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EBRC-Knowledge@Wharton Business Reporting Survey: Part Two Survey Results

The Enhanced Business Reporting Consortium (EBRC) and Knowledge@Wharton are teaming up to study how individuals prefer to receive business information and how companies can improve the quality and delivery of their financial reporting. Please take a few moments to respond to the following brief survey, which is the second in our series. Any information you provide will be kept confidential. Many thanks for your participation.

How important are the following items for creating long-term shareholder value? (Terms often used to describe some of these items include key performance indicators, intangibles, value drivers, intellectual assets, etc.)

Please rate on a scale from one to five, where 1=Not Important and 5=Extremely Important.

Top number is the count of respondents selecting the option. Bottom % is percent of	Not Important	2	3	4	Extremely Important
the total respondents selecting the option.					
Balance sheet	5	25	98	138	211
	1%	5%	21%	29%	44%
Brand value	3	15	78	192	189
	1%	3%	16%	40%	40%
Business strategy	6	3	35	145	290
	1%	1%	7%	30%	61%
Business uncertainties and opportunities	2 0%	10 2%	97 21%	208 44%	153 33%
Climate change and environmental issues	27 6%	72 15%	151 32%	154 32%	74 15%
Corporate governance	4	37	103	176	157
	1%	8%	22%	37%	33%
Customer satisfaction/loyalty	2	9	33	149	284
	0%	2%	7%	31%	60%
Earnings per share	7	31	120	165	153
	1%	7%	25%	35%	32%
Human capital	5	9	61	209	191
	1%	2%	13%	44%	40%
Intellectual capital	2	8	60	198	209
	0%	2%	13%	42%	44%
Market share	3	31	114	224	102
	1%	7%	24%	47%	22%
Net income	4	20	101	194	153
	1%	4%	21%	41%	32%
Product/service innovation capabilities	1	15	52	199	207
	0%	3%	11%	42%	44%
Regulator					

relationships	11	60	176	165	61
	2%	13%	37%	35%	13%
Reputation risks	5	28	121	201	118
	1%	6%	26%	42%	25%
Social responsibilities	22	58	142	173	75
	5%	12%	30%	37%	16%
Statement of cash flows	5	25	121	154	168
	1%	5%	26%	33%	36%
Supplier relationships	5	31	128	223	88
	1%	7%	27%	47%	19%

2. Should a company disclose key performance indicators, intangibles, value drivers, intellectual assets in addition to financial statements and notes?

Yes		353	74%
No		124	26%
	Total	477	100%

3. If you answered Yes for question 2, should those disclosures be voluntary or mandatory?

Voluntary		252	68%
Mandatory		116	32%
	Total	368	100%

4. If you answered Yes for question 2, how often should companies disclose key performance indicators, intangibles, value drivers, intellectual assets?

Monthly		6	2%
Quarterly		103	28%
Semi-annually		70	19%
Annually		123	34%
When significant changes or events occur		46	13%
On a real-time basis		17	5%
	Total	365	100%

5. If you answered No for question 2, why?

Information is not relevant to investors, analysts	4	3%
Information is too costly to assemble,	5	4%

review and distribute			
Information is not collected in a systematic manner and is therefore not reliable for third party use		23	18%
Disclosure results in significant competitive disadvantage		83	64%
Other, please explain		15	12%
	Total	130	100%

6. Would a significant competitive disadvantage result from a company's disclosure of key performance indicators, intangibles, value drivers, intellectual assets?

Extremely Significant		43	9%
Very Significant		94	20%
Somewhat Significant		146	31%
Marginally Significant		129	27%
Not Significant		60	13%
	Total	472	100%

7. Should standardization of key performance indicators, intangibles, value drivers, intellectual assets be pursued within industry sectors to facilitate comparability?

Yes		349	74%
No		124	26%
	Total	473	100%

8. If Yes, who should be charged with driving standardization for key performance indicators, intangibles, value drivers, intellectual assets?

Companies	32	9%
Government regulators	47	13%
Investors and analysts	32	9%
Industry groups comprised of companies, industry analysts and	180	51%

investors			
Stock exchanges		12	3%
Trade associations		29	8%
Other, please explain		19	5%
	Total	351	100%

9. If companies reported key performance indicators, intangibles, value drivers, intellectual assets, should this information be audited?

Yes		346	73%
No		127	27%
	Total	473	100%

10. With many companies providing more financial and non-financial information on their corporate websites, would it be useful if there was an indication of which website information has been audited?

Extremely Useful		146	31%
Very Useful		197	42%
Somewhat Useful		100	21%
Marginally Useful		21	4%
Not Useful		10	2%
	Total	474	100%

Markets are focused on analysts' forecasts and quarterly earnings; what can be done to encourage corporations to take a longer-term view and reflect this in their external reporting? (Choose as many as you like)

Accelerated reporting frequency	35	8%
Bi-annual reporting	63	14%
Monthly reporting	28	6%
Quarterly reporting	91	20%
Real-time reporting of objective measurements	102	22%
Encourage board directors to make this an explicit responsibility	185	40%
Require board directors to make this an explicit responsibility	165	35%

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Reporting of company strategy and related measurable operational goals and objectives	208	45%
Reporting of predictive KPIs that clearly link to performance	175	38%
Strengthen exiting "Safe Harbor" legislation	74	16%
Stock exchanges should create incentives for companies to do so	150	32%
Value investors should become more vocal in their demands for this information	217	47%
Other, please explain	37	8%

Markets are focused on analysts' forecasts and quarterly earnings; what can be done to encourage the investment community to take a longer term view and demand that companies do so as well? (Choose as many as you like)

Accelerate reporting frequency	36	8%
Clients of institutional money managers should make this an investment objective	200	43%
Eliminate compensation systems that reward portfolio managers for short-term performance	270	59%
Facilitate dialog between investors/analysts and companies on scope, nature and frequency of reporting	197	43%
Increase the volume and improve transparency of information available	187	41%
Lower cost of reporting and	128	28%

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analysis		
Make the capital gains tax lower for every year an investment is held	175	38%
Provide insights on areas and processes of predictive interest for improved transparency	148	32%
Require funds to publish data on average length of holding period	148	32%
Shift resources from sell-side analysis to buy-side analysis	83	18%
Streamline reporting and analysis processes	145	32%
Other, please explain	23	5%

13. Please select your industry

Accounting	14	3%
Aerospace/Defense	6	1%
Agriculture/Mining	3	1%
Architecture/Design	1	0%
Arts/Entertainment	2	0%
Automotive	4	1%
Computers/Software/Technology	35	7%
Construction	6	1%
Consulting	56	12%
Education/Schools/Academia	48	10%
Energy/Utilities/Fuel/Chemicals	11	2%
Engineering	5	1%
Finance/Banking/Brokerage	66	14%
Government/Diplomatic services	15	3%
Health Care/Hospitals	23	5%
Homemaker	0	0%
Import/Export/Trade	3	1%
Information Management/Library	1	0%

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Insurance		20	4%
Legal		1	0%
Manufacturing		34	7%
Marketing/Advertising/Communications/PR		19	4%
Media/Publishing/Broadcasting		4	1%
Military		1	0%
Non-profit/Associations		12	3%
Other		12	3%
Pharmaceuticals/Biotech		7	1%
Real Estate/Property Management		14	3%
Recruiting/Staffing/Human Resources		3	1%
Religious Institutions		0	0%
Research & Development/Research		7	1%
Retail		9	2%
Retired		7	1%
Social Services		2	0%
Telecommunications		16	3%
Transportation/Logistics		3	1%
Travel/Hospitality/Service		4	1%
Wholesale		3	1%
	Total	477	100%

14. Please select your title

Accountant/Auditor		14	3%
Administrative/Clerical		5	1%
Analyst		23	5%
Architect		0	0%
Artist/Musician/Actor/Entertainer		1	0%
Broker/Trader/Advisor		5	1%
CEO/President/Chairman		50	11%
CFO, COO, CTO, CIO, CMO		12	3%
Clergy		0	0%
Computer Professional/IT/IS		7	1%
Consultant		50	11%
Director		40	8%
Educator/Teacher/Professor		31	7%
	î		

Engineer		9	2%
General Manager		21	4%
Government official		9	2%
Health care worker (other than physician)		3	1%
Homemaker		0	0%
Lawyer/Judge		0	0%
Manager/Supervisor		64	13%
Military		0	0%
Other		15	3%
Partner/Principal/Owner		18	4%
Physician		3	1%
Researcher		6	1%
Retired		9	2%
Sales Manager/Account Executive		7	1%
Scientist		2	0%
Self-Employed		19	4%
Service provider		1	0%
Skilled laborer		1	0%
Student		17	4%
Technician		1	0%
Unemployed		1	0%
Vice President/SVP/EVP		28	6%
Writer/Editor		4	1%
	Total	476	100%

15. Please select the size, in revenue, of your company or organizational unit

Less than \$10 million	181	39%
\$10 million - \$50 million	62	13%
\$50 million - \$100 million	27	6%
\$100 million - \$500 million	51	11%
\$500 million - \$1 billion	24	5%
\$1 billion - \$10 billion	74	16%

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Greater than \$10 billion		44	10%
	Total	463	100%

	Total	463	100%
16. Please select	your home country		
Afghanistan		0	0%
Åland Islands		0	0%
Albania		0	0%
Algeria		0	0%
American Samoa		0	0%
Andorra		0	0%
Angola		0	0%
Anguilla		0	0%
Antigua and Barbuda		0	0%
Argentina		2	0%
Armenia		0	0%
Aruba		0	0%
Australia		10	2%
Austria		1	0%
Azerbaijan		0	0%
Bahamas		0	0%
Bangladesh		0	0%
Barbados		1	0%
Belarus		0	0%
Belgium		2	0%
Belize		0	0%
Benin		0	0%
Bermuda		0	0%
Bhutan		0	0%
Bolivia		1	0%
Bosnia and Herzegovina		0	0%
Botswana		1	0%
Bouvet Island		0	0%
Brazil		3	1%
British Indian Ocean Territory		0	0%

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Brunei Darussalam	0	0%
Bulgaria	1	0%
Burkina Faso	0	0%
Burundi	0	0%
Cambodia	0	0%
Cameroon	1	0%
Canada	16	3%
Cape Verde	0	0%
Cayman Islands	0	0%
Central African Republic	0	0%
Chad	0	0%
Chile	2	0%
China	10	2%
Christmas Island	0	0%
Cocos (Keeling) Islands	0	0%
Colombia	1	0%
Comoros	0	0%
Congo	0	0%
Congo, Democratic Republic of the	0	0%
Cook Islands	0	0%
Costa Rica	1	0%
Côte d'Ivoire	0	0%
Croatia	0	0%
Cuba	0	0%
Cyprus	0	0%
Czech Republic	0	0%
Djibouti	0	0%
Dominica	0	0%
Dominican Republic	0	0%
Ecuador	0	0%
Egypt	1	0%
El Salvador	0	0%
Equatorial Guinea	0	0%
Eritrea	0	0%
Estonia	0	0%

Ethiopia	1	0%
Falkland Islands (Malvinas)	0	0%
Faroe Islands	0	0%
Fiji	0	0%
Finland	0	0%
France	2	0%
French Guiana	0	0%
French Polynesia	0	0%
French Southern Territories	0	0%
Gabon	0	0%
Georgia	0	0%
Germany	2	0%
Ghana	1	0%
Gibraltar	0	0%
Greece	3	1%
Greenland	0	0%
Grenada	0	0%
Guadeloupe	0	0%
Guam	0	0%
Guatemala	0	0%
Guernsey	0	0%
Guinea	0	0%
Guinea-Bissau	0	0%
Guyana	0	0%
Haiti	0	0%
Holy See (Vatican City State)	0	0%
Honduras	0	0%
Hong Kong	1	0%
Hungary	0	0%
Iceland	1	0%
India	59	12%
Indonesia	2	0%
Iran, Islamic Republic of	0	0%
Iraq	0	0%
Ireland	1	0%

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Isle of Man	0	0%
Israel	1	0%
Italy	3	1%
Japan	1	0%
Jersey	1	0%
Jordan	0	0%
Kazakhstan	0	0%
Kenya	1	0%
Kiribati	0	0%
Korea, Democratic People's Republic of	0	0%
Korea, Republic of	1	0%
Kuwait	0	0%
Kyrgyzstan	0	0%
Lao People's Democratic Republic	0	0%
Latvia	0	0%
Lebanon	0	0%
Lesotho	0	0%
Liberia	0	0%
Libyan Arab Jamahiriya	0	0%
Liechtenstein	0	0%
Lithuania	1	0%
Luxembourg	1	0%
Macedonia, the former Yugoslav Republic of	0	0%
Madagascar	0	0%
Malawi	0	0%
Malaysia	2	0%
Maldives	0	0%
Mali	0	0%
Malta	0	0%
Marshall Islands	0	0%
Martinique	0	0%
Mauritania	0	0%
Mauritius	1	0%
Mayotte	0	0%

Mexico	5	1%
Micronesia, Federated States of	0	0%
Moldova, Republic of	0	0%
Monaco	1	0%
Mongolia	0	0%
Montenegro	0	0%
Montserrat	0	0%
Morocco	2	0%
Mozambique	0	0%
Myanmar	0	0%
Namibia	0	0%
Nauru	0	0%
Nepal	0	0%
Netherlands	4	1%
Netherlands Antilles	0	0%
New Caledonia	0	0%
New Zealand	1	0%
Nicaragua	0	0%
Niger	0	0%
Nigeria	3	1%
Niue	0	0%
Norfolk Island	0	0%
Northern Mariana Islands	0	0%
Norway	0	0%
Oman	0	0%
Pakistan	2	0%
Palau	0	0%
Palestinian Territory, Occupied	0	0%
Panama	0	0%
Papua New Guinea	1	0%
Paraguay	0	0%
Peru	3	1%
Philippines	4	1%
Pitcairn	0	0%
Poland	1	0%

Portugal	2	0%
Puerto Rico	0	0%
Qatar	0	0%
Réunion	1	0%
Russian Federation	3	1%
Rwanda	0	0%
Saint Barthélemy	0	0%
Saint Helena	0	0%
Saint Kitts and Nevis	0	0%
Saint Lucia	0	0%
Saint Martin (French part)	0	0%
Saint Pierre and Miquelon	0	0%
Saint Vincent and the Grenadines	0	0%
Samoa	0	0%
San Marino	0	0%
Sao Tome and Principe	0	0%
Saudi Arabia	2	0%
Senegal	0	0%
Serbia	1	0%
Seychelles	0	0%
Sierra Leone	0	0%
Singapore	3	1%
Slovakia	0	0%
Slovenia	0	0%
Solomon Islands	0	0%
Somalia	0	0%
South Africa	5	1%
South Georgia and the South Sandwich Islands	0	0%
Spain	5	1%
Sri Lanka	0	0%
Sudan	0	0%
Suriname	0	0%
Svalbard and Jan	0	0%

Results

Mayen		
Swaziland	0	0%
Sweden	0	0%
Switzerland	1	0%
Syrian Arab Republic	0	0%
Taiwan, Province of China	1	0%
Tanzania, United Republic of	0	0%
Thailand	2	0%
Timor-Leste	0	0%
Togo	0	0%
Tokelau	0	0%
Tonga	0	0%
Trinidad and Tobago	1	0%
Tunisia	0	0%
Turkey	1	0%
Turkmenistan	0	0%
Turks and Caicos Islands	0	0%
Tuvalu	0	0%
Ukraine	0	0%
United Arab Emirates	3	1%
United Kingdom	12	3%
United States	263	55%
United States Minor Outlying Islands	0	0%
Uruguay	1	0%
Uzbekistan	0	0%
Vanuatu	0	0%
Venezuela	0	0%
Viet Nam	1	0%
Virgin Islands, British	0	0%
Virgin Islands, U.S.	0	0%
Wallis and Futuna	0	0%
Yemen	0	0%
	1	0%

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Zambia			
Zimbabwe		0	0%
	Total	476	100%



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