

Exhibit J

23. **Attach as Exhibit J procedures implemented by the applicant to minimize conflicts of interest in the decision-making process of the applicant and to resolve any such conflicts of interest.**

Please see the following:

- (1) **Exhibit D(4)** – *DDR Board Code of Ethics*
- (2) **Exhibit J(1)** – *DDR Conflict of Interest Resolution Policy*
- (3) **Exhibit J(2)** – *DDR Code of Conduct*