

VIA EMAIL TO: Office of Chief Counsel - SEC <ShareholderProposals@sec.gov>
Elizabeth Ising - Gibson Dunn <Elsing@gibsondunn.com>
Christopher Butner - Chevron <CButner@chevron.com>

February 22, 2021

Office of Chief Counsel
Division of Corporation Finance
U.S. Securities and Exchange Commission
100 F Street NE
Washington, DC 20549

Re: Response to Chevron Corporation's Two No-action Requests dated 1/15/2021
Proponents: Dr. Eric Rehm, on Special Meeting proposal
Diane Turner, on Independent Chair proposal

Dear Ladies and Gentlemen:

Newground Social Investment, SPC ("**Newground**"), is a registered investment adviser with its principal place of business in Seattle, Washington. Newground submitted to Chevron Corporation ("**Chevron**" or the "**Company**") on December 8, 2020 two shareholder proposals (together, the "**Proposals**"), one on behalf of Dr. Eric Rehm, and one on behalf of Diane Turner, each clients of Newground (together, the "**Proponents**").

In two, essentially identical, no-action requests dated January 15, 2021 Chevron, via outside counsel Gibson, Dunn and Crutcher, asks that Staff concur with its position that Exchange Act Rule 14a-8(e)(2) entitles the Company to omit the Proposals noted above from its 2021 annual meeting proxy materials. Chevron's reliance on Subsection (e)(2) as the basis for exclusion is misplaced, and for the reasons set forth below, we respectfully ask that Staff deny Chevron's requests.

This single response is offered in reply to both of the Company's no-action requests (hereafter referred to collectively in the singular); but should Staff prefer that we respond using separate letters, please so indicate and we will comply.

1. All of Chevron's citations are either not relevant, or are actually supportive of the Proponents' position. Chevron fails to cite the most relevant prior determination.

(a) Chevron cites eleven determinations in its no-action request. Nine of the eleven citations are irrelevant because they relate to proposals received one or more days

after the deadline date set forth in the proxy statement,¹ whereas the Proposals were both received on the properly calculated deadline date as set by Chevron. However, in presenting these citations, Chevron advances a spurious assertion in its footnote 6:

“... the Company’s principal executive offices were closed when the Proposal was first transmitted to the Company and thus the Proposal was received when they reopened, making the Proposal untimely.”

In this misleading analysis Chevron attempts to substitute fantasy for truth, when the fact is (as acknowledged elsewhere in the no-action) that the Proposals were received by the Company on December 8, 2020 – the calendar date of the deadline.

(b) The tenth of the eleven Chevron citations, **Abbott Laboratories** (avail. Feb. 12, 2020), is not germane because it is fundamentally dissimilar from the Proposals. The *Abbott Laboratories* determination: (i) references the delivery of a company deficiency notice, and these are substantially different in form, process, and requirement from a shareholder proposal submissions; and (ii) the company’s letter was not sent on a deadline, rather, it *triggered* a deadline, in the form of a 14-day clock for the proponent’s subsequent response.

Staff rightly concluded in favor of the proponent in *Abbott Laboratories*, because to do otherwise could allow a company to send a deficiency notice up to 11:59 p.m. on a particular date, and thereby shave an entire day off the proponent’s allocated time to respond. This would have created an undesirable circumstance wherein companies could engage in *time-of-day vs calendar date* gamesmanship to the detriment of shareholders.

(c) The eleventh of the eleven Chevron citations, **Schering-Plough Corp.** (avail. Feb. 6, 2006), is the only one to fit the pattern and fact set of the current instance – though the Company does not recognize and misstates this reality. Rather than bolster Chevron’s arguments, this citation instead provides very strong support for the Proponent’s position.

Schering-Plough involved a proposal received on the established deadline date, but after the company’s stated close of business. Chevron rightly observed that Staff determined in favor of the proponent in *Schering-Plough* by refusing to concur with the company’s intent to omit. Yet, Chevron goes on to represent – incorrectly – that the determination is not analogous to the current instance because the proponent in *Schering-Plough* (the Company relates) had also submitted a paper copy of the proposal on the same day but before the company’s close of business. However, had this actually been the case it would have obviated all Subsection (e)(2) discussion in regard to the received-later electronic version of the same submission; the reality was quite different from how Chevron presented this determination.

¹ E.g., *ConocoPhillips Co.* (avail. Feb. 25, 2020); *CoreCivic, Inc.* (avail. Jan. 2, 2018); *Applied Materials, Inc.* (avail. Nov. 20, 2014); *Applied Materials, Inc.* (avail. Nov. 20, 2014) [cited twice]; *PepsiCo, Inc.* (avail. Jan. 3, 2014); *Equity LifeStyle Properties* (avail. Feb. 10, 2012); *Wal-Mart Stores, Inc. (Estad)* (avail. Mar. 26, 2010); *City National Corp.* (avail. Jan. 17, 2008); *JPMorgan Chase & Co.* (avail. Feb. 8, 2005).

In its submission, Schering-Plough clearly articulates that it did not timely receive a hard-copy version – that it was also received after hours.² Further, the proponent in *Schering-Plough* did not provide any evidence regarding proof of delivery of a hard-copy version of the proposal. Thus, though not as represented by Chevron, *Schering-Plough* was decided on an entirely analogous set of circumstances to the present instance – namely, a proposal being received via both facsimile and email on the deadline date, but *after* the company’s stated close of business – circumstances wherein Staff determined in favor of the proponent and disallowed exclusion of the proposal.

(d) The Chevron no-action overlooked or ignored ***Marathon Oil Corporation*** (avail. Jan. 12, 2004), a second determination with a fact set compellingly similar to the present instance – *i.e.*, a shareholder proposal received electronically on the appropriate due date but *after* the company’s stated close of business.

In its no-action request, Marathon Oil wrote Staff that it intended to omit from its proxy statement a proposal of the General Board of Pension and Health Benefits of The United Methodist Church. The proposal in that instance was received on the due date, as were the Proposals Chevron now seeks to omit. Marathon Oil had published in its proxy statement a closing time of 5:00 p.m. The fax with the shareholder resolution arrived at 5:15 p.m. Marathon Oil made essentially the same argument as Chevron makes now, but Staff concluded that they “do not believe that Marathon Oil may omit the proposal from its proxy materials in reliance on Rule 14a-8(e)(2).”

The *Marathon Oil* determination has also been the subject of academic scrutiny, in which a scholar concluded that a *time-of-day* type restriction is not acceptable under the Rule:

The Commission staff strictly enforces the 120-day deadline. The deadline applies even if the relevant date “falls on a Saturday, Sunday or federal holiday.” Exclusion applies to a proposal submitted merely one day after the 120-day deadline. This includes proposals postmarked before expiration but received after the deadline. **At the same time, however, proposals qualify as timely to the extent submitted anytime on the final day of period.** In *Marathon Oil Corp.*, the Commission staff declined to permit exclusion of a proposal submitted thirteen minutes past a company’s close of regular business operations.³ [emphases added]

² From the *Schering-Plough* letter to Staff: “This letter briefly responds to Mr. Chevedden’s emails dated December 26, 2005 and January 19, 2006, which indicates that a hard copy of the Proposal was timely received by the Company. We did not receive a hard copy of the Proposal. We searched our records and located a facsimile of the Proposal which was received after business hours at 8:06 p.m. EST. See Exhibit A. We continue to believe that the Proposal is excludable under Rule 14a-8(e)(2) as untimely received.”

³ *The Untimely Problem of the Timely Submission of Shareholder Proposals* (May 23, 2017): <https://www.denverlawreview.org/dlr-online-article/2017/5/23/the-untimely-problem-of-the-timely-submission-of-shareholder.html>

In concluding this section, we present that *Marathon Oil* – omitted from Chevron's no-action request – and *Schering-Plough* are representative of a long, clear, and compelling history in which Staff has applied a consistent approach to the "close of business" (i.e., time-of-day) arguments put forth by companies; it has rejected them.

In both *Schering-Plough* and *Marathon Oil*, Staff disallowed exclusion of a proposal that arrived after a company's stated close of business, and in the present instance Staff should, likewise and consistent with past determinations, deny Chevron's request to omit these Proposals.

2. Chevron's argument for exclusion is inconsistent with the policy purpose for which the Commission adopted Rule 14a-8(e)(2).

In this section we wish to distinguish between a *calendar date* deadline (as contemplated by and sanctioned under the Rule) and a *time-of-day* requirement (as imposed by certain companies but which is neither referenced in nor authorized by the Rule).

In contrast to how Chevron describes the shareholder proposal submission deadline, the Rule nowhere grants companies the right to impose "close of business" (i.e., *time-of-day*) requirements on shareholders, and it is not appropriate to allow companies to impose additional restrictions on delivery of a proposal beyond what the Rule requires – which is that a submission be delivered by a specific *calendar date*.

Chevron makes much of the fact that it had included in its proxy statement the phrase "close of business" as the deadline for receipt of proposals, arguing that the arrival of a proposal at any time after that hour would render it incurably late. However, utilizing the distinction drawn above, while the Proposals were deemed some two hours "late" according to the *time-of-day* theory advanced by the Company, they were in fact received some four hours *before* the *calendar date* deadline of midnight, as established by the Rule.

Viewed in this light, the Company's "close of business" argument is inconsistent with the policy intent which underlies the purpose for which the Commission adopted Subsection (e)(2). The phrase "close of business" could also be problematically vague.⁴

As set forth in the Rule itself, the purpose for establishing a date certain by which to receive proposals is to provide companies with "a reasonable time before the company begins to print and send its proxy materials." (Rule 14a-8(e)(2) and (e)(3).)⁵

⁴ The failure to specify a time by referencing only "close of business" may render the Chevron proxy statutorily vague. The company could change the close of business time under its bylaws such that what was one deadline at the time of the annual meeting could be an entirely different one by the final date for filing proposals. This lack of specificity creates uncertainty and a kind of jeopardy for proponents that could, taken to its logical conclusion, permit unacceptable forms of corporate gamesmanship.

⁵ We disagree with Chevron's assertion in footnote 4 of its letter that the reasonableness of timing language in Subsection (e)(2) is not relevant here due to the Company's present intent to hold its annual

Chevron has demonstrated by its subsequent actions that the arrival of these Proposals on the deadline date fully met that purpose.

As a practical matter, any proposal received on the *calendar date* deadline – whether just prior to “close of business” or any time thereafter up until 11:59 p.m. – would commence being evaluated for the proxy statement on the next business day. Therefore, from neither a policy perspective nor in terms of practical implementation is there a meaningful distinction to be drawn in reference to the *time-of-day* receipt of any proposal – so long as it is received before or on the *calendar date* deadline (up until 11:59 p.m.), which in this instance the Proposals were.

Chevron fails to address this policy argument, which is not surprising as there is little that could be said to justify an exclusion of this sort. Chevron simply makes the conclusory assertion that “[t]he Company believes that requiring stockholder proposals be received by 6:00 p.m. ... is a reasonable requirement to impose on stockholders.”⁶ Chevron makes no policy case or other effort to argue what it deems reasonable about a 6:00 p.m. cutoff for electronic deliveries – deliveries that will be available for processing the next business morning alongside all other proposals received for inclusion in its proxy. (No-Action Request Letter dated January 15, 2021.)

Chevron does attempt to analogize its close-of-business deadline to the SEC's EDGAR filing deadline, but that attempt falls flat. The EDGAR system processes some 3,000 filings *per day* which are deemed filed, due-date compliant, and public immediately upon filing. That is not even remotely comparable to the 11 shareholder proposals Chevron reports having received this year.

It is also presumptuous for Chevron to assert reliance on the Subsection (f)(1) futility provision, as there is nothing in the regulatory language that suggests a company may place its own limits on a Rule that defines the parameters of a shareholder's right to submit a proposal. Nor, from a policy perspective, would that be appropriate.

Indeed, Rule 14a-8 is the sole formal mechanism by which shareholders communicate with the companies they own, and the annual meeting is the one chance a shareholder has to communicate a matter of concern to both the company and other shareholders with the object of polling shareholder interest on the matter. It is from that exercise that a company is able to gauge materiality.

The importance of Rule 14a-8 to shareholders as a “one-shot” chance of having their voices heard makes it imperative that the Commission not permit companies to manipulate a ministerial subsection of the Rule, Subsection (e)(2), which was intended to

meeting within 30 days of May 27, 2021. To the contrary, the reasonableness of timing language is relevant as it identifies the purpose of including the deadline in the Rule, which is to permit the company sufficient time “to print and send its proxy materials.”

⁶ One test for reasonableness is to ask: what if a company were to set a *time-of-day* deadline of 2 p.m., noon, or even 9 a.m.? At some point it would become clear on its face that the time was unreasonable under the Rule. In the field of logic, if something can be shown to be false (i.e., ‘unreasonable’) at one point in a continuum, then the integrity of the practice at every point on the continuum is called into question.

ensure that companies have sufficient time to arrange for printing proxy materials. Electronic submissions⁷ clearly fulfil that policy goal. Subsection (e)(2) should not be used as a “gotcha” provision to disenfranchise filers of electronic proposals that arrive on the established deadline, though later than an arbitrary time imposed by the company.

Therefore, absent demonstration of any harm or burden to the Company, and finding no basis or authority in the language of the Rule, Chevron’s imposition of a “close of business” *time-of-day* restriction impermissibly ignores the policy need and intent for which Subsection (e)(2) was written.

3. Chevron may not omit the Proposals from its proxy materials, because the Proposals were timely filed on December 8, 2020.

Rule 14a-8(e)(2) under the Securities Exchange Act of 1934 states that a shareholder “proposal must be received at the company’s principal executive offices not less than 120 calendar days before the date of the company’s proxy statement released to shareholders in connection with the previous year’s annual meeting.” In its 2020 proxy statement, Chevron established December 8, 2020 as its deadline for receipt of shareholder proposals for the 2021 annual meeting.

By its own admission, Chevron received the Proposals on December 8, 2020. Chevron accepted the December 8 filing at the time, and one week later in the normal flow of proceedings issued deficiency notices to the Proponents in letters dated December 15, 2020. Newground cured each of the deficiencies in a submission dated and accepted by the Company on December 20, 2020. Subsequently, Chevron reached out to Newground to schedule a meeting to discuss the Proposals – which was held on February 9, 2021.

There was no indication in the deficiency letters, or in any other correspondence prior to the January 15, 2021 no-action request, that the Company considered the December 8, 2020 submissions to have arrived after the established deadline. By timely issuing a deficiency letter and accepting Newground’s documentation in response, Chevron demonstrated that it did not experience any increased burden, expense, or inconvenience as a result of the Proposals arriving at the time they did on the established *calendar date* deadline.

Notwithstanding these facts, Chevron now asserts in its January 15, 2021 no-action request that the Proposals were “not received at the principal executive

⁷ Different factors may have been present in the days of paper-only, but such is not the case today. Electronic delivery – which is now the preferred or even mandated mode of delivery for court, business, and governmental purposes – fulfills all considerations and mandates regarding timeliness under the Rule. In so observing, it is instructive to also note that the overwhelming majority of S&P 500 companies do not impose any form of *time-of-day* or “close of business” provision – either because they recognize it is not compliant with the Rule, or because it is a logistical and practical non-necessity.

offices within the timeframe required under Rule 14a-8(e)(2).” That statement is incorrect. Rule 14a-8(e)(2) is straightforward, and it identifies only a calendar date on which a proposal must be delivered in order to be deemed timely. The Proponents timely filed on the required date, and therefore met the standard as set forth in the Rule. As a result, Chevron cannot meet its Rule 14a-8(g) burden of demonstrating that it is entitled to exclude the Proposals.

4. Chevron would not be burdened by including these Proposals in its 2021 proxy materials.

Chevron has included these two shareholder Proposals in its proxy statements for a number of years running, and each year the Company has put forth substantially the same statement in opposition to the proposals. Accordingly, it would not present an undue burden or expense for Chevron to continue to include these Proposals in the upcoming proxy, as the Company clearly enjoys “a reasonable time before [it] begins to print and send its proxy materials.” (Rule 14a-8(e)(2) and (e)(3).)

While “burden” and “expense” are not among the Rule 14a-8 exclusions pursuant to which the Company would have the ability to omit the Proposals, one might consider those factors when evaluating the relative equities between the parties. For Chevron to include the Proposals in its proxy materials does not cause it any harm, as demonstrated by its having included the proposals during the past number of years.

In contrast, taking away the Chevron shareholders’ only right to consider and vote on the Proposals would cause irreparable harm. Unlike the easily-remedied addition (or continuation) of a proposal into proxy materials, once a meeting has passed without the opportunity to present a proposal, so too has passed the sole opportunity during the year for a shareholder to have their voice heard and their concerns set forth for consideration.

Importantly, these Proposals have garnered sizable support in each prior year they were put to a vote – significantly above the Rule 14a-8 threshold needed at the time to qualify for resubmission the following year.⁸ This is precisely the type of engagement the proxy proposal Rules were designed to elicit. The fact that the proposals have substantial support augurs in favor of keeping that discussion in front of management and the board, which helps them to assess materiality, and to identify the issues of concern to the Company’s owners, stakeholders, the communities in which they operate, and the public at large.

8

Proposal	2020	2019	2018
Special Meeting Threshold	34.3%	35.3%	33.9%
Independent Chair	26.9%	26.0%	24.0%

As the sole formal mechanism for shareholder communication, the ability to submit a shareholder proposal should not be proscribed without a legal, policy-based reason for doing so. Such a reason does not exist in this case.

5. The Commission has emphasized that flexibility is key during the pandemic caused by COVID-19.

The Proponents have demonstrated that their Proposals were timely filed in a way that comports with Rule 14a-8(e)(2). That timely filing – together with Chevron’s subsequent treatment of the Proposals as having been timely – augur in favor of Staff denying the Company’s request to omit the Proposals from its proxy materials.

However, even were Chevron’s imposition of a close-of-business deadline deemed consistent with Rule 14a-8(e)(2), which it is not, recent Commission emphasis on the need for flexibility in both mode and timing of filings would compel Staff to advise Chevron that it cannot omit the Proposals.

Most recently, a cross-Divisional Public Statement providing information about pandemic-related accommodations was updated just a few weeks ago on January 5, 2021.⁹ Significant for purposes of filing shareholder proposals is the Division of Corporation Finance’s recommendation to the Commission that filing and delivery deadlines be extended as necessary to deal with hardships caused by the pandemic.

Public companies are being given additional time to file reports, and are being granted the flexibility to change the dates and locations of their annual meetings. Importantly, companies are being granted the opportunity to “furnish proxy soliciting materials through the ‘notice only’ e-proxy delivery option.” In addition, registrants are “encouraged... to provide shareholder proponents with the ability to present their proposals at the shareholder meeting through means other than an in-person appearance (such as by telephone).” Accommodations are also being made for investment companies that deliver their prospectuses late, as a result of COVID-19 delays.

The Commission and Staff have made it clear via the Public Statement and other pronouncements that the need for flexibility extends not only to the companies the SEC regulates, but also to the shareholders whose interests the Agency has been charged with protecting. “We strongly encourage all parties and intermediaries involved in the proxy voting process... to be flexible and work collaboratively with one another. ... We expect all market participants to cooperate with one another... to allow shareholders to exercise their voting rights under state law.”¹⁰

⁹ An Update on the Commission’s Targeted Regulatory Relief to Assist Market Participants Affected by COVID-19 and Ensure the Orderly Function of our Markets (June 26, 2020, as updated Jan. 5, 2021).

¹⁰ Division of Corporation Finance Staff Guidance for Conducting Shareholder Meetings in Light of COVID-19 Concerns (April 7, 2020).

We understand and appreciate that the Commission will strive to permit flexibility and fairness in the interest of preserving rights and the integrity of all market participants. In this light, even if a *time-of-day* limitation were normally considered the 'law of the land', it is clear that viewed from the perspective of December 8, 2020 (the filing deadline), when still fully in the grip of the COVID pandemic and before the advent of vaccinations, a mere two-hour time delay – one which still resulted in delivery on the *calendar date* as properly established under Rule 14a-8(e)(2) – should be resolved in favor of the Proponents.

In Closing

We do not suggest that it is inappropriate to have a date certain for receipt of shareholder proposals, because companies need to be able to manage their filings calendar. However, in this instance consider that:

- The Proponents filed the Proposals on the *calendar date* mandated under Rule 14a-8(e)(2),
- There is no provision under the Rule which suggests a company may append additional *time-of-day* requirements that narrow the appropriately-calculated deadline date,
- The Company timely reviewed, processed, and accepted the Proposals through an appropriate deficiency notice process, wherein the Proponents cured all noticed defects; but the Company did not timely and properly initiate its Subsection (e)(2) claim through the deficiency notice process, and
- The Commission has counseled both issuers and proponents to exercise appropriate flexibility and to grant leeway during the time of COVID-19.

For the foregoing reasons, there is no justification for excluding the Proposals and no policy argument that could support such a result. Therefore, we respectfully request that Staff deny Chevron's two no-action requests in regard to these Proposals. Should questions arise we would be happy to discuss or clarify anything contained herein.

Sincerely,



Bruce Herbert, AIF

Chief Executive and ACCREDITED INVESTMENT FIDUCIARY

cc: Beth-ann Roth, RK Invest Law
Richard Kirby, RK Invest Law
Sanford Lewis, Attorney
Dr. Eric Rehm
Diane Turner

January 15, 2021

VIA E-MAIL

Office of Chief Counsel
Division of Corporation Finance
Securities and Exchange Commission
100 F Street, NE
Washington, DC 20549

Re: *Chevron Corporation*
Stockholder Proposal of Dr. Eric Rehm
Securities Exchange Act of 1934—Rule 14a-8

Ladies and Gentlemen:

This letter is to inform you that our client, Chevron Corporation (the “Company”), intends to omit from its proxy statement and form of proxy for its 2021 Annual Meeting of Stockholders (collectively, the “2021 Proxy Materials”) a stockholder proposal and statements in support thereof (the “Proposal”) submitted by Newground Social Investment on behalf of Dr. Eric Rehm (the “Proponent”).

Pursuant to Rule 14a-8(j), we have:

- filed this letter with the Securities and Exchange Commission (the “Commission”) no later than eighty (80) calendar days before the Company intends to file its definitive 2021 Proxy Materials with the Commission; and
- concurrently sent copies of this correspondence to the Proponent.

Rule 14a-8(k) and Staff Legal Bulletin No. 14D (Nov. 7, 2008) (“SLB 14D”) provide that stockholder proponents are required to send companies a copy of any correspondence that the proponents elect to submit to the Commission or the staff of the Division of Corporation Finance (the “Staff”). Accordingly, we are taking this opportunity to inform the Proponent that if the Proponent elects to submit additional correspondence to the Commission or the Staff with respect to this Proposal, a copy of that correspondence should be furnished concurrently to the undersigned on behalf of the Company pursuant to Rule 14a-8(k) and SLB 14D.

BASIS FOR EXCLUSION

We hereby respectfully request that the Staff concur with our view that the Proposal may be excluded from the 2021 Proxy Materials pursuant to Rule 14a-8(e)(2) because the Proposal

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was received by the Company at its principal executive offices after the deadline for submitting stockholder proposals for inclusion in the 2021 Proxy Materials.

BACKGROUND

On April 7, 2020, the Company filed with the Commission, and commenced distribution to its stockholders of, a proxy statement (the “2020 Proxy Statement”) and form of proxy for its 2020 Annual Meeting of Stockholders. As required by Rule 14a-5(e), the Company included in the 2020 Proxy Statement the deadline for receiving stockholder proposals submitted for inclusion in the Company’s proxy statement and form of proxy for the Company’s next annual meeting, calculated in the manner prescribed in Rule 14a-8(e). Specifically, the following disclosure appeared on page 91 of the 2020 Proxy Statement:

Proposals for inclusion in next year’s Proxy Statement (SEC Rule 14a-8)

Any stockholder proposal submitted in accordance with SEC Rule 14a-8 must be received at our principal executive offices no later than the close of business on December 8, 2020.

...

Proposals should be submitted by overnight mail and addressed to Mary A. Francis, Corporate Secretary and Chief Governance Officer, Chevron Corporation, 6001 Bollinger Canyon Road, San Ramon, CA 94583-2324. (emphases added)

A copy of page 91 of the 2020 Proxy Statement is attached to this letter as Exhibit A.

As described below, the Company calculated the December 8, 2020 deadline in the manner prescribed in Rule 14a-8(e) and Staff Legal Bulletin No. 14 (July 13, 2001) (“SLB 14”). Article IV, Section 6 of the Company’s publicly available¹ By-Laws defines “Close of Business” to mean “6:00 p.m. local time at the principal executive offices of the Corporation on any calendar day, whether or not the day is a business day.” Therefore, the deadline for receiving stockholder proposals submitted for inclusion in the 2021 Proxy Materials was December 8, 2020 at 6:00 p.m. PT, the local time at the Company’s principal executive offices in San Ramon, CA.

¹ See By-Laws of Chevron Corp., available at <https://www.chevron.com/-/media/chevron/investors/documents/chevronbylaws.pdf>.

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According to timestamps, the Proposal was sent via facsimile and email on December 8, 2020 at 8:53 p.m. PT² and 9:00 p.m. PT, respectively, in each case over two hours after the Company's deadline for receiving stockholder proposals and after any reasonable understanding of a company's close of business. See Exhibit B and Exhibit C. The Company's principal executive offices were closed for the day at that point, and thus—as clearly provided for in the 2020 Proxy Statement—the Proposal was not received until the next day when the Company reopened.

Additional related correspondence with the Proponent is attached as Exhibit D.

ANALYSIS

The Proposal May Be Excluded From The 2021 Proxy Materials Pursuant To Rule 14a-8(e)(2) Because The Proposal Was Received By The Company At Its Principal Executive Offices After The Deadline For Submitting Stockholder Proposals For Inclusion In The 2021 Proxy Materials.

Under Rule 14a-8(f)(1), a company may exclude a stockholder proposal if the proponent fails to follow one of the eligibility or procedural requirements contained in Rule 14a-8. Ordinarily, a company may exclude a proposal on this basis only after it has timely notified the proponent of an eligibility or procedural problem and the proponent has timely failed to adequately correct the problem. However, as per Rule 14a-8(f)(1), a company “need not provide [the proponent] such notice of a deficiency if the deficiency cannot be remedied, *such as if [the proponent] fail[s] to submit a proposal by the company's properly determined deadline*” (emphasis added).³

One of the eligibility or procedural requirements contained in Rule 14a-8 is timeliness, the requirement to submit a proposal by the applicable deadline. If a proponent is submitting a proposal “for the company's annual meeting, [the proponent] can in most cases find the deadline in [the prior] year's proxy statement.” See Rule 14a-8(e)(1). Under Rule 14a-8(e)(2):

The deadline is calculated in the following manner if the proposal is submitted for a regularly scheduled annual meeting. The proposal must be received at the company's principal executive offices not less than

² We note that the facsimile was sent from Newground Social Investment's Webfax in Seattle, WA, which is located in the same time zone as the Company's principal executive offices in San Ramon, CA. See Exhibit C.

³ For this reason, the Company did not identify this deficiency in the letter it sent to the Proponent on December 15, 2020. See Exhibit D.

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120 calendar days before the date of the company's proxy statement released to shareholders in connection with the previous year's annual meeting.⁴

SLB 14, Section C.3.b indicates that, to calculate the deadline, a company should “[i] start with the release date disclosed in the previous year’s proxy statement; [ii] increase the year by one; and [iii] count back 120 calendar days.” Consistent with this guidance, to calculate the deadline for receiving stockholder proposals submitted for the Company’s 2021 Annual Meeting of Stockholders, the Company (i) started with the release date of its 2020 Proxy Statement (i.e., April 7, 2020),⁵ (ii) increased the year by one (i.e., April 7, 2021), and (iii) counted back 120 calendar days. As per SLB 14, Section C.3.b, “day one” for purposes of this calculation was April 6, 2021, resulting in a deadline for receiving stockholder proposals submitted for inclusion in the Company’s 2021 Proxy Materials of the “close of business on December 8, 2020,” as disclosed on page 91 of the 2020 Proxy Statement. *See Exhibit A.* The By-Laws define “Close of Business” to mean “6:00 p.m. local time at the principal executive offices of the Corporation” such that the Company’s deadline for receiving stockholder proposals was December 8, 2020 at 6 p.m. PT (the local time at the Company’s principal executive offices in San Ramon, CA). As noted above and as shown in *Exhibit B* and *Exhibit C* to this letter, the Proposal was submitted over two hours after this deadline and after any reasonable understanding of the phrase “close of business.” The Company’s principal executive offices were closed for the day at that point, and thus—as clearly provided for in the proxy statement—the Proposal was not received until the next day when the Company reopened.

The Staff strictly construes the deadline for stockholder proposals under Rule 14a-8, permitting companies to exclude from proxy materials those proposals received at companies’ principal executive offices after the deadline. *See, e.g., ConocoPhillips Co.* (avail. Feb. 25, 2020) (proposal received one day after company’s deadline); *CoreCivic, Inc.* (avail. Jan. 2, 2018) (same); *Applied Materials, Inc.* (avail. Nov. 20, 2014) (same).

⁴ Also under Rule 14a-8(e)(2), “if the company did not hold an annual meeting the previous year, or if the date of this year’s annual meeting has been changed by more than 30 days from the date of the previous year’s meeting, then the deadline is a reasonable time before the company begins to print and send its proxy materials.” This portion of Rule 14a-8(e)(2) is not applicable in the instant case because the Company’s 2020 Annual Meeting of Stockholders was held on May 27, 2020, and, while the Company’s board of directors has not formally scheduled the date of the Company’s 2021 Annual Meeting of Stockholders, it currently plans to hold that meeting within 30 days of May 27, 2021.

⁵ The Notice of the 2020 Annual Meeting of Stockholders included in the 2020 Proxy Statement indicates that “[o]n Tuesday, April 7, 2020, [the Company] will commence distributing to [its] stockholders (1) a copy of this Proxy Statement, a proxy card or voting instruction form, and [the Company’s] Annual Report.” *See* <https://www.sec.gov/Archives/edgar/data/93410/000119312520100407/d838093ddef14a.htm>.

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A proposal received by a company after the deadline is deemed untimely and therefore excludable under Rule 14a-8(f) even if the proposal is dated, sent, posted, or transmitted prior to the deadline. *See, e.g., Applied Materials, Inc.* (avail. Nov. 20, 2014) (proposal cover letter dated one day before company's deadline); *PepsiCo, Inc.* (avail. Jan. 3, 2014) (proposal mailed prior to, and scheduled for delivery on, company's deadline); *Equity LifeStyle Properties* (avail. Feb. 10, 2012) (proposal dated and mailed prior to company's deadline); *Wal-Mart Stores, Inc. (Estatd)* (avail. Mar. 26, 2010) (proposal mailed six days prior to company's deadline); *City National Corp.* (avail. Jan. 17, 2008) (proposal mailed one week prior to company's deadline). This is true even if the proposal is sent by means intended to ensure timely receipt but is nevertheless untimely due to unforeseen circumstances, such as inclement weather. *See JPMorgan Chase & Co.* (avail. Feb. 8, 2005) (proposal sent next day delivery on the day before the deadline, but received after the deadline because of weather conditions). For this reason, the Staff has counseled stockholders wishing to submit proposals to do so "well in advance of the deadline and by a means that allows [the stockholder] to demonstrate the date the proposal was received at the company's principal executive offices." SLB 14, Section G.1.

Here, the Proposal was transmitted to the Company's principal executive offices no earlier than 8:53 p.m. PT on December 8, 2020, over two hours after the Company's properly calculated and noticed deadline for stockholder proposals submitted for inclusion in the 2021 Proxy Materials. The Company's 2020 Proxy Statement clearly stated that stockholder proposals must be received by the Company "no later than the close of business on December 8, 2020." Although the Company's 2020 Proxy Statement did not define "close of business," companies are not required to provide the specific time their mailrooms close for receipt of proposals by mail or courier. Rather, the 2020 Proxy Statement and the Company's other filings refer to the By-Laws as governing the Company's operations.⁶ And regardless, it is not reasonable to interpret 8:53 p.m. PT as meeting the "close of business" deadline. Moreover, if the Proponent or the Proponent's representative was uncertain as to the Company's definition of "close of business," either had ample time to reach out to the Company and ask; the Proponent's representative is quite familiar with the Company's legal department, as he has submitted, on a yearly basis, stockholder proposals to be included in the Company's proxy materials since 2012. Additionally, (i) the 2020 Proxy Statement and the Company's website⁷ provide contact information for communicating questions or

⁶ By analogy, Staff Legal Bulletin No. 14 (July 13, 2001) states that if the Rule 14a-8 "deadline falls on a Saturday, Sunday or federal holiday . . . rule 14a-8 proposals received after business reopens would be untimely." Here the Company's principal executive offices were closed when the Proposal was first transmitted to the Company and thus the Proposal was received when they reopened, making the Proposal untimely.

⁷ *See* "Corporate governance, contact the board," available at <https://www.chevron.com/investors/corporate-governance>.

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concerns to the Company's Board of Directors via the Office of the Corporate Secretary, and (ii) the Company maintains the most current version of its By-Laws on its website and includes the By-Laws as an exhibit in each Annual Report on Form 10-K that the Company files with the Commission and in certain other filings made with the Commission.

The Company believes that requiring stockholder proposals be received by 6:00 p.m. PT on the Rule 14a-8 deadline is a reasonable requirement to impose on stockholders. Analogously, the Commission imposes a 5:30 p.m. ET deadline in order for most SEC filings to be credited as having been filed that day on EDGAR. It is worth noting that proponents of nine other proposals correctly adhered to the Company's deadline and only the Proponent's representative submitted a proposal to the Company after 6:00 p.m. PT on the deadline.

The reasoning presented in recent Staff precedent supports the Proposal's exclusion. In *Abbott Laboratories* (avail. Feb. 12, 2020), the Staff was unable to concur with the exclusion of a proposal where the company emailed the proponent a deficiency notice on November 7, 2019 at 5:03 p.m. and the proponent cured the deficiency 15 calendar days later on November 22, 2019. The company argued that the proponent failed to correct the deficiency within 14 calendar days of receiving the notification by failing to respond by November 21, 2019. However, the proponent claimed, and the Staff apparently agreed, that the proponent's response on November 22, 2019 was timely and within the 14-day period where the company had emailed the proponent the deficiency letter "after the close of business" on November 7, 2019, such that "the first opportunity for the staff representative to receive the email was the morning of Friday, Nov. 8." Here, the Proposal was transmitted to the Company no earlier than 8:53 p.m. PT on December 8, 2020, over two hours after the "close of business." In *Abbott*, the company emailed the proponent just three minutes after 5:00 p.m., and the Staff agreed with the proponent that it could treat the deficiency notice as having been submitted the following day. Per the Staff's reasoning in *Abbott*, the Staff should determine that the Company did not receive the Proposal within the timeframe required under Rule 14a-8(e)(2). We see no reason for the Staff to hold companies and stockholders to differing standards.

We are aware that in *Schering-Plough Corp.* (avail. Feb. 6, 2006) the Staff did not concur with the exclusion under Rule 14a-8(e)(2) when the company's proxy statement stated that the deadline for submitting stockholder proposals for inclusion in the next year's proxy statement was 5:00 p.m. ET and the proponent emailed the proposal to the company at 8:27 p.m. ET on the submission deadline date. However, the Proposal is distinguishable from the *Schering-Plough* proposal for two key reasons. First, the proponent in *Schering-Plough* claimed that the emailed proposal "was a back-up for a hard-copy of the proposal timely received by the company on the due date"; here, Exhibit B and Exhibit C clearly show that the fax and email of the Proposal were both transmitted well after the close of business on December 8, 2020. Second, the Staff's recent view in *Abbott* makes it unclear if the Staff

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would make the same decision today if presented with the facts in *Schering-Plough*, which was submitted to the Staff over 15 years ago.

Accordingly, the Proposal is properly excludable from the 2021 Proxy Materials because it was not received at the Company's principal executive offices within the timeframe required under Rule 14a-8(e)(2).

CONCLUSION

Based upon the foregoing analysis, we respectfully request that the Staff concur that it will take no action if the Company excludes the Proposal from its 2021 Proxy Materials.

We would be happy to provide you with any additional information and answer any questions that you may have regarding this subject. Correspondence regarding this letter should be sent to shareholderproposals@gibsondunn.com. If we can be of any further assistance in this matter, please do not hesitate to call me at (202) 955-8287, or Christopher A. Butner, the Company's Assistant Secretary and Supervising Counsel, at (925) 842-2796.

Sincerely,



Elizabeth A. Ising

Enclosures

cc: Christopher A. Butner, Chevron Corporation
Bruce T. Herbert, Newground Social Investment

EXHIBIT A

householding information

We have adopted a procedure, approved by the SEC, called “householding.” Under this procedure, stockholders of record who have the same address and last name and receive hard copies of our Proxy Materials will receive only one copy, unless we are notified that one or more of these stockholders wishes to continue receiving individual copies.

Householding conserves natural resources and reduces our printing and mailing costs. Stockholders who participate in householding will continue to receive separate proxy cards. Also, householding will not in any way affect dividend check mailings.

If you and another stockholder of record with whom you share an address are receiving multiple copies of our Proxy Materials, you can request to participate in householding and receive a single copy of our Proxy Materials in the future by

calling Broadridge Financial Solutions, Inc., toll-free at 1-866-540-7095 or by writing to Broadridge Financial Solutions, Inc., Attn: Householding Department, 51 Mercedes Way, Edgewood, NY 11717.

Alternatively, if you and another stockholder of record with whom you share an address participate in householding and you wish to receive an individual copy of our Proxy Materials now or discontinue your future participation in householding, please contact Broadridge Financial Solutions, Inc., as indicated above. Proxy Materials will be delivered promptly and free of charge.

If you are a street name stockholder, you can request information about householding from your bank, broker, or other holder of record through which you own your shares.

email delivery of future proxy materials

You can elect to receive future Proxy Materials by email, which will save us the cost of producing and mailing documents to you, by enrolling at www.icsdelivery.com/cvx. If you choose to receive future Proxy Materials by email, you will receive an email with instructions containing a link to the website where those materials are available and where you can vote.

stockholder of record account maintenance

Chevron engages a transfer agent, Computershare, to assist the Company in maintaining the accounts of individuals and entities that hold Chevron common stock in their own name on the records of the Company, sometimes referred to as “stockholders of record” or “registered stockholders.” All communications concerning accounts of stockholders of record, including name and address changes, requirements to transfer shares, and similar matters, may be handled by calling Computershare’s toll-free number, 1-800-368-8357, or by contacting Computershare through its website at www.computershare.com/investor. You may also address correspondence to Computershare at P.O. Box 505000,

Louisville, KY 40233-5000 or, if by overnight delivery, 462 South 4th Street, Suite 1600, Louisville, KY 40202.

The Computershare Investment Plan provides interested investors with an alternative for purchasing and selling shares of Chevron common stock and with the ability to enroll in dividend reinvestment. Additional information is available on Computershare’s website at www.computershare.com/investor.

If you are a street name stockholder, you may contact your bank, broker, or other holder of record with questions concerning your account.

submission of stockholder proposals for 2021 annual meeting

Proposals for inclusion in next year’s Proxy Statement (SEC Rule 14a-8)

SEC Rule 14a-8 permits stockholders to submit proposals for inclusion in our Proxy Statement if the stockholders and the proposals meet certain requirements specified in that rule.

- **When to send these proposals.** Any stockholder proposal submitted in accordance with SEC Rule 14a-8 must be received at our principal executive offices no later than the close of business on December 8, 2020.
- **Where to send these proposals.** Proposals should be submitted by overnight mail and addressed to Mary A. Francis, Corporate Secretary and Chief Governance Officer, Chevron Corporation, 6001 Bollinger Canyon Road, San Ramon, CA 94583-2324.
- **What to include.** Proposals must conform to and include the information required by SEC Rule 14a-8.

EXHIBIT B

IMPORTANT FAX FOR:

Mary A. Francis
Corporate Secretary & Chief Governance Officer
Chevron Corporation
Fax: 925-842-6047

From:

Bruce T. Herbert
Tel: 206-522-1944

Date: 12/8/2020**4 page(s), including cover****Memo:****Re: Filing of Shareholder Proposal**

Please see the attached materials regarding submission of a shareholder proposal for inclusion in the proxy for the next annual meeting of stockholders, which is being sent both electronically and via facsimile.

We would appreciate receiving acknowledgement of receipt.

We invite discussion of the proposal, with the goal of its being able to be withdrawn.

Thank you.

Newground**Social Investment**

a Social Purpose Corporation

111 Queen Anne Ave N, #500
Seattle, WA 98109
(206) 522-1944
newground.net

VIA FACSIMILE TO: (925) 842-6047
VIA ELECTRONIC DELIVERY TO: Mary Francis <MFrancis@chevron.com>
Chris Butner <CButner@chevron.com>
<corpgov@chevron.com>

December 8, 2020

Mary A. Francis
Corporate Secretary & Chief Governance Officer
Chevron Corporation
6001 Bollinger Canyon Road
San Ramon, CA 94583-2324

Re: Filing of Shareholder Proposal on Special Meeting
Proponent: Dr. Eric C. Rehm

Dear Ms. Francis:

We hope this finds you well and enjoying the best of the holiday season.

On behalf of clients, Newground Social Investment reviews the financial, social, and governance implications of the policies and practices of publicly-traded companies. In so doing, we seek insights that enhance profitability, while also creating better governance and higher levels of environmental and social wellbeing. The data supports a view that good governance and enlightened social and environmental policies are hallmarks of the most profitable companies.

We have concern that there are material oversights and omissions in Chevron's public reporting on certain issues that have resulted in sizable liabilities for Chevron shareholders. For this reason, we believe that lowering to 10% the threshold for shareholders to call for special meetings would be greatly benefit.

For more than half a decade, a majority of independent shareholders have voted FOR this Proposal, which makes this time to take action on the request of this important majority.

Toward that end, Newground Social Investment ("Newground") is authorized on behalf of Dr. Eric Rehm (the "Proponent") to present the enclosed Proposal that he submits for consideration and action by stockholders at the next annual meeting, and for inclusion in the proxy statement in accordance with Rule 14a-8 of the general rules and regulations of the Securities Exchange Act of 1934.

Dr. Rehm is the beneficial owner of shares of common stock valued above the \$2,000 required under Rule 14a-8, held for longer than a year, which are entitled to be voted at the next stockholders meeting (supporting documentation available upon request).

Mary A. Francis
Chevron Corporation
Special Meeting
12/8/2020
2 of 2

In accordance with SEC Rules, Dr. Rehm acknowledges his responsibility under Rule 14a-8(b)(1), and Newground is authorized to state on his behalf (and does hereby affirmatively state) that he intends to continue to hold a requisite quantity of shares in Company stock through the date of the next annual meeting of stockholders. If required, a representative of the Proponent will attend the meeting to move the Proposal.

Newground is authorized to withdraw the Proposal on behalf of Dr. Rehm; however, if the Proposal is not withdrawn prior to publication we request that the proxy statement indicate that *Newground Social Investment* is the representative of the Proponent for this Proposal.

There is ample time between now and the proxy printing deadline to discuss these matters, and we sincerely hope that discussion and a meeting of the minds will allow a withdrawal of this Proposal.

Toward that end, you may contact Newground via the address or phone provided above; as well as by the following e-mail address:

team@newground.net

For purposes of clarity and consistency of communication, we ask that you commence all e-mail subject lines with your ticker symbol "CVX." (including the period), and we will do the same.

Thank you. We look forward to a discussion of the Proposal, and all the best for the upcoming holiday season.

Sincerely,



Bruce T. Herbert, AIF

Chief Executive and ACCREDITED INVESTMENT FIDUCIARY

cc: Dr. Eric C. Rehm
enc: Shareholder Proposal on Special Meeting

RESOLVED: Shareowners request that the Board of Chevron Corporation ("Chevron" or "Company") take the steps necessary to amend Company bylaws and appropriate governing documents to give holders of 10% of outstanding common stock the power to call a special shareowners meeting. To the fullest extent permitted by law, such bylaw text in regard to calling a special meeting shall not contain exceptions or excluding conditions that apply only to shareowners but not to management or the Board.

SUPPORTING STATEMENT:

This Proposal grants shareowners the ability to consider important matters which may arise between annual meetings, and augments the Board's power to itself call a special meeting. This Proposal earned the support of 35% of shares voted in 2019, representing approximately \$54 billion in shareholder value.

We believe management has mishandled a variety of issues in ways that significantly increase both risk and costs to shareholders. The most pressing of these issues is the ongoing legal effort by communities in Ecuador to enforce a \$9.5 billion judgment against Chevron for oil pollution.

When Chevron acquired Texaco in 2001, it inherited significant legal, financial, and reputational liabilities that stemmed from pollution of the water and lands of communities in the Ecuadorian Amazon. For two decades the affected communities brought suit against Texaco (and subsequently Chevron). The case reached its conclusion in 2018 when Ecuador's Constitutional Court, in an 8-0 decision, confirmed a \$9.5 billion judgment against Chevron.

Instead of negotiating an expedient, fair, and comprehensive settlement with the affected communities in Ecuador, Chevron pursued a costly legal strategy that lasted for more than two decades. In the course of these proceedings, Chevron's management made significant missteps, including moving the case from New York to Ecuador. In an unprecedented move, Chevron harassed and subpoenaed stockholders who questioned the advisability of the Company's legal strategy.

Chevron has acknowledged the serious risk enforcement of the \$9.5 billion judgment represents. Under oath, Deputy Controller Rex Mitchell testified that such seizure of Company assets: "would cause significant, irreparable damage to Chevron's business reputation and business relationships."

However, Chevron has yet to fully report these risks in either public filings or statements to shareholders. As a result, investors have requested that the U.S. Securities and Exchange Commission investigate whether Chevron violated securities laws by misrepresenting or materially omitting information in regard to the multi-billion Ecuadoran judgment.

Shareholders urgently need a reasonable 10% threshold to call special meetings.

THEREFORE: Vote FOR this common-sense governance enhancement that would improve shareholder communication and protect shareholder value.

EXHIBIT C

From: Newground Team <team@newground.net>
Sent: Tuesday, December 8, 2020 9:00 PM
To: Francis, Mary A. (MFrancis); Corporate Governance Correspondence; Butner, Christopher A (CButner)
Cc: de los Reyes, Lupe; Padilla, Lorraine (Lorraine); Takahashi, Daichi; Macindoe, Marian; Newground Team
Subject: **[**EXTERNAL**]** CVX. Filing of Shareholder Proposal on Special Meeting.
Attachments: CVX_2021_SM_Filing-PACKET_Special-Meeting_FINAL_2020.1108_SIGNED.pdf
Importance: High

Seattle | Tue 12/8/2020

Mary A. Francis
Corporate Secretary & Chief Governance Officer
Chevron Corporation

Dear Ms. Francis:

I hope this finds you safe, well, and discovering unique ways to thrive during these remarkable times.

Attached please find a shareholder proposal on lowering the threshold to call a Special Meeting, submitted for inclusion in the proxy for the next annual meeting of stockholders – done with the hope that discussion and advances in policy/practices will lead to its withdrawal. It is being submitted both electronically and via facsimile.

We would appreciate receiving acknowledgement of receipt. Thank you.

Sincerely, . . . Bruce Herbert

cc: <CorpGov@chevron.com>;
Chris Butner - CVX <CButner@chevron.com>;
Lupe Daly - CVX <LupeDaly@chevron.com>;
Lorraine Padilla - CVX <Lorraine@chevron.com>;
Daichi Takahashi - CVX <Daichi.Takahashi@chevron.com>;
Marian Macindoe - CVX <MarianMacindoe@chevron.com>;

Enc: CVX_2021_SM_Filing-PACKET_Special-Meeting_FINAL_2020.1108_SIGNED.pdf



Bruce T. Herbert, AIF
Chief Executive
Newground Social Investment
(206) 522-1944
team@newground.net | www.newground.net



VIA FACSIMILE TO: (925) 842-6047
VIA ELECTRONIC DELIVERY TO: Mary Francis <MFrancis@chevron.com>
Chris Butner <CButner@chevron.com>
<corpgov@chevron.com>

December 8, 2020

Mary A. Francis
Corporate Secretary & Chief Governance Officer
Chevron Corporation
6001 Bollinger Canyon Road
San Ramon, CA 94583-2324

Re: Filing of Shareholder Proposal on Special Meeting
Proponent: Dr. Eric C. Rehm

Dear Ms. Francis:

We hope this finds you well and enjoying the best of the holiday season.

On behalf of clients, Newground Social Investment reviews the financial, social, and governance implications of the policies and practices of publicly-traded companies. In so doing, we seek insights that enhance profitability, while also creating better governance and higher levels of environmental and social wellbeing. The data supports a view that good governance and enlightened social and environmental policies are hallmarks of the most profitable companies.

We have concern that there are material oversights and omissions in Chevron's public reporting on certain issues that have resulted in sizable liabilities for Chevron shareholders. For this reason, we believe that lowering to 10% the threshold for shareholders to call for special meetings would be greatly benefit.

For more than half a decade, a majority of independent shareholders have voted FOR this Proposal, which makes this time to take action on the request of this important majority.

Toward that end, Newground Social Investment ("Newground") is authorized on behalf of Dr. Eric Rehm (the "Proponent") to present the enclosed Proposal that he submits for consideration and action by stockholders at the next annual meeting, and for inclusion in the proxy statement in accordance with Rule 14a-8 of the general rules and regulations of the Securities Exchange Act of 1934.

Dr. Rehm is the beneficial owner of shares of common stock valued above the \$2,000 required under Rule 14a-8, held for longer than a year, which are entitled to be voted at the next stockholders meeting (supporting documentation available upon request).

Mary A. Francis
Chevron Corporation
Special Meeting
12/8/2020
2 of 2

In accordance with SEC Rules, Dr. Rehm acknowledges his responsibility under Rule 14a-8(b)(1), and Newground is authorized to state on his behalf (and does hereby affirmatively state) that he intends to continue to hold a requisite quantity of shares in Company stock through the date of the next annual meeting of stockholders. If required, a representative of the Proponent will attend the meeting to move the Proposal.

Newground is authorized to withdraw the Proposal on behalf of Dr. Rehm; however, if the Proposal is not withdrawn prior to publication we request that the proxy statement indicate that *Newground Social Investment* is the representative of the Proponent for this Proposal.

There is ample time between now and the proxy printing deadline to discuss these matters, and we sincerely hope that discussion and a meeting of the minds will allow a withdrawal of this Proposal.

Toward that end, you may contact Newground via the address or phone provided above; as well as by the following e-mail address:

team@newground.net

For purposes of clarity and consistency of communication, we ask that you commence all e-mail subject lines with your ticker symbol "**CVX.**" (including the period), and we will do the same.

Thank you. We look forward to a discussion of the Proposal, and all the best for the upcoming holiday season.

Sincerely,



Bruce T. Herbert, AIF

Chief Executive and ACCREDITED INVESTMENT FIDUCIARY

cc: Dr. Eric C. Rehm
enc: Shareholder Proposal on Special Meeting

RESOLVED: Shareowners request that the Board of Chevron Corporation (“Chevron” or “Company”) take the steps necessary to amend Company bylaws and appropriate governing documents to give holders of 10% of outstanding common stock the power to call a special shareowners meeting. To the fullest extent permitted by law, such bylaw text in regard to calling a special meeting shall not contain exceptions or excluding conditions that apply only to shareowners but not to management or the Board.

SUPPORTING STATEMENT:

This Proposal grants shareowners the ability to consider important matters which may arise between annual meetings, and augments the Board’s power to itself call a special meeting. This Proposal earned the support of 35% of shares voted in 2019, representing approximately \$54 billion in shareholder value.

We believe management has mishandled a variety of issues in ways that significantly increase both risk and costs to shareholders. The most pressing of these issues is the ongoing legal effort by communities in Ecuador to enforce a \$9.5 billion judgment against Chevron for oil pollution.

When Chevron acquired Texaco in 2001, it inherited significant legal, financial, and reputational liabilities that stemmed from pollution of the water and lands of communities in the Ecuadorian Amazon. For two decades the affected communities brought suit against Texaco (and subsequently Chevron). The case reached its conclusion in 2018 when Ecuador’s Constitutional Court, in an 8-0 decision, confirmed a \$9.5 billion judgment against Chevron.

Instead of negotiating an expedient, fair, and comprehensive settlement with the affected communities in Ecuador, Chevron pursued a costly legal strategy that lasted for more than two decades. In the course of these proceedings, Chevron’s management made significant missteps, including moving the case from New York to Ecuador. In an unprecedented move, Chevron harassed and subpoenaed stockholders who questioned the advisability of the Company’s legal strategy.

Chevron has acknowledged the serious risk enforcement of the \$9.5 billion judgment represents. Under oath, Deputy Controller Rex Mitchell testified that such seizure of Company assets: “would cause significant, irreparable damage to Chevron’s business reputation and business relationships.”

However, Chevron has yet to fully report these risks in either public filings or statements to shareholders. As a result, investors have requested that the U.S. Securities and Exchange Commission investigate whether Chevron violated securities laws by misrepresenting or materially omitting information in regard to the multi-billion Ecuadoran judgment.

Shareholders urgently need a reasonable 10% threshold to call special meetings.

THEREFORE: Vote FOR this common-sense governance enhancement that would improve shareholder communication and protect shareholder value.

~ ~ ~

EXHIBIT D

From: Butner, Christopher A (CButner) <CButner@chevron.com>
Sent: Tuesday, December 15, 2020 11:13 AM
To: Newground Team
Subject: CVX.
Attachments: Rehm 12 15 20.pdf

Please see the attached.

Best regards,
Chris

Christopher A. Butner

Chevron Corporation
6001 Bollinger Canyon Road, Rm T-3188
San Ramon, CA 94583
(925) 842-2796--Direct
(415) 238-1172--Cell
cbutner@chevron.com

This message may contain privileged and/or confidential information; please handle and protect it appropriately. If you are not the intended recipient, or the person responsible for delivering it to the intended recipient, you are hereby notified that any disclosure, copying, distribution or use of any of the information contained in or attached to this transmission is STRICTLY PROHIBITED. If you have received this message in error, please notify me immediately, and destroy the original message, including any attachments, without reading them.



Christopher A. Butner
Assistant Secretary and Securities/Corporate Governance Counsel

December 15, 2020

Sent via email and overnight delivery:

team@newground.net

Bruce T. Herbert
111 Queen Anne Ave N, #500,
Seattle, WA 98109

Re: Stockholder Proposal

Dear Mr. Herbert,

We received your letter submitting a stockholder proposal for Newground Social Investment on behalf of Eric Rehm ("Proponent"), for inclusion in Chevron's proxy statement and proxy for its 2021 annual meeting of stockholders. By way of rules adopted pursuant to the Securities Exchange Act of 1934, the U.S. Securities and Exchange Commission has prescribed certain procedural and eligibility requirements for the submission of proposals to be included in a company's proxy materials. I write to provide notice of certain defects in your submission, as detailed below, and ask that you provide to us documents sufficient to remedy these defects.

First, your letter did not include any documentation demonstrating that the Proponent has granted Newground Social Investment sufficient authority to submit the proposal on his behalf. In order for the proposal to be properly submitted by the Proponent, Newground Social Investment must provide a copy of its authorization from the Proponent to submit the proposal as the Proponent's qualified representative. Absent such documentation, it would appear that the proposal is being submitted by Newground Social Investment, in which case Newground Social Investment must provide proof of its own ownership of at least \$2,000, or 1% of Chevron's shares entities to vote on the proposal for at least the one-year period preceding and including the date the proposal was submitted (December 8, 2020), as required by the Exchange Act Rule 14a-8(b)(2).

In November 2017, the Staff of the Division of Corporation Finance of the SEC issued Staff Legal Bulletin No. 14I ("SLB 14I"), providing guidance for a stockholder submitting a proposal through a representative. SLB 14I provides that, in general, the stockholder should provide documentation that is signed and dated by the stockholder that makes clear that the stockholder is delegating authority to the representative to submit a

stockholder proposal and to act on the stockholder's behalf and that includes the following:

- Identity of the stockholder-proponent and the person or entity selected as proxy;
- Identity of the company to which the proposal is directed;
- Identity of the annual or special meeting for which the proposal is submitted; and
- Identity of the specific proposal to be submitted (e.g., proposal to lower the threshold for calling a special meeting from 25% to 20%).

To remedy this defect, please provide to us documentation demonstrating that the Proponent has granted Newground Social Investment authority to submit the proposal on his behalf.

Second, the Proponent has not provided a written statement that she intends to continue to hold the requisite number of Chevron shares through the date of Chevron's 2021 annual meeting of shareholders. Pursuant to Exchange Act Rule 14a-8(b)(2), when submitting a stockholder proposal for inclusion in a company's proxy statement a stockholder must provide a "written statement that [the stockholder] intend[s] to continue to hold the securities through the date of the meeting of stockholders" regardless of whether the stockholder or another party is providing proof of the stockholder's ownership.

Although your letter purports to provide such a statement, the statement is insufficient because you have not provided evidence of Newground Social Investment's authority to make such a statement on the Proponent's behalf. In addition, to the extent your statement is based upon Newground Social Investment's discretion over the Proponent's account, it is nonetheless insufficient because the Proponent presumably has the ability to override Newground Social Investment's discretion. To remedy this defect, the Proponent must submit a written statement that either (1) she intends to continue holding the requisite number of Chevron shares through the date of Chevron's 2021 annual meeting of stockholders; or (2) she has authorized Newground Social Investment to make such a statement on his behalf.

Third, under Exchange Act Rule 14a-8(b), to be eligible to submit a proposal, the Proponent must be a Chevron stockholder, either as a registered holder or as a beneficial holder (i.e., a street name holder), and must have continuously held at least \$2,000 in market value or 1% of Chevron's shares entitled to be voted on the proposal at the annual meeting for at least one year as of the date the proposal is submitted. Chevron's stock records for its registered holders do not indicate that the Proponent is a registered holder. Exchange Act Rule 14a-8(b)(2) and SEC staff guidance provide that if the Proponent is not a registered holder the Proponent must prove share position and eligibility by submitting to Chevron either:

1. a written statement from the "record" holder of the Proponent's shares (usually a broker or bank) verifying that the Proponent has continuously held the required

value or number of shares for at least the one-year period preceding and including the date the proposal was submitted, which was December 8, 2020; or

2. a copy of a filed Schedule 13D, Schedule 13G, Form 3, Form 4, Form 5, or amendments to those documents or updated forms, reflecting Proponent ownership of the required value or number of shares as of or before the date on which the one-year eligibility period begins and any subsequent amendments reporting a change in ownership level, along with a written statement that the Proponent has owned the required value or number of shares continuously for at least one year as of the date the proposal was submitted (December 8, 2020).

Your letter did not include proof of the Proponent's ownership of Chevron stock. By this letter, I am requesting that you provide to us acceptable documentation that the Proponent has held the required value or number of shares to submit a proposal continuously for at least the one-year period preceding and including the December 8, 2020 date the proposal was submitted.

In this regard, I direct your attention to the SEC's Division of Corporation Finance Staff Legal Bulletin No. 14 (at C(1)(c)(1)-(2)), which indicates that, for purposes of Exchange Act Rule 14a-8(b)(2), written statements verifying ownership of shares "must be from the record holder of the shareholder's securities, which is usually a broker or bank." Further, please note that most large U.S. brokers and banks deposit their customers' securities with, and hold those securities through, the Depository Trust Company ("DTC"), a registered clearing agency that acts as a securities depository (DTC is also known through the account name of Cede & Co.), and the Division of Corporation Finance advises that, for purposes of Exchange Act Rule 14a-8(b)(2), only DTC participants or affiliates of DTC participants "should be viewed as 'record' holders of securities that are deposited at DTC." (Staff Legal Bulletin No. 14F at B(3) and No. 14G at B(1)-(2)). (Copies of these and other Staff Legal Bulletins containing useful information for proponents when submitting proof of ownership to companies can be found on the SEC's web site at: <http://www.sec.gov/interps/legal.shtml>.) You can confirm whether the Proponent's broker or bank is a DTC participant by asking the broker or bank or by checking DTC's participant list, which is available at <http://www.dtcc.com/~media/Files/Downloads/client-center/DTC/alpha.pdf>

Please note that if the Proponent's broker or bank is not a DTC participant, then you need to submit proof of ownership from the DTC participant through which the shares are held verifying that the Proponent has continuously held the requisite number of Chevron shares for at least the one-year period preceding and including the date the proposal was submitted (December 8, 2020). You should be able to find out or confirm the identity of the DTC participant by asking the Proponent's broker or bank.

Consistent with the above, if the Proponent intends to demonstrate ownership by submitting a written statement from the "record" holder of the Proponent's shares, please provide to us a written statement from the DTC participant record holder of the Proponent's shares verifying (a) that the DTC participant is the

record holder, (b) the number of shares held in the Proponent's name, and (c) that the Proponent has continuously held the required value or number of Chevron shares for at least the one-year period preceding and including December 8, 2020, the date the proposal was submitted. Additionally, if the DTC participant that holds the Proponent's shares is not able to confirm individual holdings but is able to confirm the holdings of the Proponent's broker or bank, then the Proponent will need to satisfy the proof of ownership requirements by obtaining and submitting two proof of ownership statements verifying that, for at least the one-year period preceding and including the date the proposal was submitted (December 8, 2020), the requisite number of Chevron shares were continuously held. The first statement should be from the Proponent's broker or bank confirming the Proponent's ownership. The second statement should be from the DTC participant confirming the broker or bank's ownership.

Your response may be sent to my attention by U.S. Postal Service or overnight delivery at the address above or by email (cbutner@chevron.com). Pursuant to Exchange Act Rule 14a-8(f), your response must be postmarked or transmitted electronically no later than 14 days from the date you receive this letter.

Copies of Exchange Act Rule 14a-8 and Staff Legal Bulletin No. 14F are enclosed for your convenience. Thank you, in advance, for your attention to this matter.

Sincerely,



Christopher A. Butner

**Please note correspondence related to another proponent's separate proposal (Turner) has been included in these Exhibits.

From: Newground Team <team@newground.net>
Sent: Sunday, December 20, 2020 10:01 PM
To: Butner, Christopher A (CButner) <CButner@chevron.com>
Cc: Newground Team <team@newground.net>
Subject: [**EXTERNAL**] Re: CVX. Deficiency Letter, Response.
Importance: High

Seattle | Sun 12/20/2020

Dear Chris,

In response to both notices of deficiency, for Turner and for Rehm, please see the attached.

Happy holidays, . . . Bruce

Bruce T. Herbert, AIF
Newground Social Investment
Connecting Money with What Matters
(206) 522-1944 | www.newground.net

<<<<<< >>>>>>

From: Newground Team <team@newground.net>
Sent: Tuesday, December 15, 2020 8:53 PM
To: Butner, Christopher A (CButner) <CButner@chevron.com>
Cc: Newground Team <team@newground.net>
Subject: Re: CVX. Deficiency Letter.

Seattle | Tue 12/15/2020

Thanks, Chris for both your messages (and for using "CVX" in the subject line!). We should be able to deliver the requested materials this week.

I hope this finds you and yours safe, well, and discovering unique ways to thrive during these remarkable times!

All the best, . . . Bruce

Bruce T. Herbert, AIF
Newground Social Investment
Connecting Money with What Matters
(206) 522-1 www.newground.net

<<<<<< >>>>>>

VIA ELECTRONIC DELIVERY TO: Chris Butner <CButner@chevron.com>

December 20, 2020

Christopher A. Butner
Assistant Secretary and Securities/Corporate Governance Counsel
Chevron Corporation
6001 Bollinger Canyon Road, T3188
San Ramon, CA 94583

**Re: Deficiency Notice Responses
Regarding Both Independent Chair & Special Meeting Proposals**

Dear Chris:

We are in receipt of the Company's two deficiency notice letters dated 12/15/2020 that relate to the **Independent Chair** and **Special Meeting** proposals, each of which requested the following three items:

- a. Proof of authorization for Newground Social Investment**
- b. Statement of the Proponent's intent to hold shares**
- c. Verification of share ownership**

Regarding (c), appended as a PDF are letters from Charles Schwab which verify the share ownership for each named Proponent, as required under Rule 14a-8(b)(2).

In regard to (a) and (b), authorizing documents for each Proponent were delivered to the company on 12/18/2018 which fully authorize Newground Social Investment to file this Proposal on each of their behalf. As a courtesy, attached please find updated versions of each.

I believe this fulfils the company's 12/15/2020 request in its entirety, so please let me know in a timely way should you feel otherwise.

Thank you. We look forward to a discussion of the Proposal, and all the best for an uplifting Holiday Season.

Sincerely,



Bruce T. Herbert, AIF
Chief Executive and ACCREDITED INVESTMENT FIDUCIARY

cc: Diane Turner
Dr. Eric Rehm
Interfaith Center on Corporate Responsibility (ICCR)

enc: Letters of Verification
Authorization Documents

December 14, 2020

**Re: Verification of Chevron Corporation shares for
Eric Rehm**

To Whom It May Concern:

This letter is to verify that as-of this date, the above-referenced client has continuously owned:

- More than \$2,000 worth of common stock, for longer than 13 months.

Charles Schwab & Co. serves as the custodian and/or record holder of these shares.

Sincerely,



Josh Parker
Senior Enhanced Specialist
Advisor Services

EXHIBIT B (ver s20.1.07)

Authorization, Appointment, and Statement of Intent Related to Conduct of Shareholder Engagement

Authorization and Appointment

I/we (whether individually, jointly, or organizationally) do hereby authorize, appoint, and grant agency authority to Newground Social Investment, SPC (“Newground”) and/or Investor Voice, SPC (“Investor Voice”) or their agents, for the purpose of representing me/us in regard to the securities that I/we hold in all matters relating to shareholder engagement – including (but not limited to):

- The submission, negotiation, and withdrawal of shareholder proposals.
- Issuing Letters of Intent to companies in accordance with SEC Rule 14a-8(b)(1).
- Attending, speaking, and presenting at shareholder meetings.
- Requesting Letters of Verification from custodians.

This authorization, appointment, and grant of agency authority (the “Appointment”) is intended to be both retroactive and forward-looking: it shall remain in effect and endure so long as my/our Investment Advisory Agreement (the “Agreement”) remains in force, except as noted below.

Revocable in writing, it shall expire when the Agreement does, except in regard to shareholder Proposals that may have been initiated but not yet concluded (withdrawn, omitted, or voted on). For such items (if any), this Appointment shall remain in effect until the Proposal(s) in question is/are either withdrawn, omitted, or voted on by shareholders.

To a company receiving a shareholder proposal under this Appointment, please consider it as both authorization and instruction to:

- Dialogue with Newground (or Investor Voice).
- Receive, accept, and promptly act upon materials, communications, statements, and instructions related to the matters noted above.
- Direct all correspondence, questions, or communication regarding same to Newground (or Investor Voice).

Statement of Intent

In accordance with SEC rules, by this letter I/we (whether individually, jointly, or organizationally) do hereby express and affirmatively state an intent to continue to hold a sufficient value of a Company’s stock, as defined within SEC Rule 14a-8(b)(1), from the time a shareholder proposal is filed at that Company through the date of the subsequent annual meeting of shareholders.

By this letter I/we also authorize, appoint, and grant agency authority to Newground Social Investment, SPC (“Newground”) and/or Investor Voice, SPC (“Investor Voice”), or their agents, to issue a Statement of Intent to Hold Shares on my/our behalf (whether individually, jointly, or organizationally).

continued on next page...

This Statement of Intent to Hold Shares (the "Statement") applies to any company in which I/we own shares (whether individually, jointly, or organizationally) at which a shareholder proposal is or has been filed (whether directly or on my/our behalf). This Statement, or any form of such Statement that has or may be issued by our agent(s), is to be accepted by a company that receives it as my/our Statement in accordance with SEC Rule 14a-8(b)(1).

This Statement is intended to be both retroactive and forward-looking: it shall remain in effect and endure so long as my/our Investment Advisory Agreement (the "Agreement") remains in force, except as noted below.

Revocable in writing, it shall expire when the Agreement does, except in regard to shareholder Proposals that may have been initiated but not yet concluded (withdrawn, omitted, or voted on). For such items (if any), this Statement shall remain in effect until the Proposal(s) in question is/are either withdrawn, omitted, or voted on by shareholders.

On behalf of: **Eric Rehm & Mary Geary**

(A) **Eric Rehm**

Please print name (and title, if pertinent)

12/18/2020 | 16:21

Date

DocuSigned by:

Eric Rehm

Signature 1st Person (or Authorized Party, Trustee)

(B) **Mary Geary**

Please print name (and title, if pertinent)

12/18/2020 | 13:25

Date

DocuSigned by:

Mary Geary

Signature 2nd Person (or Authorized Party, Trustee)

(C)

Please print name (and title, if pertinent)

Date

(C)

Signature 3rd Person (or Authorized Party, Trustee)

(D)

Please print name (and title, if pertinent)

Date

(D)

Signature 4th Person (or Authorized Party, Trustee)

Shareholder Engagement

As relates to shareholder engagement, I/we fully authorize Newground Social Investment (and/or Investor Voice) to submit the following Shareholder Proposal on my/our behalf:

Company:

Chevron Corporation

Topic:

Lower Threshold for a Special Meeting

Years of Presentation:

For presentation at the next five (5)
Annual General Meetings of stockholders
following the date of execution

The undersigned represents that I/we (whether individually, jointly, or organizationally) hold all appropriate authority to execute this document.

On behalf of: Eric Rehm & Mary Geary		
(A) Eric Rehm	12/18/2020 16:21	DocuSigned by: Eric Rehm
<i>Please print name (and title, if pertinent)</i>	<i>Date</i>	<i>Signature 1st Person (or Authorized Party, Trustee)</i>
(B) Mary Geary	12/18/2020 13:25	DocuSigned by: Mary Geary
<i>Please print name (and title, if pertinent)</i>	<i>Date</i>	<i>Signature 2nd Person (or Authorized Party, Trustee)</i>
(C)		(C)
<i>Please print name (and title, if pertinent)</i>	<i>Date</i>	<i>Signature 3rd Person (or Authorized Party, Trustee)</i>
(D)		(D)
<i>Please print name (and title, if pertinent)</i>	<i>Date</i>	<i>Signature 4th Person (or Authorized Party, Trustee)</i>

December 14, 2020

**Re: Verification of Chevron Corporation shares for
Diane Turner**

To Whom It May Concern:

This letter is to verify that as-of this date, the above-referenced client has continuously owned:

- More than \$2,000 worth of common stock, for longer than 13 months.

Charles Schwab & Co. serves as the custodian and/or record holder of these shares.

Sincerely,



Josh Parker
Senior Enhanced Specialist
Advisor Services

EXHIBIT B (ver s20.1.07)

Authorization, Appointment, and Statement of Intent Related to Conduct of Shareholder Engagement

Authorization and Appointment

I/we (whether individually, jointly, or organizationally) do hereby authorize, appoint, and grant agency authority to Newground Social Investment, SPC (“Newground”) and/or Investor Voice, SPC (“Investor Voice”) or their agents, for the purpose of representing me/us in regard to the securities that I/we hold in all matters relating to shareholder engagement – including (but not limited to):

- The submission, negotiation, and withdrawal of shareholder proposals.
- Issuing Letters of Intent to companies in accordance with SEC Rule 14a-8(b)(1).
- Attending, speaking, and presenting at shareholder meetings.
- Requesting Letters of Verification from custodians.

This authorization, appointment, and grant of agency authority (the “Appointment”) is intended to be both retroactive and forward-looking: it shall remain in effect and endure so long as my/our Investment Advisory Agreement (the “Agreement”) remains in force, except as noted below.

Revocable in writing, it shall expire when the Agreement does, except in regard to shareholder Proposals that may have been initiated but not yet concluded (withdrawn, omitted, or voted on). For such items (if any), this Appointment shall remain in effect until the Proposal(s) in question is/are either withdrawn, omitted, or voted on by shareholders.

To a company receiving a shareholder proposal under this Appointment, please consider it as both authorization and instruction to:

- Dialogue with Newground (or Investor Voice).
- Receive, accept, and promptly act upon materials, communications, statements, and instructions related to the matters noted above.
- Direct all correspondence, questions, or communication regarding same to Newground (or Investor Voice).

Statement of Intent

In accordance with SEC rules, by this letter I/we (whether individually, jointly, or organizationally) do hereby express and affirmatively state an intent to continue to hold a sufficient value of a Company’s stock, as defined within SEC Rule 14a-8(b)(1), from the time a shareholder proposal is filed at that Company through the date of the subsequent annual meeting of shareholders.

By this letter I/we also authorize, appoint, and grant agency authority to Newground Social Investment, SPC (“Newground”) and/or Investor Voice, SPC (“Investor Voice”), or their agents, to issue a Statement of Intent to Hold Shares on my/our behalf (whether individually, jointly, or organizationally).

continued on next page...

This Statement of Intent to Hold Shares (the "Statement") applies to any company in which I/we own shares (whether individually, jointly, or organizationally) at which a shareholder proposal is or has been filed (whether directly or on my/our behalf). This Statement, or any form of such Statement that has or may be issued by our agent(s), is to be accepted by a company that receives it as my/our Statement in accordance with SEC Rule 14a-8(b)(1).

This Statement is intended to be both retroactive and forward-looking: it shall remain in effect and endure so long as my/our Investment Advisory Agreement (the "Agreement") remains in force, except as noted below.

Revocable in writing, it shall expire when the Agreement does, except in regard to shareholder Proposals that may have been initiated but not yet concluded (withdrawn, omitted, or voted on). For such items (if any), this Statement shall remain in effect until the Proposal(s) in question is/are either withdrawn, omitted, or voted on by shareholders.

On behalf of:

12/19/2020 | 19:34:13 EST

DocuSigned by:
Diane Turner
8BA5C61C48A24C2...

(A) **Diane Turner**

(A)

Please print name (and title, if pertinent)

Date

Signature 1st Person (or Authorized Party, Trustee)

(B)

(B)

Please print name (and title, if pertinent)

Date

Signature 2nd Person (or Authorized Party, Trustee)

(C)

(C)

Please print name (and title, if pertinent)

Date

Signature 3rd Person (or Authorized Party, Trustee)

(D)

(D)

Please print name (and title, if pertinent)

Date

Signature 4th Person (or Authorized Party, Trustee)

Shareholder Engagement

I/we (whether individually, jointly, or organizationally) do hereby authorize, appoint, and grant agency authority to Newground Social Investment, spc (“Newground”) and/or Investor Voice, spc (“Investor Voice”) or their agents, for the purpose of representing me/us in regard to the securities that I/we hold in all matters relating to shareholder engagement; including, but not limited to, the submission of shareholder proposals and the issuing of statements of intent.

Company:

Chevron Corporation

Topic:

Separate Roles of CEO and Board Chair

Years of Presentation:

For presentation at the next five (5) Annual General Meetings of stockholders following the date of execution.

The undersigned represent that I/we (whether individually, jointly, or organizationally) hold all appropriate authority to execute this authorization and appointment.

On behalf of:

(A) **Diane Turner**

12/19/2020 | 19:34:13 EST

DocuSigned by:
Diane Turner
8BA5C61C46A21C2...

Please print name (and title, if pertinent)

Date

Signature 1st Person (or Authorized Party, Trustee)

(B)

Please print name (and title, if pertinent)

Date

(B)

Signature 2nd Person (or Authorized Party, Trustee)

(C)

Please print name (and title, if pertinent)

Date

(C)

Signature 3rd Person (or Authorized Party, Trustee)

(D)

Please print name (and title, if pertinent)

Date

(D)

Signature 4th Person (or Authorized Party, Trustee)