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# 2011 Annual Report

Micronetics manufactures microwave and radio frequency (RF) components and integrated multifunction subassemblies used in a variety of commercial wireless, defense and aerospace products, including satellite communications, electronic warfare and electronic countermeasures. We also manufacture and design test equipment, subassemblies and components that are used to test the strength, durability and integrity of signals in communications equipment. Micronetics serves a diverse customer base, including ITT Electronic Warfare Systems, BAE Systems, Raytheon, Northrop Grumman Corporation, L3 Communications Corporation, Cobham, EADS Deutschland GMBH, Thales and the Department of Defense. Additional information can be found on our website at http://www.micronetics.com.

# MICRONETICS

Dear Shareholder:

2011 was a milestone year for Micronetics.

During fiscal 2011, we began the transition from "engineering development job shop" to becoming a more truly-balanced "manufacturing company" that today has opportunities for long life production work coming down the pipeline for the next several years. This transition points the way to greater organic growth for the company overall, as well as higher operating margins.

Before this year, our business strategy was largely anchored by our ability to respond to our customers' needs for high performance microwave hardware and components. In fiscal 2011, we qualified and began delivery of our first high performance subsystems. This major accomplishment for Micronetics reflects our transition from a largely job-based, or purchase order-based company, to a company driven by close customer relationships and mutual commitments.

We believe that most of the industries Micronetics serves today are sound, and their underlying demand drivers remain robust. We continue to align with our customers' most important needs and remain focused on essential areas that currently receive funding priority. Our experience in fiscal 2011 suggests that electronic systems modernization, electronic jamming for troop and airborne platform protection, mobile video surveillance, and in-flight data links continue to be priorities in spite of economic uncertainty and worldwide budget tightening.

We're focused on going the extra mile to satisfy our customers. We believe a successful business is dependent on collaborative working relationships, and our commitment to our customers, and to providing them with high quality products, remains at the center of the company's priorities.

I wish to thank our employees and supply partners for all their hard work in 2011. Thank you, also, to our shareholders for their support of Micronetics throughout the year, and finally, to our customers, for their continued belief in us.

Respectfully.

**David Robbins** 

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# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# **FORM 10-K**

| ANNUAL REPORT PURSUANT TO SECTION SECURITIES EXCHANGE ACT OF 1934   | TION 13 OR 15(d) OF THE   |
|---|---|
| For the fiscal year ended March 31, 2011  |   |
| ☐ TRANSITION REPORT UNDER SECTION SECURITIES EXCHANGE ACT OF 1934   | ON 13 OR 15(d) OF THE   |
| For the transition period from to   |   |
| Commissi  | ion File No.: 0-17966   |
| MICRON (Name of small   | NETICS, INC. business issuer in its charter)  |
| Delaware (State or other jurisdiction of incorporation or organization)   | 22-2063614 (IRS Employer Identification No.)  |
| 26 Hampshire Drive, Hudson, NH (Address of principal executive offices)   | 03051<br>(Zip Code)   |
| Common Stock  | er Section 12(g) of the Exchange Act: x, par value \$.01 per share  |
| Indicate by check mark if the registrant is a well-known seaso  |   |
| Indicate by check mark if the registrant is not required to file  | -   |
|   | reports required to be filed by Section 13 or 15(d) of the Securities Exchange briod that the registrant was required to file such reports), and (2) has been No                        |
| Indicate by check mark whether the registrant has submitted e Data File required to be submitted and posted pursuant to Rule 405 (or for such shorter period that the registrant was required to submit | electronically and posted on its corporate Web site, if any, every Interactive of Regulation S-T (§232.405 of this chapter) during the preceding 12 months and post such files). Yes No |
|   | ant to Item 405 of Regulation S-K is not contained herein, and will not be or information statements incorporated by reference in Part III of this                                      |
| Indicate by check mark whether the registrant is a large acceler company. See definitions of "large accelerated filer," "accelerated  | erated filer, an accelerated filer, a non-accelerated filer or a smaller reporting filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.                            |
| Large accelerated filer  Accelerated filer  | Non-accelerated filer Smaller reporting company (Do not check if a smaller reporting company)   |
| Indicate by check mark whether the registrant is a shell compa  | any (as defined in Rule 12b-2 of the Exchange Act). Yes \(\subseteq\) No \(\subseteq\)  |
| The aggregate market value of the voting and non-voting combased on the closing price of $$5.12$ of the issuer's common stock, $\mu$  | mon equity held by non-affiliates of the issuer was approximately \$18,624,128 par value \$.01 per share, as reported by NASDAQ on September 24, 2010.                                  |
| On June 1, 2011, there were 4,556,135 shares of the issuer's c  | ommon stock outstanding.  |
| The definitive proxy statement of the registrant to be filed on   | or before July 29, 2011 is incorporated by reference to Part III herein.  |

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### Part I

This Annual Report on Form 10-K contains statements which constitute forward-looking statements. These statements appear in a number of places in this Form 10-K and include statements regarding the intent, belief or current expectations of Micronetics, Inc. Forward-looking statements are merely our current predictions of future events. Investors are cautioned that any such forward-looking statements are inherently uncertain, are not guaranties of future performance and involve risks and uncertainties. Actual results may differ materially from our predictions. Important factors that could cause actual results to differ from our predictions include those discussed under "Risk Factors," "Management's Discussion and Analysis" and "Business." Although we have sought to identify the most significant risks to our business, we cannot predict whether, or to what extent, any of such risks may be realized, nor can there be any assurance that we have identified all possible issues which we might face. We assume no obligation to update our forward-looking statements to reflect new information or developments. We urge readers to review carefully the risk factors described in this annual report and in the other documents that we file with the Securities and Exchange Commission. You can read these documents at www.sec.gov.

Where we say "we," "us," "our," "Company" or "Micronetics" we mean Micronetics, Inc. and its subsidiaries.

### ITEM 1. Business.

General

Micronetics was incorporated in New Jersey in 1975 and re-incorporated in Delaware in 1987.

# Business of Issuer

Headquartered in Hudson, New Hampshire, Micronetics manufactures microwave and radio frequency (RF) components and integrated multifunction subassemblies used in a variety of commercial wireless, defense and aerospace products, including satellite communications, electronic warfare and electronic counter-measures. We also manufacture and design test equipment, subassemblies and components that are used to test the strength, durability and integrity of signals in communications equipment. Our products are embedded in a variety of radars, electronic warfare systems, guidance systems, wireless telecommunications and satellite equipment. Our microwave devices are used on subassemblies and integrated systems in addition to being sold on a component basis.

Micronetics operates through its four wholly-owned subsidiaries, Microwave Concepts, Inc. ("Micro-Con"), Microwave & Video Systems, Inc. ("MVS"), Stealth Microwave, Inc. ("Stealth") and MICA Microwave Corporation ("MICA"). These subsidiaries, along with Micronetics' NH based facility, manufacture products in three major product categories: RF Microwave Components, Microwave Integrated Multifunction Subassemblies and Test Solutions.

Management has determined that we operate as a single integrated business and as such have one operating segment as a provider of RF and microwave components and sub-assemblies for defense and commercial customers worldwide. Our product groups have similar characteristics such as cost to design and manufacture, applications, types of customers, and sales channels.

The following are descriptions of Micronetics' three major product categories:

# RF Microwave Components:

Micronetics' RF Microwave Component product family consists of high performance receiver components, noise components, voltage controlled oscillator components, linearized and non-linearized power amplifier

components and Ferrite components. These components are designed and manufactured at our wholly-owned subsidiaries MVS, Micro-Con, Stealth, MICA and the Micronetics' NH facility.

Our receiver components (switches, attenuators, phase shifters, detectors and mixers) are used widely in military ground-based, shipboard and airborne radar for tracking and simulation, phased array radar, electronic warfare systems, electronic intelligence and tactical/satellite communication systems. In addition, receiver components have commercial applications such as wireless communications, radar surveillance and test equipment to support systems. This category of products offers several competitive technical advantages, including a dedicated high power design and development facility, which manufactures receiver components in power levels up to 1200W CW (carrier wave). We are only aware of a few companies with this expertise. These designs are successfully embedded into applications such as radar measurement, airborne synthetic aperture radar polarization and receiver protection in radar and communications. In addition, Micronetics also offers high power testing services.

Micronetics' noise components are employed in testing and measuring sophisticated communication systems to determine the quality of the reception and transmission of information. The widest application for our noise components is as a reference standard in test instruments that measures unwanted noise in devices and components. Our noise components are used in wireless communication systems as part of built-in test equipment to continuously monitor the quality of the receiver. The major application of the noise source components involves some function of detection, calibration, simulation, security and statistical analysis. The components apply impulses of noise to the receiver to measure the radar sensitivity, signal gain, and frequency bandwidth. Our components used in conjunction with other electronic components are an effective means of jamming, blocking and disturbing hostile radar and other communications, as well as insulating and protecting friendly communications. Micronetics' noise source components are also used to test satellite communications and automated test equipment.

Micronetics' voltage controlled oscillators (VCOs) provide a precise signal source within a given frequency range. These products generate sinusoidal signals in frequency ranges from 100MHz to over 7.5GHz, utilizing packaged silicon bipolar transistors that are controlled by an input voltage signal. Our VCOs are used in wireless applications including some military communications and satellite voice/messaging. We offer products in a series of narrow-band, wide-band and selective octave tuning bandwidths. Depending on the series, packaging configurations for MIL and commercial applications include PIN types, SMT, hermetic and miniature packages.

Micronetics designs and manufactures a broad selection of linearized and non-linearized power amplifiers including analog and digital pre-distortion products. Our specialized amplifiers are designed with a proprietary linearization capability that allows for smaller size amplifier solutions with a fraction of the power consumption. Our amplifier products are used in various commercial and military applications, and are currently in operation in applications such as base stations for commercial telecommunications standards to 3G and 4G standards, portable mobile video transmitters, MMDS transmitters, digital electronic news gathering equipment, RF test and measurement, multi-band military radio systems for man-pack, vehicular, and flight applications military countermeasures, jamming systems, and RF medical devices.

Micronetics designs and manufactures broadband mixers and ferrites. Our products offer exceptional performance for systems where spectral purity is important, including IED Jamming, TD-CDMA, WiMAX, COFDM, Radar, Electronic Warfare and Space applications.

# Microwave Integrated Multifunction Subassemblies:

Micronetics designs and manufactures complex microwave integrated multifunction subassemblies, also known as microwave multifunction modules, which consist of sophisticated assemblies that perform many functions related to the switching of microwave signals. Micronetics' integrated subassemblies are employed in several defense, commercial or aerospace electronics systems and programs. These subassemblies combine

microwave functions such as amplification, attenuation, switching of multiple signals, and phase and amplitude control. We also facilitate the assembly and testing services of high-end, customer-designed RF microwave assemblies, including all assembly, testing and environmental screening of customer-designed complex subassemblies.

The primary design and development of these subassemblies is performed at our Micro-Con facility, where the manufacturing capability extends across the 0.1GHz to 40GHz frequency range for both broadband multi-octave and narrowband applications. We have design proficiencies in over 125 unique designs that include such highly integrated multi-function modules as, low noise receivers, both up and down conversion modules, RF microwave distribution networks, transmit drivers, broadband frequency synthesizers and phase/amplitude control networks.

# **Test Solutions**

Micronetics designs and manufactures several broadband *test solution* platforms specifically designed to serve the wireless telecommunications and satellite communication markets employing such application standards as TDMA, CDMA, GSM, PCS, HDTV and other markets employing cable modem transmission and other internet infrastructure applications. The test equipment is centered around the following four platforms: Carrier-to-Noise, Automated Noise Generators, bench-top Noise Generators and hand-held Power Meter instruments. These platforms perform a variety of tests, which are used in performance verification, and the emulation of impairments in cellular/PCN/PCS, satellite, television and cable modem communication systems.

## Overview of Markets Served

# Defense/Aerospace Marketplace

The defense/aerospace marketplace is in a period of transition, attempting to keep pace with a U.S. military strategy that has been evolving to respond to the decentralized, asymmetric threats that have emerged since the mid-1980s. Current U.S. defense strategy and force structure is moving towards lighter, smarter and more flexible weapons systems with an emphasis on intelligence, surveillance and reconnaissance.

The defense industry is currently dominated by a small number of large domestic prime contractors and a few large European defense companies with an increasing presence in U.S. markets. The large defense prime contractors have shifted their business strategies to focus on platforms and systems integration and consequently have subcontracted the development of many systems and subsystems.

The current business, political and global security environments continue to provide opportunities for mid-tier defense/aerospace manufacturers to develop strategic relationships with prime contractors. Retro-fits and upgrades of existing platforms continue to be funded even as major new programs are being deferred.

### Commercial Marketplace

Wireless communication is the transmission of voice and data signals through the air, without a physical connection, such as metal wire or fiber-optic cable. Information transmitted through wireless communications equipment is transmitted by electromagnetic waves, also known as signals. Electromagnetic waves vary in length, or frequency, and intensity. The range of electromagnetic waves is called the spectrum, which encompasses sound near the low end and light toward the higher end. In between is the radio spectrum that is used in all wireless communications. RF indicates lower frequencies, while "microwave" refers to relatively higher frequencies in the spectrum.

Different types of wireless communications systems utilize different frequencies in the spectrum. Frequency is measured in cycles per second, or Hertz. The spectrum currently in use by all types of wireless communications equipment ranges from 1 kilohertz (1 thousand cycles per second) to 20 gigahertz (20 billion

cycles per second). The Federal Communications Commission ("FCC") allocates portions of the spectrum for the various types of wireless communication systems. Wireless communications systems currently in use include cellular and PCS telephones and base stations, wireless cable, satellite communications, global positioning systems, direct broadcast satellites, local area networks, as well as radar systems. Non-wireless communications systems are also concerned whether there is unwanted noise in the line that could disrupt the integrity of the communicating signals. Our products are designed for use in wireless and non-wireless applications.

A key driver of demand for Micronetics' products is the pervasive transformation of information from the analog domain to the digital domain. Because digital technologies require greater degrees of precision and rely more on miniature circuits than analog technologies, testing is critical for the rapid commercialization of reliable products necessitated by broadband and wireless communication technologies. As the speed to market challenges increase, larger companies are relying increasingly on other companies to manufacture a module or an integrated subassembly to perform such testing. This module or subassembly is then assembled by the larger company into an integrated piece of equipment and sold to a customer. Micronetics has been seeking to capitalize on this trend by increasing its capability for manufacturing integrated subassemblies. Our goal is to leverage our high power and noise technology to continue to be one of the most reliable microwave subsystem supplier in the marketplace.

Micronetics' overall strategy in these markets is to:

- INCREASE VALUE THROUGH HIGHER LEVELS OF INTEGRATION AND BUILT-IN SELF
  TEST. Combining our extensive expertise in both microwave components and microwave subsystem
  integration (with built-in test) we are able to achieve significant cost reduction and improved reliability
  over subsystems based on components alone. This is an attractive solution for long-term high reliability
  programs.
- REMAIN A LEADING SUPPLIER OF KEY TECHNOLOGIES. We are a leading supplier of certain
  key technologies in all our business segments. Our core competencies are our broadband noise sources,
  low noise amplifiers, low IMD switches and mixers, high power components and linearized power
  amplifiers. These areas provide a real lead into many microwave system applications.
- STRENGTHEN OUR EXISTING RELATIONSHIPS WITH PRIME CONTRACTORS. Our history as
  a supplier of quality high reliability microwave components for airborne platforms has established us as
  a key supplier to many prime contractors. We continue to leverage off that legacy to support higher
  integration subsystems with those prime contractors.
- CAPITALIZE ON OUTSOURCING DYNAMICS IN THE AEROSPACE AND DEFENSE
  INDUSTRY. As new platforms are becoming increasingly expensive and world threats are becoming
  less defined, key industries are facing an urgent need to upgrade existing platforms with new
  electronics. Government agencies are working with smaller companies as opposed to the large OEMs
  for these upgrades. Our ability to provide a timely, cost effective, and reliable design upgrade allows us
  to become a key provider in this area.
- PURSUE STRATEGIC ACQUISITIONS. We will continue to look for small profitable, entrepreneurial organizations with compatible technologies for potential acquisitions. We believe our philosophy of leaving the operations intact, adding some corporate structure, sharing sales and marketing intelligence and combining forces to win large microwave subsystems positions us for growth.
- CONTROL COSTS THROUGH OUTSOURCING. We have controlled costs of goods sold through the
  use of manufacturing partners. These partnership arrangements allow us to focus on the quality,
  integrity and intelligence of our engineering designs, while maintaining tight control over costs,
  scheduling, quality, manufacturing and final test.
- MAINTAIN DIVERSITY IN THE DEFENSE AND COMMERCIAL MARKETPLACE. We balance business in defense with commercial marketplaces in order to diversify our customers. The defense

marketplace provides stable growth opportunities with long-range visibility, while the commercial marketplace offers more aggressive growth opportunities and is more variable. We believe this dual focus maximizes our growth potential.

# Manufacturing

Our components that require automated assembly equipment are generally manufactured by third parties and tested by Micronetics for quality assurance. The production process for these products is usually completed within two to three weeks. Manufacturing of our other products, which involve less automated assembly equipment, takes place at our Hudson, NH, Monroe, CT, West Caldwell, NJ, Trenton, NJ, or Manteca, CA facilities. The production process for these products ranges from one to twenty-four weeks.

Micronetics, Micro-Con, Stealth and MICA are ISO 9001: 2000 certified facilities. Independent ISO 9001 quality system registrars certified these facilities as compliant, following rigorous audits to assess our quality assurance systems against ISO certification requirements. To be in compliance with ISO standards, we had to demonstrate our use of well-documented and highly disciplined controls and processes to ensure consistency and reliability of product quality, interaction with our customers and a continuous effort to improve.

# Suppliers

We have approximately 500 suppliers, a few of which are the sole source for some raw materials. During the past ten years, we have experienced limited supply problems and do not anticipate any material increase in these problems in the foreseeable future. We do not believe there would be any significant business disruption if we were to lose one of our sole suppliers because we generally have sufficient inventory to give us time to develop an alternative supplier.

# Sales and Marketing

Our sales are made primarily through direct sales personnel or through independent sales representatives who promote and solicit orders for our products on a commission basis in exclusive marketing territories. We select our sales representatives on the basis of technical and marketing expertise, reputation within the industry and financial stability. These sales representatives represent other manufacturers with products complementary to, rather than competitive with Micronetics' products.

We also promote our products through field visits to customers, telephone solicitation, direct mailing campaigns, advertising in trade journals, participation in trade shows and maintenance of a website.

During Fiscal 2011 and Fiscal 2010, the approximate mix of sales was consistent at 23% for commercial applications and 77% for defense applications.

# Customers

We sell primarily to original equipment manufacturers of communications equipment in either the commercial or the defense electronic marketplace. Many of those customers are prime contractors for defense work or larger Fortune 500 companies with world-wide operations. Our three largest customers, ITT Electronic Warfare Systems, BAE Systems and Raytheon accounted for 22%, 11% and 5% of the consolidated sales in Fiscal 2011, respectively. We believe that replacing any of these customers could be difficult.

Other customers of Micronetics include Northrop Grumman Corporation, L3 Communications Corporation, Cobham, EADS Deutschland GMBH, Thales and the Department of Defense. Our customers generally purchase our products on the basis of purchase orders, rather than long-term supply contracts.

# Competition

We are subject to active competition in the sale of virtually all of our products. Many of our competitors, including divisions of major corporations, have significantly greater resources than those currently available to us. Additionally, some of our customers compete directly by manufacturing certain components themselves, rather than purchasing them from Micronetics.

Our primary competitors are AeroFlex, Crane, Cobham PLC, Comtech Telecommunications, Kratos, Smiths Interconnect, Spectrum Control, Teledyne Technologies and Mercury Computer.

Micronetics' competitive position is supported by:

- A HISTORY OF RELIABILITY ON AIRBORNE PROGRAMS. We have an excellent performance
  track record in airborne programs. Our experience has allowed us to deliver complex integrated
  subsystems to meet the exacting requirements of airborne in-flight satellite broadcasting.
- DIVERSE PRODUCTS AND MARKET BASE. With a balanced combination of defense and commercial markets, we are able to leverage technology development for defense programs to commercial products and the volume on commercial applications reduces manufacturing cost for our defense products.
- SUCCESSFUL ACQUISITION TRACK RECORD. We believe our acquisition strategy based on keeping the operations of acquired entities intact is key to successfully integrating and operating acquired entities. Our strategy allows for a smooth transition and maintains valuable resources. Our goal is to continue to expand our company by increasing our resources to manufacture and design complex integrated subassemblies through acquisitions.

# Research and Development

Research and development consist of development of new products and modifications to existing products usually in response to customers specific design requirements. Occasionally we will invest in new technology development without a customer specification if we believe the technology has significant potential to result in future business opportunities. Research and development expenditures consist primarily of internal engineering time and materials. Occasionally we will outsource technology development. These expenses were \$1,790,803 and \$1,708,532 for Fiscal 2011 and Fiscal 2010, respectively. Micronetics research and development expense varies to a certain degree based upon emerging technologies, shifts in product requirements and our assessment of future business opportunities.

Micronetics intends to continue our research and development activities and considers these efforts to be vital to its future growth and success.

### Backlog

Micronetics' backlog of firm orders was approximately \$31 million and \$30 million on March 31, 2011 and 2010, respectively.

# Government Regulatory Matters

In many instances, we have been required to obtain export licenses before filling foreign orders. United States Export Administration regulations control high tech exports like our products for reasons of national security and compliance with foreign policy, to guarantee domestic reserves of products in short supply and, under certain circumstances, for the security of a destination country. Thus, any foreign sales of our products requiring export licenses must comply with these general policies. Although we have not experienced any significant export licensing problems to date, such problems may arise in the future, since many of our

products have military and other governmental applications. These regulations are subject to change, and any such change may require us to improve our technologies, incur expenses or both in order to comply with such regulations.

# **Employees**

As of March 31, 2011, we had 188 full-time employees including 27 engaged in management and administration, 43 in product development, 110 in production and testing and 8 in sales. Management believes that relations with our employees are good.

# Intellectual Property

Micronetics has been granted U.S. patents on certain of its designs, including the MicroCal test components and a VCO design. In the absence of patents, Micronetics relies upon trade secret laws and confidentiality procedures to protect its confidential and proprietary information.

Due to the rapid rate of technological change in our market, we believe the ability to innovate is of greater importance to our business than availability of patents and proprietary rights. We believe barriers to competitor entry into our markets include the time and expense necessary to design and manufacture components and the difficulty of selling to an established customer who has already designed our products into its equipment.

We have registered "Micronetics" and "Innovation For the Future" as trademarks with the U.S. Patent and Trademark Office.

# Warranty and Service

We generally provide one-year warranties on all of our products covering both parts and labor. Micronetics, at its option, repairs or replaces products that are defective during the warranty period if the proper preventative maintenance procedures have been followed by the customer. Repairs that are necessitated by misuse of such products or are required outside the warranty period are not covered by warranty.

In the case of defective products, the customer typically returns them to our facility. Micronetics' service personnel replace or repair the defective items and ship them back to the customer. Generally, all servicing is done at our plants, and we charge our customers a fee for those service items that are not covered by warranty. We do not offer our customers any formal written service contracts.

# Product Liability Coverage

The testing of electronic communications equipment and the accurate transmission of information entail a risk of product liability by customers and others. Claims may be asserted against Micronetics by end-users of any of our products. We maintain product liability insurance coverage with an aggregate annual liability coverage limit, regardless of the number of occurrences, of \$2.0 million. There is no assurance that such insurance will continue to be available at a reasonable cost or sufficient to cover all possible liabilities.

# Environmental Laws

The costs and effects of compliance with federal, state and local environmental laws were not material to our business.

# Item 1A. Risk Factors.

An investment in our common stock involves a high degree of risk. You should carefully consider the following risk factors in evaluating our business. If any of these risks, or other risks not presently known to us or that we currently believe are not significant, develops into an actual event, then our business, financial condition and results of operations could be adversely affected. If that happens, the market price of our common stock could decline.

# We may be materially and adversely affected by reductions in spending by certain of our customers including the U.S. and foreign governments.

Our results of operations may be materially adversely affected by the conditions in the global economy and the impact of those conditions on U.S. and foreign government spending. Among the factors that could impact U.S. and foreign government spending are:

- a significant decline in, or reapportioning of, defense budgets;
- · changes, delays or cancellations of U.S. or foreign government programs or requirements;
- the adoption of new laws or regulations that affect companies that provide services to the U.S. or foreign government; and
- government shutdowns or other delays in the government appropriations process.

In recent years, demand for our products has been favorably impacted by an upward trend in U.S. defense spending. Although the ultimate size of future defense budgets remains uncertain, current indications are that the total U.S. defense budget may decline over the next few years. Future defense budgets, however, may be impacted by numerous economic and political factors. In addition, the specific programs in which we participate, or in which we may seek to participate in the future, must compete with other programs for consideration during the budget formulation and appropriation processes. While we believe many of our products are used in high priority military/defense programs, one or more of the programs that we currently serve could be phased-out or terminated. Reductions in these existing programs, unless offset by other programs and opportunities, would adversely affect our future revenues and profitability.

# Our operating results have historically been subject to yearly and quarterly fluctuations and are expected to continue to fluctuate.

Our operating results have historically been and are expected to continue to be subject to quarterly and yearly fluctuations as a result of a number of factors including:

- our reliance on a limited number of customers for a large portion of our revenues:
- our ability to successfully implement programs to stimulate sales by anticipating and offering the kinds
  of products and services customers will require in the future to increase the efficiency and profitability
  of their products;
- our ability to successfully complete programs on a timely basis, to reduce our cost structure, including fixed costs, to streamline our operations and to reduce product costs;
- our ability to focus our business on what we believe to be potentially higher growth, higher margin businesses and to dispose of or exit non-core businesses;
- increased price and product competition in our markets;
- the inherent uncertainties of using forecasts, estimates and assumptions for asset valuations and in determining the amounts of accrued liabilities and other items in our consolidated financial statements;

- our ability to implement our work plan without negatively impacting our relationships with our
  customers, the delivery of products based on new and developing technologies, the delivery of high
  quality products at competitive prices, the maintenance of technological leadership, the effectiveness of
  our internal processes and organizations and the retention of qualified personnel;
- · fluctuations in our gross margins;
- the development, introduction and market acceptance of new technologies;
- variations in sales channels, product costs and the mix of products sold;
- the size and timing of customer orders and shipments;
- · our ability to maintain appropriate inventory levels;
- the impact of acquired businesses and technologies;
- the impact of our product development schedules, product quality variances, manufacturing capacity and lead times required to produce our products;
- changes in legislation, regulation and/or accounting rules; the impact of higher insurance premiums and deductibles and greater limitations on insurance coverage; and
- acts of terrorism or the outbreak of hostilities or armed conflict between countries.

# There are a number of trends and factors which affect our markets, including economic conditions in the United States, Europe and globally, and are beyond our control. These trends and factors may result in reduced demand and pricing pressure on our products.

There are trends and factors affecting our markets that are beyond our control and may affect our operations. Such trends and factors include:

- adverse changes in the public and private equity and debt markets and our ability, as well as the ability of our customers and suppliers, to obtain financing or to fund working capital and capital expenditures;
- reduced capital spending and/or negative economic conditions in the United States, Europe as well as other areas of the world:
- adverse changes in our current credit condition or the credit quality of our customers and suppliers;
- · adverse changes in the market conditions in our markets;
- the trend towards the sale of integrated products;
- visibility to, and the actual size and timing of, capital expenditures by our customers;
- inventory practices, including the timing of product and service deployment, of our customers;
- policies of our customers regarding utilization of single or multiple vendors for the products they purchase;
- the overall trend toward industry consolidation and rationalization among our customers, competitors and suppliers;
- conditions in the broader market for military and communications products;
- governmental regulation or intervention affecting our products; and
- the effects of war and acts of terrorism, such as disruptions in general global economic activity, changes in logistics and security arrangements and reduced customer demand for our products and services.

# Our reliance on a limited number of customers for a large portion of our revenues could materially and adversely affect our results of operations and financial condition.

Relatively few customers have accounted for a substantial portion of our net sales. During Fiscal 2011 our top three customers collectively accounted for 38% of our total net sales. We may not continue to receive significant revenues from any of these or from other large customers. Because of our significant customer concentration, our net sales and operating income could fluctuate significantly due to the loss of, reduction of business with, or less favorable terms for any of our significant customers. A reduction or delay in orders from any of our significant customers, or a delay or default in payment by any significant customer could materially harm our results of operation and liquidity.

# Federal government contracts may be terminated by the federal government at any time prior to their completion which could lead to unexpected loss of sales and reduction in backlog.

Under the terms of federal government contracts, the federal government may unilaterally:

- terminate or modify existing contracts;
- · reduce the value of existing contracts through partial termination; and
- delay the payment of our invoices by government payment offices.

The federal government can terminate or modify any of its contracts with us or its prime contractors either for its convenience, or if we or its prime contractors default, by failing to perform under the terms of the applicable contract. A termination arising out of our default could expose us to liability and have a material adverse effect on our ability to compéte for future contracts and subcontracts. If the federal government or its prime contractors terminate and/or materially modify any of our contracts or if any applicable options are not exercised, our failure to replace sales generated from such contracts would result in lower sales and could adversely affect our earnings, which could have a material adverse effect on our business, results of operations and financial condition.

Our backlog as of March 31, 2011 was approximately \$31 million. Our backlog could be adversely affected if contracts are modified or terminated.

# We depend on single manufacturing lines for certain of our products, and any significant disruption in production could impair our ability to deliver our products.

We currently manufacture and assemble our products at our various facilities using individual production lines for certain product categories. Any significant disruption to one of these production lines will require time either to reconfigure and equip an alternative production line or to restore the original line to full capacity. Some of our production processes are complex, and we may be unable to respond rapidly to the loss of the use of any production line. This could result in delayed shipments, which could result in customer dissatisfaction, loss of sales and damage to our reputation.

# We depend on sole or limited source suppliers, and any disruption in supply could impair our ability to deliver our products on time or at expected cost.

We obtain many key components for our products from third-party suppliers, and in some cases we obtain raw materials from a single or a limited number of suppliers. Interruptions in supply of components or other products from third-party suppliers could impair our ability to deliver our products until we identify a new source of supply, which could take several weeks, months or longer and could increase our costs significantly. In general, we do not have written long-term supply agreements with our suppliers but instead purchase components through purchase orders, which expose us to potential price increases and termination of supply without notice or recourse. If we are required to use a new source of materials or components, it could also result in unexpected manufacturing difficulties and could affect product performance and reliability.

# Our gross margins may be negatively affected, which in turn would negatively affect our operating results.

Our gross margins may be negatively affected as a result of a number of factors, including:

- increased price competition;
- · excess capacity or excess fixed assets;
- customer and contract settlements;
- higher product, material or labor costs;
- increased inventory provisions or contract and customer settlement costs;
- warranty costs;
- obsolescence charges;
- loss of cost savings on future inventory purchases as a result of high inventory levels;
- introductions of new products and costs of entering new markets;
- · increased levels of customer services;
- · changes in distribution channels; and
- · changes in product and geographic mix.

Lower than expected gross margins would negatively affect our operating results.

# We may not be able to attract or retain the specialized technical and managerial personnel necessary to achieve our business objectives.

Competition for certain key positions and specialized technical personnel in the high-technology industry is strong. We believe that our future success depends in part on our continued ability to hire, assimilate, and retain qualified personnel in a timely manner, particularly our Chief Executive Officer, other senior-executives and other key positions in our areas of potential growth. In addition, the loss of David Robbins, our Chief Executive Officer, or certain other senior executives, could harm our relations with our customers, our ability to respond to technological change and our business.

We may also find it difficult to attract or retain qualified employees because of our size. In addition, if we have not properly sized our workforce and retained those employees with the appropriate skills, our ability to compete effectively may be adversely affected. If we are not successful in attracting and retaining qualified employees, in the future, we may not have the necessary personnel to effectively compete in the highly dynamic, specialized and volatile industry in which we operate or to achieve our business objectives.

# Future cash flow fluctuations may affect our ability to fund our working capital requirements or achieve our business objectives in a timely manner.

Our working capital requirements and cash flows historically have been, and are expected to continue to be, subject to quarterly and yearly fluctuations, depending on such factors as timing and size of capital expenditures, levels of sales, timing of deliveries and collection of receivables, inventory levels, customer payment terms and supplier terms and conditions. We believe our cash on hand and availability under our line of credit will be sufficient to fund our current business model, and meet our customer commitments for at least the next 12 months. However, a greater than expected slow down in capital spending by our customers may require us to adjust our current business model. As a result, our revenues and cash flows may be materially lower than we expect and we may be required to reduce our capital expenditures and investments or take other measures in order to meet our cash requirements. We may seek additional funds from liquidity-generating transactions and

other conventional sources of external financing (which may include a variety of debt, convertible debt and/or equity financings). We cannot provide any assurance that our net cash requirements will be as we currently expect. Our inability to manage cash flow fluctuations resulting from the above factors could have a material adverse effect on our ability to fund our working capital requirements from operating cash flows and other sources of liquidity or to achieve our business objectives in a timely manner.

# Our business may be materially and adversely affected by increased levels of debt.

In order to finance our business or to finance possible acquisitions we may incur significant levels of debt compared to historical levels, and we may need to secure additional sources of funding, which may include debt or convertible debt financing, in the future. A high level of debt, arduous or restrictive terms and conditions relating to accessing certain sources of funding, failure to meet the financial and/or other covenants in our credit and/or support facilities and any significant reduction in, or access to, such facilities, poor business performance or lower than expected cash inflows could have adverse consequences on our ability to fund our business and the operation of our business.

Other effects of a high level of debt include the following:

- we may have difficulty borrowing money in the future or accessing sources of funding;
- we may need to use a large portion of our cash flow from operations to pay principal and interest on our indebtedness, which would reduce the amount of cash available to finance our operations and other business activities;
- a high debt level, arduous or restrictive terms and conditions, or lower than expected cash flows would make us more vulnerable to economic downturns and adverse developments in our business; and
- if operating cash flows are not sufficient to meet our operating expenses, capital expenditures and debt service requirements as they become due, we may be required, in order to meet our debt service obligations, to delay or reduce capital expenditures or the introduction of new products, sell assets and/ or forego business opportunities including acquisitions, research and development projects or product design enhancements.

# We operate in highly dynamic and volatile industries characterized by changing technologies, evolving industry standards, frequent new product introductions and relatively short product life cycles.

The markets for our products are characterized by rapidly changing technologies, evolving industry standards, frequent new product introductions and short product life cycles. We expect our success to depend, in substantial part, on the timely and successful introduction of high quality, new products and upgrades, as well as cost reductions on current products to address the operational speed, bandwidth, efficiency and cost requirements of our customers. Our success will also depend on our ability to comply with emerging industry standards, to operate with products of other suppliers, to address emerging market trends, to provide our customers with new revenue-generating opportunities and to compete with technological and product developments carried out by others. The development of new, technologically advanced products, is a complex and uncertain process requiring high levels of innovation, as well as the accurate anticipation of technological and market trends. Investments in such development may result in expenses growing at a faster rate than revenues, particularly since the initial investment to bring a product to market may be high. We may not be successful in targeting new market opportunities, in developing and commercializing new products in a timely manner or in achieving market acceptance for our new products.

The success of new or enhanced products depends on a number of other factors, including the timely introduction of such products, market acceptance of new technologies and industry standards, the quality and robustness of new or enhanced products, competing product offerings, the pricing and marketing of such products and the availability of funding for such networks. Products and technologies developed by our

competitors may render our products obsolete. If we fail to respond in a timely and effective manner to unanticipated changes in one or more of the technologies affecting telecommunications or our new products or product enhancements fail to achieve market acceptance, our ability to compete effectively in our industry, and our sales, market share and customer relationships could be materially and adversely affected.

# We face significant competition and may not be able to increase or maintain our market share and may suffer from competitive pricing practices.

We operate in an industry that is characterized by industry rationalization and consolidation, vigorous competition for market share and rapid technological development. Competition is heightened in periods of slow overall market growth. These factors could result in aggressive pricing practices and growing competition from niche companies, established competitors, as well as well-capitalized companies, which, in turn, could have a material adverse effect on our gross margins.

We expect that we will face additional competition from existing competitors and from a number of companies that have entered or may enter our existing and future markets. Some of our current and potential competitors have greater marketing, technical and financial resources, including access to capital markets and/or the ability to provide customer financing in connection with the sale of products. Many of our current and potential competitors have also established, or may in the future establish, relationships with our current and potential customers. Other competitive factors include the ability to provide new technologies and products, end-to-end solutions, and new product features, as well as conformance to industry standards. Increased competition could result in price reductions, negatively affecting our operating results, reducing profit margins and potentially leading to a loss of market share.

# The testing of electronic communications equipment and the accurate transmission of information entail a risk of product liability claims by customers and others.

Product liability claims may be asserted against us by end-users of any of our products. We maintain product liability insurance coverage with an aggregate annual liability coverage limit, regardless of the number of occurrences, of \$2.0 million. There is no assurance that such insurance will continue to be available at a reasonable cost or will be sufficient to cover all possible liabilities. In the event of a successful suit against us, lack or insufficiency of insurance coverage could result in substantial cost and could have a material adverse effect on our business.

# Our products with military applications are subject to export regulations, which may be costly.

We are required to obtain export licenses before filling foreign orders for many of our products with military or other governmental applications. United States Export Administration regulations control high tech exports like our products for reasons of national security and compliance with foreign policy, to guarantee domestic reserves of products in short supply and, under certain circumstances, for the security of a destination country. Thus, any foreign sales of our products requiring export licenses must comply with these general policies. In addition, these regulations are subject to change, and any such change may require us to improve our technologies, incur expenses or both in order to comply with such regulations.

# We design custom products to meet specific requirements of our customers. The uncertain nature of the development cycle for custom products can result in variability in the timing of our receipt of revenue from such products.

The design and sales cycle for our custom products, from initial contact by our sales force to the commencement of shipments of those products may be lengthy. In this process, our sales and application engineers work closely with the customer to analyze the customer's system requirements and establish a technical specification for the custom product. We then select a process, evaluate components, and establish assembly and test procedures before manufacturing can begin. The length of this cycle is influenced by many

factors, including the difficulty of the technical specification, the novelty and complexity of the design and the customer's procurement processes. Our customers typically do not commit to purchase significant quantities of the custom product until they are ready to commence volume shipments of their own system or equipment. Our receipt of substantial revenue from sales of a custom product often depends on that customer's commercial success in manufacturing and selling its system or equipment that incorporates our custom product. As a result, a significant period may elapse between our investment of time and resources in designing and developing a custom product and our receipt of substantial revenue from sales of that custom product.

The length of this process may increase the risk that a customer will decide to cancel or change its plans related to its system or equipment. Such a cancellation or change in plans by a customer could cause us to lose anticipated sales. In addition, our business, results of operations and financial condition could be materially adversely affected if a significant customer curtails, reduces or delays orders during our sales cycle, chooses not to release its system or equipment that contains our custom products, or is not successful in the sale and marketing of its system or equipment that contains our custom products.

We have made, and may continue to make, strategic acquisitions in order to enhance our business. If we are not successful in operating or integrating these acquisitions, our business, results of operations and financial condition may be materially and adversely affected.

In the past, we acquired companies to enhance the expansion of our business and products. We may consider additional acquisitions which could involve significant risks and uncertainties.

These risks and uncertainties include:

- the risk that the industry may develop in a different direction than anticipated and that the technologies we acquire do not prove to be those we need to be successful in the industry;
- the risk that future valuations of acquired businesses may decrease from the market price we paid for these acquisitions;
- the generation of insufficient revenues by acquired businesses to offset increased operating expenses associated with these acquisitions;
- the potential difficulties in completing in-process research and development projects and delivering high quality products to our customers;
- the potential difficulties in integrating new products, businesses and operations in an efficient and effective manner;
- the risk that our customers or customers of the acquired businesses may defer purchase decisions as they evaluate the impact of the acquisitions on our future product strategy;
- the potential loss of key employees of the acquired businesses;
- the risk that acquired businesses will divert the attention of our senior management from the operation of our business; and
- the risks of entering new markets in which we have limited experience and where competitors may have a stronger market presence.

Our inability to successfully operate and integrate newly-acquired businesses appropriately, effectively and in a timely manner could have a material adverse effect on our ability to take advantage of further growth in demand for products in our marketplace, as well as on our revenues, gross margins and expenses.

# If we cannot effectively manage our growth, our business may suffer.

We have previously expanded our operations through acquisitions in order to pursue existing and potential market opportunities. If we fail to manage our growth properly, we may incur unnecessary expenses and the efficiency of our operations may decline. To manage our growth effectively, we must, among other things:

- successfully attract, train, motivate and manage a larger number of employees for production and testing, engineering and administration activities;
- · control higher inventory and working capital requirements; and
- improve the efficiencies within our operating, administrative, financial and accounting systems, and our procedures and controls.

# Our business may suffer if we cannot protect our proprietary technology.

Our ability to compete depends significantly upon our patents and our other proprietary technology. The steps we have taken to protect our technology may be inadequate to prevent others from using what we regard as our technology to compete with us. Our patents could be challenged, invalidated or circumvented, and the rights we have under our patents could provide no competitive advantages. Existing trade secrets, copyright and trademark laws offer only limited protection. In addition, other companies could independently develop similar or superior technology without violating our intellectual property rights. Any misappropriation of our technology or the development of competing technology could seriously harm our competitive position, which could lead to a substantial reduction in net sales.

If we resort to legal proceedings to enforce our intellectual property rights, the proceedings could be burdensome, disruptive and expensive, distract the attention of management, and there can be no assurance that we would prevail.

# Claims by others that we infringe their intellectual property rights could harm our business and financial condition.

We cannot be certain that our products do not and will not infringe issued patents, patents that may be issued in the future, or other intellectual property rights of others. We do not conduct exhaustive patent searches to determine whether the technology used in our products infringes patents held by third parties.

Any claim of infringement could cause us to incur substantial costs defending against the claim, even if the claim is invalid, and could distract the attention of our management. If any of our products are found to violate third-party proprietary rights, we may be required to pay substantial damages. In addition, we may be required to re-engineer our products or obtain licenses from third parties to continue to offer our products. Any efforts to re-engineer our products or obtain licenses on commercially reasonable terms may not be successful, which would prevent us from selling our products, and, in any case, could substantially increase our costs and have a material adverse effect on our business, financial condition and results of operations.

# The market price of our common stock may be volatile.

Our stock price has historically been volatile. From April 1, 2009 to March 31, 2011, the trading price of our common stock ranged from \$5.47 to \$1.91. Many factors may cause the market price of our common stock to fluctuate, including:

- variations in our quarterly results of operations;
- the introduction of new products by us or our competitors;
- the hiring or departure of key personnel;

- acquisitions or strategic alliances involving us or our competitors;
- · changes in, or adoptions of, accounting principles; and
- market conditions in our industries.

In addition, the stock market can experience extreme price and volume fluctuations. These fluctuations, which are often unrelated to the operating performance of particular companies, may adversely affect the market price of our common stock.

# Our common stock is thinly traded; therefore, our stock price may fluctuate more than the stock market as a whole.

Although our shares are traded on the Nasdaq Stock Market, our stock is thinly traded. As a result, its market price may fluctuate significantly more than the stock market as a whole or the stock prices of similar companies. Without a larger float, our common stock will be less liquid than the stock of companies with broader public ownership, and as a result, the trading prices for our common stock may be more volatile. Among other things, trading of a relatively small volume of common stock may have a greater impact on the trading price than would be the case if the public float were larger.

# Declines in the market price of our common stock may negatively impact our ability to make future strategic acquisitions, raise capital, issue debt or retain employees.

The stock markets have experienced extreme price fluctuations that have affected the market price and trading volumes of many technology and telecommunications companies in particular, with potential consequential negative effects on the trading of securities of such companies. A major decline in the capital markets generally, or an adjustment in the market price or trading volumes of our common stock may negatively impact our ability to raise capital, issue debt, retain employees or make future strategic acquisitions. These factors, as well as general economic and political conditions, and continued negative events within the technology sector, may in turn have a material adverse effect on the market price of our common stock.

# We are subject to environmental regulation and compliance which may be costly.

Certain of our products may be rendered obsolete due to environmental directives and could require that we redesign or change how we manufacture our products. This could result in additional costs and expense, shipment delays and possible inventory obsolescence.

# ITEM 1B. Unresolved Staff Comments.

None.

# ITEM 2. Properties.

Our principal manufacturing facility and corporate office is located in a 32,000 square foot building in Hudson, NH which we own. In addition, a small facility of 800 square feet is leased from an unaffiliated entity in Westminster, CO for product development.

MVS operates out of a 3,700 square foot facility located in Monroe, CT, which is leased from an unaffiliated entity.

Micro-Con operates out of a 23,000 square foot facility located in West Caldwell, NJ, which is leased from an unaffiliated entity.

Stealth operates out of a 21,000 square foot facility located in Trenton, NJ, which is leased from an entity whose owners include one executive of Micronetics.

MICA operates out of a 20,750 square foot facility located in Manteca, CA, and a 1,500 square foot facility in San Jose, CA. Both facilities are leased from unaffiliated entities.

We believe our facilities are adequate for our current and presently anticipated future needs.

# ITEM 3. Legal Proceedings.

Micronetics is not a party to any pending legal proceedings.

### ITEM 4. Reserved

# Part II

# ITEM 5. Market for Common Equity, Related Stockholder Matters and Small Business Issuer Purchases of Equity Securities.

The common stock is traded on the NASDAQ Capital Market under the symbol NOIZ.

The closing high and low sale prices for the Common Stock for each fiscal quarter from April 1, 2009 until March 31, 2011 as reported by NASDAQ were as follows:

### **Sales Prices**

| Fiscal Quarter | High   | Low    |
|----------------|--------|--------|
| Fiscal 2010    |        |        |
| First Quarter  | \$3.95 | \$1.91 |
| Second Quarter | 4.00   | 2.52   |
| Third Quarter  | 3.65   | 2.81   |
| Fourth Quarter | 4.49   | 2.49   |
| Fiscal 2011    |        |        |
| First Quarter  | 4.98   | 3.75   |
| Second Quarter | 5.26   | 4.11   |
| Third Quarter  | 5.47   | 4.30   |
| Fourth Quarter | 4.69   | 3.75   |

The number of holders of record of the common stock as of May 26, 2011 was 187. Micronetics believes that there are a substantially greater number of beneficial owners of shares of its common stock who maintain their shares in "street" name. On June 1, 2011, the last sale price of the common stock as reported by NASDAQ was \$4.80 per share.

Micronetics has not paid any cash dividends during its two most recent fiscal years, nor during any subsequent interim period. Under its loan agreements, it is restricted from paying dividends without the consent of the lender.

# **Equity Compensation Plan Information**

| Plan category  | Number of securities<br>to be issued upon<br>exercise of<br>outstanding options,<br>warrants and rights | (b)  Weighted-average exercise price of outstanding options, warrants and rights | (c) Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a)) |
|--|---|--|---|
| Equity compensation plans approved by security holders | 293,000   | \$5.43   | 707,000   |
| holders  |   |  |   |
| Total  | 293,000   | \$5.43   | 707,000   |

ITEM 6. Selected Financial Data (unaudited)

|  | Years ended March 31, (in thousands, except earnings per share) |          |            |          |          |
|--|---|----------|------------|----------|----------|
|  | 2011  | 2010     | 2009       | 2008     | 2007     |
| Net sales                              | \$35,297  | \$34,868 | \$30,347   | \$32,625 | \$23,690 |
| Gross margin                           | \$11,552  | \$11,703 | \$ 9,184   | \$12,919 | \$ 9,377 |
| Gross margin %                         | 33%   | 34%      | 30%        | 40%      | 40%      |
| Net income (loss)                      | \$ 1,518  | \$ 1,148 | \$ (9,564) | \$ 1,662 | \$ 1,041 |
| Earnings (loss) per common share       |   |          |            |          | •        |
| —basic                                 | \$ 0.33   | \$ 0.25  | \$ (1.98)  | \$ 0.34  | \$ 0.22  |
| Basic weighted average shares          | 4,555   | 4,554    | 4,836      | 4,932    | 4,637    |
| Earnings (loss) per common share       |   |          |            |          | ,        |
| —diluted                               | \$ 0.33   | \$ 0.25  | \$ (1.98)  | \$ 0.34  | \$ 0.22  |
| Diluted weighted average shares        | 4,566   | 4,554    | 4,836      | 4,951    | 4,789    |
| Total assets                           | \$29,548  | \$26,965 | \$25,526   | \$33,386 | \$29,819 |
| Total current liabilities              | \$13,021  | \$10,804 | \$ 9,303   | \$ 5,426 | \$ 5,487 |
| Long-term debt, net of current portion | \$ 325  | \$ 1,786 | \$ 3,085   | \$ 4,226 | \$ 5,633 |
| Other long-term liabilities            | \$ 1,268  | \$ 1,035 | \$ 908     | \$ 1,325 | \$ 722   |

# ITEM 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

This section should be read in combination with the accompanying audited consolidated financial statements and related notes prepared in accordance with accounting principles generally accepted in the United States of America. This section contains forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from those anticipated in the forward-looking statements as a result of a variety of factors, including those discussed under the heading "Risk Factors" and elsewhere in this annual report.

### Recent Accounting Pronouncements

For information with respect to recent accounting pronouncements and the impact of these pronouncements on our consolidated financial statements, see Note 1 of Notes to Consolidated Financial Statements.

# Critical Accounting Policies and Estimates

The discussion and analysis of our financial condition and the results of operations are based on the Company's consolidated financial statements and the data used to prepare them. Our consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("US GAAP"). On an on-going basis, we evaluate our judgments and estimates that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenue and expenses during the reporting period. Estimates and judgments include revenue recognition, assumptions used in stock option and goodwill valuations, reserves for accounts receivable and inventories, useful lives of long lived assets, accrued liabilities, and deferred income taxes and various other assumptions that we believe are reasonable under the circumstances. These estimates and judgments are based on historical experience and various other assumptions that are believed to be reasonable under current business conditions and circumstances. Actual results may differ from these estimates under different assumptions or conditions.

# Revenue Recognition And Product Warranties

We generate revenue from the sale of products, technology development, and licensing. Revenue is recognized when persuasive evidence of an arrangement exists, delivery of product has occurred or services have been rendered, the price to the customer is fixed or determinable, collection is reasonably assured, and no future

services are required. Our products are primarily hardware components and integrated sub-assemblies which includes microwave hardware and embedded software that are delivered to original equipment manufacturers (OEMs) of telecommunication and networking products who are considered to be end users.

We occasionally enter into contracts for production of highly customized microwave and radio frequency components and integrated sub-assemblies which we record revenue based on the percentage of completion method (assuming all other requirements for revenue recognition have been satisfied) typically using labor hours to measure progress toward completion of the contract as we have determined this methodology best reflects the fundamentals of the contract. If estimates to complete the contract change materially from one period to the next, profit levels could significantly vary. Unbilled revenue represents revenue recognized in excess of billings and deferred revenue represents billings in excess of revenue recognized.

We record amounts for shipping and handling fees billed to customers as revenue. The cost of shipping and handling fees are recorded as a component of cost of sales.

We sell our products using a direct sales force and sales representatives. Contracts with customers do not include product return rights or price protection. The estimated costs of product warranties are accrued based on historical experience at the time the revenue is recognized. Unless customers purchase an extended warranty, Micronetics typically offers a one-year warranty.

# Accounts Receivable, Net of Allowance For Doubtful Accounts

Accounts receivable are customer obligations due under normal trade terms, carried at face value less an allowance for doubtful accounts. We regularly monitor collections and payments from our customers and maintain a provision for estimated credit losses based upon the review of the aging of outstanding accounts, loss experiences, factors related to specific customers' ability to pay, current economic trends and any specific customer collection issues that have been identified. While such credit losses have historically been within our expectations and the provisions established, we cannot guarantee that we will continue to experience the same credit loss rates that have been experienced in the past. We write off accounts receivable against the allowance in the period that a receivable is determined to be uncollectible.

### Inventories

Inventories are valued at the lower of cost or market, based on the first in, first out method. Inventory items are reviewed regularly for excess and obsolescence based on an estimated forecast of product demand. Inventories that are in excess of future requirements are written down to their estimated value based upon projected demand. Demand for our products can be forecasted based on current backlog, customer options to reorder under existing contracts, and the need to retrofit older units and parts needed for general repairs. Although management makes every effort to ensure the accuracy of its forecasts of future product demand, any significant unanticipated changes in demand or technological developments could have an impact on the level of obsolete material in our inventories and operating results could be affected accordingly.

# Valuation Of Long-Lived Assets, Goodwill And Intangible Assets And Their Impairment

We assess the need to record impairment losses on definite long-lived assets, including fixed assets and other intangible assets, to be held and used in operations, whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable, we estimate the undiscounted future cash flows to result from the use of the asset and its ultimate disposition. If the sum of the undiscounted cash flows is less than the carrying value, we would recognize an impairment loss, measured as the amount by which the carrying value exceeds the fair value of the asset. Assets to be disposed of are carried at their lower of the carrying value or fair value less costs to sell.

Goodwill and other indefinite lived intangible assets are tested annually for impairment or whenever a triggering event occurs. We assess goodwill, by reporting unit, for impairment at least once each year by applying a direct value-based fair value test. Goodwill could be impaired due to market declines, reduced expected future cash flows, or other factors or events. Should the fair value of goodwill at the measurement date fall below its carrying value, a charge for impairment of goodwill would occur in that period. A two-step impairment testing approach is required. We must first determine whether goodwill is impaired and if so, we must value that impairment based on the amount by which the book value exceeds the estimated fair value. We used discounted cash flows, sales and EBITDA multiples as the best evidence of fair value. In preparing the goodwill impairment test we assumed operating margin performance consistent with historical performance and revenue growth between 3% and 5%. If actual results are significantly different than these assumptions, the associated goodwill may be subject to an impairment charge. At March 31, 2011 and 2010, we performed our goodwill impairment assessment for the \$1.1 million of goodwill and determined that the carrying value did not exceed its fair value.

On an on-going basis, management reviews the value and period of amortization or depreciation of long-lived assets. During this review, we evaluate the significant assumptions used in determining the original cost of long-lived assets. Although the assumptions may vary from transaction to transaction, they generally include revenue growth, operating results, cash flows and other indicators of value. Management then determines whether there has been an impairment of the value of long-lived assets based upon events or circumstances that have occurred since the acquisition. The impairment policy is consistently applied in evaluating impairment for each of our wholly-owned subsidiaries and investments. At March 31, 2011 and 2010 we determined that no new triggering events had occurred warranting a further impairment assessment of our long-lived assets.

# Stock Compensation Expense

We measure compensation cost for stock-based compensation at fair value. We use the Black-Scholes option-pricing model, which requires the input of subjective assumptions. These assumptions include estimates of the expected term, the volatility of our common stock price over the expected term, risk free interest rate and the number of options that will not vest. Changes in these assumptions could materially affect the estimate of fair value stock-based compensation and consequently, the related amount recognized on the consolidated statements of operations.

## Income Taxes and Valuation Allowances

We recognize income taxes under the asset and liability method. Under this method, deferred tax assets and liabilities are established for temporary differences. Temporary differences occur when income and expenses are recognized in different periods for financial reporting purposes and for purposes for computing income taxes currently payable. A valuation allowance is provided when it is more likely than not that some portion, or all, of the deferred tax asset will not be realized. We established a valuation allowance of \$103,230 at March 31, 2011 for the deferred tax asset relating to state net operating loss carryforwards due to the uncertainty of future utilization.

Significant judgment is required in evaluating our uncertain tax positions and determining our provision for income taxes. We evaluate the tax position for recognition by determining if the weight of available evidence indicates that it is more likely than not that the position will be sustained on its technical merit in the event of a tax audit.

We adjust these reserves in light of changing facts and circumstances, such as the closing of a tax audit or the refinement of an estimate. To the extent that the final tax outcome of these matters is different than the amounts recorded such differences will impact the provision for income taxes in the period in which such determination is made. The provision for income taxes includes the impact of reserve provisions as well as related interest and penalties.

# **Results of Operations**

### Fiscal 2011 versus Fiscal 2010

### Net sales

Net sales for Fiscal 2011 were \$35,296,705, an increase of \$428,959 or 1% as compared to net sales of \$34,867,746 for Fiscal 2010. Sales of integrated components sub-systems for defense jamming and electronic system modernization applications increased by approximately \$.9 million and component sales increased by approximately \$1.6 million. These increases were offset by a decrease of approximately \$.7 million related to the beta test portion of a purchase agreement for a radio frequency identification system product line ("RFID") application and a decrease of approximately \$1.4 million related to a space based components application.

Foreign sales accounted for approximately \$5,360,000 and \$3,734,000 in Fiscal 2011 and Fiscal 2010, respectively.

## **Gross margin**

Gross margins were 32.7% for Fiscal 2011 as compared to 33.5% for Fiscal 2010. Gross margins for integrated component sub-systems adversely affected gross margin by approximately 3%. This was offset by an increase in component gross margins of approximately 2%. The reduction in gross margin associated with integrated component sub-systems was due to a delay in shipments while we upgraded procedures in response to a customer's request. We have completed the upgrade of our procedures and are resuming full rate of production related to this matter in the first quarter of fiscal 2012.

## Research and development

Research and development ("R&D") expense for Fiscal 2011 was \$1,790,803, an increase of \$82,271 or 5% as compared to \$1,708,532 for Fiscal 2010. Spending on a high power digital pre-distortion amplifier product line decreased and was offset by an increase in spending on new applications for commercial components. Our research and development expense varies to a certain degree based upon emerging technologies, shifts in product requirements and our assessment of future business opportunities.

# Selling, general and administrative

Selling, general and administrative expense for Fiscal 2011 was \$6,899,050 a decrease of \$351,256 or 5% as compared to \$7,250,306 for Fiscal 2010. Approximately \$266,000 of the decrease was due to lower bad debt expense resulting from the partial recovery of a previously reserved receivable and strong collections during Fiscal 2011. Additionally payroll related expense decreased by approximately \$95,000. These decreases were offset by an increase in stock compensation of approximately \$67,000 due to an adjustment recorded in Fiscal 2010 that reversed stock compensation expense for options forfeited. All other net spending decreased by approximately \$57,000.

### Amortization of intangible assets

Amortization expense attributable to our intangible assets related to previous acquisitions decreased to \$320,700 for Fiscal 2011 as compared to \$348,093 for Fiscal 2010. The decrease of \$27,393 is due to completing amortization of certain intangible assets.

### **Interest expense**

Interest expense for Fiscal 2011 was \$365,263 or a decrease of \$158,011 as compared to \$523,274 for Fiscal 2010. The decrease is due to lower average interest rates offset to some degree by higher average debt in Fiscal 2011 as compared to Fiscal 2010.

# Interest rate swap

An unrealized gain of \$106,085 was recorded in Fiscal 2011 as compared to an unrealized gain of \$115,600 for Fiscal 2010 to reflect the change in fair value of the mark to market valuation for the interest rate swap agreement entered into in April 2007 to mitigate the interest rate fluctuations on our term loan.

# Provision for income taxes

Our effective tax rate was 34.0% for Fiscal 2011 as compared to 42.8% for Fiscal 2010. The decrease in the effective tax rate relates primarily to benefits for domestic production activities deduction, R&D credits and 2010 true-ups. This was partially offset by an increase in the rate related to establishing a valuation allowance for the deferred tax benefit associated with our state net operating loss carryforward.

# Financial Condition, Liquidity and Capital Resources

We finance our operating and investment requirements primarily through operating cash flows and borrowings. Cash and cash equivalents was \$745,116 at March 31, 2011 as compared to \$482,442, at March 31, 2010. Working capital defined as accounts receivable, inventory, unbilled revenue, prepaid expenses, other current assets net of accounts payable, accrued expenses and deferred revenue was \$15,086,387 at March 31, 2011 as compared to \$11,961,963 at March 31, 2010. Borrowings under our revolving line of credit were \$6,714,319 at March 31, 2011 as compared to \$4,234,435 at March 31, 2010.

Our current ratio was approximately 1.74 at March 31, 2011 as compared to 1.81 at March 31, 2010.

Net cash provided by operating activities was \$192,476 in Fiscal 2011 as compared to \$1,702,559 in Fiscal 2010.

In Fiscal 2011, net cash provided by net income after adjusting for non-cash items including depreciation, amortization, stock-based compensation, changes in working capital reserves and an unrealized gain on interest rate swap was approximately \$3.3 million. Approximately \$3.2 million was used to fund working capital needs. Of this amount, approximately \$0.1 million was provided by receivables and unbilled/deferred revenue and approximately \$3.3 million was used to fund inventory requirements. A portion of this increase is related to the delay in shipments while we upgraded procedures in response to a customer's request. Approximately \$0.1 million was used for a charge to a deferred tax asset related to the cancellation of non-qualified stock options.

In Fiscal 2010, net cash provided by net income after adjusting for non-cash items including depreciation, amortization, stock-based compensation, changes in working capital reserves and an unrealized gain on interest rate swap was approximately \$3.1 million. Approximately \$1.1 million was used to fund working capital needs. Of this amount, approximately \$0.8 million was used to fund receivables and unbilled/deferred revenue as a result of higher sales and approximately \$1.7 million was used to fund inventory requirements. A tax refund net of tax payments provided approximately \$0.6 million and increases in accounts payable and accrued expenses provided approximately \$0.8 million. Approximately \$0.2 million was for a charge to a deferred tax asset related to the cancellation of non-qualified stock options.

In Fiscal 2011 net cash used in investing activities was \$957,542 as compared to \$1,129,853 in Fiscal 2010. In Fiscal 2011 and Fiscal 2010, investing activities was primarily comprised of capital expenditures.

In Fiscal 2011 net cash provided by financing activities was \$1,027,740 as compared to net cash used in financing activities in Fiscal 2010 of \$710,523. In Fiscal 2011 we borrowed approximately \$2.5 million from our line of credit, repaid term debt of approximately \$1.3 million and paid approximately \$.3 million for capital lease obligations. In addition, approximately \$0.1 million of a deferred tax asset related to the cancellation of non-qualified stock options was charged to additional paid in capital.

In Fiscal 2010, we borrowed approximately \$0.7 million from our line of credit, repaid \$1.3 million of our term debt and paid approximately \$.3 million for capital lease obligations. In addition, approximately \$0.2 million of a deferred tax asset related to the cancellation of non-qualified stock options was charged to additional paid in capital.

We believe that cash and cash equivalents on hand, anticipated future cash receipts, and borrowings available under our line of credit will be sufficient to meet our obligations as they become due for the next twelve months. However, a decrease in our sales or demand for our products would likely adversely affect our working capital amounts. As part of our business strategy, we occasionally evaluate potential acquisitions of businesses, products and technologies. Accordingly, a portion of our available cash may be used at any time for the acquisition of complementary products or businesses. These potential transactions may require substantial capital resources, which, in turn, may require us to seek additional debt or equity financing. There are no assurances that we will be able to consummate any such transaction. There are no current plans to raise additional debt or equity capital, nor is there a projected need to raise any such capital.

### Term Loan and Revolver

In March 2007, we entered into a credit facility consisting of a \$6.5 million five year secured term loan and a \$5.0 million three year revolving line of credit, which replaced the then existing \$6.0 million term loan entered into in June 2005. In December 2008 we extended the term of the revolving line of credit for two years.

We entered into an interest rate swap agreement in April 2007 to mitigate interest rate fluctuations on the term loan. At the end of each reporting period we record the current fair value of the interest rate swap on the balance sheet. Any unrealized gain or loss on the swap is charged to earnings.

On August 13, 2010 we entered into an amended term loan and revolving line of credit agreement. Under the terms of the amended revolving line of credit agreement, the revolving line of credit was increased from \$5.0 million to \$7.5 million and extended by one year. The revolving line of credit now expires on March 31, 2013.

At March 31, 2011 we were in compliance with our bank covenants. Under the terms of the amended term loan and revolving line of credit agreement we are required to maintain certain financial covenants on a quarterly and annual basis, including total funded debt to EBITDA not exceeding 2.5:1, minimum debt service coverage of 1.10, a minimum current ratio of 1.25:1 and minimum tangible net worth of \$9.2 million.

The term loan and revolving line of credit are guaranteed by our subsidiaries and secured by substantially all of our assets. The term loan is payable in quarterly principal installments of \$325,000 plus accrued interest at the rate of 5.2% plus the applicable margin. At March 31, 2011 our interest rate was 7.95%. The final payment for the term loan is in April 2012.

The revolving line of credit bears interest at LIBOR plus the applicable margin. At March 31, 2011 our interest rate was 3.01%. We had approximately \$0.8 million available under the line at March 31, 2011.

## Capital leases

Commercial capital leases payable are reflected at their present value based upon interest rates of approximately 6.8% per annum, and are secured by the underlying assets. The assets are depreciated over their estimated useful lives. Included in the current portion of long-term debt is \$168,733 for capital lease obligations. The remaining interest associated with our capital lease obligations amounts to approximately \$5,309 over the lease terms.

Commercial capital leases payable are reflected at their present value based upon interest rates that approximate 6.8% per annum, and are secured by the underlying assets. The assets are depreciated over their estimated useful lives.

# Off-Balance Sheet Arrangements

We did not have any off-balance sheet arrangements, other than operating leases, that have or are, in the opinion of management, likely to have a current or future material effect on our financial statements.

# ITEM 7A. Quantitative and Qualitative Disclosures About Market Risk

Not applicable.

# ITEM 8. Financial Statements and Supplementary Data.

This information is contained on pages F-1 through F-21 hereof.

| Financial Statements  | Page       |
|---|------------|
| Report of Independent Registered Public Accounting Firm                                     | F-1        |
| Consolidated Balance Sheets, March 31, 2011 and 2010  | F-2        |
| Consolidated Statements of Operations for the years ended March 31, 2011 and 2010           | F-3        |
| Consolidated Statements of Shareholders' Equity for the years ended March 31, 2011 and 2010 | F-4        |
| Consolidated Statements of Cash Flows for the years ended March 31, 2011 and 2010           | F-5        |
| Notes to Consolidated Financial Statements  | F-6 - F-22 |

# ITEM 9. Changes In and Disagreements With Accountants on Accounting and Financial Disclosure.

None.

### ITEM 9A. Controls and Procedures.

Evaluation of disclosure controls and procedures—As of March 31, 2011, the Company carried out an evaluation, under the supervision and with the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of March 31, 2011, to provide reasonable assurance that material information relating to the Company was made known to our Chief Executive Officer and Chief Financial Officer by others within the Company.

Evaluation of internal control over financial reporting—Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Securities Act of 1934. Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting. In making its assessment of internal control over financial reporting, management used criteria issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control-Integrated Framework. Based on our evaluation under such framework, our management concluded that our internal control over financial reporting was effective as of March 31, 2011.

This annual report does not include an attestation report of our registered public accounting firm regarding internal control over financial reporting. Management's report was not subject to attestation by our registered public accounting firm pursuant to a permanent exemption from the internal control audit requirements of Section 404(b) of the Sarbanes-Oxley Act of 2002.

Changes in internal control—There were no significant changes in the Company's internal control over financial reporting that occurred during the quarterly period ended March 31, 2011 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Important Considerations—The effectiveness of our disclosure controls and procedures is subject to various inherent limitations, including cost limitations, judgments used in decision making, assumptions about the likelihood of future events, the soundness of our systems, the possibility of human error, and the risk of fraud. Because of these limitations, there can be no assurance that any system of disclosure controls and procedures will be successful in preventing all errors or fraud or in making all material information known in a timely manner to the appropriate levels of management.

# Item 9B: Other Information.

None.

# PART III

The information to be contained in Items 10-14 herein is incorporated by reference to the Company's proxy statement to be filed with the Securities and Exchange Commission on or before July 29, 2011.

# PART IV

### ITEM 15. Exhibits and Financial Statement Schedules.

- (a) Financial Statements, Schedules and Exhibits:
  - (1),(2) The consolidated financial statements and required schedules begin on page F-1.
  - (3) Exhibits.
- 3.1 Certificate of Incorporation of the Company, as amended (incorporated by reference to Exhibit 3.1 to Registration Statement No. 33-16453 (the "Registration Statement")).
- 3.2 Certificate of Amendment of Certificate of Incorporation of the Company, dated October 2, 1995 (incorporated by reference to Exhibit 3.2 to the Annual Report on Form 10-K filed by the Company on June 21, 2010).
- 3.3 Certificate of Amendment of Certificate of Incorporation of the Company, dated November 6, 2002 (incorporated by reference to Exhibit 3.3 to the Annual Report on Form 10-K filed by the Company on June 21, 2010).
- 3.4 Amended and Restated By-Laws of the Company (incorporated by reference to Exhibit 3.1 of the Company's Current Report on Form 8-K filed on October 19, 2007).
- 4.1 Specimen certificate for common stock of Micronetics, Inc. (incorporated by reference to Exhibit 4.1 to the Registration Statement).
- 10.1 2006 Equity Incentive Plan (incorporated by reference to Appendix B to the Company's Definitive Proxy Statement filed on July 31, 2006).\*
- Amended and Restated 401(k) Plan (incorporated by reference to Exhibit 10.6 to the Company's Annual Report on Form 10-KSB for its fiscal year ended March 31, 2005).\*
- 10.3 Commercial Loan Agreement, dated as of March 30, 2007, between Micronetics, Inc. and Citizens Bank New Hampshire (incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed by the Company on March 30, 2007).
- 10.4 Amendment to Commercial Loan Agreement and Loan Documents, by and between, Micronetics, Inc., Microwave & Video Systems, Inc., Microwave Concepts, Inc., Stealth Microwave, Inc., MICA Microwave Corporation and RBS Citizens National Association (successor by merger to Citizens Bank New Hampshire), dated December 12, 2008 (incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed by the Company on December 15, 2008).
- 10.5 Amendment to Commercial Loan Agreement and Loan Documents, by and between, Micronetics, Inc., Microwave & Video Systems, Inc., Microwave Concepts, Inc., Stealth Microwave, Inc., MICA Microwave Corporation and RBS Citizens National Association (successor by merger to Citizens Bank New Hampshire), dated March 5, 2009 (incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed by the Company on March 9, 2009).
- Amendment and Waiver To Commercial Loan Agreement and Loan Documents, by and between, Micronetics, Inc., Microwave & Video Systems, Inc., Microwave Concepts, Inc., Stealth Microwave, Inc., MICA Microwave Corporation and RBS Citizens National Association (successor by merger to Citizens Bank New Hampshire), dated June 26, 2009. (incorporated by reference to Exhibit 10.8 to the Annual Report on Form 10-K filed by the Company on June 29, 2009).
- Mortgage and Security Agreement, by and between, Micronetics, Inc., and RBS Citizens National Association (successor by merger to Citizens Bank New Hampshire), dated June 26, 2009. (incorporated by reference to Exhibit 10.9 to the Annual Report on Form 10-K filed by the Company on June 29, 2009).

- 10.8 Revolving Credit Note, dated as of March 30, 2007, between Micronetics, Inc. and Citizens Bank New Hampshire (incorporated by reference to Exhibit 10.2 to the Current Report on Form 8-K filed by the Company on March 30, 2007).
- Term Note, dated as of March 30, 2007, between Micronetics, Inc. and Citizens Bank New Hampshire (incorporated by reference to Exhibit 10.3 to the Current Report on Form 8-K filed by the Company on March 30, 2007).
- 10.10 Security Agreement, dated as of March 30, 2007, between Micronetics, Inc. and Citizens Bank New Hampshire (incorporated by reference to Exhibit 10.4 to the Current Report on Form 8-K filed by the Company on March 30, 2007).
- Security Agreement (Intellectual Property), dated as of March 30, 2007, between Micronetics, Inc. and Citizens Bank New Hampshire (incorporated by reference to Exhibit 10.5 to the Current Report on Form 8-K filed by the Company on March 30, 2007).
- 10.12 Stock Pledge and Security Agreement, dated as of March 30, 2007, between Micronetics, Inc. and Citizens Bank New Hampshire (incorporated by reference to Exhibit 10.6 to the Current Report on Form 8-K filed by the Company on March 30, 2007).
- Amendment to Commercial Loan Agreement and Loan Documents, by and between, Micronetics, Inc., Microwave & Video Systems, Inc., Microwave Concepts, Inc., Stealth Microwave, Inc., MICA Microwave Corporation and RBS Citizens National Association (successor by merger to Citizens Bank New Hampshire), dated August 13, 2010 (incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed by the Company on August 18, 2010).
- Amended and Restated Revolving Credit Note, dated August 13, 2010 issued by Micronetics, Inc. to RBS Citizens National Association (successor by merger to Citizens Bank New Hampshire) (incorporated by reference to Exhibit 10.2 to the Current Report on Form 8-K filed by the Company on August 18, 2010).
- Employment Agreement between the Company and David Robbins dated July 17, 2007 (incorporated by reference to Exhibit 2.1 to the Current Report on Form 8-K filed by the Company on July 18, 2007).\*
- 10.16 Lease by and between Microwave Concepts, Inc. and SAI Property Management LLC, dated October 17, 2008 (incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed by the Company on November 5, 2008.)
- 10.17 Guaranty by Micronetics, Inc. to SAI Property Management LLC, dated October 17, 2008 (incorporated by reference to Exhibit 10.2 to the Current Report on Form 8-K filed by the Company on November 5, 2008.)
- 10.18 Lease, dated September 4, 2008, by and between Micronetics, Inc. and SBJ Development, LLC (incorporated by reference to Exhibit 10.1 to the Quarterly Report on Form 10-Q filed by the Company on November 12, 2008.)
- 21 List of Subsidiaries of the Company.
- 23.1 Consent of Grant Thornton LLP dated June 6, 2011.
- 31.1 Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification pursuant to 18U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification pursuant to 18U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- Management contract or compensatory plan or arrangement

# **SIGNATURES**

In accordance with the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

| MICRONETICS, | INC. |
|--------------|------|
|--------------|------|

| Dated: June 6, 2011  | By:/s/ DAVID ROBB  | INS                |
|--|--|--------------------|
|  | David Robbin<br>Chief Executive Officer a<br>(Principal Executive                                    | nd Treasurer       |
| Dated: June 6, 2011  | By: /s/ CARL LUEDE   | RS                 |
|  | Carl Lueders<br>Chief Financial O<br>(Principal Financial and Acc                                    | fficer             |
| Pursuant to the requirements of the Securit the following persons on behalf of the registran | ties Exchange Act of 1934, this report has bee<br>tt and in the capacities and on the dates indicate | en signed below by |
| Signature  | <u>Title</u>   | Date               |
| /s/ DAVID ROBBINS  David Robbins   | Chief Executive Officer and Treasurer (Principal Executive Officer)                                  | June 6, 2011       |
| /S/ DAVID SIEGEL  David Siegel   | Director   | June 6, 2011       |
| /s/ DOROTHY ANNE HURD  | Director   | June 6, 2011       |
| Dorothy Anne Hurd  |  |                    |
| /s/ Gerald Hattori   | Director   | June 6, 2011       |

**Gerald Hattori** 

#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Shareholders Micronetics, Inc.

We have audited the accompanying consolidated balance sheets of Micronetics, Inc. (a Delaware Corporation) and subsidiaries (collectively, the "Company") as of March 31, 2011 and 2010 and the related statements of operations, shareholders' equity and cash flows for the years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Company is not required to have, nor were we engaged to perform an audit of its internal control over financial reporting. Our audit included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Micronetics, Inc. and subsidiaries as of March 31, 2011 and 2010 and the results of their operations and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

/s/ GRANT THORNTON LLP Boston, Massachusetts June 6,-2011

## MICRONETICS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

|   | Mar          | ch 31,       |
|---|--------------|--------------|
|   | 2011         | 2010         |
| ASSETS  |              | ·            |
| Current assets:   |              |              |
| Cash and cash equivalents   | \$ 745,116   | \$ 482,442   |
| Accounts receivable, net of allowance for doubtful accounts of \$511,532 and                          | ,            | , ,,,,,      |
| \$570,782 at March 31, 2011 and 2010, respectively  | 5,706,837    | 5,691,334    |
| Inventories, net  | 13,998,539   | 10,943,968   |
| Unbilled revenue  |              | 219,958      |
| Deferred tax asset  | 1,553,887    | 1,557,093    |
| Prepaid income taxes  | 406,072      | 434,379      |
| Prepaid expenses and other current assets   | 218,984      | 218,554      |
| Total current assets  | 22,629,435   | 19,547,728   |
| Property, plant and equipment, net  Other assets:   | 4,617,989    | 4,787,880    |
| Security deposits   | 97,079       | 97,079       |
| Other long-term assets  | 10,304       | 18,547       |
| Intangible assets, net  | 1,075,895    | 1,396,595    |
| Goodwill  | 1,117,197    | 1,117,197    |
| Total other assets  | 2,300,475    | 2,629,418    |
| TOTAL ASSETS  | \$29,547,899 | \$26,965,026 |
| LIABILITIES AND SHAREHOLDERS' EQUITY  |              |              |
| Current liabilities:  |              |              |
| Current portion of long-term debt   | \$ 1,468,733 | \$ 1,457,267 |
| Line of credit  | 6,714,319    | 4,234,435    |
| Accounts payable  | 2,088,784    | 2,179,422    |
| Accrued expenses and other current liabilities  | 2,718,329    | 2,732,429    |
| Deferred revenue  | 30,860       | 200,000      |
| Total current liabilities   | 13,021,025   | 10,803,553   |
| Long-term debt, net of current portion  | 325,000      | 1,786,378    |
| Other long-term liability   | <del></del>  | 1,740        |
| Deferred tax liability  | 1,267,681    | 1,033,531    |
| Total liabilities   | 14,613,706   | 13,625,202   |
| Shareholders' equity:   |              |              |
| Preferred stock, \$0.10 par value; 100,000 shares authorized; no shares issued or                     |              |              |
| outstanding   | <del></del>  |              |
| Common stock, \$0.01 par value; 10,000,000 shares authorized; 5,393,717 issued,                       |              |              |
| 4,556,135 outstanding at March 31, 2011 and 5,391,217 issued, 4,553,635 outstanding at March 31, 2010 | 52.025       | ***          |
| Additional paid-in capital  | 53,937       | 53,912       |
| Retained earnings   | 12,280,641   | 12,204,124   |
| rotained earnings   | 5,580,128    | 4,062,301    |
| Transport stock at east 927 592 shows 125 1 21 2011   | 17,914,706   | 16,320,337   |
| Treasury stock at cost, 837,582 shares at March 31, 2011 and 2010,                                    | <b></b>      |              |
| respectively  | (2,980,513)  | (2,980,513)  |
| Total shareholders' equity  | 14,934,193   | 13,339,824   |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY  | \$29,547,899 | \$26,965,026 |
|   |              |              |

The accompanying notes are an integral part of these consolidated financial statements.

## MICRONETICS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS

|  | Fiscal Years Ended March 31, |                     |
|--|------------------------------|---------------------|
|  | 2011                         | 2010                |
| Net sales                                  | \$35,296,705                 | \$34,867,746        |
| Cost of sales                              | 23,745,100                   | 23,165,053          |
| Gross margin                               | 11,551,605                   | 11,702,693          |
| Operating expenses:                        |                              |                     |
| Research and development                   | 1,790,803                    | 1,708,532           |
| Selling, general and administrative        | 6,899,050                    | 7,250,306           |
| Net loss on disposal of assets             | 3,560                        | _                   |
| Amortization of intangible assets          | 320,700                      | 348,093             |
| Total operating expenses                   | 9,014,113                    | 9,306,931           |
| Income from operations                     | 2,537,492                    | 2,395,762           |
| Other income (expense)                     |                              |                     |
| Interest income                            | 2,574                        | 233                 |
| Interest expense                           | (365,263)                    | (523,274)           |
| Change in fair value of interest rate swap | 106,085                      | 115,600             |
| Miscellaneous income                       | 18,221                       | 17,951              |
| Total other expense                        | (238,383)                    | (389,490)           |
| Income before provision for income taxes   | 2,299,109                    | 2,006,272           |
| Provision for income taxes                 | 781,282                      | 858,442             |
| Net income                                 | \$ 1,517,827                 | <u>\$ 1,147,830</u> |
| Earnings per common share                  |                              |                     |
| Basic                                      | \$ 0.33                      | \$ 0.25             |
| Diluted                                    | \$ 0.33                      | \$ 0.25             |
| Weighted average common shares outstanding |                              |                     |
| Basic                                      | 4,554,656                    | 4,553,635           |
| Diluted                                    | 4,566,389                    | 4,553,851           |

## MICRONETICS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

|   | Common<br>shares | Stock<br>par<br>value | Additional<br>paid-in<br>capital | Retained<br>earnings | Treasury<br>stock | Total        |
|---|------------------|-----------------------|----------------------------------|----------------------|-------------------|--------------|
| Balance at March 31, 2009<br>Reduction of deferred tax asset<br>related to cancellation of<br>non-qualified stock | 4,553,635        | \$53,912              | \$12,242,320                     | \$2,914,471          | \$(2,980,513)     | \$12,230,190 |
| options   | <del></del>      |                       | (151,886)                        |                      | _                 | (151,886)    |
| Stock based compensation  |                  |                       | 113,690                          |                      |                   | 113,690      |
| Net income  |                  |                       |                                  | 1,147,830            |                   | 1,147,830    |
| Balance at March 31, 2010 Reduction of deferred tax asset related to cancellation of non-qualified stock          | 4,553,635        | \$53,912              | \$12,204,124                     | \$4,062,301          | \$(2,980,513)     | \$13,339,824 |
| options   |                  | _                     | (116,660)                        |                      | _                 | (116,660)    |
| Exercise of stock option  | 2,500            | 25                    | 5,600                            |                      |                   | 5,625        |
| Stock based compensation  | <del></del>      |                       | 187,577                          |                      |                   | 187,577      |
| Net income  |                  |                       |                                  | 1,517,827            |                   | 1,517,827    |
| Balance at March 31, 2011   | 4,556,135        | \$53,937              | \$12,280,641                     | \$5,580,128          | \$(2,980,513)     | \$14,934,193 |

## MICRONETICS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

|  | Fiscal Years Ended March 31, |                       |  |
|--|------------------------------|-----------------------|--|
|  | 2011                         | 2010                  |  |
| Coal Clause from anomating activities  |                              |                       |  |
| Cash flows from operating activities  Net income   | \$ 1,517,827                 | \$ 1,147,830          |  |
| Adjustments to reconcile net income to net cash provided by operating activities:        | Ψ 1,517,627                  | Ψ 1,1 . , , , , , , , |  |
| Adjustments to reconcile her income to her easily provided by operating activities.      | 1,569,091                    | 1,557,999             |  |
| Depreciation and amortization  | 187,577                      | 113,690               |  |
| Stock-based compensation   | (106,085)                    | (115,600)             |  |
| Change in fair value of interest rate swap   | (59,250)                     | 120,983               |  |
| Provision for allowances on accounts receivable  | 298,519                      | 240,992               |  |
| Provision for inventory obsolescence and losses  | (116,660)                    | (151,886)             |  |
| Deferred taxes related to non-qualified stock options                                    | 3,560                        | (151,000)             |  |
| Net loss on disposal of assets   | 120,696                      | (112,211)             |  |
| Deferred taxes   | 120,090                      | (112,211)             |  |
| Changes in operating assets and liabilities:   | 12 717                       | (962 212)             |  |
| Accounts receivable  | 43,747                       | (863,313)             |  |
| Unbilled revenue   | 219,958                      | (188,038)             |  |
| Inventories  | (3,353,090)                  | (1,748,750)           |  |
| Other long term assets   | 8,243                        | 8,243                 |  |
| Prepaid income taxes   | 26,566                       | 629,994               |  |
| Prepaid expenses, other current assets, and other assets                                 | (430)                        | 47,429                |  |
| Accounts payable   | (90,638)                     | 1,108,592             |  |
| Accrued expenses   | 91,985                       | (293,395)             |  |
| Deferred revenue   | (169,140)                    | 200,000               |  |
| Net cash provided by operating activities  | 192,476                      | 1,702,559             |  |
| Cash flows from investing activities:  |                              |                       |  |
| Capital expenditures   | (967,542)                    | (1,129,853)           |  |
| Proceeds from sale of assets   | 10,000                       | _                     |  |
|  |                              | (1.120.952)           |  |
| Net cash used in investing activities  | (957,542)                    | (1,129,853)           |  |
| Cash flows from financing activities:  |                              |                       |  |
| Net proceeds from line of credit   | 2,479,884                    | 731,815               |  |
| Repayments on term loan  | (1,300,000)                  | (1,300,000)           |  |
| Repayments of capital leases   | (274,429)                    | (294,224)             |  |
| Additional paid in capital charge related to cancellation of non-qualified stock options | 116,660                      | 151,886               |  |
| Proceeds from exercise of stock options  | 5,625                        | : <u>-</u> -:         |  |
| Net cash provided by (used in) financing activities                                      | 1,027,740                    | (710,523)             |  |
| - · · · · · · · · · · · · · · · · · · ·  | 262,674                      | (137,817)             |  |
| Net change in cash and cash equivalents  | 482,442                      | 620,259               |  |
| Cash and cash equivalents at beginning of period   | 402,442                      | 020,239               |  |
| Cash and cash equivalents at end of period   | \$ 745,116                   | \$ 482,442            |  |
| Supplemental disclosure of cash flow information:  |                              |                       |  |
| Cash paid during the period for:   |                              |                       |  |
| Interest   | \$ 398,250                   | \$ 492,368            |  |
|  |                              | =                     |  |
| Income taxes   | \$ 634,020                   | \$ 340,660            |  |
| Supplemental disclosure of non-cash financing activities:                                |                              |                       |  |
| Equipment acquired under capital leases  | \$ 124,518                   | \$ 164,404            |  |

The accompanying notes are an integral part of these consolidated financial statements.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS MARCH 31, 2011 AND 2010

### 1. PRINCIPAL BUSINESS ACTIVITY AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Summary of operations and basis of consolidation—Micronetics, Inc. and subsidiaries (collectively the "Company" or "Micronetics") are engaged in the design, development, manufacturing and marketing of a broad range of high performance wireless components and test equipment and integrated multifunction subassemblies used in cellular, microwave, satellite, radar and communication systems around the world.

The consolidated financial statements include the accounts of Micronetics, Inc. ("Micronetics") and its wholly-owned subsidiaries, Microwave & Video Systems, Inc. ("MVS"), Microwave Concepts, Inc. ("MicroCon") Stealth Microwave, Inc. ("Stealth") and MICA Microwave Corporation ("MICA"). All intercompany activity has been eliminated in consolidation.

Use of estimates—The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("US GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Estimates and judgments include revenue recognition, assumptions used in stock option and goodwill valuations, reserves for accounts receivable and inventories, useful lives of property, plant and equipment, intangibles, accrued liabilities, and deferred income taxes and various other assumptions that it believes are reasonable under the circumstances. Actual results could differ from those estimates.

Revenue recognition—The Company generates revenue from the sale of products, technology development, and licensing. Revenue is recognized when persuasive evidence of an arrangement exists, delivery of product has occurred or services have been rendered, the price to the customer is fixed or determinable, collection is reasonably assured, and no future services are required. The Company's products are primarily hardware components, and to a lesser extent integrated assembly which includes microwave hardware and embedded software, that are delivered to original equipment manufacturers (OEMs) of telecommunication and networking products who are considered to be end users.

The Company occasionally enters into contracts for production of highly customized microwave and radio frequency components and integrated sub-assemblies for which it records revenue based on the percentage of completion method (assuming all other requirements for revenue recognition have been satisfied) typically using labor hours to measure progress toward completion of the contract as the Company has determined this methodology best reflects the fundamentals of the contract. If estimates to complete the contract change materially from one period to the next, profit levels could significantly vary. We currently have no contracts that require the percentage of completion method for revenue recognition.

Deferred revenue represents billings in excess of revenue recognized and unbilled revenue represents revenue recognized in excess of billings.

The Company sells its products using a direct sales force and sales representatives. Contracts with customers do not include product return rights or price protection. The estimated cost of product warranties are accrued based on historical experience at the time the revenue is recognized. Unless customers purchase an extended warranty, Micronetics typically offers a one-year warranty.

Shipping and handling fees—The Company records shipping and handling fees billed to customers as revenue. Shipping and handling costs are reported as a component of cost of sales.

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

Cash and cash equivalents—The Company considers certificates of deposit, money market funds, and highly liquid debt instruments with an original maturity of three months or less to be cash equivalents. As of March 31, 2011, substantially all the Company's cash and cash equivalents consisted of money market investments which the Company believes are subject to minimal credit and market risks.

Concentration of credit risk—Financial instruments that potentially subject the Company to concentrations of credit risk consist primarily of cash equivalents, interest rate swap and accounts receivable. The Company may invest in high-quality money market funds that invest in securities of the U.S. government, and other high-quality corporate issues. Accounts receivable are generally unsecured and are derived from the Company's customers located around the world. The Company performs ongoing credit evaluations of its customers and maintains an allowance for potential credit losses. The Company has one customer that accounts for 25% of its accounts receivable at March 31, 2011. The Company believes there is minimal risk associated with this receivable and its terms are comparable to other customers.

Fair value of financial instruments—The carrying amounts reported in the consolidated balance sheet for cash, trade receivables, accounts payable, and accrued expenses approximate fair value because of the relatively short maturity of these instruments. The interest rate swap is at fair value and is arrived at by discounting the present value of the difference between the contractual swap rate and the current market swap rates on March 31, 2011, utilizing the notional amounts and the remaining terms of the swap agreement. The fair value of the swap was recorded as a liability in the amount of \$58,965 and \$165,050, at March 31, 2011 and March 31, 2010, respectively. The fair value of the Company's long-term debt approximates fair value as it bears interest at variable market rates.

Accounts receivable, net of allowance for doubtful accounts—Accounts receivable are customer obligations due under normal trade terms, carried at face value less an allowance for doubtful accounts. The Company regularly monitors collections and payments from their customers and maintains a provision for estimated credit losses based upon the review of the aging of outstanding accounts, loss experiences, factors related to specific customers' ability to pay, current economic trends and any specific customer collection issues that have been identified. While such credit losses have historically been within our expectations and the provisions established, the Company cannot guarantee that it will continue to experience the same credit loss rates that have been experienced in the past. The Company writes off accounts receivable against the allowance in the period that a receivable is determined to be uncollectible. Recovery of amounts previously written off are recorded when received.

Inventories —Inventories are valued at the lower of cost or market (net realizable value), determined using the first-in, first-out method. Inventory items are reviewed regularly for excess and obsolete inventory based on an estimated forecast of product demand. Demand for the Company's products can be forecasted based on current backlog, customer options to reorder under existing contracts, the need to retrofit older units and parts needed for general repairs. Inventories that are in excess of future requirements are written down to their estimated value based upon projected demand. Although management makes every effort to insure the accuracy of its forecasts of future product demand, any significant unanticipated changes in demand or technological developments could have an impact on the level of obsolete material in our inventories and operating results could be affected accordingly.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

Property, plant and equipment—Property, plant and equipment are stated at historical cost less accumulated depreciation and amortization. Depreciation and amortization are computed using the straight-line method over the estimated useful lives of the assets as follows:

Buildings and improvements Up to 40 years

Machinery and equipment 3-10 years

Furniture and fixtures 7 years

Leasehold improvements lesser of the lease term or useful life

Goodwill and intangible assets—Goodwill is recorded when the consideration paid for an acquisition exceeds the fair value of net tangible and identifiable intangible assets acquired.

The Company tests goodwill for impairment annually and when an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying value. Goodwill is tested for impairment using a two-step process. The first step is to determine if there is an impairment and the second step is to determine the amount of the impairment.

At March 31, 2011 and 2010 we performed our goodwill impairment assessment for the \$1.1 million of goodwill and determined that the carrying value did not exceed its fair value.

Intangible assets consist of certain identifiable assets resulting from business combinations, including intellectual property, customer relationships and tradename. These assets are being amortized over their estimated useful lives.

At March 31, 2011 and 2010 we determined that no new triggering events had occurred warranting an impairment assessment of our intangible assets.

Research and development—Research and development costs are charged to expense when incurred. Amounts expended for the years ended March 31, 2011 and 2010 were \$1,790,803 and \$1,708,532, respectively. R&D expenses consist of salaries, materials and third party costs.

Advertising costs—Advertising costs are expensed as incurred and are reported as a component of "Selling, general and administrative" expenses in the Company's consolidated statements of operation. Advertising expense was \$46,818 in Fiscal 2011 and \$55,039 in Fiscal 2010.

Income taxes—The Company calculates its provision for federal and state income taxes based on current tax law and recognizes income taxes under the asset and liability method. Under this method deferred tax assets and liabilities are established for temporary differences. Temporary differences occur when income and expenses are recognized in different periods for financial reporting purposes and for purposes for computing income taxes currently payable. A valuation allowance is provided when it is more likely than not that some portion, or all, of the deferred tax asset will not be realized. The Company established a valuation allowance of \$103,230 at March 31, 2011 for the deferred tax asset relating to state net operating losses due to the uncertainty of future utilization. There were no valuation allowances at March 31, 2010.

Earnings per share—Basic earnings per share is computed by dividing net income by the weighted average number of shares of common stock outstanding during the period. Diluted earnings per share is determined by using the weighted average number of common and dilutive common equivalent shares outstanding during the period. Potential dilutive common shares represent the dilutive effect of the assumed exercise of certain outstanding stock options.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

Restricted shares of common stock that vest based on the satisfaction of certain conditions are treated as contingently issuable shares until the conditions are satisfied. These shares are excluded from the basic earnings per share calculation and included in the diluted earnings per share calculation.

Stock-based compensation—The Company measures compensation cost for stock-based compensation at fair value The Company uses the Black-Scholes option-pricing model, which requires the input of subjective assumptions. These assumptions include estimates of the length of time employees will retain their vested stock options before exercising them, expected term, the volatility of our common stock price over the expected term, risk free interest rate and the number of options that will not vest. Changes in these assumptions could materially affect the estimate of fair value stock-based compensation and consequently, the related amount recognized on the consolidated statements of operations. For all awards the Company has recognized compensation expense using the straight-line amortization method over the vesting period of the awards and this estimated expense for Fiscal 2011 and 2010 has been reduced for estimated forfeitures.

Subsequent events—The Company evaluated its March 31, 2011 financial statements for subsequent events through the date the financial statements were issued. The Company is not aware of any subsequent events which would require recognition or disclosure in the financial statements.

Recently issued accounting pronouncements— In October 2009, the FASB issued ASU No. 2009-13, "Revenue Recognition (Topic 605): Multiple-Deliverable Revenue Arrangements (a consensus of the FASB Emerging Issues Task Force)," which amends ASC 605-25, "Revenue Recognition: Multiple-Element Arrangements." ASU No. 2009-13 addresses how to determine whether an arrangement involving multiple deliverables contains more than one unit of accounting and how to allocate consideration to each unit of accounting in the arrangement. This ASU replaces all references to fair value as the measurement criteria with the term selling price and establishes a hierarchy for determining the selling price of a deliverable. ASU No. 2009-13 also eliminates the use of the residual value method for determining the allocation of arrangement consideration. Additionally, ASU No. 2009-13 requires expanded disclosures. This ASU will become effective for us for revenue arrangements entered into or materially modified on or after April 1, 2011. Earlier application is permitted with required transition disclosures based on the period of adoption. We do not expect adoption of this guidance to have a material impact on our consolidated financial statements.

In October 2009, the FASB issued ASU No. 2009-14, "Software (Topic 985): Certain Revenue Arrangements That Include Software Elements (a consensus of the FASB Emerging Issues Task Force)." ASU No. 2009-14 amends ASC 985-605, "Software: Revenue Recognition," such that tangible products, containing both software and non-software components that function together to deliver the tangible product's essential functionality, are no longer within the scope of ASC 985-605. It also amends the determination of how arrangement consideration should be allocated to deliverables in a multiple-deliverable revenue arrangement. This ASU will become effective for us for revenue arrangements entered into or materially modified on or after April 1, 2011. Earlier application is permitted with required transition disclosures based on the period of adoption. We do not expect adoption of this guidance to have a material impact on our consolidated financial statements. Both ASU No. 2009-13 and ASU No. 2009-14 must be adopted in the same period and must use the same transition disclosures.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

#### 2. INTANGIBLE ASSETS AND GOODWILL

The Company tests goodwill for impairment annually and when an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying value.

The following table presents details of the Company's finite-lived intangible assets as of March 31, 2011 and March 31, 2010 (in thousands):

| Useful March 31, 2011         |                 |                |                             |              |                |                             |              |
|-------------------------------|-----------------|----------------|-----------------------------|--------------|----------------|-----------------------------|--------------|
| Intangible Assets             | Life<br>(years) | Gross<br>Value | Accumulated<br>Amortization | Net<br>Value | Gross<br>Value | Accumulated<br>Amortization | Net<br>Value |
| Customer relationships        |                 |                |                             |              |                |                             |              |
| (non-contractual)             | 3-10            | \$2,956        | \$2,134                     | \$ 822       | \$2,956        | \$1,931                     | \$1,025      |
| Trade name                    | 10              | 260            | 99                          | 161          | 260            | 73                          | 187          |
| Developed technology-drawings | 5               | 513            | 420                         | 93           | 513            | 328                         | 185          |
| Total intangibles             |                 | \$3,729        | \$2,653                     | \$1,076      | \$3,729        | \$2,332                     | \$1,397      |

The Company amortizes intangible assets with finite lives over the estimated useful lives of the respective assets. The following is a summary of estimated aggregate amortization expense for each of the five succeeding fiscal years:

|                              | (in thousands) |
|------------------------------|----------------|
| 2012                         | \$ 314         |
| 2013                         | 163            |
| 2014                         |                |
| 2015                         | 144            |
| 2016                         | 144            |
| Thereafter                   | 167            |
| Total                        | \$1,076        |
| Goodwill                     |                |
| Balance as of March 31, 2011 | \$ 9,082,11    |

Accumulated impairment charges .....

There were no changes to goodwill in Fiscal 2011.

The \$1.1 million of goodwill is deductible for income tax purposes at March 31, 2011 and March 31, 2010.

(7,964,916) \$ 1,117,197

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

#### 3. ACCOUNTS RECEIVABLE, NET

At March 31, 2011 and 2010 accounts receivable, net of allowances consisted of the following:

|                     | 2011        | 2010        |
|---------------------|-------------|-------------|
| Accounts receivable | \$6,218,369 | \$6,262,116 |
| Less allowances     | (511,532)   | (570,782)   |
|                     | \$5,706,837 | \$5,691,334 |
|                     |             |             |

The activity related to the Company's allowances for doubtful accounts on accounts receivable for Fiscal 2011 and Fiscal 2010 is as follows:

|                                | 2011      | 2010      |
|--------------------------------|-----------|-----------|
| Balance at beginning of period | \$570,782 | \$449,799 |
| Charges (credits)              | (59,250)  | 120,983   |
| Balance at end of period       | \$511,532 | \$570,782 |

#### 4. INVENTORIES, NET

At March 31, 2011 and 2010 inventories consisted of the following:

|                                  | 2011         | 2010         |
|----------------------------------|--------------|--------------|
| Raw materials                    | \$ 7,730,924 | \$ 7,170,056 |
| Work in process                  | 6,319,860    | 3,941,829    |
| Finished goods                   | 1,445,941    | 1,368,591    |
|                                  | 15,496,725   | 12,480,476   |
| Less: allowance for obsolescence | (1,498,186)  | (1,536,508)  |
|                                  | \$13,998,539 | \$10,943,968 |
|                                  |              |              |

#### 5. PROPERTY, PLANT AND EQUIPMENT

At March 31, 2011 and 2010, property, plant and equipment consisted of the following:

|                                      | 2011         | 2010         |
|--------------------------------------|--------------|--------------|
| Land                                 | \$ 162,000   | \$ 162,000   |
| Buildings and leasehold improvements | 2,072,655    | 2,170,278    |
| Machinery and equipment              | 11,865,186   | 10,833,486   |
| Furniture and fixtures, and other    | 213,511      | 244,171      |
|                                      | 14,313,352   | 13,409,935   |
| Less accumulated depreciation        | (9,695,363)  | (8,622,055)  |
|                                      | \$ 4,617,989 | \$ 4,787,880 |

Assets held under capital leases are classified as property, plant and equipment and amortized over their useful lives. Lease amortization is included in depreciation expense.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

#### 6. ACCRUED EXPENSES

At March 31, 2011 and 2010 accrued expenses consisted of the following:

|                                       | 2011        | 2010        |
|---------------------------------------|-------------|-------------|
| Unbilled payables                     | \$1,105,306 | \$ 837,603  |
| Professional fees                     |             | 15,750      |
| Payroll, benefits and related taxes   | 1,142,503   | 1,142,532   |
| Warranty                              | 255,538     | 211,240     |
| Commissions                           | 115,659     | 185,967     |
| Customer deposits                     | 9,215       | 71,348      |
| Unrealized loss on interest rate swap | 58,965      | 165,050     |
| Miscellaneous                         | 31,143      | 102,939     |
|                                       | \$2,718,329 | \$2,732,429 |

Included in accrued payroll are bonuses of \$500,000 and \$600,000 for Fiscal 2011 and Fiscal 2010, respectively.

#### 7. ACCRUED WARRANTY

The Company provides one-year warranties on all of its products covering both parts and labor. Micronetics, at its option, repairs or replaces products that are defective during the warranty period if the proper preventative maintenance procedures have been followed by the customer.

Product warranty activity in Fiscal 2011 and Fiscal 2010 are as follows:

|                                       | 2011       | 2010       |
|---------------------------------------|------------|------------|
| Balance at beginning of period        | \$ 211,240 | \$ 136,763 |
| Accruals for warranties               | 278,083    | 266,799    |
| Charges to accrual for warranty costs | (233,785)  | (192,322)  |
| Balance at end of period              | \$ 255,538 | \$ 211,240 |

#### 8. LONG-TERM DEBT AND LINE OF CREDIT

At March 31, 2011 and 2010 long-term debt consisted of the following:

|                                       | 2011        | 2010        |
|---------------------------------------|-------------|-------------|
| Term loan                             | \$1,625,000 | \$2,925,000 |
| Capital leases                        | 168,733     | 318,645     |
| Total                                 | 1,793,733   | 3,243,645   |
| Less current portion                  | 1,468,733   | 1,457,267   |
| Long-term debt net of current portion | \$ 325,000  | \$1,786,378 |
| •                                     |             |             |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

#### Term Loan and Revolver

In March 2007, the Company entered into a credit facility which consists of a \$6.5 million five year secured term loan and a \$5.0 million three year revolving line of credit. In the third quarter of Fiscal 2009, the revolving line of credit was extended by two years.

On August 13, 2010 the Company entered into an amended term loan and revolving line of credit agreement under which the revolving line of credit was increased to \$7.5 million and extended by one additional year and now expires on March 31, 2013. The outstanding balance on the line of credit at March 31, 2011 was \$6,714,319. The term loan and the line of credit are guaranteed by the Company's subsidiaries and secured by substantially all of the Company's assets. The term loan is payable in quarterly principal installments of \$325,000 plus accrued interest at the rate of 5.2% plus the applicable margin. At March 31, 2011, the interest rate was 7.95%. The final payment for the term loan is in April 2012. The revolving line of credit bears interest at LIBOR plus the applicable margin. At March 31, 2011, the interest rate was 3.01%. The Company had approximately \$786,000 available under the line at March 31, 2011.

In April 2007, the Company entered into an interest rate swap agreement with an original notional amount of \$6.5 million in April 2007 to mitigate the effect of interest rate fluctuations on the term loan. The interest rate swap was not designated as a hedging instrument at the initiation of the swap, and therefore the Company has not applied hedge accounting. As a result, at the end of each reporting period, the change in fair value of the interest rate swap is recorded on the consolidated balance sheet, with any related gains or losses included in earnings. The notional amount of this swap agreement was \$1,625,000 at March 31, 2011.

The Company was in compliance with its bank covenants at March 31, 2011. Under the terms of the amended term loan and the revolving line of credit agreement, the Company is required to maintain certain financial covenants on a quarterly and annual basis, including total funded debt to EBITDA not exceeding 2.5:1, minimum debt service coverage of 1.25:1, a minimum current ratio of 1.1:1 and minimum tangible net worth of \$9.2 million.

#### Capital leases

Commercial capital leases payable are reflected at their present value based upon interest rates that approximates 6.8% per annum, and are secured by the underlying assets. The assets are depreciated over their estimated useful lives. Included in the current portion of long-term debt is \$168,733 for capital lease obligations. There are no capital lease obligations included in long-term debt net of current portion. The remaining interest associated with the Company's capital lease obligations amounts to approximately \$5,309 over the lease terms.

Aggregate annual maturities of long-term debt are as follows:

| Fiscal year ending March 31, | Capital<br>Lease<br>Obligation | Term Note   | Total       |
|------------------------------|--------------------------------|-------------|-------------|
| 2012                         | \$168,733                      | \$1,300,000 | \$1,468,733 |
| 2013                         |                                | 325,000     | 325,000     |
| Thereafter                   |                                |             |             |
|                              | <u>\$168,733</u>               | \$1,625,000 | \$1,793,733 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

#### 9. STOCK OPTION PLANS AND STOCK-BASED COMPENSATION

At March 31, 2011, the Company had one stock option plan under which grants were outstanding, the 2006 Equity Incentive Plan.

#### The 2003 Stock Incentive Plan

During the fiscal year ended March 31, 2004, the Company adopted a stock option plan entitled "The 2003 Stock Incentive Plan" (the "2003 Plan") under which the Company may grant options to purchase up to 900,000 shares of common stock plus any shares of common stock remaining available for issuance as of July 22, 2003 under the 1996 Stock Option Plan. In July 2006 the Board of Directors determined that it would not issue any new option awards under the 2003 Plan. During the third quarter of fiscal 2011, all remaining outstanding options under the 2003 Stock Option Plan expired.

#### The 2006 Equity Incentive Plan

During 2007, the Company adopted a stock option plan entitled "The 2006 Equity Incentive Plan" (the "2006 Plan") under which the Company may grant shares of restricted stock or options to purchase up to 1,000,000 shares of common stock. As of March 31, 2011 there were 293,000 options outstanding under the 2006 Plan.

The 2006 Plan is administered by the Board of Directors or a Committee of the Board of Directors which has the authority to determine the persons to whom the options may be granted, the number of shares of common stock to be covered by each option grant, and the terms and provisions of each option grant. Options granted under the 2006 Plan may be incentive stock options or non-qualified options, and may be issued to employees, consultants, advisors and directors of the Company and its subsidiaries. The exercise price of options granted under the 2006 Plan may not be less than the fair market value of the shares of common stock on the date of grant, and may not be granted more than ten years from the date of its adoption or exercised more than ten years from the date of grant.

The following table sets forth the Company's stock option activity during the year ended March 31, 2011:

|                               | Shares<br>Underlying<br>options | Weighted<br>Average<br>Exercise<br>price | Weighted<br>Average<br>Remaining<br>Contractual<br>life | Aggregate<br>Intrinsic<br>value |
|-------------------------------|---------------------------------|--|---|---------------------------------|
| Outstanding at March 31, 2010 | 511,100                         | \$6.79                                   | - **  |                                 |
| Granted                       | 42,500                          | 4.11                                     |   |                                 |
| Exercised                     | (2,500)                         | 2.25                                     |   |                                 |
| Expired                       | (244,350)                       | 8.11                                     |   |                                 |
| Forfeited                     | (13,750)                        | 4.66                                     |   |                                 |
| Outstanding at March 31, 2011 | 293,000                         | \$5.43                                   | 7.74  | \$84,025                        |
| Exercisable at March 31, 2011 | 139,125                         | \$6.80                                   | 6.74  | \$21,306                        |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

The following table sets forth the status of the Company's non-vested stock options as of March 31, 2011:

|                                 | Number of<br>Options | Weighted-Average<br>Grant-Date<br>Fair Value |
|---------------------------------|----------------------|--|
| Non-vested as of March 31, 2010 | 191,750              | \$2.95                                       |
| Granted                         | 42,500               | 2.61   |
| Forfeited                       | (13,750)             | 2.67   |
| Vested                          | (66,625)             | 3.39   |
| Non-vested as of March 31, 2011 | 153,875              | \$2.70                                       |

The following table summarizes information about stock options outstanding at March 31, 2011:

| Range of exercise prices | Options outstanding | Weighted<br>average<br>remaining<br>contractual<br>life | Weighted<br>average<br>exercise<br>price of<br>options<br>outstanding | Options exercisable | Weighted<br>average<br>exercise<br>price of<br>options<br>exercisable |
|--------------------------|---------------------|---|---|---------------------|---|
| \$ 1.72 - \$ 3.44        | 66,500              | 8.24 yrs  | \$2.92  | 16,625              | \$2.92  |
| \$ 3.44 - \$ 5.17        | 100,500             | 9.34 yrs  | \$4.05  | 18,250              | \$4,00  |
| \$ 5.17 – \$ 8.61        | 126,000             | 6.19 yrs  | \$7.86  | 104,250             | \$7.90  |
|                          | 293,000             | 7.74 yrs  | \$5.43  | 139,125             | \$6.80  |

Total stock-based compensation reported in the consolidated statements of operations for Fiscal 2011 and Fiscal 2010 was classified as follows:

|                                     | 2011      | 2010      |
|-------------------------------------|-----------|-----------|
| Cost of sales                       | \$ 50,292 | \$ 43,883 |
| Selling, general and administrative |           |           |
| Stock-based compensation            | \$187,577 | \$113,690 |

Unrecognized stock-based compensation expense, net of estimated forfeitures, related to the unvested options is approximately \$0.3 million, and will be recorded over the remaining service period of 2.72 years. This estimate is based on the number of unvested options currently outstanding and could change based on the number of options granted or forfeited in the future.

During the fiscal year ended March 31, 2011, the Company used the Black-Scholes option-pricing model to value option grants and to determine the related compensation expense. The assumptions used in calculating the fair value of stock-based payment awards represent management's best estimates.

The Company based its expected volatility on the historical volatility of the Company's stock price with consideration given to the expected life of the award. The Company intends to continue to consistently use its historical stock price to determine volatility in the future.

The risk-free interest rate used for each grant is equal to the U.S. Treasury yield in effect at the time of grant for instruments with a similar expected life.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

For Fiscal 2011 and Fiscal 2010 the expected term was calculated based upon the simplified method as the Company issued options with a longer contractual term beginning in Fiscal 2007 and does not have a sufficient history of exercises under these terms.

The Company has not declared or paid a cash dividend, and has no current plans to pay a cash dividend in the future.

The Company recognizes compensation expense for only the portions that are expected to vest. Therefore, the Company has estimated expected forfeitures of stock options. In developing a forfeiture rate estimate, the Company considered its historical experience. If the actual number of forfeitures differs from those estimated by management, additional adjustments to compensation expense may be required in future periods.

The fair value of options issued during Fiscal years 2011 and 2010 were estimated at the date of grant with the following weighted-average assumptions:

|                         | 2011       | 2010         |
|-------------------------|------------|--------------|
| Risk Free Interest Rate | 2.40%      | 2.49 - 3.01% |
| Expected Life           | 6.25 years | 6.25 years   |
| Expected Volatility     | 68%        | 69 – 70%     |
| Expected Dividend Yield | 0%         | 0%           |

The per share weighted average fair value of stock options granted in fiscal 2011 and 2010 was \$2.61 and \$2.20, respectively.

#### 10. PREFERRED STOCK

Pursuant to the Company's Certificate of Incorporation, the Board of Directors has the authority, without further action by the stockholders, to issue up to 100,000 shares of preferred stock, par value \$.10 per share, in one or more series and to fix the designations, powers, preferences, privileges, and relative participating, optional or special rights and the qualifications, limitations or restrictions thereof, including dividend rights, conversion rights, voting rights, terms of redemption and liquidation preferences, any or all of which may be greater than the rights of the common stock.

#### 11. INCOME TAXES

The following sets forth the provision for income taxes for fiscal 2011 and 2010:

|                          | 2011      | 2010      |
|--------------------------|-----------|-----------|
| Current:                 | - **      |           |
| Federal                  | \$521,773 | \$679,619 |
| State                    | 138,826   | 291,037   |
| Deferred:                |           |           |
| Federal                  | 101,023   | (71,905)  |
| State                    | 19,660    | (40,309)  |
| Provision for income tax | \$781,282 | \$858,442 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

The Company and its subsidiaries file a consolidated federal income tax return. Tax benefits from the early disposition of stock by optionees under incentive stock options and from exercises of non-qualified options are credited to additional paid-in capital, to the extent that the tax deduction exceeds stock compensation recorded for book purposes. Tax deficiencies related to the cancellation of non-qualified stock options is charged to additional paid in capital to the extent there are amounts available to absorb such tax deficiencies.

For fiscal 2011 and 2010 the difference between the income tax provision computed at the Federal statutory rate of 34% and the actual tax provision is accounted for as follows:

|   | 2011       | 2010      |
|---|------------|-----------|
| Taxes computed at the federal statutory rate      | \$ 781,696 | \$682,133 |
| State income taxes (net of federal benefit)       | 1,370      | 165,481   |
| Valuation allowance                               | 103,230    | _         |
| Effect of permanent differences                   | 7,494      | 83,427    |
| Research and development tax credits              | (110,768)  | (68,139)  |
| Settlements/reductions in uncertain tax positions | (1,740)    | (4,460)   |
| Income tax provision                              | \$ 781,282 | \$858,442 |

At March 31, 2011 and 2010 deferred tax assets (liabilities) are comprised of:

|                                       |             | 2011      |            | 2010       |
|---------------------------------------|-------------|-----------|------------|------------|
| Net current deferred tax asset:       |             |           |            |            |
| Accrued expenses                      | \$          | 371,368   | \$         | 418,279    |
| Inventory reserve                     |             | 651,786   |            | 668,144    |
| Bad debt reserve                      |             | 208,830   |            | 233,005    |
| Warranty reserve                      |             | 104,322   |            | 86,233     |
| UNICAP                                |             | 229,151   |            | 161,944    |
| Prepaid expenses                      |             | (11,570)  |            | (10,512)   |
|                                       | \$ 1        | ,553,887  | \$ 1       | 1,557,093  |
| Net long term deferred tax liability: |             |           |            |            |
| Stock compensation                    | \$          | 96,012    | \$         | 192,690    |
| State operating loss carryforward     |             | 127,310   |            | 135,074    |
| State credits                         |             | 3,541     |            | 1,538      |
| Intangible amortization               |             | (143,705) |            | (94,106)   |
| Depreciation                          |             | (894,711) |            | (680,282)  |
| Purchase price adjustment             |             | (352,898) |            | (480,633)  |
| Section 481(a) adjustment             |             |           |            | (107,812)  |
|                                       | (1          | ,164,451) | (          | 1,033,531) |
| Valuation allowance                   | _           | (103,230) | _          |            |
|                                       | <u>\$(1</u> | ,267,681) | <u>\$(</u> | 1,033,531) |

As of March 31, 2011, the Company has state net operating loss carryforwards of approximately \$1,512,000 of which \$967,000 will expire in 2016, \$121,000 in 2029 and \$424,000 in 2030. A valuation allowance of \$103,230 has been provided for a substantial amount of the deferred tax asset relating to state net operating losses due to the uncertainty of future utilization. The Company's effective tax rate was 34.0% and 42.8% for the year ended March 31, 2011 and 2010, respectively.

The amount of uncertain tax benefits as of March 31, 2010 of \$1,740 was recognized in Fiscal 2011 due to statute of limitations expiring.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

The change in uncertain tax benefits for fiscal 2011 and 2010 is as follows:

|  | 2011     | 2010     |
|--|----------|----------|
| Balance at beginning of period                       | \$ 1,740 | \$ 6,200 |
| Changes in tax positions related to prior years:     | _        |          |
| Changes in tax positions related to the current year | _        | 205      |
| Settlements  |          |          |
| Reductions for expiration of statute of limitations  | (1,740)  | (4,665)  |
| Balance at end of period                             | \$       | \$ 1,740 |

As of March 31, 2011, the Company is subject to tax in the U.S. and various state jurisdictions. The Company is open to examination for tax years March 31, 2008 through 2011.

The Company finalized an IRS audit for its Fiscal 2008 tax returns with no findings.

The Company's policy is to recognize interest and penalties accrued on any uncertain tax positions as a component of income tax expense, if any. There were no interest and penalties accrued for the year ended March 31, 2011 due to the uncertain tax benefit being recognized during the year.

#### 12. EARNINGS PER SHARE

Basic earnings per share, or EPS, is computed based on the net income or loss for each period divided by the weighted average actual shares outstanding during the period. Diluted earnings per share is computed based on the net income or loss per period divided by the weighted average number of common shares and common equivalent shares outstanding during each period unless the effect would be anti-dilutive. Common stock equivalents represent the dilutive effect of the assumed exercise of certain outstanding stock options using the treasury stock method. The computations of basic and diluted earnings per share at March 31, 2011 and 2010 are as follows:

|  | 2011        | 2010        |
|--|-------------|-------------|
| Net income   | \$1,517,827 | \$1,147,830 |
| Weighted average shares outstanding:                 | 4,554,656   | 4,553,635   |
| Basic earnings per share                             | \$ 0.33     | \$ 0.25     |
| Common stock equivalents                             | 11,733      |             |
| Weighted average common and common equivalent shares |             |             |
| outstanding  | 4,566,389   | 4,553,851   |
| Diluted earnings per share                           | \$ 0.33     | \$ 0.25     |

At March 31, 2011 and 2010, 126,000 and 376,600 stock options, respectively, were excluded from the diluted earnings per share calculation because they would have been anti-dilutive.

#### 13. COMMITMENTS AND CONTINGENCIES

The Company is obligated under various non-cancelable operating leases for manufacturing facilities and equipment, which expire through January 2014. The Company has options to extend leases in its leased facilities. The Company pays building operating costs in its leased facilities.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

The aggregate future minimum lease payments, are as follows:

| Fiscal Year Ending March 31, |             |
|------------------------------|-------------|
| 2012                         | \$ 625,799  |
| 2013                         |             |
| 2014                         |             |
|                              | \$1,650,425 |

Rental expense for the years ended March 31, 2011 and 2010 was \$766,134 and \$889,613, respectively.

#### 14. FAIR VALUE MEASUREMENTS

The Company assesses fair value as an exit price representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based on assumptions that market participants would use in pricing an asset or liability. As a basis for considering such assumptions, this standard establishes a three-tier value hierarchy, which prioritizes, in descending order, the inputs used in measuring fair value as follows:

Level 1 — Inputs used to measure fair value are unadjusted quoted prices that are available in active markets for the identical assets or liabilities as of the reporting date.

Level 2 — Inputs used to measure fair value, other than quoted prices included in Level 1, are either directly or indirectly observable as of the reporting date through correlation with market data, including quoted prices for similar assets and liabilities in active markets and quoted prices in markets that are not active. Level 2 also includes assets and liabilities that are valued using models or other pricing methodologies that do not require significant judgment since the input assumptions used in the models, such as interest rates and volatility factors, are corroborated by readily observable data from actively quoted markets for substantially the full term of the financial instrument.

Level 3 — Inputs used to measure fair value are unobservable inputs that are supported by little or no market activity and reflect the use of significant management judgment. These values are generally determined using pricing models for which the assumptions utilize management's estimates of market participant assumptions.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

This hierarchy requires the Company to use observable market data, when available, and to minimize the use of unobservable inputs when determining fair value. Assets and liabilities measured at fair value on a recurring basis, include the following as of March 31, 2011 and 2010.

|   | Fair Value Measurements at March 31, 2011 Using    |   |  |   |
|---|--|---|--|---|
|   | Quoted Prices<br>in Active<br>Markets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) | Total Fair<br>Value as of<br>March 31, 2011 |
| Assets:   |  |   |  |   |
| Money market fund (included in cash and cash equivalents)                       |  | \$740,000   | _  | \$740,000                                   |
| Total assets at fair value  |  | \$740,000   |  | \$740,000                                   |
| Liabilities:  | <del></del>  |   |  |   |
| Interest rate swap (included in accrued expenses and other current liabilities) | _  | \$ 59,000   | _  | \$ 59,000                                   |
| Total liabilities at fair value   |  | \$ 59,000   | <u> </u>   | \$ 59,000                                   |
|   | Fair Value Me                                      | asurements at l<br>Using                                  | March 31, 2010                                     |   |
|   | Quoted Prices<br>in Active<br>Markets<br>(Level 1) | Significant<br>Other<br>Observable<br>Inputs<br>(Level 2) | Significant<br>Unobservable<br>Inputs<br>(Level 3) | Total Fair<br>Value as of<br>March 31, 2010 |
| Assets:   |  | <del> </del>  | <del></del>  |   |
| Money market fund (included in cash and cash equivalents)                       |  | \$419,000   |  | \$419,000                                   |
| Total assets at fair value  |  | \$419,000   |  | \$419,000                                   |
| Liabilities:  | ====   | ***************************************                   |  | <del></del>                                 |
| Interest rate swap (included in accrued expenses and other current liabilities) |  | \$165,000   |  | \$165,000                                   |
| Total liabilities at fair value   |  | \$165,000   | =  | \$165,000                                   |
| The following provides a summary of the change in 2011:                         | fair value for t                                   | he interest ra  | ate swap as of I                                   | March 31,                                   |
| Balance at March 31, 2010   |  |   | 5 165,000<br>(106,000)                             |   |
| Balance at March 31, 2011   |  | -   | <del></del>  |   |

The fair value of the money market fund was determined based on pricing provided by a large investment bank. Since the valuation was not observable, the Company has classified these as level 2 securities. There has been no change in the per share fair value of the money market fund since March 31, 2011. The fair value of the interest rate swap was determined by using a market driven valuation model using the LIBOR rate forecast applied to common intervals for the remaining term of the interest rate swap.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

#### 15. RELATED PARTY TRANSACTION

On September 4, 2008, Micronetics, Inc. entered into a lease with SBJ Development, LLC (the "Landlord") for a new headquarters for its subsidiary Stealth Microwave, Inc. The property is located in the Township of Ewing, New Jersey. The lease has an initial term of five years and contains three options to extend the lease, each for a term of five years. The annual rent for the initial term of the lease is \$225,600.

Kevin Beals, President of Micronetics, is a member of the Landlord. Mr. Beals owns sixteen percent of the outstanding units of membership interest of the Landlord.

The Audit Committee of the Board of Directors of Micronetics reviewed and approved the terms of the lease prior to its execution.

#### 16. MAJOR CUSTOMERS

The Company sells primarily to original equipment manufacturers of communications equipment in either the commercial or the defense electronic marketplace. Many of those customers are prime contractors for defense work or Fortune 500 companies with world-wide operations. The top three customers accounted for 22%, 11% and 5% of the Company's consolidated sales in fiscal 2011. For fiscal 2010, the top three customers accounted for 25%, 7% and 5% of the Company's consolidated sales. The top customer also accounts for 25% of the Company's accounts receivable at March 31, 2011 and 37% of the account receivable at March 31, 2010.

#### 17. INDUSTRY SEGMENT INFORMATION

The Company's product groups have similar characteristics such as cost to design and manufacture, applications, types of customers, and sales channels. Accordingly, Management has determined that the Company operates as a single integrated business and as such has one operating segment as a provider of RF and microwave components and subassemblies for defense and commercial customers worldwide.

Exports accounted for 15% and 11% of the Company's sales in the years ended March 31, 2011 and 2010, respectively. Sales representing shipments by geographical area of customers are shown below (in thousands):

|                                 | March 31, |               |
|---------------------------------|-----------|---------------|
|                                 | 2011      | 2010          |
| United States and Canada        | \$30,467  | \$31,387      |
| Europe                          | 4,290     | 3,043         |
| Asia                            | 472       | 410           |
| Central and South America/Other | 68        | 28            |
|                                 | \$35,297  | \$34.868      |
|                                 | \$33,297  | - Φ34,000<br> |

Moroh 21

#### 18. EMPLOYEE BENEFIT PLANS

The Company sponsors a defined contribution plan under Section 401(k) of the Internal Revenue Code under which it provides matching contributions of 50% up to 6% of the participant's annual salary.

Company contributions to the plan for fiscal 2011 and 2010 were \$199,756 and \$167,894, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued) MARCH 31, 2011 AND 2010

### 20. Unaudited Quarterly Financial Information (amounts in thousands, except per share amounts)

| FISCAL 2011                     | Q1 FY11 | Q2 FY11 | Q3 FY11 | Q4 FY11 |
|---------------------------------|---------|---------|---------|---------|
| Net sales                       | \$9,367 | \$8,984 | \$7,601 | \$9,345 |
| Gross profit                    | \$3,399 | \$3,076 | \$2,336 | \$2,741 |
| Gross profit %                  | 36%     | . ,     |         |         |
| Net income                      | \$ 500  | \$ 473  | \$ 101  | \$ 444  |
| Earnings per common share       |         |         | ,       | *       |
| —Basic                          | \$ 0.11 | \$ 0.10 | \$ 0.02 | \$ 0.10 |
| Basic weighted average shares   | 4,554   | 4,554   | 4,555   | 4,556   |
| Earnings per common share       |         |         |         | ,       |
| —Diluted                        | \$ 0.11 | \$ 0.10 | \$ 0.02 | \$ 0.10 |
| Diluted weighted average shares | 4,562   | 4,565   | 4,568   | 4,565   |
| FISCAL 2010                     | Q1 FY10 | Q2 FY10 | Q3 FY10 | Q4 FY10 |
| Net sales                       | \$7,913 | \$8,820 | \$9,009 | \$9,126 |
| Gross profit                    | \$2,476 | \$2,882 | \$3,307 | \$3,038 |
| Gross profit %                  | 31%     |         | •       | •       |
| Net (loss) income               | \$ (12) | \$ 186  | \$ 504  | \$ 470  |
| Earnings per common share       | Ψ (12)  | Ψ 100   | Ψ 504   | Ψ +10   |
| —Basic                          | \$ 0.00 | \$ 0.04 | \$ 0.11 | \$ 0.10 |
| Basic weighted average shares   |         | 4,554   | 4,554   | 4,554   |
| Earnings per common share       | .,      | .,      | 1,001   | 1,551   |
| —Diluted                        | \$ 0.00 | \$ 0.04 | \$ 0.11 | \$ 0.10 |
| Diluted weighted average shares |         | 4,554   | 4,554   | 4,557   |

#### Exhibit 21

#### LIST OF SUBSIDIARIES OF THE COMPANY

| Subsidiaries of Micronetics, Inc. | Jurisdiction of Incorporation |
|-----------------------------------|-------------------------------|
| Microwave Concepts, Inc           | Delaware                      |
| Microwave & Video Systems, Inc    | Connecticut                   |
| Stealth Microwave, Inc            | Delaware                      |
| MICA Microwave Corporation        | Delaware                      |

### CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We have issued our report dated June 6, 2011, with respect to the consolidated financial statements included in the Annual Report of Micronetics, Inc. and subsidiaries on Form 10-K for the year ended March 31, 2011. We hereby consent to the incorporation by reference of said report in the Registration Statements of Micronetics, Inc. and subsidiaries on Forms S-8 (File No. 333-48087, effective March 17, 2008, File No. 333-128223, effective September 9, 2005, File No. 333-46646, effective September 26, 2000 and File No. 333-138956, effective November 27, 2006).

/s/ GRANT THORNTON LLP Boston, Massachusetts June 6, 2011

#### CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

- I, David Robbins, certify that:
  - 1. I have reviewed this Annual Report on Form 10-K of Micronetics, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements and other financial information included in this report fairly present in all material respects the financial condition, results of operations and cash flows of the Company as of, and for, the periods presented in this report;
- 4. The Company's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Company and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Company, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the Company's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the Company's internal control over financial reporting that occurred during the Company's most recent fiscal quarter (the Company's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting; and
- 5. The Company's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Company's auditors and the audit committee of the Company's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Company's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Company's internal control over financial reporting.

Date: June 6, 2011

/s/ DAVID ROBBINS

Name: David Robbins

Title: Chief Executive Officer and Treasurer
(Principal Executive Officer)

#### CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

- I, Carl Lueders, certify that:
  - 1. I have reviewed this Annual Report on Form 10-K of Micronetics, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements and other financial information included in this report fairly present in all material respects the financial condition, results of operations and cash flows of the Company as of, and for, the periods presented in this report;
- 4. The Company's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Company and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Company, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the Company's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the Company's internal control over financial reporting that occurred during the Company's most recent fiscal quarter (the Company's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting; and
- 5. The Company's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Company's auditors and the audit committee of the Company's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Company's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Company's internal control over financial reporting.

Date: June 6, 2011

/s/ CARL LUEDERS

Name: Title:

Carl Lueders
Chief Financial Officer
(Principal Financial and Accounting
Officer)

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of Micronetics, Inc. (the "Company") on Form 10-K for the period ended March 31, 2011, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), David Robbins, Chief Executive Officer of the Company certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or Section 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

| June 6, 2011 |                 | /s/ DAVID ROBBINS                                   |
|--------------|-----------------|---|
| w            | Name:<br>Title: | David Robbins Chief Executive Officer and Treasurer |
|              |                 | (Principal Executive Officer)                       |

This certification accompanies the Report pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by the Company for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of Micronetics, Inc. (the "Company") on Form 10-K for the period ended March 31, 2011, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Carl Lueders, Chief Financial Officer of the Company certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or Section 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

| June 6, 2011 | _               | /s/ CARL LUEDERS                             |
|--------------|-----------------|--|
|              | Name:<br>Title: | Carl Lueders<br>Chief Financial Officer      |
|              | •               | (Principal Financial and Accounting Officer) |

This certification accompanies the Report pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not, except to the extent required by the Sarbanes-Oxley Act of 2002, be deemed filed by the Company for purposes of Section 18 of the Securities Exchange Act of 1934, as amended.

#### **BOARD OF DIRECTORS**

#### GERALD Y. HATTORI

Lead Director of the Board of Directors, Micronetics, Inc. President & Founder, Evolution Management, Inc.

#### DAVID SIEGEL

President, Great American Electronics

#### D'ANNE HURD

President, Crawford Consulting Group

#### **DAVID ROBBINS**

Chief Executive Officer, Micronetics, Inc

#### **EXECUTIVE OFFICERS**

#### **DAVID ROBBINS**

Chief Executive Officer and Treasurer

#### KEVIN BEALS

President and Secretary

#### CARL LUEDERS

Chief Financial Officer

#### STOCK LISTING

Micronetics' common stock is traded on the NASDAQ Capital Market under the symbol NOIZ

#### **INDEPENDENT AUDITORS**

Grant Thornton LLP 226 Causeway Street, 6th Floor Boston, MA 02114

## TRANSFER AGENT AND REGISTRAR

Computershare Trust Company, N.A. Shareholder Services 250 Royall Street Canton, MA 02021 www.computershare.com

#### **OUTSIDE LEGAL COUNSEL**

Morse, Barnes-Brown & Pendleton, PC 1601 Trapelo Road, Suite 205 Waltham, MA 02451

#### **ANNUAL MEETING**

The annual meeting of stockholders will be held at 11 a.m. on Thursday, October 20, 2011 at Morse, Barnes-Brown & Pendleton, PC, 1601 Trapelo Road, Suite 205, Waltham, MA 02451.

#### STOCKHOLDER INQUIRIES

For more information about Micronetics, Inc. or our common stock, or for a copy of our Annual Report on Form 10-K, please contact investor relations at 603-883-2900.



# MICRONETICS

www.micronetics.com

26 Hampshire Drive / Hudson, NH 03051 Tel: 603-883-2900 / Fax: 603-882-8987