitalize on healthy businesses through reinvestment, acquisitions or share buybacks.
- **Managements Matter and Fundamental Research is Critical** - MVM conducts an in-depth review of not only a company's financial and competitive outlook, but also its management and its strategic alternatives.
- **Tailored Valuation** - We bring our combined investment banking, equity research and portfolio management experience to bear, using private market value for businesses that might be sold and favoring free cash flow and earnings metrics for businesses likely to remain publicly traded.
- **Conviction** - increases the odds of successful investing. We demonstrate conviction by investing alongside our clients and by running concentrated portfolios.
- **Discipline** - enhances returns and mitigates risk. Our buy discipline includes patience in waiting for bad news to be well-discounted, maximum stock weightings and careful diversification as to both industry sectors and balance sheet quality. Our sell discipline is at least as critical and includes unanticipated management change, material long-term deterioration in fundamentals or a stock's 35% decline relative to the market.

Ideas are generally derived in one of two ways. In the first method, we monitor the business press and canvass industry and Wall Street contacts for stocks with negative headlines, undergoing change as well as for insider purchases. The second come from stocks the firm's portfolio managers have either owned or extensively researched in the past.

Bottom-up elements are critical to our approach. Stocks must meet our prerequisites for being out-of-favor and possessing solid to top quality assets and are typically undergoing change and/or have attractive free cash flow. Once an idea meets such criteria, initial research consists of assessing potential valuation, surveying company information (10K, 10Q's, proxy, website, webcasts) and sell-side research and often, an overview call with company investor relations.

Assuming further research is deemed warranted, MVM conducts a three-fold, in-depth analysis assessing company financials, strategic business position and management. Price targets are then set using a combination of (1) price to normalized earnings (2) free cash flow yield and (3) discount to private market value. Buy points are then set factoring in relative risk.

## **Risks**

As concentrated portfolios of equity securities, all of MVM's equity products face the risks of permanent loss of capital as well as temporary loss due to volatility of investment returns. Also, fundamental analysis does not attempt to anticipate market movements. This presents a risk as the price of the security may move up or down with the overall market regardless of the economic or financial factors considered by MVM in evaluating a stock.

## **Other Investment Management Services**

For MVM's Other Investment Management Services practice, the firm develops appropriate investment and asset class allocations for certain individuals typically utilizing a combination of MVM's equity portfolios as well as mutual funds accessible via MVM's relationship with Schwab Institutional. All of this is tailored to the client's particular goals and objectives, risk tolerance, constraints, tax situation and liquidity needs. Given the more diversified nature of the investments beyond MVM's concentrated equity portfolios (e.g. fixed income mutual funds and generally more diversified equity funds), risk of loss and volatility of investment returns is less than for the company's primary equity strategies, but such risks still remain.

## **Item 9 - Disciplinary Information**

Neither the firm nor its principals and employees have been subject to any disciplinary actions nor is the firm aware of any that might be in process.

Furthermore, MVM does not have related persons nor entities involved in the following:

1. broker-dealer, municipal securities dealer, or government securities dealer or broker
2. investment company or other pooled investment vehicle (including a mutual fund, closed-end investment company, unit investment trust, private investment company or hedge fund, and offshore fund)
3. other investment adviser or financial planner
4. futures commission merchant, commodity pool operator, or commodity trading advisor
5. banking or thrift institution
6. accountant or accounting firm
7. lawyer or law firm
8. insurance company or agency
9. pension consultant
10. real estate broker or dealer
11. sponsor or syndicator of limited partnerships.

In relation to its equity portfolios, for which MVM provides direct portfolio management and which constitute over 99% of the firm's assets under management, MVM does not recommend other investment advisers nor does it receive compensation directly or indirectly which could create a material conflict of interest. However, the firm, for its other investment management services, does recommend and purchase for its clients certain no-load and low-load mutual funds which are managed by unrelated investment advisers. MVM does not receive compensation from the mutual fund companies as it pertains to the mutual fund recommendations. As stated earlier in the brochure, MVM does not intend to grow this segment of the business.

The firm also is unaware of any other business relationships that would cause a material conflict of interest.

## **Item 10 - Other Financial Industry Activities and Affiliations**

MVM has no other financial activities or affiliations.

## **Item 11 - Code of Ethics, Participation or Interest in Client Transactions and Personal Trading**

McClain Value Management, LLC has adopted a Code of Ethics that is designed to comply with Rule 204A-1 under the Investment Advisers Act of 1940 (öAdvisers Actö). Upon request, MVM will provide this information directly to the client or prospective client.

The Code establishes rules of conduct for all employees of McClain Value Management, LLC and is designed to, among other things, govern personal securities trading activities in the accounts of employees. The Code is based upon the principle that McClain Value Management, LLC and its employees owe a fiduciary duty to McClain Value Management, LLC's clients to conduct their affairs, including their personal securities transactions, in such a manner as to avoid (i) serving their own personal interests ahead of clients, (ii) taking inappropriate advantage of their position with the firm and (iii) any actual or potential conflicts of interest or any abuse of their position of trust and responsibility.

The Code is designed to ensure that the high ethical standards long maintained by McClain Value Management, LLC continue to be applied. The purpose of the Code is to preclude activities which may lead to or give the appearance of conflicts of interest, insider trading and other forms of prohibited or unethical business conduct. The excellent name and reputation of our firm continues to be a direct reflection of the conduct of each employee.

Most employee trading is conducted via employee accounts set up within one or more of the firm's three equity strategies and thus employees receive pro rata trade allocations no more nor less favorable than any other client. See öTrade Allocationö in Item 12 for further discussion. For employee trading outside of the firm's equity portfolios, current policies and procedures prohibit employee trades while the same position is being transacted for client accounts and require advance approval of the firm's chief compliance officer.

MVM does not participate in Principal trading or Agency Cross Trades.

## **Item 12 - Brokerage Practices**

MVM takes brokerage discretion on behalf of its clients. Since September 2010, MVM has conducted the majority of its trading via an outsourcing relationship with an independent trading firm, now known as Tourmaline Partners, LLC. MVM believes that Tourmaline's competitive commissions, breadth and depth of trading expertise, efficiency and effectiveness of its trading and allocation systems as well as its ability to access independent research are key factors supporting MVM's duty to achieve best execution. In certain instances, per share commission rates under the outsourcing arrangement may be higher than per share rates available elsewhere. Any research received is used to service all of MVM's accounts.

In addition, MVM retains the capability to trade via Schwab and (prior to September 2010) conducted all its trading in this manner. MVM believes that Schwab's competitive commissions, the efficiency and effectiveness of its trading and allocation platform and the responsiveness of its service and trading teams are some of the key factors satisfying MVM's duty to achieve best execution.

There are certain ancillary economic benefits McClain Value Management receives as a result of its relationships with both Tourmaline and the Schwab Institutional platform. In Tourmaline's case, these primarily relate to their allocation systems as well as their ability to access independent research. For Schwab, these include a trading and allocation platform, the client service benefits and technological support of its service teams and, as it relates to our other investment management services business, preferential access for our clients to its mutual fund line-up.

### **Soft Dollars**

Another aspect of MVM's brokerage practices concerns the use of soft dollars. When MVM uses client brokerage commissions (or markups or markdowns) to obtain research or other products or services, MVM receives a benefit because we do not have to produce or pay for the research, products or services. Soft dollar research services are used for the benefit of all clients.

Prior to September 2010, the firm had no facility to utilize soft dollars and did not do so. Beginning with the Tourmaline relationship, the firm set up the capability to utilize soft dollars. To date, MVM has utilized the arrangement only to pay for research report services and to pay a select number of established brokers for their research MVM deems of value. In all such instances, in accordance with the firm's soft dollar policies, MVM ensures that only approved research services or products are being obtained on a soft dollar basis and that any soft dollar arrangements are consistent with the safe harbors established by Section 28(e) of the Securities Exchange Act of 1934 and are only allowed after appropriate reviews and approvals.

Note that soft dollar arrangements can cause conflicts of interest in that they may give incentives for managers to disregard their best execution obligations when directing orders to obtain client commission services as well as to trade client securities inappropriately in order to earn credits for client commission services.

### **Directed Brokerage**

MVM does not routinely offer clients the option to direct brokerage. However, from time to time a client may request MVM to make "best efforts" to trade with certain brokerage firms or types of brokerage firms such as those deemed "emerging" (often minority-owned) or those residing in the state in which the client is domiciled. When these instances occur, MVM makes every effort to meet these requests.

A client who requests MVM to direct brokerage should understand that MVM may be unable to achieve most favorable execution of *client* transactions. In addition, directing brokerage may cost *clients* more money. For example, in a directed brokerage account, the *client* may pay higher brokerage commissions because MVM may not be able to aggregate orders to reduce transaction costs, or the client may receive less favorable prices.

### **Aggregating Purchase and Sales of Equity Securities**

It is MVM's practice to aggregate purchase or sale of equity securities for various client accounts. Aggregating trading has the benefit of lower average commissions per trade.

### **Trade Allocations**

Trades are allocated to client accounts on a pro rata basis. In limited circumstances, such as when only a small proportion of an order is filled on a given day and full pro rata treatment would be impractical, orders may be allocated pro rata to either large or small accounts on an unbiased basis.



### **Item 13 - Review of Accounts**

The Managing Partners perform reviews of all accounts. Select Value, Core Value and Small Cap Value portfolios are reviewed at least weekly, more when appropriate, triggered by completion of new or additional research or changes in the price of individual securities, among other factors. Trades, if any, are reconciled daily by the portfolio administrator.

Accounts related to the firm's other investment management services are reviewed at least annually, more when mutually agreed upon.

For Select Value, Core Value and Small-Cap Value accounts, statements and portfolio comments are provided quarterly. Accounts related to the firm's other investment management services receive statements quarterly. Clients also receive monthly account statements via Charles Schwab (or an alternative mutually agreed upon broker/dealer).

### **Item 14 - Client Referrals and Other Compensation**

MVM does not receive nor pay compensation to any outside entity for Client referrals. Internally, a portion of the firm's senior marketing executive's compensation is tied to fees generated by Clients such executive has brought in.

### **Item 15 - Custody**

MVM does not offer custody services for client accounts. However, according to SEC guidelines, the firm is deemed to have custody when we directly deduct fees from client accounts. In all instances, MVM recommends that clients review any statements received from MVM to ensure that they reconcile with the client's custodial statements.

### **Item 16 - Investment Discretion**

MVM offers discretionary investment services. However, under certain circumstances, the client may limit the types of stocks MVM may purchase, such as a socially responsible account mandate. Additionally, certain clients may restrict us from owning stock on their behalf of a company for which they are employed or otherwise deemed a related party.

### **Item 17 - Voting Client Securities**

For those Clients who authorized, McClain Value Management, LLC, as a matter of policy and as a fiduciary to our clients, has responsibility for voting proxies for portfolio securities consistent with the best economic interests of the clients. Our firm maintains written policies and procedures as to the handling, research, voting and reporting of proxy voting. Our policy includes making information available to clients about the voting of proxies for their portfolio securities and maintaining relevant and required records.

#### **Voting Guidelines**

- In the absence of specific voting guidelines from the client, McClain Value Management, LLC will vote proxies in the best interests of each particular client. McClain Value Management, LLC's policy is to vote all proxies from a specific issuer the same way for each client absent qualifying

restrictions from a client. Clients are permitted to place reasonable restrictions on McClain Value Management, LLC's voting authority in the same manner that they may place such restrictions on the actual selection of account securities.

- McClain Value Management, LLC will generally vote in favor of routine corporate housekeeping proposals such as the election of directors and selection of auditors absent conflicts of interest raised by an auditor's non-audit services.
- McClain Value Management, LLC will generally vote against proposals that cause board members to become entrenched or cause unequal voting rights.
- Notwithstanding the above, in reviewing proposals, McClain Value Management, LLC will further consider the opinion of management and the effect on management, and the effect on shareholder value and the issuer's business practices.
- Clients may upon request receive copies of proxy policies and the actual voting record.
- Clients may vote their own proxies via incorporation of such retained authority within the advisory agreement or subsequently, by written request to MVM.

McClain Value Management, LLC will identify any conflicts that exist between the interests of the adviser and the client by reviewing the relationship of McClain Value Management, LLC with the issuer of each security to determine if McClain Value Management, LLC or any of its employees has any financial, business or personal relationship with the issuer.

If a material conflict of interest exists, Phillip McClain will determine whether it is appropriate to disclose the conflict to the affected clients, to give the clients an opportunity to vote the proxies themselves, or to address the voting issue through other objective means such as voting in a manner consistent with a predetermined voting policy or receiving an independent third party voting recommendation.

McClain Value Management, LLC will maintain a record of the voting resolution of any conflict of interest.

## **Item 18 - Financial Information**

MVM does not fall under the guidelines which require submission of financial information.

### **Supplemental Information**

#### **Educational Background & Business Experience**

##### **Phillip C. McClain, CFA, Managing Partner & Founder**

Phil founded MVM in 2001 after many years in institutional investment management as well as prior experience in investment banking and public accounting (former CPA). Phil has conducted investment research for some of the country's most successful firms, including Sasco Capital, where he was Managing Director, Iridian Asset Management and Forstmann-Leff Associates. Phil received his BS in Accounting with honors from Lehigh University and MBA with distinction from Cornell's Johnson School. He is a member of the Stamford CFA Society and Rotary International.

### **Joseph W. Donaldson, Managing Partner**

Joseph joined MVM in 2008 after having spent more than 20 years in investment management and public accounting (former CPA). Joseph has conducted investment research for several notable value-oriented firms including Epoch Investment Partners, where he was an owner and Managing Director, and First Manhattan Company. Joseph received his BBA in Accounting from the University of Georgia and MBA from Columbia University.

### **Disciplinary Information**

The Principals of MVM have not been involved in an award or otherwise been found liable in a civil, self-regulatory organization, or administrative proceeding involving any of the following:

- (a) an investment or an investment-related business or activity;
- (b) fraud, false statement(s), or omissions;
- (c) theft, embezzlement, or other wrongful taking of property;
- (d) bribery, forgery, counterfeiting, or extortion; or
- (e) dishonest, unfair, or unethical practices.

### **Outside Business Activities**

The principals of MVM are engaged exclusively in the investment management business of McClain Value Management, LLC.