

MEMORANDUM

TO: Liquidity Risk Management Programs Proposal File

FROM: John C. Cook
Senior Special Counsel, Division of Economic and Risk Analysis

DATE: March 11, 2016

RE: Meeting with Representatives of Barclays plc

On March 10, 2016, Mark Flannery (Chief Economist, Division of Economic and Risk Analysis (“DERA”)), Christof Stahel (Assistant Director, DERA), Timothy Riley (Financial Economist, DERA), and James McLoughlin (Financial Economist, DERA) met with the following representatives of Barclays: Jeffrey Meli (Co-Head, Global Research), Allison Parent (Director of Government Policy & Banking), and Barrett Hester (Director). Among other things, the parties discussed the Commission’s proposal on liquidity risk management programs and swing pricing.