MEMORANDUM

June 12, 2023

TO: File Number S7-25-22 **FROM:** Jacob D. Krawitz

Policy Counsel, Office of the Chair

RE: Meeting with Investment Adviser Association (IAA)

On June 12, 2023, Heather Slavkin Corzo and Jacob Krawitz of the Chair's Office met with the following representatives of the IAA:

Davie Baccei (Jordan Park Group)

Reshma Ballie McGowan (1919 Investment Counsel)

Hilary Coral (Franklin Templeton)

Josh Levit (Invesco)

Karen Barr (Investment Adviser Association)

Gail Bernstein (Investment Adviser Association)

Dianne Descoteaux (Investment Adviser Association)

The participants discussed the Commission's proposal relating to Outsourcing by Investment Advisers.