

RH 3/26



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SECURITIES AND EXCHANGE COMMISSION
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**ANNUAL AUDITED REPORT
 FORM X-17A-5
 PART III**

SEC FILE NUMBER
8-67133

FACING PAGE

Information Required of Brokers and Dealers Pursuant to Section 17 of the Securities Exchange Act of 1934 and Rule 17a-5 Thereunder

REPORT FOR THE PERIOD BEGINNING 01/01/12 AND ENDING 12/31/12
MM/DD/YY MM/DD/YY

A. REGISTRANT IDENTIFICATION

NAME OF BROKER-DEALER: CAPITAL GUARDIAN, LLC
 ADDRESS OF PRINCIPAL PLACE OF BUSINESS: (Do not use P.O. Box No.)
1355 GREENWOOD CLIFF, SUITE 250
(No. and Street)
CHARLOTTE NC 28204
(City) (State) (Zip Code)

OFFICIAL USE ONLY
FIRM I.D. NO.

NAME AND TELEPHONE NUMBER OF PERSON TO CONTACT IN REGARD TO THIS REPORT
ALAN BOYER 704 905-1865
(Area Code -- Telephone Number)

B. ACCOUNTANT IDENTIFICATION

INDEPENDENT PUBLIC ACCOUNTANT whose opinion is contained in this Report*
ELLIOTT DAVIS, PLLC
(Name - If individual, state last, first, middle name)
104 GRAMSBERRY ROAD GALES VIRGINIA 24333
(Address) (City) (State) (Zip Code)

CHECK ONE:

- Certified Public Accountant
- Public Accountant
- Accountant not resident in United States or any of its possessions.

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*Claims for exemption from the requirement that the annual report be covered by the opinion of an independent public accountant must be supported by a statement of facts and circumstances relied on as the basis for the exemption. See Section 240.17a-5(e)(2)

RH 3/26

OATH OR AFFIRMATION

I, ALAN BOYD, swear (or affirm) that, to the best of my knowledge and belief the accompanying financial statement and supporting schedules pertaining to the firm of CAPITAL GUARDIAN, LLC, as of DECEMBER 31ST, 20 12, are true and correct. I further swear (or affirm) that neither the company nor any partner, proprietor, principal officer or director has any proprietary interest in any account classified solely as that of a customer, except as follows:



Signature

CEO

Title

 3/26/13

Notary Public

This report ** contains (check all applicable boxes):

- (a) Facing Page.
- (b) Statement of Financial Condition.
- (c) Statement of Income (Loss).
- (d) Statement of Changes in Financial Condition.
- (e) Statement of Changes in Stockholders' Equity or Partners' or Sole Proprietors' Capital.
- (f) Statement of Changes in Liabilities Subordinated to Claims of Creditors.
- (g) Computation of Net Capital.
- (h) Computation for Determination of Reserve Requirements Pursuant to Rule 15c3-3.
- (i) Information Relating to the Possession or Control Requirements Under Rule 15c3-3.
- (j) A Reconciliation, including appropriate explanation of the Computation of Net Capital Under Rule 15c3-1 and the Computation for Determination of the Reserve Requirements Under Exhibit A of Rule 15c3-3.
- (k) A Reconciliation between the audited and unaudited Statements of Financial Condition with respect to methods of consolidation.
- (l) An Oath or Affirmation.
- (m) A copy of the SIPC Supplemental Report.
- (n) A report describing any material inadequacies found to exist or found to have existed since the date of the previous audit.

**For conditions of confidential treatment of certain portions of this filing, see section 240.17a-5(e)(3).

Capital Guardian, LLC

Report on Financial Statements

**For the Year Ended December 31, 2012
(Pursuant to paragraph (d) of Rule 17a-5
of the Securities Exchange Act of 1934)**

CAPITAL GUARDIAN, LLC
2012 Annual Report

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INDEPENDENT AUDITOR'S REPORT

The Member
Capital Guardian, LLC
Charlotte, North Carolina

Report on the Financial Statements

We have audited the accompanying statement of financial condition of Capital Guardian, LLC (the "Company") as of December 31, 2012 and the related statements of operations, changes in member's equity, and cash flows, for the year then ended that you are filing pursuant to Rule 17a-5 under the Securities Exchange Act of 1934.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America. This includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial statements as of December 31, 2012, based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Capital Guardian, LLC as of December 31, 2012, and the results of its operations and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information contained in Schedule I required by Rule 17a-5 under the Securities Exchange Act of 1934 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

A handwritten signature in black ink that reads "Elliott Davis, PLLC". The signature is written in a cursive, flowing style.

Charlotte, North Carolina
February 28, 2013

CAPITAL GUARDIAN, LLC
Statement of Financial Condition
December 31, 2012

	<u>2012</u>
Assets	
Cash and cash equivalents:	
Interest-bearing deposits	\$ 132,446
Non-interest bearing deposits	474,854
Accounts receivable	183,296
Deposit with clearing firm	250,000
Other assets	<u>15,000</u>
Total assets	<u>\$ 1,055,596</u>
Liabilities and Member's Equity	
Liabilities	
Accounts payable	\$ 22,747
Commissions payable	327,371
Labor payable	13,004
Due to related party	<u>165,532</u>
Total liabilities	<u>528,654</u>
Member's Equity	
Contributed capital - 100 units authorized, issued and outstanding	3,498,128
Accumulated deficit	<u>(2,971,186)</u>
Total member's equity	<u>526,942</u>
Total liabilities and member's equity	<u>\$ 1,055,596</u>

The accompanying notes are an integral part of this financial statement

CAPITAL GUARDIAN, LLC**Statement of Operations*****For the year ended December 31, 2012***

	<u>2012</u>
Revenues	
Commission income	\$ 8,686,645
Other	<u>120,550</u>
Total revenues	<u>8,807,195</u>
Expenses	
Employee compensation and benefits	8,285,869
Rent	68,948
Broker dealer charges	333,681
Insurance	146,397
Amortization expense	30,000
Professional fees	203,360
License and registration fees	160,106
Telephone	14,830
Other general and administrative	<u>350,063</u>
Total expenses	<u>9,593,254</u>
Net loss	<u>\$ (786,059)</u>

The accompanying notes are an integral part of this financial statement

CAPITAL GUARDIAN, LLC
Statement of Changes in Member's Equity
For the year ended December 31, 2012

	<u>Contributed Capital</u>	<u>Accumulated Deficit</u>	<u>Total Member's Equity</u>
<i>Member's equity, December 31, 2011</i>	\$ 2,453,128	\$ (2,185,127)	\$ 268,001
Net loss	-	(786,059)	(786,059)
Member contributions	<u>1,045,000</u>	<u>-</u>	<u>1,045,000</u>
<i>Member's equity, December 31, 2012</i>	<u>\$ 3,498,128</u>	<u>\$ (2,971,186)</u>	<u>\$ 526,942</u>

The accompanying notes are an integral part of this financial statement

CAPITAL GUARDIAN, LLC**Statement of Cash Flows*****For the year ended December 31, 2012***

	<u>2012</u>
Operating Activities	
Net loss	\$ (786,059)
Adjustments to reconcile net loss to net cash used for operating activities:	
Net change in operating assets and liabilities:	
Accounts receivable	(77,296)
Other assets	30,000
Accounts payable	(19,967)
Commissions payable	2,431
Labor payable	(346)
Due to related party	<u>146,523</u>
Net cash used for operating activities	<u>(704,714)</u>
Financing Activities	
Member contributions	1,045,000
Net decrease in long-term liabilities	<u>(15,000)</u>
Net cash provided by financing activities	<u>1,030,000</u>
Net decrease in cash	325,286
<i>Cash and cash equivalents, beginning of year</i>	<u>282,014</u>
<i>Cash and cash equivalents, end of year</i>	<u>\$ 607,300</u>

The accompanying notes are an integral part of this financial statement

CAPITAL GUARDIAN, LLC

Notes to Financial Statements

For the year ended December 31, 2012

Note 1 – Summary of Significant Accounting Policies and Activities

Business Activity and Regulation

Capital Guardian, LLC (the "Company"), wholly owned subsidiary of Capital Guardian Holding, LLC, is a registered broker/dealer licensed in all 50 states, the District of Columbia and Puerto Rico, and is a member of the Financial Industry Regulatory Authority ("FINRA"), a self-regulatory organization formed in 2007 to replace the National Association of Securities Dealers, Inc. ("NASD"). The Company began operations as a registered broker/dealer on May 31, 2006. Prior to its approval with NASD on April 6, 2006, the Company was functioning as a branch office of Raymond James Financial Services, a securities broker/dealer.

The Company is an introducing broker/dealer and utilizes a third party as its clearing firm. The securities purchased or sold through the clearing firm are not insured by the Federal Deposit Insurance Corporation ("FDIC") or any other federal or state deposit guarantee fund, and are subject to investment risk, including possible loss of the principal invested.

Beginning in May, 2006, the Company began operations as an independent securities broker/dealer under the provisions of Paragraph (k)(2)(ii) of Rule 15c-3 of the Securities and Exchange Commission and, accordingly, will be exempt from the remaining provisions of that Rule. The requirements of Paragraph (k)(2)(ii) provide that the Company clear all transactions on behalf of customers on a fully disclosed basis with a clearing broker/dealer, and promptly transmit all customer funds and securities to the clearing broker/dealer. The clearing broker/dealer carries all of the accounts of the customers and maintains and preserves all related books and records as are customarily kept by a clearing broker/dealer.

On November 14, 2012, Capital Guardian Holding, LLC executed a term sheet with Avery Ellis, LLC, an affiliate of Southport Lane Management, LLC, providing an option for Avery Ellis to purchase approximately 95% of the outstanding equity of Capital Guardian Holding, LLC. If exercised, Avery Ellis will invest \$20 million into a new parent company of Capital Guardian Holding, LLC. As of February 28th, 2013 a definitive agreement has not yet been executed.

Cash and Cash Equivalents

The Company considers all short-term non-equity investments with an original maturity of three months or less to be cash equivalents.

Recognition of Revenue

Commissions earned on sales and purchases of securities for customers are recorded on the date the transaction is executed, otherwise referred to as the "trade date".

Accounts Receivable

The Company believes accounts receivables to be fully collectible; therefore, no allowance for doubtful accounts has been established. Bad debts are recorded using the direct write-off method. Generally accepted accounting principles require that the allowance method be used to recognize bad debts; however, the effect of using the direct write-off method is not materially different from the results that would have been obtained under the allowance method.

Note 1 – Summary of Significant Accounting Policies and Activities, continued

Income Taxes

Limited liability companies are essentially taxed as partnerships, with net income or loss flowing through to the members' individual tax returns. Accordingly, no provision for income taxes is reflected in the Company's financial statements.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Fair Value Measurements

Effective January 1, 2008 the Company adopted codification topic, "Fair Value Measurements" which provides a framework for measuring and disclosing fair value under generally accepted accounting principles. This topic requires disclosures about the fair value of assets and liabilities recognized in the balance sheet in periods subsequent to initial recognition, whether the measurements are made on a recurring basis or on a nonrecurring basis.

This topic defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date.

Recurring basis – the Company's only asset carried at fair value or measured at fair value on a recurring basis is cash and cash equivalents. The carrying value of cash and cash equivalents approximates fair value. The Company has no liabilities carried at fair value or measured at fair value on a recurring basis.

Nonrecurring basis – the Company has no assets or liabilities carried at fair value or measured at fair value on a nonrecurring basis. The Company has no assets or liabilities whose fair values are measured using level 3 inputs.

Note 2 – Related Party Transactions

The Company pays management fees for payroll processing and investment advisory services to companies related through common ownership, pursuant to a service agreement entered into during 2006. Prior to February 2009, expenses were shared based on a ratio of total client assets under management by both companies. In February 2009, the agreement was modified to share expenses based on time studies for employees and direct expense allocation for specific charges.

For the year ended December 31, 2012, the expenses incurred related to this agreement were \$1,744,310. Expenses incurred relating to rent were \$68,948, regarding labor were \$1,103,074, and relating to other expenses were \$572,288.

Note 3 – Deposit with Clearing Firm

The Company clears certain of its proprietary and customer transactions through its clearing firm, on a fully disclosed basis. The clearing firm requires that the Company maintain a minimum balance of \$100,000, which serves as a “good faith” deposit, used in the instance of a possible trade loss or failure incurred by the Company. As of December 31, 2012, the Company has \$250,000 on deposit with the clearing firm.

Note 4 – Net Capital Requirements

The Company is subject to the Securities and Exchange Commission (“SEC”) uniform net capital rule (Rule 15c3-1), which requires the maintenance of minimum net capital and also requires a broker to maintain a ratio of aggregate indebtedness to net capital not to exceed 15 to 1.

As of December 31, 2012, the Company’s net capital was \$424,046, which was \$324,046 in excess of its required net capital of \$100,000. The Company’s net capital ratio (aggregate indebtedness to net capital) was 1.25 to 1.

Note 5 – Off-Statement of Financial Condition and Concentration of Credit Risk

As discussed in Note 1, the Company’s customers’ securities transactions are cleared on a fully disclosed basis by its clearing broker/dealer. The clearing broker/dealer carries all of the accounts of the customers of the Company and is responsible for execution, collection of and payment of funds and receipt and delivery of securities relative to customer transactions. Off-statement of financial condition risk exists with respect to these transactions due to the possibility that customers may be unable to fulfill their contractual commitments, wherein the clearing broker/dealer may charge any losses it incurs to the Company. The Company does not anticipate nonperformance by customers or its clearing brokers. The Company seeks to minimize this risk through procedures designed to monitor the creditworthiness of its customers and that customer transactions are executed properly by the clearing broker/dealer.

Note 6 – Sources of Funds for Future Operations

The Company and its parent company, Capital Guardian Holding, LLC have cash of \$607,300 and \$1,007,603, respectively. In addition, Capital Guardian Holding, LLC’s majority equity holder will consider providing the necessary funding for the company, its parent and affiliates in support of operations and expansion of the respective businesses. As discussed in Note 1, Capital Guardian Holding, LLC has executed a term sheet with Avery Ellis, LLC, an affiliate of Southport Lane Management, LLC, on November 14, 2012.

Note 7 – Subsequent Events

In the normal course of business, the Company is involved in various legal proceedings. Management believes that the ultimate resolution of these proceedings will not have a material effect on the Company’s financial position, liquidity, or results of operations.

Management has evaluated the Company’s events and transactions that occurred subsequent to December 31, 2012, through February 28, 2013, the date the financial statements were available to be issued.

Supplementary Information

**Pursuant to Rule 17a-5 of the
Securities Exchange Act of 1934**

As of December 31, 2012

As of December 31, 2012

Schedule 1

**Computation of Net Capital Pursuant to Rule 15c3-1 of the SEC
Net Capital**

Total member's equity	\$ 526,942
Add	
Liabilities subordinated to claims of general creditors allowable in computation of net capital	-
Total capital and allowable subordinated liabilities	<u>526,942</u>
Deduct	
Nonallowable assets	
Disallowed accounts receivable	<u>102,896</u>
Total capital	<u>\$ 424,046</u>

Computation of Basic Net Capital Requirement

Minimum net capital required (greater of \$100,000 or 6 2/3% of aggregate indebtedness)	<u>\$ 100,000</u>
Excess net capital	<u>\$ 324,046</u>

Aggregate Indebtedness

Liabilities from statement of financial condition	
Due to related party	165,532
Commissions payable	327,371
Labor payable	13,004
Accounts payable	<u>22,747</u>
	<u>\$ 528,654</u>
Ratio of aggregate indebtedness to net capital	<u>1.25 to 1</u>

There are no material differences between amounts presented in the computation of net capital set forth above and the amounts as reported in the Company's unaudited Part II-A Focus report as of December 31, 2012.

Schedule 2

**Computation for Determination of Reserve Requirements Pursuant to Rule 15c3-3 of the SEC
As of December 31, 2012**

The Company is exempt from Rule 15c3-3 pursuant to the provisions of subparagraph (k)(2)(ii).

Schedule 3

**Information Relating to Possession or Control Requirements Under Rule 15c3-3 of the SEC
As of December 31, 2012**

The Company is exempt from Rule 15c3-3 pursuant to the provisions of subparagraph (k)(2)(ii).



**Independent Accountants' Report on Applying Agreed-Upon
Procedures Related to an Entity's SIPC Assessment Reconciliation**

To the Member
Capital Guardian, LLC
Charlotte, North Carolina

In accordance with Rule 17a-5(e)(4) under the Securities Exchange Act of 1934, we have performed the procedures enumerated below with respect to the accompanying Schedule of Assessment and Payments to the Securities Investor Protection Corporation ("SIPC") for the year ended December 31, 2012, which were agreed to by Capital Guardian, LLC and the Securities and Exchange Commission, Financial Industry Regulatory Authority, Inc., and SIPC, solely to assist you and the other specified parties in evaluating Capital Guardian LLC's compliance with the applicable instructions of the General Assessment Reconciliation (Form SIPC-7). Capital Guardian, LLC's management is responsible for Capital Guardian LLC's compliance with those requirements. This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. The sufficiency of these procedures is solely the responsibility of those parties specified in this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose. The procedures we performed and our findings are as follows:

1. Compared the listed assessment payments in Form SIPC-7 with respective cash disbursement record entries to copies of the accounts payable register noting no differences;
2. Compared the amounts reported on the audited Form X-17A-5 for the year ended December 31, 2012, as applicable, with the amounts reported in Form SIPC-7 for the year ended December 31, 2012, noting no differences;
3. Compared any adjustments reported in Form SIPC-7 with supporting schedules and working papers noting no differences;
4. Proved the arithmetical accuracy of the calculations reflected in Form SIPC-7 and in the related schedules and working papers supporting the adjustments noting no differences; and
5. Compared the amount if of any overpayment applied to the current assessment with the Form SIPC-7 on which it was originally computed noting no difference.

We were not engaged to, and did not conduct an examination, the objective of which would be the expression of an opinion on compliance. Accordingly, we do not express such an opinion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of the specified parties listed above and is not intended to be and should not be used by anyone other than these specified parties.

Elliott Davis, PLLC

Charlotte, North Carolina
February 28, 2013



Independent Auditor's Report on Internal Accounting Control

To the Member
Capital Guardian, LLC
Charlotte, North Carolina

In planning and performing our audit of the financial statements and supplemental schedules of Capital Guardian, LLC (the "Company") as of and for the year ended December 31, 2012, in accordance with auditing standards generally accepted in the United States of America, we considered the Company's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, we do not express an opinion on the effectiveness of the Company's internal control.

Also, as required by rule 17a-5(g)(1) of the Securities and Exchange Commission (SEC), we have made a study of the practices and procedures followed by the Company including consideration of control activities for safeguarding securities. This study included tests of such practices and procedures that we considered relevant to the objective stated in rule 17a-5(g) in making the periodic computations of aggregate indebtedness (or aggregate debits) and net capital under rule 17a-3(a)(11) and for determining compliance with the exemptive provisions of rule 15c3-3. Because the Company does not carry securities accounts for customers or perform custodial functions relating to customer securities, we did not review the practices and procedures followed by the Company in any of the following:

1. Making quarterly securities examinations, counts, verifications, and comparisons and recordation of differences required by rule 17a-13
2. Complying with the requirements for prompt payment for securities under Section 8 of Federal Reserve Regulation T of the Board of Governors of the Federal Reserve System

The management of the Company is responsible for establishing and maintaining internal control and the practices and procedures referred to in the preceding paragraph. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of controls, and of the practices and procedures referred to in the preceding paragraph and to assess whether those practices and procedures can be expected to achieve the SEC's previously mentioned objectives. Two of the objectives of internal control and the practices and procedures are to provide management with reasonable but not absolute assurance that assets for which the Company has responsibility are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America. Rule 17a-5(g) lists additional objectives of the practices and procedures listed in the preceding paragraph.

Because of inherent limitations in internal control and the practices and procedures referred to above, errors or fraud may occur and not be detected. Also, projection of any evaluation of them to future periods is subject to the risk that they may become inadequate because of changes in conditions or that the effectiveness of their design and operation may deteriorate.

A control deficiency exists when the design or operating of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Company's financial statements will not be prevented or detected and corrected on a timely basis.

Our consideration of internal control was for the limited purpose described in the first and second paragraphs and would not necessarily identify all deficiencies in internal control that might be material weaknesses. We did not identify any deficiencies in internal control and control activities for safeguarding securities that we consider to be material weaknesses, as previously defined.

We understand that practices and procedures that accomplish the objectives referred to in the second paragraph of this report are considered by the SEC to be adequate for its purposes in accordance with the Securities Exchange Act of 1934 and related regulations, and that practices and procedures that do not accomplish such objectives in all material respects indicate a material inadequacy for such purposes. Based on this understanding and our study, we believe that the Company's practices and procedures, as described in the second paragraph of this report, were adequate at December 31, 2012 to meet the SEC's objectives.

This report is intended solely for the information and use of the Member, management, the SEC, the Financial Industry Regulatory Authority and other regulatory agencies which rely on Rule 17a-5(g) under the Securities Exchange Act of 1934 in their regulation of registered brokers and dealers and is not intended to be and should not be used by anyone other than these specified parties.

A handwritten signature in black ink that reads "Elliott Davis, PLLC". The signature is written in a cursive style with a long, sweeping underline that extends to the right.

Charlotte, North Carolina
February 28, 2013