

Herren's Heating & Cooling LLC 2457 County Rd. 180 Rainsville, Alabama 35986

Ms. Elizabeth M. Murphy

Dear Ms. Murphy,

With respect, I would like to ask that the proposed change to the shareholder proxy access rule be dismissed. Proxy contests are very expensive and could increase the cost of goods that we need to operate our business. This is a very competitive field now that our economy has taken a downturn. Businesses are slashing their prices for services in an effort to get the work needed to keep their doors open. We cannot stay in business if we are not showing a profit.

My husband, Dan, had worked fifteen years in the heating and cooling industry, and my son also worked in this field for over seven years. After relocating, they both decided that it would be more beneficial for them to open their own business. So far, this has worked out very well. When business is booming, we do hire part-time employees, but for the most part, they take care of the business on their own. They are happy to be where they are at with the business, and depending on the economy, they may try to expand the business in the future.

If the federal government continues to be involved in big business, then more than likely it will trickle down to the smaller businesses. It does make me very nervous and insecure about the future of our business, because the federal government is trying to interfere where it is not necessary. This is a family owned and operated business, and I do not want someone else making decisions about our business. The proposal to change the proxy rule is a bad idea, and I will not support it.

Best regards,

Mrs. Jaynee Herren