



**RBC Global  
Asset Management**

Advisory Brochure  
Part 2A of Form ADV  
**RBC Alternative Asset Management Inc.**

January 30, 2012

This brochure provides information about the qualifications and business practices of RBC Alternative Asset Management Inc. ("RBC AAM"). If you have any questions about the contents of this brochure, please contact us at 212-703-6230. The information in this brochure has not been approved or verified by the United States Securities and Exchange Commission (the "SEC") or by any state securities authority. RBC Alternative Asset Management Inc. is a registered investment adviser. Registration of an investment adviser does not imply any level of skill or training. Additional information about RBC Alternative Asset Management Inc. also is available on the SEC's website at [www.adviserinfo.sec.gov](http://www.adviserinfo.sec.gov).

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## **Item 2 – Material Changes**

On July 28, 2010, the SEC published “Amendments to Form ADV” which amends the disclosure document that we provide to clients as required by SEC Rules. This brochure is a new document prepared according to the SEC’s new requirements and rules. As such, this Document is materially different in structure and requires certain new information that our previous brochure did not require.

In the future, this Item will discuss only specific material changes that are made to the brochure, if any.

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## **Item 4 – Advisory Business**

### **Firm Overview**

RBC Alternative Asset Management (“RBC AAM”, “we” or “our”) was formed in 2005. We are a wholly owned subsidiary of Royal Bank Holding Inc., which is a wholly owned subsidiary of Royal Bank of Canada (“RBC”). RBC is publicly held and traded on the New York Stock Exchange and Toronto Stock Exchange.

RBC Global Asset Management (“RBC GAM”) is the asset management division of RBC. RBC GAM is comprised of four separate but affiliated entities:

- RBC Global Asset Management (U.S.) Inc.,
- RBC Asset Management Inc.,
- BlueBay Asset Management Ltd., and
- RBC AAM.

RBC GAM operates as a global firm and leverages the talent and investment capabilities across RBC GAM to create solutions for its clients. We are providing this Brochure to persons who receive or who may receive investment advisory services in order to ensure compliance with the Investment Advisers Act of 1940, as amended (the “Advisers Act”).

As of October 31, 2011, RBC AAM had a total of \$112.3 million in assets under management: \$104.4 million in discretionary assets and \$8.0 million in non-discretionary assets.

### **Advisory Services**

RBC AAM is a fund of hedge funds adviser, meaning that we advise clients on investments in various types of private investment vehicles or managed accounts (each, a “Portfolio Fund”). We provide these advisory services to a variety of clients on either a discretionary or non-discretionary basis. In particular:

#### **Funds of Hedge Funds (the “Funds”)**

We manage funds of hedge funds organized in the Cayman Islands. The Funds invest in other hedge funds, which in turn make direct investments, although the Funds may also invest assets directly where we deem it appropriate. Where RBC AAM is the investment adviser to a Fund, the Fund – *not* any fund investor – is our client. The investment objectives and guidelines of each Fund are outlined in the offering documents and are not specifically tailored to the individual needs of fund investors.

#### **Customized Hedge Fund Portfolios (the “Managed Accounts”)**

We offer customized investment portfolios that are designed for clients seeking a customized hedge fund mandate with control over the structure of the portfolio. We collaborate with the client to design, implement, and monitor a customized portfolio that is tailored to the investor’s unique needs. We work with the client to understand the client’s investment objectives – including their desired risk and return characteristics, exposures they are taking in the rest of their investment portfolio, and what exposures they would like to avoid – to construct a customized hedge fund portfolio that is managed on a discretionary basis. During the course of these discussions, a Managed Account client may place various types of restrictions on the management of their accounts. For example, a Managed Account client may restrict investment in a certain industry, or underlying hedge funds that implement specific strategies or in a specific region of the world.

Each of the products and services above are referred to as “Client Portfolios” and the Funds and clients of Managed Accounts are referred to as “AAM Clients.”

RBC AAM sub-advises a Canadian mutual fund for an affiliate, RBC Global Asset Management, Inc. This fund is not available to U.S. investors. For more information about this relationship, see Item 10.

Our investment management services currently are limited to the services discussed above, but we may in the future determine to offer additional types of investment management services.

## **Item 5 – Fees and Compensation**

Each AAM Client has entered into an agreement with RBC AAM pursuant to which RBC AAM provides investment advisory services and may receive a management fee and/or a performance-based fee. The specific manner in which fees are charged by RBC AAM is established in the AAM Client's written agreement with RBC AAM. RBC AAM will generally bill its fees on a monthly basis in arrears, although specific terms may be negotiated with each AAM Client.

### **The Funds**

Each of the Funds has set forth its specific fee structure (including how and when fees are calculated, charged, and payable) in a confidential offering document provided to each prospective Fund investor prior to the prospective client's decision to invest.

Generally, there is a minimum investment of \$150,000. Management fees may vary by fund and share class. Fees are paid to RBC AAM from the assets of the Fund. Generally, subscriptions may be made monthly and redemptions quarterly with a 60 day notice period. Redemption fees are outlined in the offering documents. In the event of the termination of an advisory agreement prior to the end of a management fee or performance fee period, the fees would be calculated on a pro-rata basis.

The Funds may enter into side letter agreements with certain prospective or existing shareholders whereby such shareholders may be subject to terms and conditions that are more advantageous than those set forth in the offering documents.

### **Managed Accounts**

Management fees, performance fees, and the services to be provided are negotiated on a case-by-case basis with each client and captured in a confidential subscription agreement or investment management agreement prior to the client's decision to invest. The rates charged for management and performance fees may vary by client depending on the amount of net assets in the customized portfolio, complexity of the mandate, and/or other factors not listed here. Generally, fees are deducted from the client's Managed Account assets. In the event of the termination of a customized portfolio advisory relationship prior to the end of a management fee period or performance fee period, the fees would be calculated on a pro-rata basis.

Because each Client Portfolio implements a fund of hedge funds strategy, an AAM Client will bear the operating expenses of the underlying hedge funds in which the Client Portfolio invests. The total expenses borne by an AAM Client will be higher than if invested directly in the Portfolio Funds and the returns may therefore be lower. Each Client Portfolio, the Portfolio Managers and the Portfolio Funds may use aggressive investment strategies, which may be riskier than those used by typical mutual funds.

In measuring AAM Clients' assets for the calculation of performance-based fees, RBC AAM will include realized and unrealized capital gains and losses. AAM Clients may incur certain charges imposed by custodians, brokers, and other third parties such as fees charged by managers, custodial fees, deferred sales charges, odd-lot differentials, transfer taxes, wire transfer or electronic fund fees and other fees, and taxes on brokerage accounts and securities transactions. Such charges, fees, and commissions are exclusive of and in addition to RBC AAM's fee, and RBC AAM does not receive any portion of these commissions, fees, and costs.

## **Item 6 – Performance-Based Fees and Side-By-Side Management**

RBC AAM has entered into performance fee arrangements with certain AAM Clients, subject to individualized negotiation with each such AAM Client. RBC AAM structures all performance or incentive fee arrangement subject to Section 205(a)(1) of the Advisers Act in accordance with the available exemptions thereunder, including the exemption set forth in Rule 205-3.

We believe that performance-based fee arrangements align our interests with the interests of AAM Clients who are subject to those fees. We recognize the structure of these arrangements can create an incentive to favor accounts with higher performance fees in allocating investment opportunities or to make investments that are more speculative than would be the case in the absence of performance-based compensation. We have adopted policies and procedures that seek to mitigate certain conflicts presented by our performance-based fee arrangements.

## Item 7 – Types of Clients

RBC AAM management services primarily involve managing Funds and Managed Accounts. Managed Account clients currently include high net worth individuals, trusts, and institutions, such as corporations, but may include other types of clients in the future. Fund investors are generally qualified investors, including high net worth individuals, large corporations, institutional clients, and pension plans. Where RBC AAM is the investment adviser to a Fund, the Fund – *not* any fund investor – is our client.

Funds are offered to non-U.S. persons and permitted U.S. persons who qualify as “Qualified Purchasers” as defined in Section 2(a)(51) of the Investment Company Act and the regulation promulgated thereunder and “Accredited Investors” as defined under Rule 501(a) of Regulation D.

Generally, there is a minimum investment of \$150,000 for Funds and \$100 million for Managed Accounts.

RBC AAM also provides investment management services as a sub-adviser to an affiliated entity. For more information about this relationship, see Item 10.

## Item 8 – Methods of Analysis, Investment Strategies and Risk of Loss

RBC AAM offers investment advice pertaining to investments or allocation of assets to Client Portfolios managed by a number of independent hedge fund managers (“Portfolio Managers”) that are selected pursuant to RBC AAM’s proprietary multi-manager strategy. RBC AAM may advise clients regarding a pool of assets notionally referenced in an option, swap, derivative or note. Subject to individualized investment objectives and restrictions, the AAM Client’s assets may be deployed in whatever investment strategies are deemed appropriate under prevailing economic conditions.

RBC AAM’s investment process follows a four-step process: (1) macro-economic research, (2) strategy allocation, (3) Portfolio Manager selection, and (4) risk management.

1. **Macro Economic Research.** RBC AAM begins by developing its global macro-economic view. This includes evaluating various factors, such as monetary policy, economic indicators, interest rates, equity markets and commodity markets, among other things. RBC AAM’s macro-economic view is essential in identifying opportunities and risks in the markets, and ultimately in determining the optimal allocation of investments.
2. **Strategy Allocation.** RBC AAM believes that most hedge fund strategies are cyclical in nature and that opportunity and risk present themselves over many different market cycles. RBC AAM assesses the current and future opportunities and risks of hedge fund strategies in an attempt to determine the optimal strategy allocation for the AAM Client. This assessment includes evaluating the market environment, interest rates, credit spreads, implied volatility, new issuance markets, corporate events, capital flows, and equity valuations, among other factors. The objective of proper strategy allocation is to capitalize on opportunities in the various strategies, as well as to identify potential risks that could have a negative impact on performance.

RBC AAM also assesses the correlation, liquidity, volatility, and return expectations of the different strategies in varying market conditions to achieve the optimal risk and return balance. RBC AAM will alter or modify investment strategies on an ongoing basis in response to available investment opportunities or perceived risks that result from changing market conditions.

3. **Portfolio Manager Selection.** RBC AAM seeks to invest in hedge funds or discretionary managed accounts (“Portfolio Funds”) with Portfolio Managers that utilize different trading methodologies and show low correlation to one another to help achieve the goal of proper portfolio diversification. RBC AAM selects Portfolio Managers based on a number of factors including, but not limited to, portfolio management experience, strategy, style, performance expectations, and correlation to the client’s other investments.

RBC AAM identifies Portfolio Managers of potential interest primarily through its experience and network of industry contacts. Other sources include conferences, prime brokers, and databases. RBC AAM performs an extensive due diligence process, including on-site visits, and personal interviews with the Portfolio Manager’s investment teams to assess their respective core competencies and the viability of their respective strategies.

This evaluation process typically entails ongoing discussions over an extended period of time. In addition, RBC AAM conducts extensive operational due diligence of each Portfolio Manager and its hedge fund(s), if applicable, to ensure that appropriate accounting, operational, and administrative controls are in place prior to investing or allocating assets.

As part of the due diligence process, RBC AAM puts significant effort into collecting third party knowledge. It utilizes its network of industry contacts to conduct character reference checks of hedge funds and portfolio managers.

After RBC AAM invests in a particular Portfolio Fund, RBC AAM monitors the relationship through on-site visits, analyses of the investment portfolio, and discussions with the Portfolio Manager of the Portfolio Funds. Ongoing analysis provides RBC AAM with information which is used to ascertain a Portfolio Fund's and Portfolio Manager's ability to implement its strategy successfully and, when necessary, adapt the investment program to changes within the financial markets. It is this ongoing evaluation process that will ultimately determine when it is appropriate to maintain, increase, or terminate the investment or allocation. The number and composition of Portfolio Funds will change over time. RBC AAM may redeem investments from Portfolio Funds and invest in different Portfolio Funds without prior notice to or the consent of the AAM Client.

4. **Risk Management.** The objective of risk management is to identify, analyze, and understand the various risks to which an AAM Client may be exposed in an effort to make informed investment decisions. RBC AAM performs a combination of performance analysis and portfolio analysis as part of its risk management process.

Performance analysis is designed to evaluate the performance record of the Portfolio Funds and the Portfolio Managers. This assists RBC AAM in quantifying its top-down strategy allocation, as well as assessing the returns of a Portfolio Fund versus its market benchmarks and peers. Performance analysis includes portfolio optimizations, statistical analysis, downside risk analysis, regression analysis, style analysis, and peer comparisons, among other things.

Portfolio analysis is designed to analyze the exposures and risks of the Portfolio Funds and ultimately to aggregate them for the AAM Client. This assists RBC AAM in confirming its understanding of a Portfolio Manager's investment strategy and risk management, and insuring that the Portfolio Manager's risk disciplines are adhered to. It also allows RBC AAM to know the Client Portfolio exposures, which is necessary in portfolio construction and maintenance.

### **Risk of Loss**

Investments offered through RBC AAM are speculative investments and are not intended to be a complete investment program. Investment in hedge funds is suitable only for persons who can bear the economic risk of the loss of their investment and who have limited need for liquidity in their investment. Investment in hedge funds involves significant risks and while the following summary of these risks must be carefully evaluated before making an investment, the following does not intend to describe all possible risks of such an investment. For investments in the Funds, additional risks are outlined in the offering memorandum.

The trading risks described are generally applicable to Client Portfolios' investments Portfolio Funds managed by Portfolio Managers, but similar types of risks will apply to the extent the Client Portfolio invests directly. References to risks inherent in hedge fund trading should also be construed to refer to the risks inherent in direct trades effected by RBC AAM, and vice versa.

**Multiple Portfolio Managers.** Each Portfolio Manager makes their trading decisions independently, yet it is possible that one or more of such Portfolio Managers may, at any time, take positions that may be opposite to positions taken by other Portfolio Managers. Each such position would indirectly cost the Client Portfolio transactional expenses and the fees of such Portfolio Managers but may not generate any recognized gain or loss. It is also possible that the Portfolio Managers may on occasion be competing with each other for similar positions at the same time and may take substantial positions in the same security or group of securities at the same time. This possible lack of diversification may result in more rapid change in value than would be the case if the investments were more widely diversified.

**Limited Availability of Portfolio Funds.** A number of the Portfolio Funds may significantly limit investor access to such Portfolio Funds due to investor demand exceeding Portfolio Fund size or capacity or for other reasons. The failure to gain admittance to, or to be permitted to invest as much as it desires in, one or more such Portfolio Funds could adversely affect investment performance.

**Structured Investments.** Client Portfolios may invest with Portfolio Managers through structured notes linked to the performance of a Portfolio Fund or strategy managed by a Portfolio Manager or through a swap or other contract paying a return equal to the total return of the pooled entity managed by a Portfolio Manager. These types of structured investments involve many of the same risks as direct investments in the Portfolio Funds. Moreover, structured investments expose the Client Portfolio to the risks associated with derivatives, including the risk of counterparty default and liquidity risks.

**Performance-Based Compensation Arrangements.** RBC AAM typically invests with Portfolio Funds which are managed by Portfolio Managers that are compensated, in whole or in part, based on the appreciation in value (including unrealized appreciation) of the relevant Portfolio Fund during specific measuring periods. In certain infrequent cases, Portfolio

Managers may be paid a fee based on appreciation during the specific measuring period without taking into account losses occurring in prior measuring periods, although RBC AAM anticipates that most, if not all, Portfolio Managers who charge such fees will take into account prior losses. RBC AAM may also have clients with performance-based fee arrangements. We recognize that performance-based fees can create an incentive to favor accounts with higher performance fees in allocating investment opportunities or to make investments that are more speculative than would be the case in the absence of performance-based compensation. We have adopted policies and procedures that seek to mitigate certain conflicts presented by our performance-based fee arrangements. As part of the due diligence process, we also inquire about the policies and procedures the Portfolio Manager has in place to allocate all trades fairly.

**Duplicative Expenses.** In addition to the management and incentive fees of RBC AAM, Client Portfolios bear the asset-based fees and performance-based allocations or fees of the Portfolio Managers.

**Replacement of Portfolio Managers or Portfolio Funds.** RBC AAM is not restricted in appointing or replacing Portfolio Managers or Portfolio Funds. Although not anticipated, the investment policies may result in substantial Portfolio Manager or Portfolio Fund turnover. A particular Portfolio Manager or Portfolio Fund may be replaced for a variety of reasons, such as a more favorable investment opportunity or other circumstances bearing on the desirability of a continued position with such Portfolio Manager or Portfolio Fund. Replacement of Portfolio Managers or Portfolio Funds may involve greater fees, which will be borne directly by the Client Portfolio.

**Activities of Portfolio Managers; Portfolio Manager Misconduct or Bad Judgment.** Although we seek to select Portfolio Managers with the highest level of integrity, we will have no control over the day-to-day operations of any of the selected Portfolio Managers. When assets are allocated to a Portfolio Fund, the Client Portfolio will not have custody of the assets or control over their investment by the Portfolio Manager. A Portfolio Manager could divert or abscond with the assets, fail to follow agreed-upon investment strategies, provide false reports of operations or engage in other misconduct. There can be no assurance that the conduct of every Portfolio Manager engaged will conform to our expectations, or perform such Portfolio Manager's services in the manner disclosed to RBC AAM.

**Misuse of Confidential Information.** In trading public securities, there are consequences for trading on insider information, and RBC AAM expects that Portfolio Managers will use only public information. Portfolio Managers may be charged with misuse of confidential information or other securities law violations. If that were the case, the performance records of these Portfolio Managers could be misleading. Furthermore, if a Portfolio Manager or entity with which the Client Portfolio invests has engaged in the past or engages in the future in such misuse or violations, Client Portfolios could be exposed to losses.

**Risk of Litigation.** Portfolio Managers utilized may become involved in litigation as a result of investments made by Portfolio Funds. Under such circumstances, such Portfolio Funds could be named as a defendant in a lawsuit or regulatory action.

**Limits on Information.** RBC AAM selects Portfolio Managers based upon the factors described above. We will request detailed information from each Portfolio Manager regarding such Portfolio Manager's historical performance and investment strategy. However, RBC AAM may not always be provided with detailed information regarding all the investments made because this information may be considered proprietary information by Portfolio Managers.

**Valuations and Estimates.** In most cases, each Portfolio Fund will provide a monthly capital statement with the estimated value of the investment of each Client Portfolio and an annually audited financial statement. Portfolio Funds that use an independent administrator to calculate the estimated value reflected on the capital statement will be accepted. If an independent administrator is not used, RBC AAM will have limited ability to assess the accuracy of the valuations received from the Portfolio Funds. Therefore, estimates prepared by an administrator or custodian may be used on monthly reports.

**Limited Operating History.** Portfolio Managers retained by the Client Portfolio may be new Portfolio Managers with a limited performance history (although RBC AAM will seek to invest with Portfolio Managers whose personnel have significant prior experience in the securities industry or other factors that RBC AAM deems desirable). Such investments may involve greater risks than investment with more established Portfolio Managers.

**Sole Principal Portfolio Managers.** Some of the Portfolio Managers to which the Client Portfolio may allocate capital may consist of only one or a limited number of principals. If the services of any of such principals became unavailable, the Client Portfolio may sustain losses.

**Other Clients of Portfolio Managers.** The Portfolio Managers have responsibility for investing the Client Portfolios allocated to them. The Portfolio Managers also manage other accounts (including other accounts in which the Portfolio Managers may have an interest) and may have financial and other incentives to favor such accounts over the Client Portfolio. In investing on behalf of other clients, as well as RBC AAM's Client Portfolios, Portfolio Managers must allocate their resources, as well as limited market opportunities. Doing so not only could increase the level of competition for the same trades, but also could make it difficult or impossible to take or liquidate a particular position at a favorable price.

**General.** The transactions in which Client Portfolios engage involve significant risks. No assurance can be given that AAM Clients will realize a profit on their investments. Moreover, AAM Clients may lose all or some of their investment. Because of the nature of the trading activities, the results of the Client Portfolios' operations may fluctuate from month to month and

from period to period. Accordingly, AAM Clients should understand that the results of a particular period will not necessarily be indicative of results in future periods.

**Use of Leverage; Borrowing; Interest Rates.** The Client Portfolios may utilize a credit facility for the purposes described herein. Such borrowings will be collateralized with the Client Portfolios' assets. Further, the investment strategy of many Portfolio Managers involves the extensive use of leverage, i.e., borrowings to increase investment positions and exposure. Although the use of leverage increases returns to investors if a Portfolio Fund earns a greater return on the investments purchased with borrowed funds than it pays for such funds, the use of leverage decreases returns to investors if a Portfolio Fund fails to earn as much on such investments as it pays for such funds. A particular Portfolio Fund may not be subject to any limitation on the amount of its borrowings and the amount of its borrowings outstanding at any time may be large in comparison to its capital. Risk of loss and the magnitude of possible gains are both increased by the use of leverage. Fluctuations in the market value of a Portfolio Fund's security portfolio will have a greater effect relative to the capital than would be the case in the absence of leverage. Adverse market fluctuations in the case of margin borrowings may require the untimely liquidation of one or more investment positions. Interest costs of borrowings will be an expense of the Client Portfolios and the Portfolio Funds employing leverage and therefore both borrowing levels and fluctuations in interest rates may affect the operating results of such Portfolio Funds and therefore the Client Portfolios.

**Investment and Trading Risks in General.** Unless prohibited by the Investment Management Agreement (for Managed Account clients), there are no limitations on RBC AAM as to the markets, strategies or investments in which the Client Portfolios' assets may be invested by Portfolio Managers. For example, a Portfolio Manager may invest in non-U.S. markets, engage in short sales or option trading, focus on securities of distressed companies or high yield securities, invest in equity securities of small capitalization companies, engage in convertible or risk arbitrage, trade commodity or financial futures, and enter into swaps, forwards or other derivative instruments or invest in private equity or other illiquid investments. In addition, strategies employed by Portfolio Managers may involve significant use of leverage and investments in illiquid or restricted securities. Such practices can, in certain circumstances, maximize the adverse impact to which the Client Portfolios may be subject. No guarantee or representation is made that the Client Portfolios' program will be successful and investment results may vary substantially over time.

All investments made by the Client Portfolios risk the loss of capital. Portfolio Managers may invest in and actively trade securities and other financial instruments using strategies and investment techniques with significant risk characteristics, including risks arising from the volatility of the equity markets, the risks of short sales, the risks of leverage associated with trading in futures and options on futures markets, the potential illiquidity of derivative instruments, the risk of loss of counterparty defaults, and the risk of borrowing to meet redemption requests. It is not possible to recite here all of the risks that could be associated with these or other markets, strategies or investments.

A prospective AAM Client should be a sophisticated investor with an understanding of hedge fund investing. The past performance of RBC AAM, or of Portfolio Managers selected by RBC AAM, is not necessarily indicative of future results. No assurance can be made that profits will be achieved or that substantial losses will not be incurred.

**Non-U.S. Investments; Currency Risks; Currency Hedges.** Client Portfolio assets may be invested in Portfolio Funds denominated in non-U.S. currencies or invested in debt and equity securities denominated in various currencies and in other financial instruments, the price of which is determined with reference to such currencies. Investments in non-U.S. currencies, debt, or equity involve certain considerations comprising both risks and opportunities, which may include changes in exchange rates and exchange control regulations, political and social instability, expropriation, imposition of non-U.S. taxes, less liquid markets and less available information than are generally the case in the U.S., higher transaction costs, less government supervision of exchanges, brokers and issuers, difficulty in enforcing contractual obligations, lack of uniform accounting and auditing standards, and greater price volatility. To the extent unhedged, the value of the Client Portfolios' net assets will fluctuate with U.S. Dollar exchange rates as well as with price changes of a Portfolio Manager's investments in the various local markets and currencies.

The Client Portfolios (or Portfolio Managers on behalf of the Client Portfolios' investment in a Portfolio Fund) may implement currency hedges, including forward currency contracts, options, and other derivatives, to hedge against currency fluctuations, but neither the Client Portfolios nor such Portfolio Managers are required to hedge, and there can be no assurance that such Currency Hedges, even if undertaken, will be effective. Moreover, Currency Hedges may result in increased transaction costs and expose the Client Portfolios or a Portfolio Fund, as applicable, to the risks inherent in over-the-counter ("OTC") transactions discussed herein.

**Debt Securities.** The Portfolio Managers may invest in unrated or low-grade debt securities which are subject to greater risk of loss of principal and interest than higher-rated debt securities. The Portfolio Managers may invest in debt securities which rank junior to other outstanding securities and obligations of the issuer, all or a significant portion of which may be secured on substantially all of that issuer's assets. The Portfolio Managers may invest in debt securities which are not protected by financial covenants or limitations on additional indebtedness. In addition, evaluating credit risk for foreign

debt securities involves greater uncertainty because credit rating agencies throughout the world have different standards, making comparison across countries difficult.

**Arbitrage Transaction Risks.** Arbitrage strategies attempt to take advantage of perceived price discrepancies of identical or similar financial instruments, on different markets or in different forms. Examples of arbitrage strategies include merger arbitrage, capital structure arbitrage, convertible arbitrage, fixed income or interest rate arbitrage, statistical arbitrage, and index arbitrage. The Portfolio Managers may employ any one or more of these arbitrage strategies. If the requisite elements of an arbitrage strategy are not properly analyzed or unexpected events or price movements intervene, losses can occur which can be magnified to the extent the Portfolio Manager is employing leverage. Moreover, arbitrage strategies often depend upon identifying favorable “spreads,” which can also be identified, reduced or eliminated by other market participants.

**High-Yield Securities.** The Portfolio Managers may invest in “high-yield” bonds and preferred securities which are rated in the lower rating categories by the various credit rating agencies (or in comparable non-rated securities). Securities in the lower rating categories are subject to greater risk of loss of principal and interest than higher-rated securities and are generally considered to be predominantly speculative with respect to the issuer’s capacity to pay interest and repay principal. They are also generally considered to be subject to greater risk than securities with higher ratings in the case of deterioration of general economic conditions. Because investors generally perceive that there are greater risks associated with the lower rated securities, the yields and prices of such securities tend to fluctuate more than those for higher-rated securities. The market for lower-rated securities is thinner and less active than that for higher-rated securities, which can adversely affect the prices at which these securities can be sold. In addition, adverse publicity and investor perceptions about lower-rated securities, whether or not based on fundamental analysis, may be a contributing factor in a decrease in the value and liquidity of such lower- rated securities.

**Small to Medium Cap Stocks.** At any given time, the Portfolio Managers may have significant investments in smaller-to-medium sized companies with market capitalizations of less than \$1 billion. These securities often involve greater risks than the securities of larger, better-known companies.

**Emerging Markets.** The Portfolio Managers may invest in emerging market securities. Investing in emerging market securities involves certain risks and special considerations not typically associated with investing in other more established economies or securities markets. Such risks may include: (a) limited liquidity of securities markets; (b) currency exchange rate fluctuations; (c) potentially higher rates of inflation (including hyper-inflation); (d) a higher degree of governmental involvement in and control over emerging economies; (e) differences in auditing and financial reporting standards which may result in the unavailability of material information about economics and issuers; (f) limited regulatory oversight of securities markets; (g) longer settlement periods for securities transactions; (h) less stringent laws regarding the fiduciary duties of officers and directors and protection of investors; and (i) certain consequences regarding the maintenance of portfolio securities and cash with sub-custodians and securities depositories in emerging market countries.

**Special Situations.** The Portfolio Managers may invest in companies involved in (or the target of) acquisition attempts or tender offers or companies involved in work-outs, liquidations, spin-offs, reorganizations, bankruptcies and similar transactions. In any investment opportunity involving any such type of business enterprise, there exists the risk that the transaction in which such business enterprise is involved either will be unsuccessful, take considerable time or will result in a distribution of cash or a new security the value of which will be less than the purchase price of the security or other financial instrument in respect of which such distribution is received. Similarly, if an anticipated transaction does not in fact occur, the Portfolio Manager may be required to sell its investment at a loss. Because there is substantial uncertainty concerning the outcome of transactions involving financially troubled companies in which the Portfolio Managers may invest, there is a potential risk of loss by the Portfolio Fund of its entire investment in such companies.

**Short Sales.** The Portfolio Managers may engage in “short selling” of securities. Short sales can, in certain circumstances, substantially increase the impact of adverse price movements on a Portfolio Fund. A short sale involves the risk of a theoretically unlimited increase in the market price of the particular investment sold short, which could result in an inability to cover the short position and a theoretically unlimited loss. There is the risk that the securities borrowed by a Portfolio Fund in connection with a short sale must be returned to the securities lender on short notice. If a request for return of borrowed securities occurs at a time when other short sellers of the security are receiving similar requests, a “short squeeze” can occur, and the Portfolio Fund may be compelled to replace borrowed securities previously sold short with purchases on the open market at the most disadvantageous time, possibly at prices significantly in excess of the proceeds received in originally selling the securities short.

**Options.** The Portfolio Managers may purchase or write options on securities. The purchase or sale of an option involves the payment or receipt of a premium by the investor and the corresponding right or obligation, as the case may be, either to purchase or sell the underlying security, commodity or other instrument for a specific price at a certain time or during a certain period. Purchasing options involves the risk that the underlying instrument will not change price in the manner expected, so that the investor loses its premium. Selling options, on the other hand, involves potentially greater risk because

the investor is exposed to the extent of the actual price movement in the underlying security rather than only the premium payment received (which could result in a potentially unlimited loss). OTC options also involve counterparty default and solvency risk.

**Illiquid or Thinly-Traded Securities.** A Portfolio Fund's assets may, at any given time, include securities and other financial instruments or obligations which are thinly-traded or for which no market exists and/or which are restricted as to their transferability under applicable securities laws. The sale of any such investments may be possible only at substantial discounts, and it may be extremely difficult to value accurately any such investments. Further, certain securities in which the Portfolio Managers may invest may not have a readily ascertainable market price and will be valued by the Portfolio Managers. In this regard, a Portfolio Manager may face a conflict of interest in valuing the securities, as their value will affect the Portfolio Manager's compensation. Although RBC AAM will review the valuation procedures used by all Portfolio Managers, RBC AAM will not be able to confirm the accuracy of valuations provided by Portfolio Managers.

**Commodity and Futures Contracts.** The Portfolio Managers may invest in commodity and futures contracts. Commodity futures markets (including financial futures) are highly volatile and are influenced by factors such as changing supply and demand relationships, governmental programs and policies, national and international political and economic events and changes in interest rates. In addition, because of the low margin deposits normally required in commodity futures trading, a high degree of leverage is typical of a commodity futures trading account. As a result, a relatively small price movement in a commodity futures contract may result in substantial losses. Commodity futures trading may also be illiquid. Certain commodity exchanges do not permit trading in particular futures contracts at prices that represent a fluctuation in price during a single day's trading beyond certain set limits. If prices fluctuate during a single day's trading beyond those limits — which conditions have in the past sometimes lasted for several days in certain contracts — the Portfolio Managers could be prevented from promptly liquidating unfavorable positions and thus be subject, and consequently subject the Client Portfolios, to substantial losses.

**Counterparty and Custodial Risk.** To the extent that Portfolio Managers invest in swaps, derivative or "synthetic" instruments, repurchase agreements, or other OTC transactions, or, in certain circumstances, non-U.S. securities, the Client Portfolios may indirectly take a credit risk with regard to parties with whom the Portfolio Managers trade and may also indirectly bear the risk of settlement default. These risks may differ materially from those entailed in exchange-traded transactions which generally are backed by clearing organization guarantees, daily marking-to-market and settlement, and segregation and minimum capital requirements applicable to intermediaries. Transactions entered directly between two counterparties generally do not benefit from such protections and expose the parties to the risk of counterparty default.

In addition, there are risks involved in dealing with the custodians or brokers who settle Portfolio Manager trades, particularly with respect to non-U.S. investments. It is expected that all securities and other assets deposited with custodians or brokers will be clearly identified as being assets of the Portfolio Funds and hence the Client Portfolios should not be exposed to a credit risk with regard to such parties. However, it may not always be possible to achieve this segregation and there may be practical or time problems associated with enforcing the Client Portfolios' rights to their assets in the case of an insolvency of any such party.

**Changing Market and Economic Conditions.** Changing market and economic conditions and other factors, such as changes in tax laws, securities laws, bankruptcy laws or accounting standards, may make the business of the Client Portfolios less profitable or unprofitable.

**Government Regulation.** Instability in the financial markets has led the U.S. Government to take unprecedented actions to support certain financial institutions and certain segments of the financial markets that experienced extreme volatility. Regulatory organizations may take legislative or regulatory actions that may affect the operations of a Client Portfolio or its investments or preclude a portfolio's ability to achieve its investment objective.

**Limited Regulation.** While the Client Portfolios and the Portfolio Funds may be considered similar to investment companies, the Client Portfolios and the Portfolio Funds do not intend to register as such under the Investment Company Act in reliance upon certain exemptions available to privately offered investment companies. Accordingly, the provisions of the Investment Company Act will not be applicable to the Client Portfolios or the Portfolio Funds. However, RBC AAM is registered as an investment adviser with the SEC and consequently is governed by the regulations of the SEC and subject to the oversight of such agency.

**Dependence on Key Personnel.** RBC AAM is dependent on the services of a limited number of persons. The Client Portfolios will also be dependent upon the expertise and abilities of the underlying Portfolio Managers who will have investment discretion over the Client Portfolios' assets. Therefore, the death, incapacity or retirement of any RBC AAM key personnel or Portfolio Manager may adversely affect investment results.

**Limited Liquidity.** Generally, investments may only be redeemed effective as of the last day of a calendar quarter (and at such other times, with the consent of, and upon such terms as may be approved by, RBC AAM in its sole discretion). An investment in the Client Portfolios is suitable only for certain sophisticated investors. In some cases, some Portfolio Funds in

which the Client Portfolios invests may have liquidity provisions and lock-ups which are significantly more restrictive than those of the Client Portfolios.

## **Item 9 – Disciplinary Information**

Registered investment advisers are required to disclose all material facts regarding any legal or disciplinary events that would be material to your evaluation of RBC AAM or the integrity of our management.

RBC AAM and our management personnel have no reportable disciplinary events to disclose.

## **Item 10 – Other Financial Industry Activities and Affiliations**

As discussed in Item 4 above, RBC AAM is a wholly owned subsidiary of Royal Bank Holding Inc., which is a wholly owned subsidiary of Royal Bank of Canada (“RBC”). RBC has a global family of companies under its control, including two affiliated U.S. registered investment advisers material to the investment advisory services we provide:

- RBC Global Asset Management (U.S.) Inc. (“RBC GAM (US)”) and
- RBC Capital Markets, LLC (“RBC CM”), a dually-registered investment adviser and broker dealer.

As described below, many of our affiliates engage in activities that are material to our advisory business or to AAM Clients. RBC AAM does not have any relationships or arrangements that are material to its advisory business or clients with a related person other than those discussed below:

- RBC AAM may have employees who are registered representatives of an affiliated broker-dealer, RBC CM.
- Some of our directors, executive officers, and employees are also directors, officers, or employees of one or more affiliates. In these circumstances, the potential for a conflict of interest exists between the obligations to AAM Clients and the incentive to take actions that benefit one or more of our other affiliates. There may also be conflicts among the affiliated entities with respect to the allocation of resources and time. We believe these potential conflicts are mitigated because our employees and those of our affiliates are subject to a Code of Ethics and various policies that require these employees to act in the best interests of AAM Clients and to put the needs of AAM Clients first at all times.
- We receive certain administrative, operational, infrastructure and technical support, compliance, legal, and marketing services from our affiliates that may be material to our advisory business.
- RBC Portfolio Services Group (“PSG”), a business unit within RBC–New York Branch, an affiliate of RBC AAM, acts as the custodian for the Funds. For more information about this relationship, see Item 15.
- Managed Account clients may select an affiliated qualified custodian to custody their assets. Refer to Item 15 for more information on custody with affiliates.
- We have a contractual relationship with RBC Investment Management (UK) Limited (“RBIM”) that covers the payment of compensation to RBIM for their past referrals of clients to RBC AAM. The compensation paid does not increase the client’s fees and is paid in accordance with Rule 206(4)-3 under the Advisers Act, as amended. Such referral fees were disclosed to the referred client(s) and are generally paid in cash.
- RBC AAM acts as sub-adviser to RBC Global Asset Management, Inc. (“RBC GAM Canada”) on behalf of the RBC Hedge Fund Portfolio USD, which is a fund for Canadian investors. RBC AAM provides investment recommendations to RBC GAM Canada based on the investment management agreement. RBC GAM Canada then instructs its custodian to invest in the recommended Portfolio Funds.
- In the rare case that RBC AAM engages in currency hedges, swap, or other transactions for the purposes of obtaining leverage, we may use an affiliate, as counterparty or leverage provider. The selection will be based on qualitative factors with respect to the services provided and not limited solely to pricing.
- RBC AAM has an open loan facility with RBC to allow a Fund to borrow for cash management purposes, which may include funding redemptions, meeting margin requirements, settling currency transactions, and other purposes as deemed appropriate by RBC AAM.

These relationships and arrangements do not create a material conflict of interest with AAM Clients.

## **Item 11 – Code of Ethics**

Due to the dual-role of Theresa Alewine, the CCO of both RBC GAM (US) and RBC AAM, our employees follow the RBC GAM (US) Code of Ethics and are monitored by the same compliance group as employees of RBC GAM (US).

### **Code of Ethics and Personal Trading**

We have adopted a Code of Ethics setting out the standard of business conduct as a fiduciary to our clients as well as outlining our practices surrounding personal trading in securities, confidentiality of client information, misuse of non-public information, political contributions, the acceptance of certain gifts and the reporting of certain gifts and business entertainment, among other things.

You may obtain a copy of our Code of Ethics by contacting us at (800) 553-2143 or sending a request to:

RBC Global Asset Management (U.S.) Inc.

Attention: Client Service

100 South Fifth Street, Suite 2300

Minneapolis, MN 55402

Generally, the personal trading and participation or interest in client transactions of our Code of Ethics provides that:

The personal securities transactions, activities, and interests of the employees will not interfere with (i) making decisions in the best interest of our advisory clients and (ii) implementing such decisions while, at the same time, allowing employees to invest for their own accounts;

- Except for certain classes of securities that have been designated as exempt transactions, employees must pre-clear all personal trades for their own accounts or accounts over which they have an interest or control;
- Employees may not purchase or sell the same security during the firm imposed blackout period, which is 7-days after a trade in a client account and 7-days before the client trade (These restrictions may be waived where appropriate by the compliance department based on individual circumstances);
- Employees may not purchase or sell the same security for a gain within any 60-day period (These restrictions may be waived where appropriate by the compliance department based on individual circumstances); and
- Employees must report personal securities holdings at the time of hire, as well as annually thereafter, and certify adherence to the Code of Ethics and accuracy of their personal holdings and transactions quarterly.

### **Affiliated Investors**

RBC AAM is the investment manager to Client Portfolios and, in that capacity, RBC AAM has full investment responsibility with regard to the assets of each Client Portfolio. To the extent RBC or our affiliated entities have investments in or provided seed capital to a Fund, RBC AAM may have an incentive to favor those Funds over Client Portfolios that do not hold assets of RBC-affiliated entities. As described in the response to Item 6, RBC AAM has adopted controls, such as its allocation policy, that are intended to ensure that no AAM Clients are favored over others.

### **Use of Affiliated Broker-Dealer**

In the rare case that RBC AAM engages in currency hedges, swap, or other transactions for the purposes of obtaining leverage, we may use an affiliate as counterparty or leverage provider. The selection will be based on qualitative factors with respect to the services provided and not limited solely to pricing.

## **Item 12 – Brokerage Practices**

Generally, RBC AAM does not direct brokerage or have any soft dollar arrangements. RBC AAM does not execute security trades on behalf of its clients (except to the extent RBC AAM manages cash or cash equivalents or engages in currency hedges, swap or other transactions for the purposes of obtaining leverage). Rather, RBC AAM primarily invests AAM Client assets through private placements in hedge funds at the prevailing monthly net asset value without the involvement of any financial intermediary such as a broker-dealer, and commissions are not payable in connection with such transactions. As part of the due diligence process, RBC AAM reviews the brokerage practices and soft dollar arrangements of the underlying hedge funds.

RBC AAM may purchase interests in or shares of a hedge fund for one Client Portfolio at the same time it is redeeming interests in or shares of the same hedge fund for another Client Portfolio.

In the rare case that RBC AAM engages in currency hedges, swap, or other transactions for the purposes of obtaining leverage, we may use an affiliate as counterparty or leverage provider. The selection will be based on qualitative factors with respect to the services provided and not limited solely to pricing.

In certain circumstances, there may be limitations on the ability of RBC AAM to invest in one or more hedge funds. We have adopted investment opportunity allocation policies and procedures that are designed to result in the fair allocation of investment opportunities among all Client Portfolios for which such opportunities are appropriate and that have the funds available to take advantage of such opportunities.

In other circumstances, there may be limitations on the ability to redeem out of a Portfolio Fund (ex. a gate or other type of mechanism for restricting redemptions). Additionally, there may be occurrences where we are forced to redeem investments in a Portfolio Fund, in whole or in part, due to regulatory constraints or a compulsory redemption affected by the Portfolio Fund. To the extent that RBC investments hedge a Client Portfolio, limitations or forced redemption may impact the portfolio of the related AAM Client. In addition, Client Portfolios involving the direct purchases of hedge funds may face similar limitations or forced redemptions.

### **Item 13 – Review of Accounts**

RBC AAM performs ongoing reviews of each Fund and Managed Account to ensure that the AAM Client's investment objectives are being diligently pursued. This process is conducted by the Chief Investment Officer and other investment professionals.

Investors in each Fund receive monthly reports from the administrator which provide the current valuation of the Fund and a report from RBC AAM discussing performance. Additionally, investors in the Fund will receive an annual audited report.

Managed Account clients should receive at least quarterly statements from the administrator or other qualified custodian that the client selected to hold and maintain their investment assets. They will also receive a monthly report from RBC AAM discussing performance.

### **Item 14 – Client Referrals and Other Compensation**

RBC AAM may from time to time enter into a relationship with third parties (who may be affiliates) to market Client Portfolios. Payments to parties would come from RBC AAM's assets, not the assets of the AAM Client and will be paid in accordance with Rule 206(4)-3 under the Advisers Act, as amended. Such referral fees will be disclosed upon referral and are generally paid in cash. Currently, RBC AAM is paying one affiliate for their past referrals (RBIM). For more information, see Item 10.

Employees of affiliates of RBC AAM may be employed to sell interests in Client Portfolios. While not directly compensated by RBC AAM, they would be compensated by an affiliate of RBC AAM.

RBC AAM does not receive any compensation directly or indirectly from Portfolio Managers or Portfolio Funds that it recommends to or purchases for Client Portfolios.

As part of its ordinary business, RBC AAM, or a related person may send corporate gifts or pay for meals and entertainment, such as golf fees, tickets to cultural or sporting events for clients who do business with us, or our affiliates. RBC AAM employees may also receive corporate gifts, meals and entertainment. The giving and receipt of gifts and other benefits are subject to certain limitations as outlined in our Code of Ethics and explained in Item 11.

## **Item 15 – Custody**

Managed Account clients should receive at least quarterly statements from the administrator or other qualified custodian that the client selected to hold and maintain their investment assets. RBC AAM urges clients to carefully review such statements and compare such official custodial records to the account statements that we provide. Our statements may vary from custodial statements based on accounting procedures, reporting dates, or valuation methodologies of certain securities. When a Managed Account client selects an affiliated qualified custodian to custody their assets, RBC AAM is deemed to have custody of those assets and will comply with all disclosure and regulatory requirements, including a surprise annual audit, in compliance with applicable SEC rules.

The custodian of the Funds (PSG, a business unit within RBC–New York Branch) is an affiliate of RBC AAM dedicated to providing U.S. and offshore fund of hedge fund clients with custody and administration services.

Contact: Pamela Gonzalez, [pamela.gonzalez@rbc.com](mailto:pamela.gonzalez@rbc.com), 212-858-6074.

RBC Portfolio Services Group  
3 World Financial Center  
200 Vesey Street, 14th Floor  
New York, NY 10281-8098

The custodian is responsible for executing purchases and sales of hedge funds at the direction of RBC AAM and for the safekeeping of the Fund's property that is delivered to and accepted by the custodian for credit to the Fund's custody account.

Due to the relationship between PSG and RBC AAM, RBC AAM is deemed to have custody of the assets in each Fund. To comply with the requirements of the Advisers Act, each RBC AAM Fund is audited each year by an independent public accountant and these audited financial statements are provided to Fund investors within 180 days of fiscal year end.

## **Item 16 – Investment Discretion**

RBC AAM usually receives discretionary authority for a Client Portfolio, including a power of attorney, through a limited liability company agreement, subscription agreement, investment management or similar agreement between RBC AAM and the AAM Client at the outset of an advisory relationship. This includes the authority to determine when a Client Portfolio invests or withdraws from a hedge fund and the amount of such investment or withdrawal without obtaining specific consent from investors. Because RBC AAM is a fund of hedge funds manager, securities execution decisions are typically made not by RBC AAM, but by the underlying hedge fund managers responsible for the placement of buy and sell orders and the execution of such orders. In all cases, however, such discretion is to be exercised in a manner consistent with the stated investment objectives for the particular Client Portfolio.

For discretionary accounts, RBC AAM observes the investment policies, limitations and restrictions of the Client Portfolio when selecting investments and determining amounts. For registered investment companies, RBC AAM's authority to trade securities may also be limited by certain federal securities and tax laws that require diversification of investments and favor the holding of investments once made.

RBC AAM could, in certain limited circumstances when and if it engages in direct trading, determine the broker or dealer to be used, as well as the commission rates to be paid to such broker or dealer.

For AAM Clients that desire non-discretionary investment advice, the ability of RBC AAM to act on this advice would be subject to the AAM Client's approval and/or instruction.

## **Item 17 – Voting Client Securities**

It is RBC AAM's policy to abide by proxy voting guidelines in accordance with Rule 206(4)-6 of the Advisers Act. Because of the nature of the investment management services it offers, RBC AAM rarely is in a position to cast any proxy votes. However, in the unusual event that a hedge fund manager requests RBC AAM to vote limited partnership interests, limited liability company interests, shares or similar equity interests, RBC AAM as a fiduciary, will execute proxy votes in a manner consistent with its duty, in the best interest of the AAM Client.

## **Item 18 – Financial Information**

We are not required to include a balance sheet in this brochure because we do not require or solicit prepayment of more than \$1,200 in fees per client, six months or more in advance.

We do not have any financial conditions that are reasonably likely to impair our ability to meet our contractual commitments to clients.

RBC AAM has not been the subject of a bankruptcy petition during the past 10 years.