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Record of Proceedings of

SEC ADVISORY COMMITTEE ON
IMPROVEMENTS TO FINANCIAL REPORTING
OPEN MEETING

Thursday, March 13, 2008

2:59 p.m. to 6:48 p.m.

Laurel Heights Conference Center
Sublevel 1 Auditorium
University of California - San Francisco
San Francisco, CA

1 COMMITTEE MEMBERS PRESENT:

2 Robert C. Pozen, Committee Chairman

3 Susan Schmidt Bies

4 J. Michael Cook

5 Jeffrey J. Diermeier

6 Scott C. Evans

7 Linda L. Griggs

8 Gregory J. Jonas

9 William H. Mann, III

10 G. Edward McClammy

11 Edward E. Nusbaum

12 David H. Sidwell

13 Thomas Weatherford

14

15 COMMITTEE MEMBERS ABSENT:

16 Dennis R. Beresford

17 Joseph A. Grundfest

18 Christopher Liddell

19 James H. Quigley

20 Peter J. Wallison

21

22 OFFICIAL OBSERVERS PRESENT:

23 Dan Goelzer for Mark Olson

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OFFICIAL OBSERVERS ABSENT:

Robert Herz
Charles Holm
Kristen E. Jaconi
Philip Laskawy

SEC AND COMMITTEE STAFF PRESENT:

Conrad Hewitt, SEC Chief Accountant
James Kroeker, SEC Deputy Chief Accountant
Jeffrey Minton, SEC Office of the Chief Accountant
Wayne Carnall, SEC Chief Accountant, Division of
Corporation Finance
Shelley Parratt, SEC Deputy Director, Division of
Corporation Finance
Russell Golden, FASB Senior Advisor to Committee
Chairman

1 PANELISTS:

2 Barbara Roper

3 Elizabeth Mooney

4 Stephen Meisel

5 John Huber

6 Manish Goyal

7 Steven Bochner

8 Jack Acosta

9 Scott Taub

10 Scott Richardson

11 Dennis Johnson

12 Salvatore Graziano

13 Randy Fletchall

14 Jonathan Chadwick

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1 PROCEEDINGS

2 MR. KROEKER: I'll go ahead and call the meeting to
3 order. I want to thank -- I particularly want to thank the
4 panelists for agreeing to come and join us. I certainly look
5 forward to the discussion. I also want to thank a couple of
6 staff people in particular, but -- the entire staff -- but
7 there were a couple people in particular that put a
8 tremendous amount of effort into making sure that we could
9 bring the CIFIIR show on the road. Brett Williams spent a lot
10 of time researching locations and put a tremendous effort
11 into this, as well as Dana Swain and certainly a number of
12 other staff. And if I begin to mention them all, I'll forget
13 somebody.

14 With that, I do also want to highlight that the
15 statements of many of the panelists -- or that the panelists
16 have provided -- are available. They are available as
17 handouts here. There are a number of attachments to John
18 Huber's statement that aren't in the package but that are
19 available online. For anyone that is listening online, the
20 statements are available in the "Comments" section of the
21 CIFIIR web site.

22 And with that, I'll turn it over to you, Bob.

23 INTRODUCTORY REMARKS

24 MR. POZEN: Thank you very much. And I also want
25 to thank the staff from the SEC and the PCAOB and the FASB

1 for doing such an excellent job.

2 And I guess I would like to make sure that
3 everybody begins by knowing everybody else, so maybe we could
4 just quickly go around the room and the committee members
5 could introduce themselves and just their affiliations.

6 Scott?

7 MR. EVANS: Scott Evans, TIAA-CREF. I'm on the
8 standard-setting subcommittee.

9 MR. SIDWELL: David Sidwell, same subcommittee as
10 Scott. I'm the CFO of Morgan Stanley.

11 MR. POZEN: I don't think we'll need to do the
12 subcommittee, since we're meeting as a whole committee to
13 educate.

14 Ed.

15 MR. NUSBAUM: Ed Nusbaum, Grant Thornton.

16 MS. GRIGGS: Linda Griggs, Morgan Lewis & Bockius.

17 MR. JONAS: Greg Jonas from Moody's Corporation.

18 MR. COOK: Michael Cook. I'm unemployed.

19 MR. POZEN: Mike is here as a member of several
20 audit committees, probably the head of several audit
21 committees.

22 MR. DIERMIER: Jeff Diermier, CFA Institute.

23 MR. MANN: Bill Mann, with the Motley Fool.

24 MR. WEATHERFORD: Tom Weatherford, independent
25 board member.

1 MR. MCCLAMMY: Ed McClammy, CFO, Varian, Inc.

2 MS. BIES: Sue Bies, representing, as a former bank
3 regulator, the bank regulators.

4 MR. POZEN: I know Joe Grundfest said he was under
5 the weather today, so he may or may not show up; and he sends
6 his regrets if he can't.

7 I'd also like just sort of -- maybe we can just go
8 in alphabetical order and we'll sort of ask for testimony in
9 reverse order.

10 So, Jack, you want to begin?

11 MR. ACOSTA: Jack Acosta; and my background is
12 primarily finance, CFO of multiple companies. Now I
13 primarily sit on boards as chair of audit committee.

14 MR. BOCHNER: I'm Steve Bochner, a partner with
15 Wilson Sonsini Goodrich & Rosati.

16 MR. GOYAL: I'm Manish Goyal, research analyst with
17 TIAA-CREF.

18 MR. POZEN: Better be careful. Your boss is here.

19 MR. HUBER: John Huber, partner, Latham & Watkins.

20 MR. MEISEL: Steve Meisel, partner,
21 PricewaterhouseCoopers.

22 MS. MOONEY: Elizabeth Mooney, Capital Group
23 Companies.

24 MS. ROPER: Barbara Roper, Consumer Federation of
25 America.

1 MR. POZEN: Yes. And I want to thank all the
2 witnesses for taking the time to come out here. Some of you,
3 I know, have traveled quite a distance; and others it's a
4 little closer. But we are trying to have not just a
5 Washington-based set of public meetings; but we will have one
6 in Chicago, I think in May, so we're trying to make sure
7 that -- and in New York probably in July -- so we want to
8 make sure that people from various parts of the country have
9 a chance to make known their views.

10 We also have comment letters; and we have
11 circulated a summary of the comment letters to the committee
12 so I'm not going to go over them now, but just to note for
13 the record that these are available in the public file for
14 anyone who wants to see them.

15 Now, our procedure for today is pretty simple.
16 We're going to have two panels, each of which will last, say,
17 an hour and a half, maybe an hour and forty minutes. We'll
18 take a break between them. This is the first panel. And
19 we've asked each of the members of the panel to make a short
20 statement -- and we're going to be pretty tough about
21 that -- at five minutes. Some people have submitted a
22 statement in writing. So we have those; and you should
23 assume that we have read those and not necessary to read them
24 again. But, obviously, if you want to make some comments on
25 them.

1 And then what we're hoping for is, after people
2 make their statements, is to have some real discussion based
3 on these issues so that we can be better informed. Our
4 objective in putting out what we call the "interim
5 report" - "interim progress report" -- was to get our views out
6 so that people could have a chance to comment. We will be
7 putting out a final report at the beginning of August
8 so this is in the nature of a draft. We very much welcome
9 input, both by comment letters and through these public
10 forums that we're going to have, so that we can become
11 educated, that we can understand better how people reacted to
12 this.

13 It may be the case that we haven't fully understood
14 certain points of view. It may be the case that we have not
15 communicated clearly enough our point of view; and so this
16 is a good way in which we can learn, hopefully,
17 about how to reach better conclusions than we did or to
18 improve them.

19 As you know, we have twelve what we call developed
20 proposals; and we tried to put them out in some detail; and
21 then we have other issues that we're going to consider, going
22 forward. This meeting is to focus on the developed proposals
23 and especially the set that relates to what's sometimes
24 called subcommittee 3.

25 So I think what we're going to do here is just go

1 in reverse alphabetical order and just go through.

2 And, Barbara, would you start us off?

3 PANEL ONE - RESTATEMENTS AND
4 DISCUSSIONS OF DEVELOPED PROPOSALS

5 MS. ROPER: As director of investor protection for
6 the Consumer Federation of America, my job is to advocate on
7 behalf of typical retail investors. Now, the typical retail
8 investor may never look at a financial statement, yet they
9 have a strong interest in ensuring that financial reporting
10 is reliable and that errors, when they occur, are corrected
11 quickly, because their ability to retire in comfort
12 increasingly depends on the health of the capital markets.
13 And the health of the capital markets depends on reliable
14 financial reporting.

15 Despite the reforms that have been adopted since
16 Enron, investors remain very concerned about the accuracy of
17 financial reports. According to an AARP survey released last
18 year, 79 percent of investors think financial and accounting
19 standards should be strengthened; 3 percent think they should
20 be loosened. That's why we strongly oppose the
21 recommendations that we believe would weaken the materiality
22 standard and provide less transparency around the reporting
23 of financial statement errors.

24 The committee has argued that these changes are
25 needed to reduce the number of unnecessary restatements; but

1 the report, at least, provides no evidence that a significant
2 number of unnecessary restatements are currently occurring.
3 We believe the assumption that the fact that a restatement
4 has no significant market impact is a poor basis on which to
5 determine that it's not significant to investors.

6 Moreover, the committee has not -- or the report
7 has not -- provided any evidence that the benefits of
8 reducing these restatements -- they are indeed
9 unnecessary -- outweighs the risks that errors will go
10 on -- that material errors will go uncorrected if the
11 proposed changes are adopted, which we believe would be the
12 case. The report argues that the current approach is too
13 conservative; and it suggests that new guidance is needed on
14 the materiality and emphasizes the concept that the
15 evaluations of materiality should be based on a reasonable
16 investor, how an error affects the total mix of information
17 available to that investor using a sliding scale that
18 includes both quantitative and qualitative factors.

19 I admit I'm confused. I just reread SAB 99. All of
20 those principles are in there, clearly articulated. It says,
21 for example, that a matter is material if there is a
22 substantial likelihood that a reasonable person would consider
23 it important. It makes it absolutely clear that both
24 quantitative and qualitative factors have to be taken into
25 account in making these assessments. It talks about the

1 total mix of information.

2 So why do we need new guidance? The report
3 suggests that new guidance is needed because the committee
4 believes too many materiality judgments are being made in
5 practice without full consideration of how a reasonable
6 investor would evaluate the error. But if that's happening,
7 it does not appear to me to be happening because there is a
8 flaw in the existing guidance. It, frankly, sounds to me the
9 committee is second-guessing the judgments made about
10 materiality by auditors and issuers today.

11 One issue is clearly the desire of the committee to
12 make it easier to have quantitatively large errors excused as
13 immaterial, based on qualitative factors, something SAB 99
14 does allow, albeit in limited circumstances. Past experience
15 tells us that encouraging a move in this direction is just a
16 bad idea. Think Enron in 1997, when Arthur Andersen
17 acquiesced to Enron's argument that adjustments that would
18 have reduced its net income by nearly 50 percent were
19 immaterial. You know, think about Waste Management; or just
20 read more recent headlines, for example, where auditors have
21 rubber-stamped highly questionable arguments that large
22 errors are immaterial. So large errors may not be by
23 definition material; but if this approach is encouraged, it
24 will be abused, in our opinion. For that reason, we believe
25 the presumption should always be that a qualitatively large

1 error is material.

2 But if you insist on doing something in this area,
3 we could consider a proposal to allow quantitatively large
4 errors to go uncorrected in certain circumstances, if
5 managers and auditors were required to disclose that the
6 report includes uncorrected errors, the amount and nature of
7 those errors, and the basis of the decision that they are not
8 material.

9 The report also suggests that we need new guidance
10 on when and how to correct an error; and it makes a number of
11 suggestions that we believe would allow more errors that are,
12 in fact, significant to investors to avoid restatement.
13 These include allowing past errors to go uncorrected on the
14 highly questionable assumption that they're irrelevant to
15 current investors.

16 And as I read this, I was curious. Who are these
17 current investors? Do they include potential investors who
18 may be evaluating a company stock to determine whether they
19 want to purchase it? If so, on what basis could one assume
20 that they have no interest in following historical trends,
21 something that proposals that would not require past errors
22 to be corrected would make significantly more difficult?
23 And if the term "current investors" does not include
24 potential investors, why on earth not? For that matter, on
25 what basis do you decide that current investors don't have a

1 similar interest in following trends or that interim reports
2 aren't relevant to these investors?

3 And the point that really sort of bewilders me is
4 that, having identified incomparability and inconsistency as
5 the leading causes of avoidable complexity, on what basis
6 have you determined that reducing comparability and
7 consistency in this area improves financial reporting? We
8 simply don't agree.

9 We are concerned that the committee invites a
10 return to self-restatement when it suggests that errors that
11 are found close to the next reporting period may not need to
12 be corrected until the next report. I suspect that a lot of
13 errors will magically be discovered close to the next
14 reporting period if this approach is encouraged. I suspect
15 investors won't appreciate having those kinds of
16 accounting games.

17 In an ideal world, our policies would strike a
18 perfect balance. They would ensure that all material errors
19 are corrected and that no unnecessary restatements occur. As
20 you may have noticed, however, this is not an ideal world.
21 Too many issuers have shown themselves willing to game the
22 system and too many auditors have shown themselves willing to
23 let them. Given that reality, in our opinion it is far better
24 for investors to err on the side of conservatism and risk
25 causing a few unnecessary restatements than it is to focus so

1 hard on reducing unnecessary restatements that we allow
2 material errors to go uncorrected. Because of what we
3 believe is a fundamentally flawed focus on reducing
4 restatements instead of reducing errors, we fear that these
5 recommendations, if adopted, will reduce transparency; will
6 increase investor confusion; will undermine investor
7 confidence; and will, in fact, invite a return to the kind of
8 shoddy practices of the all-too-recent past. But that, of
9 course, is just my professional judgment.

10 MR. POZEN: Do you want to say -- okay. Then
11 we're -- okay. Thank you very much.

12 Elizabeth.

13 MS. MOONEY: Thank you, Chairman Pozen and other
14 members. Thank you very much for the opportunity to be here
15 today to testify on the topics of materiality and
16 restatements. They are two very important topics to
17 investors.

18 I'm an analyst with the Capital Group Companies,
19 which manages, through affiliates, American Funds, as well as
20 institutional, endowment, and private-client accounts.
21 Capital Research and Management and Capital Guardian Trust
22 Company buy and hold equities and fixed-income investments
23 and securities for the long term. We actively manage well
24 over a trillion of assets and have over 350 analysts and
25 portfolio managers globally throughout the organization. We

1 conduct intense on-the-ground company research and are
2 current and reasonable investors who are very heavy users of
3 and rely on financial statements. These are my own views and
4 I surveyed my investment colleagues with several questions;
5 and I wanted to discuss the results of the survey with you.

6 First, we oppose a company's and its auditors'
7 decision not to correct financial statements for a large,
8 quantitatively significant error. Correcting such an error is
9 relevant; and the restated information would likely have an
10 effect on our evaluation of the company's securities, going
11 forward. We emphatically oppose having anyone other than
12 investors themselves determine whether quantitatively
13 significant errors provide relevant information to investors.
14 This was a 75-percent response to this. That is, whether such
15 errors are capable of making a difference in user decisions.
16 Quantitatively large errors should not be deemed immaterial
17 by the company and auditors.

18 Second, we believe a company should restate
19 previously reported amounts for individual income and expense
20 items on the income statement, even though the previously
21 reported net income number would not change as a result. We
22 are very interested in the corrected individual components of
23 the income statement and use the changes in specific income
24 and expense items over time as part of our trend analysis.
25 This detailed information is critical for projecting a

1 company's future results, future earnings and cash flows and,
2 in turn, the evaluation of debt or equity securities. As
3 such, net income is merely a starting point for analyzing a
4 company's historic performance and should not be viewed as
5 the only important amount on the income statement for
6 assessing materiality of possible restatements.

7 Third, we believe that even if a material error does
8 not affect the annual financial statements in a company's
9 most recent 10-K filing, historical results should be
10 restated. One analyst asked if this was a joke. Corrections
11 should not be limited to results presented in the current report
12 being filed. Even such errors that do not affect the annual
13 financial statements included in the company's most recent
14 filing with the SEC are relevant to current investors.

15 Fourth, we believe that both interim and annual
16 results need to be restated if affected by material error.
17 The same results and principles should apply for both, as we
18 rely on both sets of results. Again, trend analysis or
19 understanding the variance in reported amounts over time is
20 very important. Making an adjustment for a large
21 quantitative error in the following period or annual
22 statement to avoid correcting the actual prior period or
23 periods -- interim statements -- affected will result in
24 distorting the interim current and prior reporting periods.
25 This has a negative report on the usefulness of trend

1 analysis.

2 Fifth, we agree with the part of CIFIr's Developed
3 Proposal 3.2 that suggests current disclosure is not
4 consistently adequate for the needs of investors. Yes, we do
5 get confused when a company provides little or no disclosure
6 once it has announced a reporting issue and/or a possible
7 restatement until it issues its revised financial report.
8 Disclosure is a concern and investors want to be their own
9 decision-makers on which errors -- material under SAB
10 99 -- are unimportant in their investment theses.
11 Moreover -- 94 percent said this --
12 companies should disclose their bases for materiality, how
13 they assess materiality, and the amount of uncorrected errors
14 as of each reporting period. I'm aware that this committee
15 has proposed a professional judgment framework, given that
16 professional judgment is integral to materiality and used
17 when assessing materiality. I just want to say that
18 investors are very interested in having disclosure of the key
19 risk areas in the financial statements from the perspectives
20 of each manager and the auditors.

21 And I also -- on professional judgment, before I
22 continue on materiality, I just want to read an excerpt from
23 our testimony from February 4th to the Treasury Advisory
24 Committee on the Auditing Profession. This was delivered by
25 Paul Haaga, vice-chairman of Capital Research Management

1 Company, just that we do not believe that providing audit
2 firms a safe harbor or business judgment rule is necessary at
3 this time. Investors place reliance on auditors as experts
4 who spend a significant amount of time examining the
5 companies they audit. The judgments made by the auditors
6 should be informed by their expertise and time spent on the
7 audit engagements. Recent history has shown that these
8 judgments have been poor in so many instances that we believe
9 it's unwarranted to provide a safe harbor for judgments
10 related to historical numbers and to take away the deterrent
11 of litigation.

12 Overall, the analysts and portfolio managers that I
13 surveyed place a very high level of importance on having
14 comparable, consistent, and accurate historical financial
15 statements for analyzing a company, conducting trend
16 analysis, and forecasting future results. Using a scale of
17 one equals not important and five equals very important,
18 nearly all respondents believe that having such information
19 is very important and the remaining view it as important.

20 If the market is getting it wrong by punishing a
21 stock in reaction to a company's restatement, then the
22 company should disclose more information. The lack of
23 transparency is what creates unwarranted confusion and
24 unnecessarily penalizes valuations. If high-quality
25 information is provided, reasonable investors can quickly

1 digest it and move forward. If restatement information is
2 misinterpreted initially, clarity helps the stocks rebound
3 sooner. We see it time and time again.

4 Fortunately, the Sarbanes-Oxley cleanup is mostly
5 behind us for accelerated filers; and the number of
6 restatements is on the decline.

7 In conclusion, current guidance provided by the
8 courts and SEC for assessing materiality as appropriate, in
9 my opinion -- our opinion. On behalf of investors -- and as
10 one reasonable investor put it to me -- please don't change a
11 word of SAB 99.

12 Thank you.

13 MR. POZEN: Thank you, Elizabeth.

14 Stephen. Mr. Meisel.

15 MR. MEISEL: Chairman Pozen and members of the
16 committee, SEC staff, and observers, good afternoon. Thank
17 you for inviting me here today to respond to your questions
18 on behalf of the Center for Audit Quality relating to the
19 developed proposals for materiality assessments and the
20 process for reporting errors.

21 Although the number of restatements declined in
22 2007, the number of restatements has grown substantially over
23 the last several years. The committee's progress report
24 describes a number of contributing factors to this growth,
25 including an observation that it may be the result of an

1 overly broad application of existing materiality guidance.

2 The terms "unnecessary" and "necessary" have been
3 used when describing restatements, creating the perception
4 that some restatements are being processed for immaterial
5 items -- items that are not important to a reasonable
6 investor. This leads us to question whether the areas that
7 were determined to be material were, in fact, not material;
8 and whether the disclosures of the error correction were
9 useful to investors. To provide better information to the
10 market, additional guidance on materiality judgments and,
11 separately, the process for and disclosure of correction of
12 errors should be enhanced.

13 The three key themes to materiality and error
14 correction guidance are: First, all errors need to be
15 corrected, yet not all need to result in a restatement;
16 Second, the materiality of an error should be evaluated from
17 the perspective of a reasonable investor and should consider
18 all surrounding facts and circumstances; and Third,
19 transparent disclosures are essential to communicating
20 material errors to investors.

21 The committee's recommended enhancements to
22 existing SEC material guidance should not be viewed as
23 facilitating the obfuscation of material errors or permitting
24 material errors to remain uncorrected under the guise of
25 qualitative judgments. In fact, all errors need to be

1 corrected so that a company's underlying financial records
2 are complete. It is determining what constitutes a material
3 error and how the error should be corrected and disclosed
4 that wants enhancement.

5 It is important to align materiality adjustments
6 with investor needs. The materiality of any one piece of
7 information should be judged based on the total mix of
8 information. For example, an interim period is part of a
9 larger mix of information available to a reasonable investor.
10 That is not to suggest that interim financial statements are
11 unimportant; rather, it's an acknowledgment that certain
12 factors are evaluated differently in the materiality analysis
13 related to financial statements. As such, there may be
14 instances when an amount that might appear to be large would
15 be unimportant to a reasonable investor when viewed within
16 the context of all surrounding facts and circumstances.
17 Likewise, there may be instances when an amount that might
18 appear to be small would be important to a reasonable
19 investor, given the surrounding facts and circumstances.

20 Transparent disclosure should be provided to inform
21 investors that a material error occurred, the impact of error
22 on the period in which it originated, and the period in which
23 it is corrected, and any implications the error has on the
24 company's business. These disclosures should provide
25 comparable financial data and insight regarding the

1 likelihood that such an error could occur in the future.

2 In summary, there are two separate and distinct
3 steps: first, the determination of whether or not an error
4 is important to an investor, given all the surrounding facts
5 and circumstances; and second, the forms of disclosure for the
6 correction of an error that is important to a reasonable
7 investor, such as restating prior periods or correcting the
8 current period. The committee's recommendations will enhance
9 the usefulness of information provided to investors regarding
10 the correction of errors in financial reporting.

11 Again, thank you for giving me the opportunity to
12 share these perspectives with you. I would be pleased to
13 respond to your questions and comments to assist the
14 committee in this important matter.

15 MR. POZEN: Thank you very much.

16 MR. HUBER: This is John Huber. Thank you, Mr.
17 Chairman.

18 I've been a securities lawyer for 33 years, both at
19 the SEC and in private practice. I actually learned how to
20 love accounting in the Division of Corporation Finance.
21 Everyone laughs when I say that. But I do love accounting;
22 and I find the trend with respect to restatements in the past
23 five years very disturbing. When one out of five public
24 companies has had a restatement in the last two years, that
25 is a very disturbing trend. And as one of the people that

1 gave you MD&A in the early 1980s in terms of trends and known
2 uncertainties, I can tell you that if I was writing your
3 MD&A, that would be a very large trend and a known
4 uncertainty; because if everybody has one, the marketplace
5 will soon draw its own distinctions as to what is important
6 and alternatively decide how to differentiate between
7 restatements that can affect the market and enterprise value
8 of a company and those that do not. Thus, not all
9 restatements are created equal. The market views some
10 restatements as a selling event when investors stampede out
11 of the stock; yet other restatements are viewed as a buying
12 opportunity by market professionals resulting in the stock
13 prices not going down or going up.

14 The time needed to resolve restatement situations
15 can result in market professionals, such as hedge funds, or
16 shareholder activists buying the debt of a company that is in
17 default under its debt covenants for the failure to file
18 timely periodic reports; or buying the common stock of the
19 company that has an "accounting problem" and
20 put it in play. The result in both situations can be a
21 determination by the company's board of directors, because of
22 their fiduciary duties, to consider strategic alternatives,
23 which can result in selling the company at a fire-sale price.
24 For long-term shareholders, the short-term gains of others
25 results in selling their investment on the cheap. For

1 employees, it means the loss of jobs when the company is
2 sold.

3 The developed proposals present a way to resolve
4 the dilemma which has existed about materiality and
5 restatements. I support Developed Proposals 3.1, 3.2, and
6 3.3. They are consistent with what I believe in, in terms of
7 my practice both at the SEC and in private practice.
8 Specifically, I do not view the proposals as changing
9 materiality. Rather, I think they are directed at
10 restatements. I think they are directed at the issues that
11 this committee was charged to look at.

12 When I was a young attorney at the SEC, I was
13 taught -- and this was in the 1970s, so this predates SAB 99
14 by 24 years -- that the dollar that takes you from a profit
15 to a loss is material. Now, nobody called that a qualitative
16 factor, but the fact of the matter is people looked at that
17 as being material. Similarly, the staff then -- and I would
18 respectfully submit the staff today -- looks at a sliding
19 scale with respect to the idea that something that is
20 quantitatively large can be qualitatively immaterial. The
21 classic example there is cash-flow restatements; and, as a
22 person who has done a large number of cash-flow restatements,
23 I can tell you that they were a large proportion of
24 the 1,600 restatements in the year 2006. So those sorts of
25 quantitatively large errors can be qualitatively immaterial.

1 SAB 108 was a response from the staff to companies
2 using the Iron Curtain approach exclusively and ignoring the
3 roll-over approach when they found errors. This allowed
4 errors to build up on the balance sheet that became material
5 over time but were not corrected. Although necessary at the
6 time, perhaps the abuse the staff saw in the past has been
7 resolved. If so, SAB 108 should be revised to differentiate
8 how the roll-over and Iron Curtain methods are applied by
9 making their use depend on whether the financial statements
10 have been issued. Once a company issues financial
11 statements, it should be required to restate only if there is
12 an error that is material under the roll-over approach.
13 Thus, the Iron Curtain method would be applied only prior to
14 the issuance of a financial statement rather than after
15 issuance.

16 Contrary to what some people might think,
17 addressing restatements while maintaining and clarifying
18 materiality will result in investor protection and promote
19 the public interest. Rather than being confronted by a
20 blizzard of restatements that are difficult to differentiate,
21 investors will be able to distinguish between restatements
22 that truly represent changes to the financial statements that
23 a reasonable investor would consider in making an investment
24 decision on the one hand and accounting errors that would not
25 change the perspective, prospects, or business of their

1 companies on the other. Restatements are expensive in terms
2 of time, effort, diversion of management resources, expense,
3 litigation, capital formation. Accounting errors that are
4 material will still require time, effort, and expense, as
5 they do now; but they would not be as frequent; and
6 accounting errors that are not material would be handled in a
7 manner to avoid a restatement.

8 Critical to this is full disclosure. I'm a
9 disclosure lawyer. I write disclosure every day. And the
10 fact is all of the points that are made in these
11 recommendations are predicated on full disclosure. This is
12 not something where the numbers would be changed and there
13 wouldn't be an explanation. I, as a securities lawyer, would
14 insist that there be disclosure of how they were changed, why
15 they were changed, and for what periods. It's the who, what,
16 when, where, why, and how of disclosure.

17 So my only point here is that from a perspective of
18 looking at this, these proposals are proposals that I
19 support. And since the framework was mentioned, I would like
20 to mention the idea that -- and we'll cover this in the next
21 panel -- but I don't view the framework as a safe harbor. I
22 view the framework as something -- as a necessary analogue to
23 the implementation of 3.1, 3.2, and 3.3. And frameworks have
24 been done successfully in the past.

25 MR. POZEN: Thank you.

1 Manish Goyal.

2 MR. GOYAL: Thank you. Thank you for inviting me
3 before the advisory committee on improvements to financial
4 reporting. It's an honor to be here.

5 I'm Manish Goyal. I'm a research analyst for
6 TIAA-CREF. My comments and suggestions are limited to the
7 development proposals 3.1, 3.2, and 3.3. In general, I
8 support the proposals.

9 I believe that the balance should be maintained
10 between the duty of accuracy of financial statements and
11 timeliness, something very critical. As an equity analyst
12 primarily covering technology, I care about the accuracy of
13 financial statements in order to get a useful picture of the
14 company's historic growth. Hence, large quantitative errors
15 and material errors must be restated.

16 Secondly, the timeliness of financial statements on
17 a going-forward basis is extremely crucial as these companies
18 have short product cycles and face dynamic market
19 environments. The companies in the process of restating
20 actual statements prior to the last five years do a great
21 deal of disservice to their existing stockholders and
22 employees by reporting very limited financial data. The
23 timeliness of quarterly financial statements is significantly
24 compromised while companies and their auditors work on the
25 accuracy of the historical statements. I find it extremely

1 difficult to gauge the current underlying business strengths
2 during the dark period which could last anywhere from four to
3 eight quarters.

4 I would like to see the following included in the
5 developed proposals: Firstly, a company under the restatement
6 process should be required to announce the scope of errors
7 and estimate the range of impact on its revenue earnings and
8 cash flow. Secondly, I believe that the proposal should
9 require companies to disclose more detailed current quarterly
10 financial data for more than just revenue and cash during the
11 period of investigation that could help investors better
12 understand the ongoing fundamentals. Finally, in the
13 interest of timeliness, companies should be allowed greater
14 flexibility in estimating amounts prior to the last five years,
15 depending on the nature of the investigation and the
16 magnitude of errors. Minor disagreements between accountants
17 and independent auditors on estimates must not delay the
18 release of financial statements. I would prefer to have
19 financials released with additional disclosures on areas of
20 agreement amongst the accountants and their auditors than to
21 be left in the dark with zero information to base my
22 decisions on. Investors should be allowed to make their own
23 judgments as to the relevancy of minor disagreements on
24 estimates of the auditors. In short, I would like to bring
25 in the timeliness variable in this discussion.

1 Thank you.

2 MR. POZEN: Thank you very much.

3 Steven Bochner.

4 MR. BOCHNER: Thank you very much for having me
5 here today. And I apologize to everybody from the SEC in the
6 audience that I've got my back to you. But at least I can't
7 see their expressions while I'm giving my remarks. And maybe
8 that's a good thing.

9 As I indicated in my prepared statement, I served
10 on the SEC advisory committee on smaller public companies;
11 and you may know that one of our 33 recommendations that we
12 delivered to the SEC was actually in this area dealing with
13 materiality and restatements. And I'm really pleased to see
14 that you're moving the ball forward on this important topic.
15 Our advisory committee received a lot of data and heard
16 testimony regarding the significant increase in restatements
17 and we were aware of and focused on the subjective nature of
18 materiality judgment calls and the hindsight nature with
19 which these decisions were made. We came up with a couple of
20 suggestions, or suggested areas of inquiry, that are
21 indicated in my statement and in the final report we
22 delivered in April '06. But these examples suggest a
23 conceptual approach that's very consistent with the proposals
24 outlined in your progress report and one that I'd like to
25 strongly support as well today.

1 Like you, I believe that we should separate
2 materiality assessments for disclosure purposes from a
3 restatement determination. And in listening to my prior
4 co-panelists here, I haven't heard anybody take the view that
5 we shouldn't disclose material errors. I think everybody is
6 in agreement about that. I think really what we have to
7 focus on is whether a restatement the right way to correct
8 those errors. That's a completely different inquiry; and I
9 sense some confusion when I hear people talk about this area,
10 because people all of a sudden focus on stealth restatements.
11 Gee, you're not talking about disclosure. And I think you've
12 come at it in a very appropriate way of separating those two
13 things and looking at those two things separately.

14 I've got an example in my statement that I'll
15 repeat here, which was assume an issuer discovers that an
16 error was material seven quarters ago -- disclosure and
17 correction of that error serves our markets very well. A
18 restatement might not -- the time, expense, disruption,
19 management time, and so on -- might not serve our markets well;
20 and so there might be a different mode of correction. I
21 think that thinking is very consistent with your proposals.

22 I'd like to further illustrate the problem with
23 restatement determinations in the context of the
24 reasonable-investor test that's set forth in SAB 99. In the
25 reasonable-investor test -- we lawyers love the

1 reasonable-investor test. We labored long and hard and lost
2 a whole bunch of cases on this topic. It has a storied
3 history in federal case law; and it works really well in the
4 context of disclosure decisions. Because it's subjective and
5 because materiality might be judged with hindsight and
6 materiality is often assessed with hindsight based on whether
7 the stock actually moved way back when you made the judgment
8 call, decisions like closing the trading window and whether
9 to disclose are made very conservatively by well-counseled
10 companies. When in doubt, disclose is good policy. When in
11 doubt, restate may not be good policy.

12 Because the same standard is applied in both
13 situations, I think it's not surprising that both of our
14 bodies have suggested this approach, which is to separate the
15 disclosure requirement from the mode of correction. One
16 could imagine an extension of our current 8-K rules that
17 would require the filing of an 8-K short of a restatement any
18 time a material error is corrected perhaps or maybe any time
19 any sort of correction is made. So there you have full
20 disclosure. An 8-K would be filed. It would be prominent.
21 There'd be no stealth restatements. And I encourage you to
22 continue down that path; and I think that general approach is
23 correct.

24 While on the topic of SAB 99, I do think SAB 99
25 should be interpreted to cut both ways. I know from

1 experience that there's a lot of confusion, both among
2 private practitioners and I think even at the staff level, so
3 you're clarifying that one way or another would be quite
4 helpful.

5 I believe the going-dark phenomena caused by our
6 inability -- company's inability -- to file periodic reports
7 often due to a restatement does not serve our markets well
8 either. I agree with your observations that issuers should
9 be allowed and encouraged to provide information to the
10 market, even if it involves a partial filing. I think some
11 information is better than no information; and the liability
12 issues could be addressed by looking at the current safe
13 harbor -- perhaps a modified safe harbor - for forward-looking
14 information. Your committee was asked by the SEC to find
15 ways to increase the usefulness of financial statements while
16 reducing complexity. And I think this area of restatement
17 determinations is unnecessarily complex and uncertain; and I
18 believe you're on the right track.

19 Thank you.

20 MR. POZEN: Thank you, Steven.

21 MR. ACOSTA: I guess going last has its benefits,
22 but not least. That's for sure. I'll try hard not to repeat
23 what has already been said by many of the panelists today.

24 I certainly would like to start out by thanking the
25 committee for allowing me to participate on this panel. The

1 topics being addressed -- materiality and
2 restatements -- have been in need of better guidance and
3 clarification for sometime, so I thank you for your efforts
4 in researching the issues, gathering the relevant
5 information, and developing proposals to address improving
6 our collective interpretation of how we might determine what is
7 viewed as material and its impact on whether or not a
8 restatement is necessary, either for an interim period or
9 the annual financial statement.

10 So let me just say that I'm supportive of the
11 proposals 3.1, 3.2, and 3.3. And while I believe the
12 proposals as stated can have a positive impact if interpreted
13 from a reasonable investor perspective, there is a
14 significant requirement or need to develop consistent
15 methodology for ways of determining what is important to that
16 current reasonable investor. I do believe that the concept
17 of using a sliding scale to evaluate qualitative as well as
18 quantitative information in making a determination if an
19 error is material and therefore requiring restatement, is the
20 appropriate direction for companies to follow. I do believe
21 there is significant judgments applied today in many
22 instances, but there is a lack of consistency across auditing
23 firms and companies in determining what requires a
24 restatement.

25 Just an example is the stock options backdating

1 issues that impact many companies and investors. Some
2 companies went back ten years, which does not appear to meet
3 the materiality standards that have been applied to other
4 types of errors. But because the stock options backdating
5 was highly visible, a different standard may have been
6 applied than in other cases.

7 Another important issue that hopefully these
8 proposals will help clarify is a tendency to apply a current
9 thinking on technical topics to prior years. I have
10 encountered situations where auditors were using then current
11 guidelines -- in this case, 2006 -- including nonpublic views
12 from the SEC technical experts and applying them to look at
13 decisions that were made in 2001 and 2003, before the guidance
14 was issued. Therefore, I am encouraged that these proposals
15 when taking the current reasonable-investor perspective can
16 help clarify what actions to take, especially related to
17 restatements in previous periods for errors which were not at
18 the time viewed as material.

19 I would also comment that the suggestions and
20 proposals surrounding disclosure requirements on the nature
21 of errors, impact of errors, and management response are
22 thoughtful and reasonable and consistent with what we are doing
23 in 404 today. So while the nature of these proposals are
24 positive and constructive and I support them in providing a
25 more consistent way to determine materiality and approaches

1 to restatement, if necessary the most significant concerns
2 that I have is the retraining that is required to have the
3 different decision-making bodies -- the financial statement
4 preparers, SEC, FASB, PCAOB, and auditors -- being able to
5 interpret facts and circumstances similarly and understand
6 how a reasonable investor would react to any specific error,
7 given the litigious nature of society and particularly in
8 business today.

9 So with that I just want to thank you for the
10 opportunity to share those comments. And I look forward to
11 the discussion.

12 MR. POZEN: Thank you very much for all of your
13 testimony; and I think that it was very useful.

14 And I guess I'm going to now ask various members of
15 the committee to ask questions; and I'm going to start with
16 people who were most involved with these issues and start with
17 Mike Cook and then move on across -- down the aisle here.

18 MR. COOK: Thank you.

19 I would like -- I'm not going to ask a question.
20 I'm just going to say to all of you, thank you very much for
21 your input. Thank you very much your time and the thought
22 that's gone into the comments you've made. We appreciate it.
23 And we know you're all busy folks and you've got lots of
24 people who are interested in what you think about lots of
25 different subjects, so for you to come and spend time with us

1 and share your statements is appreciated. I will assure you
2 personally -- and I'm sure my colleagues will do the same
3 thing -- that every thought you've shared with us we will
4 carefully consider. We will look at all of these inputs.
5 And in particular -- and one of the things that I will be
6 absolutely certain we do -- because this is like a lot of
7 things where we've been through many drafts and have had lots
8 of inputs and we do it and we do it and we do it and we think
9 when we get to the end, we've got it all right; and we have
10 excellent staff support to help us get it right. But to the
11 extent that we have left open any areas of potential
12 misunderstanding, I will assure you we will give those the
13 highest level of attention, because a couple of things are
14 most important.

15 I heard -- I thought I heard -- and, again, I'm not
16 quite sure that maybe I was misunderstanding what was being
17 said, but I thought I heard the notion that there would be
18 instances where we would be supportive of the noncorrection
19 of errors. And I would want to tell you we are absolutely
20 not supportive of any notion of not correcting
21 errors -- well, de minimis -- we're not talking about, you
22 know, small, small things that all of us would agree wouldn't
23 influence anybody's judgment. But any error that has any
24 possibility of being significant we are expecting that it
25 will be corrected and it will be corrected promptly. We'll

1 take a look at that specific point about the next time the
2 financial statements are issued, because that was an attempt
3 to add a practical aspect to it; but if it leaves open
4 something that is broader in terms of possible mischief than
5 what we thought we were doing, then we'll tighten that up,
6 because that certainly was not our intent.

7 MS. ROPER: If I can clarify a broader concern we
8 have about that, which is -- and I'll do it just by quoting
9 from the investors' technical advisory committee to the FASB,
10 certainly an expert group of investors.

11 When a material error is corrected, it is important
12 that investors be provided corrected financial statements
13 that present all periods in a consistent and comparable
14 manner. Investors should not be required to adjust
15 prior-period financial statements to make them comparable.

16 In other words, we should not shift the
17 responsibility for getting the consistency and
18 incomparability onto investors and away from the restatement
19 process.

20 MR. COOK: Barbara, again -- and I don't want to be
21 argumentative at all with them or with any of y'all, because
22 we're all trying to get your help, not take sides on these
23 issues. But that is -- that particular quote that's there --
24 we don't disagree with at all. If there is a material error,
25 the prior periods must be corrected; and the financial

1 statements for those prior periods must be corrected and made
2 comparable if it's material. I believe that was what they
3 were talking about. I'd agree a hundred percent with that
4 statement. We are not suggesting that if it's material that
5 prior financial statement wouldn't be corrected.

6 We have a view about the definition of
7 materiality -- application of the guidance and the principles
8 to make a judgment about whether something is material. But
9 when it's material there must be timely correction of the
10 prior financial statements to put them on a comparable basis.
11 So I believe we are saying the same thing. Again, I'm going
12 to go check our words to be sure that we haven't left open
13 that possible misunderstanding, because I don't think when
14 we're talking about a material error, we have any difference of
15 opinion about what needs to be done.

16 MS. GRIGGS: I think that we did say that if that
17 material error was not material to current investors -- and
18 you pointed out something that we did not intend. We did not
19 intend not to include potential investors. You're absolutely
20 right. We meant current stockholders and potential
21 investors, so that's a clarification that I think your
22 guidance is helpful for.

23 But what we were saying with respect to errors is
24 that if current investors and potential investors would have
25 no interest in the correction of the errors because either

1 the financial statements are so old that they're not looking
2 at it anymore or the company has completely changed or it
3 affects the discontinued operation so it is not
4 relevant -- and I'm sure there are other examples, we're just
5 saying in those situations we didn't think it had to be
6 corrected, not that it wasn't material at the time, just that
7 it didn't have to be corrected.

8 MR. JONAS: Just to clarify, "corrected" means
9 restatement. And the reason I think Mike gave his opening
10 comment was, even if you have an error that you do not deem
11 to be material, you will correct it no later than the current
12 period. In other words, we did not countenance any errors
13 being spread to the future.

14 MR. COOK: Or it's not corrected at all.

15 MS. GRIGGS: Yes. I guess if it affects retained
16 earnings -- I mean if it's old, it would be corrected.

17 MR. COOK: But it would be corrected and disclosed
18 is the presumption.

19 But anyway, the point I was -- I may have kind of
20 gotten -- maybe I messed it up. I don't know. I don't think
21 so. But the point I was going to make is that I don't think
22 we have a difference of opinion. The words may not be as clear
23 in some places as they should be. We need to take a very
24 good look at that and be sure we are not appearing to
25 countenance noncorrection of errors and noncorrection or

1 nonrestatement of items that are deemed to be material to
2 those prior financial statements. So that was the notion I
3 was trying to say.

4 And the same thing with SAB 99. We did not
5 disagree with the content -- the existing content -- of SAB
6 99. We just don't think it's balanced. It's sort of
7 one-sided. Little items can be material, but big items maybe
8 won't be. And we think the guidance needs to be sharpened up
9 and balanced, and that's the recommendation. But it is not to
10 abandon the existing guidance that says small things, if they
11 involve management integrity, if they involve decisions about
12 meeting loan covenants -- lots of different qualitative
13 things -- the trends of earnings, things of that kind -- can
14 be small and they can be material. We don't disagree with
15 that notion at all. We're just suggesting that sometimes
16 things that are larger than this minimum threshold for
17 materiality may not be something that requires a restatement.
18 But, again, I think we are fairly close on what we are trying
19 to accomplish, but maybe we can say it better; and I
20 certainly assure you, we will do that.

21 One thing that I'd like to repeat that we're all in
22 favor of is fewer errors. So fewer items that any of us are
23 even needing to talk about, but when errors are made one of the
24 things we heard loud and clear and we listened to an investor
25 panel very clearly say to us, we need better disclosure. We

1 need to deal with this dark period. We need to deal with why
2 did something happen and what has been done to prevent it
3 from happening again. Those are some of the very important
4 things that are not necessarily coming out in the disclosure
5 today and we are going to go back and be sure we say those
6 things strongly enough, that those are an important part of
7 the overall message as well.

8 But we appreciate all the inputs. If the wording
9 isn't what it ought to be somewhere and it's leaving the
10 impression that we are in any way advocating not correcting
11 errors and not restating for material amounts when deemed to
12 be material to the prior financial statements, we'll have to
13 tighten that up and we'll take a look at that other point,
14 Barbara, that you made as well.

15 MR. POZEN: John, did you have something?

16 MR. HUBER: Just to follow up on what you were
17 saying about the dark periods, there is a trend with respect
18 to companies' disclosing during the course of a restatement.
19 I commend the 12b-25's that are being filed by companies
20 that are doing this. I would submit that the type of
21 information -- Steve was talking about revenue and
22 cash -- the type of information that you can disclose depends
23 on what you're restating for.

24 With respect to options dating, there were dozens
25 of companies that were disclosing during the course of it

1 because of the ten-year restatement for a number of
2 companies; and they could in essence give the information
3 that an analyst would want for his or her model because this
4 was an expense item under 123R or APB 25. And so the
5 quantum -- my point is be flexible. But the quantum of
6 disclosure that you can put in a 12b-25 depends on the scope
7 and nature of the error that you're correcting.

8 MR. POZEN: Linda, why don't we -- you might as
9 well take the floor here.

10 MS. GRIGGS: I just wanted to respond to John.

11 I think we recognize that some companies were
12 providing disclosure in the dark period, but I think we heard
13 that that was inconsistent. And I think there needs to be
14 more consistently good disclosure made during the dark period
15 so that investors know what's going on.

16 MR. POZEN: Greg, do you want to --

17 MR. JONAS: I have a question for Barbara.

18 I think, in approaching this, our goal was not to
19 reduce the number of restatements but rather to reduce the
20 number of unnecessary restatements -- unnecessary in the eyes
21 of investors. And so I think we all try to look and see was
22 there evidence that restatements -- some restatements -- a
23 considerable portion -- were unnecessary or not. And we did
24 see some evidence of -- some of us who look at these things
25 for a living have our own anecdotal experience which

1 suggested to me that there were unnecessary restatements.
2 But we also saw some statistical-type stuff. But it all
3 suffered from something you pointed out as a flaw. And that
4 is that it was based on market prices, the presumption being
5 that if a restatement occurred and market prices didn't move
6 that that was suggestive that the market did not care. You
7 specifically said you rejected that argument. And if you
8 could hum a few bars for us as to why you felt that thinking
9 was flawed, we are all ears.

10 MS. ROPER: Happy to.

11 I mean right in the report, if you look into your
12 footnotes, you'll find several reasons there are serious
13 limitations on difficulty of measuring market reaction,
14 impact on market price factors other than restatement,
15 disclosure at the time of the restatement of other
16 information, so already you've laid out some
17 reasons why there are some serious limitations. In addition,
18 as I'm sure you know, there's been research that shows that
19 how the restatement is announced, how it's announced to the
20 public has at least as much impact on the market reaction as
21 the content of the restatement. There -- it's been suggested
22 to me by someone who knows a lot more about this than I do --
23 that the expectation of the restatement may already be
24 recognized in the stock price in many of these cases, but
25 that accounting information often lags -- more timely but

1 less verifiable information -- so that it provides feedback
2 rather than a trigger for market reaction.

3 Beyond that, I think there's a benefit to
4 encouraging small restatements that has nothing to do with
5 market reaction. There's some interesting research underway
6 right now at Wharton that looks at the link between
7 over-confidence in management and accounting fraud. And the
8 notion is that a lot of fraud does not start with an intent
9 to defraud. It starts with a manager who's got some bad
10 news, some difficult times they are trying to deal with, and
11 they think that if they can just keep it under wraps for a
12 short period of time they will get things turned around. And
13 so maybe they engage in a little gray-area accounting. Maybe
14 they fudge things a little bit, a little bit of minor
15 earnings management.

16 If they don't turn it around they basically have
17 two choices: They can restate and move on; or they can
18 engage in a little more earnings management -- go a little
19 farther. And now they are not only -- now they're covering
20 their past tracks as well as dealing with the current
21 situation. And it is sort of down this slippery slope that a
22 lot of people wind up in fraud.

23 And I would just suggest that in a system that
24 encourages getting errors out while they're small, while the
25 market is unlikely to have a major reaction, helps to nip

1 this kind of fraud in the bud. And one that says if small
2 investors aren't going to care, you can get away with it
3 without correcting it, without restating it at this point
4 helps to encourage that kind of fraud to persist.

5 MR. POZEN: I think it is important to clarify that
6 there are two questions. One is whether the error is
7 material and then second is how it's going to be corrected.
8 Maybe we don't communicate this clearly enough.

9 Our view on the second question is all errors need
10 to be corrected. The question was how they are going to be
11 corrected. And one possibility is to have a restatement of
12 prior years. The cost of that to investors, as has been
13 elucidated, is the dark period. And we find that that's
14 for -- a number of investors have told us it's a difficult
15 time and they're not getting
16 information.

17 So the question -- and I think I'm
18 asking Steve since he's raised it -- is whether certain
19 errors would be better corrected by correcting them out,
20 filing an 8-K.

21 The other thing is we always said that whatever
22 errors are corrected there ought to be disclosure that it's
23 being corrected. So those -- it seems to me there are two
24 separate issues that we ought to clarify. One is what's the
25 definition of materiality, which from our point of

1 view -- what we tried to say was we are not trying to change
2 the Supreme Court, because we have no power to change
3 materiality.

4 There is -- one issue we did raise is the -- I
5 guess you might say -- the nonsymmetrical nature of SAB 99.
6 But our view was once there is a material error, it needs to
7 be corrected but there could be two different methods of
8 correction. One is through a restatement, which would have
9 certain benefits of going back in time consistently for
10 investors but would have certain costs. And then the
11 question was whether there was another approach where you
12 would correct the error and file an 8-K and have disclosure.
13 So I think what we're trying to do is to separate these
14 questions and to really to have a good discussion about both
15 issues.

16 And so what I want to make clear is our view, as
17 Michael said, all errors need to be corrected and all errors
18 when you correct them, you need to disclose it. Exactly how
19 it would be disclosed, I guess we probably hadn't gone as far
20 as you're thinking, Steve, in terms of 8-K's, but we're not
21 in favor of stealth restatement. So that to me is the debate
22 here, so we ought just to make sure that it's framed in that
23 way. And to the extent that we as a committee didn't clearly
24 state that enough, then we need to be clear about it.

25 Yes?

1 MS. MOONEY: There was pretty deep-seated
2 opposition to the asymmetrical aspect of SAB 99 in terms of
3 ever considering a quantitatively large error immaterial, so
4 I think I mentioned that in my testimony.

5 MR. POZEN: I understand.

6 MS. MOONEY: And then, secondly, there was very
7 strong support, also, for correcting the prior periods.

8 MR. POZEN: Yes, I think you've made both points;
9 and I'd like to ask you on the second point, because really
10 there's a bit, I think, of tension here. When you have a
11 restatement -- let's assume there's a material error, but we
12 have two choices at that point -- is -- we have -- let's
13 assume that it just affects the cash flow or doesn't change
14 the net income. If we ask that company to do a restatement,
15 we know there will be a dark period, perhaps as much as a
16 year, versus having -- so there's a cost to that restatement as
17 well as a benefit versus having that corrected with an 8-K
18 filed to explain what's happened. So I would like to
19 understand between your point of view and Manish's point of
20 view how you evaluate that. We were trying to say that there
21 were two ways to do it and that we could see from an investor
22 point of view there could be costs and benefits on either
23 side.

24 MS. MOONEY: Well, you could have a disclosure
25 and --

1 MR. POZEN: The other alternative would be to have
2 an 8-K and a disclosure but not to hold the company -- to put
3 the company in a situation where it would be spending a year
4 or -- God knows, we've seen more of that.

5 MS. MOONEY: But if you've got the number for the
6 restatement and you've got the -- you know what it is, why is
7 it tough to --

8 MR. POZEN: I think there is a big difference
9 between making -- filing an 8-K and correcting the error
10 versus going back and restating all your financials for the
11 last five years; and that's what takes -- that's what we
12 understood takes issuers a long time.

13 Manish, would you like to comment on it?

14 MR. GOYAL: Using the sliding scale as to how far
15 back do you want to go as an investor to have accurate
16 financial statements. I cover technology companies. Their
17 product cycles are short and they change very quickly, so do
18 I really care that in 1995 financial statements are accurate
19 to the last decimal point? If they are going through an
20 option investigation for the last ten years, maybe not.
21 Maybe if the last five years' financial statements are
22 accurate and they make an estimate what the error was for the
23 previous five years and change the retained earnings, I'll be
24 happy with that, as opposed to seeing the company go through a
25 period -- a dark period of -- if that reduces the dark period

1 from two years to one year. And I have witnessed many
2 companies one after another where unfortunately they fired
3 their auditor and then they fired the management and the new
4 management had to come in and deal with the old auditor to
5 restate and now the old auditor is in tension with the
6 company and is trying to cross all t's and dot all i's, which
7 is taking an enormous amount of time. And I think that is a
8 great disservice to the investors.

9 MS. MOONEY: That's the exception that proves the
10 rule.

11 MR. POZEN: Well, let's have -- I don't know. I
12 want to make sure that Greg and Linda have a chance to ask --

13 MS. GRIGGS: I just wanted to ask you, Elizabeth, a
14 question. You say that all large errors must be restated and
15 you don't see any reason for believing that some of those
16 errors would not be material to investors. You say that the
17 investors alone should make that decision. And I'm just
18 wondering -- I mean that seems like a -- maybe you're right
19 that in most cases large errors have to be restated, but I'm
20 just wondering if you have any room for disclosure.

21 I guess, Barbara, you suggested that disclosure
22 might be appropriate.

23 If a company believes that it isn't material to
24 investors, even though it's a large error, would you be
25 satisfied with good disclosure, transparent disclosure, about

1 the error?

2 MS. MOONEY: If it's not material under SAB 99 as
3 it stands today, yes.

4 MS. GRIGGS: Well, again, SAB 99 doesn't really
5 speak to large errors. But if management goes through the
6 qualitative analysis and believes it's not material but it's
7 a very large error, would you still believe that disclosure
8 would be sufficient rather than restatement, I guess is what
9 I was asking.

10 MS. MOONEY: It was 97 percent came back opposed to
11 considering quantitative errors as not material. And they
12 want to know what the restated number is and adjust it for
13 themselves if they deem it after the description it's not
14 material.

15 MR. POZEN: Let's just be clear. SAB 99 is
16 asymmetrical. It says if you have a quantitatively small
17 error, it can become material by being -- by qualitative
18 factors. It doesn't address the situation that if you had,
19 say, a 7-percent error where you could go the other way. And
20 that is a point that has been made by a number of people to
21 us. And all we were saying or trying to say was that we
22 thought you should be able to consider qualitative and
23 quantitative considerations in all cases.

24 Now, we would agree with you if there was a
25 50-percent quantitative error. It's highly unlikely -- in

1 fact, I would say it would be almost -- almost -- impossible
2 to think of a situation where it would be quantitatively
3 going the other way. On the other hand, if there was a
4 7-percent error or something like this, then you could
5 consider whether there were qualitative factors that would
6 come into play, just as if there was something that's
7 1-percent, you should consider whether they're qualitative.
8 So that's all we were trying to say: that you should be able
9 to consider qualitative and quantitative errors in all
10 situations.

11 John.

12 MR. HUBER: I actually think that the way you pose
13 the question about materiality versus the form of the
14 correction of error is really a focus that we should drill
15 into, because I don't see the recommendations of the
16 committee as being all that controversial. For years you've
17 had corrections of errors under Paragraph 29 of APB 28. For
18 years up until the time that it was done away with, APB
19 20 -- the fact of the matter is 154 gives you the same sort
20 of flexibility in that regard. My point is that the idea of
21 what's material -- what the committee is really saying should
22 be the sliding scale; and I think that's an issue that can be
23 debated. But for years and years before this committee was
24 instituted, errors have been corrected currently and there
25 has been full disclosure that accompanies those errors.

1 That's something that has been established for years by GAAP,
2 by APB --

3 MR. POZEN: So you're saying with a full
4 restatement?

5 MR. HUBER: Without a full restatement, but with
6 full disclosure. And I think that that is the principle that
7 you're looking at with respect to both 3.2 and 3.3 of the
8 development proposals.

9 MR. POZEN: Yes, Ed, please.

10 MR. NUSBAUM: Just a follow-up on a couple of other
11 comments that were made.

12 Jack, you made a comment about training. And I was
13 curious as to what kind of behavioral changes you were
14 looking for and, of course, anyone else as well for this
15 training.

16 MR. ACOSTA: Well, as you are well aware today,
17 there is a lot of guidance provided to issuers of financial
18 statements; and there's many different auditing firms; and
19 the interpretation around those can be quite different,
20 depending on what company you're dealing with or what
21 auditing firm or what specific auditors you happen to have at
22 that point in time.

23 But my comments center more around "Is there a
24 methodology so that we can look at facts and circumstances
25 and draw a similar conclusion?"; and that has been a challenge

1 throughout the industry; and given the -- I mentioned the
2 litigation that goes on as a result of being wrong or
3 presumed wrong in this marketplace. The desire to give out
4 more information knowing that that will be used in a litigation
5 makes it very difficult for people who are looking at a
6 restatement within their company. So the consistency is I
7 think the fundamental issue that I would have in terms of
8 moving forward to the point where you can use the scale, if
9 you have the sliding scale and you're looking at -- and you
10 come to a conclusion, would a reasonable person look at those
11 same facts and circumstances and come to the same conclusion?
12 And chances are there's going to be a lot of interpretation
13 around that. And how do you get to the point where people
14 can feel comfortable, given certain facts circumstances and
15 draw a certain conclusion and be able to present that to the
16 marketplace and have it be okay?

17 MR. POZEN: Ed, did you have a --

18 MR. NUSBAUM: Yes, one other quick question, either
19 for John and for either Steve or perhaps -- I just want to
20 talk about this -- or maybe the auditors should do it -- is
21 there any role -- what is the appropriate role for the SEC
22 staff in this whole process, if any?

23 MR. HUBER: As a person who works with the SEC
24 every day, the SEC staff is involved in review of periodic
25 reports and registration statements all the time. I actually

1 think that the idea of the staff looking at this from the
2 standpoint of the principles that the committee is setting
3 forth is a very good and practical affirmation of a lot of
4 feeling on the staff. I actually think that from the
5 standpoint of how it works, the staff has got to put itself
6 in balance with courts and with the FASB, with the PCAOB.
7 That balance is very important. But the work of this
8 committee can, in essence, verify a great deal of feeling in
9 terms of the review process of the Division of Corporation
10 Finance. The idea of what a reasonable person is -- I
11 don't know if we'd recognize her when she walked in the room,
12 but the fact of the matter is the staff of the Division of
13 Corporation Finance makes materiality judgments every day
14 in the review process, as so do the professionals that work for
15 law firms, accounting firms, and companies.

16 MR. POZEN: Steve, did you want to say something?

17 MR. BOCHNER: I think a great thing your committee
18 could do is just provide some better guidance, because when
19 these decisions are made, we sit down with the issuers and
20 the auditors and we hunker down and we figure out whether
21 it's material. And then ultimately there's a filing or a
22 correction; and the staff has to decide did they analyze SAB
23 99 right? Did they apply 108 right? And I think there's so
24 many fiscal periods to look at and so many different ways.
25 And then you throw in the reasonable-investor test and you

1 really -- you can do a lot of work and a lot of good
2 thinking; and the staff may, for completely valid reasons,
3 disagree with you.

4 So I think -- I'm just excited to have perhaps a
5 little more guidance coming out that will make it more likely
6 that these judgment calls between issuers, auditors, lawyers
7 on the one hand and the staff on the other hand are more in
8 sync and actually will reduce the dark period and accelerate
9 the correction, whatever they may be.

10 MR. MEISEL: I would echo both those comments by
11 just adding that I think Proposal 3.1, it talked about the
12 education and it talked about preparers and auditors, but I
13 think you've heard here reaching out to attorneys, to
14 investors, and to regulators as part of that process I think
15 would be very useful.

16 MR. POZEN: I think, just to be clear, we at least
17 discussed the possibility of having a much more definitive
18 test. But I think we quickly realized that that was
19 not possible; and I think what -- you know, we do think it's
20 a facts and circumstances; and all we really said on
21 materiality was that we believe that quantitative and
22 qualitative factors should come into play.

23 I think the way in which we tried to be helpful,
24 Jack, to your question, which -- maybe we're at David Sidwell
25 anyway -- is that through another recommendation, we have

1 tried to, let's say, narrow the scope of interpretation.

2 And, David, I don't know whether you just want to
3 answer that and any questions you might want to ask the
4 panelists.

5 MR. SIDWELL: We spent a fair amount of time
6 talking about the fact that we want to encourage where the
7 SEC staff sees trends which they believe are not acceptable,
8 so a range of interpretation which has gone beyond what they
9 view as acceptable, that that gets disseminated in a way that
10 is both complete and thorough to all registrants at the same
11 time, as opposed to through the comment period. I think we
12 acknowledge, however -- and I think this is the question --
13 that if are going to move to more of a principles-based set of
14 standards, there is going to be this period of interpretation
15 where it may be that there is a broader range of
16 alternatives that are at least seen initially as companies
17 with their advisers interpret the principle-based potentially
18 differently. It takes some period of time to narrow those
19 range of alternatives.

20 So it would be interesting to see your views on,
21 one, how you feel about a period of time where when a new
22 standard is issued that there's this period where there may
23 be different interpretations in the marketplace. It may take
24 some period of time to narrow those range of alternatives.

25 And, secondly, are there any instances there where

1 you believe that if a company's management has acted in good
2 faith that those are prospective, as opposed to retrospective
3 changes? And we as a committee have spent a fair amount of
4 time on both of these issues. I think it would be an
5 interesting adjunct to the discussion we've just been having
6 if you have some views on those.

7 MS. ROPER: We do. We're concerned that you're
8 encouraging companies to test the edge of the envelope if
9 there's some sort of implicit understanding that during this
10 period that anything goes; or, if not anything goes --
11 that's an exaggeration, of course -- but that everybody is
12 free to interpret.

13 And I guess what I come up against is,
14 when I look at this, I look at a past history where we have
15 seen all of these gains. We have been through this and it
16 was extraordinarily painful for investors and it was
17 extraordinarily painful for the market and the economy. And it
18 makes me very nervous when we see people talking about some
19 kind of safe harbor.

20 We can't second-guess people. I think you should
21 second-guess bad judgments. So I'm concerned that as part of
22 this sort of broader set of proposals that something that
23 says you're not -- whatever you do now -- you're not
24 going to get corrected; you're not going to get
25 second-guessed. I think it will be gamed. And I think you're

1 really risking a return to the kind of practices that we just
2 went through a little over five years ago.

3 MR. POZEN: I think we need to clarify two things.
4 One is we not only did not propose a safe harbor. We questioned
5 whether the SEC had the authority to have a safe harbor; so
6 that is not our proposal. People have said that we proposed
7 the safe harbor. To the contrary, we questioned whether it
8 was even legal authority to do that. That will be discussed
9 more in the second session. But I think if we haven't made
10 our view clear enough, we will in the final report.

11 MR. SIDWELL: I think in one way which is less
12 confrontational in thinking about the question is, let's say,
13 five or six different ways of interpreting a standard emerge.
14 So basically everyone says those seem reasonable. So the
15 question is, however, do you just want to say that narrowed
16 as a range of alternatives? I'm not even trying to make it as
17 if somebody's really trying to push an envelope. The way the
18 standard was written, the way it's been interpreted, has left
19 a fairly broad range of interpretation.

20 And basically everyone says, You know what? Let's
21 now narrow it. So not in any way trying to say that any
22 company has acted inappropriately, because I think, just to
23 second what Bob has just said, I think for us there is no
24 doubt that on a registrant-specific matter where that is the
25 case, we would say that should be called on as soon as it's

1 observed. So this is where, when you're in a world of less
2 rule-driven standards but where there is more judgment, there
3 is presumably by definition going to be some period where
4 there are people making different judgment calls and --

5 MS. MOONEY: What is really interesting is the
6 disclosure from an auditor perspective as well as management
7 in terms of where those judgments are in this case.

8 MR. POZEN: We shouldn't get too far into this, but
9 just to sort of make clear on this point, but if there is a
10 new standard adopted what we were saying is that FASB and SEC
11 should look especially carefully about how it was being
12 interpreted and to make sure that it did not have too broad a
13 spectrum of interpretation and try to keep it narrow and if
14 necessary amend the rule, if necessary issue an
15 interpretation. So I think at least our thinking was the
16 problem now is that a standard comes out and it may be very
17 long and there may be very many different ways in which it's
18 interpreted. It may not even be reconsidered for ten years.
19 So the effort here was to say, as good as you can, you try to
20 predict a standard is going to work, but when it comes into
21 play, you start to see what happens; and we're trying to
22 narrow the range of interpretation during that period. That
23 was the thrust of that thinking.

24 MR. BOCHNER: So am I wrong in thinking that those
25 who diverged from that, do they have to go back and correct

1 then to the treatment that is determined to be acceptable?
2 Because my understanding is -- and maybe I misread it -- was
3 if they diverge during that period they wouldn't be
4 required -- I mean that would be sort of an understandable
5 leeway for interpretation and that they wouldn't have to
6 correct. So you have a period in which -- and I think if you
7 have a system that says, Okay. We understand there's going
8 to be some divergence, but there's accountability at the end
9 of the line, then you don't get the same extreme span.

10 MR. POZEN: I think it's a fair question about
11 whether we were specific enough on that, but I think the
12 answer that we were trying to search for is something like
13 this: There is a reasonable band of interpretation; and I
14 think every accountant would look at it and say, let's say,
15 this way or that way. And if it was in that area, then if
16 ultimately the SEC said, okay, go A not B, then if you went
17 B and it was in the reasonable band, it's okay.

18 On the other hand if you were at C, D, or E, which
19 were not supportable, then you're going to have a
20 restatement, you're going to have an enforcement case. So
21 that was the attempt to try to differentiate between an
22 ambiguity in a standard -- a question where audit firms
23 reasonably thought they were doing the right thing, but it
24 was in a narrow band versus a situation where someone just
25 went off on a frolic or detour, whatever you want to call it.

1 So that was our attempt there.

2 MS. ROPER: Well, I would be more comfortable with
3 that approach. It isn't how I read it. Those are awfully
4 hard lines to draw, where -- at what point you have to
5 restate --

6 MR. POZEN: What we're doing now -- the fact what
7 we do now should bother you a lot more, because what we do is
8 adopt the standard and then people interpret it a whole
9 series of ways and it goes on for five, ten, twenty years;
10 and then finally somebody says, "Well, let's see, after all
11 these different things, maybe here's the way to do it." What
12 we are saying is, "Let's be realistic when that standard is
13 adopted." No matter how well you try to predict it, we don't
14 know its impact, so let's look very closely. So, if
15 anything, registrants are going to know that during that
16 period everyone's looking very closely; and then we're going
17 to try to figure out what is the right answer within that
18 short time period.

19 MS. ROPER: I think that having that kind of
20 scrutiny and having that kind of review early after a
21 standard is released is very positive.

22 MR. SIDWELL: I think, Barbara, too, we've talked a
23 lot today about the value of disclosure. I think this is
24 also an area where we would not expect to see a change as a
25 result of that narrowing what is acceptable to occur without

1 having full disclosure to the magnitude of the change and
2 giving investors adequate information to be able to analyze
3 the impact of that change.

4 MR. COOK: I just was going to ask the panel
5 collectively, because I don't think I heard a comment about
6 this, but to me it's one of the more important things that we
7 were trying to communicate in the recommendations is this
8 investors' perspective in making judgments about materiality
9 restatements, whereas today we talked to a lot of folks about
10 this; and the vast majority of the feedback we got was these
11 judgments are not being made in the broad sense of investors'
12 perspective about trend and earnings, mix of information,
13 what's important to the marketplace. But, rather, how big is
14 it? And if it's this big, it gets this kind of a treatment.
15 If it's this big, it gets that kind of a treatment.

16 One of the most important things I thought we were
17 trying to communicate -- I would hope you would agree with,
18 but if you don't we'd like to hear about it -- is that we'd
19 like people to think of it from an investors' perspective,
20 which includes quantitative considerations. It doesn't
21 eliminate quantitative considerations. It also gets people
22 thinking about what really is important to the marketplace as
23 opposed to just is it 5 percent or more or 3 percent or less
24 or whatever those norms are today. Do you agree with the
25 notion?

1 MR. POZEN: Steve and then Manish.

2 MR. GOYAL: You know, there is a quantitative
3 aspect to it. How much, how big, of an error should be
4 restated? And then there should be a timing aspect of it.
5 There should also be a timing aspect of it. How far back do
6 you want to go to restate? Because the further back you go,
7 you have -- it takes longer. And then, again, the timeliness
8 is compromised. For those who are proponents, you know, of
9 correcting all errors by restatement should also think about
10 do we want to go back five years for restatement? Or for
11 smaller errors do we want to go back ten years? Sometimes
12 the errors may not be as relevant to a current investor if
13 they occurred many years ago.

14 MR. COOK: Do you agree with the basic notion: An
15 investors' perspective is what we are trying to apply and
16 should be trying to apply in making these judgments?

17 MR. GOYAL: I'm sorry. I --

18 MR. COOK: I didn't disagree with anything you
19 said. I was just sort of re-asking the question I asked for.
20 Do you agree that the notion we have here that the investor
21 perspective is the perspective that should be brought to
22 bear, including quantitative --

23 MR. GOYAL: Oh, sure. Absolutely.

24 MR. POZEN: Steve. And then I think Scott has a
25 question. And Susan has a question; and Jeff has a question.

1 Just so that everyone has a chance to talk.

2 MR. BOCHNER: I certainly agree that the investor
3 perspective is the right one and clearly the one that SAB 99
4 instructs us in sort of the issuer community -- advising
5 community -- to use. I think now it only cuts one way, so
6 the analysis really is how big is it? Gee, if that's big,
7 restate. That's often a default today and you never get to
8 reasonable investor, even though you try; and I've had these
9 discussions before.

10 And then if it's not that big, then you go through
11 the qualitative analysis and one of those things can sort of
12 pop up and go, jeez, we did kind of -- we had the
13 tyranny of small numbers and it changed the profit to a loss
14 and I guess we've got to restate. The fact scenario that I
15 think is going to focus on is one I've had where seven
16 quarters ago there was a classification issue. It doesn't
17 change EPS at all. And if Manish is my reasonable investor
18 and he says, "Look, from an investor perspective, that doesn't
19 make any difference to me at all. I'm not going to change my
20 decision to buy or hold. Yeah, it looked kind of big, but it
21 doesn't matter. It doesn't change EPS."

22 And I think all we're -- or some of us -- are
23 suggesting is that in that scenario paying the money to the
24 auditors or putting everything on hold and going through the
25 restatement process that costs x dollars, wouldn't it be

1 better just to be able to disclose that if we conclude a
2 reasonable investor doesn't care and pay x minus y dollars.
3 And I think -- I, for one, think that would be a good result.

4 MR. POZEN: Scott.

5 MR. EVANS: Actually, it's just the topic I wanted
6 to follow up on, at the risk of beating this to death, but it
7 does seem there are still -- auditors, preparers, and lawyers
8 talking past investors who are well represented here on this
9 issue. And your comments, Manish, Elizabeth, and Barbara,
10 when you were talking, suggested that the primary concern was
11 that the transparency in disclosure was going to be
12 sacrificed in order to reduce the costs of restatements.
13 While you agreed about doing something about the dark period,
14 this was something that you weren't willing to yield on. You
15 didn't think we had a restatement problem per se.

16 The panel came back and said, We're not going to
17 sacrifice disclosure. We'll use the 8-K; we'll use some sort
18 of other mechanism, but we just don't want to go through this
19 dark period creating restatement process.

20 There still seems to be some reluctance on your
21 part. One of the things, Barbara, that you said is that you
22 don't want to impose a burden on investors. What burden or
23 lack of transparency do you see in the type of suggestions
24 that are being made for disclosure but not for restatement in
25 these types of situations and why would that not do the trick

1 for you as investors -- retail investors or institutional
2 investors?

3 MS. ROPER: Well, as I said, the point is that if
4 you want to be able to compare period to period to period,
5 they need to be prepared on a comparable and consistent
6 basis; and if they're not prepared on a comparable and
7 consistent basis, then the burden shifts to the investor to
8 make those adjustments, instead of being able to look at the
9 periodic reports and know that in each case they're
10 consistent.

11 Now, obviously, there is some point where that
12 becomes a waste of effort and there are certain situations.
13 But I think it is -- we have a history of issuers and
14 auditors getting together and deciding that things aren't
15 relevant to the reasonable investor. I mean we have -- we
16 have lots of cases that start with materiality
17 being manipulated by an issuer who said -- Waste Management
18 being another one -- where the issuer said it's not material
19 and the auditor agrees. And so where there is a
20 question -- as I said, we can -- we can talk about an
21 approach that says, Okay, we're going to disclose the
22 uncorrected errors. This is the nature and amount of those
23 uncorrected errors. This is the reason for determining that
24 they're immaterial. We can talk about that as a way to deal
25 with some of these borderline cases, but in general we think

1 that we -- that we benefit from a more conservative approach
2 that investors benefit and market confidence benefits.

3 MR. POZEN: I think the question that Scott is
4 asking, he's assuming it's material. Then you have a choice.
5 You can either go back and have a full restatement or you can
6 correct and have an 8-K. I don't believe, in either Enron or
7 Waste Management, anybody disclosed the material error in any
8 form --

9 MS. ROPER: 1997, Enron had adjustments suggested
10 by Arthur Andersen that would have reduced net income that
11 year --

12 MR. POZEN: But when you have --

13 MS. ROPER: -- from 108 million to 54 million; and
14 Andersen agreed to go along with it. Had they stopped at
15 that point -- had they -- had they used today's conservative
16 approach to materiality, we might not have gone through --

17 MR. POZEN: I don't know think you're being fair to
18 Scott's question. Scott isn't saying it would have been
19 disclosed.

20 MS. ROPER: But I think I answered his question in
21 terms of saying we want period-by-period-by-period
22 comparability between reports.

23 MS. MOONEY: There have been quite a few academic
24 studies come out that do say that the quality of the
25 disclosures do not come close to the quality of what you get

1 on these financial statements in terms of audit confidence
2 and integrity of the numbers.

3 And, secondly, investors across the board
4 do download the numbers from the data services; and if it's
5 in the disclosure it does get lost in time; and you
6 can't -- I mean I had a couple of responses where they want
7 ten to twenty years. Now, I'm not going to say that that is
8 standard, but there are analysts that --

9 MR. EVANS: So it's a question of quality and
10 consistency of the information. And particularly it's
11 reached the retail investors, who would have a harder time
12 coping with unique disclosures that don't fall into that data
13 services and so forth. That's what gives you the reluctance?
14 So if there was a way of creating disclosure without the
15 disruptive process that we have for restatement disclosure of
16 the metric comparability and historical consistency
17 methodologies, then that would be fine with you? It's a
18 question of the data quality that you're looking for.

19 MS. MOONEY: I'd have to see what it looked like.

20 MR. POZEN: I want to make sure that it's Susan and
21 Jeff and then we get to other people.

22 Susan.

23 MS. BIES: Thanks, Bob.

24 I want to sort of take this in a little bit
25 different direction. We've been focusing an awful lot on the

1 numbers themselves and the restatements and the
2 comparability. In the 3.2 discussion, though, there are
3 suggestions about disclosures, about what was the root cause
4 of the error, how was it detected, what is management doing
5 about internal controls, did it affect debt covenants and
6 other things. Could you talk a little bit about these kinds
7 of issues, because some of the things we are
8 suggesting -- for example, if it was due to a system
9 conversion that you detected an error, you might not have the
10 historic data to do the restatement. Would it be sufficient
11 to just say it was detected in the audit of a new system; we
12 don't have the old data; or it was a lot of business we just
13 started -- would that help with some of this? Because I
14 found this section where it talked about the nature of the
15 errors and management controls and corrections going forward.
16 I thought it may be helpful to deal with some of these gray
17 areas around judgment, but none of you really focused a lot
18 on it; and I just would like to get any reaction about that
19 Section 3.2 discussion.

20 MR. POZEN: Anyone want to respond to that? I
21 think Susan is saying that the disclosures we were suggesting
22 go further than a lot of the disclosures that you see now, so
23 it's not --

24 MR. HUBER: Let me start out. I think the idea of
25 an 8-K is a wonderful idea, if you're prepared to disclose.

1 The concepts here are very difficult concepts. The idea of
2 all restatements created equal is incorrect. All
3 restatements are not created equal. They are different and
4 they have different people, different issues. Just to add to
5 what Susan was talking about, say, for instance, you acquired
6 a new company and you found out that the new company had
7 fraud; and all of a sudden you're sitting there with a
8 problem. I think what the staff tried to do with respect to
9 4.02 of 8-K is the maximum that you can do with respect to an
10 8-K on a timely basis to say whether the financial statements
11 are or are not reliable, okay? After that you start to go into
12 this question of what can you disclose, when can you disclose
13 it? And I agree with the idea of getting rid of the dark
14 period. I'm all for the idea of 12b-25's coming out on a
15 periodic basis and disclosing what you know when you know it.
16 But please understand that in the normal course, if there is a
17 hint of fraud, the practice today is to bring in an
18 independent law firm with forensic accountants to do a
19 full-scale and complete investigation; and people start to
20 focus on that investigation.

21 Auditors don't want to have things disclosed unless
22 and until that investigation occurs. The example there is
23 Krispy Kreme. Several years ago when Krispy Kreme's
24 investigation was done and the audit firm bounced the
25 investigation, they had to go back and start over again. So

1 the concept of disclosing things on a regular basis is
2 complex; and it has lots of nuances with it; and the fact is
3 you're not helping investors -- and I can give you
4 examples -- by putting out information that you then have to
5 recant. Saying something is important and timely means it's
6 also full, complete, and accurate.

7 MR. POZEN: That's exactly our dilemma in the dark
8 period, that it's hard to encourage these issuers to
9 disclose, because they're all afraid that they have to wait
10 till the completion.

11 Manish?

12 MR. GOYAL: I'm totally agreeing. All I'm going to
13 suggest is if there is a way to push the companies to have a
14 standardized disclosure or a set of comments they must make
15 during dark period, that would be beneficial.

16 MR. HUBER: My one response to that -- the
17 framework will go a long way to do that from a professional
18 standards standpoint and from the standpoint of inside
19 auditors outside the company as well as attorneys and
20 accountants and business people inside. The framework actually
21 gives that level of confidence that can actually help people
22 with respect to getting out of the dark ages and going into the
23 sunshine.

24 MR. POZEN: Jeff.

25 MR. DIERMIER: Scott was talking about and that is

1 it seems to me that I certainly at this point don't have an
2 adequate set of information in terms of the component costs
3 of restatements. I have heard a lot of talk about
4 dark-period costs. Well, they certainly seem to be pretty
5 significant, but as it was suggested earlier, when we finally
6 get through all the correction and actually figure out what
7 the correction is, then if you don't restate past figures,
8 then all investors end up doing that, so hundreds and
9 hundreds of people -- my staff -- many years would be
10 guessing all the time. And so you can have hundreds do it or
11 you can have a company do it. Now, of course, maybe
12 tomorrow, with XBRL, the ability to restate and reclassify --

13 MR. POZEN: I don't think we should count on that
14 to solve all these problems.

15 MR. DIERMIER: Not in Bob's lifetime. In segments,
16 not focused just on the earnings-per-share number. I think
17 that we really would be helped if we had a better
18 understanding of the costs of the components of this
19 restatement issue. And I don't know if the Treasury report
20 is going help us there and how far along it is.

21 MR. POZEN: It's a good question and I am not sure
22 how much will come out of that study, but it is something to
23 the extent that -- Manish or Stephen -- could give us some
24 concrete examples or some cost data on that that would be
25 helpful in terms of our determination.

1 Bill, I want to give you a chance to ask questions.

2 MR. MANN: You know, I -- as someone who also deals
3 a lot with individual investors, I agree with Barbara's
4 sensitivities greatly; and I have a little difficulty coming
5 at the issue from one of allowing preparers to game the
6 system. My question is at what level do you consider are we
7 fomenting fraud? Are we making it so that it's easier for
8 companies to deceive investors in the hope of making it
9 easier for them?

10 MS. ROPER: I'm not sure I understood the question.

11 MR. MANN: In terms of making it -- in terms of
12 making it easier for investors to -- I mean really the
13 problem that we have is -- I can think of certain companies
14 where you get a phone book and you have things that are
15 disclosed but they're hidden in plain view. So it's
16 something that we're trying to get at from a complexity
17 standpoint. At what point do you think that we are making
18 things too complex?

19 MS. ROPER: I guess I would say a couple of things
20 to that. A recent academic study shows that complexity
21 actually doesn't appear to be a significant factor in most of
22 the restatements occurring today. They looked at restatements
23 across the '90s and 2000s; and the majority of them are just
24 plain errors. And then there is the issue of standard
25 complexity -- the complexity of the accounting standards

1 themselves but they found very little evidence that trying to
2 get around bright lines or what not were significant issues.

3 But beyond that, our real concern is the kind of
4 culture you create, the kind of message that you send to
5 companies. Most of the things that are in, say, SAB 99 are
6 in direct response to practices that were prevalent at the
7 time it was adopted; and I think, you know, we find
8 ourselves, at least as investors, in an atmosphere of where
9 finally it is conservative and there is an assumption that
10 it's better to get it out and get it out fast and correct it,
11 get it out and move on. I mean we breathe a sigh of relief,
12 only to hear that this is now evidence of a problem;
13 and that is confusing to us. And that to us, when the
14 messages that come out of the SEC or committees like this or
15 what not are that we need to lighten up. Ah, no. So it's
16 big, you know, maybe it's not so important, you know. So
17 that just to us sends the message of a cultural change; and I
18 think that encourages not so much
19 fraud -- like I said, it's the sort of kind of accidental
20 fraud I just described earlier where people slip into errors.

21 But in response to your earlier question, yes, we
22 are supportive of the idea of doing better disclosure, both
23 around financial statements themselves so investors are
24 better able to understand what's in there and during the dark
25 periods. I think that's a positive proposal that -- and if

1 you go and look at the letter from the ITAC, the Investors'
2 Technical Advisory Committee, they have a number of good
3 suggestions with that regard that we would also endorse.

4 MR. POZEN: I think the study you're talking being
5 did say that complexity is not a critical factor in terms of
6 the restatements. It doesn't say it's the way standards are
7 set -- written. It also had an interesting finding that the
8 restatements were being made now on smaller and smaller
9 amounts; and so I think that's something that people have to
10 take into account also.

11 MS. ROPER: Will it be a success if we go back to
12 having restatements with really big market impacts? I mean
13 will that be a measure of the success of this committee?

14 MR. POZEN: Again, the question that's being asked
15 is whether you're going to have correction and disclosure
16 versus a full restatement. No one is suggesting that you're
17 not going to have disclosure and a correction. I can assure
18 you that if within Enron somebody had disclosed those things,
19 they wouldn't have gotten very far. It did not matter
20 whether it was a restatement or not. So we are fully
21 supportive of the notion of a correction and a disclosure.
22 The only question that we were debating, as Scott said,
23 whether you need to go back and restate for three, five, ten
24 years. I hope that we can keep those two questions separate,
25 because they are, at least in our view, very separate

1 questions.

2 MR. EVANS: It sounds almost like the burden of
3 proof for you all is that this notion that we have about
4 disclosure without restatement that the quality of the
5 disclosure has to be such that investors feel that there's no
6 loss versus what they would have gotten from a restatement.
7 And that's the burden of proof that you would have to accept.
8 Is that a fair --

9 MS. MOONEY: The feedback I got is they want to see
10 the restated income statement on all the components restated
11 and a disclosure -- what's been done -- and decide for
12 themselves if that is something they should exclude as
13 immaterial. So they want to see the restated amounts --

14 MR. POZEN: I want to make sure that we give Ed and
15 Tom a chance to raise any questions.

16 MR. MCCLAMMY: No specific question. I think one
17 thing we need to keep in mind is, as we looked at this, we
18 were trying to, say, get a balance between getting the
19 information out there and the cost of providing the
20 information. It's been brought up a couple of times there's
21 huge costs to companies that go through this, because people
22 are trying to protect their positions as they go through it.
23 So it really comes down, I think, to a cost-benefit analysis
24 of the process versus the benefit to the investors. But I
25 think the investors do need to realize that there is a cost

1 to the investors of going through it as well. So I think, as
2 several people have said, we are not trying to cut off
3 information at all. We are just trying to come up with a way
4 of getting that information out that is not costly to the
5 company, i.e., therefore costly to the investors; and there's
6 a balance that we need to work on to get to
7 the right spot on that.

8 Steve -- I'll turn the floor to Steve.

9 MR. BOCHNER: You could actually imagine, if your
10 committee did this the right way, that this would cut the
11 other way and you would have more -- you would -- today
12 there's a lot of pressure -- issuer pressure -- not to
13 restate when there's a close call. There's a lawsuit that
14 comes in. There's expense. There's a going dark. If you
15 take that pressure away and you say, Look, if you're going to
16 correct you got to file if it was material to a prior period
17 way back when, you're going to have to file an 8-K. You may
18 not have to restate. I think you could actually end up with
19 more disclosure. Would sort of take all this pressure off
20 the issuers trying to manage their business and doesn't want
21 to go dark and doesn't want to get sued and so on; and you
22 might actually encourage more error-correcting; or at least
23 the incentives might work that way.

24 MR. POZEN: Tom, did you want to --

25 MR. WEATHERFORD: Well, being a former CFO and

1 current audit committee chair, I've never had that much
2 experience with restatements, but the ones I have had it's
3 obvious there's a lot of confusion around at the company
4 level and even the individual partner level of what should be
5 restated. And a lot of times the audit firms will push it
6 back on the companies to say, "Is this material to the
7 investors?" So you've got the cat basically saying what he
8 should do in terms of being in the hen-house or not? I think
9 that a lot of restatements are done today because companies
10 feel that it's better to restate, even if it's immaterial.
11 And I think when you see the word "restatement" out there on a
12 press release or whatever, it causes a lot of panic. And I
13 think the individual investor overreacts to that, loses in
14 that case. So when we talk about material restatements,
15 we've got to figure out; and I think the impact on the
16 investor is important. And I think if you restate
17 everything, companies are not perfect. Errors happen. And I
18 don't think Enron would have stopped being fraudulent just if
19 they had done a restatement. Crooks are crooks and crooks
20 will always be crooks; and you're always going to have a high
21 percentage. But I do think today, as an audit committee
22 chair, what I see is the role of the auditor and the company
23 saying, "We need to restate, because it's the safest way of
24 doing it, even if it's immaterial. And I think there needs to
25 be a balance here."

1 MR. POZEN: Are there other people who would like
2 to -- from the committee -- make a comment or any questions?
3 Greg?

4 MR. JONAS: These are quick and certainly not on
5 the grand scale of some of the questions that have preceded
6 it, but I wanted to make sure I understood, Elizabeth, a
7 couple of the points that you made. One was, in your opening
8 comments, you noted that you thought materiality ought to run
9 to the geography on the income statement, not just the bottom
10 line. Were you under the impression from reading our
11 material that we are not sympathetic to that observation?

12 MS. MOONEY: Yes.

13 MR. JONAS: Okay. So you felt we were kind of
14 bottom-line oriented in our view of materiality, that we
15 weren't thinking about geography on the balance sheet or
16 income statement or cash-flow statement?

17 MS. MOONEY: Yes.

18 MR. JONAS: That was not our intention, so that's
19 why I'm clarifying, is I want to make sure that what gets in
20 the final report is clear on these points.

21 Were you under the impression that we were
22 suggesting basically to throw out SAB 99 and rewrite it?

23 MS. MOONEY: That it was going to be rewritten or
24 tweaked to some degree.

25 MR. JONAS: Tweaked or rewritten?

1 MS. MOONEY: Tweaked, changed.

2 MR. POZEN: We were clear that we were saying that
3 quantitative and qualitative should be considered in all
4 situations. Other than that --

5 (Simultaneous discussion.)

6 MR. JONAS: Our perception is that is we are making
7 a very modest proposal to the interpretation. In fact, we
8 didn't even argue -- we talked ourselves into thinking
9 anyway, that we weren't even changing SAB 99; we were
10 only -- we were making clear --

11 (Simultaneous discussion.)

12 -- in order to change how it's actually applied in
13 practice. But was your perception from reading our stuff
14 that we were more than tweaking, we were proposing some major
15 changes?

16 MS. MOONEY: No.

17 MR. JONAS: That's all I have. Thank you.

18 MR. POZEN: Yes, Jeff.

19 MR. DIERMIER: This is related to Tom's comment.
20 We might ask the staff to see if there are any studies done in
21 terms of the response -- I know market prices --

22 Barbara, you're absolutely right. A lot of this is
23 out in front of the marketplace. But I firmly believe the
24 market does a great deal of discrimination in terms of the
25 type of restatement, the quality. And that it's a typical

1 kind of corporate attitude that, "Geez, if I restate, my
2 stock's going to be killed" and that's that fluff that's out
3 there. And I think there's a great deal of discrimination
4 that goes into, depending on the disclosure of the
5 restatement. Maybe a few years ago during the midst of all
6 the kind of bad behavior, the market would have that very
7 emotional behavior; but the market is a learning mechanism,
8 so by definition it would be learning; and it would be nice
9 if we had some studies to look into those elasticities.

10 MR. POZEN: Well, I think we are coming now to the
11 end of the time for this panel. And I guess -- again, I want
12 to make clear that we, at least, were trying to distinguish
13 the question of materiality from how the error was corrected;
14 and I think Greg is right to say that we thought we were
15 proposing a very small tweak to SAB 99 on the first question.

16 But we were having an active debate on the second
17 question about how this is best done; and I think Susan
18 correctly raises that we were trying to actually have the
19 idea of an 8-K with more information than is usually given.
20 Maybe it could be done that way. So -- and our attempt here
21 was to get out errors -- more errors -- quickly and better
22 disclosed so that we share this. And the question is -- in
23 our minds -- is whether a restatement is actually achieving
24 that. We know that a restatement does provide
25 analysts -- and I happen to be involved with a lot of

1 analysts -- with a long history, which they all like. There
2 are costs to it; and that's what we're struggling with,
3 whether we could encourage people to disclose more errors and
4 disclose them more quickly and not impose the costs about how
5 we do that. And I think the idea of having an 8-K is
6 something we need to consider, because the last thing we want
7 is stealth disclosures. To the contrary, our alternative is
8 a correction that's very much out there. It may not be a full
9 restatement, but it's out there; and it contains a lot of the
10 quite significant information.

11 We appreciate all of the input. Obviously, we have
12 had a panel that has a diversity of views; and we appreciate
13 that; and I think we also got very good feedback about
14 certain parts of the report. Perhaps we weren't as clear as
15 we should be; and that's one of the advantages of having a
16 progress report. So thank you again.

17 We are going to take a five-minute break
18 here -- maybe even ten minutes. Then we'll come back at five
19 after four with the next panel. Thank you very much.

20 (Break)

21 PANEL TWO - PROFESSIONAL JUDGMENT AND
22 DISCUSSION OF DEVELOPED PROPOSAL 3.4

23 MR. POZEN: Well, why don't we get started. John's
24 already been introduced, so why don't we start with Jonathan
25 Chadwick; and just tell us -- repeat your name and your

1 affiliation.

2 MR. CHADWICK: Jonathan Chadwick with Cisco
3 Systems. I'm the chief accounting officer.

4 MR. POZEN: Thank you.

5 MR. FLETCHALL: Randy Fletchall. I'm a partner
6 with Ernst & Young. I'm the current-year chairman of the
7 American Institute of CPAs; and I'm a member of the executive
8 committee of the Center for Audit Quality.

9 MR. POZEN: Very distinguished.

10 MR. GRAZIANO: Sal Graziano, partner with Bernstein
11 Litowitz Berger & Grossman.

12 MR. POZEN: Could you tell us, Sal, where you're
13 located.

14 MR. GRAZIANO: I am located in New York City.

15 MR. POZEN: Thank you.

16 MR. JOHNSON: My name is Dennis Johnson. I'm the
17 head of global corporate governance for CalPERS.

18 MR. POZEN: Thank you.

19 John.

20 MR. HUBER: I'm still John Huber from Latham &
21 Watkins.

22 MR. POZEN: I'm glad there's been no magical
23 transformation in the last ten minutes.

24 MR. RICHARDSON: Scott Richardson from Barclay's
25 Global Investors. I'm the global head of credit research;

1 and I serve on our firm's proxy committee.

2 MR. POZEN: Thank you.

3 MR. TAUB: Scott Taub, managing director with
4 Financial Reporting Advisors. We provide consulting services
5 to public and private companies on financial reporting
6 matters.

7 MR. POZEN: Thank you very much.

8 I think most of you who have been here probably
9 know who the committee members are, so I'm not going to go
10 through that. But we, first of all, appreciate your taking
11 the time, especially people who have traveled far to come
12 here and to share your views with us.

13 Those of you who have submitted testimony, we do have
14 the testimony and people have read it in advance. We
15 are -- the objective here is to have some short
16 statements -- five-minute statements -- and then to have an
17 active discussion. As I think you heard from the prior
18 panel, we put out an interim or progress report in order to
19 get feedback. We surely have been getting feedback.
20 Sometimes we not have communicated as clearly as we should
21 have. Other times people may have misunderstood what we
22 wanted to do. So the attempt here is to really have, after
23 the opening statements, to have a real open dialogue in which
24 we can learn from you; and, hopefully, you can give us
25 feedback that will be useful in writing a final report, which

1 is due at the beginning of August.

2 So we will continue our methodology of starting
3 from the backwards alphabet. And, you know, Scott, I've read
4 a number of your columns. Very glad to meet you. Maybe next
5 time you'll be a little kinder to me in some of those
6 columns. Oh, sorry. There are some disadvantages with
7 having your name associated with the committee.

8 MR. TAUB: I think I may need to withdraw the
9 comments I already submitted.

10 Well, thank you for the invitation to be here
11 today. As most of you know, I spent four and a half years
12 at the SEC as deputy chief accountant and acting chief
13 accountant part of that time. None of the issues I addressed
14 at the SEC bothered me as much as trying to find a way to get
15 more professional judgment into financial reports than I
16 perceived to be there. I met preparers that had made
17 deliberate decisions to avoid using judgment because of the
18 fear of being second-guessed. They actually said, I refuse.
19 I will not use judgment. I encountered auditors who were
20 uncomfortable with treatments that were different from the
21 ones they thought were safe, even if they thought the other
22 treatments provided better accounting. And I encountered
23 regulators that thought only one interpretation could be
24 acceptable, even where I could see several.

25 It's not unusual these days for accountants to

1 proceed as if our jobs are to comply with the written
2 literature -- no more and no less. Knowledge and expertise
3 is sometimes applied only insofar as considering whether the
4 literature specifically allows or specifically prohibits a
5 particular treatment.

6 Other times the term "professional judgment" is
7 wielded as a weapon. It suggested, absent a specific
8 prohibition, any practitioner's conclusion that a treatment
9 is acceptable must, by default, be considered a reasonable
10 application of judgment. These kinds of mindsets just helped
11 to foster accounting-motivated transactions and complexity in
12 accounting due to an ever-increasing need for interpretive
13 guidance.

14 The progress report issued by the advisory
15 committee seems to suggest that the framework would enable
16 more use of judgment because of some combination of the
17 following three things: One, the framework would improve the
18 quality of judgments by reminding preparers and auditors of
19 things to consider in dealing with the interpretive issues,
20 thereby resulting in more knowledgeable conclusions; two,
21 regulators are already willing to accept reasonable judgments
22 but preparers and auditors do not believe this to be the case
23 and the endorsement of the framework by the SEC and PCAOB
24 would give preparers and auditors something tangible to point
25 to so that they will feel comfortable in applying judgment;

1 and, three, perhaps endorsement of a framework like the one
2 in the proposal will cause regulators to be more accepting of
3 good professional judgments than they are today.

4 Now, I agree that endorsement of a framework like
5 this could conceivably close some of the gaps between what
6 preparers and regulators believe is reasonable. I do think
7 the SEC staff already tries to accept good-faith judgments
8 and so I don't think that implementation of the framework
9 would actually result in the SEC accepting a lot of
10 conclusions that it wouldn't have otherwise accepted as being
11 reasonable.

12 Now, some might suggest that means the adoption of
13 the framework is unnecessary; however, it might also suggest
14 that adoption of the framework won't impede the SEC's work.
15 And it is clear to me that preparers and auditors fear being
16 second-guessed and that fear is affecting their actions in
17 ways that are not healthy for the capital markets. If
18 adopting the framework would ease these concerns because the
19 SEC will formally be on record with respect to the use of
20 judgment, then perhaps it is a beneficial thing to do.

21 The progress report does make clear that following
22 the framework would not insulate an accounting judgment from
23 being deemed an error. This is important, because having
24 good faith doesn't mean you don't wind up making a mistake.
25 The progress report does contemplate, I believe, that a

1 company that followed the framework would not be deemed to
2 have committed a securities-law violation, even if the
3 accounting were found to be in error. This seems to make
4 sense to me as well. I don't think the SEC enforcement staff
5 ought to be spending a lot of time going after people that
6 tried to do it right, used reasonable diligence, and just
7 made a mistake. On the other hand, there is a risk, as the
8 progress report notes, that a framework like this one could
9 get treated like a rule. In that situation, it could become
10 a burden to preparers who already thought they were doing a
11 good job applying judgment. Worse, it could lead to a
12 situation where any judgment that didn't incorporate all of the
13 suggested steps is presumed to be inadequate and an
14 indication of poor faith. Although there's nothing in the
15 recommendation that actually suggests that this should
16 happen, I have seen similar things happen before; and so I do
17 understand where the concerns come from.

18 Others have raised the concern at the opposite end
19 of the spectrum -- that the framework could be used by
20 companies intent on a deception to escape the consequences of
21 their actions. I have no doubt that if this framework were
22 implemented, somebody would try to do just that. It happens
23 every time. But in my experience I think it's better to
24 allow policy-makers to set the rules they believe are best
25 and leave handling the abusers to the enforcement function,

1 rather than simply refusing to put out the rule for fear that
2 somebody might violate it.

3 Further, I would like to suggest that concerns
4 about the framework becoming a de facto rule and about
5 potentially inappropriately protecting those intent on
6 deception would both be reduced if the framework were adopted
7 as a working policy of the SEC rather than as a legal safe
8 harbor. Letting the SEC use it as a working policy means
9 that the judgment about who deserves the benefits of a
10 framework and what the consequences are of having used or not
11 used it would be made by SEC staff, who generally have
12 expertise in financial reporting matters, rather than by
13 lawyers, judges, and juries, who may not.

14 In the end I think CIFIIR ought to be commended for
15 trying to address this issue. I tried for four and a half
16 years. You've made more progress than I have already. If I
17 had to vote --

18 MR. POZEN: But you were doing other things.

19 MR. TAUB: If I had to vote now, I would be trying
20 to give the framework a try as an SEC working policy, because
21 I'm not satisfied with the way things are working now. And
22 this proposal does represent a real attempt at improvement.
23 But I would point out that it's only going to work if the
24 various participants in the financial reporting process
25 believe it will work. The success of this proposal is

1 directly tied to whether preparers, auditors, investors, and
2 regulators believe in it. So I will be very interested to
3 see how the comments come out on this, because if we wind up
4 in a situation where a significant part of the market thinks
5 that this proposal will fail or that it is done in bad faith,
6 then it's not going to work. And although I'm a proponent of
7 trying to do something because I don't like the way things are
8 now, pushing a solution that parties don't believe in is
9 probably not worth our efforts.

10 Thank you.

11 MR. POZEN: Thank you, Scott.

12 We have another Scott, Scott Richardson.

13 MR. RICHARDSON: Thank you. I think my comments
14 will be a little briefer. I think I'm the only investor
15 representative here.

16 MR. POZEN: I don't think that's true. Dennis is
17 representing a little pension fund. Like they said at
18 Dartmouth College, it's a small college, but there are those
19 who love it.

20 MR. RICHARDSON: Good point.

21 So I'll give a little perspective on BGI, the size
22 of the operation, distinguish the active business from the
23 indexing business, and then place the financial reporting
24 system or the information that comes out of that in some
25 director-investor context. And then I'll make my comments

1 around the professional judgment, with that background.

2 Currently, BGI has roughly \$2.1 trillion under
3 management. About 450 billion of that is actively managed.
4 That spans a lot of different asset classes. The lion's share
5 of that is in equity. There's -- we have probably 60, 70
6 billion active in fixed income. That's my primary
7 responsibility. A lot of that has to do with corporate
8 credit. So my background is going to speak to both the
9 equity and the creditor use of this information, so it's a
10 broader stakeholder perspective.

11 MR. POZEN: Someone on the committee knows a little
12 about credit, Greg.

13 MR. RICHARDSON: Greg may know a little. We may
14 use rating information once in a while in our investment
15 decision. So, lastly, the financial information, again, is
16 very central to that.

17 Some examples of how we would use this information
18 in an active business is building out return forecasts, so
19 it's a central component to shaping our view of good
20 companies from bad companies from an expected-return
21 perspective. We use this information to build risk models.
22 We have an extensive arm of the firm tailoring, tweaking risk
23 models specifically to different portfolio objectives.
24 Likewise, to transaction-cost models. Those three
25 ingredients together -- and that will determine the shape of

1 a given portfolio.

2 Now, we also have an extensive proxy voting
3 perspective. This is where Dennis could shed some more
4 light. We find the financial reporting information central
5 to a lot of our proxy voting issues. I think the restatement
6 discussion you heard earlier would have touched on this.
7 We've built out recently a very quantified way to rank firms
8 on the basis of perceived restatement risks and that can help
9 guide our voting decisions.

10 A general comment: With that active investor
11 background, uncertainty is central in everything that we do.
12 It's a fact of life. If I told you the degree of precision
13 that we have in forecasting returns, you'd be shocked. It's
14 around 1 percent. If you'd ask where is the summary
15 statistic of our skill, that's pretty low. That means 99
16 percent of the stuff -- the realized variation of returns we
17 can't explain. Okay. But with 1 percent, that's a very
18 attractive business model. Okay. So we're working in an
19 inherently uncertain business environment. It's a fact of
20 life. We accept that. So I'm viewing professional judgment
21 from that perspective. It's a fact of life.

22 When we use that information, I very much like the
23 idea of substance over form. Going away from a rules-based
24 mentality to something more principles-based is a very good
25 thing that will capture the truth of the underlying economic

1 reality better. Does that introduce additional flexibility
2 into the system? Yes. Scott touched on that. Will managers
3 occasionally abuse that discretion? Of course. As an
4 investor, I think an easy way around that is to expand the
5 disclosure regime. So if you give to the users of the
6 financial statement the choice of information, from which one
7 realization of one outcome came from, that allows the user to
8 reverse-engineer those financial statements. It means
9 currently we get point estimates for all the line items in
10 the income statements and balance sheets. I think it would
11 be very useful to expand that to include second-moment
12 disclosures, so how reliable, how certain are you to expect
13 that information? That will summarize a lot of the
14 professional judgment aspect. So if there's
15 uncertainty -- and that's a concern that a preparer and an
16 auditor has -- they can convey that information through such
17 second-moment disclosures. So I think substance over
18 form -- critical. A way to address that, get people
19 comfortable, is to expand the disclosure base of the
20 financial reporting system.

21 MR. POZEN: Thank you. John.

22 MR. HUBER: Thank you for the opportunity to speak
23 on professional judgment. I view professional judgment as
24 the analogue to the other recommendations that the first
25 panel talked about. And I've got a footnote to that

1 discussion at the end of my remarks.

2 But to focus on professional judgment, I'd like to
3 echo a theme from Scott Taub with respect to the idea of the
4 psychology that we are working under in the current
5 environment. And that psychology is really one in which a
6 lot of people and a lot of companies are concerned about
7 making a mistake about, in essence, sticking their head out
8 of the shell and actually taking the risk that they sometimes
9 believe that a restatement, even a restatement for an
10 immaterial amount, is something that they can't be criticized
11 for. Now, the difficulty with respect to that sort of
12 approach is often that the restatement results in the stock
13 drop; results in problems; and that, quite frankly, doesn't
14 help investors either. The other side of that coin are
15 people that will say, "Show me where it's written that I have
16 to do this. Show me where it's written that we have to do
17 the restatement." And the fact of the matter is, that sort of
18 mentality is not necessarily one that you would embrace from
19 an investor-protection standpoint.

20 There was a commission. It was not a committee.
21 It was the Treadway Commission. Jim Treadway came out with a
22 list of principles that I commend to the committee's
23 attention, because they're equally applicable now. The best
24 one was tone at the top. And the idea of tone, the idea of a
25 framework and its relationship to tone is the psychological

1 point that I would commend to the committee's attention.
2 We're all wrapped up with respect to qualitative,
3 quantitative, complexity -- that sort of thing. But at
4 bottom this is about people. And the fact of the matter is
5 right now a lot of people are afraid with respect to making
6 decisions. And I agree with Scott. This isn't going to
7 change the attitude of the Division of Corporation
8 Finance. Their view with respect to how to review these
9 things will not change.

10 But I respectfully submit it can change the
11 attitude of a lot of people to show them that there is a
12 framework. It's not a rule; and I really don't believe it
13 should be a safe harbor in any way, shape, or form. And it's
14 probably going to be used by companies that already go
15 through the process in the same way; and it may be abused by
16 some. But my point is it's time to do something like this,
17 because a lot of people are just looking for the kind of
18 guidance that a framework can give.

19 And, with that, I'd like to go back to a point that
20 was made in the first panel, because the point that was made
21 in the first panel was that financial statements that are not
22 restated cannot be comparable, cannot be shown on a
23 consistent basis. I wanted to disagree at the time, but,
24 quite frankly, we didn't have time.

25 My point is footnotes to financial statements can

1 indeed set forth what that number would look like. You can
2 have that under generally accepted accounting principles
3 today with respect to that sort of a point. The narrative
4 disclosure and the filing does the same thing. So my point
5 is comparability and consistent application and consistent
6 presentation is a false issue with respect to the proposals
7 that the committee is looking at.

8 And so, with that, I turn it over to the chairman.

9 MR. POZEN: Thank you, John.

10 Dennis Johnson, CalPERS.

11 MR. JOHNSON: Mr. Chairman, members of the
12 committee, I'm pleased to be here today to represent CalPERS
13 in the discussions before you on the progress report of the
14 SEC advisory committee on improvements to
15 financial reporting. Thank you for your work on improving
16 financial reporting, as we believe the advisory committee's
17 work is timely and critical to all investors.

18 CalPERS is the fourth-largest retirement system in
19 the world and the largest public pension system in the United
20 States, managing approximately 240 billion in assets.
21 CalPERS manages pension and health benefits for approximately
22 1.5 million California public employees, retirees, and their
23 families. The work of CIFiR is important to CalPERS and our
24 members. CalPERS has a significant financial interest in the
25 integrity of financial reporting.

1 Many of you have had a chance to read CalPERS'
2 written testimony. I would like to briefly comment on two
3 topics: investor needs and professional judgment.

4 There are five investor needs that I would like to
5 address. First, materiality should be evaluated not only
6 from a reasonable current investor's perspective, but from
7 the perspective of all investors. Second, we do not believe
8 that the proposed sliding scale for evaluating errors
9 protects the interests of all investors. Third, companies
10 should disclose their bases for materiality, how they assess
11 materiality and the amount of uncorrected errors of each
12 reporting period. Fourth, when an error is corrected,
13 financial statements from all periods should be corrected for
14 comparability and not aggregated and flushed through the
15 current period. Fifth, financial statement disclosure should
16 be done in a manner consistent with recommendations made on
17 December 13th, 2007, by the Investors' Technical Advisory
18 Committee of the Financial Accounting Standards Board.

19 There are four points that I would like to make on
20 professional judgment. First, professional judgment will be
21 strengthened by more complete documentation practices,
22 greater availability of relevant information, and better
23 communication between management, directors, and external
24 auditors. Second, investor input is required during the
25 establishment of a useful framework to improve the

1 and rules are very helpful. But let's talk about what I would
2 do if I were forced to live within this framework. I think
3 the key to me is that judgments have to be documented
4 contemporaneously, that the documentation has to be detailed
5 and disciplined, that -- what I fear most is a checklist
6 approach with vaguely drafted documentation with as-of dating
7 that will later be used as very powerful defense, because in
8 our cases what matters is proof of scienter, proof of knowing
9 or reckless behavior on the part of the internal and external
10 accountants. If the accountants are able to say, I went
11 through the nine items on page 69 of the report and I have this
12 one-page summary of what I did, therefore I used my judgment,
13 that will absolutely be a defense in civil litigation. The
14 lack of restatements that has often been talked about today,
15 which is reducing the amount of restatements per se -- the
16 lack of restatement is a powerful defense in civil
17 litigation. So this earlier panel, when we talked about what
18 would change if we had more disclosure, less restatements,
19 how would investors be harmed?

20 One more item I'd like to put on the table on that
21 consideration is that I can assure you if there are less
22 restatements but nonetheless just as material what you will
23 see before the regulators in the courts we didn't restate, we
24 used our judgment, we are not liable.

25 So those are my concerns, generally speaking.

1 MR. POZEN: Scott. You can see why Susan was a
2 very effective bank regulator.

3 MR. TAUB: Believe me, I met with her in her role;
4 and I agree.

5 I agreed with 90 percent of what you said, Sue.

6 MS. BIES: That's a record for us.

7 MR. TAUB: I agree. The one thing I did want to
8 point out is that the framework -- the progress report does
9 indicate estimating the actual amount to record as one of the
10 items of judgment. So when you get to measurement, I think
11 we do need to acknowledge that this framework is intended to
12 apply to judgments about measurements.

13 MS. BIES: Right. The only point I was trying to
14 make is any measurement, when you have the dynamics of
15 measuring losses or risk, is brand-new. You have no historic
16 data. By definition, your confidence interval is going to have
17 a fat tail. It's not reliable.

18 MR. TAUB: Well, that's a bigger indictment of
19 accounting.

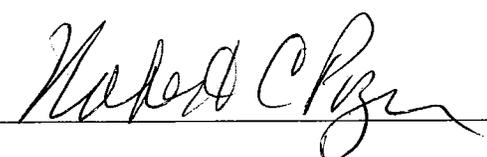
20 MR. RICHARDSON: You can disclose that information.
21 So it's a level for which there is no reliable market. If
22 you're off the spreads a few points, no one's in play. Do
23 you use a model? Which model? Do you use distributional
24 assumptions?

25 MR. POZEN: We have Greg and then David.

CERTIFICATION

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I hereby certify the accuracy of this record of the proceedings of the SEC Advisory Committee on Improvements to Financial Reporting.





Robert C. Pozen
Committee Chair

Date

Exhibit A

Exhibit B

Index of Written Statements Received

Listed below are the written statements received by the Advisory Committee between its fourth meeting on February 11, 2008 and its fifth meeting on March 13-14, 2008 and the dates of receipt.

| | |
|---------------|--|
| Mar. 14, 2008 | Gregory P. Hanson, CMA, Senior Vice President and CFO, ADVENTRX Pharmaceuticals, Inc. |
| Mar. 13, 2008 | Henry Siegel, Chairperson of the Financial Reporting Committee, American Academy of Actuaries |
| Mar. 13, 2008 | Scott A. Taub, CPA, Managing Director, Financial Reporting Advisors, LLC |
| Mar. 13, 2008 | Steven E. Bochner, Partner, Wilson Sonsini Goodrich & Rosati |
| Mar. 13, 2008 | Steven E. Bochner, Partner, Wilson Sonsini Goodrich & Rosati |
| Mar. 13, 2008 | Mark Bolgiano, President and CEO, XBRL US, Inc. |
| Mar. 13, 2008 | Jonathan Chadwick, Senior Vice President, Corporate Controller & Principal Accounting Officer, Cisco Systems |
| Mar. 13, 2008 | Dennis A. Johnson, CFA, Senior Portfolio Manager-Corporate Governance, Investment Office |
| Mar. 13, 2008 | Elizabeth F. Mooney, Analyst, The Capital Group Companies |
| Mar. 13, 2008 | H. Stephen Meisel, Partner, PricewaterhouseCoopers |
| Mar. 12, 2008 | John J. Huber, Latham and Watkins LLP |
| Mar. 11, 2008 | Gilbert F. Viets, Indianapolis, Indiana |
| Mar. 10, 2008 | Salvatore J. Graziano, Bernstein Litowitz Berger & Grossmann LLP |
| Mar. 3, 2008 | Paul Snijders, CEO, Zoetermeer, Netherlands |
| Mar. 2, 2008 | Lawrence A. Cunningham, Professor, George Washington University, Washington, District of Columbia |
| Feb. 19, 2008 | Ilija D. Dichev, Associate Professor of Accounting, Ross School of Business at the University of Michigan |
| Feb. 19, 2008 | John S. Ferguson |

Feb. 13, 2008

Ad Hoc Materiality Task Force