

Firm Brochure

(Part 2A of Form ADV)



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This brochure provides information about the qualifications and business practices of Mackensen & Company. If you have any questions about the contents of this brochure, please contact us at 603-926-1775, or by email at info@mackensen.com. The information in this brochure has not been approved or verified by the United States Securities and Exchange Commission, or by any state securities authority.

Additional information about Mackensen & Company is available on the SEC's website at www.adviserinfo.sec.gov.

Material Changes

Annual Update

Mackensen & Company, Inc., updates this Material Changes section when material has changed since the last release of the *Firm Brochure*.

Material Changes Since the Last Update

The firm updated the list of professionals and associated professional certifications.

The total assets under management was updated. As of February 11, 2012, Mackensen & Company manages approximately \$102 million in assets: approximately \$93 million on a discretionary basis and \$9 million on a non-discretionary basis. We serve approximately 100 clients throughout 16 states.

The account minimum for municipalities was removed.

The fee schedule for municipalities was better defined.

The stock ownership of National Advisors Holdings, Inc., the parent company of National Advisors Trust Company, was updated to reflect the company's purchase of shares from Warren J. Mackensen. The Company owns less than 1% of the outstanding stock of National Advisors Holdings, Inc.

Full Brochure Available

To receive a complete copy of our *Firm Brochure*, please contact us by telephone at 603-926-1775 or by email: info@mackensen.com.

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Advisory Business

Firm Description

Mackensen & Company, Inc., ("Mackensen & Company," "the Company," "the Firm" or "we") was founded in 1991.

We provide personalized confidential financial planning and investment management to individuals, high net worth individuals, pension and profit sharing plans, trusts, estates, charitable organizations, municipalities and small businesses. We provide advice through consultation with the client and may include determination of financial objectives, identification of financial problems, cash flow management, tax planning, insurance review, investment management, education funding, retirement planning, and estate planning.

Mackensen & Company is strictly a fee-only financial planning and investment management firm. We do not sell annuities, insurance, stocks, bonds, mutual funds, limited partnerships, or other commissioned products. We are not affiliated with entities that sell financial products or securities. We do not accept commissions in any form nor do we accept finder's fees.

We provide investment advice to clients who frequently delegate the authority to place trades for them without further consultation. We also work with clients who retain the final decision on investment selection. Mackensen & Company does not act as a custodian of client assets. The client always maintains asset control. Mackensen & Company places trades for clients under a limited power of attorney.

The investment strategy for a client is based on the objectives the client stated during consultations. The client may change these objectives at any time.

We send each client a written evaluation of the client's initial situation, often in the form of a net worth statement or portfolio statement. We communicate the results of periodic reviews to remind clients of the specific courses of action that they need to take. Although we conduct more frequent reviews, we do not necessarily contact the client unless we recommend immediate changes.

On an as-needed basis we may recommend that clients directly engage the services of other professionals (e.g., lawyers, accountants, insurance agents, etc.). In the event of a conflict of interest we will disclose this to the client. We consider the initial meeting, which may be by telephone, to be an exploratory interview to determine the extent to which financial planning and investment management may be beneficial to the client. This initial meeting is free of charge.

Principal Owners

Warren J. Mackensen is a 90% stockholder. Patricia A. Mackensen is a 10% stockholder.

Types of Advisory Services

Mackensen & Company provides investment supervisory services, also known as asset management services, and furnishes investment advice through consultations. On more than an occasional basis, we furnish advice to clients on matters not involving securities, typically financial planning matters, taxation issues, and trust services that often include estate planning. Client relationships vary in scope and length of service.

Tailored Relationships

We document each client's goals and objectives in our client relationship management system (ProTracker Advantage[®]). We create investment policy statements that reflect the client's investment objectives. A client may impose restrictions on investing in certain securities or types of securities.

Assets Under Management

As of February 11, 2012, Mackensen & Company manages approximately \$102 million in assets: approximately \$93 million on a discretionary basis and \$9 million on a non-discretionary basis. We serve approximately 100 clients throughout 16 states.

Types of Agreements

Mackensen & Company uses a number of client agreements to accommodate the wide array of client services. We do not assign agreements without client consent. We explain the conditions for each type of relationship and the associated fees in the following sections.

Financial Planning Agreement

We design a financial plan to you with a variety of personal financial matters. The financial plan may include a net worth statement; a cash flow statement; a review of investment accounts, including reviewing asset allocation and providing repositioning recommendations; strategic tax planning; a review of retirement accounts and plans including recommendations; a review of insurance policies and recommendations for changes, if necessary; one or more retirement scenarios; estate planning review and recommendations; and education planning with funding recommendations.

We provide detailed investment advice and specific recommendations as part of a financial plan. Implementation of the recommendations is at the discretion of the client.

The fee for a financial plan is based on the facts known at the start of the engagement and is priced according to the degree of complexity associated with the client's situation. The fee range is \$2,000 to \$10,000 and is not negotiable.

A deposit of 50% of the fee is payable at contract signing. The balance is payable upon delivery of the financial plan.

Since financial planning is a discovery process, situations occur wherein the client is unaware of certain financial exposures or predicaments. If the client's situation differs substantially from what the client disclosed at the initial meeting, the fee will be revised by mutual agreement. The client must approve the change of scope in advance of the additional work being performed when a fee increase is necessary.

After delivery of a financial plan, we may schedule future face-to-face meetings as necessary for up to one month. We bill clients separately for additional implementation work at a rate of \$200 per hour.

Comprehensive Financial Agreement

Most clients choose to have Mackensen & Company manage their assets to obtain ongoing in-depth advice and life planning. We review all aspects of the client's financial affairs so we can set realistic and measurable goals and define strategies to reach those goals. As goals and objectives change over time, we change and implement strategies.

Before starting a relationship with a client, we state, in writing, the scope of work and fee for a *Comprehensive Financial Agreement*. A *Comprehensive Financial Agreement* includes cash flow management; insurance review; investment management (including performance reporting); education planning; retirement planning; estate planning; and tax preparation, as well as the implementation of recommendations within each area.

As an integral part of the *Comprehensive Financial Agreement* we perform tax preparation work. We file eligible federal and applicable state returns electronically without an additional fee.

The annual *Comprehensive Financial Agreement* fee is based on a percentage of the investable assets according to the following schedule:

- 1.75% on the first \$200,000;
- 1.5% on the next \$300,000 (from 200,001 to 500,000);
- 1.0% on the next \$500,000 (from 500,001 to 1,000,000); and
- 0.5% on the assets above \$1,000,000.

The minimum annual fee is \$3,500 and is not negotiable. Current client relationships may exist where the fees are higher or lower than the fee schedule above.

We bill quarterly, in arrears. Payment in full is due upon invoice presentation. To facilitate billing we usually deduct fees from a designated client account. Clients must consent in advance to direct billing of their accounts.

A *Comprehensive Financial Agreement* is an ongoing agreement. The length of service to the client is at the client's discretion.

Retainer Agreement

In some circumstances, we execute a *Retainer Agreement* instead of a *Comprehensive Financial Agreement* when it is more appropriate to work on a fixed-fee basis. We price *Retainer Agreements* based on the complexity of the work, especially when asset management is not the most significant part of the relationship. The client determines whether or not tax preparation is included in the *Retainer Agreement*. The minimum annual fee for a *Retainer Agreement* is \$3,500 and is not negotiable. A *Retainer Agreement* is an ongoing agreement. The length of service to the client is at the client's discretion.

Investment Management Agreement

When clients choose not to include financial planning and tax preparation as part of the relationship, we execute an *Investment Management Agreement*.

The annual *Investment Management Agreement* fee is based on a percentage of the investable assets according to the following schedule:

- 1.75% on the first \$200,000;
- 1.5% on the next \$300,000 (from 200,001 to 500,000);
- 1.0% on the next \$500,000 (from 500,001 to 1,000,000); and
- 0.5% on the assets above \$1,000,000.

The minimum annual fee for an *Investment Management Agreement* is \$3,500 and is not negotiable. An *Investment Management Agreement* is an ongoing agreement. The length of service to the client is at the client's discretion.

Municipal Investment Management Agreement

Trustees of trust funds in New Hampshire execute a *Municipal Investment Management Agreement* for investment management services. Fees are not negotiable.

The annual fee is based on a percentage of assets as follows:

- 0.50% on the first \$5,000,000;
- 0.40% on the next \$5,000,000 (from 5,000,001 to 10,000,000);
- 0.30% on the next \$5,000,000 (from 10,000,001 to 15,000,000); and
- 0.20% on the assets above \$15,000,000.

An additional fee of 0.1% of assets under management is charged for custom investment policies. Trust fund bookkeeping services are provided as part of the *Agreement*. A *Municipal Investment Management Agreement* is an ongoing agreement. The length of service to the client is at the client's discretion.

Towns with less than \$200,000 of trust funds and capital reserve funds (combined) assets are charged a fixed bookkeeping fee of \$1,000 per year, which includes asset management and bookkeeping services.

Tax Preparation Agreement

We charge an hourly rate of \$150 for tax preparation work performed separately from a *Comprehensive Financial Agreement* or a *Retainer Agreement*. The minimum fee for tax preparation is \$300. We file eligible federal and applicable state returns electronically without an additional fee.

Hourly Planning Agreement

Mackensen & Company provides hourly planning services for clients who need advice on a limited scope of work. The hourly rate for limited scope engagements is \$200.

Asset Management

Using discount brokers or fund companies, we invest assets primarily in no-load or low-load mutual funds and exchange-traded funds. Fund companies charge each fund shareholder an investment management fee that is disclosed in the fund prospectus. Discount brokerages may charge a transaction fee for the purchase of some funds.

With client direction, we may purchase or sell individual stocks and bonds in the client's brokerage account at the qualified custodian where the client has an account with us. The custodian charges a transaction fee for stock and bond trades. We do not receive any compensation in any form from custodians.

Investments may include equities (stocks), warrants, corporate debt securities, commercial paper, certificates of deposit, municipal securities, investment company securities (variable life insurance, variable annuities, and mutual funds shares), U. S. government securities, options contracts, futures contracts, and interests in partnerships.

Initial public offerings (IPOs) are not available through us.

Termination of Agreement

Mackensen & Company may terminate any of the aforementioned agreements at any time by notifying the client in writing. If the client made an advance payment, we will refund any unearned portion of the advance payment within ten days.

We reserve the right to terminate any financial planning engagement where a client has willfully concealed or has refused to provide pertinent information about financial situations when necessary and appropriate to provide proper financial advice.

A client may terminate any of the aforementioned agreements at any time by notifying Mackensen & Company in writing and paying the rate for the time spent on the engagement before notification of termination. If the client made an advance payment, we will refund any unearned portion of the advance payment within ten days.

Fees and Compensation

Description

Mackensen & Company bases its fees on a percentage of assets under management, fixed fees or hourly charges. We describe fee details for each of the agreement types in their respective sections above.

We may, in our sole discretion, waive the minimum fee and/or charge a lesser investment advisory fee based on various criteria (e.g., historical relationship, type of assets, anticipated future earning capacity, anticipated future additional assets, dollar amounts of assets to be managed, related accounts, account composition, familial relationships, and other factors).

Fee Billing

We bill investment management fees quarterly, in arrears, meaning that we invoice clients after the three-month billing period has ended. Payment in full is due upon invoice presentation. To facilitate billing we usually deduct fees from a designated client account. Clients must consent in advance to direct debiting of their accounts.

Fees for financial plans are 50% in advance with the balance due upon delivery of the financial plan.

Other Fees

Custodians may charge transaction fees on purchases or sales of certain mutual funds and exchange-traded funds. These transaction charges are usually small and incidental to the purchase or sale of a security. The selection of the security is more important than the nominal fee that the custodian charges to buy or sell the security. We include complete details regarding custodians in this brochure under Brokerage Practices.

Expense Ratios

Mutual funds generally charge a management fee for their services as investment managers. The management fee is included in what is called an expense ratio. For example, an expense ratio of 0.50 means that the mutual fund company charges 0.5% for its services. Clients pay these fees in addition to the fees they pay to Mackensen & Company.

Mutual fund companies deduct their fees before calculating and quoting performance figures in various publications.

Past Due Accounts

We reserve the right to stop work on any account that is more than 30 days overdue.

Fee Refund Calculations

If a client terminates an ongoing money management agreement, such as a *Comprehensive Financial Agreement*, *Retainer Agreement*, *Investment Management Agreement* or *Municipal Investment Management Agreement*, we will prorate fees for the portion of the billing quarter completed. As the basis for computing fees, we use the portfolio value at the completion of the prior full billing quarter adjusted for the number of days during the billing quarter before termination.

To the extent that we have not expended time against the fee paid in advance, we will refund fees associated with other agreements (*Financial Planning Agreement*, *Tax Preparation Agreement*, and *Hourly Planning Agreement*) if a client chooses to terminate the agreement. We will provide refunds within ten days of termination.

Performance-Based Fees and Side-By-Side Management

Sharing of Capital Gains

We do not base fees on a share of the capital gains or capital appreciation of managed securities. Accordingly, there is no side-by-side management where some clients pay fees based on investment performance while other clients pay fees based on assets or retainers.

Mackensen & Company does not use a performance-based fee structure because of the potential conflict of interest. Performance-based compensation may create an incentive for the advisor to recommend an investment that may carry a higher degree of risk to the client.

Types of Clients

Description

Primary emphasis is on individuals, high net worth individuals, trusts, municipalities and small businesses. Clients may also include pension and profit sharing plans, estates, charitable organizations, corporations or other business entities.

Client relationships vary in scope and length of service.

Personal Account Minimum

The minimum total portfolio size (comprising all of the client's accounts) for a personal investment management relationship is \$200,000 of assets under management, which equates to an annual fee of \$3,500.

If the total portfolio falls below \$200,000 in value, we charge the minimum annual fee of \$3,500. Depending on circumstances, Mackensen & Company may sign an *Hourly Agreement* with the client if assets diminish significantly below \$200,000.

We may waive the total portfolio minimum size requirement at our discretion. If the client and the advisor anticipate the client will add funds to the total portfolio bringing the total to \$200,000 within a reasonable time, we may accept total portfolios of less than \$200,000. Other exceptions will apply to employees of Mackensen & Company and their relatives, or relatives of existing clients.

Asset management services have a tiered fee structure, which means that clients with lesser assets will pay a higher percentage rate on their annual fees than clients with greater assets under management will pay.

Municipal Account Minimum

There is no minimum account size for municipalities. See the Municipal Investment Management Agreement section above for fee details.

Non-Profit Account Minimum

The minimum account size and fee for a non-profit entity may be discounted or waived at our discretion.

Methods of Analysis, Investment Strategies and Risk of Loss

Methods of Analysis

Security analysis methods may include charting, fundamental analysis, technical analysis, and cyclical analysis.

The main sources of information are financial newspapers and magazines, tax-related subscriptions, inspection of corporate activities, research materials prepared by others, corporate rating services, timing services, annual reports, prospectuses, filings with the SEC, and company press releases.

Other sources of information that Mackensen & Company may use include Morningstar Principia research information, Charles Schwab & Company's "SchwabLink" service, Fidelity's Institutional Wealth Services research, Advisor Intelligence, and the World Wide Web.

Investment Strategies

The primary investment strategy used on client accounts is strategic asset allocation using a core-satellite approach. This means that we use passively-managed index and exchange-traded funds as the core investments, and then add actively-managed funds where we perceive there are greater opportunities to make a difference. Portfolios are globally diversified to control the risk associated with U.S. markets alone.

The investment strategy for a specific client is based on the objectives the client states during consultations. The client may change these objectives at any time. Each client executes an Investment Policy Statement that documents their objectives and their desired investment strategy.

Other strategies may include long-term purchases, short-term purchases, trading, short sales, margin transactions, futures contracts, and option writing (including covered options, uncovered options or spreading strategies).

Risk of Loss

All investment programs have certain risks the investor bears. With our investment approach we constantly keep the risk of loss in mind. Investors face the following investment risks:

- **Interest-rate Risk:** Fluctuations in interest rates may cause investment prices to fluctuate. For example, when interest rates rise, yields on existing bonds become less attractive, causing their market values to decline.
- **Market Risk:** The price of a security, bond, or mutual fund may drop in reaction to tangible and intangible events and conditions. External factors independent of a security's particular underlying circumstances cause this type of risk. For example, political, economic and social conditions may trigger market events.
- **Inflation Risk:** When any type of inflation is present, a dollar next year will not buy as much as a dollar today, because purchasing power is eroding at the rate of inflation.

- **Currency Risk:** Overseas investments are subject to fluctuations in the value of the dollar against the currency of the investment's originating country. This is also referred to as exchange rate risk.
- **Reinvestment Risk:** This is the risk that future proceeds from investments may have to be reinvested at a potentially lower rate of return (i.e., interest rate). This risk primarily relates to fixed income securities such as certificates of deposit and bonds.
- **Business Risk:** These risks are associated with a particular industry or a particular company within an industry. For example, oil-drilling companies depend on finding oil and then refining it, a lengthy process, before they can generate a profit. They carry a higher risk of profitability than an electric company, which generates its income from a steady stream of customers who buy electricity in all economic environments.
- **Liquidity Risk:** Liquidity is the ability to readily convert an investment into cash. Generally, assets are more liquid if many traders are interested in a standardized product. For example, Treasury Bills are highly liquid, while real estate properties are not.
- **Financial Risk:** Excessive borrowing to finance a business' operations increases the risk to profitability, because the company must meet the terms of its obligations in good times and bad. During periods of financial stress, the inability to meet loan obligations may result in bankruptcy and/or a declining market value.

Disciplinary Information

Legal and Disciplinary

Mackensen & Company and its employees have not been involved in legal or disciplinary events related to past or present investment clients.

Other Financial Industry Activities and Affiliations

Financial Industry Activities

Mackensen & Company prepares tax returns. We spend about 15% of the time on tax-related issues during the year. Frequently, we include tax preparation fees in a *Comprehensive Financial Agreement* or *Retainer Agreement*.

Mackensen & Company, Inc., is a shareholder of National Advisors Holdings, Inc. ("NAH"), a Delaware corporation organized in August of 1998. The Company holds a minority interest (less than 1%) of the outstanding stock of NAH. NAH formed a federal trust company known as National Advisors Trust Company, which provides trust services to clients of investment advisory firms, such as Mackensen & Company, across the United States. National Advisors Trust Company is an FDIC-insured Federal Savings Bank and is regulated by the Office of the Comptroller of the Currency ("OCC") in Washington, DC.

Warren J. Mackensen owns 90% of ProTracker Software, Inc., Hampton, NH, whose flagship product is ProTracker Advantage®. We, as well as over 1,000 other financial advisory people throughout the United States, use this client relationship management system. In addition, ProTracker Software sells business continuity plans, compliance manuals, and information security program manuals.

Affiliations

There are no activities or affiliations with broker-dealers.

Warren J. Mackensen and David Mayes are Members of the National Association of Personal Financial Advisors (NAPFA), the fee-only association in the U.S. Warren served six years on the NAPFA Board of Directors.

Warren is also a Member of the Financial Planning Association (FPA).

Code of Ethics, Participation or Interest in Client Transactions and Personal Trading

Code of Ethics

The employees of Mackensen & Company have committed to a Code of Ethics that is available for review by clients and prospective clients upon request.

Participation or Interest in Client Transactions

Mackensen & Company and its employees may buy or sell securities that are also held by clients. Employees may not trade their own securities ahead of client trades. Employees comply with the provisions of the Mackensen & Company *Compliance Manual*.

Personal Trading

The Chief Compliance Officer of Mackensen & Company is Warren J. Mackensen. He reviews all employee trades each quarter. David T. Mayes reviews Warren's trades. The personal trading reviews ensure that the personal trading of employees does not affect the markets, and that clients of the firm receive preferential treatment. Since most employee trades are small mutual fund trades or exchange-traded fund trades, the trades do not affect the securities markets.

Brokerage Practices

Selecting Brokerage Firms

Mackensen & Company is an advisor with Schwab's Institutional Service Group, Fidelity's Institutional Wealth Services, and National Advisors Trust Company. The first two entities are discount brokerages and the latter is a trust company. All three are qualified custodians. Mackensen & Company does not receive fees or commissions through these advisory relationships. These custodians generally do not provide referrals or proprietary research, so there is no incentive to recommend one custodian over another.

We recommend custodians based on the proven integrity and financial responsibility of the firm, the investment offerings and the best execution of orders at reasonable transaction costs. When trusts require principal and income accounting, or a corporate trustee, we often recommend National Advisors Trust Company.

The client approves the custodian to be used and the commission rates paid to the custodian. Mackensen & Company does not receive any portion of the transaction fees or commissions paid by the client to the custodian.

Mackensen & Company does not have any affiliation with product sales firms.

Best Execution

We strive to provide the best available execution of trades for our clients. Best execution includes the selection of custodians, speed and quality of execution, as well as costs. We review each custodian's execution of trades quarterly, including the trading fees that the custodians charge. We do not receive any portion of the trading fees. We document the review in the Mackensen & Company *Compliance Manual*.

Soft Dollars

Mackensen & Company receives a software maintenance credit of about \$800 per year from Charles Schwab & Company because Schwab is the custodian for some client assets. This credit offsets annual maintenance fees for our portfolio management software, which is licensed to us by Schwab Performance Technologies for use on all client portfolios. All clients benefit from this credit as it reduces our overall expenses. This nominal credit does not influence the selection of Charles Schwab & Company as a custodian for clients.

We have paid the National Association of Personal Financial Advisors ("NAPFA") a nominal fee to list the Mackensen & Company web site on the NAPFA web site. The fee is not dependent on the number of referrals received.

We have paid the Financial Planning Association ("FPA") a nominal fee to list the Mackensen & Company web site on the FPA's web site. Further, Mackensen & Company pays a nominal annual fee for an enhanced listing. These fees are not dependent on the number of referrals received.

We pay a nominal annual participation fee to the MD Preferred Financial Advisors Network to be listed as a preferred financial advisor within their network. The fee is not dependent on the number of referrals received.

Order Aggregation

Most trades are mutual funds or exchange-traded funds where trade aggregation does not garner any client benefit.

Review of Accounts

Periodic Reviews

Advisors Warren J. Mackensen, CFP® or David T. Mayes, EA, CFP® reviews portfolio accounts quarterly. If market conditions dictate, we review portfolio accounts more frequently. Each advisor reviews the accounts of no more than 100 clients.

Review Triggers

In addition to periodic reviews, conditions that may also trigger a review are changes in the tax laws, new investment information, market performance, and changes in a client's personal situation.

Clients who have received a personal financial plan in the past and are an inactive client (no current fees) must call our office to trigger a review or update.

Regular Reports

Portfolio account reviewers are members of the firm's Investment Committee. The Committee considers the client's current security positions and the likelihood that the performance of each security will contribute to the investment objectives of the client in the future.

At least annually, we provide clients periodic communications. We update clients quarterly under *Comprehensive Financial Agreements*, *Investment Management Agreements*, *Municipal Investment Management Agreements* and *Retainer Agreements*. The updates may include a net worth statement, portfolio statement, tax return (if the client requests tax preparation services), and a summary of objectives and progress towards meeting those objectives.

Client Referrals and Other Compensation

Incoming Referrals

Mackensen & Company has been fortunate to receive many referrals over the years. The referrals came from current clients, estate planning attorneys, accountants, employees, personal friends of employees and other similar sources. We do not compensate referring parties for these referrals.

Referrals to Other Professionals

Mackensen & Company does not accept referral fees or any form of remuneration from other professionals when we refer a prospect or a client to them.

Other Compensation

None

Custody

General

Mackensen & Company avoids custody of client assets by using qualified custodians. When a trusteeship is required, or when principal and income accounting is necessary, we recommend National Advisors Trust Company to serve as the custodian and corporate trustee. The client must pay trustee fees directly to National Advisors Trust when it is serving as corporate trustee. We provide the client with a current trustee fee schedule when National Advisors Trust Company is engaged. Clients benefit by using a corporate trustee because a corporate trustee is impartial and has no inherent mortality.

From time to time, an employee of Mackensen & Company may serve as a trustee of a trust or an estate for a related person, and we may act as the investment advisor to that trust or estate. Familial situations of this nature do not require an annual surprise audit of the affected accounts by an independent CPA firm.

When a client needs bill-paying services, we recommend an unaffiliated local bookkeeping company.

Account Statements

Qualified custodians hold all assets, which means that the custodians mail account statements, or send email notifications that account statements are available, at least quarterly.

Performance Reports

We encourage clients to compare the account statements received directly from their custodians to the performance report statements provided by Mackensen & Company.

Net Worth Statements

Our client relationship management system generates net worth statements and net worth graphs, which we frequently provide to clients. Net worth statements contain approximations of bank account balances provided by the client, as well as the value of land, real estate and personal use assets such as vehicles and boats. We use net worth statements for long-term financial planning where the exact values of personal assets are not significantly material to the financial planning tasks.

Investment Discretion

Discretionary Authority for Trading

Mackensen & Company accepts discretionary authority to manage securities accounts on behalf of clients.

The client approves the custodian to be used and the commission rates paid to the custodian. We do not receive any portion of the transaction fees or commissions the client pays to the custodian on trades.

Discretionary trading authority facilitates placing trades in clients' accounts on their behalf so that we may promptly implement the investment policy that they have approved in writing.

Limited Power of Attorney

A limited power of attorney is a trading authorization for this purpose. The client signs a limited power of attorney so that we may execute the trades on the client's behalf. We have the authority to determine, without obtaining specific client consent, the securities to be bought or sold, and the amount of the securities to be bought or sold. However, we consult with the client before each trade to obtain concurrence if the client has not given us a blanket trading authorization.

Voting Client Securities

Proxy Voting

Mackensen & Company accepts authority to vote client proxies upon request of the client. The client must provide the proxy to Mackensen & Company in order to vote the proxy. We will vote for the best economic interest of the client.

Clients may vote the proxies themselves. When clients request assistance on voting proxies, we will provide recommendations to the client. If a conflict of interest exists, we will disclose the conflict to the client, along with a recommended resolution.

We maintain an electronic record of each proxy voted by Mackensen & Company. The client may obtain information about the proxy vote by calling the office.

Clients may also obtain our proxy voting policy by calling the office.

Financial Information

Financial Condition

Mackensen & Company does not have any financial impairment that will preclude the firm from meeting contractual commitments to clients.

We are not required to provide a balance sheet for Mackensen & Company because we do not serve as a custodian for client funds or securities, and we do not require prepayment of fees of more than \$1,200 per client and six months or more in advance.

Business Continuity Plan

General

Mackensen & Company has a business continuity plan in place that provides detailed steps to mitigate and recover from the loss of office space, communications, services or key people.

Disasters

The business continuity plan covers natural disasters such as snow storms, hurricanes, tornados, and flooding. The plan covers man-made disasters such as loss of electrical power, loss of water pressure, fire, bomb threat, nuclear emergency, chemical event, biological event, T-1 communications line outage, Internet outage, railway accident and aircraft accident. We back up and encrypt electronic files daily and store them off site.

Alternate Offices

We have identified two alternate offices to support ongoing operations if the main office is unavailable. We will contact all clients within five days of a disaster that dictates moving our office to an alternate location.

Loss of Key Personnel

Mackensen & Company has signed a Business Continuation Agreement with another fee-only financial planning firm in New Hampshire to support the Company in the event of Warren Mackensen's serious disability or death.

Information Security Program

Information Security

Mackensen & Company maintains an information security program to minimize the risk that your personal and confidential information may be breached.

Privacy Notice

Mackensen & Company is committed to maintaining the confidentiality, integrity and security of the personal information that is entrusted to us.

The categories of nonpublic information that we collect from you may include information about your personal finances, information about your health to the extent that it is needed for the financial planning process, information about transactions between you and third parties, and information from consumer reporting agencies, e.g., credit reports. We use this information to help you meet your personal financial goals.

With your permission, we disclose limited information to attorneys, accountants, and mortgage lenders with whom you have established a relationship. You may opt out from our sharing information with these nonaffiliated third parties by notifying us at any time by telephone, mail, fax, email, or in person. With your permission, we share a limited amount of information about you with your brokerage firm in order to execute securities transactions on your behalf.

We maintain a secure office to ensure that your information is not placed at unreasonable risk. We employ a firewall barrier, secure data encryption techniques and authentication procedures in our computer environment.

We do not provide your personal information to mailing list vendors or solicitors. We require strict confidentiality in our agreements with unaffiliated third parties that require access to your personal information, including financial service companies, consultants, and auditors. Federal and state securities regulators may review our Company records and your personal records as permitted by law.

Personally identifiable information about you will be maintained while you are a client, and for the required period thereafter that records are required to be maintained by federal and state securities laws. After that time, we may destroy information.

We will notify you in advance if we expect our privacy policy to change. We are required by law to deliver this *Privacy Notice* to you annually, in writing.

Brochure Supplement

(Part 2B of Form ADV)

Supervised Persons

Warren J. Mackensen and David T. Mayes



Mackensen & Company, Inc.

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February 11, 2012

This Brochure Supplement provides information about Warren J. Mackensen and David T. Mayes that supplements the Mackensen & Company Firm Brochure. You should have received a copy of that brochure. Please contact Mackensen & Company if you did not receive Mackensen & Company's Firm Brochure or if you have any questions about the contents of this Brochure Supplement.

Additional information about Warren J. Mackensen and David T. Mayes is available on the SEC's website at www.adviserinfo.sec.gov.

Education and Business Standards

Mackensen & Company requires that advisors in its employ have a bachelor's degree and further coursework demonstrating knowledge of financial planning and tax planning. Examples of acceptable coursework include an MBA, a CFP®, a CFA, a ChFC, JD, CTFA or CPA. Additionally, advisors must have work experience that demonstrates their aptitude for financial planning and investment management.

Professional Certifications

Employees have earned certifications and credentials that are required to be explained in further detail.

Certified Financial Planner (CFP): CERTIFIED FINANCIAL PLANNERS are practitioners licensed by the CFP Board of Standards, Inc., to use the CFP mark. CFP certification requirements are as follows:

- Bachelor's degree from an accredited college or university.
- Completion of the financial planning education requirements set by the CFP Board (www.cfp.net).
- Successful completion of the 10-hour CFP® Certification Exam.
- Three-years of qualifying full-time work experience.
- Successfully pass the Candidate Fitness Standards and background check.

Enrolled Agent (EA): Enrolled Agents are enrolled by the Internal Revenue Service and authorized to use the EA designation. EA enrollment requirements:

- Successful completion of the three-part IRS Special Enrollment Examination (SEE), or completion of five years of employment by the IRS in a position that regularly interpreted and applied the tax code and its regulations.
- Successfully pass the background check conducted by the IRS.

Chartered Retirement Planning Counselor (CRPC): The College for Financial Planning awards the Chartered Retirement Planning Counselor professional designation. The requirements to receive and maintain the designation are as follows:

- Completion of the assigned course of study.
- Pass a final comprehensive examination.
- Compliance with the Code of Ethics, including Standards of Professional Conduct.
- Completion of 16 hours of continuing education every two years.

Warren J. Mackensen, CFP®**Educational Background:**

- Date of birth: June 30, 1948
- Institutions:
 - Assumption Preparatory School, Worcester, Mass. (1966).
 - Bachelor of Science in Electrical Engineering, U. S. Naval Academy (1970).
 - U. S. Naval Nuclear Power School, Bainbridge, MD. (1970).
 - U. S. Naval Nuclear Prototype Training Unit, Windsor, CT. (1971).
 - U. S. Naval Submarine School, Groton, CT. (1971).
 - MBA, University of Massachusetts at Dartmouth (formerly Southeastern Massachusetts University) (1982).
 - Master of Science (with emphasis in Financial Planning), College for Financial Planning, Denver, CO (1996).
- Credentials:
 - Registered Professional Engineer, Mechanical Engineering, Commonwealth of Massachusetts (1979).
 - Certified Financial Planner® Practitioner (1989).

Business Experience:

- Naval Officer, U.S. Nuclear Submarine Service, USS Tullibee (SSN597), Groton, CT (1971-1975).
- Project Engineer, Brewer Engineering, Marion, MA 1975-1976.
- Founded and operated Sippican Solar Systems, Inc., Marion, MA (1976-1983).
- Technical Support Group Supervisor, Public Service Co. of NH (Seabrook Nuclear Plant) (1982-1987).
- General Manager of Administration, Seaward Corp., Kittery, ME (1987-1989).
- Financial Planner, Ballentine Partners, Wolfeboro, NH (1990-1991).
- Tax Preparer, Warren J. Mackensen, CFP® (1985 - present).
- President, Mackensen & Company, Inc. (1991 - present).
- President, ProTracker Software, Inc. (1997-present).

Disciplinary Information: None

Other Business Activities:

Warren J. Mackensen is the Chief Compliance Officer of Mackensen & Company.

Warren serves as the Holy Name Society Scholarship Chairman at Our Lady of the Miraculous Medal Parish, Hampton, NH.

Warren serves as the investment advisor to the Attitash Grand Summit Unit Owners' Association reserve funds, Bartlett, NH.

Warren has served as an elected Trustee of Trust Funds in the Town of Hampton.

Additional Compensation: Warren is also on the payroll of his software firm, ProTracker Software, Inc.

Supervision:

As the owner of Mackensen & Company, Warren J. Mackensen has no immediate supervisor. However, he shares his work products with his fellow financial planners so that they may be familiar with his efforts in his absence. Additionally, he documents his work on the company file server and in the client relationship management system.

Warren's contact information:

Phone: 603-926-1775 Email: warren@mackensen.com

David T. Mayes, EA, CRPC, CFP®

Educational Background:

- Date of birth: October 26, 1967
- Institutions:
 - Bachelor of Science degree in Economics, University of Illinois (1989).
 - Master of Arts in Economics, University of NH (1990).
 - Ph. D. Candidate at The University of Tennessee, Knoxville (1995).
- Credentials:
 - IRS Enrolled Agent (2003).
 - Chartered Retirement Planning Counselor (2003).
 - Certified Financial Planner® Practitioner (2007).
- Licenses:
 - New Hampshire Life, Accident and Health Insurance and Property & Casualty Insurance Licenses.

Business Experience:

- Taught economics and finance courses at Kennesaw State University in Kennesaw, GA (1998-1999).
- Consultant to state and local governments and the private sector in Tennessee, assisting them in estimating the economic and financial effects of business location decisions (1995-1998).
- James Sterling Company, LLC, sole practitioner 2003 providing fee-only financial planning and tax services (2003).
- Financial Consultant, Granite Bank, Keene, NH, (2004).

- Financial Consultant, Mascoma Savings Bank, Lebanon, NH (2007-2008).
- Financial Planner, Mackensen & Company, September, 2008 - present.

Disciplinary Information: None

Other Business Activities:

David serves as an elected Trustee of Trust Funds in the Town of Hampton Falls.

Additional Compensation: None

Supervision:

Warren J. Mackensen, President, supervises David T. Mayes. He reviews David's work through frequent office interactions as well as electronic documentation. He also reviews David's activities through our client relationship management system, ProTracker Advantage.

Warren's contact information:

Phone: 603-926-1775 Email: warren@mackensen.com