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**ANNUAL AUDITED REPORT  
FORM X-17A-5  
PART III**

|                 |
|-----------------|
| SEC FILE NUMBER |
| 8-27287         |

FACING PAGE

**Information Required of Brokers and Dealers Pursuant to Section 17 of the  
Securities Exchange Act of 1934 and Rule 17a-5 Thereunder**

REPORT FOR THE PERIOD BEGINNING 01/01/2019 AND ENDING 12/31/2019  
MM/DD/YY MM/DD/YY

**A. REGISTRANT IDENTIFICATION**

NAME OF BROKER-DEALER: **Harger and Company, Inc.**

ADDRESS OF PRINCIPAL PLACE OF BUSINESS: (Do not use P.O. Box No.)

**8048 One Calais Avenue Suite D**

|                   |
|-------------------|
| OFFICIAL USE ONLY |
| FIRM I.D. NO.     |

(No. and Street)

**Baton Rouge**

**LA**

**70809**

(City)

(State)

(Zip Code)

NAME AND TELEPHONE NUMBER OF PERSON TO CONTACT IN REGARD TO THIS REPORT

C. Michael Dowden

(225) 767-7228

(Area Code - Telephone Number)

**B. ACCOUNTANT IDENTIFICATION**

INDEPENDENT PUBLIC ACCOUNTANT whose opinion is contained in this Report\*

**McBee & Co., PC**

(Name - if individual, state last, first, middle name)

**718 Paulus Avenue**

**Dallas**

**TX**

**75214**

(Address)

(City)

(State)

(Zip Code)

CHECK ONE:

Certified Public Accountant

Public Accountant

Accountant not resident in United States or any of its possessions.

**SEC Mail Processing**

**FEB 28 2020**

**Washington, DC**

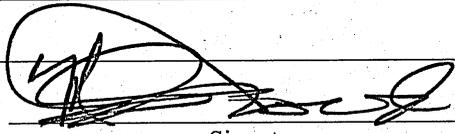
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\*Claims for exemption from the requirement that the annual report be covered by the opinion of an independent public accountant must be supported by a statement of facts and circumstances relied on as the basis for the exemption. See Section 240.17a-5(e)(2)

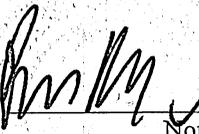
OATH OR AFFIRMATION

I, C. Michael Dowden, swear (or affirm) that, to the best of my knowledge and belief the accompanying financial statement and supporting schedules pertaining to the firm of Harger and Company, Inc., as of December 31, 2019, are true and correct. I further swear (or affirm) that neither the company nor any partner, proprietor, principal officer or director has any proprietary interest in any account classified solely as that of a customer, except as follows:

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

  
\_\_\_\_\_  
Signature

**Brent M. Stockstill**  
**Notary Public**  
**8048 One Calais Avenue, Suite A**  
**Baton Rouge, LA 70809**  
**LSBA # 19804**



Notary Public **Commission expires at death**

CCO  
\_\_\_\_\_  
Title

This report \*\* contains (check all applicable boxes):

- (a) Facing Page.
- (b) Statement of Financial Condition.
- (c) Statement of Income (Loss) or, if there is other comprehensive income in the period(s) presented, a Statement of Comprehensive Income (as defined in §210.1-02 of Regulation S-X).
- (d) Statement of Changes in Financial Condition.
- (e) Statement of Changes in Stockholders' Equity or Partners' or Sole Proprietors' Capital.
- (f) Statement of Changes in Liabilities Subordinated to Claims of Creditors.
- (g) Computation of Net Capital.
- (h) Computation for Determination of Reserve Requirements Pursuant to Rule 15c3-3.
- (i) Information Relating to the Possession or Control Requirements Under Rule 15c3-3.
- (j) A Reconciliation, including appropriate explanation of the Computation of Net Capital Under Rule 15c3-1 and the Computation for Determination of the Reserve Requirements Under Exhibit A of Rule 15c3-3.
- (k) A Reconciliation between the audited and unaudited Statements of Financial Condition with respect to methods of consolidation.
- (l) An Oath or Affirmation.
- (m) A copy of the SIPC Supplemental Report.
- (n) A report describing any material inadequacies found to exist or found to have existed since the date of the previous audit.

\*\*For conditions of confidential treatment of certain portions of this filing, see section 240.17a-5(e)(3).

# **HARGER AND COMPANY, INC.**

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**McBee & Co.**

A Professional Corporation  
Certified Public Accountants

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Stockholder of Harger and Company, Inc.

**Opinion on the Financial Statements**

We have audited the accompanying statement of financial condition of Harger and Company, Inc. as of December 31, 2019, the related statements of operations, changes in stockholder's equity and cash flows for the year then ended, and the related notes (collectively referred to as the "financial statements"). In our opinion, the financial statements present fairly, in all material respects, the financial position of Harger and Company, Inc. as of December 31, 2019, and the results of its operations and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

**Basis for Opinion**

These financial statements are the responsibility of Harger and Company, Inc.'s management. Our responsibility is to express an opinion on Harger and Company, Inc.'s financial statements based on our audit. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) ("PCAOB") and are required to be independent with respect to Harger and Company, Inc. in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audit included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audit also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audit provides a reasonable basis for our opinion.

**Auditor's Report on Supplemental Information**

The supplemental information contained in Schedule I, Computation of Net Capital Under Rule 15c3-1 of the Securities and Exchange Commission and Schedule II, Computation for Determination of Reserve Requirements Under Rule 15c3-3 of the Securities and Exchange Commission has been subjected to audit procedures performed in conjunction with the audit of Harger and Company, Inc.'s financial statements. The supplemental information is the responsibility of Harger and Company, Inc.'s management. Our audit procedures included determining whether the supplemental information reconciles to the financial statements or the underlying accounting and other records, as applicable, and performing procedures to test the completeness and accuracy of the information presented in the supplemental information. In forming our opinion on the supplemental information, we evaluated whether the supplemental information, including its form and content, is presented in conformity with 17 C.F.R. §240.17a-5. In our opinion, the supplemental information contained in Schedule I, Computation of Net Capital Under Rule 15c3-1 of the Securities and Exchange Commission and Schedule II, Computation for Determination of Reserve Requirements Under Rule 15c3-3 of the Securities and Exchange Commission is fairly stated, in all material respects, in relation to the financial statements as a whole.

McBee & Co., PC

We have served as Harger and Company, Inc.'s auditor since 2014.

Dallas, Texas

February 24, 2020

718 Paulus Avenue • Dallas, Texas 75214 • (ph) 214.823.3500 • www.mcbeeco.com

Dallas | Keller

**HARGER AND COMPANY, INC.**

**STATEMENT OF FINANCIAL CONDITION  
AS OF DECEMBER 31, 2019**

---

**ASSETS**

|   |           |                       |
|---|-----------|-----------------------|
| Cash and Cash Equivalents                           | \$        | 24,318                |
| Certificate of Deposit                              |           | 25,479                |
| Cash Deposit with Clearing Broker                   |           | 35,000                |
| Commissions Receivable                              |           | 82,876                |
| Right-of-Use Asset                                  |           | 13,762                |
| Employee Advances                                   |           | 70,581                |
| Marketable Securities Owned, at Fair Value (Note 3) |           | 59,786                |
| Property, net of Accumulated Depreciation (Note 5)  |           | <u>11,825</u>         |
| <b>TOTAL ASSETS</b>                                 | <b>\$</b> | <b><u>323,627</u></b> |

**LIABILITIES AND STOCKHOLDER'S EQUITY**

|                                     |    |                       |
|-------------------------------------|----|-----------------------|
| Accounts Payable - Trade            | \$ | 25,012                |
| Lease Liability (Note 9)            |    | 13,762                |
| Other Payables and Accrued Expenses |    | 9,554                 |
| Federal Income Taxes Payable        |    | <u>72,855</u>         |
| <b>Total Liabilities</b>            |    | <b><u>121,183</u></b> |

**COMMITMENTS AND CONTINGENCIES (Note 9)**

**STOCKHOLDER'S EQUITY**

|  |           |                       |
|--|-----------|-----------------------|
| Common Stock, No Par Value, \$302.33 Stated Value, 10,000 Shares<br>Authorized, 86 Shares Issued and 46 Shares Outstanding |           | 26,000                |
| Additional Paid-in-Capital   |           | 120,300               |
| Retained Earnings  |           | <u>91,390</u>         |
|  |           | <u>237,690</u>        |
| Less 40 Shares of Common Stock in Treasury, at Cost  |           | <u>(35,246)</u>       |
| <b>Total Stockholder's Equity</b>  |           | <b><u>202,444</u></b> |
| <b>TOTAL LIABILITIES AND STOCKHOLDER'S EQUITY</b>  | <b>\$</b> | <b><u>323,627</u></b> |

## **HARGER AND COMPANY, INC.**

### **STATEMENT OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31, 2019**

---

#### **REVENUE**

|  |    |               |
|--|----|---------------|
| Variable Annuity Commissions                       | \$ | 280,685       |
| Revenue from the Sale of Investment Company Shares |    | 328,601       |
| Investment Advisory Fees                           |    | 415,180       |
| Securities Commissions                             |    | 1,417         |
| Other  |    | <u>13,082</u> |

**TOTAL REVENUE** 1,038,965

#### **OPERATING EXPENSES**

|                                    |  |                |
|------------------------------------|--|----------------|
| Brokerage and Clearance            |  | 24,508         |
| Commissions, Salaries and Payroll  |  | 569,615        |
| Communications and Data Processing |  | 23,789         |
| General and Administrative         |  | <u>376,807</u> |

**TOTAL OPERATING EXPENSES** 994,719

**INCOME FROM OPERATIONS** 44,246

**INTEREST EXPENSE** (9,436)

**INCOME BEFORE OTHER GAIN AND PROVISION FOR TAX** 34,810

Unrealized Gain on Marketable Securities 7,258

**NET INCOME BEFORE PROVISION FOR INCOME TAXES** 42,068

Income Tax Provision 9,798

**NET INCOME** \$ 32,270

**HARGER AND COMPANY, INC.**

**STATEMENT OF CHANGES IN STOCKHOLDER'S EQUITY  
FOR THE YEAR ENDED DECEMBER 31, 2019**

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|                            | <u>Common Shares<br/>Outstanding</u> | <u>Common Stock</u> | <u>Additional<br/>Paid-in-Capital</u> | <u>Retained<br/>Earnings</u> | <u>Treasury Shares</u> | <u>Treasury Stock</u> | <u>Total</u>      |
|----------------------------|--------------------------------------|---------------------|---------------------------------------|------------------------------|------------------------|-----------------------|-------------------|
| Balance, January 1, 2019   | 46                                   | \$ 26,000           | \$ 120,300                            | \$ 59,120                    | 40                     | \$ (35,246)           | \$ 170,174        |
| Net Income                 | -                                    | -                   | -                                     | 32,270                       | -                      | -                     | \$ 32,270         |
| Balance, December 31, 2019 | <u>46</u>                            | <u>\$ 26,000</u>    | <u>\$ 120,300</u>                     | <u>\$ 91,390</u>             | <u>40</u>              | <u>\$ (35,246)</u>    | <u>\$ 202,444</u> |

# HARGER AND COMPANY, INC.

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2019

| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>  |                         |
|--|-------------------------|
| Net Income   | \$ <u>32,270</u>        |
| Adjustments to Reconcile Net Income to Net Cash<br>Provided by (Used by) Operating Activities: |                         |
| Depreciation   | 3,601                   |
| Unrealized Gain on Marketable Securities   | (7,258)                 |
| Changes in operating assets and liabilities:   |                         |
| Decrease in Commissions Receivable   | 12,116                  |
| Decrease in Prepaid Items  | 1,503                   |
| Increase in Employee Advances  | (13,370)                |
| Decrease in Accounts payable and accrued expenses  | (20,086)                |
| Increase in Federal Income Tax Payable   | 4,506                   |
| Total Adjustments  | <u>(18,988)</u>         |
| <b>Net Cash Provided by Operating Activities</b>   | <u>13,282</u>           |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>  |                         |
| Net Purchases and Disposals of Marketable Securities   | <u>(4,057)</u>          |
| <b>Net Cash Used in Investing Activities</b>   | <u>(4,057)</u>          |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>  |                         |
| Principal Payments on Long-term Debt   | <u>(28,610)</u>         |
| <b>Net Cash Used in Financing Activities</b>   | <u>(28,610)</u>         |
| <b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>   | <u>(19,385)</u>         |
| Beginning of Year  | <u>69,182</u>           |
| End of Year  | <u>\$ <u>49,797</u></u> |
| <b>SUPPLEMENTAL CASH FLOW DISCLOSURES</b>  |                         |
| Federal Income Taxes Paid  | <u>\$</u>               |
| State Income Taxes Paid  | <u>\$ 1,298</u>         |
| Interest Payments  | <u>\$ 9,436</u>         |

# **HARGER AND COMPANY, INC.**

## **NOTES TO FINANCIAL STATEMENTS**

---

### **1. ORGANIZATION AND NATURE OF BUSINESS**

Harger and Company, Inc. (the Company) was organized in January 1981 as a Louisiana corporation. The Company is a wholly-owned subsidiary of R.L. Harger and Associates, Inc. (Parent), a Louisiana corporation. The Company is a broker/dealer in securities registered with the Securities and Exchange Commission (SEC) and is a member of the Financial Industry Regulatory Authority (FINRA). The Company is registered as an investment advisor with the state of Louisiana. The Company's customers are primarily individuals located throughout the state of Louisiana.

The Company operates pursuant to section (k)(2)(ii) exemptive provisions of Rule 15c3-3 of the Securities Exchange Act of 1934, and accordingly, is exempt from the remaining provisions of that Rule. The Company does not hold customer funds or securities, but as an introducing broker or dealer, will clear all general securities transactions on behalf of customers on a fully disclosed basis through a clearing broker/dealer. The clearing broker/dealer carries all of the accounts of the general securities customers and maintains and preserves all related books and records as are customarily kept by a clearing broker/dealer.

### **2. SIGNIFICANT ACCOUNTING POLICIES**

#### **Basis of Presentation**

The Company is engaged in a single line of business as a securities broker-dealer, which comprises several classes of services, including principal transactions, agency transactions and investment advisory securities throughout the United States.

The financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP").

#### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of the assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### **Commissions**

Commissions and related clearing expenses are recorded on a trade-date basis as securities transactions occur and are paid to employees on a settlement date basis.

### **Cash Equivalents**

Certificates of Deposits and money market funds are reflected as cash equivalents in the accompanying statement of financial condition and for purposes of the statement of cash flows.

### **Marketable Securities**

Marketable securities are held for investment purposes and are recorded at fair value in accordance with FASB ASC 820, Fair Value Measurements and Disclosures. The increase or decrease in fair value is credited or charged to operations.

### **Treasury Stock**

Treasury stock is accounted for using the cost method.

### **Fair Value of Financial Instruments**

Cash, accounts receivable and accounts payable are short-term in nature and accordingly are reported in the statement of financial condition at fair value or carrying amounts that approximate fair value. Marketable securities are held for investment purposes and are recorded at fair value in accordance with FASB ASC 820, Fair Value Measurements and Disclosures.

### **Revenue From Contracts With Customers**

#### **Commissions**

*Brokerage commissions.* The Company buys and sells securities on behalf of its customers. Each time a non-advisory customer enters into a buy or sell transaction, the Company charges a commission. Commissions and related clearing expenses are recorded on the trade date. The Company believes that the performance obligation is satisfied on the trade date because that is when the underlying financial instrument or purchaser is identified, the pricing is agreed upon and the risks and rewards of ownership of the securities have been transferred to/from the customer.

*Distribution fees.* The Company enters into arrangements with managed accounts or other pooled investment vehicles (funds) to distribute shares to investors. The Company may receive distribution fees paid by the fund up front, over time, or as a combination thereof. The Company believes that its performance obligation is the sale of securities to investors and as such this is fulfilled on the trade date. Any fixed amounts are recognized on the trade date and variable amounts are recognized to the extent it is probable that a significant revenue reversal will not occur once the uncertainty is resolved. For variable

amounts, as the uncertainty is dependent on the value of the shares at future points in time as well as the length of time the investor remains in the fund, both of which are highly susceptible to factors outside the Company's influence, the Company does not believe that it can overcome this constraint until the market value of the fund and the investor activities are known, which are usually monthly or quarterly. Distribution fees recognized in the current period are primarily related to performance obligations that have been satisfied in prior periods.

### **Asset Management**

*Investment advisory fees.* The Company provides investment advisory services on a daily basis. The Company believes the performance obligation for providing advisory services is satisfied over time because the customer is receiving and consuming the benefits as they are provided by the Company. Fee arrangements are based on a percentage applied to the customer's assets under management. Fees are received quarterly and are recognized as revenue monthly for the prorate portion of the given quarter as they relate specifically to the services provided in that period, which are distinct from the services provided in other periods.

### **Receivables and Credit Policy**

Accounts receivable are stated at the amounts management expects to collect. The carrying amounts of accounts receivable are reduced by a valuation allowance, if needed, that reflects management's best estimate of the amounts that will not be collected. Management individually reviews all receivable balances and, based on an assessment of current creditworthiness, estimates the portion, if any, of the balance that will not be collected. Management provides for probable uncollectable amounts through a charge to earnings and a credit to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to the respective receivable account. In Management's opinion, any potential allowance for uncollectable accounts would not be material to the Financial Statements as of the end of December 31, 2019.

### **Deposit with Clearing Broker**

The Company and the clearing broker attempt to control the risks associated with customer activities by limiting customer accounts to only cash type accounts and monitoring for prompt customer payments in accordance with various regulatory guidelines. The agreement with the clearing broker/dealer provides for clearing charges at a fixed rate multiplied by the number of tickets traded by the Company. The Company maintains a \$35,000 deposit account with the clearing broker to secure its obligation to fund any losses incurred by the clearing broker on customer transactions.

### **Property and Equipment**

Property is recorded at cost less depreciation and amortization. Depreciation and amortization are primarily accounted for on the straight line method based on estimated useful lives of five to ten years.

### **Advertising Costs**

The Company expenses advertising production costs as they are incurred and advertising communication costs the first time the advertising takes place.

### **Income Tax**

The Company recognizes and measures any unrecognized tax benefits in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 740, "Income Taxes". Under that guidance the Company assesses the likelihood, based on their technical merit, that tax positions will be sustained upon examination based on the facts, circumstances and information available at the end of each period. The measurement of unrecognized tax benefits is adjusted when new information is available, or when an event occurs that requires a change. As of December 31, 2019, the Company believes there are no uncertain tax positions that qualify for either recognition or disclosure in the financial statements.

### **Statement of Cash Flows**

For purposes of the Statement of Cash Flows, the Company has defined cash equivalents as highly liquid investments, with original maturities of less than three months, which are not held for sale in the ordinary course of business. For the purposes of this statement, the certificate of deposit is included.

## **3. FAIR VALUE MEASUREMENTS OF MARKETABLE SECURITIES**

FASB ASC 820 defines fair value, establishes a framework for measuring fair value, and establishes a hierarchy of fair value inputs. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. A fair value measurement assumes that the transaction to sell the asset or transfer the liability occurs in the principal market for the asset or liability or, in the absence of a principal market, the most advantageous market. Valuation techniques that are consistent with the market, income or cost approach, as specified by FASB ASC 820, are used to measure fair value.

The fair value hierarchy prioritizes the inputs to valuation techniques used to measure fair value into three broad levels:

- Level 1. Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access at the measurement date.
- Level 2. Inputs other than quoted prices included within level 1 that are observable for the asset or liability either directly or indirectly.

- Level 3. Unobservable inputs for the asset or liability.

The availability of observable inputs can vary from security to security and is affected by a wide variety of factors, including, for example, the type of security, the liquidity of markets, and other characteristics particular to the security. To the extent that valuation is based on models or inputs that are less observable or unobservable in the market, the determination of fair value requires more judgment. Accordingly, the degree of judgment exercised in determining fair value is greatest for instruments categorized in level 3.

The inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, for disclosure purposes, the level in the fair value hierarchy within which the fair value measurement falls in its entirety is determined based on the lowest level input that is significant to the fair value measurement in its entirety.

### **Processes and Structure**

Management is responsible for the Company's fair value valuation policies, processes, and procedures. Management implements valuation control processes to validate the fair value of the Company's financial instruments measured at fair value. These control processes are designed to assure that the values used for financial reporting are based on observable inputs wherever possible. In the event that observable inputs are not available, the control processes are designed to assure that the valuation approach utilized is appropriate and consistently applied and that the assumptions are reasonable.

### **Fair Value Measurements**

Fair value is a market-based measure considered from the perspective of a market participant rather than an entity-specific measure. Therefore, even when market assumptions are not readily available, the Company's own assumptions are set to reflect those that the Company believes market participants would use in pricing the asset of liability at the measurement date.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

A description of the valuation techniques applied to the Company's major categories of assets and liabilities measured at fair value on a recurring basis follows.

*Common stocks:* Securities which are traded on securities exchanges are valued at the last sale price on the exchange on which such securities are traded, as of the close of business on the day the securities are being valued or, lacking any reported sales, at the mean between the last available bid and asked price.

*Mutual funds:* Valued at the daily closing price as reported by the fund.

The following table sets forth by level, within the fair value hierarchy, the fair value measurements of the Company's investments as of December 31, 2019:

**Fair Value Measurements on a Recurring Basis  
As of December 31, 2019**

|   | Level 1          | Level 2  | Level 3  | Total            |
|---|------------------|----------|----------|------------------|
| <b>Securities Owned:</b>                |                  |          |          |                  |
| Mutual Funds                            | \$ 27,656        | -        | -        | \$ 27,656        |
| Common Stocks                           | 32,130           | -        | -        | 32,130           |
| Total Assets at<br>Estimated Fair Value | <u>\$ 59,786</u> | <u>-</u> | <u>-</u> | <u>\$ 59,786</u> |

There were no transfers between level 1 and level 2 during the year.

#### 4. NET CAPITAL REQUIREMENTS

The Company is subject to the SEC uniform net capital rule (Rule 15c3-1), which requires the maintenance of a minimum amount of net capital and requires that the ratio of aggregate indebtedness to net capital, both as defined, shall not exceed 15 to 1 (and the rule of the "applicable" exchange also provides that equity capital may not be withdrawn or cash dividends paid if the resulting net capital ratio would exceed 10 to 1). At December 31, 2019, the Company had net capital of \$67,780, which was \$60,619 in excess of its required net capital of \$7,161. The Company's net capital ratio was 1.5848 to 1 for December 31, 2019.

#### 5. PROPERTY

As of December 31, 2019, property is comprised of the following:

|                          |                  |
|--------------------------|------------------|
|                          | <u>2019</u>      |
| Furniture and Fixtures   | \$ 154,594       |
| Computers and Equipment  | 58,522           |
| Boat                     | <u>38,853</u>    |
| Total                    | <u>251,969</u>   |
| Less:                    |                  |
| Accumulated Depreciation | <u>(240,144)</u> |
| Net Property             | <u>\$ 11,825</u> |

Depreciation expense for the year was \$3,602 and is reflected in the accompanying statement of operations in general and administrative expenses.

## **6. LIABILITIES SUBORDINATED TO CLAIMS OF GENERAL CREDITORS**

During the year ended December 31, 2019, there were no subordinated liabilities to the claims of general creditors. Accordingly, a statement of changes in liabilities subordinated to claims of general creditors has not been included in these financial statements.

## **7. INCOME TAXES**

The Company is included in the consolidated federal income tax return filed by its Parent. Federal income taxes are calculated as if the Company filed a separate Federal income tax. The Company and its Parent file their own state tax returns.

There is no expected material difference between the expected income tax benefit computed at the U.S. statutory income tax rate and the Company's income tax expense.

The Parent and the Company are no longer subject to federal, state, or local tax examinations by taxing authorities for years before 2016. As of December 31, 2019, the IRS has not proposed any adjustment to the Company's tax position.

## **8. OFF-BALANCE SHEET RISK AND CONCENTRATION OF CREDIT RISK**

The Company is engaged in various trading and brokerage activities in which counterparties primarily include broker-dealers, banks and other financial institutions. In the event counterparties do not fulfill their obligations, the Company may be exposed to risk. The risk of default depends on the creditworthiness of the counterparty or issuer of the instrument. The Company's financial instruments that are subject to concentrations of credit risk primarily consist of cash and accounts receivable. The Company places its cash with two high credit quality institutions. At times, such cash may be in excess of the FDIC insurance limits. The Company believes that it is not exposed to any significant risk related to cash. Collateral is not required for credit extended to the Company's customers. Major customers are defined as those comprising more than 10% of the company's annual revenue or outstanding accounts receivable balance at the end of the year. At December 31, 2019, the Company had no major customers.

As discussed in Note 1, the Company's customers' securities transactions are introduced on a fully disclosed basis with its clearing broker/dealer. The clearing broker/dealer carries all of the accounts of the customers of the Company and is responsible for

execution, collection and payment of funds, and receipt and delivery of securities relative to customer transactions. Off-balance-sheet risk exists with respect to these transactions due to the possibility that customers may be unable to fulfill their contractual commitments wherein the clearing broker/dealer may charge any losses it incurs to the Company. The Company seeks to minimize this risk through procedures designed to monitor the creditworthiness of its customers and that customer transactions are executed properly by the clearing broker/dealer.

Included in the Company's clearing agreement with its clearing broker-dealer, is an indemnification clause. This clause relates to instances where the Company's customers fail to settle security transactions. In the event this occurs, the Company will indemnify the clearing broker-dealer to the extent of the net loss on the unsettled trade. At December 31, 2019, management of the Company had not been notified by the clearing broker-dealer, nor were they otherwise aware, of any potential losses relating to this indemnification.

## 9. LEASES

### Operating Leases

The Company leases office space at two locations in Louisiana on a month-month basis. The terms of the lease generally require the Company to provide liability insurance and cover certain general operating expenses with a provision for escalations.

For one of the two locations noted above, the Company leases the office space from certain officers from the Company. The Company leases 100% of the facility. The operating lease is renewable annually and the company pays \$4,000 per month. Total rental expense under the lease approximated \$48,000 in 2019.

The Company has made an accounting policy election not to recognize short-term right-of-use assets and lease liabilities that arise from short-term leases for any class of underlying assets.

The Company has other long-term obligations under operating leases with initial non-cancelable terms in excess of one year. Variable lease payments are determined based on the language in the lease agreements. For the office lease, there is one (1) three (3) year renewal option with a rate increase of 5% upon renewal.

Lease information at December 31, 2019 is as follows:

|                       |                  |
|-----------------------|------------------|
| Lease cost            |                  |
| Operating lease cost  | \$ 16,005        |
| Short-term lease cost | 57,338           |
| Total lease cost      | <u>\$ 73,343</u> |

|  |                   |
|--|-------------------|
| Other information  |                   |
| Weighted average remaining lease term – operating leases | <b>1.67 years</b> |
| Weighted average discount rate – operating leases        | <b>1.8%</b>       |

Rent expense is included in the general and administrative expense line item on the Statement of Operations.

## **10. COMMITMENTS AND CONTINGENCIES**

### **Litigation**

In the ordinary course of conducting its business, the Company may be subjected to loss contingencies arising from lawsuits. Management believes that the outcome of such matters, if any, will not have a material impact on the Company’s financial condition or results of future operations.

## **11. RELATED PARTY TRANSACTIONS**

The Company and its Parent are under common control and the existence of that control creates a financial position and operating results significantly different than if the companies were autonomous.

Under a Management Agreement (the “Agreement”) effective February 1, 2003, the Parent provides the Company with professional advice. Monthly fees for such services are the lesser of \$6,000 or monthly net income before the management fee. The Agreement allows the Parent to waive any such portion of the monthly fees in order for the Company to remain in compliance with the minimum net capital requirements (See Note 4). The Agreement states that all monthly fees waived are not to be payable, and may not be added to future assessments. The total management fees incurred and paid under this agreement during 2019 totaled \$38,781. The Agreement was not consummated on terms equivalent to arms-length transactions. Approximately 90% of of Employee Advances on the Statement of Financial Condition are to related parties.

## **12. RETIREMENT PLAN**

The Company adopted a SIMPLE IRA (Plan) effective in 2011. The Company and eligible employees may contribute to the Plan. Employer matching contributions totaled \$1,167 for the year ended December 31, 2019.

### **13. RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS**

#### ASU 2016-02 - Lease Accounting

In February 2016, the FASB issued ASU 2016-02, Topic ASC 842, Leases ("ASC 842"), which requires substantially all leases (with the exception of leases with a term of one year or less) to be recorded on the balance sheet using a method referred to as the right-of-use ("ROU") asset approach. Under the new accounting standard, lessees will be required to recognize operating leases (ie. leases for office space) on their statement of financial condition. For an operating lease with a term of greater than twelve months, lessees will recognize a lease liability, measured at the present value of lease payments and a corresponding "right-of-use asset" representing their ability to use the leased property. The Company adopted the new standard on January 1, 2019 using the modified retrospective method described within ASC 842.

Other recently issued accounting standards that have been issued or proposed by the Financial Accounting Standards Board ("FASB") or other standards-setting bodies are not expected to have a material impact on the Company's financial position or results of its operations.

### **14. INFORMATION RELATING TO POSSESSION OR CONTROL REQUIREMENTS PURSUANT TO RULE 15c3-3**

The Company operates under the provisions of Paragraph (k)(2)(ii) of Rule 15c3-3 of the SEC and, accordingly, is exempt from the remaining provisions of that Rule. Essentially, the requirements of Paragraph (k)(2)(ii) provide that all customer transactions are cleared on a fully disclosed basis through a clearing broker/dealer. Under these exemptive provisions, the disclosure of Information Relating to Possession or Control Requirements is not required.

During the year ended December 31, 2019, in the opinion of management, the Company has maintained compliance with the conditions for the exemption specified in paragraph (k)(2)(ii) of Rule 15c3-3.

### **15. SUBSEQUENT EVENTS**

The Company has performed an evaluation of events that have occurred subsequent to December 31, 2019, and through February 24, 2020, the date the financial statements were ready to be issued. There have been no material subsequent events that occurred during such period that would require disclosure in this report or would be required to be recognized in the financial statements as of December 31, 2019.

**HARGER AND COMPANY, INC.**

**SCHEDULE I  
COMPUTATIONS OF NET CAPITAL UNDER RULE 15c3-1  
OF THE SECURITIES AND EXCHANGE COMMISSION  
AS OF DECEMBER 31, 2019**

---

NET CAPITAL

|   |                   |
|---|-------------------|
| Total Stockholder's Equity Qualified<br>for Net Capital | \$ 202,444        |
| Less Non-allowable Assets                               | <u>125,609</u>    |
| Net Capital before haircuts on securities positions     | 76,835            |
| Haircuts on securities positions                        | <u>9,055</u>      |
| Net Capital   | <u>\$ 67,780</u>  |
| AGGREGATE INDEBTEDNESS                                  | <u>\$ 107,421</u> |
| NET CAPITAL REQUIREMENT                                 |                   |
| Minimum Net Capital Required                            | <u>\$ 7,161</u>   |
| Excess Net Capital                                      | <u>\$ 60,619</u>  |
| Excess Net Capital at 1000%                             | <u>\$ 57,038</u>  |
| RATIO OF AGGREGATE INDEBTEDNESS<br>TO NET CAPITAL       | <u>1.58 TO 1</u>  |

No material differences existed between the audited computation of net capital pursuant to Rule 15c3-1 as of December 31, 2019 and the corresponding unaudited filing of part IIA of the FOCUS Report/form X-17A-5 filed by Harger and Company, Inc.

**HARGER AND COMPANY, INC.**

**SCHEDULE II**

**COMPUTATION FOR DETERMINATION OF RESERVE REQUIREMENTS  
UNDER RULE 15c3-3 OF THE SECURITIES AND EXCHANGE COMMISSION  
AS OF DECEMBER 31, 2019**

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**EXEMPTIVE PROVISIONS**

The Company has claimed an exemption from Rule 15c3-3 under section (k)(2)(ii), in which all customers transactions are cleared through another broker-dealer on a fully disclosed basis and, accordingly, is exempt from the remaining provisions of that Rule. Essentially, the requirements of Paragraph (k)(2)(ii) provide that all customer transactions are cleared on a fully disclosed basis through a clearing broker/dealer. During the year ended December 31, 2019, in the opinion of management, the Company has maintained compliance with the conditions for the exemption specified in paragraph (k)(2)(ii) of Rule 15c3-3. There were no transactions during the year that required a reserve computation to be made. No facts came to our attention to indicate that the exemption had not been complied with during the period since the last examination. Further, under these exemptive provisions, the Computation for Determination of Reserve Requirements is not required.

Company's Clearing Firm: RBC Dain Rauscher



McBee & Co.

A Professional Corporation  
Certified Public Accountants

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholder of Harger and Company, Inc.

We have reviewed management's statements, included in the accompanying Exemption Report, in which (1) Harger and Company, Inc. identified the following provisions of 17 C.F.R. §15c3-3(k) under which Harger and Company, Inc. claimed an exemption from 17 C.F.R. §240.15c3-3: (2)(ii) (the "exemption provisions") and (2) Harger and Company, Inc. stated that Harger and Company, Inc. met the identified exemption provisions throughout the most recent fiscal year, December 31, 2019, without exception. Harger and Company, Inc.'s management is responsible for compliance with the exemption provisions and its statements.

Our review was conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States) and, accordingly, included inquiries and other required procedures to obtain evidence about Harger and Company, Inc.'s compliance with the exemption provisions. A review is substantially less in scope than an examination, the objective of which is the expression of an opinion on management's statements. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to management's statements referred to above for them to be fairly stated, in all material respects, based on the provisions set forth in paragraph (k)(2)(ii) of Rule 15c3-3 under the Securities Exchange Act of 1934.

McBee & Co., PC

Dallas, Texas

February 24, 2020

**HARGER  
AND  
COMPANY, INC.**

Corporate Office:  
8048 One Galais Ave.  
Suite D  
Baton Rouge, Louisiana 70809  
(225) 767-7228  
(800) 375-3134

**Harger and Company, Inc.'s Exemption Report**

Harger and Company, Inc. (the "Company") is a registered broker-dealer subject to Rule 17 a-5 promulgated by the Securities and Exchange Commission (17 C.F.R. §240.17a-5, "Reports to be made by certain broker-dealers"). This Exemption Report was prepared as required by 17 C.F.R. §240.17a-5(d)(1) and (4). To the best of its knowledge and belief, for the year ended December 31, 2019, the company states the following:

1. The Company may file an Exemption Report because the company had no obligation under 17 C.F.R. §240.15c3-3.
2. The Company met the identified exemption provision in 17 C.F.R. §240.15c3-3(k)(2)(ii) throughout the most recent fiscal year without exception.

Harger and Company, Inc.  
Name of Company

I, C. Michael Dowden, affirm that, to the best of my knowledge and belief, the Exemption Report is true and correct.

By:



Title:

VP Operations

Date:

2/24/2020

**Over 35 years of Wealth Management Experience**  
Member of Financial Industry Regulatory Authority (FINRA)  
Member of Securities Investor Protection Corporation (SIPC)





McBee & Co.

A Professional Corporation  
Certified Public Accountants

**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM ON**  
**APPLYING AGREED-UPON PROCEDURES**

To the Board of Directors and Stockholder of Harger and Company, Inc.

We have performed the procedures included in Rule 17a-5(e)(4) under the Securities Exchange Act of 1934 and in the Securities Investor Protection Corporation (SIPC) Series 600 Rules, which are enumerated below and were agreed to by Harger and Company, Inc. and the SIPC, solely to assist you and SIPC in evaluating Harger and Company, Inc.'s compliance with the applicable instructions of the General Assessment Reconciliation (Form SIPC-7) for the year ended December 31, 2019. Harger and Company, Inc.'s management is responsible for its Form SIPC-7 and for its compliance with those requirements. This agreed-upon procedures engagement was conducted in accordance with standards established by the Public Company Accounting Oversight Board (United States) and in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of those parties specified in this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose. The procedures we performed and our findings are as follows:

- 1) Compared the listed assessment payments in Form SIPC-7 with respective cash disbursement records entries, noting no differences;
- 2) Compared the Total Revenue amount reported on the Annual Audited Report Form X-17A-5 Part III for the year ended December 31, 2019 with the Total Revenue amount reported in Form SIPC-7 for the year ended December 31, 2019, noting no differences;
- 3) Compared any adjustments reported in Form SIPC-7 with supporting schedules and working papers, noting no differences;
- 4) Recalculated the arithmetical accuracy of the calculations reflected in Form SIPC-7 and in the related schedules and working papers supporting the adjustments, noting no differences.

We were not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively, on Harger and Company, Inc.'s compliance with the applicable instructions of the Form SIPC-7 for the year ended December 31, 2019. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of Harger and Company, Inc. and the SIPC and is not intended to be and should not be used by anyone other than these specified parties.

McBee & Co., PC  
Dallas, Texas  
February 24, 2020

**SIPC-7**

(36-REV 12/18)

**SECURITIES INVESTOR PROTECTION CORPORATION**

P.O. Box 92185 Washington, D.C. 20090-2185  
202-371-8300

**General Assessment Reconciliation**

**SIPC-7**

(36-REV 12/18)

For the fiscal year ended **12/31/2019**

(Read carefully the instructions in your Working Copy before completing this Form)

**TO BE FILED BY ALL SIPC MEMBERS WITH FISCAL YEAR ENDINGS**

1. Name of Member, address, Designated Examining Authority, 1934 Act registration no. and month in which fiscal year ends for purposes of the audit requirement of SEC Rule 17a-5:

14711\*\*\*\*\*2216\*\*\*\*\*MIXED AADC 220  
27287 FINRA DEC  
HARGER & CO INC  
8048 ONE GALAIS AVE STE D  
BATON ROUGE, LA 70809-3483

Note: If any of the information shown on the mailing label requires correction, please e-mail any corrections to form@sipc.org and so indicate on the form filed.

Name and telephone number of person to contact respecting this form.

Mike Darden 225-767-7208

2. A. General Assessment (Item 2a from page 2)

\$ 628

B. Less payment made with SIPC-6 filed (exclude interest)

( 296 )

Date Paid

C. Less prior overpayment applied

( 0 )

D. Assessment balance due or (overpayment)

332

E. Interest computed on late payment (see instruction E) for \_\_\_\_\_ days at 20% per annum

0

F. Total assessment balance and interest due (or overpayment carried forward)

\$ 332

G. PAYMENT:  the box

Check mailed to P.O. Box  Funds Wired  ACH

Total (must be same as F above)

\$ 332

H. Overpayment carried forward

\$( \_\_\_\_\_ )

3. Subsidiaries (S) and predecessors (P) included in this form (give name and 1934 Act registration number):

None

The SIPC member submitting this form and the person by whom it is executed represent hereby that all information contained herein is true, correct and complete.

Harger and Company, Inc.

(Name of Corporation, Partnership or other organization)

[Signature]

(Authorized Signature)

Dated the 2 day of February, 2020

VP Operations

(Title)

This form and the assessment payment is due 60 days after the end of the fiscal year. Retain the Working Copy of this form for a period of not less than 6 years, the latest 2 years in an easily accessible place.

SIPC REVIEWER

Dates: \_\_\_\_\_  
Postmarked \_\_\_\_\_ Received \_\_\_\_\_ Reviewed \_\_\_\_\_

Calculations \_\_\_\_\_ Documentation \_\_\_\_\_

Forward Copy \_\_\_\_\_

Exceptions:

Disposition of exceptions:

**DETERMINATION OF "SIPC NET OPERATING REVENUES"  
AND GENERAL ASSESSMENT**

Amounts for the fiscal period  
beginning 1/1/2019  
and ending 12/31/2019

Eliminate cents

Item No.

2a. Total revenue (FOCUS Line 12/Part IIA Line 9, Code 4030)

\$ 1046773

2b. Additions:

- (1) Total revenues from the securities business of subsidiaries (except foreign subsidiaries) and predecessors not included above.
- (2) Net loss from principal transactions in securities in trading accounts.
- (3) Net loss from principal transactions in commodities in trading accounts.
- (4) Interest and dividend expense deducted in determining item 2a.
- (5) Net loss from management of or participation in the underwriting or distribution of securities.
- (6) Expenses other than advertising, printing, registration fees and legal fees deducted in determining net profit from management of or participation in underwriting or distribution of securities.
- (7) Net loss from securities in investment accounts.

Total additions

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
0

2c. Deductions:

- (1) Revenues from the distribution of shares of a registered open end investment company or unit investment trust, from the sale of variable annuities, from the business of insurance, from investment advisory services rendered to registered investment companies or insurance company separate accounts, and from transactions in security futures products.
- (2) Revenues from commodity transactions.
- (3) Commissions, floor brokerage and clearance paid to other SIPC members in connection with securities transactions.
- (4) Reimbursements for postage in connection with proxy solicitation.
- (5) Net gain from securities in investment accounts.
- (6) 100% of commissions and markups earned from transactions in (i) certificates of deposit and (ii) Treasury bills, bankers acceptances or commercial paper that mature nine months or less from issuance date.
- (7) Direct expenses of printing advertising and legal fees incurred in connection with other revenue related to the securities business (revenue defined by Section 16(9)(L) of the Act).
- (8) Other revenue not related either directly or indirectly to the securities business. (See Instruction C):

608174

9824

(Deductions in excess of \$100,000 require documentation)

(9) (i) Total interest and dividend expense (FOCUS Line 22/PART IIA Line 13, Code 4075 plus line 2b(4) above) but not in excess of total interest and dividend income.

\$ 9436

(ii) 40% of margin interest earned on customers securities accounts (40% of FOCUS line 5, Code 3960).

\$ 0

Enter the greater of line (i) or (ii)

Total deductions

9436  
627434  
\$ 418789

2d. SIPC Net Operating Revenues

2e. General Assessment @ .0015

\$ 628

(to page 1, line 2.A.)