U.S. SECURITIES AND EXCHANGE COMMISSION

42ND ANNUAL SMALL BUSINESS FORUM

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U.S. Securities and Exchange Commission 100 F Street, N.E., Washington, D.C. Station Place 1 Multipurpose Room

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1	PROCEEDINGS
2	INTRODUCTION
3	MR. GOMEZ: Hello, and welcome to the SEC's
4	42nd Annual Small Business Forum. My name is Sebastian
5	Gomez, and I am part of the SEC's Small Business
6	Advocacy Team. I am so glad you're joining us this
7	week. This long-standing SEC event brings together
8	small businesses, their investors, advisors and others
9	who care deeply about the importance of small businesses
10	to innovation in our economy. Among those registered,
11	more than one-third identified as founders,
12	entrepreneurs, and business leaders, while another one-
13	third identified themselves as investors.
14	Among them, over twenty percent are
15	individuals who own or invest in women-owned businesses.
16	More than twenty five percent are individuals who own or
17	invest in minority-owned businesses. And more than
18	fifteen percent are individuals who own or invest in
19	businesses located in rural areas. Over the next four
20	days, you will hear from thought leaders with in-depth
21	knowledge of the issues facing small businesses and
22	their investors.
23	Today, we will focus on the landscape for
24	early-stage companies including trends and strategies in
25	capital raising. Tomorrow, we will hear about building

- 1 vibrant entrepreneurial ecosystems to support
- 2 entrepreneurs and their investors. On Wednesday, we
- 3 will turn to the successes and challenges facing smaller
- 4 funds that play such an important role investing in a
- 5 wide array of small businesses.
- 6 Thursday, we will close the forum with a focus
- 7 on the public markets with a conversation about becoming
- 8 and staying a public reporting company. I am hoping
- 9 that you, in our audience, will jump in and engage with
- 10 us this week. Please chime in with questions and
- 11 comments in the chat. For those of you who already
- 12 share policy recommendations, thank you.
- 13 If you have not shared your policy ideas with
- 14 us, there's still time. Please send us those ideas at
- 15 smallbusiness@SEC.gov. Finally, I hope you stay through
- 16 the end of each day to help shape the policy that
- 17 impacts access to capital for small businesses and their
- 18 investors. Each day, we will conclude by asking you to
- 19 vote to prioritize the recommendations that we have
- 20 received from the public. This will determine the
- 21 recommendations that are sent to Congress and the
- 22 Commission in their report from the forum.
- 23 Before turning it over to Amy, I want to
- 24 provide the standard SEC disclaimer for all of us at the
- 25 SEC staff that will be participating this week. The

- 1 views we express are our own, and may not represent the
- 2 views of others, the Commissioners, or the Commission.
- I also want to extend a big thank you to our panelists
- 4 for sharing their insights with us, to our SEC Chair and
- 5 Commissioners for their support, and to the Small
- 6 Business Advocacy Team for their unwavering and tireless
- 7 work for small businesses and their investors.
- 8 You will meet many of our team members
- 9 throughout the week. It definitely takes a village to
- 10 put together an event like this, and a lot of work
- 11 happened behind the scenes. Especially, I want to thank
- 12 and recognize Amy, Kim and Lizzie who have worked around
- 13 the clock to make this event happen. Without anything
- 14 further, Amy, I turn it over to you.
- MS. REISCHAUER: Thanks, Sebastian, for those
- 16 kind words. I am happy to help kick off the 2023 Small
- 17 Business Forum. We have a great line-up of panel
- 18 discussions focusing on various stages and perspectives
- on capital raising for small businesses. And I'd love
- 20 hearing about some of the perspectives that some of our
- 21 audience members bring. So thank you for sharing those
- 22 data points, Sebastian.
- I am looking forward to MC-ing today's opening
- 24 session on exploring early-stage landscape and we should
- 25 hear quite a bit about capital raising trends and

- 1 strategies today. We are also pleased to have each of
- 2 our SEC Commissioners participating in the forum this
- 3 week. And each day, we'll start with opening remarks
- 4 from a different Commissioner. To start off this
- 5 afternoon, I would like to welcome Chair Gary Gensler to
- 6 the screen. Chair Gensler.
- 7 MR. GENSLER: It's so good to be with you,
- 8 thank you, Amy. And do you want me to give a few
- 9 comments, or, great here we are. Look, I want to
- 10 welcome everybody to the 42nd Annual Small Business
- 11 Capital Forum. As you already heard, I need to note,
- 12 that my views are my own, and I'm not speaking on behalf
- of the Commission or SEC staff.
- 14 I'm a son and a grandson of small business
- owners. My grandparents on one side opened and ran a
- 16 grocery store, on the other side, well, it was a bar.
- 17 Both in Baltimore. My dad, Sam Gensler, started a small
- 18 business repairing vending machines that grew into a
- 19 small vending machine business. I don't think he ever
- 20 had more than forty employees, but it covered and served
- 21 hundreds of other small businesses in the process, such
- 22 as small diners and bars.
- In this sense, my family's business was part
- 24 of a larger community of small businesses whose owners
- 25 were as diverse as the city of Baltimore. The SEC's

- 1 Office of the Advocate of Small Business Capital
- 2 Formation serves an important role at the Commission.
- 3 It represents America's small businesses like so many
- 4 families across America. Entrepreneurs and small
- 5 businesses are integral to our capital markets.
- 6 Over the last 25 years alone, small businesses
- 7 have created two out of every three jobs in America.
- 8 They account for a substantial amount of goods, services
- 9 and innovation. And even though public companies listed
- 10 on the stock market may dominate the daily news cycle,
- 11 more than ninety-nine percent of U.S. businesses are
- 12 small businesses. Their employees make up nearly half
- of the work force. But you knew all these statistics
- 14 already. You know because you help grow small
- 15 businesses and sometimes you migrate from borrowing in
- 16 the bank market to capital markets.
- 17 Having that breadth and depth in our markets
- 18 facilitates capital formation. Sometimes you also
- 19 migrate from the bank markets to the private funds
- 20 markets, have them invest in your companies, whether
- 21 venture capitalists or otherwise. Or even extending
- 22 credit. That's why, consistent with our mission, our
- 23 congressional mandate, we are working to make them as
- 24 efficient as possible. Those markets in the middle that
- 25 ensure that they're as efficient as possible. Whether

- 1 it's for lending, or whether it's for equity, when you
- 2 tap those markets.
- 3 At the SEC, our job is to serve investors
- 4 building for a better future, but also for companies of
- 5 every size raising money to fund innovation. And we do
- 6 that by helping to work to make our markets more
- 7 efficient, competitive, transparent, fair and worthy of
- 8 the public's trust. And it's effectively that the
- 9 markets work for you, rather than you working for the
- 10 markets. And many of the projects that we're working on
- 11 every day are focused on increasing the efficiency,
- 12 integrity and resiliency of the markets to lower costs
- 13 to you, as businesses raising capital, but also increase
- 14 returns to investors.
- 15 As you discuss the various topics this week
- 16 from early-stage landscape and building entrepreneurial
- 17 ecosystems, to investing in small businesses, accessing
- 18 the public markets, please let us know your ideas and
- 19 policy recommendations. We greatly benefit from your
- 20 perspective, and this forum will inform a report that
- 21 will end up going to Congress. So rather important.
- 22 Further, your perspective may help the Commission
- 23 consider policies that benefit America's small
- 24 businesses. Just like my dad and granddad, they may not
- 25 have tapped directly the capital markets, but those were

- 1 different days.
- There are many more ways to tap into the
- 3 capital markets these days than my family had. I'll now
- 4 turn it back to Amy, and I thank you so much, and I
- 5 certainly want to thank everybody that put this all
- 6 together.
- 7 MS. REISCHAUER: Thank you, Chair Gensler. We
- 8 appreciate your remarks. And it's particularly great to
- 9 hear about your and your family's own personal
- 10 connections to small business. So we really appreciate
- 11 that, and thanks. Next up, it is my pleasure to welcome
- 12 Commissioner Hester Peirce to this year's forum.
- 13 Commission Peirce?
- 14 MS. PEIRCE: Good afternoon, thank you to the
- 15 Office of the Advocate for Small Business Capital
- 16 Formation for hosting the 42nd Annual Small Business
- 17 Forum, and to our panelists for participating. I'm
- 18 excited about this forum and today's discussion on
- 19 early-stage companies. My views, of course, are my own,
- 20 and not necessarily those of the SEC or my fellow
- 21 Commissioners. My most recent visit to Ohio took place
- 22 during the height of ramp season. Ramps are an edible,
- 23 wild vegetable. They grow spontaneously in large
- 24 patches on forest floors.
- 25 During the short growing season, ramp

- 1 aficionados spread out across forest hillsides to forage
- 2 as the plant's onion-y smell wafts about them and makes
- 3 their mouths water for the meal ahead. As with all
- 4 things, ramps make me think about the capital markets.
- 5 Unlike the plentiful ramp patches that are there for the
- 6 sustainable picking, an early-stage entrepreneur in need
- 7 of funds rarely finds plentiful patches of capital
- 8 waiting for her to harvest.
- 9 Foraging for capital can be a discouraging,
- 10 time-consuming task with little to show for all the
- 11 work. The forum offers us an opportunity to hear
- 12 directly from founders, investors and other members of
- 13 the public about ways we can improve the capital options
- 14 for small businesses. This panel with its focus on the
- 15 early-stage landscape is particularly important. Early-
- 16 stage entrepreneurs often abandon a stable job to take
- 17 on the risks of starting a new business that will meet a
- 18 need that others in their community have.
- 19 With a disrupter's mindset, they are ready to
- 20 take on the many challenges of getting their companies
- 21 off the ground. Sometimes they fail, and often they
- 22 pick themselves up, dust themselves off and start a new
- 23 business. Such resilient, optimistic, problem-solving
- 24 people are essential to society. The least that the
- 25 rest of us can do, is offer early-stage entrepreneurs a

- 1 regulatory structure that gives them a fighting chance.
- Too often, however, the needs of these
- 3 fledgling companies get lost in the press of other
- 4 business at the SEC, or worse, the early-stage landscape
- 5 suffers under the regulatory misconception that it's a
- 6 bastion of fraud. Regulators who think that failure is
- 7 synonymous with fraud might not be eager to facilitate
- 8 early-stage capital formation. A more accurate picture
- 9 of the landscape can help form the basis for good
- 10 policy. Good policy enables a wide range of investors
- 11 to participate safely in the growth of early-stage
- 12 companies. An educated, informed, inquisitive investor
- 13 with realistic expectations, an appropriate mix of
- 14 optimism and skepticism, and a properly diversified
- 15 portfolio of investments can participate safely in
- 16 early-stage investing.
- 17 The ranks of investors willing to commit time
- 18 and capital to new companies are thin, and I hope this
- 19 panel will help elucidate why. Is the uneven geographic
- 20 distribution of patches of capital, a problem documented
- 21 by the 2022 Small Business Advocate Report, a concern to
- 22 panelists? And how did the panelists, or the businesses
- 23 with which they work, find their first investors? As
- this year's Small Business Advocate Report also noted,
- 25 individuals with a mentor are five times more likely to

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plan to start a business than those without one.
 1
 2
               Do the panelists find that having local
 3
     investors facilitates continuing mentorship as founders
 4
     go on and build their businesses?
                                        Regulation can
 5
     prevent patches of capital from growing in places they
 6
     otherwise might. Wealth and income measures largely
     determine the eligible pool of accredited investors.
     emphatically object to telling Americans that a whole
 9
     sector of the economy is off limits, but measures short
     of discarding the accredited investor paradigm probably
10
     have broader appeal. For example, allowing investors
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     who had passed a sufficiently rigorous test, taken high
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13
     quality investing courses, or had relevant professional
14
     degrees, would expand the accredited investor pool.
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               Other potential options include allowing
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     anyone to invest some percentage of her investment
     portfolio in private companies, a technique already used
17
     in the crowdfunding rules. And allowing people assisted
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19
     by a sophisticated financial intermediary to invest.
     What would happen to capital availability in their
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21
     communities if the SEC raised the income and net worth
     thresholds for inflation or otherwise narrowed the
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     accredited investor definition? What do panelists think
     of expanding the accredited investor pool by adding new
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measures of sophistication or pursuing one of the other

- 1 ideas I just mentioned?
- 2 In addition to amending our accredited
- 3 investor regime, we can take other steps to make it
- 4 easier for early-stage founders. What do panelists
- 5 think of a micro-offering exemption that would allow
- 6 companies to raise 250,000 or 500,000 without
- 7 registering with the SEC or the states? Now that more
- 8 companies are relying on crowdfunding, are there changes
- 9 that we should make to that regulation to make it an
- 10 even more practical solution for early-stage companies?
- 11 Or do panelists think that a sensible regulatory
- 12 framework for finders, for example, would be helpful in
- 13 matching investors with companies in their local
- 14 communities?
- Thank you all for participating in this year's
- 16 Small Business Forum. Just as ramps do, the Forum comes
- 17 around every spring. Whereas the aroma of ramps, strong
- 18 as it is, doesn't linger, I hope that this week's
- 19 conversations will waft through the rest of the year and
- 20 spur our continued collaboration among policy makers,
- 21 entrepreneurs and investors. I look forward to the
- 22 discussion. Thank you.
- 23 MS. REISCHAUER: Thank you Commissioner Peirce
- 24 for those thoughtful remarks. And I look forward to
- 25 hearing more throughout the week on many of the issues

- 1 and questions that you've raised this afternoon.
- 2 Turning to today's focus, in a few minutes, I will turn
- 3 the mic over to Julie Davis, from our Small Business
- 4 Advocacy Team, who will be moderating today's panel
- 5 discussion.
- But before I do that, I'd like to take a
- 7 minute to learn a little bit more about those of you
- 8 joining us today. So below me on the platform, you'll
- 9 see a few polling questions, we'd love to have you weigh
- in on for us. While you're doing that, I will put in
- 11 another plug for the chat box. You should see that on
- 12 the right-hand side of your screen. If you don't see it
- 13 there, it may show up as an icon just below me. As
- 14 Sebastian noted, please feel to drop in questions or
- 15 comments for us or for the panelists and we'll do our
- 16 best to get to as many of those as possible at the end
- 17 of our discussion today.
- 18 Finally, I will echo Sebastian's thanks for
- 19 the policy recommendations that we've received so far.
- 20 If you have additional policy recommendations to submit,
- 21 you can email them, as Sebastian mentioned, or feel free
- 22 to just drop them in the chat if that's easier for you.
- 23 At the end of today's session, we will open up voting on
- 24 those recommendations. You'll find that voting in the
- 25 same window below where the polling questions are now.

- 1 I also want to note for you that we will re-open the
- 2 policy recommendation voting at the end of each day's
- 3 sessions.
- 4 So if you're unable to vote one day, at the
- 5 end of a later day's session, you'll be able to click on
- 6 the agenda tab on the left-hand side of your screen
- 7 right now. Select the day that you want, and then you
- 8 can access that voting window there as well. So there's
- 9 a lot of house keeping details, but I think we've got
- 10 those covered.
- I am thrilled to welcome my colleague, Julie
- 12 Davis to the screen to introduce today's fabulous panel.
- 13 Panel One: Exploring the Early-Stage Landscape: Trends
- 14 and Strategies in Capital Raising
- MS. DAVIS: Thank you, Amy. I'm really excited
- 16 to jump into content with our three panelists today.
- 17 They have great experiences to share on how start-ups
- 18 access funding, and also on the challenges that so many
- 19 entrepreneurs encounter. So first we'll have join us,
- 20 is Jennifer Garcia. She is the chief operating officer
- 21 of the Latino Business Action Network. And she's
- 22 joining us from San Francisco.
- MS. GARCIA: Hi.
- MS. DAVIS: Next we'll have Edna Martinson,
- 25 she's the co-founder from Boddle Learning and she's here

- 1 with us from Tulsa, Oklahoma. And last, but certainly
- 2 not least, is Laura Simao with Lendistry, where she's
- 3 the head of Lendistry Capital Partners and Public-
- 4 Private Partnerships, and she's with us from New York
- 5 City. So welcome, and I think we should maybe start
- 6 with Jennifer and just introduce yourselves, a little
- 7 bit of your story, and give the audience a little flavor
- 8 of who you you.
- 9 MS. GARCIA: Sure. Well, thank you, it's such
- 10 a pleasure to be here with you and I look forward to
- 11 this discussion with the panelists here. So as
- 12 mentioned, I am Jennifer Garcia. I serve as the chief
- 13 operating officer for Latino Business Action Network,
- 14 also known as LBAN. We're a non-profit, we got started
- 15 about ten years ago by a latino professor at Stanford
- 16 University, by the name of Professor Jerry Porras. So
- 17 there was a founding group of individuals who really
- 18 wanted to leverage the best of Stanford Graduate School
- 19 of Business for latino entrepreneurs across the country.
- We knew, or they knew, that entrepreneurship
- 21 builds wealth. It uplifts communities, and in the
- 22 process, it uplifts our entire country. So today, our
- 23 focus and our mission, is to advance latino
- 24 entrepreneurship. Stanford is our biggest partner, and
- 25 the way we go about achieving and making our mission a

- 1 reality is through three specific areas. The first is
- 2 research, the second is education and the third is
- 3 ecosystem development.
- 4 So briefly on those three things, on the
- 5 research side, we have the most comprehensive research
- 6 on latino entrepreneurs. We survey latino businesses on
- 7 an annual basis to understand what is the operating
- 8 environment, what are the contributions, what are the
- 9 challenges, and what are the opportunities for these
- 10 business owners. We survey over 10,000 businesses,
- 11 fifty percent of those businesses are white-owned
- 12 businesses so we have a benchmark and comparison group.
- Then of course, that data gets produced into
- 14 an annual report. We also host a summit every year at
- 15 Stanford. And the focus of that is to really inform
- 16 policy, like what we're doing right here. How can the
- 17 findings that we get from our report inform policy on a
- 18 federal, state, local level. But also within private
- 19 institutions.
- The second area of focus for us is education.
- 21 We run a business-scaling program at Stanford Graduate
- 22 School of Business, designed for latino entrepreneurs
- 23 who want to scale their company. It is a national
- 24 program, and we're industry agnostic. It is focused
- 25 entirely on scale, how you take your company from one

- 1 level to the next. The requirements for that, is that
- 2 you have to be a U.S.-based company, you have to be
- 3 latino owned, and you have to have either a million
- 4 dollars in annual revenue, or 500,000 in external
- 5 funding. So if there's any latinos or latina founders
- 6 in the audience, I welcome you to explore that
- 7 opportunity further.
- 8 And then our last area of focus as an
- 9 organization is ecosystem development. We start with
- 10 our alumni base, and today we have over a thousand
- 11 companies that have graduated from our scaling program.
- 12 We take our network of mentors, a network of capital
- 13 providers, corporate partners, and we ask ourselves,
- 14 what do we need to continuously do so that we are
- 15 fostering and empowering the ongoing growth of these
- 16 companies?
- 17 So, certainly there is a focus on accessing
- 18 capital, accessing contracts, both public and private
- 19 contracts, accessing resources and education, and then
- 20 accessing sophisticated networks. So there's a lot
- 21 there, and I'm sure I'll share a little bit more of our
- 22 work throughout the conversation.
- 23 MS. DAVIS: Well, we look forward to that.
- 24 Edna, will you go next?
- MS. MARTINSON: Yeah, absolutely. So great to

- 1 be here with you all. My name is Edna Martinson, I am
- 2 the co-founder of Boddle Learning. And Boddle is a
- 3 gaming platform for education, focused on kindergarten
- 4 through sixth grade. And our main focus is helping
- 5 these elementary school students tackle learning gaps
- 6 and master skills through fun and interactive games. My
- 7 co-founder, who is also my husband, him and I are really
- 8 passionate about that intersection of games and
- 9 education, and how games can really be used to inspire
- 10 kids to love learning. Giving that spirit of trying
- 11 again, and not having that fear of failure as well. And
- 12 we've seen it really impact lots of kids in the
- 13 classroom to where it's increased their student
- 14 engagement and they're more engaged in their math and
- 15 English practice.
- So we started February 2018, we started the
- 17 company on Valentine's Day. And it's been great to kind
- 18 of see the progress. We launched early 2020, which
- 19 happened to be perfect timing, given that the pandemic
- 20 was around the corner. And to date, we've served a
- 21 little over four million students around the country.
- 22 And excited to give students both in the class and
- 23 outside of the classroom a fun and engaging way to
- 24 learn.
- MS. DAVIS: Fantastic. Well, as the parent of

- 1 two kids who were doing school from my dining room
- 2 during COVID, I very much appreciate online, anything
- 3 that made it fun. So that's wonderful. So, Laura.
- 4 MS. SIMAO: Yes, hi, good afternoon everybody.
- 5 Thanks again, Julie for inviting me for this very
- 6 consequential discussion. And thanks to Chairman
- 7 Gensler and Commissioner Peirce and my fellow panelists.
- 8 So I'm very excited to be here. So I'm Laura Simao, I
- 9 am the head of Lendistry Capital Partners, and Public-
- 10 Private Partnerships. And just a little bit about
- 11 Lendistry. Lendistry is a community development
- 12 financial institution, or CDFI for short. But the
- 13 easier way to think of us, is really, we're a community-
- 14 based, mission-driven lender and asset allocator. Since
- 15 starting in 2015, we've deployed over 9 billion dollars
- in capital, both across small business loans and grant
- 17 programs that we manage for different states,
- 18 municipalities and counties across the country.
- 19 84 percent of that 9 billion or so in capital
- 20 deployed has gone to minority communities. So we're a
- 21 firm believer of getting the capital where it needs to
- 22 flow. And I'll talk more about that as we progress in
- 23 our conversation. In terms of how to think about our
- 24 sort of overarching philosophy in terms of access to
- 25 capital, and I think it's particularly relevant to this

- 1 discussion, is what I like to call the trifecta of
- 2 capital. Which is, capital, commerce, and capacity. So
- 3 every time I talk to entrepreneurs or I have an
- 4 opportunity like this one to speak about access to
- 5 capital for undercapitalized entrepreneurs, I always
- 6 like to bring these three elements, because I think the
- 7 three of them are very relevant to the discussion.
- 8 So thinking in terms of capital, the right
- 9 type of capital, and I know Julie, you have some
- 10 questions for us on that, and we'll talk more about
- 11 that. But capital alone is not enough, right? You have
- 12 to think about commerce. How do you help small
- 13 businesses access procurement opportunities as my fellow
- 14 panelist Jennifer was referring to, and how do you help
- 15 expand commerce for small businesses so that they can
- 16 generate more revenues? I'm a big believer of that.
- 17 And then the third is capacity. We have a
- 18 strategic partner to our company called the Center by
- 19 Lendistry. It's a non-profit organization that provides
- 20 capacity, or so-called technical assistance, culturally
- 21 competent business education to small business owners.
- 22 So I would love to talk more about these items as we go
- 23 along in the conversation. Very excited to see the
- 24 public and private sector come together like today. So
- 25 very excited for the conversation. Thank you.

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Outstanding. Well, clearly this
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               MS. DAVIS:
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     panel brings a breadth of experience that encompasses
     quite a range in the types of early-stage companies that
 3
 4
     are out there. And geographically, we literally span
 5
     across the continental U.S., from San Francisco through
 6
     Tulsa to New York. So I encourage everyone listening in
 7
     today, to drop your questions and comments for these
     great panelists in the chat. And we'll be sure that we
 9
     have time for questions at the end.
10
               I want to kick off our questions today with
     the big overarching question that I think is on
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     everybody's mind this week during the Forum, which is,
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     how do early-stage companies get the funding they need?
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     While the mission of the SEC, as the Securities and
15
     Exchange Commission, of course, we're focused on
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     securities, which is getting capital from investors.
     But just six percent of companies actually raise capital
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     from investors. So we really thought it was important
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     to set the stage by noting that investment capital is
     just a sliver of the overall funding picture, and it's
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21
     good to see what else is out there.
               Jennifer, you've worked with hundreds of
22
23
     early-stage companies and you work with data every day
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it sounds like. So can you give a broad overview of the

various ways that you see different early-stage

24

- 1 companies access the funding they need?
- MS. GARCIA: Yeah, absolutely. In the work
- 3 that we do at LBAN, we work both with traditional
- 4 businesses, meaning these are your larger, more
- 5 established companies, as well as tech or VC-backable
- 6 companies. I think in the theme of this topic, and the
- 7 six percent that you just referenced, it's important to
- 8 know that, for the different type of business models,
- 9 different types of companies, there's different types of
- 10 capital available. And it's important for a business
- 11 owner to understand what is the capital savannah, and
- 12 what's the appropriate type of capital for their
- 13 particular needs.
- 14 But what we're talking about in terms of
- 15 equity investments, those typically come from angel
- 16 investors, venture capitalists and others. And those
- 17 companies typically have a few things in common. One,
- it means that they have a technology or a business model
- 19 that really has the potential to generate outsized
- 20 returns. Secondly, they have a market size that is
- 21 usually somewhere in the billions. And then thirdly,
- 22 they are expected to have an accelerated growth rate.
- 23 So if the company meets those three at minimum, they're
- 24 typically a viable candidate for investment or equity
- 25 capital.

- 1 And I think it's important to just look at
- 2 what the landscape looks like today from a data
- 3 perspective. This is actually data that comes from
- 4 PitchBook. This is their Q1 data, and it shows that the
- 5 deal value in 2023 Q1 fell to 3.3 billion. That's a
- 6 fifty-three percent decrease from a year prior, from
- 7 2022 Q1. Fifty-three percent decrease. So the data's
- 8 confirming what we already know, that there is a
- 9 tightening in capital, and that these early-stage
- 10 companies are not immune from that tightening. And then
- if I look at it from my lens, which again, I serve the
- 12 latino community, so if I look at it from the latino
- 13 lens, our data shows that latinos are actually outpacing
- in tech and VC-backable companies.
- So what do I mean by that? We know that
- 16 there's over five million latino businesses, nineteen
- 17 percent of those businesses are VC-backable type
- 18 companies. Tech companies, VC-backable. And in
- 19 comparison, there's only fourteen percent of all white
- 20 owned businesses are in that same category of VC-
- 21 backable tech companies. So we know that we are
- 22 starting businesses and we're outpacing in this
- 23 particular category, but we also know that when it comes
- 24 to VC capital, only less than 2 percent of VC capital
- 25 goes to latino or black founders.

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And so when you dig in a little bit further,
 1
 2
     and you look at latinas, or you look at black women,
 3
     that already small percentage only gets smaller. Now,
 4
     if I look at the Crunchbase. So Crunchbase and Harlem
 5
     Capital, they do a report every year on black and latino
     founders.
 6
                They too have found that in 2022, this is
     looking at last year's data, latino founders raised 69
     percent less than the year prior, so 2022 versus 2021.
 9
     And black-led companies raised 43 percent less.
10
     this is pointing again to what we're experiencing, to
     what the headlines are saying, there's a tightening in
11
     the market. But the challenge when there's a tightening
12
13
     in the market, is that those that are going to
14
     experience the impact most are going to be your diverse
15
     communities and your diverse founders.
16
               I was actually just reading a report this
17
     morning, another article by PitchBook, and they were
     talking about these microfunds and emerging fund
18
19
     managers that are less than 50 million.
                                              They too are
20
     experiencing this challenge in raising their second
21
            And a lot of these microfunds are funds that
     serve diverse communities, or that invest in or have a
22
23
     diverse focus. So again, in summary here, when we
24
     thinking about the landscape of early stage companies,
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as we experience a macro trend of tightening of capital,

- 1 the bigger challenge, those that are experiencing the
- 2 most negative impact in this is going to be the diverse
- 3 communities.
- 4 MS. DAVIS: I love that you raised that
- 5 article, we were just forwarding that within our team
- 6 this morning, so definitely, we're always in for all
- 7 this data, good and bad. And so, I guess speaking of
- 8 data, it's probably a good time to note the results from
- 9 our little informal poll that participants responded to
- 10 at the beginning. We asked whether folks had raised
- 11 capital using various methods, and forty six percent of
- 12 those who responded had raised capital from grants,
- 13 loans or other non-dilutive funding. And then, I love
- 14 this stat on how many had raised capital from investors,
- including friends and family, investment crowdfunding,
- 16 angels, VC's, or Reg A, it was 81 percent of folks who
- 17 responded to our poll this morning. So that's
- 18 interesting to know about the audience, and I love that
- 19 we have so many engaged folks tuned in.
- So, Laura, you have also worked with many
- 21 startups from a variety of vantage points. What trends
- 22 and recurring themes with respect to capital raising are
- 23 you seeing at Lendistry and in the broader market? And
- I would also love for you to touch on whether there's
- 25 industries or certain types of businesses that seem to

- 1 have a more challenging time.
- MS. SIMAO: Yeah, thank you. Well, first of
- 3 all, I want to say, what Jennifer said is really spot-
- 4 on, and it's something that I would love to emphasize at
- 5 the top of our conversation, which is this fact that we
- 6 have to kind of look beyond VC. We have to understand
- 7 the business model that you're in as an entrepreneur,
- 8 and whether or not you are VC-backable, right? So, I'm
- 9 a big proponent of sort of that thinking outside the box
- 10 and thinking about different options that you have
- 11 available.
- 12 As I like to say, when you're an early-stage
- 13 entrepreneur, and I'm sure Edna will have thoughts on
- 14 this too, is there's more than one way to define
- 15 success, in terms of your fundraising. And so if
- 16 there's one thing I would love for the audience to take
- 17 away from this, and those that watch the recording
- 18 later, is to understand who you are as an entrepreneur.
- 19 And I love the term that Jennifer used, the savannah of
- 20 capital, meaning there's a wide spectrum of capital
- 21 available. Just to give you an example, at Lendistry,
- 22 we offer a startup financing product for entrepreneurs.
- 23 So if you are an entrepreneur, if you're under two years
- 24 of age in operation as a company, you have anywhere
- 25 between 50k to a million dollars in revenue, we can

- 1 provide you with a business advisor that can help you
- 2 think through your business model and your business in
- 3 general.
- 4 And we can provide you with capital to
- 5 essentially kind of start your business as an early-
- 6 stage source of capital. In addition to that, and this
- 7 is actually something, that I would love for us to take
- 8 a step back a little bit, is to think about the good
- 9 news, right? Because we think a lot about what's wrong,
- 10 but I also want to maybe emphasize a little bit of the
- 11 zeitgeist that we're living through in this moment in
- 12 time. Because it kind of ties back to the topic of
- 13 public/private conversations such as the one we're
- 14 having today.
- I think that we live in, we're living through,
- 16 a very unique point in time, where you have a confluence
- 17 of programs and trends that are actually trying to
- 18 divert more capital to where it needs to go. So just to
- 19 raise a few examples, things like the State Small
- 20 Business Credit Initiative out of Treasury, as you all
- 21 probably know, a portion of that is going towards equity
- 22 programs at the state level. So if you are an
- 23 entrepreneur, one of the things I would urge you to
- 24 explore is, are there any SSBCI, which is the State
- 25 Small Business Credit Initiative abbreviated, are there

- 1 any SSBCI equity programs or equity-like programs that I
- 2 could tap into in my state?
- 3 And then you have things like, recently the
- 4 SBA announcing the extension of SBLC, small business
- 5 lending companies, which essentially means that more
- 6 non-bank SBA lenders will exist, and that's good news
- 7 for startups, right? Because it allows them to talk to
- 8 lenders outside of the traditional banks that have
- 9 possibly tighter underwriting criteria.
- 10 And then, lastly, and it ties back to your
- 11 second point of your question, Julie, which is
- 12 industries that are facing more challenges, and
- industries that are poised to grow. I would stay with
- 14 the positive and focus on industries that I think are
- 15 really poised to grow. I think Edna represents here one
- of those industries, with what she's bringing to life
- 17 with her venture. You have a massive piece of
- 18 legislation in the Inflation Reduction Act, which has a
- 19 lot of capital geared towards climate programs, climate
- 20 change programs.
- 21 And I think that alone tells you this is a
- 22 generational type legislation that can really move the
- 23 needle, and allow diverse entrepreneurs to enter into
- 24 industries that are, to Jennifer's point, high growth,
- 25 VC-backable industries, like Greentech, and other types

- 1 of industries that are in the climate space. So again,
- 2 I want to emphasize, as a parting thought here, is this
- 3 notion of definition of success. And thinking outside
- 4 the box. You may think the only path for you is to
- 5 raise capital from a VC fund, and I would urge you to
- 6 think outside of the VC box and think about sources such
- 7 as mission-driven lenders. Lendistry is one of many
- 8 such lenders in the country.
- 9 The key is to really to look for an ethical
- 10 and responsible capital provider that can stay with you
- 11 for the long run.
- MS. DAVIS: That's good advice. Edna, I loved
- 13 Laura's focus on the positive and tying that into you,
- 14 because I really do think you have a story that's a
- 15 positive one. So maybe before we get into your
- 16 observations on accessing funding, I think folks in the
- 17 audience might really enjoy hearing more of your story
- 18 as an entrepreneur. Would you share just a little bit
- 19 of the background behind starting your business and then
- 20 talk about how you funded Boddle's growth along the way?
- 21 MS. MARTINSON: Yeah, absolutely. So I had
- 22 mentioned earlier, my husband and I's passion between
- 23 that intersection of games and education. We were in
- 24 Kansas City at the time, and we actually had a lot
- 25 friends who are teachers. And we would hear this a lot

- 1 from teachers, I've got a classroom with twenty plus
- 2 kids, and the teachers' responsibility is to make sure
- 3 all the kids are on grade level when they pass their
- 4 grade and get to the next grade. But all the kids are
- 5 coming into their classroom, and are all on different
- 6 learning levels.
- 7 So it was hard for the teachers to facilitate
- 8 learning for students. You have a fourth grade student
- 9 who is still on a third or second grade math and reading
- 10 level, and they're completely disengaged in the
- 11 classroom. And so they're going to move up to fifth
- 12 grade even more disengaged and with tons of learning
- 13 gaps. And so we saw a real opportunity to use a medium
- 14 that we know kids love, which is gaming, and to do it in
- 15 a way that really helps teachers facilitate learning,
- 16 and meets states' standard requirements.
- 17 So we started piloting it in Kansas City to
- 18 start, and started exploring different accelerator
- 19 programs. I think a big one was an AT&T accelerator
- 20 program that really opened up our network to be more
- 21 national, and had us realize, wow, this isn't just a
- 22 Kansas City issue, really it's a national issue.
- 23 And I know every two years, the National
- 24 Report Card comes out, and that's where we can really
- 25 see the impact that learning gaps are having in the

- 1 classroom, and how students of color are
- 2 disproportionately affected as well by these learning
- 3 gaps. And so we knew that there was a real pain point
- 4 there, both in the classroom and outside the classroom.
- 5 And once COVID happened, that's when we really saw our
- 6 usage accelerate. Because not only are we meeting a
- 7 need, in a classroom setting, but when the kids still
- 8 need to get through classroom work outside in remote
- 9 settings, this was a tool that they could easily use.
- 10 MS. DAVIS: Fantastic. Can you tell us a
- 11 little bit about your funding path?
- 12 MS. MARTINSON: Yeah. So, I like that you
- 13 polled everyone to see how folks have generated capital
- 14 so far, and you'd mentioned people going through grants
- and non-dilutive, that was a lot of our early journey
- 16 when we first launched the company. It was, how many
- 17 pitch competitions could we attend, and what funding
- 18 could we find there? And so, in Kansas City, they had
- 19 LaunchKC, which is a city-wide initiative for a \$50,000
- 20 grant, and that was a big one that really helped us kick
- 21 off development.
- We applied to, I mentioned the AT&T Aspire
- 23 Accelerator, that was equity-based actually, because
- there was a convertible note attached to the funding.
- 25 But after, it was lots of grants, accelerator programs,

- 1 and then in 2020, that was the first time we got our
- 2 first VC check in, which was from Atento Capital in
- 3 Tulsa. And that was a big learning experience for me,
- 4 having not gotten any VC funding to date. And so just
- 5 navigating that, and learning a lot about that funding
- 6 landscape. Learning a lot about the national ecosystem,
- 7 players in the VC space, and I found a lot of success
- 8 with firms that, one, were really intentional about
- 9 funding founders of color and women founders, and those
- 10 that are also focused on social impact. Because we're a
- 11 very mission-driven company.
- 12 And so we knew we had something that could
- 13 bring really big returns, and also have this big social
- 14 impact lens to it as well. So that's where we kind of
- 15 found our good market for VC.
- MS. DAVIS: Excellent, so you started to
- 17 mention that in the beginning, this was new to you, and
- 18 some of the resources that you might need to enter into
- 19 the kind of complex language of capital raising. You
- 20 have an MBA, and clearly, lots of experience and
- 21 knowledge, but I have to say, our office hears from a
- lot of entrepreneurs like you, even those who have been
- 23 successful at finding investors, that the terminology
- 24 surrounding capital raising is confusing, complex, and
- 25 the language is not something that's familiar, even to

- 1 the most savvy business person. It's not the thing
- 2 they're doing every day, they're not out raising
- 3 capital, they're building their business. So can you
- 4 talk a little bit about what it was like navigating
- 5 those complex waters in the beginning?
- 6 MS. MARTINSON: Oh yeah. It was definitely a
- 7 challenge. And it's so easy for somebody to say, go
- 8 read this book, Venture Deals, and you'll know
- 9 everything you need to know about VC, but it's a lot
- 10 harder when you're in it, and you just wish somebody
- 11 could look at this term sheet that I've been given, and
- 12 I've never got a term sheet in my whole life, and
- 13 somebody explain line to line. But also, I don't have
- 14 money to just hire a lawyer, because I'm trying to get
- 15 the money. And so that was definitely a challenge, lots
- of Googling and trying to talk to other founders as
- 17 well.
- 18 And eventually, we did have a really awesome
- 19 lawyer that kind of walked us through things. But I
- 20 think there was definitely, especially at that point,
- 21 we'd done so many accelerator programs, but a lot of
- 22 them kind of walked us through, this is how you create a
- 23 pitch deck, and this is how you pitch to investors. But
- 24 for us, and maybe they are out there, but for us, what
- 25 was missing was something that just walked us through,

- 1 okay, you are going into that space of getting venture
- 2 capital dollars. This is the terminology, this is what
- 3 this means for your valuation, and how much equity
- 4 you're giving up. This is all the terms on the term
- 5 sheet and what they mean. That would have been really
- 6 valuable at the time.
- 7 MS. DAVIS: Well, I just have to take this
- 8 opportunity, because, I'm going to put in a little plug
- 9 for the resources we put out there, because we hear from
- 10 a lot of folks like you. We have a capital raising hub,
- 11 and I'm hoping Sarah can drop a link to it in the chat.
- 12 But it's got a glossary with terms like dilution, angel
- investor, common stock, preferred stock, general
- 14 solicitation. Lots of different terminologies. The
- 15 list is long, but we're always adding to it. And then
- 16 we also having building blocks on that same page that
- 17 are kind of one-pagers on the different pathways that
- 18 are available, what's the role of accredited investors,
- 19 different types of investors.
- 20 So more for folks at home, take a look at
- 21 that, because we hear from a lot of folks on resources
- 22 that would have been helpful, if only I'd known. Or I
- 23 would have loved to have known this before I started.
- 24 So take a look, and I also encourage folks to the extent
- 25 you get on that page and look around and, oh, there's a

- 1 term you're missing or this is the thing I didn't know,
- 2 but I don't see it on your website. We're constantly
- 3 adding to those resources, so just email us, or even
- 4 drop a link in the chat today.
- 5 Laura and Jennifer, back to you guys. Are
- 6 there resources you point entrepreneurs to or that you
- 7 wish existed?
- 8 MS. SIMAO: Yes, I'll just be quick. I was
- 9 hearing what Edna was saying, I was smiling, because
- 10 it's the story we hear a lot, I just got this terms
- 11 sheet, can somebody just break this down? Just break
- 12 this down, what does this mean to me? Yes, so we do
- 13 have resources available to entrepreneurs. And
- 14 typically, what I like to do is point them out to our,
- 15 as I mentioned, our non-profit partners, strategic
- 16 partner, the Center by Lendistry. We have business
- 17 advisors, you can be paired with a one-on-one business
- 18 advisor. And then the next time you get a term sheet,
- 19 although now I'm sure you know it backwards, but feel
- 20 free to give us a call and we'll walk you through it.
- 21 And so I would say, all kidding aside, looking
- 22 for those types of resources that are intentional, and
- 23 dedicated to supporting women entrepreneurs,
- 24 undercapitalized entrepreneurs, minority entrepreneurs,
- 25 I think is important. Also, looking for the sort of

- 1 culturally competent type advice. In other words, I
- 2 remember in my previous role, I was working to
- 3 facilitate access to capital, but at the same time, also
- 4 technical assistance to entrepreneurs. And what we
- 5 realized is, wait, there are fourteen different
- 6 languages spoken in the City of Los Angeles. How are we
- 7 going to be able to speak with everyone? We've got to
- 8 translate this into every single possible language that
- 9 we can.
- Just little things like that, that can really
- 11 help get the message to the people that need it the
- 12 most. And then the last thing I would say, one thing
- 13 Edna mentioned that I would be remiss if I didn't
- 14 mention is, the grants. So having the ability to find
- 15 programs that you can access as an early-stage
- 16 entrepreneur, grant programs. And that's something that
- 17 we are very proud of managing for several different
- 18 states, state of New York, Colorado, et cetera.
- 19 I think that is an actual very viable and
- 20 significant source of capital for entrepreneurs that
- 21 they should definitely look for those. And I would say,
- 22 looking for SBDCs, or Small Business Development Centers
- 23 in your jurisdiction, it's a huge, huge step that you
- 24 can take. So SBDCs, they have chapters all over the
- 25 country. And we work with dozens and dozens of them,

- 1 and I would say they've been instrumental in helping us
- 2 get grant capital for early-stage companies.
- 3 So public sector capital that's flowing to
- 4 early-stage companies. SBDCs have been instrumental in
- 5 helping us get the capital to those entrepreneurs.
- 6 Diverse, women entrepreneurs. So those would be my two
- 7 pieces of advice.
- MS. DAVIS: That's really good advice. And I
- 9 want to stick with you Laura, if that's okay. Edna
- 10 mentioned that some of Boddle's first investors were VC
- 11 funds that had kind of a similar stated focus to some of
- 12 the goals you're laying out of investing in women and
- 13 minority founders. We've heard a lot of talk over the
- 14 last few years about investors wanting to boost their
- 15 investments in underrepresented founders, but as
- 16 Jennifer, and you've all pointed out today, the data
- 17 still shows women and minority founders' share of VC
- 18 funding really remains minuscule compared to the overall
- 19 amount of capital raised.
- 20 So we talk about these challenges, and that's
- 21 a very important first step, but we'd love to hear your
- 22 thoughts, Laura, on how we can shift that conversation
- 23 more into direct action, to materially improve capital
- 24 access for women and minority entrepreneurs.
- 25 MS. SIMAO: Yeah, no, that's a great question.

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- 1 Let's get ready, let's expand this Forum by another two
- 2 hours.
- MS. DAVIS: We can spend all day.
- 4 MS. SIMAO: We can talk all day about this.
- 5 No, no, but I mean, there's a few things. So one topic
- 6 that was mentioned by Commissioner Peirce about
- 7 accredited investor definition, I know we might touch on
- 8 that later, I think that's a significant conversation
- 9 that touches on this challenge, Julie. I also think,
- 10 again, going back to my earlier point is this notion
- 11 that we ought to look for the funding gaps. Where are
- 12 the gaps? Because VC capital is not right for everyone.
- And when that is the case, there is a gap,
- 14 right? There is a capital gap that needs to be filled
- 15 by another capital source. And I think that's where I
- 16 find the most interesting playground for us to come in
- 17 and understand how can we play a role in filling that
- 18 gap. When I think about the conversation of access to
- 19 capital for minorities or entrepreneurs of color, women
- 20 entrepreneurs, I always tie it back to wealth creation.
- 21 Because when you are an entrepreneur in your early
- 22 stage, assuming you're not VC-backable, you really are
- 23 best served by keeping ownership of your company, from a
- 24 wealth creation standpoint.
- 25 So I really urge entrepreneurs in the

- 1 audience, and beyond, to really think about the right
- 2 type of capital. I know that sounds over-simplistic,
- 3 but really take a hard look at your business model, and
- 4 look at the three aspects that Jennifer was just
- 5 describing, and understand, am I really going after VC
- 6 capital here? Or am I better served going after grants,
- 7 or am I better served trying to find an SSBCI supported
- 8 program in my city, or am I better served to find some
- 9 other type of equity like tight financing?
- One of the things that we're seeing, many
- 11 ethical players coming to the table to start exploring,
- 12 is this notion of developing equity-like products like
- 13 revenue-based financing, purchase order financing. In
- 14 other words, financing that is again, long-term growth
- 15 capital. So it's capital that's going to stay with you,
- it's patient capital, and it's flexible. As an example,
- for revenue-based financing, you only pay if you make
- 18 revenues. If you don't make revenues, you don't pay.
- 19 So, because again, capital like that, as I mentioned, is
- 20 patient, is flexible, it's non-dilutive, which again,
- 21 plays back to the wealth creation aspect.
- I have this sort of hypothetical that I come
- 23 up with as an example, but it really illustrates
- 24 situations that we see all over the place with
- 25 entrepreneurs, is you have this woman entrepreneur,

- 1 she's starting her company, it's about two years old.
- 2 She's about to be able to get into a contract with a
- 3 large retailer, but she has to raise capital to deliver
- 4 on that order and that inventory. And then she's asset
- 5 light, right? She doesn't have a lot that she can put
- 6 out as collateral. And her only alternative, or so she
- 7 believes, because she hasn't seen this Forum, is that
- 8 her only option is to go ahead and raise equity capital
- 9 and sell a piece of her company at a valuation that
- 10 values her pre-large contract with large retailer.
- And so right there and then, this entrepreneur
- 12 left wealth on the table, quite literally, because she
- 13 had to give up a piece of her company in order to raise
- 14 capital to fulfill that order. So that's the kind of
- 15 stuff that we at Lendistry Capital Partners, we've been
- 16 trying to play with in our heads. How can we create a
- 17 product that's ethical, responsible and that fulfilled
- 18 these gaps? Where it's not quite VC that's going to do
- 19 the trick, it's not traditional that's going to do the
- 20 trick, what can we come up with that's in-between, a
- 21 hybrid that can solve the problem, the capital problem
- 22 for that entrepreneur.
- 23 MS. DAVIS: Well, that is a very worthy
- 24 search, and keep it up. Because we hear a lot about
- 25 those gaps. Jennifer, can you drill down on this

- 1 question and tell us what you're seeing for latino
- 2 businesses and what more might be able to be done to
- 3 improve access to capital for them?
- 4 MS. GARCIA: You know, when I think about
- 5 access to capital, I really distill that back to access.
- 6 Just access. Specifically, when we're talking about
- 7 diverse communities, this is exactly what I was
- 8 describing. I need access to people who understand, how
- 9 do you synthesize a terms sheet, how do I connect with
- 10 VCs that are not my neighbor, didn't go to the same
- 11 schools that I went to? How do we get access to
- 12 founders that are across the country, that come from
- 13 diverse communities?
- I'll tell you a quick story. Just last week,
- 15 I was at a conference here at Stanford. It was their
- 16 Building Momentum Conference. And one of the panelists
- 17 spoke about his journey. He was a Stanford GSB alum,
- 18 third-time founder. And he talked about his journey of
- 19 failing, of raising capital, of being successful, of
- 20 having his company acquired. And as he shared his
- 21 journey, he probably dropped the name Stanford, I don't
- 22 know, maybe ten times. And what I took from that, is
- 23 that there was such value in his experience, because he
- 24 met people, he got connected to people, got connected to
- 25 Silicon Valley capital. But not everybody has that

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access or that ability to be part of those networks.
               So when I think about the role that LBAN
     plays, and the role that so many other networks and
     organizations play, is bringing access to founders, to
 5
     business owners across the country. So what does that
 6
     look like for us? We're saying, how do we bring access
     to what Stanford offers to the content and the
     professors at Stanford, to business owners across the
 9
     country. So that they could learn, in a safe
10
     environment, before they have to make critical decisions
     on evaluating the term sheet. How do we connect capital
11
     providers and VCs and angel networks to business owners,
12
     not necessarily in the Bay Area, but in Tulsa, Oklahoma
13
     or anywhere else across the country? Exactly what Laura
14
15
     was describing, all of these different funding vehicles.
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               If we don't know about them, then we go back
     and we default to our traditional, I didn't get accepted
17
     at a national bank, so what's my option now? I really
18
19
     do believe it's all about access. And what I'd like to
     pose, is that we all have access, right? As an
20
21
     organization leader, I have access that I can offer and
     extend to other people. Founders and business owners,
22
23
     you have access, purely through your own experience, but
     also through the network that you've built up.
24
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my kind of motto recently is, how do we extend access to

25

- 1 each other? The access that I hold, how do I open that
- 2 up, and give access to other people, other communities
- 3 that don't have the same inherent access?
- 4 And then the second thing, in terms of how do
- 5 we improve access to capital. I really do believe it's
- 6 part of this bigger picture of scaffolding. How do we
- 7 enable diverse communities and diverse founders to take
- 8 healthy risks, to fail, to get back up, jump again, and
- 9 know that they can step out and be bold because they
- 10 have the entire scaffolding that's going to protect
- 11 them. So that they have the networks, they have the
- 12 mentors, they have strategic partners, they have capital
- 13 providers that are going to say, you really had some
- 14 great learning and I believe you're the right person to
- 15 do it again.
- 16 And so thinking about how we partner with
- 17 public and private institutions to create an ecosystem
- 18 that's going to support founders in their long-term
- 19 journey, not just in their first two-year stint. But
- 20 really support this market that is crucial to our
- 21 innovation, the market that is solving some of the
- 22 biggest problems that we see today.
- MS. DAVIS: That's fantastic. And you're
- 24 talking about ecosystems, I'd love to get a little bit
- 25 from Edna on Tulsa, has really, a lot to be proud of

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- 1 right now in terms of building its ecosystem. Can you
- 2 talk a little bit about why you moved there and what you
- 3 found?
- 4 MS. MARTINSON: Yeah, absolutely. I loved
- 5 Jennifer's point on how ecosystems can really wrap
- 6 themselves around entrepreneurs, because that's really
- 7 what we found in Tulsa. So, our first VC check was from
- 8 Atento Capital and they're located in Tulsa, Oklahoma.
- 9 Along with investing in us, they were like, you should
- 10 really move down here, build a company here. At the
- 11 time, we were in Kansas City. I'd never been to Tulsa,
- 12 it was also the middle of the pandemic. So everywhere
- in America was shut down, and so there wasn't much going
- 14 on in Tulsa.
- But we decided to go visit, and we just heard
- 16 so much about all of these ecosystem initiatives that
- 17 were in the works. Not launched yet, but in the works.
- 18 And I think we really believed in the vision of what
- 19 Tulsa could be. And now we are almost three years in to
- 20 living here, and it's been incredible. I think having
- 21 those ecosystem players who are there to support
- 22 entrepreneurs from every single stage. We have Tulsa
- 23 Idea Challenge and Builders and Backers, where it's
- 24 like, okay, I have this idea, I haven't launched
- 25 anything off the ground, how do I properly navigate

- 1 that? Having the resources around that. And then when
- 2 you finally launch, having the resources around finding
- 3 your first customers, all the way to, okay, maybe you
- 4 are not going down the VC route, but how do we have
- 5 support around small businesses that can grow through
- 6 other funding methods?
- 7 And then if you are going down the VC route,
- 8 there are incredible VC firms here that have supported
- 9 us. It felt like we moved, Tulsa's a lot smaller than
- 10 Kansas City, so there was that worry of, we're moving to
- 11 a smaller city. But truly, it feels like moving here
- 12 just opened up our network considerably. And we have
- 13 now raised five million dollars and it's been great
- 14 because the support wasn't just the money, but having
- 15 just the complete support around, okay, now you're
- 16 building a team. You're scaling, what does that look
- 17 like? How do you have the proper support around you?
- 18 And Tulsa's been a great ecosystem for that. I sound
- 19 like a Tulsa commercial, but it really is great, you
- 20 all.
- 21 MS. DAVIS: I've talked to a lot of folks who
- 22 sound like a Tulsa commercial, so I understand that. So
- 23 I want to make sure we have time to get to the Q and A
- 24 from the audience. But real quick, I know we always get
- 25 a lot of questions on accredited investor definitions.

- 1 So I just wanted to quickly move into that, as you may
- 2 know, the Commission's rule-making agenda includes
- 3 looking at potential amendments to those who qualify as
- 4 accredited investors. And this is the definition that
- 5 is essentially the principal test for determining who is
- 6 eligible based on their income or net worth to invest in
- 7 private companies.
- 8 So for any who wants a plain language cheat
- 9 sheet on the accredited investor definition, we have one
- 10 of those building blocks I mentioned earlier that
- 11 provides that. So the perennial policy debate on this
- 12 topic is that on the one hand, there's those who
- 13 advocate that you should increase the definition's
- 14 income and net worth thresholds and it should be harder
- 15 to meet. And I think this was something Commissioner
- 16 Peirce was saying she's opposed to, that it'd be harder
- 17 to meet, so that the risk of loss would be reduced to
- 18 those who can best afford it.
- But then, on the other hand, there are lots
- 20 who argue that wealth is not a good proxy for
- 21 sophistication and because of the racial wealth gap, the
- 22 definition has a disproportionately negative impact on
- 23 investors and founders of color. And therefore, it
- 24 shouldn't determine who can and can't participate in
- 25 these investments. So some in those camp would like the

- 1 SEC to, at the least, leave those thresholds where they
- 2 are. And maybe even actually expand the pool of
- 3 eligible, accredited investors by adding alternative
- 4 ways to demonstrate sophistication in order to qualify
- 5 as accredited.
- 6 So, for example, things that have been
- 7 mentioned, like a test that anyone can take to qualify.
- 8 So, we'd love to hear the panel's thoughts on this
- 9 definition. Going back to you, Jennifer, what impact
- 10 might changes to the definition have on the latino-owned
- 11 businesses and angel investors that you work with? For
- 12 anyone, are there changes that might improve access to
- 13 capital?
- MS. GARCIA: Yeah, so maybe I'll start by
- 15 sharing the role that angel investors play for early-
- 16 stage companies.
- MS. DAVIS: That'd be great.
- MS. GARCIA: And why I think any policy
- 19 recommendation really needs to consider the impact to
- 20 the founders in general and maybe even a special lens
- 21 towards diverse founders. So when markets tighten, as
- 22 we're seeing today, capital is tightening, capital
- 23 typically flows to what is perceived. I'll emphasize
- 24 that, what is perceived as less risky. Those companies
- 25 or those founders that have a track record, second-time

- 1 founder, third-time founder, those with elite networks,
- 2 because that's your safe zone. It comes with some
- 3 inferred credibility.
- 4 So typically, we see capital flowing to those
- 5 areas. But the Angel Capital Association, and this is
- 6 an association of a bunch of different angel networks,
- 7 they put out a report. And I really loved this
- 8 statistic that they found, is that angel investors
- 9 consistently back new CEOs. Seventy-one percent of
- 10 their investments were in first-time CEOs. Seventy-one
- 11 percent of their investments. And when you look at
- 12 specifically for latinos, their report showed that on
- 13 average, their initial investment is trending upward.
- 14 In 2020, their average initial investment was 132,000.
- 15 In 2021, it was 416,000. That's a huge part of a cap
- 16 table, when you're talking about this early-stage, pre-
- 17 seed, friends and family round.
- 18 Angel investors, they play an important role
- 19 there, because they're bringing this access to capital.
- 20 It's arguably more important for diverse founders, and
- 21 why is that? Because when you're in this friends and
- 22 family, if latinos are a reflection of my family, we
- 23 don't have the tios and tias, the aunts and uncles that
- 24 are going to fund me a couple hundred thousand, right?
- 25 They don't have the sophisticated networks that are

- 1 going to introduce them to the VC that's just going to
- 2 write them that million dollar check, because we went to
- 3 the same school, and I just really believe in what
- 4 you've got. We just don't have that network. And so
- 5 angel investors really do play an important role for
- 6 these early-stage founders. I'll pause there and see if
- 7 anybody else wants to add to that.
- 8 MS. SIMAO: Yeah, I agree with everything you
- 9 said, Jennifer. I certainly think that increasing the
- 10 bar for net worth, it would hurt probably the most
- 11 vulnerable of entrepreneurs out there. If you just
- 12 think about the statistics around, for example, black
- 13 Americans, right? So only about 1-2 percent of the 40
- 14 million black Americans are currently considered
- 15 accredited investors. So if you think about Jennifer's
- 16 point about how you invest in people that are like you,
- in the same demographics group, you are by definition,
- 18 going to inadvertently sort of pull away capital from
- 19 the more diverse families.
- I also think, and I keep going back to the
- 21 same point, because it's so important, is also the
- 22 ability to be an accredited investor is important to
- 23 understand the impact on diverse founders. That's
- 24 absolutely the case. But also the impact on the
- 25 families that want to become investors. Investing in

- 1 early-stage companies that you believe in is a major
- 2 source of wealth generation. So I think focusing on
- 3 sort of one metric for accredited investors such as net
- 4 worth, is sort of a bit in my mind, too narrow-minded.
- 5 I would argue to what Commissioner Peirce mentioned in
- 6 the beginning, is sort of thinking about expanding,
- 7 infusing different metrics of financial sophistication.
- 8 So I am definitely for expanding the definition.
- 9 MS. DAVIS: Great.
- 10 MS. MARTINSON: Can I add one last thing to
- 11 that? Just to kind of put it into perspective, there's
- 12 a founder I know who, her main business is she has
- 13 products for curly hair, black girls. And she's talked
- 14 about how she's talked to several investors, and
- 15 sometimes in the room, they're like, is there really a
- 16 market for this? But when she talks to black investors,
- of course, they know, they're like, this is incredible.
- 18 And so it does show that if you increase, or you base it
- 19 off the wealth, it will have an effect on entrepreneurs
- 20 who can have a huge impact if they receive the capital
- 21 that they need but won't be able to if that's the
- 22 criteria for angel investors.
- 23 MS. DAVIS: This is so great. And we had more
- 24 questions planned and almost everything, everyone said I
- 25 thought, oh, I want to add this, but I want to make sure

- 1 that we get to audience Q and A. So stay here, we're
- 2 going to let Amy come join us back on the screen to
- 3 bring in some of the questions that have been coming in,
- 4 in the chat. And hopefully, we'll get to a few more of
- 5 those really great points.
- 6 MS. REISCHAUER: Hi, thanks Julie. Jennifer,
- 7 Edna and Laura, I really appreciate the different
- 8 perspectives you brought to the table, the platform
- 9 today. Whether that's the ways companies are finding
- 10 funding, or outside of that kind of six percent of
- 11 investment capital that Julie mentioned. And then just
- 12 creative ways to tackle the challenges. Whether that's
- 13 the terminology or the network access. So really, thank
- 14 you for all of that. Those stories are super helpful
- 15 because they provide a great way for us to inform
- 16 potential policy changes. And so we love to hear those
- 17 stories, and we want to keep listening to them.
- But for the audience, now is your opportunity
- 19 to ask some questions of our panelists. So go ahead and
- 20 drop those in the chat, and I will do my best to bring
- 21 them here to the platform so we can chat about them
- 22 live. We have had a couple of questions come in so far.
- 23 The Faith and Gilbert in the chatroom raised the issue
- of unregistered finders and had a number of suggestions.
- 25 I will in fact give Julie and our panelists a moment to

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- 1 catch their breath or grab a sip of water. And I'll
- 2 take this one, I just wanted to share for folks wanting
- 3 to engage on that issue.
- In 2020, the SEC proposed an order to
- 5 establish exemptions from broker registration
- 6 requirements for certain finder activities. But that
- 7 order has not been finalized. We do hear frequently in
- 8 our outreach events, about the challenges that small
- 9 businesses and their investors face because of a lack of
- 10 certainty in this area, around what finders can and
- 11 can't do before triggering broker registration
- 12 requirements. And this is the reason why providing
- 13 clarity in this space has been a recommendation from our
- 14 Small Business Advocacy Team, dating back to our very
- 15 first set of recommendations. And we continue to call
- 16 for that clarity.
- 17 You can learn more about our recent
- 18 recommendations in our most recent Annual Report. You
- 19 can find that, if you're on the platform with us today,
- 20 you can find that down below. You see a little picture
- 21 of it. I also believe that Sarah from our team dropped
- 22 that into the chat, so you can find it there as well.
- 23 So, I also wanted to note that we received a number of
- 24 recommendations on founders and those will appear in the
- 25 list of recommendations that will be voted on tomorrow

- 1 when we talk about building ecosystems. So if you are
- 2 interested in weighing in on that, Faith, Gilbert or
- 3 others interested in that space, please join us tomorrow
- 4 when you can vote on those recommendations.
- 5 So, moving to one of our next questions from
- 6 the chatroom. Keith from New Jersey noted that he wants
- 7 to learn of new ways that he can grow the company. That
- 8 is a question we hear about a lot. Like what pathway to
- 9 raise capital is going to make the most sense for me?
- 10 What are my next steps? How can I determine these kinds
- of things? Julie, I'm actually going to throw this one
- 12 to you. We have developed a number of resources to help
- 13 with that question. I know Julie mentioned some of
- 14 those earlier. But do you mind, maybe quickly sharing
- 15 your screen and showing them, and showing folks what
- 16 kind of tools we have and how they might be able to kind
- of navigate some capital raising options?
- 18 MS. DAVIS: Sure. I'm happy to share my
- 19 screen. I think it should come up here in a minute.
- 20 Oh, great. So this is our Small Business Capital
- 21 Raising Hub. I think I mentioned it earlier, I talked
- 22 about the glossary you can link to here. And our
- 23 building blocks which are the one-pagers with various
- 24 topics that folks ask us about. And we have a whole
- 25 slew of resources. But I think the one that most goes

- 1 to this question, would be, we call it our navigator, or
- 2 our choose your own adventure. And it asks eight simple
- 3 questions. I won't go through all of them now, because
- 4 you can play with it on your own at home. But you click
- 5 through and answer the questions. How much do you want
- 6 to raise? Do you know your investors? Are you in or
- 7 out of state with your various investors? Are they
- 8 accredited or not? And then, at the end, it gives you
- 9 some results. And these are some of the exemptions from
- 10 registration that might be applicable to you.
- 11 We do this based on data of what other
- 12 companies use. So we really encourage you to take a
- 13 look at it. It's pretty straightforward. And to the
- 14 extent that you answer certain things that may route you
- 15 to resources that you may find helpful. So we get a lot
- 16 of good feedback on this. I like playing around with
- it, just to see, choosing my own adventure, like the
- 18 books I read to my kids. I think it's pretty helpful.
- 19 So hopefully, that will be something that can be useful
- 20 to folks. So Amy, do you have more questions?
- 21 MS. REISCHAUER: That's great. Yeah, we have a
- 22 couple more coming in. Brian in the chatroom noted that
- 23 investors tend to invest in people who look like
- 24 themselves. And we hear a lot about pattern matching.
- 25 I know that Jennifer and Laura touched on it, a little

- 1 bit during the panel.
- 2 Brian suggested that the best way to diversify
- 3 who gets funded is to diversify who does the funding,
- 4 who is allocating the capital. And one of his
- 5 suggestions was to expand the investor base beyond
- 6 wealthy investors.
- 7 I wanted to throw that back to the panel and
- 8 see if anyone on the panel wanted to build on what we
- 9 talked about a little bit earlier and share your views
- 10 on democratizing access to capital.
- 11 MS. SIMAO: I mean, I'll say a couple of
- 12 things. I'm sure Edna and Jennifer probably have very
- 13 similar views, but I think, yes, this kind of goes back
- 14 to the theme that we were discussing when we talked
- 15 about the definition of accredited investors, right?
- It's just expanding the pool of capital that's
- 17 available by diversifying those that are allocating
- 18 capital. Those that are able to make the investment
- 19 decisions. And I also like thinking about creative
- 20 ideas to democratize access to capital. Just because
- 21 you've become an accredited investor, doesn't
- 22 necessarily mean that you have direct access to the
- 23 networks to make the investment.
- So I also think, if we move towards an
- 25 expansion of the definition in augmenting the pool of

- 1 capital that's available, there's two things that I
- think are important. One, look for ways in which your
- 3 capital can be coupled with public sector capital. As I
- 4 mentioned, there is a ton of programs out there under
- 5 SSBCI, as an example.
- And one of the mandates for that capital is to
- 7 find private sector leverage, right? So as an investor,
- 8 you can team up with a community-based, a locally-based
- 9 SSBCI equity capital provider and execute your strategy
- 10 that way, as an investor.
- 11 And then I also think about ways, such as for
- 12 instance, creating carve-outs for accredited investors
- 13 that are interested in investing in community-based
- 14 initiatives, right?
- So in other words, to Edna's point, if you
- 16 expand the pool of accredited investors in Tulsa, you
- 17 might actually find folks that just want to invest in
- 18 businesses that are made in Tulsa. So I think having a
- 19 sort of more expansive, and more sort of grassroots
- 20 approach to how investing is done, is one way in which
- 21 we could democratize access to capital for all.
- 22 MS. GARCIA: And I would also add that for
- 23 individuals who perhaps have interest in getting into
- 24 the investment space, but don't have the track record or
- 25 the background or the experience, there's ways to get

- 1 into it.
- 2 Specifically, on the VC side. You don't have
- 3 to come in and start your own fund, and be a partner or
- 4 a principal, but you could get started at an associate
- 5 level.
- And there's boot camps that help individuals
- 7 that are interested into going into VC to learn about
- 8 the terminology, to learn about what the VC world is
- 9 like, in preparation, so that you can join existing VC
- 10 funds at different levels within the fund.
- 11 So I would certainly explore that, because I
- 12 think the question is spot on. When you have
- 13 representation at the table, those are allocating and
- 14 making the investment decisions, you will have more
- 15 diverse portfolio companies and investments.
- 16 MS. REISCHAUER: Thanks for that, so clearly
- 17 an important conversation. And one we hope to continue
- 18 with you, the panelists, with you in the audience, over
- 19 time. But we should probably wrap things up so we can
- 20 get to some of our policy recommendations.
- 21 To help us with that, I'd like to turn the mic
- 22 and the platform over to Kim Dinwoodie, another member
- 23 of the Small Business Advocacy Team. Kim.
- 24 MS. DINWOODIE: Hi, I'm Kim Dinwoodie with the
- 25 SEC Small Business Advocacy Team. I want to thank you

Page 60 for spending time with us today. 1 It's been great hearing about the trends and 2 3 challenges folks are seeing in the early-stage 4 landscape. 5 I especially want to thank our panelists for 6 sharing their valuable perspectives. 7 Join us tomorrow at 1:00 p.m. Eastern for a 8 discussion about how to lay the groundwork to grow and 9 support fertile, entrepreneurial ecosystems. invite you to review the policy recommendations that 10 have been submitted, and to vote to prioritize the 11 recommendations that are most important to you. You'll 12 13 find those just below me on the event platform. Thanks 14 for being part of the forum. 15 (Whereupon, at 2:21 p.m., the meeting was 16 adjourned.) 17 18 19 20 21 22 23 24 25

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1	PROOFREADER'S CERTIFICATE			
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3	In the Matter of:	42nd ANNUAL SMA	ALL BUSINESS F	ORUM
4	Witness:	N/A		
5	File No:	OS-0001		
6	Date:	Monday, April 24, 2023		
7	Location:	Washington, D.C.		
8				
9	This is to certify that I, Christine Boyce,			
10	(the undersigned), do hereby certify that the foregoing			
11	transcript is a complete, true and accurate			
12	transcription of all matters contained on the recorded			
13	proceedings of the meeting.			
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Page 62 REPORTER'S CERTIFICATE I, Tristan Freeman, reporter, hereby certify that the foregoing transcript is a complete, true, and accurate transcript of the meeting indicated, held on Monday, April 24, 2023, in the matter of 42nd ANNUAL SMALL BUSINESS FORUM. I further certify that this proceeding was recorded by me, and the foregoing transcript has been prepared under my direction. 4-27-2023