

23. Attach as Exhibit J, procedures implemented by the applicant to minimize conflicts of interest in the decision-making process of the applicant and to resolve any such conflicts of interest.

Please see the following:

- (1)** *Exhibit D(4) – DDR Board Code of Ethics*
- (2)** *Exhibit J(1) – DDR Conflict of Interest Resolution Policy*
- (3)** *Exhibit J(2) – DDR Code of Conduct*