



# Hallmark Financial Services, Inc., is a publicly traded holding company with wholly owned subsidiaries engaged in property and casualty insurance headquartered in Fort Worth, Texas.

## Hallmark's Business Plan

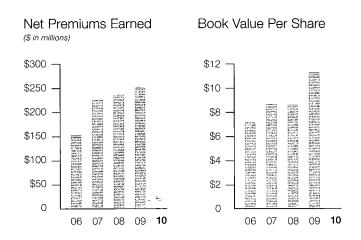
is to operate as a diversified underwriter of niche property and casualty insurance products. This plan is executed by five wholly owned operations, each with separate specialty product focus. Each operation is independent of each other and has their own senior management, underwriting, and claims staff.

# Our Corporate Strategy

is to create a "Best in Class" Specialty Insurance Company focused on underwriting profitability and long-term growth of stockholders' book value per share. Our specialty product focus and niche market strategy enable us to develop and retain in-house underwriting expertise and specialized market knowledge, which helps differentiate Hallmark from our competitors. Each operation tailors its products and product distribution to the unique nature of the risk and coverages they provide.

#### Our Financial Goal

is to earn a consistent underwriting profit and build long term shareholder value by focusing on profitability and operating efficiency versus topline premium growth and market share.



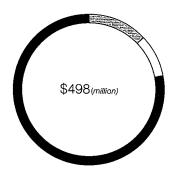
# Highlights

For the Years Ended December 31, (\$ in thousands, except per share amounts)	2010	2009	2008	2007	2006
OPERATING RESULTS					
Gross premiums produced	\$314,857	\$288,450	\$287,081	\$297,904	\$293,304
Net premium's earned	278,271	251,072	236,320	225,971	152,061
Net operating income <sup>(1)</sup>	8,264	33,257	21,124	41,769	23,950
Net income attributable to Hallmark	7,334	24,575	12,899	27,863	9,191
Weighted average shares outstanding—diluted	20,175	20,633	20,877	20,768	17,194
PER SHARE					
Net income—diluted	\$ 0.36	, \$ 1.19	\$ 0.62	\$ 1.34	\$ 0.53
Adjusted net income—diluted(2)	\$ 0.36	\$ 1.19	\$ 0.62	\$ 1.34	\$ 0.89
Book value	\$ 11.72	\$ 11.26	\$ 8.61	\$ 8.65	\$ 7.26
SELECTED BALANCE SHEET ITEMS					
Total cash and investments	\$498,237	\$445,405	\$360,683	\$427,787	\$268,000
Total assets	\$736,620	\$628,869	\$538,398	\$606,982	\$415,953
Unpaid loss and loss adjustment expenses	\$251,677	\$184,662	\$156,363	\$125,338	\$ 77,564
Unearned premiums	\$140,965	\$125,089	\$102,192	\$102,998	\$ 91,606
Total liabilities	\$499,497	\$401,228	\$358,249	\$427,361	\$265,222
Total stockholders' equity	\$235,763	\$226,517	\$179,412	\$179,621	\$150,731
Return on average equity <sup>(2)</sup>	3.2%	12.1%	7.2%	16.9%	12.9%
GAAP RATIOS					
Loss ratio	72.8%	61.2%	61.0%	58.8%	57.3%
Expense ratio	29.6%	30.5%	30.6%	29.1%	28.7%
Combined ratio	102.4%	91.7%	91.6%	87.9%	86.0%

 <sup>(1)</sup> Net operating income is income before noncash interest expense from amortization of deemed discount on convertible notes and income tax. The 2006 net operating income of \$23,950 is calculated as the reported pre-tax income of \$14,325 plus the \$9,625 interest expense from amortization of discount on convertible notes.
 (2) 2006 excludes the noncash interest expense from amortization of deemed discount on convertible notes (see accompanying reconciliation).

# Letter from Our CHAIRMAN

Mark E. Schwarz



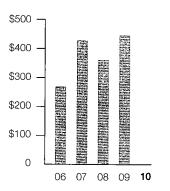
Cash and Investment

☐ Cash & Equivalents—13%

Equities—9%

■ Debt Securities—78%

Total Cash and Investments (\$ in millions)



Business conditions in the property/ casualty insurance industry remained tough throughout 2010 with a fourth consecutive year of overall rate decreases in commercial lines coverages. This circumstance resulted from an industry capital position at its highest level in history coupled with a level of insured exposures still struggling to recover to pre-recessionary levels. Against this backdrop, our 2010 increase in book value was \$9.2 million or 4% per share. This result pales in comparison to last year's increase in book value per share of 31% and our five-year average growth in book value per share of 15%.

Our produced premium of \$315 million, premiums earned of \$278 million and total revenues of \$307 million each represent new all-time highs. However, our bottom line results this year are a reminder that profitability does not follow volume. Our disappointing 2010 performance derived from a consolidated combined ratio of 102.4%, our first greater than 100% combined ratio since present management assumed responsibility for operations eight years ago. Our specialty commercial segment achieved a respectable 93.3% combined ratio, while difficulties in both standard commercial and personal lines segments drove unsatisfactory combined ratios of 109.2% and 103.8% respectively.

While continuing to work towards our corporate objective of producing consistent underwriting profits regardless of market conditions, efforts continued in 2010 throughout the company to improve in all ways. We do business in more states with more products

# "We do business in more states with more products than ever before and continue to look for ways to profitably expand our operations."

than ever before and continue to look for ways to profitably expand our operations. The acquisition of State Auto National Insurance Company and the recently announced acquisition of Texas Builders Insurance Company are examples of capital commitments that we believe will produce favorable returns and enhance the future value of our businesses. As a result of these efforts, and despite our low level of profitability in the year just ended, we believe that Hallmark is a more valuable company today than it was a year ago.

During 2010, our investment operations produced a total return on invested assets of \$25 million or 6.7%. Total cash, cash equivalents and investments grew \$53 million, or 12%, to \$498 million, or \$24.76 per share as compared to \$10.60 per share five years ago, representing an average annual gain of more than 18% per year.

Total investment securities increased 32% during the year to \$432 million, due mostly to increased investment in senior, secured, floating-rate debt instruments. Despite the increase in income-producing securities, 2010 net investment income of approximately \$15 million was flat with the prior year and still down from 2008's all-time high of \$16 million. This is due to the effect of lower market yields during the period, a decision to maintain a short overall portfolio duration, and continuing to hold

significant cash and cash equivalents in the amount of \$66 million as of year-end.

Holding cash when short-term rates are near zero is punitive to return on stockholders' equity calculations. We could easily increase our net investment income many millions of dollars per annum by holding less cash, moving out on the yield curve, and investing in taxable, rather than tax-exempt securities. However, we believe there are many dangers associated with such a policy at this time and prefer to forego current income in exchange for reduced balance sheet risk and greater flexibility with respect to future opportunities.

Although property/casualty companies remain profitable as a group, low market interest rates in conjunction with difficult industry conditions are causing ROEs to decline and an inability to grow earnings. Because Wall Street cannot predict how or when industry conditions will improve, analysts and investors continue to extrapolate the current trend ad infinitum. The result is deeply depressed valuations for many property/casualty companies, whose shares trade at or below book valueours included. While the current valuation for our shares no doubt includes an extra increment of disappointment related to our recent weak results, we believe it is short sighted to judge a business with excellent long-term results based on short-term performance. We believe that

the seven consecutive years of underwriting profitability prior to 2010 did not occur by accident. While no one can predict what will cause industry conditions to change or when it will occur, we believe there is nothing more certain than the inevitability that change will come.

In the meantime we maintain the advantages of a management team that think like owners, a balance sheet free of legacy liabilities and a short-tailed book of business that will respond to pricing adjustments relatively quickly. As we strive to learn from our mistakes of the past year, we will persistently pursue our objectives of enhancing the value of our current operations, finding suitable acquisitions at sensible prices and identifying investment opportunities in public securities that carry acceptable levels of risk and offer possibility of meaningful gains.

Mark E. Schwarz

Executive Chairman of the Board

April 2, 2011

# Letter from Our PRESIDENT & CEO

Mark J. Morrison

#### To Our Stockholders:

A.M. Best has reported that the property/ casualty insurance industry's net premiums written increased 1% in 2010 to \$425 billion from the previous year—the first increase after three consecutive years of decline. Property/casualty insurers' admitted assets. direct premiums written and net leverage also improved in 2010. Despite such improvements, the industry-wide combined ratio rose to 102.1% in 2010-a deterioration from 99.9% in 2009. Property/casualty insurers' policyholder surplus in 2010 increased 9% from 2009 to \$565 billion. However, excluding Berkshire Hathaway Inc.'s policyholder surplus increase of 47.1% year-over-year, the industry's overall increase was under 4%.

The market remains significantly overcapitalized and demand for insurance capacity is weak due to the global recession. Most carriers profess to be exercising underwriting discipline—walking away from business that does not meet their pricing targets—but it is still a very competitive market. We have seen premium levels stabilize somewhat during 2010, but they still are far below the hard market peak of 2004–2005.

For Hallmark, fiscal 2010 proved to be a year of challenges and opportunities. With a Company-wide combined ratio of 102.4% and book value per share growth of 4% year-over-year, our performance was in line with the property/casualty industry average for 2010, yet significantly missed our target for the year. This uncharacteristically poor result was due to a combination of factors affecting incurred losses in each of our three largest business units. Increased volatility of large losses and weather related claims negatively

affected the results of our Standard Commercial and E&S Commercial business units. We also experienced unfavorable results in our Personal Lines business unit, as higher than expected growth from geographic and product expansion drove a greater proportion of less seasoned business into the total mix of policies in force.

Despite the challenges we faced during the year, we continue to build opportunities for the future. With the close of our acquisition of Hallmark National Insurance Company (formerly State Auto National Insurance Company) at the end of 2010 and the renewal rights to its non-standard personal automobile business, we have a pipeline of seasoned business to fuel growth in our Personal Lines business unit for 2011 and beyond. Additionally in 2010, our E&S Commercial business unit launched a nationwide non-standard medical malpractice insurance program with the hiring of an experienced Chicagobased underwriting team.

The importance of expense control and organizational effectiveness cannot be underestimated in a soft market. Beginning in 2008, we have been proactive in our efforts to maintain operational efficiency by reducing costs through automation, technology and non-essential headcount reductions. This has allowed us to achieve a slight reduction in our expense ratio to 29.6% in 2010 and remain within our target expense ratio of 30%.

The accompanying Annual Report describes in detail the progress we have made in realizing our vision for your Company. Please let me summarize some of the highlights for you.

#### Who We Are and What We Do

We are a diversified property/casualty insurance group serving businesses and individuals in specialty and niche markets that require specialized underwriting expertise or market knowledge. We currently offer standard commercial insurance, specialty commercial insurance and personal insurance in selected market subcategories that are characteristically low-severity and short-tailed risks.

We market, distribute, underwrite and service our property/casualty insurance products through the following business units, each of which has a specific focus:

- Our Standard Commercial business unit primarily underwrites lower-severity, short-tailed commercial property/casualty insurance products in the standard market. We distribute these products through a network of over 325 independent agents primarily serving businesses in the non-urban areas of Texas, New Mexico, Oregon, Idaho, Montana, Washington, Utah, Wyoming, Arkansas and Hawaii.
- Our E&S Commercial business unit primarily offers general liability, commercial automobile and commercial property policies in the excess and surplus lines market. We offer these products to small and medium-sized commercial businesses and healthcare professionals that often do not meet the underwriting requirements of standard insurers. The E&S Commercial business unit markets its products in 24 states through 12 wholesale brokers and 63 general agency offices, as well as over 435 active independent retail agent offices throughout Texas and Oregon.

- Our Personal Lines business unit offers non-standard personal automobile, low value dwelling/homeowners, renters, motorcycle and business automobile policies. We market these policies through a network of over 5,500 independent retail agents in 28 states.
- Our General Aviation business unit offers general aviation property/casualty insurance primarily for private and small commercial aircraft and airports, marketed through approximately 200 independent specialty brokers in 47 states.
- Our Excess & Umbrella business unit offers small and middle market excess liability
  insurance and commercial umbrella coverage on both an admitted and non-admitted
  basis focusing primarily on trucking, specialty automobile, and non-fleet automobile
  coverage. We market these products through over 100 wholesale brokers nationally.

The insurance policies produced by our business units are written by our insurance company subsidiaries, as well as unaffiliated insurers. Our insurance company subsidiaries have an A.M. Best financial strength rating of "A-" VIII (Excellent). These insurance company subsidiaries are:

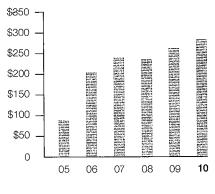
- American Hallmark Insurance Company of Texas, which presently retains a portion of the risks on the policies marketed by each of our business units;
- Hallmark Specialty Insurance Company, which presently retains a portion of the risks on the policies marketed by our E&S Commercial and Excess & Umbrella business units;
- Hallmark Insurance Company. which presently retains a portion of the risks on policies marketed by our Personal Lines, E&S Commercial, General Aviation and Excess & Umbrella business units;
- Hallmark County Mutual Insurance Company, which presently fronts certain lines of business in our E&S Commercial and Personal Lines business units in Texas, where we previously produced policies for third party county mutual insurance companies and reinsured 100% for a fronting fee. Hallmark County Mutual Insurance Company does not retain any business; and
- Hallmark National Insurance Company ("HNIC"), which was acquired on December 31, 2010. Simultaneous with the closing of the acquisition, HNIC entered into reinsurance contracts with an affiliate of the seller, State Auto Property & Casualty Insurance Company ("SAPCI"), pursuant to which SAPCI will handle all claims and assume all liabilities arising under policies issued by HNIC prior to the closing and a portion of the liabilities during a transition period of up to six months following the closing. Commencing January 1, 2011, HNIC retains a portion of the risks on the policies marketed by our Personal Lines business unit.

# Our Philosophy, Strengths and Strategies

Our goal is to create a "best-in-class" specialty property/casualty insurance group focused on underwriting profitability and long-term growth of shareholders' equity. We also seek to build a strong balance sheet based on conservative investment, reinsurance and reserving practices. In pursuing these objectives, we have certain competitive strengths, including:

- Specialized market knowledge and underwriting expertise in the market subcategories served by our business units;
- Tailored marketing strategies developed by each business unit to penetrate the specialty or niche market in which it operates;
- Superior agent and customer service from performing the underwriting, billing, customer service and claims management functions at the business unit level;
- Market diversification that spreads both our revenue and our risks among various specialty and niche markets that generally operate on different market cycles; and

# Net Premium Retention



# Retained Non-Retained

## Gross Premiums Produced

- Standard Commercial—22%
- E&S Commercial—32%
- General Aviation—7%
- Personal Lines—30%
- 買 Excess & Umbrella-9%

 An experienced management team comprised of executive officers with an average of over 20 years of insurance industry experience, as well as strong management and underwriting teams within each of our business units.

Our strategies for exploiting these competitive strengths to achieve our goal of becoming a premier specialty property/casualty insurance group include:

- Focusing on underwriting discipline and operational efficiency to consistently generate an underwriting profit in both hard and soft markets;
- Achieving organic growth in our existing business lines by consistently providing our insurance products through market cycles, expanding geographically, expanding our agency relationships and further penetrating our existing customer base;
- Pursuing selected, opportunistic acquisitions of insurance organizations operating in specialty and niche property/casualty insurance markets that are complementary to our existing operations; and
- Maintaining a strong balance sheet by employing conservative investment, reinsurance
  and reserving practices and to measure our performance based on long-term growth in
  book value per share.

## Our 2010 Performance

Our total revenues for the year were \$307 million resulting in net income \$7 million, or \$0.36 per diluted share, and operating cash flows of \$36 million. Our book value per share increased 4% during 2010 to \$11.72.

The following are highlights of the 2010 results and our plans for 2011 for our reporting segments:

Our Standard Commercial Segment struggled in a market that experienced its fourth
consecutive year of price deterioration and weak economic conditions. Gross written
premium decreased by \$4.7 million, or 6.5%, from the prior year. Price competition
among the larger regional and national carriers combined with weak economic conditions negatively affected our ability to increase written premium.

In addition, this segment experienced an unusual volume of large property and weather related losses. This resulted in a gross loss ratio of 82.6%, which was 20.5% higher than 2009, generating an annual pre-tax loss of \$2.3 million. While these results are disappointing and do not meet our expectations, we take comfort in the fact they were driven by unexpected events rather than a deterioration in the risk profile of the book. We continue to remain disciplined in underwriting and pricing standards. We are confident this discipline will deliver consistent profitable results over time.

Despite a difficult year, 2010 had several positive results. The segment implemented new technology initiatives that improved efficiency and service. This improved our expense ratio for the segment by 0.6% from the prior year. The operation also successfully expanded its geographic footprint by adding two new states, Hawaii and Arkansas.

Our Specialty Commercial Segment was also adversely impacted by weak market conditions. In addition to a weak economy and price deterioration, national standard carriers continued the practice of expanding underwriting guidelines to accommodate risks that would previously only qualify for non-standard markets. This inhibited our ability to achieve significant premium growth during the year. Gross written premium increased by \$14.5 million due to increased retention of business written in our Commercial E&S and Excess & Umbrella business units.

Pre-tax net income fell by \$7.6 million to \$13.3 million in 2010. The primary reason for the decrease was increased loss and loss adjustment expense. The gross loss ratio

increased 4.1% to 61.9%. Increased volatility in several large general liability, auto liability and aviation hull losses were the main driver of this increase. Prior year development also contributed to the increased loss and loss adjustment expense. Despite the negative trend, the segment generated a combined ratio of 93.3%, which is above our target 90% but a positive result given the overall market conditions.

All business units within the Specialty Commercial Segment continue to look for growth opportunities through geographic and/or product expansion. Our Excess & Umbrella business unit added to their underwriting team with the addition of a veteran underwriter based in Atlanta, Our Commercial E&S business unit successfully expanded their geographic footprint by three more states in 2010. In addition, they launched a nonstandard medical malpractice product. The new product is supported by the addition of a seasoned underwriting team controlling an existing book of business. We continue to look for other similar opportunities to expand the geographic reach and product offerings in our Specialty Commercial Segment.

• Our Personal Segment financial performance during 2010 was not in line with our expectations or its historically profitable results. Although the Personal Segment continued the strategy of disciplined growth through geographic, product and agency distribution expansion, we failed to achieve the difficult task of balancing growth with profitability. Gross premiums written grew 32.9% during 2010, compared with 17.9% in 2009. The combined ratio for 2010 was 103.8% compared with 86.5% for 2009. Although the 2010 combined ratio is in line with those of our true non-standard auto peers, it is an unacceptable outcome for us. We initiated remedial actions in 2010 and which continue into 2011. These corrective actions include rate increases, agency management action, tightened underwriting guidelines and

strengthened staff in the claims and product areas to address the increased size and complexity of the Personal Segment. Our expectations include the return to underwriting profitability during 2011.

We developed our Personal Segment platform to include speed-to-market, geographic and new product deployment capabilities at minimal cost. We successfully entered five additional states during 2010 and our strategic plan for 2011 includes continued geographic expansion into seven new states. We were able to leverage this capability with the acquisition of Hallmark National Insurance Company. In six phases over the first six months of 2011, we will deploy the acquired business in the 21 existing states. The seasoned business and access to the existing agency plant is an outstanding fit for our Personal Segment.

#### Where We Go From Here

In this environment of lower investment yields and slow economic growth, underwriting discipline and operational efficiency must remain our top priority. Generating consistent underwriting profitability is the best way to earn risk-appropriate return on our shareholders' equity.

Our management team is committed to defining Hallmark's culture based on maintaining underwriting profitability, strengthening the depth and breadth of our management team, expanding our business into additional specialty lines and increasing the financial strength and capitalization of the company.

While we remain cautious about the economy and general market conditions, we believe our competitive strengths and our controlled growth strategies will allow Hallmark to once again produce superior results across changing market cycles.

We have seen industry pricing trends remain consistent over the past several quarters and into 2011, with signs of slight improvement. However, with the combination of a weak economy, which has suppressed demand for insurance capacity, and another mild year for natural catastrophes, downward pressure on rate levels will continue in 2011. Recent large catastrophe losses attributable to earthquakes in New Zealand and Japan in the first quarter of 2011 may absorb some of the industry's excess capacity and, with an active U.S. storm season, prove to be the catalyst for a broad market pricing turn. Either way, we believe we are well positioned to compete in the current market or capitalize on a turn when it occurs.

Although we were disappointed with our results in 2010, we realize our accomplishments over recent years have been significant, and we remain committed to achieving the long-term goals we have set. In many ways, the events of the past year have tested the soundness of our business strategy. By all measures, our businesses underperformed their historical levels and the targets we have set for ourselves. While these results were virtually the same as the wider property/casualty industry results, our goal at Hallmark is to achieve better than industry-average performance. We are confident that, over the long term, our businesses will achieve the superior performance our stakeholders have grown to expect from us.

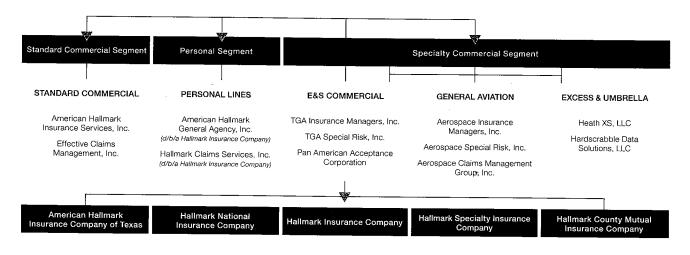
I greatly appreciate your confidence in our vision and continue to be optimistic that the best is yet to come.

Mark Minn

Mark J. Morrison President and Chief Executive Officer April 2, 2011

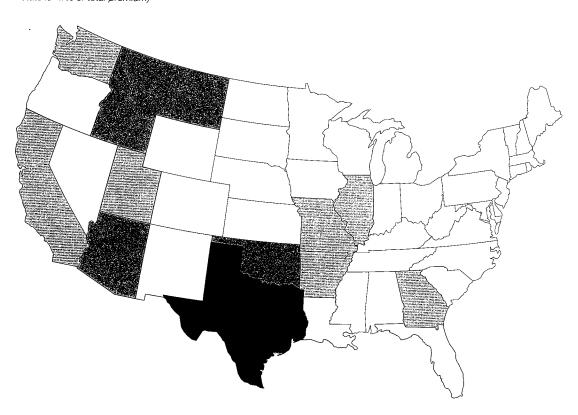
## Hallmark's Operational Structure

We segregate our five business units into three reporting segments for financial accounting purposes. Our insurance company subsidiaries retain a portion of the premiums produced by our business units. The following chart reflects the operational structure of our organization, the subsidiaries comprising our business units and the business units included in each reporting segment.



# Geographic Spread of Premiums Produced

 $^{lightarrow}$  1% to 2.99%  $^{lightarrow}$  3% to 4.99%  $^{lightarrow}$  10% and higher (Every other state is <1% of total premium)





Financial Information: 10-K

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

SEC Mail Processing Section

MAY 03 2011

# **FORM 10-K**

washington, DC

(Mark One) [X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 1:	5(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the fiscal year ended <b>DECEMBER</b>	
Or [] TRANSITION REPORT PURSUANT TO SECTION 13 (	OR 15(d) OF THE SECURITIES EXCHANGE ACT OF
For the transition period from	to
Commission file num	ber 001-11252
Hallmark Financi (Exact name of registrant as	· · · · · · · · · · · · · · · · · · ·
Nevada (State or Other Jurisdiction of Incorporation or Organizat	ion) 87-0447375 (I.R.S. Employer Identification No.)
777 Main Street, Suite 1000, Fort Worth, Texas (Address of Principal Executive Offices)	<b>76102</b> (Zip Code)
Registrant's Telephone Number, Including Area Code: (817) 348	-1600
Securities registered pursuant to Section 12(b) of the Act:	
<u>Title of Each Class</u> Common Stock \$.18 par value	Name of Each Exchange on Which Registered Nasdaq Global Market
Securities registered pursuant to Section 12(g) of the Act: None	
Indicate by check mark if the registrant is a well-known seasoned issuer, as	defined in Rule 405 of the Securities Act. YesNo_X_
Indicate by check mark if the registrant is not required to file reports pursuan	nt to Section 13 or Section 15(d) of the Act. Yes_ No X
Indicate by check mark whether the registrant (1) has filed all reports require 1934 during the preceding 12 months (or for such shorter period that the resuch filing requirements for the past 90 days.	red to be filed by Section 13 or 15(d) of the Securities Exchange Act of egistrant was required to file such reports), and (2) has been subject to Yes X. No
Indicate by check mark whether the registrant has submitted electronically a required to be submitted and posted pursuant to Rule 405 of Regulation S-T shorter period that the registrant was required to submit and post such files).	(§232.405 of this chapter) during the preceding 12 months (or for such
Indicate by check mark if disclosure of delinquent filers pursuant to Item 40 to the best of the registrant's knowledge, in definitive proxy or information any amendment to this Form 10-K.	05 of Regulation S-K is not contained herein, and will not be contained a statements incorporated by reference in Part III of this Form 10-K of
Indicate by check mark whether the registrant is a large accelerated file company. See definition of "accelerated filer", "large accelerated filer" (Check one):  Large accelerated filer Accelerated filer Non-accelerated filer	er, an accelerated filer, a non-accelerated filer or a smaller reporting and "smaller reporting company" in Rule 12b-2 of the Exchange Accelerated Smaller reporting company_X_
Indicate by check mark whether the registrant is a shell company (as defined	
State the aggregate market value of the voting and non-voting common eq the common equity was last sold, or the average bid and asked price of su recently completed second fiscal quarter. \$115,601,209	uity held by non-affiliates computed by reference to the price at which common equity, as of the last business day of the registrant's most

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date. 20,124,169 shares of common stock, \$.18 par value per share, outstanding as of March 14, 2010.

# DOCUMENTS INCORPORATED BY REFERENCE

The information required by Part III is incorporated by reference from the Registrant's definitive proxy statement to be filed with the Commission pursuant to Regulation 14A not later than 120 days after the end of the fiscal year covered by this report.

Unless the context requires otherwise, in this Form 10-K the term "Hallmark" refers solely to Hallmark Financial Services, Inc. and the terms "we," "our," and "us" refer to Hallmark and its subsidiaries. The direct and indirect subsidiaries of Hallmark are referred to in this Form 10-K in the manner identified in the chart under "Item 1. Business — Operational Structure."

# Risks Associated with Forward-Looking Statements Included in this Form 10-K

This Form 10-K contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, which are intended to be covered by the safe harbors created thereby. Forward-looking statements include statements which are predictive in nature, which depend upon or refer to future events or conditions, or which include words such as "expect," "anticipate," "intend," "plan," "believe," "estimate" or similar expressions. These statements include the plans and objectives of management for future operations, including plans and objectives relating to future growth of our business activities and availability of funds. Statements regarding the following subjects are forward-looking by their nature:

- our business and growth strategies;
- our performance goals;
- our projected financial condition and operating results;
- our understanding of our competition;
- industry and market trends;
- the impact of technology on our products, operations and business; and
- any other statements or assumptions that are not historical facts.

The forward-looking statements included in this Form 10-K are based on current expectations that involve numerous risks and uncertainties. Assumptions relating to these forward-looking statements involve judgments with respect to, among other things, future economic, competitive and market conditions, legislative initiatives, regulatory framework, weather-related events and future business decisions, all of which are difficult or impossible to predict accurately and many of which are beyond our control. Although we believe that the assumptions underlying these forward-looking statements are reasonable, any of the assumptions could be inaccurate and, therefore, there can be no assurance that the forward-looking statements included in this Form 10-K will prove to be accurate. In light of the significant uncertainties inherent in these forward-looking statements, the inclusion of such information should not be regarded as a representation that our objectives and plans will be achieved.

#### PART I

#### Item 1. Business.

#### Who We Are

We are a diversified property/casualty insurance group that serves businesses and individuals in specialty and niche markets. We offer standard commercial insurance, specialty commercial insurance and personal insurance in selected market subcategories that are characteristically low-severity and short-tailed risks. We focus on marketing, distributing, underwriting and servicing property/casualty insurance products that require specialized underwriting expertise or market knowledge. We believe this approach provides us the best opportunity to achieve favorable policy terms and pricing. The insurance policies we produce are written by our five insurance company subsidiaries as well as unaffiliated insurers.

We market, distribute, underwrite and service our property/casualty insurance products through five business units, each of which has a specific focus. Our Standard Commercial business unit (formerly known as our AHIS Operating Unit) primarily handles standard commercial insurance, our E&S Commercial business unit (formerly known as our TGA Operating Unit) concentrates on excess and surplus lines commercial insurance, our General Aviation business unit (formerly known as our Aerospace Operating Unit) specializes in general aviation insurance, our Excess & Umbrella business unit (formerly known as our Heath XS Operating Unit) handles excess commercial automobile and commercial umbrella risks on both an admitted and non-admitted basis and our Personal Lines business unit (formerly known as our Personal Lines Operating Unit) focuses on non-standard personal automobile insurance and complementary personal insurance products and services.

Each business unit has its own management team with significant experience in distributing products to its target markets and proven success in achieving underwriting profitability and providing efficient claims management. Each business unit is responsible for marketing, distribution, underwriting and claims management while we provide capital management, reinsurance, actuarial, investment, financial reporting, technology and legal services and other administrative support at the parent level. We believe this approach optimizes our operating results by allowing us to effectively penetrate our selected specialty and niche markets while maintaining operational controls, managing risks, controlling overhead and efficiently allocating our capital across business units.

We expect future growth to be derived from organic growth in the premium production of our existing business units and selected opportunistic acquisitions that meet our criteria. For the year ended December 31, 2010, approximately 89% of the total premium we produced was retained by our insurance company subsidiaries, while the remaining 11% was ceded to unaffiliated insurers.

## What We Do

We market standard commercial, specialty commercial and personal property/casualty insurance products, which are tailored to the risks and coverages required by the insured. We believe that most of our target markets are underserved by larger property/casualty underwriters because of the specialized nature of the underwriting required. We are able to offer these products profitably as a result of the expertise of our experienced underwriters. We also believe our long-standing relationships with independent general agencies and retail agents and the service we provide differentiate us from larger property/casualty underwriters.

Our Standard Commercial business unit primarily underwrites low-severity, short-tailed commercial property/casualty insurance products in the standard market. These products have historically produced stable loss results and include general liability, commercial automobile, commercial property and umbrella coverages. Our Standard Commercial business unit currently markets its products through a network of 327 independent agents primarily serving businesses in the non-urban areas of Texas, New Mexico, Oregon, Idaho, Montana, Washington, Utah, Wyoming, Arkansas and Hawaii.

Our E&S Commercial business unit primarily offers commercial property/casualty insurance products in the excess and surplus lines market. Excess and surplus lines insurance provides coverage for difficult to place risks that do not fit the underwriting criteria of insurers operating in the standard market. Our E&S Commercial business unit focuses on small-to medium-sized commercial businesses and healthcare professionals that do not meet the underwriting requirements of standard insurers due to factors such as loss history, number of years in business, minimum premium size and types of business operation. Our E&S Commercial business unit primarily writes general liability, commercial automobile and commercial property. In addition, our E&S Commercial business unit markets medical professional liability insurance on an excess and surplus lines basis. Our E&S Commercial business unit markets its products in 24 states through 12 wholesale brokers and 63 general agency offices, as well as 439 independent retail agents in Texas and Oregon.

Our General Aviation business unit offers general aviation property/casualty insurance primarily for private and small commercial aircraft and airports. The aircraft liability and hull insurance products underwritten by our General Aviation business unit are targeted to transitional or non-standard pilots who may have difficulty obtaining insurance from a standard carrier. Airport liability insurance is marketed to smaller, regional airports. Our General Aviation business unit markets these general aviation insurance products through 197 independent specialty brokers in 47 states.

Our Excess & Umbrella business unit offers small and middle market commercial umbrella and excess liability insurance on both an admitted and non-admitted basis focusing primarily on trucking, specialty automobile, and non-fleet automobile coverage. Typical risks range from one power unit to fleets of up to 200 power units. Our Excess & Umbrella business unit markets its products through 107 wholesale brokers in all 50 states.

Our Personal Lines business unit offers non-standard personal automobile policies, which generally provide the minimum limits of liability coverage mandated by state law to drivers who find it difficult to obtain insurance from standard carriers due to various factors including age, driving record, claims history or limited financial resources. Our Personal Lines business unit also provides personal products complementary to non-standard personal automobile such as low value dwelling/homeowners, renters, motorcycle policies and business auto. Our Personal Lines business unit markets these policies through 5,571 independent retail agents in 28 states.

Our insurance company subsidiaries are American Hallmark Insurance Company of Texas ("AHIC"), Hallmark Insurance Company ("HIC"), Hallmark Specialty Insurance Company ("HSIC"), Hallmark County Mutual Insurance Company ("HCM") and Hallmark National Insurance Company ("HNIC"). We acquired HNIC from State Auto Financial Corporation on December 31, 2010. Simultaneous with the closing of the acquisition, HNIC entered into reinsurance contracts with an affiliate of the seller, State Auto Property & Casualty Insurance Company ("SAPCI"), pursuant to which SAPCI will handle all claims and assume all liabilities arising under policies issued by HNIC prior to closing and a portion of the liabilities during a transition period of up to six months following the closing. AHIC, HIC, and HSIC have entered into a pooling arrangement, pursuant to which AHIC retains 46.0% of the net premiums written by any of them, HIC retains 34.1% of the net premiums written by any of them and HSIC retains 19.9% of the net premiums written by any of them. A.M. Best Company ("A.M. Best"), a nationally recognized insurance industry rating service and publisher, has pooled its ratings of these three insurance company subsidiaries and assigned a financial strength rating of "A—" (Excellent) and an issuer credit rating of "a—" to each of these individual insurance company subsidiaries and to the pool formed by these three insurance company subsidiaries. Also, A.M. Best has assigned a financial strength rating of "A—" (Excellent) and an issuer credit rating of "a—" to each of HCM and HNIC.

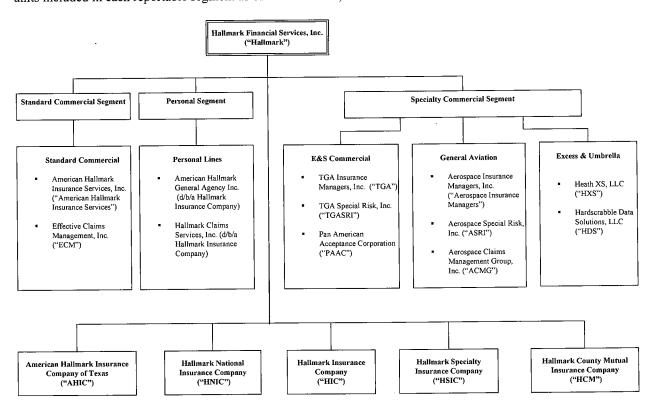
Our five business units are segregated into three reportable industry segments for financial accounting purposes. The Standard Commercial Segment presently consists solely of the Standard Commercial business unit and the Personal Segment presently consists solely of our Personal Lines business unit. The Specialty Commercial Segment includes our E&S Commercial business unit, General Aviation business unit, and Excess & Umbrella business unit. The following table displays the gross premiums produced by these reportable segments for affiliated and unaffiliated insurers for the years ended December 31, 2010, 2009 and 2008, as well as the gross premiums written and net premiums written by our insurance subsidiaries for these reportable segments for the same periods.

	Year Ended December 31,					
<del>-</del>		2010		2009		2008
_		(de	ollars	in thousar	nds)	
Gross Premiums Produced (1):						
Standard Commercial Segment	\$	67,844	\$	72,512	\$	80,193
Specialty Commercial Segment (2)		151,721		144,230		146,054
Personal Segment		95,292		71,708		60,834
Total	\$	314,857	\$	288,450	\$	287,081
<del>-</del>						
Gross Premiums Written:	_					00.100
Standard Commercial Segment	\$	67,832	\$	72,512	\$	80,190
Specialty Commercial Segment (2)		157,849		143,338		102,825
Personal Segment		95,292		71,708		60,834
Total	\$	320,973	\$	287,558	\$_	243,849
=		<del></del>				
Net Premiums Written:				60.000	Ф	75.261
Standard Commercial Segment	\$	63,572	\$	68,082	\$	75,361
Specialty Commercial Segment (2)		122,973		121,950		98,732
Personal Segment		95,09 <u>6</u>		71,708		60,834
Total	\$	281,641	\$	261,740	<u>.</u> \$	234,927

<sup>(1)</sup> Produced premium is a non-GAAP measurement that management uses to track total premium produced by our operations. Produced premium excludes unaffiliated third party premium fronted on our HCM subsidiary. We believe this is a useful tool for users of our financial statements to measure our premium production whether retained by our insurance company subsidiaries or assumed by third party insurance carriers who pay us commission revenue.

## **Operational Structure**

Our insurance company subsidiaries retain a portion of the premiums produced by our business units. The following chart reflects the operational structure of our organization, including the subsidiaries comprising our business units and the business units included in each reportable segment as of December 31, 2010.



<sup>(2)</sup> The Excess & Umbrella business unit included in the Specialty Commercial Segment was acquired effective August 29, 2008.

# Standard Commercial Segment / Standard Commercial Business Unit

The Standard Commercial Segment of our business presently consists solely of our Standard Commercial business unit. Our Standard Commercial business unit markets, underwrites and services standard commercial lines insurance primarily in the non-urban areas of Texas, New Mexico, Idaho, Oregon, Montana, Washington, Utah, Wyoming, Arkansas and Hawaii. The subsidiaries comprising our Standard Commercial business unit include American Hallmark Insurance Services, a regional managing general agency, and ECM, a claims administration company. American Hallmark Insurance Services targets customers that are in low-severity classifications in the standard commercial market, which as a group have relatively stable loss results. The typical customer is a small-to medium-sized business with a policy that covers property, general liability and automobile exposures. Our Standard Commercial business unit underwriting criteria exclude lines of business and classes of risks that are considered to be high-severity or volatile, or which involve significant latent injury potential or other long-tailed liability exposures. ECM administers the claims on the insurance policies produced by American Hallmark Insurance Services. Products offered by our Standard Commercial business unit include the following:

- Commercial automobile. Commercial automobile insurance provides third-party bodily injury and property damage
  coverage and first-party property damage coverage against losses resulting from the ownership, maintenance or use
  of automobiles and trucks in connection with an insured's business.
- General liability. General liability insurance provides coverage for third-party bodily injury and property damage
  claims arising from accidents occurring on the insured's premises or from their general business operations.
- *Umbrella*. Umbrella insurance provides coverage for third-party liability claims where the loss amount exceeds coverage limits provided by the insured's underlying general liability and commercial automobile policies.
- Commercial property. Commercial property insurance provides first-party coverage for the insured's real property, business personal property, and business interruption losses caused by fire, wind, hail, water damage, theft, vandalism and other insured perils.
- Commercial multi-peril. Commercial multi-peril insurance provides a combination of property and liability coverage that can include commercial automobile coverage on a single policy.
- Business owner's. Business owner's insurance provides a package of coverage designed for small- to medium-sized businesses with homogeneous risk profiles. Coverage includes general liability, commercial property and commercial automobile.

Our Standard Commercial business unit markets its property/casualty insurance products through 327 independent agencies operating in its target markets. Our Standard Commercial business unit applies a strict agent selection process and seeks to provide its independent agents some degree of non-contractual geographic exclusivity. Our Standard Commercial business unit also strives to provide its independent agents with convenient access to product information and personalized service. As a result, the Standard Commercial Segment has historically maintained excellent relationships with its producing agents, as evidenced by the 25-year average tenure of the 13 agency groups that each produced more than \$1.0 million in premium during the year ended December 31, 2010. During 2010, the top ten agency groups produced approximately 37%, and no individual agency group produced more than 9%, of the total premium volume of our Standard Commercial business unit.

Our Standard Commercial business unit writes most risks on a package basis using a commercial multi-peril policy or a business owner's policy. Umbrella policies are written only when our Standard Commercial business unit also writes the insured's underlying general liability and commercial automobile coverage. Through December 31, 2005, our Standard Commercial business unit marketed policies on behalf of Clarendon National Insurance Company ("Clarendon"), a third-party insurer. Our Standard Commercial business unit earns a commission based on a percentage of the earned premium it produced for Clarendon. The commission percentage is determined by the underwriting results of the policies produced. Our Standard Commercial business unit presently markets all new and renewal policies exclusively for AHIC.

All of the commercial policies written by our Standard Commercial business unit are for a term of 12 months. If the insured is unable or unwilling to pay for the entire premium in advance, we provide an installment payment plan that requires the insured to pay 20% or 25% down and the remaining payments over eight months. We charge a flat \$7.50 installment fee per payment for the installment payment plan.

# **Specialty Commercial Segment**

The Specialty Commercial Segment of our business includes our E&S Commercial business unit, our General Aviation business unit, and our Excess & Umbrella business unit. During 2010, our E&S Commercial business unit accounted for approximately 67% of the aggregate premiums produced by the Specialty Commercial Segment, with our Excess & Umbrella business unit and General Aviation business unit accounting for 18% and 15%, respectively.

**E&S Commercial business unit.** Our E&S Commercial business unit markets, underwrites, finances and services commercial lines insurance in 24 states with a particular emphasis on commercial automobile, general liability and commercial property risks produced on an excess and surplus lines basis. In addition, our E&S Commercial business unit markets medical

professional liability insurance on an excess and surplus lines basis. Excess and surplus lines insurance provides coverage for difficult to place risks that do not fit the underwriting criteria of insurers operating in the standard market. The subsidiaries comprising our E&S Commercial business unit include TGA, which is a regional managing general agency, TGASRI, and PAAC, which provides premium financing for policies marketed by TGA and certain unaffiliated general and retail agents. TGA accounts for approximately 98% of the premium volume financed by PAAC.

Our E&S Commercial business unit focuses on small-to medium-sized commercial businesses and healthcare professionals that do not meet the underwriting requirements of traditional standard insurers due to issues such as loss history, number of years in business, minimum premium size and types of business operation. During 2010, commercial automobile and general liability approximated 70% and 26%, respectively, of the premiums produced by our E&S Commercial business unit. Target risks for commercial automobile insurance are small-to medium-sized businesses with ten or fewer vehicles, which include artisan contractors, local light-to medium-service vehicles and retail delivery vehicles. Target risks for general liability insurance are small business risk exposures including artisan contractors, sales and service organizations, and building and premises liability exposures. Target risks for commercial property insurance are low-to mid-value structures including office buildings, mercantile shops, restaurants and rental dwellings, in each case with aggregate property limits of less than \$500,000. Target risks for medical professional liability insurance are medical entities and healthcare professionals, including physicians, surgeons and podiatrists. The commercial insurance products offered by our E&S Commercial business unit include the following:

- Commercial automobile. Commercial automobile insurance provides third-party bodily injury and property damage coverage and first-party property damage coverage against losses resulting from the ownership, maintenance or use of automobiles and trucks in connection with an insured's business.
- General liability. General liability insurance provides coverage for third-party bodily injury and property damage claims arising from accidents occurring on the insured's premises or from their general business operations.
- Commercial property. Commercial property insurance provides first-party coverage for the insured's real property, business personal property, theft and business interruption losses caused by fire, wind, hail, water damage, vandalism and other insured perils. Windstorm, hurricane and hail are generally excluded in coastal areas.
- *Medical professional liability*. Medical professional liability insurance provides coverage for third-party bodily injury claims resulting from professional services provided by physicians, surgeons, podiatrists and medical entities.

Our E&S Commercial business unit produces business in 24 states through 12 wholesale brokers and a network of 63 general agency offices, as well as 439 independent retail agents in Texas and Oregon. Our E&S Commercial business unit strives to simplify the placement of its excess and surplus lines policies by providing prompt quotes and signature-ready applications to its independent agents. During 2010, general agents produced 79%, retail agents produced 19% and wholesale brokers produced 2% of total premiums produced by our E&S Commercial business unit. During 2010, the top ten general agents produced approximately 38%, and no general agent produced more than 8%, of the total premium volume of our E&S Commercial business unit. During the same period, the top ten retail agents produced approximately 6%, and no retail agent produced more than 1%, of the total premium volume of our E&S Commercial business unit.

Through 2008, all business of our E&S Commercial business unit was produced under a fronting agreement with member companies of the Republic Group ("Republic"), which granted our E&S Commercial business unit the authority to develop underwriting programs, set rates, appoint retail and general agents, underwrite risks, issue policies and adjust and pay claims. We assumed 70% of the risk under this arrangement in 2008. In 2009, our E&S Commercial business unit wrote a portion of its policies under a fronting arrangement with Republic pursuant to which we assumed 100% of the risk. Commission revenue was generated under the fronting agreement on the portion of premiums not assumed by AHIC. An additional commission may be earned if certain loss ratio targets are met. Additional revenue was generated from fully earned policy fees and installment billing fees charged on the legacy personal lines products. During 2010, in states where we were not yet licensed to offer a non-admitted medical professional liability product, we utilized a fronting arrangement with a third party pursuant to which we assumed all of the risk and then retroceded a portion of the risk to third party reinsurers.

The majority of the commercial policies written by our E&S Commercial business unit are for a term of 12 months. Exceptions include a few commercial automobile policies that are written for a term that coincides with the annual harvest of crops and special event general liability policies that are written for the term of the event, which is generally one to two days. Commercial lines policies are paid in full up front or financed with various premium finance companies, including PAAC.

General Aviation business unit. Our General Aviation business unit markets, underwrites and services general aviation property/casualty insurance in 47 states. The subsidiaries comprising our General Aviation business unit include Aerospace Insurance Managers, which markets standard aviation coverages, ASRI, which markets excess and surplus lines aviation coverages, and ACMG, which handles claims management. Aerospace Insurance Managers is one of only a few similar entities in the U.S. and has focused on developing a well-defined niche centering on transitional pilots, older aircraft and small airports and aviation-related businesses. Products offered by our General Aviation business unit include the following:

- Aircraft. Aircraft insurance provides third-party bodily injury and property damage coverage and first-party hull damage coverage against losses resulting from the ownership, maintenance or use of aircraft.
- Airport liability. Airport liability insurance provides coverage for third-party bodily injury and property damage claims arising from accidents occurring on airport premises or from their operations.

Our General Aviation business unit generates its business through 197 aviation specialty brokers. These specialty brokers submit to Aerospace Insurance Managers requests for aviation insurance quotations received from the states in which we operate and our General Aviation business unit selectively determines the risks fitting its target niche for which it will prepare a quote. During 2010, the top ten independent specialty brokers produced approximately 30%, and no broker produced more than 6% of the total premium volume of our General Aviation business unit.

Our General Aviation business unit independently develops, underwrites and prices each coverage written. We target pilots who may lack experience in the type of aircraft they have acquired or are transitioning between types of aircraft. We also target pilots who may be over the age limits of other insurers. We do not accept aircraft that are used for hazardous purposes such as crop dusting or heli-skiing. Liability limits are controlled, with approximately 90% of the aircraft written in 2010 bearing per-occurrence limits of \$1,000,000 and per-passenger limits of \$100,000 or less. The average insured aircraft hull value for aircraft written in 2010 was approximately \$161,800. All general aviation policies produced by our General Aviation business unit are written through our insurance company subsidiaries.

Excess & Umbrella business unit. Our Excess & Umbrella business unit markets, underwrites and services small and middle market commercial umbrella and excess liability insurance on both an admitted and non-admitted basis in all 50 states. Limits of liability offered are from \$1,000,000 to \$5,000,000 in coverage in excess of the primary carrier's limits of liability. The principal focus of the Excess & Umbrella business unit is transportation, specifically trucking for hire, specialty automobile and non-fleet automobile coverage. The Excess & Umbrella business unit also provides umbrella and excess liability coverage for small to midsize businesses in class categories such as contracting, manufacturing, hospitality and service.

The majority of insurance policies written by our Excess & Umbrella business unit are on an annual basis. However, exceptions are common in an attempt to have policy effective dates coincide with those of the primary insurance policies. Policy premiums are due in full 30 days from the inception date of the policy.

Our Excess & Umbrella business unit markets its products through 107 wholesale brokers covering all 50 states. During 2010, the top ten wholesale brokers accounted for 54% of our Excess & Umbrella business unit premium volume, with no single wholesale broker accounting for more than 17%. During 2010, commercial excess liability risks accounted for 96% of the premiums produced by our Excess & Umbrella business unit, with the remaining 4% coming from commercial umbrella risks. The commercial insurance products offered by our Excess & Umbrella business unit include the following:

- Commercial excess liability risks. Liability insurance designed to provide an extra layer of protection for bodily injury, personal and advertising injury, or property damage losses above the primary layer of commercial automobile, general liability and employers liability insurance. The excess insurance does not begin until the limits of liability in the primary layer have been exhausted. The excess layer provides not only higher limits, but catastrophic protection from large losses.
- Commercial umbrella risks. Liability insurance protecting businesses for bodily injury, personal and advertising injury, or property damage claims in excess of the limits of their primary commercial automobile, general liability and employers liability policies, and for some claims excluded by their primary policies (subject to a deductible). Umbrella liability provides not only higher limits, but catastrophic protection for large losses.

Through June 30, 2009, our Excess & Umbrella business unit wrote policies under a fronting arrangement with a third party pursuant to which we assumed 35% of the risk. Effective July 1, 2009, in states where we are admitted, we directly insure policies written by our Excess & Umbrella business unit and reinsure a portion of the risk with third party carriers. In states where we are not admitted, our Excess & Umbrella business unit writes policies under a fronting arrangement pursuant to which we assume all of the risk and then retrocede a portion of the risk to third party reinsurers. We presently reinsure or retrocede 80% of the risk on policies written by our Excess & Umbrella business unit.

# Personal Segment / Personal Lines Business Unit

The Personal Segment of our business presently consists solely of our Personal Lines business unit. Our Personal Lines business unit markets and services non-standard personal automobile policies and low value dwelling/homeowners, renters and motorcycle coverage in 28 states. We conduct this business under the name Hallmark Insurance Company. Hallmark Insurance Company provides management, policy and claims administration services to HIC and includes the operations of American Hallmark General Agency, Inc. and Hallmark Claims Services, Inc. Our non-standard personal automobile insurance

generally provides for the minimum limits of liability coverage mandated by state laws to drivers who find it difficult to purchase automobile insurance from standard carriers as a result of various factors, including driving record, vehicle, age, claims history, or limited financial resources. Products offered by our Personal Lines business unit include the following:

- Personal automobile. Personal automobile insurance is the primary product offered by our Personal Lines business unit. Our policies typically provide coverage to individuals for bodily injury and property damage at the minimum limits required by law, and for physical damage to an insured's own vehicle from collision and various other perils. In addition, many states require policies to provide for first party personal injury protection, frequently referred to as no-fault coverage.
- Low value dwelling/homeowners. Low value dwelling/homeowners insurance provides coverage against insured's property being destroyed or damaged by various perils and coverage for liability exposure of the insured.
- Renters. Renters insurance provides coverage for the contents of a renter's home or apartment and for liability. Renter's policies are similar to homeowners insurance, except they do not cover the structure.
- Motorcycle. Motorcycle insurance provides coverage similar to the personal automobile products. A motorcycle
  policy is generally utilized for vehicles that do not qualify for a personal automobile policy because they have fewer
  than four wheels. Passenger liability may be included or excluded depending on customer choice or regulatory
  requirements.
- Business auto. Business auto insurance provides coverage to businesses for liability to others for bodily injury and property damage and for physical damage to vehicles from collision and various other perils. The business auto coverage is offered by the Personal Lines business unit as an alternative to a personal automobile policy rated with business use for one or more vehicles included on the policy.

Our Personal Lines business unit markets its non-standard personal automobile, motorcycle, business auto and property policies through 5,571 independent agents operating in its target geographic markets. Non-standard automobile represented 88% of the premiums produced during 2010. Subject to certain criteria, our Personal Lines business unit seeks to maximize the number of agents appointed in each geographic area in order to more effectively penetrate its highly competitive markets. However, our Personal Lines business unit periodically evaluates its independent agents and discontinues the appointment of agents whose production history does not satisfy certain standards. During 2010, the top ten independent agency groups produced approximately 12%, and no individual agency group produced more than 2%, of the total premium volume of our Personal Lines business unit.

During 2010, personal automobile liability coverage accounted for approximately 85% and personal automobile physical damage coverage accounted for the remaining 15% of the total non-standard automobile premiums produced by our Personal Lines business unit. American Hallmark General Agency, Inc. currently offers one-, two-, three-, six- and twelve-month policies. Our typical non-standard personal automobile customer is unable or unwilling to pay a full or half year premium in advance. Accordingly, we currently offer a direct bill program where the premiums are directly billed to the insured on a monthly basis. We charge installment fees for each payment under the direct bill program.

Our Personal Lines business unit markets non-standard personal automobile, low value/dwelling homeowners, renters, business auto and motorcycle policies in 28 states directly for HIC and AHIC. In Texas, our Personal Lines business unit markets its policies both through reinsurance arrangements with unaffiliated companies and directly for HIC, AHIC, and HCM. We provide non-standard personal automobile coverage in Texas through a reinsurance arrangement with Old American County Mutual Fire Insurance Company ("OACM") pursuant to which American Hallmark General Agency, Inc. holds a managing general agency appointment from OACM to manage the sale and servicing of OACM policies. HIC reinsures 100% of the OACM policies produced by American Hallmark General Agency, Inc. under these reinsurance arrangements. During the third quarter of 2009, HCM began fronting business previously written through OACM.

#### **Our Competitive Strengths**

We believe that we enjoy the following competitive strengths:

- Specialized market knowledge and underwriting expertise. All of our business units possess extensive knowledge of the specialty and niche markets in which they operate, which we believe allows them to effectively structure and market their property/casualty insurance products. Our Personal Lines business unit has a thorough understanding of the unique characteristics of the non-standard personal automobile market. Our Standard Commercial business unit has significant underwriting experience in its target markets for standard commercial property/casualty insurance products. In addition, our E&S Commercial business unit, General Aviation business unit, and Excess & Umbrella business unit have developed specialized underwriting expertise, which enhances their ability to profitably underwrite non-standard property/casualty insurance coverages.
- Tailored market strategies. Each of our business units has developed its own customized strategy for penetrating the specialty or niche markets in which it operates. These strategies include distinctive product structuring,

marketing, distribution, underwriting and servicing approaches by each business unit. As a result, we are able to structure our property/casualty insurance products to serve the unique risk and coverage needs of our insureds. We believe these market-specific strategies enable us to provide policies tailored to the target customer that are appropriately priced and fit our risk profile.

- Superior agent and customer service. We believe performing the underwriting, billing, customer service and claims management functions at the business unit level allows us to provide superior service to both our independent agents and insured customers. The easy-to-use interfaces and responsiveness of our business units enhance their relationships with the independent agents who sell our policies. We also believe our consistency in offering our insurance products through hard and soft markets helps to build and maintain the loyalty of our independent agents. Our customized products, flexible payment plans and prompt claims processing are similarly beneficial to our insureds.
- Market diversification. We believe operating in various specialty and niche segments of the property/casualty insurance market diversifies both our revenues and our risks. We also believe our business units generally operate on different market cycles, producing more earnings stability than if we focused entirely on one product. As a result of the pooling arrangement among three of our insurance company subsidiaries, we are able to efficiently allocate our capital among these various specialty and niche markets in response to market conditions and expansion opportunities. We believe this market diversification reduces our risk profile and enhances our profitability.
- Experienced management team. Our senior corporate management has an average of over 20 years of insurance experience. In addition, our business units have strong management teams, with an average of more than 20 years of insurance industry experience for the heads of our business units and an average of more than 15 years of underwriting experience for our underwriters. Our management has significant experience in all aspects of property/casualty insurance, including underwriting, claims management, actuarial analysis, reinsurance and regulatory compliance. In addition, Hallmark's senior management has a strong track record of acquiring businesses that expand our product offerings and improve our profitability profile.

# **Our Strategy**

We are striving to become a "Best in Class" specialty insurance company offering products in specialty and niche markets through the following strategies:

- Focusing on underwriting discipline and operational efficiency. We seek to consistently generate an underwriting profit on the business we write in hard and soft markets. Our business units have a strong track record of underwriting discipline and operational efficiency, which we seek to continue. We believe that in soft markets our competitors often offer policies at a low or negative underwriting profit in order to maintain or increase their premium volume and market share. In contrast, we seek to write business based on its profitability rather than focusing solely on premium production. To that end, we provide financial incentives to many of our underwriters and independent agents based on underwriting profitability.
- Achieving organic growth in our existing business lines. We believe we can achieve organic growth in our existing business lines by consistently providing our insurance products through market cycles, expanding geographically, expanding our product offerings, expanding our agency relationships and further penetrating our existing customer base. We believe our extensive market knowledge and strong agency relationships position us to compete effectively in our various specialty and niche markets. We also believe there is a significant opportunity to expand some of our existing business lines into new geographical areas and through new agency relationships while maintaining our underwriting discipline and operational efficiency. In addition, we believe there is an opportunity for some of our business units to further penetrate their existing customer bases with additional products offered by other business units.
- Pursuing selected, opportunistic acquisitions. We seek to opportunistically acquire insurance organizations that operate in specialty or niche property/casualty insurance markets that are complementary to our existing operations. We seek to acquire companies with experienced management teams, stable loss results and strong track records of underwriting profitability and operational efficiency. Where appropriate, we intend to ultimately retain profitable business produced by the acquired companies that would otherwise be retained by unaffiliated insurers. Our management has significant experience in evaluating potential acquisition targets, structuring transactions to ensure continued success and integrating acquired companies into our operational structure.
- Maintaining a strong balance sheet. We seek to maintain a strong balance sheet by employing conservative investment, reinsurance and reserving practices and to measure our performance based on long-term growth in book value per share.

#### Distribution

We market our property/casualty insurance products solely through independent general agents, retail agents and specialty brokers. Therefore, our relationships with independent agents and brokers are critical to our ability to identify, attract and retain profitable business. Each of our business units has developed its own tailored approach to establishing and maintaining its relationships with these independent distributors of our products. These strategies focus on providing excellent service to our agents and brokers, maintaining a consistent presence in our target niche and specialty markets through hard and soft market cycles and fairly compensating the agents and brokers who market our products. Our business units also regularly evaluate independent general and retail agents based on the underwriting profitability of the business they produce and their performance in relation to our objectives.

Except for the products of our General Aviation business unit and our Excess & Umbrella business unit, the distribution of property/casualty insurance products by our business segments is geographically concentrated. For the twelve months ended December 31, 2010, five states accounted for approximately 67% of the gross premiums retained by our insurance company subsidiaries. The following table reflects the geographic distribution of our insured risks, as represented by direct and assumed premiums written by our business segments for the twelve months ended December 31, 2010.

	Direct and Assumed Premiums Written									
State		Standard Commercial Segment		mercial Commercial gment Segment		Personal Segment		Total	Percent of Total	
				(dollars in	thous	ands)				
Texas	\$	24,989	\$	95,299	\$	22,722	\$	143,010	44.6%	
Florida		· <u>-</u>		3,494		16,136		19,630	6.1%	
New Mexico		9,267		701		7,973		17,941	5.6%	
Oregon		15,024		891		1,481		17,396	5.4%	
Louisiana		-		14,787		1,185		15,972	5.0%	
All other states		18,552	_	42,677		45,795		107,024	33.3%	
Total gross premiums written	\$	67,832	\$	157,849	\$	95,292	\$	320,973		
Percent of total	-	21.1%		49.2%		29.7%		100.0%		

## Underwriting

The underwriting process employed by our business units involves securing an adequate level of underwriting information, identifying and evaluating risk exposures and then pricing the risks we choose to accept. Each of our business units offering commercial, healthcare professionals or aviation insurance products employs its own underwriters with in-depth knowledge of the specific niche and specialty markets targeted by that business unit. We employ a disciplined underwriting approach that seeks to provide policies appropriately tailored to the specified risks and to adopt price structures that will be supported in the applicable market. Our experienced commercial, healthcare professional and aviation underwriters have developed underwriting principles and processes appropriate to the coverages offered by their respective business units.

We believe that managing the underwriting process through our business units capitalizes on the knowledge and expertise of their personnel in specific markets and results in better underwriting decisions. All of our underwriters have established limits of underwriting authority based on their level of experience. We also provide financial incentives to many of our underwriters based on underwriting profitability.

To better diversify our revenue sources and manage our risk, we seek to maintain an appropriate business mix among our business units. At the beginning of each year, we establish a target net loss ratio for each business unit. We then monitor the actual net loss ratio on a monthly basis. If any line of business fails to meet its target net loss ratio, we seek input from our underwriting, actuarial and claims management personnel to develop a corrective action plan. Depending on the particular circumstances, that plan may involve tightening underwriting guidelines, increasing rates, modifying product structure, reevaluating independent agency relationships or discontinuing unprofitable coverages or classes of risk.

An insurance company's underwriting performance is traditionally measured by its statutory loss and loss adjustment expense ratio, its statutory expense ratio and its statutory combined ratio. The statutory loss and loss adjustment expense ratio, which is calculated as the ratio of net losses and loss adjustment expenses ("LAE") incurred to net premiums earned, helps to assess the adequacy of the insurer's rates, the propriety of its underwriting guidelines and the performance of its claims department. The statutory expense ratio, which is calculated as the ratio of underwriting and operating expenses to net premiums written, assists in measuring the insurer's cost of processing and managing the business. The statutory combined ratio, which is the sum of the statutory loss and LAE ratio and the statutory expense ratio, is indicative of the overall profitability of an insurer's underwriting activities, with a combined ratio of less than 100% indicating profitable underwriting results.

The following table shows, for the periods indicated, (i) our gross premiums written (in thousands); and (ii) our underwriting results as measured by the net statutory loss and LAE ratio, the statutory expense ratio, and the statutory combined ratio.

	Year Ended December 31,						
Gross premiums written	<b>2010</b>	<b>2009</b>	2008				
	\$ 320,973	\$ 287,558	\$ 243,849				
Statutory loss & LAE ratio Statutory expense ratio Statutory combined ratio	75.0%	63.6%	63.4%				
	33.3%	32.2%	30.9%				
	108.3%	95.8%	94.3%				

These statutory ratios do not reflect the deferral of policy acquisition costs, investment income, premium finance revenues, or the elimination of inter-company transactions required by U.S. generally accepted accounting principles ("GAAP").

The premium-to-surplus percentage measures the relationship between net premiums written in a given period (premiums written, less returned premiums and reinsurance ceded to other carriers) to policyholders surplus (admitted assets less liabilities), determined on the basis of statutory accounting practices prescribed or permitted by insurance regulatory authorities. State insurance department regulators expect insurance companies to maintain a premium-to-surplus percentage of not more than 300%. For the years ended December 31, 2010, 2009 and 2008, our consolidated premium-to-surplus ratios were 154%, 150% and 170%, respectively.

# Claims Management and Administration

We believe that effective claims management is critical to our success and that our claims management process is cost-effective, delivers the appropriate level of claims service and produces superior claims results. Our claims management philosophy emphasizes the delivery of courteous, prompt and effective claims handling and embraces responsiveness to policyholders and agents. Our claims strategy focuses on thorough investigation, timely evaluation and fair settlement of covered claims while consistently maintaining appropriate case reserves. We seek to compress the cycle time of claim resolution in order to control both loss and claim handling cost. We also strive to control legal expenses by negotiating competitive rates with defense counsel and vendors, establishing litigation budgets and monitoring invoices.

Each of our business units maintains its own dedicated staff of specialized claims personnel to manage and administer claims arising under policies produced through their respective operations. The claims process is managed through a combination of experienced claims managers, seasoned claims supervisors, trained staff adjusters and independent adjustment or appraisal services, when appropriate. All adjusters are licensed in those jurisdictions for which they handle claims that require licensing. Limits on settlement authority are established for each claims supervisor and staff adjuster based on their level of experience. Independent adjusters have no claim settlement authority. Claim exposures are periodically and systematically reviewed by claim supervisors and managers as a method of quality and loss control. Large loss exposures are reviewed at least quarterly with senior management of the business unit and monitored by Hallmark senior management.

Claims personnel receive in-house training and are required to attend various continuing education courses pertaining to topics such as best practices, fraud awareness, legal environment, legislative changes and litigation management. Depending on the criteria of each business unit, our claims adjusters are assigned a variety of claims to enhance their knowledge and ensure their continued development in efficiently handling claims. As of December 31, 2010, our business units had a total of 67 claims managers, supervisors and adjusters with an average experience of approximately 15 years.

# Analysis of Losses and LAE

Our consolidated financial statements include an estimated reserve for unpaid losses and LAE. We estimate our reserve for unpaid losses and LAE by using case-basis evaluations and statistical projections, which include inferences from both losses paid and losses incurred. We also use recent historical cost data and periodic reviews of underwriting standards and claims management practices to modify the statistical projections. We give consideration to the impact of inflation in determining our loss reserves, but do not discount reserve balances.

The amount of reserves represents our estimate of the ultimate cost of all unpaid losses and LAE incurred. These estimates are subject to the effect of trends in claim severity and frequency. We regularly review the estimates and adjust them as claims experience develops and new information becomes known. Such adjustments are included in current operations, including increases and decreases, net of reinsurance, in the estimate of ultimate liabilities for insured events of prior years.

Changes in loss development patterns and claim payments can significantly affect the ability of insurers to estimate reserves for unpaid losses and related expenses. We seek to continually improve our loss estimation process by refining our ability to analyze loss development patterns, claim payments and other information within a legal and regulatory environment that

affects development of ultimate liabilities. Future changes in estimates of claim costs may adversely affect future period operating results. However, such effects cannot be reasonably estimated currently.

**Reconciliation of reserve for unpaid losses and LAE.** The following table provides a reconciliation of our beginning and ending reserve balances on a net-of-reinsurance basis for the years ended December 31, 2010, 2009 and 2008, to the gross-of-reinsurance amounts reported in our balance sheets at December 31, 2010, 2009 and 2008.

	As of and for Year Ended December 31,					
<del>-</del>	2010	2009	2008			
_	(dol	lars in thousands)				
Reserve for unpaid losses and LAE, net of reinsurance recoverables, January 1	\$176,250	\$150,025	\$120,849			
Provision for losses and LAE for claims occurring in the current period	193,354	151,999	146,059			
Increase (decrease) in reserve for unpaid losses and LAE for claims occurring in prior periods	9,190	1,620	(1,815)			
Payments for losses and LAE, net of reinsurance:  Current period  Prior periods	(91,424) (73,647)	(62,584) (64,810)	(64,610) (50,458)			
Reserve for unpaid losses and LAE at December 31, net of reinsurance recoverable	213,723	176,250	150,025			
Reinsurance recoverable on unpaid losses and LAE at December 31	37,954	8,412	6,338			
Reserve for unpaid losses and LAE at December 31, gross of reinsurance	\$251,677	\$184,662	\$156,363			

The \$9.2 million and \$1.6 million unfavorable development and \$1.8 million favorable development in prior accident years recognized in 2010, 2009 and 2008, respectively, represent normal changes in our loss reserve estimates. In 2010 and 2009, the aggregate loss reserve estimates for prior years were increased to reflect unfavorable loss development when the available information indicated a reasonable likelihood that the ultimate losses would be more than the previous estimates. In 2008, the aggregate loss reserve estimates for prior years were decreased to reflect favorable loss development when the available information indicated a reasonable likelihood that the ultimate losses would be less than the previous estimates. Generally, changes in reserves are caused by variations between actual experience and previous expectations and by reduced emphasis on the Bornhuetter-Ferguson method due to the aging of the accident years. (See "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations - Critical Accounting Estimates and Judgments - Reserves for unpaid losses and loss adjustment expenses.")

The \$9.2 million increase in reserves for unpaid losses and LAE recognized in 2010 was attributable to \$5.4 million unfavorable development on claims incurred in the 2009 accident year, \$0.6 million unfavorable development on claims incurred in the 2007 and prior accident years. Our Standard Commercial business unit, E&S Commercial business unit, Excess and Umbrella business unit and Personal Lines business unit accounted for \$4.6 million, \$1.6 million, \$0.1 million and \$3.1 million of the increase in reserves recognized during 2010, partially offset by a \$0.2 million decrease in reserves for our General Aviation business unit. The increase in reserves for our Standard Commercial business unit was largely driven by unfavorable claims development in the 2009 accident year due to late developing large property claims, including weather related claims. Further contributing to the increase in reserves for our Standard Commercial business unit was unfavorable claims development in the 2007 and prior accident years driven by large loss development in property claims coupled with modest increases in general liability. The increase in reserves for our E&S Commercial business unit was primarily the result of unfavorable development due to modest increases in 2008 hurricane claims and strengthening in general liability case reserves in the 2007 and prior accident years. The increase in reserves for our Personal Lines business unit was primarily the result of unfavorable claims development in the 2009 and 2008 accident years mostly due to geographic expansion and the settlement of bad faith claims from the 2002 and 2001 accident years.

The \$1.6 million increase in reserves for unpaid losses and LAE recognized in 2009 was attributable to \$2.0 million unfavorable development on claims incurred in the 2008 accident year, \$0.7 million favorable development on claims incurred in the 2007 accident year and \$0.3 million unfavorable development on claims incurred in the 2006 and prior accident years.

Our E&S Commercial business unit and General Aviation business unit accounted for \$4.1 million and \$0.3 million of the increase in reserves recognized during 2009, partially offset by a \$1.8 million and \$1.0 million decrease in reserves for our Standard Commercial business unit and Personal Lines business unit. The increase in reserves for our E&S Commercial business unit was largely driven by the development on a small number of commercial auto liability claims in which later reporting of medical information resulted in increased case reserves on claims with similar fact patterns. The decrease in reserves for our Standard Commercial business unit was primarily the result of favorable claims development in the 2006 through 2008 accident years with respect to general liability, partially offset by a commercial package liability claim in accident year 2005. The decrease in reserves for our Personal Lines business unit was primarily the result of favorable claims development in accident years 2007 and 2008 as well as a loss recovery from the 2002 accident year.

The \$1.8 million decrease in reserves for unpaid losses and LAE recognized in 2008 was attributable to \$0.7 million favorable development on claims incurred in the 2007 accident year, \$0.9 million favorable development on claims incurred in the 2006 accident year and \$0.2 million favorable development on claims incurred in the 2005 and prior accident years. Our Standard Commercial business unit and Personal Lines business unit accounted for \$2.4 million and \$0.7 million, respectively, of the decrease in reserves recognized in 2008, partially offset by a \$1.5 million increase in reserves in our E&S Commercial business unit. The decrease in reserves for our Standard Commercial business unit was primarily the result of favorable claims development in the 2007 accident year with respect to the commercial automobile physical damage and commercial property lines of business, offset somewhat by unfavorable development in accident year 2005 with respect to commercial package liability coverage. The decrease in reserves for our Personal Lines business unit was primarily the result of favorable claims development in accident year 2006. The increase in reserves for our E&S Commercial business unit was primarily the result of unfavorable claims development in accident years 2006 and 2007 attributable to a small number of larger than normal commercial automobile liability claims, partially offset by favorable claims development on the general liability line of business in accident years 2005 through 2007.

Analysis of loss and LAE reserve development. The following table shows the development of our loss reserves, net of reinsurance, for years ended December 31, 2000 through 2010. Section A of the table shows the estimated liability for unpaid losses and LAE, net of reinsurance, recorded at the balance sheet date for each of the indicated years. This liability represents the estimated amount of losses and LAE for claims arising in prior years that are unpaid at the balance sheet date, including losses that have been incurred but not yet reported to us. Section B of the table shows the re-estimated amount of the previously recorded liability, based on experience as of the end of each succeeding year. The estimate is increased or decreased as more information becomes known about the frequency and severity of claims.

Cumulative Redundancy/Deficiency (Section C of the table) represents the aggregate change in the estimates over all prior years. Thus, changes in ultimate development estimates are included in operations over a number of years, minimizing the significance of such changes in any one year.

# ANALYSIS OF LOSS AND LAE DEVELOPMENT As of and for Year Ended December 31

	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>20</u> (dollars	<u>05</u> s in thou	<u>2006</u> sands)	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
A. Reserve for unpaid loss & LAE,												
net of reinsurance recoverables	\$ 7,451	\$ 7,919	\$ 8,411	\$ 21,197	\$ 17,700	\$ 2	5,997	\$ 72,801	\$ 120,849	\$ 150,025	\$ 176,250	\$ 213,723
B. Net reserve re-estimated as of:												
One year later	7,974	8,096	8,875	20,003	15,300		4,820	66,387	119,034			
Two years later	7,863	8,620	8,881	19,065	15,473		4,903	68,490	118,640		5	
Three years later	7,773	8,856	8,508	19,698	13,962		23,144	68,809	120,44	4		
Four years later	7,901	8,860	8,446	18,551	14,166		23,455	69,847				
Five years later	7,997	8,855	8,478	18,769	13,163		24,425					
Six years later	7,999	8,884	8,461	17,784	17,857							
Seven years later	8,026	8,669	7,949	18,521								
Eight years later	8,014	8,855	7,950									
Nine years later	8,007	8,855										
Ten years later	8,007											
C. Net cumulative												
redundancy (deficiency)	(556)	(936)	461	2,676	(157	)	1,572	2,954	40	5 (5,13)	0) (9,190)	l
D. Cumulative amount of claims												
paid, net of reserve recoveries												
through:							1 ( 501	20.061	50.45	0 (4.01)	0 72 (47	
One year later	5,377	5,691	5,845	12,217	8,073		16,721	30,061	50,45			
Two years later	7,070	7,905	7,663	15,814	12,004		22,990	46,860	78,31		3	
Three years later	7,584	8,603	8,228	18,162	13,113		24,562	58,322	93,28	0		
Four years later	7,810	8,798	8,374	17,997	13,750		9,014	65,084				
Five years later	7,960	8,821	8,417	18,415	13,102		28,833					
Six years later	7,970	8,853	8,439		17,498	5						
Seven years later	7,995	8,869	7,949									
Eight years later	8,014	8,855	7,950									
Nine years later	8,007	8,855					-					
Ten years later	8,007											
Net reserve-December 31	7,451	7,919	8,411	21,197	17,700	)	25,997	72,801	120,84	150,02	5 176,250	213,723
Reinsurance recoverables	14,847	12,170			1,948		324	4,763	4,48			
Gross reserve-December 31	22,298	20,089			19,648		26,321	77,564	125,33			
Gross reserve December 31	22,270				•							
Net re-estimated reserve	8,007	8,855			17,85		24,425	69,847				
Re-estimated reinsurance recoverable	12,334	12,326					1,838	7,259				
Gross re-estimated reserve	20,341	21,181	18,389	23,511	19,47	8	26,263	77,106	129,31	14 162,38	33 193,163	
Gross cumulative redundancy (deficiency)	\$ 1,957	\$ (1,092		.) \$ 4,945	0 17	0 \$	58	\$ 458	E (20'	76) \$ (6,02	20) \$ (8,501	<del>-</del>

#### Reinsurance

We reinsure a portion of the risk we underwrite in order to control our exposure to losses and to protect our capital resources. We cede to reinsurers a portion of these risks and pay premiums based upon the risk and exposure of the policies subject to such reinsurance. Ceded reinsurance involves credit risk and is generally subject to aggregate loss limits. Although the reinsurer is liable to us to the extent of the reinsurance ceded, we are ultimately liable as the direct insurer on all risks reinsured. Reinsurance recoverables are reported after allowances for uncollectible amounts. We monitor the financial

condition of reinsurers on an ongoing basis and review our reinsurance arrangements periodically. Reinsurers are selected based on their financial condition, business practices and the price of their product offerings. Our reinsurance facilities are subject to annual renewal. In order to mitigate credit risk to reinsurance companies, most of our Teinsurance recoverable balance as of December 31, 2010 is with reinsurers that have an A.M. Best rating of "A-" or better.

The following table presents our gross and net premiums written and earned and reinsurance recoveries for each of the last three years.

	Year Ended December 31,							
	<u>2010</u>	2010 $2009$						
Gross premiums written	\$ 320,973	\$ 287,558	\$ 243,849					
Ceded premiums written	(39,332)	(25,818)	(8,922)					
Net premiums written	\$ 281,641	\$ 261,740	\$234,927					
Gross premiums earned	¢ 214.742	¢ 260 474	0.244.656					
Ceded premiums earned	\$ 314,743	\$ 269,474	\$ 244,656					
	(36,472)	(18,402)	(8,336)					
Net premiums earned	\$ 278,271	\$ 251,072	\$236,320					
Reinsurance recoveries	\$ 22,172	\$ 8,975	\$ 11,994					

We currently reinsure the following exposures on business generated by our business units:

- Property catastrophe. Our property catastrophe reinsurance reduces the financial impact a catastrophe could have on our commercial and personal property insurance lines. Catastrophes might include multiple claims and policyholders. Catastrophes include hurricanes, windstorms, earthquakes, hailstorms, explosions, severe winter weather and fires. Our property catastrophe reinsurance is excess-of-loss reinsurance, which provides us reinsurance coverage for losses in excess of an agreed-upon amount. We utilize catastrophe models to assist in determining appropriate retention and limits to purchase. The terms of our property catastrophe reinsurance are:
  - We retain the first \$3.0 million of property catastrophe losses; and
  - Or reinsurers reimburse us 100% for any loss in excess of our \$3.0 million retention up to \$30.0 million for each catastrophic occurrence, subject to an aggregate limit of \$54.0 million.
- <u>Commercial property</u>. Our commercial property reinsurance is excess-of-loss coverage intended to reduce the financial impact a single-event or catastrophic loss may have on our results. The terms of our commercial property reinsurance are:
  - We retain the first \$1.0 million of loss for each commercial property risk;
  - Our reinsurers reimburse us for the next \$5.0 million for each commercial property risk, and \$10.0 million for all commercial property risk involved in any one occurrence, in all cases subject to an aggregate limit of \$30.0 million for all commercial property losses occurring during the treaty period; and
  - O Individual risk facultative reinsurance is purchased on any commercial property with limits above \$6.0 million.
- <u>Commercial casualty</u>. Our commercial casualty reinsurance is excess-of-loss coverage intended to reduce the financial impact a single-event loss may have on our results. The terms of our commercial casualty reinsurance are:
  - We retain the first \$1.0 million of any commercial liability risk; and
  - Our reinsurers reimburse us for the next \$5.0 million for each commercial liability risk.
- <u>Aviation</u>. We purchase reinsurance specific to the aviation risks underwritten by our General Aviation business unit. This reinsurance provides aircraft hull and liability coverage and airport liability coverage on a per occurrence basis on the following terms:
  - We retain the first \$1.0 million of each aircraft hull or liability loss or airport liability loss; and
  - Our reinsurers reimburse us for the next \$5.5 million of each combined aircraft hull and liability loss and for the next \$4.0 million of each airport liability loss.

- Excess & Umbrella. Currently, we purchase proportional reinsurance where we retain 20% of each risk and cede the remaining 80% to reinsurers. In states where we are not yet licensed to offer a non-admitted product, we utilize a fronting arrangement pursuant to which we assume all of the risk and then retrocede a portion of that risk under the same proportional reinsurance treaty. Through June 30, 2009, our Excess & Umbrella business unit wrote policies pursuant to a general agency agreement with an unaffiliated carrier and we assumed 35% of the risk from that carrier.
- <u>E&S Commercial</u>. Currently, we purchase proportional reinsurance on our medical professional liability risks where we retain 40% of each risk and cede the remaining 60% to reinsurers. In states where we are not yet licensed to offer a non-admitted product, we utilize a fronting arrangement pursuant to which we assume all of the risk and then retrocede a portion of that risk under the same proportional reinsurance treaty.
- <u>Hallmark County Mutual</u>. HCM is used to front certain lines of business in our Specialty Commercial and Personal Segments in Texas where we previously produced policies for third party county mutual insurance companies and reinsured 100% for a fronting fee. In addition, HCM is used to front business produced by unaffiliated third parties. HCM does not retain any business.
- <u>Hallmark National Insurance Company</u>. Simultaneous with the December 31, 2010 closing of the acquisition of HNIC by HIC, HNIC entered into reinsurance contracts with an affiliate of the seller, SAPCI, pursuant to which SAPCI will handle all claims and assume all liabilities arising under policies issued by HNIC prior to closing and a portion of the liabilities during a transition period of up to six months following the closing.

#### **Investment Portfolio**

Our investment objective is to maximize current yield while maintaining safety of capital together with sufficient liquidity for ongoing insurance operations. Our investment portfolio is composed of fixed-income and equity securities. As of December 31, 2010, we had total invested assets of \$432.4 million. If market rates were to increase by 1%, the fair value of our fixed-income securities as of December 31, 2010 would decrease by approximately \$9.0 million. The following table shows the fair values of various categories of fixed-income securities, the percentage of the total fair value of our invested assets represented by each category and the tax equivalent book yield based on fair value of each category of invested assets as of December 31, 2010 and 2009.

	As of December 31, 2010					As of December 31, 2009				
		Fair Value	Percent of Total	Yield		Fair Value	Percent of Total	Yield		
	(in t	housands)			(ın t	thousands)				
Category:										
Corporate bonds	\$	85,577	22.0%	6.1%	\$	74,885	25.7%	6.2%		
Collateralized corporate bank loans		108,313	27.9%	5.0%		24,664	8.4%	6.4%		
Municipal bonds		153,913	39.6%	7.9%		184,793	63.3%	7.9%		
US Treasury securities and										
obligations of U.S. Government		39,803	10.3%	1.0%		6,836	2.4%	2.5%		
Mortgage backed		793	0.2%	5.0%		698	0.2%	5.6%		
Total	\$	388,399	100.0%	6.0%	\$	291,876	100.0%	7.2%		

The weighted average credit rating for our fixed-income portfolio, using ratings assigned by Standard and Poor's Rating Services (a division of the McGraw-Hill Companies, Inc.), was BBB+ at December 31, 2010. The following table shows the distribution of our fixed-income portfolio by Standard and Poor's rating as a percentage of total fair value as of December 31, 2010 and 2009:

	As of	As of
	December 31, 2010	December 31, 2009
Rating:		
"AAA"	11.5%	13.5%
"AA"		13.3%
"A"	18.0%	29.1%
"BBB"	31.5%	19.4%
"BB"		7.8%
"B"	· · · · · · · · · · · · · · · · · · ·	1.0%
"CCC"		1.6%
"NR"	2.3%	14.3%
Total	100.0%	100.0%
_		

The following table shows the composition of our fixed-income portfolio by remaining time to maturity as of December 31, 2010 and 2009.

	As of Decemb	per 31, 2010		As of December 31, 2009			
		Percentage of Total			Percentage of Total		
_	Fair Value	Fair Value		air Value	Fair Value		
Remaining time to maturity:	(in thousands)		(in	thousands)			
Less than one year §	34,778	9.0%	\$	36,563	12.5%		
One to five years	201,829	52.0%		138,179	47.4%		
Five to ten years	111,519	28.7%		46,335	15.9%		
More than ten years	39,480	10.1%		70,101	24.0%		
Mortgage-backed	793	0.2%		698	0.2%		
Total §	388,399	100.0%	\$	291,876	100.0%		

Our investment strategy is to conservatively manage our investment portfolio by investing primarily in readily marketable, investment-grade fixed-income securities. As of December 31, 2010, 10.2% of our investment portfolio was invested in equity securities. Our investment portfolio is managed internally. We regularly review our portfolio for declines in value. For fixed maturity investments that are considered other-than-temporarily impaired and that we do not intend to sell and will not be required to sell, we separate the amount of the impairment into the amount that is credit related (credit loss component) and the amount due to all other factors. The credit loss component is recognized in earnings and is the difference between the investment's amortized cost basis and the present value of its expected future cash flows. The remaining difference between the investment's fair value and the present value of future expected cash flows is recognized in other comprehensive income. The following table details the net unrealized gain balance by invested asset category as of December 31, 2010.

Category	Net Unrealized Gain Balance (in thousands)		
Corporate bonds	\$	2,621	
Collaterlized corporate bank loans		1,590	
Municipal bonds		579	
Equity securities		11,573	
U.S. Treasury securities and obligations of		, , , ,	
U.S. Government		36	
Mortgage-backed		43	
	\$	16,442	

As part of our overall investment strategy, we also maintain an integrated cash management system utilizing on-line banking services and daily overnight investment accounts to maximize investment earnings on all available cash.

#### Technology

The majority of our technology systems are based on products licensed from insurance-specific technology vendors that have been substantially customized to meet the unique needs of our various business units. Our technology systems primarily consist of integrated central processing computers, a series of server-based computer networks and various communications systems that allow our branch offices to share systems solutions and communicate to the home office in a timely, secure and consistent manner. We maintain backup facilities and systems through a contract with a leading provider of computer disaster recovery services. Each business unit bears the information services expenses specific to its operations as well as a portion of the corporate services expenses. Increases to vendor license and service fees are capped per annum.

We believe the implementation of our various technology systems has increased our efficiency in the processing of our business, resulting in lower operating costs. Additionally, our systems enable us to provide a high level of service to our agents and policyholders by processing our business in a timely and efficient manner, communicating and sharing data with our agents and providing a variety of methods for the payment of premiums. We believe these systems have also improved the accumulation and analysis of information for our management.

#### **Ratings**

Many insurance buyers, agents and brokers use the ratings assigned by A.M. Best and other rating agencies to assist them in assessing the financial strength and overall quality of the companies from which they are considering purchasing insurance. A.M. Best has pooled its ratings of our AHIC, HIC, and HSIC subsidiaries and assigned a financial strength rating of "A-" (Excellent) and an issuer credit rating of "a-" to each of these individual insurance company subsidiaries and to the pool formed by the three insurance company subsidiaries. A.M. Best has also assigned a financial strength rating of "A-" (Excellent) and an issuer credit rating of "a-" to HCM and HNIC. An "A-" rating is the fourth highest of 15 rating categories used by A.M. Best. In evaluating an insurer's financial and operating performance, A.M. Best reviews the company's profitability, indebtedness and liquidity, as well as its book of business, the adequacy and soundness of its reinsurance, the quality and estimated fair value of its assets, the adequacy of its loss reserves, the adequacy of its surplus, its capital structure, the experience and competence of its management and its market presence. A.M. Best's ratings reflect its opinion of an insurer's financial strength, operating performance and ability to meet its obligations to policyholders and are not an evaluation directed at investors or recommendations to buy, sell or hold an insurer's stock.

#### Competition

The property/casualty insurance market, our primary source of revenue, is highly competitive and, except for regulatory considerations, has very few barriers to entry. According to A.M. Best, there were 3,305 property/casualty insurance companies and 2,091 property/casualty insurance groups operating in North America as of July 16, 2010. Our Standard Commercial business unit competes with a variety of large national standard commercial lines carriers such as The Hartford, Travelers, Cincinnati Financial Corporation and Liberty Mutual, as well as numerous smaller regional companies. The primary competition for our E&S Commercial business unit includes such carriers as Dallas National Insurance Company, Atlantic Casualty Insurance Company, Colony Insurance Company, Burlington Insurance Company, Markel, Travelers, The Hartford, Great West Casualty Company, Sentry Insurance and QBE Insurance Group. Our General Aviation business unit considers its primary competitors to be Houston Casualty Corp., Phoenix Aviation, W. Brown & Company, AIG, Allianz Aviation Managers and Starr Aviation. The primary competition for our Excess & Umbrella business unit includes such carriers as Lexington Insurance Company, First Mercury Insurance Company, Axis Insurance Company, Gemini Insurance Company and, to a lesser extent, a number of national standard lines carriers such as Travelers and Liberty Mutual. Although our Personal Lines business unit competes with large national insurers such as Allstate, State Farm and Progressive, as a participant in the non-standard personal automobile marketplace its competition is most directly associated with numerous regional companies and managing general agencies. Our competitors include entities that have, or are affiliated with entities that have, greater financial and other resources than we have.

Generally, we compete on price, customer service, coverages offered, claims handling, financial stability, agent commission and support, customer recognition and geographic coverage. We compete with companies who use independent agents, captive agent networks, direct marketing channels or a combination thereof.

#### **Insurance Regulation**

AHIC and HCM are domiciled in Texas, HIC is domiciled in Arizona, HSIC is domiciled in Oklahoma and HNIC is domiciled in Ohio. Therefore, our insurance operations are regulated by the Texas Department of Insurance, the Arizona Department of Insurance, the Oklahoma Insurance Department and the Ohio Department of Insurance, as well as the applicable insurance department of each state in which we issue policies. Our insurance company subsidiaries are required to file quarterly and annual statements of their financial condition prepared in accordance with statutory accounting practices with the insurance departments of their respective states of domicile and the applicable insurance department of each state in which they write

business. The financial conditions of our insurance company subsidiaries, including the adequacy of surplus, loss reserves and investments, are subject to review by the insurance department of their respective states of domicile.

Periodic financial and market conduct examinations. The insurance departments of the states of domicile for our insurance company subsidiaries have broad authority to enforce insurance laws and regulations through examinations, administrative orders, civil and criminal enforcement proceedings, and suspension or revocation of an insurer's certificate of authority or an agent's license. The state insurance departments that have jurisdiction over our insurance company subsidiaries may conduct on-site visits and examinations of the insurance companies' affairs, especially as to their financial condition, ability to fulfill their obligations to policyholders, market conduct, claims practices and compliance with other laws and applicable regulations. Typically, these examinations are conducted every three to five years. In addition, if circumstances dictate, regulators are authorized to conduct special or target examinations of insurance companies to address particular concerns or issues. The results of these examinations can give rise to regulatory orders requiring remedial, injunctive or other corrective action on the part of the company that is the subject of the examination, assessment of fines or other penalties against that company. In extreme cases, including actual or pending insolvency, the insurance department may take over, or appoint a receiver to take over, the management or operations of an insurer or an agent's business or assets.

Guaranty funds. All insurance companies are subject to assessments for state-administered funds that cover the claims and expenses of insolvent or impaired insurers. The size of the assessment is determined each year by the total claims on the fund that year. Each insurer is assessed a pro rata share based on its direct premiums written in that state. Payments to the fund may be recovered by the insurer through deductions from its premium taxes over a specified period of years.

Transactions between insurance companies and their affiliates. Hallmark is also regulated as an insurance holding company by the Texas Department of Insurance, the Arizona Department of Insurance, the Oklahoma Insurance Department and the Ohio Insurance Department. Financial transactions between Hallmark or any of its affiliates and our insurance company subsidiaries are subject to regulation. Transactions between our insurance company subsidiaries and their affiliates generally must be disclosed to state regulators, and prior regulatory approval generally is required before any material or extraordinary transaction may be consummated or any management agreement, services agreement, expense sharing arrangement or other contract providing for the rendering of services on a regular, systematic basis is implemented. State regulators may refuse to approve or may delay approval of such a transaction, which may impact our ability to innovate or operate efficiently.

Dividends. Dividends and distributions to Hallmark by our insurance company subsidiaries are restricted by the insurance regulations of the respective state in which each insurance company subsidiary is domiciled. As a property/casualty insurance company domiciled in the state of Texas, AHIC may only pay dividends from unassigned surplus funds. In addition, AHIC must obtain the approval of the Texas Department of Insurance before the payment of extraordinary dividends, which are defined as dividends or distributions of cash or other property the fair market value of which combined with the fair market value of each other dividend or distribution made in the preceding 12 months exceeds the greater of: (1) statutory net income as of the prior December 31st or (2) 10% of statutory policyholders' surplus as of the prior December 31. HIC, domiciled in Arizona, may pay dividends out of that part of its available surplus funds that is derived from realized net profits on its Without prior written approval from the Arizona Department of Insurance, HIC may not pay extraordinary dividends, which are defined as dividends or distributions of cash or other property the fair market value of which combined with the fair market value of each other dividend or distribution made in the preceding 12 months exceeds the lesser of: (1) 10% of statutory policyholders' surplus as of the prior December 31 or (2) net investment income as of the prior December 31. HSIC, domiciled in Oklahoma, may only pay dividends out of that part of its available surplus funds that is derived from realized net profits on its business. Without prior written approval from the Oklahoma Insurance Department, HSIC may not pay extraordinary dividends, which are defined as dividends or distributions of cash or other property the fair market value of which combined with the fair market value of each other dividend or distribution made in the preceding 12 months exceeds the greater of: (1) 10% of statutory policyholders' surplus as of the prior December 31 or (2) statutory net income as of the prior December 31, not including realized capital gains. HNIC, domiciled in Ohio, may only pay dividends out of that part of its available surplus funds that is derived from earned surplus to shareholders. Without prior written approval from the Ohio Department of Insurance, HNIC may not pay extraordinary dividends, which are defined as dividends or distributions of cash or other property the fair market value of which combined with the fair market value of each other dividend or distribution made in the preceding 12 months exceeds the greater of: (1) 10% of statutory policyholders' surplus as of the prior December 31 or (2) statutory net income as of the prior December 31. As a county mutual, dividends from HCM are payable to policyholders.

**Risk-based capital requirements.** The National Association of Insurance Commissioners requires property/casualty insurers to file a risk-based capital calculation according to a specified formula. The purpose of the formula is twofold: (1) to assess the adequacy of an insurer's statutory capital and surplus based upon a variety of factors such as potential risks related to investment portfolio, ceded reinsurance and product mix; and (2) to assist state regulators under the RBC for Insurers Model Act by providing thresholds at which a state commissioner is authorized and expected to take regulatory action. As of December 31, 2010, the adjusted capital under the risk-based capital calculation of each of our insurance company subsidiaries substantially exceeded the minimum requirements.

Required licensing. American Hallmark Insurance Services, American Hallmark General Agency, Inc., Hallmark Claims Services, Inc., Aerospace Insurance Managers, TGA, ECM, ACMG and HXS are each subject to and in compliance with the licensing requirements of the department of insurance in each state in which they produce business. These licenses govern, among other things, the types of insurance coverages, agency and claims services and products that we may offer consumers in these states. Such licenses typically are issued only after we file an appropriate application and satisfy prescribed criteria. Generally, each state requires one officer to maintain an agent license. Claims adjusters employed by us are also subject to the licensing requirements of each state in which they conduct business. Each employed claim adjuster either holds or has applied for the required licenses. Our premium finance subsidiaries are subject to licensing, financial reporting and certain financial requirements imposed by the Texas Department of Insurance, as well as regulations promulgated by the Texas Office of Consumer Credit Commissioner.

Regulation of insurance rates and approval of policy forms. The insurance laws of most states in which our subsidiaries operate require insurance companies to file insurance rate schedules and insurance policy forms for review and approval. State insurance regulators have broad discretion in judging whether our rates are adequate, not excessive and not unfairly discriminatory and whether our policy forms comply with law. The speed at which we can change our rates depends, in part, on the method by which the applicable state's rating laws are administered. Generally, state insurance regulators have the authority to disapprove our rates or request changes in our rates.

Restrictions on cancellation, non-renewal or withdrawal. Many states have laws and regulations that limit an insurance company's ability to exit a market. For example, certain states limit an automobile insurance company's ability to cancel or not renew policies. Some states prohibit an insurance company from withdrawing from one or more lines of business in the state, except pursuant to a plan approved by the state insurance department. In some states, this applies to significant reductions in the amount of insurance written, not just to a complete withdrawal. State insurance departments may disapprove a plan that may lead to market disruption.

Investment restrictions. We are subject to state laws and regulations that require diversification of our investment portfolios and that limit the amount of investments in certain categories. Failure to comply with these laws and regulations would cause non-conforming investments to be treated as non-admitted assets for purposes of measuring statutory surplus and, in some instances, would require divestiture.

Trade practices. The manner in which we conduct the business of insurance is regulated by state statutes in an effort to prohibit practices that constitute unfair methods of competition or unfair or deceptive acts or practices. Prohibited practices include disseminating false information or advertising; defamation; boycotting, coercion and intimidation; false statements or entries; unfair discrimination; rebating; improper tie-ins with lenders and the extension of credit; failure to maintain proper records; failure to maintain proper complaint handling procedures; and making false statements in connection with insurance applications for the purpose of obtaining a fee, commission or other benefit.

*Unfair claims practices.* Generally, insurance companies, adjusting companies and individual claims adjusters are prohibited by state statutes from engaging in unfair claims practices on a flagrant basis or with such frequency to indicate a general business practice. Examples of unfair claims practices include:

- misrepresenting pertinent facts or insurance policy provisions relating to coverages at issue;
- failing to acknowledge and act reasonably promptly upon communications with respect to claims arising under insurance policies;
- failing to adopt and implement reasonable standards for the prompt investigation and settlement of claims arising under insurance policies;
- failing to affirm or deny coverage of claims within a reasonable time after proof of loss statements have been completed;
- attempting to settle a claim for less than the amount to which a reasonable person would have believed such person was entitled;
- attempting to settle claims on the basis of an application that was altered without notice to, or knowledge and consent of, the insured;
- compelling insureds to institute suits to recover amounts due under policies by offering substantially less than the amounts ultimately recovered in suits brought by them;
- refusing to pay claims without conducting a reasonable investigation;
- making claim payments to an insured without indicating the coverage under which each payment is being made;
- delaying the investigation or payment of claims by requiring an insured, claimant or the physician of either to submit a preliminary claim report and then requiring the subsequent submission of formal proof of loss forms, both of which submissions contain substantially the same information;
- failing, in the case of claim denials or offers of compromise or settlement, to promptly provide a reasonable and accurate explanation of the basis for such actions; and

• not attempting in good faith to effectuate prompt, fair and equitable settlements of claims in which liability has become reasonably clear.

#### **Employees**

As of December 31, 2010, we employed 351 people on a full-time basis. None of our employees are represented by labor unions. We consider our employee relations to be good.

#### Available Information

The Company's executive offices are located at 777 Main Street, Suite 1000 Fort Worth, Texas 76102. The Company's mailing address is 777 Main Street, Suite 1000 Fort Worth, Texas 76102. Its telephone number is (817) 348-1600. The Company's website address is www.hallmarkgrp.com. The Company files annual, quarterly and current reports, proxy statements and other information and documents with the SEC, which are made available to read and copy at the SEC's Public Reference Room at 100 F Street, N.E., Washington, D.C. 20549. You may obtain information on the operation of the Public Reference Room by contacting the SEC at 1-800-SEC-0330. Reports filed with the SEC are also made available at www.sec.gov. The Company makes available free of charge on its website its annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to those reports filed with or furnished to the SEC pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 as soon as reasonably practical after it electronically files them with or furnishes them to the SEC.

#### Item 1A. Risk Factors.

#### Our success depends on our ability to price accurately the risks we underwrite.

Our results of operations and financial condition depend on our ability to underwrite and set premium rates accurately for a wide variety of risks. Adequate rates are necessary to generate premiums sufficient to pay losses, loss settlement expenses and underwriting expenses and to earn a profit. To price our products accurately, we must collect and properly analyze a substantial amount of data; develop, test and apply appropriate pricing techniques; closely monitor and timely recognize changes in trends; and project both severity and frequency of losses with reasonable accuracy. Our ability to undertake these efforts successfully, and as a result price our products accurately, is subject to a number of risks and uncertainties, some of which are outside our control, including:

- the availability of sufficient reliable data and our ability to properly analyze available data;
- the uncertainties that inherently characterize estimates and assumptions;
- our selection and application of appropriate pricing techniques; and
- changes in applicable legal liability standards and in the civil litigation system generally.

Consequently, we could underprice risks, which would adversely affect our profit margins, or we could overprice risks, which could reduce our sales volume and competitiveness. In either case, our profitability could be materially and adversely affected.

# Our results may fluctuate as a result of cyclical changes in the property/casualty insurance industry.

Our revenue is primarily attributable to property/casualty insurance, which as an industry is cyclical in nature and has historically been characterized by soft markets followed by hard markets. A soft market is a period of relatively high levels of price competition, less restrictive underwriting standards and generally low premium rates. A hard market is a period of capital shortages resulting in lack of insurance availability, relatively low levels of competition, more selective underwriting of risks and relatively high premium rates. If we find it necessary to reduce premiums or limit premium increases due to competitive pressures on pricing in a softening market, we may experience a reduction in our premiums written and in our profit margins and revenues, which could adversely affect our financial results.

# Estimating reserves is inherently uncertain. If our loss reserves are not adequate, it will have an unfavorable impact on our results.

We maintain loss reserves to cover our estimated ultimate liability for unpaid losses and loss adjustment expenses for reported and unreported claims incurred as of the end of each accounting period. Reserves represent management's estimates of what the ultimate settlement and administration of claims will cost and are not reviewed by an independent actuary. These estimates, which generally involve actuarial projections, are based on management's assessment of facts and circumstances then known, as well as estimates of future trends in claim severity and frequency, judicial theories of liability, and other factors. These variables are affected by both internal and external events, such as changes in claims handling procedures, inflation, judicial trends and legislative changes. Many of these factors are not quantifiable. Additionally, there may be a significant lag between the occurrence of an event and the time it is reported to us. The inherent uncertainties of estimating reserves are greater for certain types of liabilities, particularly those in which the various considerations affecting the type of claim are subject to

change and in which long periods of time may elapse before a definitive determination of liability is made. Reserve estimates are continually refined in a regular and ongoing process as experience develops and further claims are reported and settled. Adjustments to reserves are reflected in the results of the periods in which such estimates are changed. For example, a 1% change in December 31, 2010 unpaid losses and LAE would have produced a \$2.5 million change to pretax earnings. Our gross loss and LAE reserves totaled \$251.7 million at December 31, 2010. Our loss and LAE reserves, net of reinsurance recoverable on unpaid loss and LAE, were \$213.7 million at that date. Because setting reserves is inherently uncertain, there can be no assurance that the current reserves will prove adequate.

# Our failure to maintain favorable financial strength ratings could negatively impact our ability to compete successfully.

Third-party rating agencies assess and rate the claims-paying ability of insurers based upon criteria established by the agencies. AHIC, HIC, and HSIC have entered into a pooling arrangement, pursuant to which AHIC retains 46.0% of the net premiums written by any of them, HIC retains 34.1% of the net premiums written by any of them and HSIC retains 19.9% of the net premiums written by any of them. A.M. Best Company ("A.M. Best"), a nationally recognized insurance industry rating service and publisher, has pooled its ratings of these three insurance company subsidiaries and assigned a financial strength rating of "A-" (Excellent) and an issuer credit rating of "a-" to each of these individual insurance company subsidiaries and to the pool formed by these three insurance company subsidiaries. Also, A.M. Best has assigned HCM and HNIC a financial strength rating of "A-" (Excellent) and an issuer credit rating of "a-".

These financial strength ratings are used by policyholders, insurers, reinsurers and insurance and reinsurance intermediaries as an important means of assessing the financial strength and quality of insurers. These ratings are not evaluations directed to potential purchasers of our common stock and are not recommendations to buy, sell or hold our common stock. Our ratings are subject to change at any time and could be revised downward or revoked at the sole discretion of the rating agencies. We believe that the ratings assigned by A.M. Best are an important factor in marketing our products. Our ability to retain our existing business and to attract new business in our insurance operations depends largely on these ratings. Our failure to maintain our ratings, or any other adverse development with respect to our ratings, could cause our current and future independent agents and insureds to choose to transact their business with more highly rated competitors. If A.M. Best downgrades our ratings or publicly indicates that our ratings are under review, it is likely that we would not be able to compete as effectively with our competitors, and our ability to sell insurance policies could decline. If that happens, our sales and earnings would decrease. For example, many of our agencies and insureds have guidelines that require us to have an A.M. Best financial strength rating of "A-" (Excellent) or higher. A reduction of our A.M. Best rating below "A-" would prevent us from issuing policies to insureds or potential insureds with such ratings requirements. Because lenders and reinsurers will use our A.M. Best ratings as a factor in deciding whether to transact business with us, the failure of our insurance company subsidiaries to maintain their current ratings could dissuade a lender or reinsurance company from conducting business with us or might increase our interest or reinsurance costs. In addition, a ratings downgrade by A.M. Best below "A-" would require us to post collateral in support of our obligations under certain of our reinsurance agreements pursuant to which we assume business.

# The loss of key executives could disrupt our business.

Our success will depend in part upon the continued service of certain key executives. Our success will also depend on our ability to attract and retain additional executives and personnel. We do not have employment agreements with our Chief Executive Officer or any of our executive officers. The loss of key personnel, or our inability to recruit and retain additional qualified personnel, could cause disruption in our business and could prevent us from fully implementing our business strategies, which could materially and adversely affect our business, growth and profitability.

# Our industry is very competitive, which may unfavorably impact our results of operations.

The property/casualty insurance market, our primary source of revenue, is highly competitive and, except for regulatory considerations, has very few barriers to entry. According to A.M. Best, there were 3,305 property/casualty insurance companies and 2,091 property/casualty insurance groups operating in North America as of July 16, 2010. Our Standard Commercial business unit competes with a variety of large national standard commercial lines carriers such as The Hartford. Travelers, Cincinnati Financial Corporation and Liberty Mutual, as well as numerous smaller regional companies. The primary competition for our E&S Commercial business unit includes such carriers as Dallas National Insurance Company, Atlantic Casualty Insurance Company, Colony Insurance Company, Burlington Insurance Company, Markel, Travelers, The Hartford, Great West Casualty Company, Sentry Insurance and QBE Insurance Group. Our General Aviation business unit considers its primary competitors to be Houston Casualty Corp., Phoenix Aviation, W. Brown & Company, AIG, Allianz Aviation Managers and Starr Aviation. The primary competition for our Excess & Umbrella business unit includes such carriers as Lexington Insurance Company, First Mercury Insurance Company, Axis Insurance Company, Gemini Insurance Company and, to a lesser extent, a number of national standard lines carriers such as Travelers and Liberty Mutual. Although our Personal Lines business unit competes with large national insurers such as Allstate, State Farm and Progressive, as a participant in the non-standard personal automobile marketplace its competition is most directly associated with numerous regional companies and managing general agencies. Our competitors include entities that have, or are affiliated with entities that have, greater financial and other resources than we have. In addition, competitors may attempt to increase market share by lowering rates. In

that case, we could experience reductions in our underwriting margins, or sales of our insurance policies could decline as customers purchase lower-priced products from our competitors. Losing business to competitors offering similar products at lower prices, or having other competitive advantages, could adversely affect our results of operations.

## Our results may be unfavorably impacted if we are unable to obtain adequate reinsurance.

As part of our overall risk and capacity management strategy, we purchase reinsurance for significant amounts of risk, especially catastrophe risks that we and our insurance company subsidiaries underwrite. Our catastrophe and non-catastrophe reinsurance facilities are generally subject to annual renewal. We may be unable to maintain our current reinsurance facilities or to obtain other reinsurance facilities in adequate amounts and at favorable rates. The amount, availability and cost of reinsurance are subject to prevailing market conditions beyond our control, and may affect our ability to write additional premiums as well as our profitability. If we are unable to obtain adequate reinsurance protection for the risks we have underwritten, we will either be exposed to greater losses from these risks or we will reduce the level of business that we underwrite, which will reduce our revenue.

# If the companies that provide our reinsurance do not pay our claims in a timely manner, we could incur severe losses.

We purchase reinsurance by transferring, or ceding, part of the risk we have assumed to a reinsurance company in exchange for part of the premium we receive in connection with the risk. Although reinsurance makes the reinsurer liable to us to the extent the risk is transferred or ceded to the reinsurer, it does not relieve us of our liability to our policyholders. Accordingly, we bear credit risk with respect to our reinsurers. We cannot assure that our reinsurers will pay all of our reinsurance claims, or that they will pay our claims on a timely basis. At December 31, 2010, we had a total of \$65.0 million due us from reinsurers, including \$39.5 million of recoverables from losses and \$25.5 million in ceded unearned premiums. The largest amount due us from a single reinsurer as of December 31, 2010 was \$26.7 million reinsurance and premium recoverable from SAPCI arising in connection with the acquisition of HNIC on December 31, 2010. If any of our reinsurers are unable or unwilling to pay amounts they owe us in a timely fashion, we could suffer a significant loss or a shortage of liquidity, which would have a material adverse effect on our business and results of operations.

# Catastrophic losses are unpredictable and may adversely affect our results of operations, liquidity and financial condition.

Property/casualty insurance companies are subject to claims arising out of catastrophes that may have a significant effect on their results of operations, liquidity and financial condition. Catastrophes can be caused by various events, including hurricanes, windstorms, earthquakes, hail storms, explosions, severe winter weather and fires, and may include man-made events, such as terrorist attacks. The incidence, frequency, and severity of catastrophes are inherently unpredictable. The extent of losses from a catastrophe is a function of both the total amount of insured exposure in the area affected by the event and the severity of the event. Claims from catastrophic events could reduce our net income, cause substantial volatility in our financial results for any fiscal quarter or year or otherwise adversely affect our financial condition, liquidity or results of operations. Catastrophes may also negatively affect our ability to write new business. Increases in the value and geographic concentration of insured property and the effects of inflation could increase the severity of claims from catastrophic events in the future.

#### Catastrophe models may not accurately predict future losses.

Along with other insurers in the industry, we use models developed by third-party vendors in assessing our exposure to catastrophe losses that assume various conditions and probability scenarios. However, these models do not necessarily accurately predict future losses or accurately measure losses currently incurred. Catastrophe models, which have been evolving since the early 1990s, use historical information about various catastrophes and detailed information about our in-force business. While we use this information in connection with our pricing and risk management activities, there are limitations with respect to their usefulness in predicting losses in any reporting period. Examples of these limitations are significant variations in estimates between models and modelers and material increases and decreases in model results due to changes and refinements of the underlying data elements and assumptions. Such limitations lead to questionable predictive capability and post-event measurements that have not been well understood or proven to be sufficiently reliable. In addition, the models are not necessarily reflective of company or state-specific policy language, demand surge for labor and materials or loss settlement expenses, all of which are subject to wide variation by catastrophe. Because the occurrence and severity of catastrophes are inherently unpredictable and may vary significantly from year to year, historical results of operations may not be indicative of future results of operations.

#### We are subject to comprehensive regulation, and our results may be unfavorably impacted by these regulations.

We are subject to comprehensive governmental regulation and supervision. Most insurance regulations are designed to protect the interests of policyholders rather than of the stockholders and other investors of the insurance companies. These regulations, generally administered by the department of insurance in each state in which we do business, relate to, among other things:

• approval of policy forms and rates;

- standards of solvency, including risk-based capital measurements, which are a measure developed by the National Association of Insurance Commissioners and used by the state insurance regulators to identify insurance companies that potentially are inadequately capitalized;
- licensing of insurers and their agents;
- restrictions on the nature, quality and concentration of investments;
- restrictions on the ability of insurance company subsidiaries to pay dividends;
- restrictions on transactions between insurance company subsidiaries and their affiliates;
- requiring certain methods of accounting;
- periodic examinations of operations and finances;
- the use of non-public consumer information and related privacy issues;
- the use of credit history in underwriting and rating;
- limitations on the ability to charge policy fees;
- the acquisition or disposition of an insurance company or of any company controlling an insurance company;
- involuntary assignments of high-risk policies, participation in reinsurance facilities and underwriting associations, assessments and other governmental charges;
- restrictions on the cancellation or non-renewal of policies and, in certain jurisdictions, withdrawal from writing certain lines of business;
- prescribing the form and content of records of financial condition to be filed;
- requiring reserves for unearned premium, losses and other purposes; and
- with respect to premium finance business, the federal Truth-in-Lending Act and similar state statutes. In states where specific statutes have not been enacted, premium finance is generally subject to state usury laws that are applicable to consumer loans.

State insurance departments also conduct periodic examinations of the affairs of insurance companies and require filing of annual and other reports relating to the financial condition of insurance companies, holding company issues and other matters. Our business depends on compliance with applicable laws and regulations and our ability to maintain valid licenses and approvals for our operations. Regulatory authorities may deny or revoke licenses for various reasons, including violations of regulations. Changes in the level of regulation of the insurance industry or changes in laws or regulations themselves or interpretations by regulatory authorities could have a material adverse affect on our operations. In addition, we could face individual, group and class-action lawsuits by our policyholders and others for alleged violations of certain state laws and regulations. Each of these regulatory risks could have an adverse effect on our profitability.

# State statutes limit the aggregate amount of dividends that our subsidiaries may pay Hallmark, thereby limiting its funds to pay expenses and dividends.

Hallmark is a holding company and a legal entity separate and distinct from its subsidiaries. As a holding company without significant operations of its own, Hallmark's principal sources of funds are dividends and other sources of funds from its subsidiaries. State insurance laws limit the ability of Hallmark's insurance company subsidiaries to pay dividends and require our insurance company subsidiaries to maintain specified minimum levels of statutory capital and surplus. The aggregate maximum amount of dividends permitted by law to be paid by an insurance company does not necessarily define an insurance company's actual ability to pay dividends. The actual ability to pay dividends may be further constrained by business and regulatory considerations, such as the impact of dividends on surplus, by our competitive position and by the amount of premiums that we can write. Without regulatory approval, the aggregate maximum amount of dividends that could be paid to Hallmark in 2011 by our insurance company subsidiaries is \$16.3 million. State insurance regulators have broad discretion to limit the payment of dividends by insurance companies and Hallmark's right to participate in any distribution of assets of one of our insurance company subsidiaries is subject to prior claims of policyholders and creditors except to the extent that its rights, if any, as a creditor are recognized. Consequently, Hallmark's ability to pay debts, expenses and cash dividends to our stockholders may be limited.

# Our insurance company subsidiaries are subject to minimum capital and surplus requirements. Failure to meet these requirements could subject us to regulatory action.

Our insurance company subsidiaries are subject to minimum capital and surplus requirements imposed under the laws of their respective states of domicile and each state in which they issue policies. Any failure by one of our insurance company

subsidiaries to meet minimum capital and surplus requirements imposed by applicable state law will subject it to corrective action, which may include requiring adoption of a comprehensive financial plan, revocation of its license to sell insurance products or placing the subsidiary under state regulatory control. Any new minimum capital and surplus requirements adopted in the future may require us to increase the capital and surplus of our insurance company subsidiaries, which we may not be able to do.

## We are subject to assessments and other surcharges from state guaranty funds, mandatory reinsurance arrangements and state insurance facilities, which may reduce our profitability.

Virtually all states require insurers licensed to do business therein to bear a portion of the unfunded obligations of impaired or insolvent insurance companies. These obligations are funded by assessments, which are levied by guaranty associations within the state, up to prescribed limits, on all member insurers in the state on the basis of the proportionate share of the premiums written by member insurers in the lines of business in which the impaired, insolvent or failed insurer was engaged. Accordingly, the assessments levied on us by the states in which we are licensed to write insurance may increase as we increase our premiums written. In addition, as a condition to the ability to conduct business in certain states, insurance companies are required to participate in mandatory reinsurance funds. The effect of these assessments and mandatory reinsurance arrangements, or changes in them, could reduce our profitability in any given period or limit our ability to grow our business.

We monitor developments with respect to various state facilities, such as the Texas FAIR Plan and the Texas Windstorm Insurance Association. The impact of any catastrophe experience on these facilities could result in the facilities recognizing a financial deficit or a financial deficit greater than the level currently estimated. They may, in turn, have the ability to assess participating insurers when financial deficits occur, adversely affecting our results of operations. While these facilities are generally designed so that the ultimate cost is borne by policyholders, the exposure to assessments and the availability of recoupments or premium rate increases from these facilities may not offset each other in our financial statements. Moreover, even if they do offset each other, they may not offset each other in financial statements for the same fiscal period due to the ultimate timing of the assessments and recoupments or premium rate increases, as well as the possibility of policies not being renewed in subsequent years.

#### Adverse securities market conditions can have a significant and negative impact on our investment portfolio.

Our results of operations depend in part on the performance of our invested assets. As of December 31, 2010, 90% of our investment portfolio was invested in fixed-income securities. Certain risks are inherent in connection with fixed-income securities, including loss upon default and price volatility in reaction to changes in interest rates and general market factors. In general, the fair value of a portfolio of fixed-income securities increases or decreases inversely with changes in the market interest rates, while net investment income realized from future investments in fixed-income securities increases or decreases along with interest rates. In addition, 12% of our fixed-income securities have call or prepayment options. This subjects us to reinvestment risk should interest rates fall and issuers call their securities. Furthermore, actual net investment income and/or cash flows from investments that carry prepayment risk, such as mortgage-backed and other asset-backed securities, may differ from those anticipated at the time of investment as a result of interest rate fluctuations. An investment has prepayment risk when there is a risk that cash flows from the repayment of principal might occur earlier than anticipated because of declining interest rates or later than anticipated because of rising interest rates. The fair value of our fixed-income securities as of December 31, 2010 was \$388.4 million. If market interest rates were to increase 1%, the fair value of our fixed-income securities would decrease by approximately \$9.0 million as of December 31, 2010. The calculated change in fair value was determined using duration modeling assuming no prepayments.

In addition to the general risks described above, although 75% of our portfolio is investment-grade, our fixed-income securities are nonetheless subject to credit risk. If any of the issuers of our fixed-income securities suffer financial setbacks, the ratings on the fixed-income securities could fall (with a concurrent fall in market value) and, in a worst case scenario, the issuer could default on its obligations. Hallmark has no exposure in its investment portfolio to sub-prime mortgages and \$0.8 million total exposure in mortgage-backed securities. Future changes in the fair value of our available-for-sale securities will be reflected in other comprehensive income. Similar treatment is not available for liabilities. Therefore, interest rate fluctuations could adversely affect our stockholders' equity, total comprehensive income and/or cash flows.

# We rely on independent agents and specialty brokers to market our products and their failure to do so would have a material adverse effect on our results of operations.

We market and distribute our insurance programs exclusively through independent insurance agents and specialty insurance brokers. As a result, our business depends in large part on the marketing efforts of these agents and brokers and on our ability to offer insurance products and services that meet the requirements of the agents, the brokers and their customers. However, these agents and brokers are not obligated to sell or promote our products and many sell or promote competitors' insurance products in addition to our products. Some of our competitors have higher financial strength ratings, offer a larger variety of products, set lower prices for insurance coverage and/or offer higher commissions than we do. Therefore, we may not be able to continue to attract and retain independent agents and brokers to sell our insurance products. The failure or inability of

independent agents and brokers to market our insurance products successfully could have a material adverse impact on our business, financial condition and results of operations.

#### We may experience difficulty in integrating acquisitions into our operations.

The successful integration of any newly acquired businesses into our operations will require, among other things, the retention and assimilation of their key management, sales and other personnel; the coordination of their lines of insurance products and services; the adaptation of their technology, information systems and other processes; and the retention and transition of their customers. Unexpected difficulties in integrating any acquisition could result in increased expenses and the diversion of management time and resources. If we do not successfully integrate any acquired business into our operations, we may not realize the anticipated benefits of the acquisition, which could have a material adverse impact on our financial condition and results of operations. Further, any potential acquisitions may require significant capital outlays and, if we issue equity or convertible debt securities to pay for an acquisition, the issuance may be dilutive to our existing stockholders.

## Our geographic concentration ties our performance to the business, economic and regulatory conditions of certain states.

The following states accounted for 67% of our gross written premiums for 2010: Texas (45%), Florida (6%), New Mexico (6%), Oregon (5%) and Louisiana (5%). Our revenues and profitability are subject to the prevailing regulatory, legal, economic, political, demographic, competitive, weather and other conditions in the principal states in which we do business. Changes in any of these conditions could make it less attractive for us to do business in such states and would have a more pronounced effect on us compared to companies that are more geographically diversified. In addition, our exposure to severe losses from localized natural perils, such as windstorms or hailstorms, is increased in those areas where we have written significant numbers of property/casualty insurance policies.

## The exclusions and limitations in our policies may not be enforceable.

Many of the policies we issue include exclusions or other conditions that define and limit coverage, which exclusions and conditions are designed to manage our exposure to certain types of risks and expanding theories of legal liability. In addition, many of our policies limit the period during which a policyholder may bring a claim under the policy, which period in many cases is shorter than the statutory period under which these claims can be brought by our policyholders. While these exclusions and limitations help us assess and control our loss exposure, it is possible that a court or regulatory authority could nullify or void an exclusion or limitation, or legislation could be enacted modifying or barring the use of these exclusions and limitations. This could result in higher than anticipated losses and LAE by extending coverage beyond our underwriting intent or increasing the number or size of claims, which could have a material adverse effect on our operating results. In some instances, these changes may not become apparent until some time after we have issued the insurance policies that are affected by the changes. As a result, the full extent of liability under our insurance contracts may not be known for many years after a policy is issued.

# We rely on our information technology and telecommunications systems and the failure or disruption of these systems could disrupt our operations and adversely affect our results of operations.

Our business is highly dependent upon the successful and uninterrupted functioning of our information technology and telecommunications systems. We rely on these systems to process new and renewal business, provide customer service, make claims payments and facilitate collections and cancellations, as well as to perform actuarial and other analytical functions necessary for pricing and product development. Our systems could fail of their own accord or might be disrupted by factors such as natural disasters, power disruptions or surges, computer hackers or terrorist attacks. Failure or disruption of these systems for any reason could interrupt our business and adversely affect our results of operations.

## Global climate change may have an adverse effect on our financial statements.

Although uncertainty remains as to the nature and effect of greenhouse gas emissions, we could suffer losses if global climate change results in an increase in the frequency and severity of natural disasters. As with traditional natural disasters, claims arising from these incidents could increase our exposure to losses and have a material adverse impact on our business, results of operations, and/or financial condition.

#### Item 1B. Unresolved Staff Comments.

Not applicable

#### Item 2. Properties.

Our corporate headquarters and Standard Commercial business unit are located at 777 Main Street, Suite 1000, Fort Worth, Texas. The suite is located in a high-rise office building and contains 27,808 square feet of space. The rent is currently \$34,644 per month pursuant to a lease which expires June 30, 2011. On February 28, 2011, an amendment to the office lease

agreement was executed which extends the term of the lease for an additional period of 132 months commencing on July 1, 2011. After a twelve month rent abatement period, the initial rent will be \$46,347 per month. Our corporate headquarters also occupies ten offices in an executive suite located in the same building for \$10,200 per month under a Tease that expires March 31, 2011.

Our E&S Commercial business unit is presently located at 7550 IH-10 West, San Antonio, Texas. These leased premises consist of a 16,599 square foot office suite and 800 square feet of storage space. The rent is currently \$21,749 per month pursuant to a lease that expires November 30, 2020. Our E&S Commercial business unit also maintains a small office in Chicago Illinois, the fixed rent on which is currently \$3,845 under a lease that expires March 31, 2011. Our E&S Commercial business unit also maintains a small branch office in Lubbock, Texas. Rent on this branch office is currently \$1,000 per month under a lease that expires April 30, 2012.

Our General Aviation business unit is located at 15280 Addison Road, Suite 250, Addison, Texas. The suite is located in a low-rise office building and contains 8,219 square feet of space. The rent is currently \$9,931 per month pursuant to a lease that expires May 31, 2018. Our General Aviation business unit also maintains a branch office in Glendale, California. Rent on the 1,196 square foot suite is currently \$2,452 per month pursuant to a lease which expires July 31, 2012.

Our Excess & Umbrella business unit is located at 59 South Finley Avenue, Basking Ridge, New Jersey. The suite is located in a low-rise office building and contains 2,285 square feet of space. The rent is currently \$3,713 per month pursuant to a lease that expires April 30, 2013.

Our Personal Lines business unit is located at 6500 Pinecrest, Suite 100, Plano, Texas. The suite is located in a one story office building and contains 23,941 square feet of space. The rent is currently \$28,330 per month pursuant to a lease that expires January 31, 2016.

#### Item 3. Legal Proceedings.

In December 2010, TGA was informed by the Texas Comptroller of Public Accounts that a surplus lines tax audit covering the period January 1, 2007 through December 31, 2009 was complete. TGA frequently acts as a managing general underwriter ("MGU") authorized to underwrite policies on behalf of Republic Vanguard Insurance Company and Hallmark Specialty Insurance Company, both Texas eligible surplus lines insurance carriers. In its role as the MGU, TGA underwrites policies on behalf of these carriers while other agencies located in Texas generally referred to as "producing agents" deliver the policies to the insureds and collect all premiums due from the insureds. During the period under audit, the producing agents also collected the surplus lines premium taxes due on the policies from the insureds, held them in trust, and timely remitted those taxes to the Comptroller. We believe this system for collecting and paying the required surplus lines premium taxes complies in all respects with the Texas Insurance Code and other regulations, which clearly require that the same party who delivers the policies and collects the premiums will also collect premium taxes, hold premium taxes in trust, and pay premium taxes to the Comptroller. It also complies with long standing industry practice. The Comptroller asserts that TGA is liable for the surplus lines premium taxes related to policy transactions and premiums collected from surplus lines insureds during the audit period and that TGA therefore owes \$4.5 million in premium taxes, as well as \$0.9 million in penalties and interest for the audit period.

We disagree with the Comptroller and intend to vigorously fight their assertion that TGA is liable for the surplus lines premium taxes. At this stage, we cannot predict the course of any proceedings, the timing of any rulings or other significant events relating to such surplus lines tax audit. Given these limitations and the inherent difficulty of projecting the outcome of regulatory disputes, we are presently unable to reasonably estimate the possible loss or legal costs that are likely to arise out of the surplus lines tax audit or any future proceedings relating to this matter.

We are engaged in various legal proceedings that are routine in nature and incidental to our business. None of these proceedings, either individually or in the aggregate, are believed, in our opinion, to have a material adverse effect on our consolidated financial position or our results of operations.

#### Item 4. (Removed and reserved.)

#### **PART II**

Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

#### Market for Common Stock

Our common stock is currently-traded on the Nasdaq Global Market under the symbol "HALL." The following table shows the high and low sales prices of our common stock on the Nasdaq Global Market for each quarter since January 1, 2009.

<u>Period</u>	H	igh Sale	Lo	w Sale
Year Ended December 31, 2010:				
First quarter	\$	9.45	\$	7.36
Second quarter		11.98		8.86
Third quarter		11.05		8.00
Fourth quarter		9.64		8.40
Year Ended December 31, 2009:				
First quarter	\$	9.51	\$	5.98
Second quarter		7.49		6.45
Third quarter		8.45		6.55
Fourth quarter		8.75		6.93

#### Holders

As of March 1, 2011, there were 1,877 shareholders of record of our common stock.

#### **Dividends**

Hallmark has never paid dividends on its common stock. Our board of directors intends to continue this policy for the foreseeable future in order to retain earnings for development of our business.

Hallmark is a holding company and a legal entity separate and distinct from its subsidiaries. As a holding company, Hallmark is dependent on dividend payments and management fees from its subsidiaries to pay dividends and make other payments. State insurance laws limit the ability of our insurance company subsidiaries to pay dividends to Hallmark. As a property/casualty insurance company domiciled in the state of Texas, AHIC is limited in the payment of dividends to Hallmark in any 12-month period, without the prior written consent of the Texas Department of Insurance, to the greater of statutory net income for the prior calendar year or 10% of statutory policyholders' surplus as of the prior year end. Dividends may only be paid from unassigned surplus funds. HIC, domiciled in Arizona, is limited in the payment of dividends to the lesser of 10% of prior year policyholders surplus or prior year's net investment income, without prior written approval from the Arizona Department of Insurance. HSIC, domiciled in Oklahoma, is limited in the payment of dividends to the greater of 10% of prior year policyholders' surplus or prior year's statutory net income, not including realized capital gains, without prior written approval from the Oklahoma Insurance Department. HNIC, domiciled in Ohio, is limited to the greater of 10% of statutory policyholders' surplus as of the prior December 31 or statutory net income as of the prior December 31, without prior written approval from the Ohio Insurance Department. As a county mutual, dividends from HCM are payable to policyholders.

## **Equity Compensation Plan Information**

The following table sets forth information regarding shares of our common stock authorized for issuance under our equity compensation plans as of December 31, 2010.

Plan Category	Number of securities to be issued upon exercise of outstanding options, warrants and rights	Weighted-average exercise price of outstanding options, warrants and rights	Number of securities remaining available for future issuance under equity compensation plans [excluding securities reflected in column (a)]
	(a)	(b)	(c)
Equity compensation plans approved by security holders <sup>1</sup>	1,627,500	\$9.66	392,501
Equity compensation plans not approved by security holders		-	
Total	1,627,500	\$9.66	392,501

## **Issuer Repurchases**

We did not repurchase any shares of our common stock during the fourth quarter of 2010.

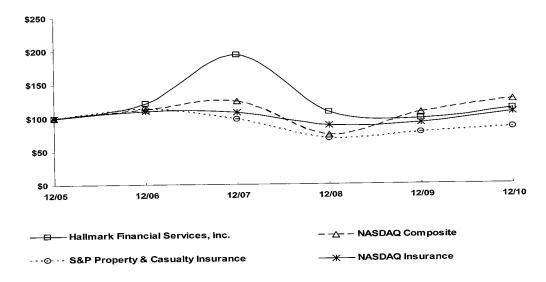
Includes shares of our common stock authorized for issuance under our 2005 Long Term Incentive Plan, as well as shares of our common stock issuable upon exercise of options outstanding under our 1994 Non-Employee Director Stock Option Plan, which terminated in accordance with its terms in 2004.

## Performance Graph

The following graph compares the cumulative 5-year total return attained by shareholders on Hallmark's common stock relative to the cumulative total returns of the NASDAQ Composite index, the NASDAQ Insurance index, and the S&P Property & Casualty Insurance index. The graph tracks the performance of a \$100 investment in our common stock and in each index (with the reinvestment of all dividends) from December 31, 2005 through December 31, 2010.

## **COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN\***

Among Hallmark Financial Services, Inc., The NASDAQ Composite Index, The S&P Property & Casualty Insurance Index And The Nasdaq Insurance Index



\*\$100 invested on 12/31/05 in stock or index, including reinvestment of dividends. Fiscal year ending December 31.

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#### Item 6. Selected Financial Data

Not applicable to smaller reporting company.

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The following discussion should be read together with our consolidated financial statements and the notes thereto. This discussion contains forward-looking statements. Please see "Risks Associated with Forward-Looking Statements in this Form 10-K" for a discussion of some of the uncertainties, risks and assumptions associated with these statements.

#### Overview

Hallmark is an insurance holding company which, through its subsidiaries, engages in the sale of property/casualty insurance products to businesses and individuals. Our business involves marketing, distributing, underwriting and servicing our insurance products, as well as providing other insurance related services. We pursue our business activities through subsidiaries whose operations are organized into business units and are supported by our insurance carrier subsidiaries.

Our insurance activities are organized by business units into the following reportable segments:

- Standard Commercial Segment. The Standard Commercial Segment includes the standard lines commercial property/casualty insurance products and services handled by our Standard Commercial business unit, that is comprised of our American Hallmark Insurance Services and ECM subsidiaries.
- Specialty Commercial Segment. The Specialty Commercial Segment includes the excess and surplus lines commercial property/casualty and medical professional liability insurance products and services handled by our E&S Commercial business unit, the general aviation insurance products and services handled by our General Aviation business unit and the commercial excess liability and umbrella products handled by our Excess & Umbrella business unit. Our E&S Commercial business unit is comprised of our TGA, PAAC and TGARSI subsidiaries. Our General Aviation business unit is comprised of our Aerospace Insurance Managers, ASRI and ACMG subsidiaries. Our Excess & Umbrella business unit is compromised of our HXS and HDS subsidiaries. The Excess & Umbrella business unit was acquired August 29, 2008.
- Personal Segment. The Personal Segment includes the non-standard personal automobile, low value
  dwelling/homeowners, renters, motorcycle and business auto insurance products and services handled by our
  Personal Lines business unit, that is comprised of American Hallmark General Agency, Inc. and Hallmark
  Claims Services, Inc., both of which do business as Hallmark Insurance Company.

The retained premium produced by these reportable segments is supported by the following insurance company subsidiaries:

- American Hallmark Insurance Company of Texas presently retains a portion of the risks on the
  commercial property/casualty policies marketed within the Standard Commercial Segment, retains a portion
  of the risks on personal policies marketed within the Personal Segment and retains a portion of the risks on
  the commercial, medical professional liability and aviation property/casualty policies marketed within the
  Specialty Commercial Segment.
- Hallmark Specialty Insurance Company presently retains a portion of the risks on the commercial property/casualty and medical professional liability policies marketed within the Specialty Commercial Segment.
- Hallmark Insurance Company presently retains a portion of the risks on both the personal policies
  marketed within the Personal Segment and the commercial and aviation property/casualty products marketed
  within the Specialty Commercial Segment.
- Hallmark National Insurance Company was acquired on December 31, 2010. Simultaneous with the closing of the acquisition, HNIC entered into reinsurance contracts with an affiliate of the seller, SAPCI, pursuant to which SAPCI will handle all claims and assume all liabilities arising under policies issued by HNIC prior to the closing and a portion of the liabilities during a transition period of up to six months following the closing. Commencing January 1, 2011, HNIC retains a portion of the risks on the personal policies marketed within the Personal Segment.

• Hallmark County Mutual Insurance Company control and management was acquired effective June 5, 2009 through the acquisition of all of the issued and outstanding shares of CYR Insurance Management Company ("CYR"). CYR has as its primary asset a management agreement with HCM—which provides for CYR to have management and control of HCM. HCM is used to front certain lines of business in our Specialty Commercial and Personal Segments in Texas where we previously produced policies for third party county mutual insurance companies and reinsured 100% for a fronting fee. HCM does not retain any business.

AHIC, HIC, and HSIC have entered into a pooling arrangement pursuant to which AHIC retains 46.0% of the total net premiums written by any of them, HIC retains 34.1% of our total net premiums written by any of them and HSIC retains 19.9% of our total net premiums written by any of them. Neither HCM nor HNIC is a party to the intercompany pooling arrangement.

## **Critical Accounting Estimates and Judgments**

The significant accounting policies requiring our estimates and judgments are discussed below. Such estimates and judgments are based on historical experience, changes in laws and regulations, observance of industry trends and information received from third parties. While the estimates and judgments associated with the application of these accounting policies may be affected by different assumptions or conditions, we believe the estimates and judgments associated with the reported consolidated financial statement amounts are appropriate in the circumstances. For additional discussion of our accounting policies, see Note 1 to the audited consolidated financial statements included in this report.

Valuation of investments. We complete a detailed analysis each quarter to assess whether any decline in the fair value of any investment below cost is deemed other-than-temporary. All securities with an unrealized loss are reviewed. We recognize an impairment loss when an investment's value declines below cost, adjusted for accretion, amortization and previous other-than-temporary impairments and it is determined that the decline is other-than-temporary.

Equity Investments: Some of the factors considered in evaluating whether a decline in fair value for an equity investment is other-than-temporary include: (1) our ability and intent to retain the investment for a period of time sufficient to allow for an anticipated recovery in value; (2) the recoverability of cost; (3) the length of time and extent to which the fair value has been less than cost; and (4) the financial condition and near-term and long-term prospects for the issuer, including the relevant industry conditions and trends, and implications of rating agency actions and offering prices. When it is determined that an equity investment is other-than-temporarily impaired, the security is written down to fair value, and the amount of the impairment is included in earnings as a realized investment loss. The fair value then becomes the new cost basis of the investment, and any subsequent recoveries in fair value are recognized at disposition. We recognize a realized loss when impairment is deemed to be other-than-temporary even if a decision to sell an equity investment has not been made. When we decide to sell a temporarily impaired available-for-sale equity investment and we do not expect the fair value of the equity investment to fully recover prior to the expected time of sale, the investment is deemed to be other-than-temporarily impaired in the period in which the decision to sell is made.

<u>Debt Investments</u>: We assess whether we intend to sell, or it is more likely than not that we will be required to sell, a fixed maturity investment before recovery of its amortized cost basis less any current period credit losses. For fixed maturity investments that are considered other-than-temporarily impaired and that we do not intend to sell and will not be required to sell, we separate the amount of the impairment into the amount that is credit related (credit loss component) and the amount due to all other factors. The credit loss component is recognized in earnings and is the difference between the investment's amortized cost basis and the present value of its expected future cash flows. The remaining difference between the investment's fair value and the present value of future expected cash flows is recognized in other comprehensive income.

Fair values of financial instruments. ASC 820 defines fair value, establishes a consistent framework for measuring fair value and expands disclosure requirements about fair value measurements. ASC 820, among other things, requires us to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. In addition, ASC 820 precludes the use of block discounts when measuring the fair value of instruments traded in an active market, which were previously applied to large holdings of publicly traded equity securities.

Effective January 1, 2008, we determine the fair value of our financial instruments based on the fair value hierarchy established in ASC 820. In accordance with ASC 820, we utilize the following fair value hierarchy:

- Level 1: quoted prices in active markets for identical assets;
- Level 2: inputs to the valuation methodology include quoted prices for similar assets and liabilities

in active markets, inputs of identical assets for less active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the instrument; and

• Level 3: inputs to the valuation methodology that are unobservable for the asset or liability.

This hierarchy requires the use of observable market data when available.

Under ASC 820, we determine fair value based on the price that would be received for an asset or paid to transfer a liability in an orderly transaction between market participants on the measurement date. It is our policy to maximize the use of observable inputs and minimize the use of unobservable inputs when developing fair value measurements, in accordance with the fair value hierarchy described above. Fair value measurements for assets and liabilities where there exists limited or no observable market data are calculated based upon our pricing policy, the economic and competitive environment, the characteristics of the asset or liability and other factors as appropriate. These estimated fair values may not be realized upon actual sale or immediate settlement of the asset or liability.

Where quoted prices are available on active exchanges for identical instruments, investment securities are classified within Level 1 of the valuation hierarchy. Level 1 investment securities include common and preferred stock.

Level 2 investment securities include corporate bonds, collateralized corporate bank loans, municipal bonds, and U.S. Treasury securities for which quoted prices are not available on active exchanges for identical instruments. We use a third party pricing service to determine fair values for each Level 2 investment security in all asset classes. Since quoted prices in active markets for identical assets are not available, these prices are determined using observable market information such as quotes from less active markets and/or quoted prices of securities with similar characteristics, among other things. We have reviewed the processes used by the pricing service and have determined that they result in fair values consistent with the requirements of ASC 820 for Level 2 investment securities.

In cases where there is limited activity or less transparency around inputs to the valuation, investment securities are classified within Level 3 of the valuation hierarchy. Level 3 investments are valued based on the best available data in order to approximate fair value. This data may be internally developed and consider risk premiums that a market participant would require. Investment securities classified within Level 3 include other less liquid investment securities.

Deferred policy acquisition costs. Policy acquisition costs (mainly commission, underwriting and marketing expenses) that vary with and are primarily related to the production of new and renewal business are deferred and charged to operations over periods in which the related premiums are earned. Ceding commissions from reinsurers, which include expense allowances, are deferred and recognized over the period premiums are earned for the underlying policies reinsured.

The method followed in computing deferred policy acquisition costs limits the amount of such deferred costs to their estimated realizable value. A premium deficiency exists if the sum of expected claim costs and claim adjustment expenses, unamortized acquisition costs, and maintenance costs exceeds related unearned premiums and expected investment income on those unearned premiums, as computed on a product line basis. We routinely evaluate the realizability of deferred policy acquisition costs. At December 31, 2010 and 2009, there was no premium deficiency related to deferred policy acquisition costs.

Goodwill. Our consolidated balance sheet as of December 31, 2010 includes goodwill of acquired businesses of \$43.6 million that is assigned to our business units as follows: Standard Commercial business unit - \$2.1 million; E&S Commercial business unit - \$18.8 million; General Aviation business unit - \$9.7 million; Personal Lines business unit - \$5.3 million; and Excess & Umbrella business unit - \$7.7 million. This amount has been recorded as a result of prior business acquisitions accounted for under the purchase method of accounting. Under FASB Accounting Standards Codification ("ASC") Topic 350, "Intangibles- Goodwill and Other", ("ASC 350") goodwill is tested for impairment annually. We completed our last annual test for impairment during the fourth quarter of 2010 and determined that there was no impairment.

A significant amount of judgment is required in performing goodwill impairment tests. Such tests include estimating the fair value of our reporting units. As required by ASC 350, we compare the estimated fair value of each reporting unit with its carrying amount, including goodwill. Under ASC 350, fair value refers to the amount for which the entire reporting unit may be bought or sold.

The determination of fair value was based on multiple valuation approaches including an income approach utilizing discounted cash flows and a market approach utilizing observable key ratios of peer companies. The valuation methodologies utilized are subject to key judgments and assumptions. Estimates of fair value are inherently uncertain

and represent management's reasonable expectation regarding future developments. These estimates and the judgments and assumptions upon which the estimates are based will, in all likelihood, differ in some respects from actual future results. Declines in estimated fair value could result in goodwill impairments in-future periods which could materially adversely affect our results of operations or financial position.

The income approach to determining fair value computed the projections of the cash flows that the reporting unit is expected to generate converted into a present value equivalent through discounting. Significant assumptions in the income approach model include income projections, discount rates and terminal growth values. The income projections include modest premium growth rates in 2011 based on our budgets in our business units which reflect the current competitive pricing environment. Beginning in 2012, our premium growth assumptions reflect a return to a more favorable pricing environment. The income projections also include loss and LAE assumptions which reflect recent historical trends and the movement towards a more favorable pricing environment beginning in 2012. The income projections also include assumptions for expense growth and investment yields which are based on budgets and business plans for each of our business units. The discount rate was based on a risk free rate plus a beta adjusted equity risk premium and specific company risk premium. The assumptions were based on historical experience, expectations of future performance, expected market conditions and other factors requiring judgment and estimates. While we believe the assumptions used in these models were reasonable, the inherent uncertainty in predicting future performance and market conditions may change over time and influence the outcome of future testing.

The market approach to determining fair value utilized observable key metrics of similar peer companies such as price to earnings ratios for current year earnings and forecasted 2011 earnings. Additionally, the direct capitalization of earnings method was utilized.

The fair values of each of our business units were in excess of their respective carrying values, including goodwill, as a result of our last annual step one test for impairment during the fourth quarter 2010. However, a 1% decline in the fair value of our Standard Commercial business unit, a 1% decline in the fair value of our E&S Commercial business unit, a 9% decline in the fair value of our Personal Lines business unit, a 2% decline in the fair value of our General Aviation business unit, or a 7% decline in the fair value of our Excess & Umbrella business unit would have caused the carrying value of the respective business unit to be in excess of its fair value, resulting in the need to perform the second step of impairment testing prescribed by ASC 350, which could have resulted in an impairment to our goodwill.

The market capitalization of Hallmark's common stock has been below book value during 2010. We consider our market capitalization in assessing the reasonableness of the fair values estimated for our business units in connection with our goodwill impairment testing. We believe the current market displacement caused by global financial market conditions, including the credit crisis, as well as the limited daily trading volume of Hallmark shares has resulted in a decrease in our market capitalization that is not representative of a long-term decrease in value. The valuation analysis discussed above supports our view that goodwill is not impaired at December 31, 2010.

While we believe the estimates and assumptions used in determining the fair value of our business units were reasonable, actual results could vary materially. If our actual results are not consistent with our estimates and assumptions used to calculate fair value, we may be required to perform the second step of impairment testing prescribed by ASC 350 in future periods and impairment of goodwill could result. We cannot predict future events that might impact the fair value of our business units and goodwill impairment. Such events include, but are not limited to, increased competition in insurance markets and global economic changes.

Deferred tax assets. We file a consolidated federal income tax return. Deferred federal income taxes reflect the future tax consequences of differences between the tax bases of assets and liabilities and their financial reporting amounts at each year end. Deferred taxes are recognized using the liability method, whereby tax rates are applied to cumulative temporary differences based on when and how they are expected to affect the tax return. Deferred tax assets and liabilities are adjusted for tax rate changes. A valuation allowance is provided against our deferred tax assets to the extent that we do not believe it is more likely than not that future taxable income will be adequate to realize these future tax benefits.

Reserves for unpaid losses and LAE. Reserves for unpaid losses and LAE are established for claims that have already been incurred by the policyholder but which we have not yet paid. Unpaid losses and LAE represent the estimated ultimate net cost of all reported and unreported losses incurred through each balance sheet date. The reserves for unpaid losses and LAE are estimated using individual case-basis valuations and statistical analyses. These reserves are revised periodically and are subject to the effects of trends in loss severity and frequency. (See "Item 1. Business – Analysis of Losses and LAE" and "-Analysis of Loss and LAE Reserve Development.")

Although considerable variability is inherent in such estimates, we believe that our reserves for unpaid losses and LAE are adequate. Due to the inherent uncertainty in estimating unpaid losses and LAE, the actual ultimate amounts may differ from the recorded amounts. A small percentage change could result in a material effect on reported

earnings. For example, a 1% change in December 31, 2010 reserves for unpaid losses and LAE would have produced a \$2.5 million change to pretax earnings. The estimates are continually reviewed and adjusted as experience develops or new information becomes known. Such adjustments are included in current operations.

An actuarial range of ultimate unpaid losses and LAE is developed independent of management's best estimate and is only used to assess the reasonableness of that estimate. There is no exclusive method for determining this range, and judgment enters into the process. The primary actuarial technique utilized is a loss development analysis in which ultimate losses are projected based upon historical development patterns. The primary assumption underlying this loss development analysis is that the historical development patterns will be a reasonable predictor of the future development of losses for accident years which are less mature. An alternate actuarial technique, known as the Bornhuetter-Ferguson method, combines an analysis of loss development patterns with an initial estimate of expected losses or loss ratios. This approach is most useful for recent accident years. In addition to assuming the stability of losse development patterns, this technique is heavily dependent on the accuracy of the initial estimate of expected losses or loss ratios. Consequently, the Bornhuetter-Ferguson method is primarily used to confirm the results derived from the loss development analysis.

The range of unpaid losses and LAE estimated by our actuary as of December 31, 2010 was \$198.3 million to \$261.0 million. Our best estimate of unpaid losses and LAE as of December 31, 2010 is \$251.7 million. Our carried reserve for unpaid losses and LAE as of December 31, 2010 is comprised of \$132.2 million in case reserves and \$119.5 million in incurred but not reported reserves. In setting this estimate of unpaid losses and LAE, we have assumed, among other things, that current trends in loss frequency and severity will continue and that the actuarial analysis was empirically valid. We have established a best estimate of unpaid losses and LAE, which is approximately \$22.0 million higher than the midpoint or 96.4% of the high end of the actuarial range at December 31, 2010 as compared to \$12.5 million above the midpoint or 94.2% of the high end of the actuarial range at December 31, 2009. We expect our best estimate to move within the actuarial range from year to year due to changes in our operations and changes within the marketplace. Due to the inherent uncertainty in reserve estimates, there can be no assurance that the actual losses ultimately experienced will fall within the actuarial range. However, because of the breadth of the actuarial range, we believe that it is reasonably likely that actual losses will fall within such range.

Our reserve requirements are also interrelated with product pricing and profitability. We must price our products at a level sufficient to fund our policyholder benefits and still remain profitable. Because claim expenses represent the single largest category of our expenses, inaccuracies in the assumptions used to estimate the amount of such benefits can result in our failing to price our products appropriately and to generate sufficient premiums to fund our operations.

**Recognition of profit sharing commissions.** Profit sharing commission is calculated and recognized when the loss ratio, as determined by a qualified actuary, deviates from contractual targets. We receive a provisional commission as policies are produced as an advance against the later determination of the profit sharing commission actually earned. The profit sharing commission is an estimate that varies with the estimated loss ratio and is sensitive to changes in that estimate.

The following table details the profit sharing commission revenue sensitivity of the Standard Commercial Segment to the actual ultimate loss ratio for each effective quota share treaty at 5.0% above and below the current estimate, which we believe is a reasonably likely range of variance (\$ in thousands).

	<b>Treaty Effective Dates</b>						
_	7/1/01	7/1/02	7/1/03	7/1/04			
Provisional loss ratio	60.0%	59.0%	59.0%	64.2%			
Estimated ultimate loss ratio recorded at December 31, 2010	63.5%	64.5%	67.0%	59.4%			
Effect of actual 5.0% above estimated loss ratio at December 31, 2010	-	-	_	(\$2,793)			
Effect of actual 5.0% below estimated loss ratio at December 31, 2010	\$1,850	\$3,055	\$3,360	\$2,793			

The following table details the profit sharing commission revenue sensitivity of the Specialty Commercial Segment for each effective quota share treaty at 5.0% above and below the current estimate, which we believe is a reasonably likely range of variance (\$ in thousands).

Treaty	<b>Effective</b>	<b>Dates</b>
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-	1/1/06	1/1/07	<u> 1/1/08</u>
Provisional loss ratio	65.0%	65.0%	65.0%
Estimated ultimate loss ratio recorded at December 31, 2010	57.8%	61.5%	58.6%
Effect of actual 5.0% above estimated loss ratio at December 31, 2010	(\$3,096)	(\$1,635)	(\$1,618)
Effect of actual 5.0% below estimated loss ratio at December 31, 2010	\$2,360	\$2,351	\$1,503

### Results of Operations

## Comparison of Years ended December 31, 2010 and December 31, 2009

Management overview. During fiscal 2010, our total revenues were \$307.1 million, representing an approximately 7% increase over the \$287.0 million in total revenues for fiscal 2009. The increase in revenue for the year ended December 31, 2010 was primarily attributable to increased production in our Personal Segment due to geographic expansion, increased retention of business in our Specialty Commercial Segment and gains realized on our investment portfolio. These increases in revenue were partially offset by reduced earned premium in our Standard Commercial Segment due to the deterioration of the general economic environment in our major markets and lower commission and fees in our Specialty Commercial Segment due primarily to the shift from a third party agency structure to an insurance underwriting structure.

We reported net income attributable to Hallmark of \$7.3 million for the year ended December 31, 2010, compared to \$24.6 million for the year ended December 31, 2009. On a diluted per share basis, net income attributable to Hallmark was \$0.36 for fiscal 2010 as compared to \$1.19 for fiscal 2009. The decrease in net income for the year ended December 31, 2010 was primarily due to increased current accident year loss and LAE mostly caused by increased volatility of large losses, greater than anticipated Personal Segment expansion into Florida and weather related losses. Unfavorable prior year loss development of \$9.2 million for the year ended December 31, 2010 as compared to \$1.6 million for the same period during 2009 also contributed to the decrease in net income. Partially offsetting the increased loss and LAE was the increase in revenue discussed above, as well as lower operating expenses due to lower production related expenses in our Standard Commercial Segment and Specialty Commercial Segment and lower general and administrative costs in our Standard Commercial Segment. Our effective income tax rate for the year ended December 31, 2010 was 10.0% as compared to the 25.9% effective income tax rate for the same period during 2009. The decrease in the effective tax rate was primarily due to an increase in the proportion of tax exempt income relative to total pre-tax income and the recognition of tax benefits related to the disposal of certain securities.

Segment information. The following is additional business segment information for the years ended December 31, 2010 and 2009 (in thousands):

2010 and 2009 (in thousands):				Year E	nded	December	— · 31 - 20	110		
	Standard Specialty Commercial Commercial			Becomber	31, 20	710				
· ,			Co	ommercial	P	ersonal				
		Segment		Segment	S	egment	Co	orporate		onsolidated
Produced premium (1)	\$	67,844		151,721	\$	95,292	_\$		\$	314,857
Gross premiums written		67,832		157,849		95,292				2200
Ceded premiums written		(4,260)		(34,876)		(196)		-		320,973
Net premiums written		63,572	_	122,973		95,096				(39,332)
Change in unearned premiums		1,999		1,125		(6,494)		-		281,641
Net premiums earned		65,571		124,098		88,602		<del></del> -		(3,370)
Total revenues		69,670		131,076		96,741		9,573		307,060
Losses and loss adjustment expenses		51,468		78,911	,	72,165		-		202,544
Pre-tax income (loss), net of non-controlling interest		(2,316)		13,315		(705)		(2,135)		8,159
Net loss ratio (2)		78.5%		63.6%		01 40/				
Net expense ratio (2)		30.7%		29.7%		81.4%				72.8%
Net combined ratio (2)		109.2%		93.3%		22.4% 103.8%				29.6% 102.4%
					ded I	ecember 3	31, 200	)9	= :	
		andard	Sp	oecialty						
		nmercial		nmercial	Pe	rsonal				
	Se	egment	S	egment	Se	gment	Cor	porate	Cor	isolidated
Produced premium (1)		72,512	\$	144,230	_\$_	71,708	\$			288,450
Gross premiums written		72,512		143,338		71,708		_		287,558
Ceded premiums written		(4,430)		(21,388)		_		_		(25,818)
Net premiums written		68,082		121,950		71,708				261,740
Change in unearned premiums		3,208		(9,680)		(4,196)		_		(10,668)
Net premiums earned		71,290		112,270		67,512		-		251,072
Total revenues		76,496		131,504		73,785		5,254		287,039
Losses and loss adjustment expenses		44,372		65,453		43,794		-		153,619
Pre-tax income (loss), net of non-controlling interest		9,266		20,883		11,000		(7,944)		33,205
Net loss ratio (2)		62.2%		58.3%		64.9%				61.2%
Net expense ratio (2)		31.3%		30.1%		21.6%				30.5%
Net combined ratio (2)		93.5%		88.4%	_	86.5%				91.7%
										21.1/0

Produced premium is a non-GAAP measurement that management uses to track total premium produced by our operations. Produced premium excludes unaffiliated third party premium fronted on our HCM subsidiary. We believe this is a useful tool for users of our financial statements to measure our premium production whether retained by our insurance company subsidiaries or assumed by third party insurance carriers who pay us commission revenue.

The net loss ratio is calculated as incurred losses and LAE divided by net premiums earned, each determined in accordance with GAAP. The net expense ratio is calculated for our business units that retain 100% of produced premium as total operating expenses for the unit offset by agency fee income, divided by net premiums earned, each determined in accordance with GAAP. For the business units that do not retain 100% of the produced premium, the net expense ratio is calculated as underwriting expenses of the insurance company subsidiaries for the unit offset by agency fee income, divided by net premiums earned, each determined in accordance with GAAP. Net combined ratio is calculated as the sum of the net loss ratio and the net expense ratio.

Standard Commercial Segment. Gross premiums written for the Standard Commercial Segment were \$67.8 million for the year ended December 31, 2010, which was \$4.7 million, or approximately 6%, less than the \$72.5 million reported for the same period in 2009. Net premiums written were \$63.6 million for the year ended December 31, 2010 as compared to \$68.1 million reported for the same period in 2009. The decrease in premium volume was predominately due to the deterioration of the general economic environment, particularly in the construction industry, reducing the available insured exposures.

Total revenue for the Standard Commercial Segment of \$69.7 million for the year ended December 31, 2010 was \$6.8 million less than the \$76.5 million reported during the year ended December 31, 2009. This 9% decrease in total revenue was primarily due to decreased net premiums earned of \$5.7 million and lower net investment income of \$0.5 million during 2010. Further contributing to this decrease in revenue were profit sharing adjustments of \$0.9 million for the year ended December 31, 2010 as compared to \$0.3 million for the year ended December 31, 2009. The profit sharing commission adjustments related to adverse loss development on prior accident years.

Our Standard Commercial Segment reported pre-tax loss of \$2.3 million for the year ended December 31, 2010 as compared to pre-tax income of \$9.3 million for the same period of 2009. Higher loss and LAE of \$7.1 million, primarily as a result of increased volatility of large property losses, weather related losses and unfavorable prior year development, and decreased revenue were the primary drivers of the pre-tax loss for the year ended December 31, 2010. Partially offsetting the decline in pre-tax results were lower operating expenses of \$2.3 million driven by lower general and administrative costs due to benefits gained from cost saving measures and lower production related expenses.

The net loss ratio for the year ended December 31, 2010 was 78.5% as compared to the 62.2% reported for the same period of 2009. The gross loss ratio before reinsurance was 82.6% for the year ended December 31, 2010 as compared to 62.1% for the same period the prior year. The higher gross and net loss ratio for the year ended December 31, 2010 was impacted by an increased number of large property losses, including weather related losses. Further contributing to the higher gross and net loss ratio for the year ended December 31, 2010 was \$4.6 million of unfavorable prior year development as compared to \$1.8 million of favorable prior year development for the same period during the prior year. The Standard Commercial Segment reported net expense ratios of 30.7% and 31.3% for the years ended December 31, 2010 and 2009, respectively.

Specialty Commercial Segment. The \$131.1 million of total revenue for the year ended December 31, 2010 was \$0.4 million lower than the \$131.5 million reported for 2009. This decrease in revenue was primarily comprised of lower commission and fee income of \$13.1 million primarily related to the shift from a third party agency structure to an insurance underwriting structure. Decreased finance charges of \$0.3 million further contributed to this decrease in revenue. This decrease in revenue was partially offset by increased net premiums earned of \$11.8 million as a result of the increased retention of business in our E&S Commercial business unit and increased earned premium in our Excess & Umbrella business unit. Net investment income also increased \$1.2 million.

Pre-tax income for the Specialty Commercial Segment of \$13.3 million was \$7.6 million lower than the \$20.9 million reported in 2009. The decrease in pre-tax income was primarily due to decreased revenue discussed above and higher loss and LAE expenses of \$13.5 million. Increased amortization of intangible assets of \$0.5 million related to our acquisition of CYR on June 5, 2009 further contributed to the decrease in pre-tax income. The decrease in pre-tax income was partially offset by lower operating expenses of \$6.8 million. The decrease in operating expense was the combined result of (i) lower production related expenses of \$7.1 million due primarily to lower commission expense and fronting fees in our E&S Commercial business unit as we began direct writing and retaining 100% of this business during 2009, and to increased quota share ceding commissions in our Excess & Umbrella business unit due to increased ceded premiums, (ii) lower salary and related expenses of \$0.2 million, partially offset by (iii) increased other operating expenses of \$0.5 million, primarily due to increased professional fees. The Specialty Commercial Segment reported a net loss ratio of 63.6% for 2010 as compared to 58.3% for 2009. The gross loss ratio before reinsurance was 61.9% for the year ended December 31, 2010 as compared to 57.8% for the same period the prior year. The higher gross and net loss ratio was impacted by increased volatility in large general liability, commercial automobile and aircraft hull losses in the current accident year. The gross loss results for the years ended December 31, 2010 and 2009 included \$1.5 million and \$4.4 million of unfavorable prior year development, respectively. The Specialty Commercial Segment reported a net expense ratio of 29.7% for 2010 as compared to 30.1% for 2009.

**Personal Segment.** Net premium written for our Personal Segment increased \$23.4 million during the year ended December 31, 2010 to \$95.1 million compared to \$71.7 million in the year ended December 31, 2009. The increase in premium was due mostly to continued geographic expansion.

Total revenue for the Personal Segment increased 31% to \$96.7 million for the year ended December 31, 2010 from \$73.8 million the prior year. Higher earned premium of \$21.1 million was the primary reason for the increase in

revenue for the period. Increased finance charges of \$1.5 million and net investment income of \$0.3 million further contributed to this increase in revenue.

Our Personal Segment reported pre-tax loss of \$0.7 million for the year ended December 31, 2010 as compared to pre-tax income of \$11.0 million for the same period of 2009. The increased revenue, as discussed above, was offset by increased losses and LAE of \$28.4 million and increased operating expenses of \$6.2 million due mostly to production related expenses attributable to the increased earned premium.

The Personal Segment reported a net loss ratio of 81.4% for the year ended December 31, 2010 as compared to 64.9% for the prior year. The increase in the net loss ratio was due largely to higher than anticipated growth in Florida. During 2010, Florida accounted for 14.3% of the earned premium for our Personal Segment as compared to 4.7% for the same period during 2009. The net loss ratio for Florida was 132.2% for 2010, which equates to approximately 848 basis points of the 81.4% net loss ratio reported for the year ended December 31, 2010. The Personal Segment recognized \$3.1 million of unfavorable prior accident year development during the year ended December 31, 2010 as compared to favorable prior accident year development of \$1.0 million during the year ended December 31, 2009. The Personal Segment reported a net expense ratio of 22.4% for the year ended December 31, 2010 as compared to 21.6% for the prior year.

Corporate. Total revenue for corporate increased by \$4.3 million for the year ended December 31, 2010 as compared to the prior year. Recognized gains of \$8.4 million on our investment portfolio during 2010 as compared to recognized gains of \$3.0 million on our investment portfolio during the same period in 2009 were partially offset by lower net investment income of \$1.1 million primarily due to increased allocated capital to our business units to support the growth in production in our Personal and Specialty Commercial Segments.

Corporate pre-tax loss was \$2.1 million for the year ended December 31, 2010 as compared to \$7.9 million for the prior year. The decrease in pre-tax loss was mostly due to the increased revenue discussed above and lower operating expenses of \$1.3 million for the year ended December 31, 2010 as compared to the prior year. The operating expense reduction for the year ended December 31, 2010 came primarily from lower professional fees of \$0.8 million, lower expense related to stock options granted to employees and directors of \$0.2 million and lower salary and other related expenses of \$0.3 million. Further contributing to the lower pre-tax loss for the year ended December 31, 2010 as compared to the same period during 2009 was decreased amortization of intangible assets of \$0.2 million.

## Comparison of Years ended December 31, 2009 and December 31, 2008

Management overview. During fiscal 2009, our total revenues were \$287.0 million, representing an approximate 7% increase over the \$268.7 million in total revenues for fiscal 2008. This increase in revenue was primarily attributable to increased earned premium due to increased retention of business in our Specialty Commercial Segment, the acquisition of our Excess & Umbrella business unit in the third quarter of 2008 and increased production by our Personal Segment. Further contributing to this increase in revenue was recognized gains on our investment portfolio of \$3.0 million for fiscal year 2009 as compared to recognized losses of \$11.3 million for fiscal year 2008. Increased revenue was partially offset by reduced earned premium in our Standard Commercial Segment due to the deterioration of the general economic environment in our major markets and by lower commission and fee income in our Specialty Commercial Segment due primarily to increased retention of premium.

We reported net income of \$24.6 million for the year ended December 31, 2009, compared to \$12.9 million for the year ended December 31, 2008. On a diluted per share basis, net income was \$1.19 for fiscal 2009 as compared to \$0.62 for fiscal 2008. The increase in net income was primarily attributable to increased revenue discussed above offset by increased loss and LAE due mostly to increased net premiums written in both the Specialty Commercial Segment and Personal Segment, as discussed above, as well as unfavorable prior year development of \$1.6 million for fiscal year 2009 as compared to favorable development of \$1.8 million during 2008.

Segment information. The following is additional business segment information for the years ended December 31, 2009 and 2008 (in thousands):

	Year Ended December 31, 2009											
	Standard Commercial Segment		Cor	pecialty mmercial egment		ersonal egment	Coi	porate	Consolidated			
Produced premium (1)	\$	72,512	\$	144,230	_\$_	71,708	\$		_\$	288,450		
Gross premiums written		72,512		143,338		71,708		-		287,558		
Ceded premiums written		(4,430)		(21,388)				-		(25,818)		
Net premiums written		68,082		121,950		71,708		-		261,740		
Change in unearned premiums		3,208		(9,680)		(4,196)				(10,668)		
Net premiums earned		71,290		112,270	-	67,512		-		251,072		
Total revenues		76,496		131,504		73,785		5,254		287,039		
Losses and loss adjustment expenses		44,372		65,453		43,794		-		153,619		
Pre-tax income (loss), net of non-controlling interest		9,266		20,883		11,000		(7,944)		33,205		
Net loss ratio (2)		62.2%		58.3%		64.9%				61.2%		
Net expense ratio (2)		31.3%		30.1%		21.6%				30.5%		
Net combined ratio (2)		93.5%		88.4%	_	86.5%				91.7%		
				Year En	ded ]	December	31, 20	008				
	St	andard	S	pecialty								
	Cor	nmercial	Co	mmercial	P	Personal						
	S	egment	S	Segment	_ <u>s</u>	egment	Co	rporate	Con	nsolidated		
Produced premium (1)	\$	80,193		146,054	_\$_	60,834	\$		\$	287,081		
Gross premiums written		80,190		102,825		60,834		-		243,849		
Ceded premiums written		(4,829)		(4,093)		-				(8,922)		
Net premiums written		75,361		98,732		60,834		-		234,927		
Change in unearned premiums		4,434		(1,226)		(1,815)		-		1,393		
Net premiums earned	<u></u>	79,795		97,506		59,019		-		236,320		
Total revenues		84,075		127,882		64,475		(7,742)		268,690		
Losses and loss adjustment expenses		49,270		55,933		39,042		(1)		144,244		
Pre-tax income (loss)		9,683		21,328		8,989		(18,926)		21,074		
Net loss ratio (2)		61.7%		57.4%		66.2%	*			61.0%		
Net expense ratio (2)		30.8%		30.7%		22.0%				30.6%		
The expense facto (2)		92.5%		88.1%		88.2%			-	91.6%		

Produced premium is a non-GAAP measurement that management uses to track total premium produced by our operations. Produced premium excludes unaffiliated third party premium fronted on our HCM subsidiary. We believe this is a useful tool for users of our financial statements to measure our premium production whether retained by our insurance company subsidiaries or assumed by third party insurance carriers who pay us commission revenue.

The net loss ratio is calculated as incurred losses and LAE divided by net premiums earned, each determined in accordance with GAAP. The net expense ratio is calculated for our business units that retain 100% of produced premium as total operating expenses for the unit offset by agency fee income, divided by net premiums earned, each determined in accordance with GAAP. For the business units that do not retain 100% of the produced premium, the net expense ratio is calculated as underwriting expenses of the insurance company subsidiaries for the unit offset by agency fee income, divided by net premiums earned, each determined in accordance with GAAP. Net combined ratio is calculated as the sum of the net loss ratio and the net expense ratio.

Standard Commercial Segment. Gross premiums written for the Standard Commercial Segment were \$72.5 million for the year ended December 31, 2009, which was \$7.7 million, or approximately 10%, less than the \$80.2 million reported for the same period in 2008. Net premiums written were \$68.1 million for the year ended December 31, 2009 as compared to \$75.4 million reported for the same period in 2008. The decrease in premium volume was predominately due to the deterioration of the general economic environment, particularly in the construction industry, reducing the available insured exposures.

Total revenue for the Standard Commercial Segment of \$76.5 million for the year ended December 31, 2009 was \$7.6 million less than the \$84.1 million reported during the year ended December 31, 2008. This approximately 9% decrease in total revenue was primarily due to decreased net premiums earned of \$8.5 million and lower net investment income of \$0.6 million during 2009. Lower processing and services fees of \$0.1 million further contributed to this decrease in revenue. These decreases in revenue were partially offset by profit sharing commission adjustments of \$0.3 million recognized for the year ended December 31, 2009 as compared to profit sharing commission adjustments of \$1.9 million recognized for the year ended December 31, 2008. The profit sharing commission adjustments related to adverse loss development on prior accident years.

Pre-tax income for our Standard Commercial Segment of \$9.3 million for the year ended December 31, 2009 decreased \$0.4 million, or approximately 4%, from the \$9.7 million reported for the same period of 2008. Decreased revenue as discussed above was the primary reason for the decrease in pre-tax income, offset by lower losses and LAE of \$4.9 million and lower operating expenses of \$2.3 million primarily due to lower production related expenses during 2009 as a result of lower produced premium.

The net loss ratio for the year ended December 31, 2009 was 62.2% as compared to the 61.7% reported for the same period of 2008. The gross loss ratio before reinsurance was 62.1% for the year ended December 31, 2009 as compared to 67.4% for the same period the prior year. The gross loss results for the year ended December 31, 2009 and 2008 included \$1.8 million and \$2.4 million of favorable prior year development, respectively. The gross loss results for fiscal 2008 also included \$10.9 million of hurricane related losses (\$4.4 million net of reinsurance recoveries). The Standard Commercial Segment reported net expense ratios of 31.3% and 30.8% for the years ended December 31, 2009 and 2008, respectively.

Specialty Commercial Segment. The \$131.5 million of total revenue for the year ended December 31, 2009 was \$3.6 million higher than the \$127.9 million reported for 2008. This increase in revenue was largely due to increased net premiums earned of \$14.8 million as a result of the increased retention of business and the acquisition of the Excess & Umbrella business unit during the third quarter of 2008. Increased net investment income contributed an additional \$0.7 million to the increase in revenue for fiscal 2009. These increases were partially offset by (a) lower commission income of \$8.6 million due primarily to increased retention of premium, (b) lower profit sharing commission income of \$3.0 million due to higher retention of premium in the more recent treaty periods as well as adverse loss development on the earlier treaty periods, and (c) reduced finance charges of \$0.3 million.

Pre-tax income for the Specialty Commercial Segment of \$20.9 million was \$0.4 million lower than the \$21.3 million reported in 2008. Increased revenue, discussed above, was offset by increased losses and LAE of \$9.5 million. Increased revenue was complemented by lower expenses of \$5.5 million. These lower operating expenses for fiscal 2009 were primarily the combined result of (a) a \$1.2 million premium receivable write-off due to the default of a producer in our E&S Commercial business unit during the third quarter of 2008, lower production related expenses of \$4.1 million due to lower produced premium, and lower operating expenses of \$2.0 million in our General Aviation business unit and E&S Commercial business unit, partially offset by (b) increased operating expenses of \$1.4 million and increased amortization of intangible assets of \$0.4 million, in both cases related to the acquisition of our Excess & Umbrella business unit effective August 29, 2008.

The Specialty Commercial Segment reported a net loss ratio of 58.3% for 2009 as compared to 57.4% for 2008. The gross loss ratio before reinsurance was 57.8% for the year ended December 31, 2009 as compared to 59.5% for the same period the prior year. The gross loss results for the years ended December 31, 2009 and 2008 included \$4.4 million and \$1.2 million of unfavorable prior year development, respectively. The gross loss results for fiscal 2008 also included \$3.5 million of hurricane related losses (\$1.6 million net of reinsurance recoveries). The Specialty Commercial Segment reported a net expense ratio of 30.1% for 2009 as compared to 30.7% for 2008.

**Personal Segment.** Net premium written for our Personal Segment increased \$10.9 million during the year ended December 31, 2009 to \$71.7 million compared to \$60.8 million in the year ended December 31, 2008. The increase in premium was due mostly to continued geographic expansion.

Total revenue for the Personal Segment increased approximately 14% to \$73.8 million for the year ended December 31, 2009 from \$64.5 million the prior year. Higher earned premium of \$8.5 million was the primary reason for the

increase in revenue for the period. Increased finance charges of \$0.9 million and net investment income of \$0.1 million further contributed to this increase in revenue, offset by lower third party commission revenue of \$0.2 million.

Pre-tax income for the Personal Segment was \$11.0 million for the year ended December 31, 2009 as compared to \$9.0 million the prior year. The increased revenue, as discussed above, was offset by increased losses and LAE of \$4.8 million and increased operating expenses of \$2.5 million due mostly to production related expenses attributable to the increased earned premium. The Personal Segment reported a net loss ratio of 64.9% for the year ended December 31, 2009 as compared to 66.2% for the prior year. The decline in the net loss ratio is primarily a result of the maturing of the new business impact associated with geographic expansion. The Personal Segment recognized \$1.0 million of favorable prior accident year development during the year ended December 31, 2009 as compared to favorable prior accident year development of \$0.6 million during the year ended December 31, 2008. The Personal Segment reported a net expense ratio of 21.6% for the year ended December 31, 2009 as compared to 22.0% for the prior year.

Corporate. Total revenue for corporate increased by \$13.0 million for the year ended December 31, 2009 as compared to the prior year. Recognized gains of \$3.0 million on our investment portfolio during 2009 as compared to recognized losses of \$11.3 million on our investment portfolio during the same period in 2008 were partially offset by decreased investment income of \$1.3 million primarily due to lower yields.

Corporate pre-tax loss was \$7.9 million for the year ended December 31, 2009 as compared to \$18.9 million for the prior year. The decreased loss was mostly due to the increased revenues discussed above partially offset by increased non-cash operating expenses of \$0.6 million related to stock option grants and higher periodic pension costs, increased other compensation expense of \$0.4 million and increased other operating expenses of \$0.6 million of which \$0.3 million related to a proxy contest. In addition, increased intangible amortization of \$0.4 million related to our acquisition of CYR during the second quarter of 2009 further offset the increased revenue.

#### Liquidity and Capital Resources

## Sources and Uses of Funds

Our sources of funds are from insurance-related operations, financing activities and investing activities. Major sources of funds from operations include premiums collected (net of policy cancellations and premiums ceded), commissions and processing and service fees. As a holding company, Hallmark is dependent on dividend payments and management fees from its subsidiaries to meet operating expenses and debt obligations. As of December 31, 2010, Hallmark had \$11.0 million in unrestricted cash and invested assets. Unrestricted cash and invested assets of our non-insurance subsidiaries were \$5.1 million as of December 31, 2010. As of that date, our insurance subsidiaries held \$44.4 million of cash and cash equivalents as well as \$388.4 million in debt securities with an average modified duration of 2.5 years. Accordingly, we do not anticipate selling long-term debt instruments to meet any liquidity needs.

AHIC, domiciled in Texas, is limited in the payment of dividends to their stockholders in any 12-month period, without the prior written consent of the Texas Department of Insurance, to the greater of statutory net income for the prior calendar year or 10% of statutory policyholders' surplus as of the prior year end. Dividends may only be paid from unassigned surplus funds. HIC, domiciled in Arizona, is limited in the payment of dividends to the lesser of 10% of prior year policyholders' surplus or prior year's net investment income, without prior written approval from the Arizona Department of Insurance. HSIC, domiciled in Oklahoma, is limited in the payment of dividends to the greater of 10% of prior year policyholders' surplus or prior year's statutory net income, not including realized capital gains, without prior written approval from the Oklahoma Insurance Department. HNIC, domiciled in Ohio, is limited in the payment of dividends to the greater of 10% of statutory policyholders' surplus as of the prior December 31 or statutory net income as of the prior December 31 without prior written approval from the Ohio Insurance Department. During 2011, the aggregate ordinary dividend capacity of these subsidiaries is \$20.0 million, of which \$16.3 million is available to Hallmark. As a county mutual, dividends from HCM are payable to policyholders. None of our insurance company subsidiaries paid a dividend during the years ended December 31, 2010 or 2009.

The state insurance departments also regulate financial transactions between our insurance subsidiaries and their affiliated companies. Applicable regulations require approval of management fees, expense sharing contracts and similar transactions. American Hallmark General Agency, Inc. paid \$5.6 million, \$5.6 million and \$4.5 million in management fees to Hallmark during 2010, 2009 and 2008, respectively. HIC paid \$1.2 million in management fees to American Hallmark General Agency, Inc. during each of 2010, 2009 and 2008. AHIC paid \$4.4 million, \$4.5 million and \$3.3 million in management fees to American Hallmark General Agency, Inc. during 2010, 2009 and 2008, respectively. HSIC paid \$60,000 in management fees to TGA during each of 2010, 2009, and 2008.

Statutory capital and surplus is calculated as statutory assets less statutory liabilities. The various state insurance departments that regulate our insurance company subsidiaries require us to maintain a minimum statutory capital and surplus. As of December 31, 2010, our insurance company subsidiaries reported statutory capital and surplus of \$182.5 million, substantially greater than the minimum requirements for each state. Each of our insurance company subsidiaries is also required to satisfy certain risk-based capital requirements. (See, "Item 1. Business – Insurance Regulation – Risk-based Capital Requirements."). As of December 31, 2010, the adjusted capital under the risk-based capital calculation of each of our insurance company subsidiaries substantially exceeded the minimum requirements. Our total statutory premium-to-surplus percentage for the years ended December 31, 2010 and 2009 was 154% and 150%, respectively.

## Comparison of December 31, 2010 to December 31, 2009

On a consolidated basis, our cash and investments, excluding restricted cash and investments, at December 31, 2010 were \$493.0 million compared to \$439.9 million at December 31, 2009. Increases in fair value of our investment portfolio for the period and cash from operating activities were the primary reasons for this increase.

## Comparison of Years Ended December 31, 2010 and December 31, 2009

Net cash provided by our consolidated operating activities was \$36.4 million for the year ended December 31, 2010 compared to \$61.7 million for the year ended December 31, 2009. The decrease in operating cash flow was primarily due to higher paid losses and lower collected ceding commissions, partially offset by increased collected premiums.

Cash used by investing activities during the year ended December 31, 2010 was \$88.0 million as compared to \$2.0 million for the prior year. Contributing to the increase in cash used in investing activities was an increase of \$116.3 million in purchases of debt and equity securities, a \$6.1 million decrease in cash flow from restricted cash accounts and a \$0.5 million increase in purchases of property and equipment. These increases in cash used by investing activities were partially offset by a \$22.3 million increase in maturities, sales and redemptions of investment securities and a \$14.6 million increase in payments for acquisition of subsidiaries, net of cash received. During 2010, the payments for acquisitions of subsidiaries resulted from a net cash inflow of \$7.4 for which consideration of \$14.0 million did not settle until January 2011 for the acquisition of HNIC. During 2009, the payments for acquisitions of subsidiaries resulted from the combined impact of a net cash payment of \$3.9 million, net of cash acquired, for the acquisition of a management agreement controlling HCM and a \$3.3 million payment of contingent consideration to the sellers of the subsidiaries comprising our E&S Commercial business unit.

Cash used in financing activities during the year ended December 31, 2010 was \$0.1 million as compared to \$6.6 million for the same period of 2009. The cash used during 2009 was primarily for repayment of a note payable by our premium finance operation and for the repurchase of the Company's common stock.

#### Credit Facilities

Our First Restated Credit Agreement with The Frost National Bank dated January 27, 2006 was most recently amended effective May 27, 2010 to extend the term of the facility until May 27, 2012, provide for the repayment of all amounts outstanding at termination on or before April 30, 2015, reduce the revolving commitment to \$5.0 million from \$25.0 million and eliminate the sub-facility for premium finance operations. This amendment further revised various affirmative and negative covenants and changed the interest rate, at our election, to either the prime rate or LIBOR plus 2.5%. We pay an annual average fee of 0.25% of the average daily unused balance of the credit facility. We pay letter of credit fees at the rate of 1.00% per annum. Our obligations under the revolving credit facility are secured by a security interest in the capital stock of all of our subsidiaries, guarantees of all of our subsidiaries and the pledge of all of our non-insurance company assets. The revolving credit facility contains covenants that, among other things, require us to maintain certain financial and operating ratios and restrict certain distributions, transactions and organizational changes. As of December 31, 2010, we were in compliance with or had obtained waivers of all of our covenants. As of December 31, 2010, we had \$2.8 million outstanding under this facility.

## Subordinated Debt Securities

On June 21, 2005, we entered into a trust preferred securities transaction pursuant to which we issued \$30.9 million aggregate principal amount of subordinated debt securities due in 2035. To effect the transaction, we formed Trust I as a Delaware statutory trust. Trust I issued \$30.0 million of preferred securities to investors and \$0.9 million of common securities to us. Trust I used the proceeds from these issuances to purchase the subordinated debt securities. Our Trust I subordinated debt securities bear an initial interest rate of 7.725% until June 15, 2015, at which time interest will adjust quarterly to the three-month LIBOR rate plus 3.25 percentage points. Trust I pays dividends on its preferred securities at the same rate. Under the terms of our Trust I subordinated debt securities, we pay interest only each quarter and the principal of the note at maturity. The subordinated debt securities are uncollateralized and do not require maintenance of minimum financial covenants. As of December 31, 2010, the balance of our Trust I subordinated debt was \$30.9 million.

On August 23, 2007, we entered into a trust preferred securities transaction pursuant to which we issued \$25.8 million aggregate principal amount of subordinated debt securities due in 2037. To effect the transaction, we formed Trust II as a Delaware statutory trust. Trust II issued \$25.0 million of preferred securities to investors and \$0.8 million of common securities to us. Trust II used the proceeds from these issuances to purchase the subordinated debt securities. Our Trust II subordinated debt securities bear an initial interest rate of 8.28% until September 15, 2017, at which time interest will adjust quarterly to the three-month LIBOR rate plus 2.90 percentage points. Trust II pays dividends on its preferred securities at the same rate. Under the terms of our Trust II subordinated debt securities, we pay interest only each quarter and the principal of the note at maturity. The subordinated debt securities are uncollateralized and do not require maintenance of minimum financial covenants. As of December 31, 2010, the balance of our Trust II subordinated debt was \$25.8 million.

## Long-Term Contractual Obligations

Set forth below is a summary of long-term contractual obligations as of December 31, 2010. Amounts represent estimates of gross undiscounted amounts payable over time. In addition, certain unpaid losses and LAE are ceded to others under reinsurance contracts and are, therefore, recoverable. Such potential recoverables are not reflected in the table.

	Estimated Payments by Period (in thousands)									
		Total		2011		2012-2013		<u>2014-2015</u>		After 2015
Notes payable	\$	2,800	\$	-	\$	980	\$	1,820	\$	-
Subordinated debt securities	•	56,702		-		-		-		56,702
Interest on notes payable		268		79		134		55		-
Interest on subordinated debt securities		112,065		4,387		8,775		8,775		90,128
Unpaid losses and loss										
adjustment expenses (1)		251,677		108,952		90,628		34,456		17,641
Operating leases		7,676		1,194		2,018		1,936		2,528
Purchase obligations		525		122		237		166		-

(1) The payout pattern for unpaid losses and loss adjustment expenses is based upon historical payment patterns and does not represent actual contractual obligations. The timing and amount ultimately paid will likely vary from these estimates.

Based on 2011 budgeted and year-to-date cash flow information, we believe that we have sufficient liquidity to meet our projected insurance obligations, operational expenses and capital expenditure requirements for the next 12 months.

#### **Effects of Inflation**

We do not believe that inflation has a material effect on our results of operations, except for the effect that inflation may have on interest rates and claim costs. The effects of inflation are considered in pricing and estimating reserves for unpaid losses and LAE. The actual effects of inflation on results of operations are not known until claims are ultimately settled. In addition to general price inflation, we are exposed to the upward trend in the judicial awards for damages. We attempt to mitigate the effects of inflation in the pricing of policies and establishing reserves for losses and LAE.

## Item 7A. Quantitative and Qualitative Disclosures About Market Risk.

We believe that interest rate risk, credit risk and equity risk are the types of market risk to which we are principally exposed.

Interest rate risk. Our investment portfolio consists largely of investment-grade, fixed-income securities, all of which are classified as available-for-sale. Accordingly, the primary market risk exposure to these securities is interest rate risk. In general, the fair value of a portfolio of fixed-income securities increases or decreases inversely with changes in market interest rates, while net investment income realized from future investments in fixed-income securities increases or decreases along with interest rates. The fair value of our fixed-income securities as of December 31, 2010 was \$388.4 million. The effective duration of our portfolio as of December 31, 2010 was 2.5 years. Should interest rates increase 1.0%, our fixed-income investment portfolio would be expected to decline in market value by 2.3%, or \$9.0 million, representing the effective duration multiplied by the change in market interest

rates. Conversely, a 1.0% decline in interest rates would be expected to result in a 2.3%, or \$9.0 million, increase in the fair value of our fixed-income investment portfolio.

Credit risk. An additional exposure to our fixed-income securities portfolio is credit risk. We attempt to manage the credit risk by investing primarily in investment-grade securities and limiting our exposure to a single issuer. As of December 31, 2010, our fixed-income investments were in the following: U.S. Treasury bonds -10.3%; municipal bonds -39.6%; collateralized corporate bank loans -27.9%; corporate bonds -22.0%; and asset-backed -0.2%. As of December 31, 2010, 74.8% of our fixed-income securities were rated investment-grade by nationally recognized statistical rating organizations.

We are also subject to credit risk with respect to reinsurers to whom we have ceded underwriting risk. Although a reinsurer is liable for losses to the extent of the coverage it assumes, we remain obligated to our policyholders in the event that the reinsurers do not meet their obligations under the reinsurance agreements. In order to mitigate credit risk to reinsurance companies, most of our reinsurance recoverable balance as of December 31, 2010 is with reinsurers that have an A.M. Best rating of "A-" or better.

Equity price risk. Investments in equity securities that are subject to equity price risk made up 10.2% of our portfolio as of December 31, 2010. The carrying values of equity securities are based on quoted market prices as of the balance sheet date. Market prices are subject to fluctuation and, consequently, the amount realized in the subsequent sale of an investment may significantly differ from the reported fair value. Fluctuation in the market price of a security may result from perceived changes in the underlying economic characteristics of the issuer, the relative price of alternative investments and general market conditions. Furthermore, amounts realized in the sale of a particular security may be affected by the relative quantity of the security being sold.

The fair value of our equity securities as of December 31, 2010 was \$44.0 million. The fair value of our equity securities would increase or decrease by \$13.2 million assuming a hypothetical 30% increase or decrease in market prices as of the balance sheet date. This would increase or decrease stockholders' equity by 3.6%. The selected hypothetical change does not reflect what should be considered the best or worse case scenario.

## Item 8. Financial Statements and Supplementary Data.

The following consolidated financial statements of the Company and its subsidiaries are filed as part of this report.

<u>Description</u>	Page Number
Reports of Independent Registered Public Accounting Firms	F-2
Consolidated Balance Sheets at December 31, 2010 and 2009	F-4
Consolidated Statements of Operations for the Years Ended December 31, 2010, 2009 and 2008	F-5
Consolidated Statements of Stockholders' Equity and Comprehensive Income (Loss) for the Years Ended December 31, 2010, 2009 and 2008	F-6
Consolidated Statements of Cash Flows for the Years Ended December 31, 2010, 2009 and 2008	F-8
Notes to Consolidated Financial Statements	F-9
Financial Statement Schedules	F-46

## Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

None.

#### Item 9A. Controls and Procedures.

## **Evaluation of Disclosure Controls and Procedures**

The principal executive officer and principal financial officer of Hallmark have evaluated our disclosure controls and procedures and have concluded that, as of the end of the period covered by this report, such disclosure controls and procedures were effective in ensuring that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934 is timely recorded, processed, summarized and reported. The principal executive officer and principal financial officer also concluded that such disclosure controls and procedures were effective in ensuring that information required to be disclosed by us in the reports that we file or submit under such Act is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure.

## Management's Report on Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate "internal control over financial reporting," as such phrase is defined in Exchange Act Rule 13a-15(f). Under the supervision and with the participation of management, including our Chief Executive Officer and Chief Accounting Officer, an evaluation of the effectiveness of our internal control over financial reporting was conducted based upon the framework in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based upon that evaluation, management has concluded that our internal control over financial reporting was effective as of December 31, 2010. We acquired Hallmark National Insurance Company on December 31, 2010. Because this acquisition was completed in the fourth quarter, we have excluded Hallmark National Insurance Company from the assessment of internal control over financial reporting as permitted by interpretative guidance from the Securities and Exchange Commission for newly acquired businesses. Hallmark National Insurance Company represents 5.0% and 4.3% of our total and net assets, respectively at December 31, 2010. Except as described above, there have been no changes in our internal controls over financial reporting during the most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Ernst & Young LLP, the independent registered public accounting firm that audited the consolidated financial statements of the Company as of December 31, 2010 included in this Annual Report on Form 10-K, has issued an attestation report on the Company's internal control over financial reporting as of December 31, 2010. As described in Managements Report on Internal Control over Financial Reporting above, management has excluded Hallmark National Insurance Company from its assessment of internal control over financial reporting because it was acquired on December 31, 2010. Hallmark National Insurance Company was also excluded from the Ernst & Young LLP audit of internal control over financial reporting. The Ernst & Young LLP attestation report, which expresses an unqualified opinion on the effectiveness of the Company's internal control over financial reporting as of December 31, 2010, is included in this Item under the heading "Attestation Report of Independent Registered Public Accounting Firm."

# Attestation Report of Independent Registered Public Accounting Firm Report of Ernst & Young LLP

To the Board of Directors and Shareholders of Hallmark Financial Services, Inc. and subsidiaries:

We have audited Hallmark Financial Services, Inc. and subsidiaries (the Company's) internal control over financial reporting as of December 31, 2010, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

As indicated in the accompanying Annual Report on Form 10-K, management's assessment of and conclusion on the effectiveness of internal control over financial reporting did not include the internal controls of Hallmark National Insurance Company, which was acquired on December 31, 2010 and is included in the December 31, 2010 consolidated financial statements of the Company and constituted 5.0% and 4.3% of total and net assets, respectively, as of December 31, 2010. Our audit of internal control over financial reporting of the Company also did not include an evaluation of the internal control over financial reporting of Hallmark National Insurance Company.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2010, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of Hallmark Financial Services, Inc. as of December 31, 2010, and the related consolidated statements of operations, stockholders' equity and comprehensive income (loss), and cash flows for the year ended December 31, 2010 of Hallmark Financial Services, Inc. and subsidiaries and our report dated March 14, 2011 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Fort Worth, Texas March 14, 2011

#### **PART III**

#### Item 9B. Other Information.

None.

## Item 10. Directors, Executive Officers and Corporate Governance.

The information required by Item 10 is incorporated by reference from the Registrant's definitive proxy statement to be filed with the Securities and Exchange Commission pursuant to Regulation 14A not later than 120 days after the end of the fiscal year covered by this report.

## Item 11. Executive Compensation.

The information required by Item 11 is incorporated by reference from the Registrant's definitive proxy statement to be filed with the Securities and Exchange Commission pursuant to Regulation 14A not later than 120 days after the end of the fiscal year covered by this report.

# Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters.

The information required by Item 12 is incorporated by reference from the Registrant's definitive proxy statement to be filed with the Securities and Exchange Commission pursuant to Regulation 14A not later than 120 days after the end of the fiscal year covered by this report.

## Item 13. Certain Relationships and Related Transactions, and Director Independence.

The information required by Item 13 is incorporated by reference from the Registrant's definitive proxy statement to be filed with the Securities and Exchange Commission pursuant to Regulation 14A not later than 120 days after the end of the fiscal year covered by this report.

## Item 14. Principal Accounting Fees and Services.

The information required by Item 14 is incorporated by reference from the Registrant's definitive proxy statement to be filed with the Securities and Exchange Commission pursuant to Regulation 14A not later than 120 days after the end of the fiscal year covered by this report.

#### PART IV

#### Item 15. Exhibits, Financial Statement Schedules.

#### (a)(1) Financial Statements

The following consolidated financial statements, notes thereto and related information are included in Item 8 of this report:

Reports of Independent Registered Public Accounting Firms

Consolidated Balance Sheets at December 31, 2010 and 2009

Consolidated Statements of Operations for the Years Ended December 31, 2010, 2009 and 2008 Consolidated Statements of Stockholders' Equity and Comprehensive Income (Loss) for the Years Ended December 31, 2010, 2009 and 2008

Consolidated Statements of Cash Flows for the Years Ended December 31, 2010, 2009 and 2008 Notes to Consolidated Financial Statements

#### (a)(2) Financial Statement Schedules

The following financial statement schedules are included in this report:

Schedule II - Condensed Financial Information of Registrant (Parent Company Only)

Schedule III - Supplemental Insurance Information

Schedule IV - Reinsurance

Schedule VI - Supplemental Information Concerning Property-Casualty Insurance Operations

#### (a)(3) Exhibit Index

The following exhibits are either filed with this report or incorporated by reference:

#### Exhibit Number

#### **Description**

- 3.1 Restated Articles of Incorporation of the registrant (incorporated by reference to Exhibit 3.1 to Amendment No. 1 to the registrant's Registration Statement on Form S-1 [Registration No. 333-136414] filed September 8, 2006).
- 3.2 Amended and Restated By-Laws of the registrant (incorporated by reference to Exhibit 3.1 to the registrant's Current Report on Form 8-K filed October 1, 2007).
- 4.1 Specimen certificate for common stock, \$0.18 par value, of the registrant (incorporated by reference to Exhibit 4.1 to Amendment No. 1 to the registrant's Registration Statement on Form S-1 [Registration No. 333-136414] filed September 8, 2006).
- 4.2 Indenture dated June 21, 2005, between Hallmark Financial Services, Inc. and JPMorgan Chase Bank, National Association (incorporated by reference to Exhibit 4.1 to the registrant's Current Report on Form 8-K filed June 27, 2005).
- 4.3 Amended and Restated Declaration of Trust of Hallmark Statutory Trust I dated as of June 21, 2005, among Hallmark Financial Services, Inc., as sponsor, Chase Bank USA, National Association, as Delaware trustee, and JPMorgan Chase Bank, National Association, as institutional trustee, and Mark Schwarz and Mark Morrison, as administrators (incorporated by reference to Exhibit 4.2 to the registrant's Current Report on Form 8-K filed June 27, 2005).
- 4.4 Form of Junior Subordinated Debt Security Due 2035 (included in Exhibit 4.2 above).
- 4.5 Form of Capital Security Certificate (included in Exhibit 4.3 above).
- 4.6 First Restated Credit Agreement dated January 27, 2006, between Hallmark Financial Services, Inc. and The Frost National Bank (incorporated by reference to Exhibit 4.1 to the registrant's Current Report on Form 8-K filed February 2, 2006).

- Form of Registration Rights Agreement dated January 27, 2006, between Hallmark Financial Services, Inc. and Newcastle Special Opportunity Fund I, Ltd. and Newcastle Special Opportunity Fund II, L.P. (incorporated by reference to Exhibit 4.1 to the registrant's Current Report on Form 8-K filed February 2, 2006).
- Indenture dated as of August 23, 2007, between Hallmark Financial Services, Inc. and The Bank of New York Trust Company, National Association (incorporated by reference to Exhibit 4.1 to the registrant's Current Report on Form 8-K filed August 24, 2007).
- Amended and Restated Declaration of Trust of Hallmark Statutory Trust II dated as of August 23, 2007, among Hallmark Financial Services, Inc., as sponsor, The Bank of New York (Delaware), as Delaware trustee, and The Bank of New York Trust Company, National Association, as institutional trustee, and Mark Schwarz and Mark Morrison, as administrators (incorporated by reference to Exhibit 4.2 to the registrant's Current Report on Form 8-K filed August 24, 2007).
- 4.10 Form of Junior Subordinated Debt Security Due 2037 (included in Exhibit 4.8 above).
- 4.11 Form of Capital Security Certificate (included in Exhibit 4.9 above).
- 4.12 Fifth Amendment to First Restated Credit Agreement among Hallmark Financial Services, Inc. and its subsidiaries and The Frost National Bank dated February 20, 2008 (incorporated by reference to Exhibit 99.1 to the registrant's Current Report on Form 8-K filed February 25, 2008).
- 4.13 Sixth Amendment to First Restated Credit Agreement among Hallmark Financial Services, Inc. and its subsidiaries and The Frost National Bank dated January 21, 2010 (incorporated by reference to Exhibit 99.1 to the registrant's Current Report on Form 8-K filed January 25, 2010).
- 4.14 Seventh Amendment to First Restated Credit Agreement among Hallmark Financial Services, Inc. and its subsidiaries and The Frost National Bank dated May 27, 2010 (incorporated by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed June 17, 2010).
- Office Lease for 6500 Pinecrest, Plano, Texas, dated July 22, 2008, between Hallmark Financial Services, Inc. and Legacy Tech IV Associates, Limited Partnership (incorporated by reference to Exhibit 99.1 to the registrant's Current Report on Form 8-K filed July 29, 2008).
- Lease Agreement for 777 Main Street, Fort Worth, Texas, dated June 12, 2003 between Hallmark Financial Services, Inc. and Crescent Real Estate Funding I, L.P. (incorporated by reference to Exhibit 10(a) to the registrant's Quarterly Report on Form 10-QSB for the quarter ended June 30, 2003).
- 10.3 Office Lease by and between SAOP Northwest Center, L.P. and TGA Insurance Managers, Inc. dated January 29, 2010 (incorporated by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed February 2, 2010).
- Office Lease by and between Minol Center, L.P. and Aerospace Insurance Managers, Inc. dated August 9, 2010 (incorporated by reference to Exhibit 99.1 to the registrant's Current Report on Form 8-K filed August 17, 2010).
- Office Lease by and between Civic Opera, L.P. and TGA Insurance Managers, Inc. dated December 27, 2010 (incorporated by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed January 4, 2011).
- 10.6 First Amendment to Office Lease between MS Crescent One SPV, LLC and Hallmark Financial Services, Inc., dated February 28, 2011 (incorporated by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed March 1, 2011).
- 10.7\* 1994 Non-Employee Director Stock Option Plan (incorporated by reference to Exhibit 10(g) to the registrant's Annual Report on Form 10-KSB for the fiscal year ended December 31, 1994).
- 10.8\* First Amendment to Hallmark Financial Services, Inc. 1994 Non-Employee Director Stock Option Plan (incorporated by reference to Exhibit 10(bn) to the registrant's Annual Report on Form 10-KSB for the fiscal year ended December 31, 2002).

- 10.9\* Second Amendment to Hallmark Financial Services, Inc. 1994 Non-Employee Director Stock Option Plan (incorporated by reference to Exhibit 10(e) to the registrant's Quarterly Report on Form 10-QSB for the quarter ended September 30, 2001).
- 10.10\* Form of Indemnification Agreement between Hallmark Financial Services, Inc. and its officers and directors, adopted July 19, 2002 (incorporated by reference to Exhibit 10(c) to the registrant's Quarterly Report on Form 10-QSB for the quarter ended September 30, 2002).
- 10.11\* Hallmark Financial Services, Inc. 2005 Long Term Incentive Plan (incorporated by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed June 3, 2005).
- 10.12\* Form of Incentive Stock Option Grant Agreement (incorporated by reference to Exhibit 10.2 to the registrant's Current Report on Form 8-K filed June 3, 2005).
- 10.13\* Form of Non-Qualified Stock Option Agreement (incorporated by reference to Exhibit 10.3 to the registrant's Current Report on Form 8-K filed June 3, 2005).
- 10.14 Guarantee Agreement dated as of June 21, 2005, by Hallmark Financial Services, Inc. for the benefit of the holders of trust preferred securities (incorporated by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed June 27, 2005).
- 10.15 Guarantee Agreement dated as of August 23, 2007, by Hallmark Financial Services, Inc. for the benefit of the holders of trust preferred securities (incorporated by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed August 24, 2007).
- 10.16 Quota Share Reinsurance Treaty Attaching January 1, 2006 by and among American Hallmark Insurance Company, Phoenix Indemnity Insurance Company (n/k/a Hallmark Insurance Company) and Gulf States Insurance Company (n/k/a Hallmark Specialty Insurance Company) (incorporated by reference to Exhibit 10.25 to the registrant's Registration Statement on Form S-1 [Registration No. 333-136414] filed August 8, 2006).
- Amendment No. 1 to Quota Share Reinsurance Treaty Attaching January 1, 2006 by and among American Hallmark Insurance Company, Phoenix Indemnity Insurance Company (n/k/a Hallmark Insurance Company) and Gulf States Insurance Company (n/k/a Hallmark Specialty Insurance Company) (incorporated by reference to Exhibit 10.26 to the registrant's Registration Statement on Form S-1 [Registration No. 333-136414] filed August 8, 2006).
- 10.18 Amendment No. 2 to Quota Share Reinsurance Treaty Attaching January 1, 2006 by and among American Hallmark Insurance Company, Phoenix Indemnity Insurance Company (n/k/a Hallmark Insurance Company) and Gulf States Insurance Company (n/k/a Hallmark Specialty Insurance Company) (incorporated by reference to Exhibit 10.27 to the registrant's Registration Statement on Form S-1 [Registration No. 333-136414] filed August 8, 2006).
- Amendment No. 3 to Quota Share Reinsurance Treaty attaching January 1, 2006 by and among American Hallmark Insurance Company, Phoenix Indemnity Insurance Company (n/k/a Hallmark Insurance Company) and Gulf States Insurance Company (n/k/a Hallmark Specialty Insurance Company) (incorporated by reference to Exhibit 10.28 to the registrant's Annual Report on Form 10-K for the fiscal year ended December 31, 2006).
- 10.20 Purchase Agreement dated August 29, 2008 by and among Hallmark Financial Services, Inc. and Jeffrey L. Heath (incorporated by reference to Exhibit 10.1 to the registrants Current Report on Form 8-K filed September 4, 2008).
- 10.21 Stock Purchase Agreement dated February 13, 2009 between American Hallmark Insurance Company and T.B.A. Insurance Group, Ltd. (incorporated by reference to the registrant's Current Report on Form 8-K filed February 18, 2009).
- 10.22 Stock Purchase Agreement dated August 9, 2010, between Hallmark Insurance Company and State Auto Financial Corporation (incorporated by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed August 9, 2010).
- 18+ Letter regarding Change in Accounting Principle.
- 21+ List of subsidiaries of the registrant.

- 23 (a)+ Consent of Independent Registered Public Accounting Firm.
- 23 (b)+ Consent of Independent Registered Public Accounting Firm.
- 31(a)+ Certification of principal executive officer required by Rule 13a-14(a) or Rule 15d-14(b).
- 31(b)+ Certification of principal financial officer required by Rule 13a-14(a) or Rule 15d-14(b).
- 32(a)+ Certification of principal executive officer pursuant to 18 U.S.C. 1350.
- 32(b)+ Certification of principal financial officer pursuant to 18 U.S.C. 1350.
  - \*Management contract or compensatory plan or arrangement.
  - +Filed herewith.

#### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

#### HALLMARK FINANCIAL SERVICES, INC.

(Registrant)

Date:

March 14, 2011

By: /s/ Mark J. Morrison

Mark J. Morrison, Chief Executive Officer and

President

Date:

March 14, 2011

By: /s/ Jeffrey R. Passmore

Jeffrey R. Passmore, Chief Accounting Officer and Senior

Vice President

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Date:

March 14, 2011

/s/ Mark J. Morrison

Mark J. Morrison, Chief Executive Officer and

President (Principal Executive Officer)

Date:

March 14, 2011

/s/ Jeffrey R. Passmore

Jeffrey R. Passmore, Chief Accounting Officer and Senior

Vice President (Principal Financial Officer and Principal

Accounting Officer)

Date:

March 14, 2011

/s/ Mark E. Schwarz

Mark E. Schwarz, Executive Chairman

Date:

March 14, 2011

/s/ James H. Graves

James H. Graves, Director

Date:

March 14, 2011

/s/ Jim W. Henderson

Jim W. Henderson, Director

Date:

March 14, 2011

/s/ Scott T. Berlin

Scott T. Berlin, Director

Date:

March 14, 2011

/s/ George R. Manser

George R. Manser, Director

#### Exhibit 18

#### Letter Regarding Change in Accounting Principle

Mr. Jeff Passmore Chief Accounting Officer Hallmark Financial Services, Inc. 777 Main Street, Suite 1000 Fort Worth, Texas 76102

Dear Mr. Passmore:

Note 1 of the Notes to Consolidated Financial Statements of Hallmark Financial Services, Inc. and subsidiaries ("the Company") included in its Form 10-K for the year ended December 31, 2010, describes a change in the date of the Company's annual goodwill impairment test required under Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") Topic 350, Intangibles – Goodwill and Other, from the last day of the fiscal fourth quarter to the first day of the fiscal fourth quarter. There are no authoritative criteria for determining which date is preferable based on the particular circumstances; however, we conclude that such change is to an acceptable alternative which, based on your business judgment to make this change and for the stated reasons, is preferable in your circumstances.

/s/ ERNST & YOUNG LLP

Fort Worth, Texas February 28, 2011

## Exhibit 21

## Subsidiaries of Hallmark Financial Services, Inc.

Name of Subsidiary American Hallmark Insurance Company of Texas*	<u>Jurisdiction of Incorporation</u> Texas
Hallmark Finance Corporation*	Texas
ACO Holdings, Inc.*	Texas
Hallmark Claims Service, Inc. (d/b/a Hallmark Insurance Company)	Texas
American Hallmark General Agency, Inc. (d/b/a Hallmark Insurance Company)	Texas
Hallmark Underwriters, Inc.*	Texas
American Hallmark Agencies, Inc.*	Texas
Allrisk Insurance Agency, Inc.*	Texas
Hallmark Insurance Company*	Arizona
American Hallmark Insurance Services, Inc.*	Texas
Effective Claims Management, Inc.*	Texas
TGA Insurance Managers, Inc.*	Texas
Hallmark Specialty Insurance Company*	Oklahoma
Pan American Acceptance Corporation*	Texas
TGA Special Risk, Inc.*	Texas
Aerospace Holdings, LLC*	Texas
Aerospace Flight, Inc.*	Texas
Aerospace Insurance Managers, Inc.*	Texas
Aerospace Claims Management Group, Inc.*	Texas
Aerospace Special Risk, Inc.*	Texas
Heath XS, LLC* 80%	New Jersey
Hardscrabble Data Solutions, LLC* 80%	New Jersey
Citon Agency, Inc* 49%	Florida
CYR Insurance Management Company*	Texas
Hallmark County Mutual Insurance Company* (controlled through a management agreement)	Texas
Hallmark National Insurance Company*	Ohio

<sup>57</sup> 

\* Conducts business under its corporate name.

#### Exhibit 23(a)

#### CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors Hallmark Financial Services, Inc.:

We consent to the incorporation by reference in the following Registration Statements:

- (1) Registration Statement (Form S-8 No. 333-41220) pertaining to Hallmark Financial Services, Inc. 2005 Long Term Incentive Plan;
- (2) Registration Statement (Form S-8 No. 333-140000) pertaining to the Hallmark Financial Services, Inc. 1991 Key Employee Stock Option Plan, Hallmark Financial Services, Inc. 1994 Key Employee Long Term Incentive Plan and Hallmark Financial Services, Inc. 1994 Non-Employee Director Stock Option Plan;
- (3) Registration Statement (Form S-8 No. 333-160050) pertaining to Hallmark Financial Services, Inc. 2005 Long Term Incentive Plan; and
- (4) Amendment No. 1 to the Registration Statement and related Prospectus (Form S-3 No. 333-171696) pertaining to the registration of 3,274,830 shares of common stock;

of our reports dated March 14, 2011, with respect to the consolidated financial statements and schedules of Hallmark Financial Services, Inc. and subsidiaries and the effectiveness of internal control over financial reporting of Hallmark Financial Services, Inc. and subsidiaries included in this Annual Report (Form 10-K) for the year ended December 31, 2010.

/s/ ERNST & YOUNG LLP

Fort Worth, Texas March 14, 2011

#### Exhibit 23(b)

## CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors Hallmark Financial Services, Inc.:

We consent to the incorporation by reference in the registration statements on Form S-8 (File Nos. 333-41220, 333-140000 and 333-160050) and Form S-3 (File No. 333-171696) of Hallmark Financial Services, Inc. and subsidiaries (the Company) of our report dated March 25, 2010, relating to the consolidated balance sheet of Hallmark Financial Services, Inc. and subsidiaries as of December 31, 2009, and the related consolidated statements of operations, stockholders' equity and comprehensive income (loss), and cash flows for each of the years in the two-year period ended December 31, 2009 and all financial statement schedules, which appears in this Form 10-K of Hallmark Financial Services, Inc.

The aforementioned report, with respect to the consolidated financial statements of the Company, refers to the change, in 2009, in the Company's method of evaluating other-than-temporary impairments of debt securities due to the adoption of new accounting requirements issued by the Financial Accounting Standards Board, as of April 1, 2009.

/s/ KPMG LLP KPMG LLP

Dallas, Texas March 14, 2011

#### Exhibit 31(a)

#### **CERTIFICATIONS**

- I, Mark J. Morrison, certify that:
- 1. I have reviewed this annual report on Form 10-K of Hallmark Financial Services, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures [as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)] and internal control over financial reporting [as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)] for the Company and have:
- a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
- a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
- b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: March 14, 2011

/s/ Mark J. Morrison
Mark J. Morrison, Chief Executive Officer

#### Exhibit 31(b)

#### **CERTIFICATIONS**

- I, Jeffrey R. Passmore, certify that:
- 1. I have reviewed this annual report on Form 10-K of Hallmark Financial Services, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures [as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)] and internal control over financial reporting [as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)] for the Company and have:
- a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
- a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
- b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: March 14, 2011

/s/ Jeffrey R. Passmore
Jeffrey R. Passmore, Chief Accounting Officer

### Exhibit 32(a)

### **CERTIFICATION PURSUANT TO 18 U.S.C. § 1350**

I, Mark J. Morrison, Chief Executive Officer of Hallmark Financial Services, Inc. (the "Company"), hereby certify that the accompanying annual report on Form 10-K for the fiscal year ended December 31, 2010, and filed with the Securities and Exchange Commission on the date hereof (the "Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended. I further certify that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: March 14, 2011

/s/ Mark J. Morrison Mark J. Morrison, Chief Executive Officer

### Exhibit 32(b)

### **CERTIFICATION PURSUANT TO 18 U.S.C. § 1350**

I, Jeffrey R. Passmore, Chief Accounting Officer of Hallmark Financial Services, Inc. (the "Company"), hereby certify that the accompanying annual report on Form 10-K for the fiscal year ended December 31, 2010, and filed with the Securities and Exchange Commission on the date hereof (the "Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended. I further certify that the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: March 14, 2011

/s/ Jeffrey R. Passmore
Jeffrey R. Passmore,
Chief Accounting Officer

# HALLMARK FINANCIAL SERVICES, INC. AND SUBSIDIARIES INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

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### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Stockholders Hallmark Financial Services, Inc.:

We have audited the accompanying consolidated balance sheet of Hallmark Financial Services, Inc. and subsidiaries (the Company) as of December 31, 2010, and the related consolidated statements of operations, stockholders' equity and comprehensive income (loss), and cash flows for the year ended December 31, 2010. Our audit also included the financial statement schedules as of December 31, 2010 and for the year then ended listed in the Index at Item 15(a)(2). These consolidated financial statements and schedules are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements and schedules based on our audit.

We conducted our audit in accordance with the auditing standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Hallmark Financial Services, Inc. and subsidiaries as of December 31, 2010, and the results of their operations and their cash flows for the year ended December 31, 2010, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedules, when considered in relation to the basic consolidated financial statements taken as a whole, present fairly, in all material respects, the information set forth therein.

We have also audited in accordance with the Standards of the Public Company Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2010, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 14, 2011 expressed an unqualified opinion thereon.

/s/ ERNST & YOUNG LLP

Fort Worth, Texas March 14, 2011

### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Stockholders Hallmark Financial Services, Inc.:

We have audited the accompanying consolidated balance sheet of Hallmark Financial Services, Inc. and subsidiaries (the Company) as of December 31, 2009, and the related consolidated statements of operations, stockholders' equity and comprehensive income (loss), and cash flows for each of the years in the two-year period ended December 31, 2009. In connection with our audits of the consolidated financial statements, we also have audited the financial statement schedules II to IV as of December 31, 2009 and for each of the years in the two-year period ended December 31, 2009. These consolidated financial statements and financial statement schedules are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements and financial statements are statements.

We conducted our audits in accordance with the auditing standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Hallmark Financial Services, Inc. and subsidiaries as of December 31, 2009, and the results of their operations and their cash flows for each of the years in the two-year period ended December 31, 2009, in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedules, when considered in relation to the basic consolidated financial statements taken as a whole, present fairly, in all material respects, the information set forth therein.

As described in note 1 to the consolidated financial statements, in 2009 the Company changed its method of evaluating other-than-temporary impairments of debt securities due to the adoption of new accounting requirements issued by the Financial Accounting Standards Board, as of April 1, 2009.

/s/ KPMG LLP KPMG LLP

Dallas, Texas March 25, 2010

### HALLMARK FINANCIAL SERVICES, INC. AND SUBSIDIARIES

### CONSOLIDATED BALANCE SHEETS

### December 31, 2010 and 2009 (\$ in thousands)

<u>ASSETS</u>	<u>2010</u>	<u>2009</u>
Investments:		
Debt securities, available-for-sale, at fair value (cost; \$383,530 in 2010 and \$287,108 in 2009)	\$ 388,399	\$ 291,876
Equity securities, available-for-sale, at fair value (cost; \$32,469 in 2010 and \$27,251 in 2009)	44,042	35,801
Total investments	432,441	327,677
Cash and cash equivalents	60,519	112,270
Restricted cash	5,277	5,458
Ceded unearned premiums	25,504	12,997
Premiums receivable	47,337	46,635
Accounts receivable	7,051	3,377
Receivable for securities	2,215	-
Reinsurance recoverable	39,505	10,008
Deferred policy acquisition costs	21,679	20,792
Goodwill	43,564	41,080
Intangible assets, net	30,241	28,873
Federal income tax recoverable	4,093	-
Prepaid expenses	1,987	923
Other assets	15,207	18,779
	\$736,620	\$ 628,869
LIABILITIES AND STOCKHOLDERS' EQUITY		
Liabilities:		
Note payable	\$ 2,800	\$ 2,800
Subordinated debt securities	56,702	56,702
Reserves for unpaid losses and loss adjustment expenses	251,677	184,662
Unearned premiums	140,965	125,089
Unearned revenue	116	191
Reinsurance balances payable	3,122	3,281
Accrued agent profit sharing	1,301	1,790
Accrued ceding commission payable	4,231	8,600
Pension liability	2,833	2,628
Payable for securities	2,493	19
Payable for acquisition	14,000	- 042
Deferred federal income taxes, net	3,471	942
Federal income tax payable	15 706	1,266
Accounts payable and other accrued expenses	15,786	13,258
Commitments and contingencies (Note 16)	499,497	401,228
Commitments and contingencies (Note 10)		
Redeemable non-controlling interest	1,360	1,124
Stockholders' equity:		
Common stock, \$.18 par value, authorized 33,333,333 shares in 2010 and 2009;		
issued 20,872,831 shares in 2010 and 2009	3,757	3,757
Additional paid-in capital	121,815	121,016
Retained earnings	105,816	98,482
Accumulated other comprehensive income	9,637	8,589
Treasury stock (748,662 shares in 2010 and 757,828 in 2009), at cost	(5,262)	(5,327)
Total stockholders' equity	235,763	226,517
	\$ 736,620	\$ 628,869
The accompanying notes are an integral		
part of the consolidated financial statements		

## HALLMARK FINANCIAL SERVICES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS For the years ended December 31, 2010, 2009 and 2008

(\$ in thousands, except per share amounts)

	2010	2009	2008
Gross premiums written	\$ 320,973	\$ 287,558	\$ 243,849
Ceded premiums written	(39,332)	(25,818)	(8,922)
Net premiums written	281,641	261,740	234,927
Change in unearned premiums	(3,370)	(10,668)	1,393
Net premiums earned	278,271	251,072	236,320
Investment income, net of expenses	14,849	14,947	16,049
Net realized gains (losses)	8,402	3,032	(11,261)
Finance charges	7,054	5,874	5,174
Commission and fees	(1,575)	12,011	22,280
Other income	59	103	128
Total revenues	307,060	287,039	268,690
Losses and loss adjustment expenses	202,544	153,619	144,244
Operating expenses	87,989	92,233	96,096
Interest expense	4,598	4,602	4,745
Amortization of intangible assets	3,665	3,328	2,481
Total expenses	298,796	253,782	247,566
Income before tax	8,264	33,257	21,124
Income tax expense	825	8,630	8,175
Net income	7,439	24,627	12,949
Less: Net income attributable to non-controlling interest	105	52	50
Net income attributable to Hallmark Financial Services, Inc.	\$7,334	\$24,575	\$ 12,899
Net income per share attributable to Hallmark Financial Services, Inc common stockholders:			
Basic	\$ 0.36	\$ 1.19	\$ 0.62
Diluted	\$ 0.36	\$ <u>1.19</u> \$ <u>1.19</u>	\$ 0.62

The accompanying notes are an integral part of the consolidated financial statements

# HALLMARK FINANCIAL SERVICES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY AND COMPREHENSIVE INCOME (LOSS) For the years ended December 31, 2010, 2009 and 2008

### (In thousands)

	Number of <u>Shares</u>	Par <u>Value</u>	Additional Paid-In <u>Capital</u>	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Treasury Stock	Number of <u>Shares</u>	Total Stockholders' <u>Equity</u>	Comprehensiv Income (Loss)	ve
Balance at December 31, 2007	20,776	\$ 3,740	\$ 118,459	\$ 59,343	\$ (1,844)	\$ (77)	8	\$ 179,621		
Amortization of fair value of stock options granted	-	-	1,368	-	-	-	-	1,368		
Stock options exercised	66	11	208	-	-	-	-	219		
Amortization of redeemable non-controlling interest		-	(107)	-	-	-	-	(107)	)	
Comprehensive loss: Net income		_	-	12,899	-		-	12,899	\$ 12,89	99
Other comprehensive loss:										
Change in net actuarial loss		-	-	-	(3,380)	-	-	(3,380	(3,38	80)
Net unrealized holding losses arising during period	-	-	-	-	(15,605)	-	-	(15,605		
Reclassification adjustment for losses included in net income	-	-	-	-	(1,083)		-	(1,083		_
Net unrealized losses on securities					(16,688)			(16,688		_
Total other comprehensive loss before tax					(20,068) 5,480			5,480		
Tax effect on other comprehensive loss Other comprehensive loss after tax					(14,588)	•		(14,588		
Comprehensive loss					(- ', /			,	\$ (1,68	
Balance at December 31, 2008	20,842	\$ 3,751	\$ 119,928	\$ 72,242	\$ (16,432)	\$ (77)	8	\$ 179,412		_
Cumulative effect of adjustments resulting from adoption										
of change in accounting principle, net of tax (note 1)	-	-	-	1,665	(1,665)	-	-	-		
Acquisition of treasury shares	-	-	-	-	-	(5,250)	750	(5,250	)	
Amortization of fair value of stock options granted	-	-	1,334	•	-	-	-	1,334	:	
Stock options exercised	31	6	109	•	-	-	-	115	)	
Accretion of redeemable non-controlling interest	-	-	(355)	) -		-	-	(355	.)	
Comprehensive income: Net income	-	-	-	24,575		-	-	24,575	5 \$ 24,5	i75
Other comprehensive income:										
Change in net actuarial loss	-	-	-	-	2,327	-	-	2,327		
Net unrealized holding gains arising during period	-	-	-	-	42,299	-	-	42,299		
Reclassification adjustment for losses included in net income	-	•	-	-	(3,571)	<u>-</u>	-	38,728		
Net unrealized gains on securities  Total other comprehensive income before tax					41,055	-		41,05		_
Tax effect on other comprehensive income					(14,369)			(14,369		
Other comprehensive income after tax					26,686	-		26,686		_
Comprehensive income									\$ 51,2	261
Balance at December 31, 2009	20,873	\$ 3,757	\$ 121,016	\$ 98,482	\$ 8,589	\$ (5,327	) 758	\$ 226,51	<u></u> 1	

# HALLMARK FINANCIAL SERVICES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY AND COMPREHENSIVE INCOME (LOSS) (Continued) For the years ended December 31, 2010, 2009 and 2008 (In thousands)

	Number of <u>Shares</u>	Par <u>Value</u>	Additional Paid-In <u>Capital</u>	Retained Earnings	Accumlated Other Comprehensive Income (Loss)	Treasury Stock	Number of <u>Shares</u>	Total Stockholders' <u>Equity</u>	Comprehensive Income (Loss)
Balance at December 31, 2009	20,873	\$ 3,757	\$ 121,016	\$ 98,482	\$ 8,589	\$ (5,327)	758	\$ 226,517	
Amortization of fair value of stock options granted	-	-	1,114	-	-	_	_	1,114	
Stock options exercised	-	-	(40)	=	-	65	(9)	25	
Accretion of redeemable non-controlling interest	-	-	(275)	-	-	-	-	(275)	
Comprehensive income: Net income	-		-	7,334		-	-	7,334	\$ 7,334
Other comprehensive income:									
Change in net actuarial loss  Net unrealized holding gains arising during period  Reclassification adjustment for gains included in net income  Net unrealized gains on securities	- - -	- - 	-	- - -	(309) 10,324 (8,402) 1,922	- -	- - -	(309) 10,324 (8,402) 1,922	(309) 10,324 (8,402) 1,922
Total other comprehensive income before tax Tax effect on other comprehensive income Other comprehensive income after tax Comprehensive income					1,613 (565) 1,048		-	1,613 (565) 1,048	1,613 (565) 1,048 \$ 8,382
Balance at December 31, 2010	20,873	\$ 3,757	\$ 121,815	\$ 105,816	\$ 9,637	\$ (5,262)	749	\$ 235,763	

The accompanying notes are an integral part of the consolidated financial statements

# HALLMARK FINANCIAL SERVICES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS For the years ended December 31, 2010, 2009 and 2008

(\$ i	in the	ousan	ds)
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(3	in thousands)	<u> 2010</u>		<u>2010</u> <u>2009</u>		<u>2008</u>		
Cash flows from operating activities:		•	<b>5.40</b> 0	Ф	04.607	ф	12.040	
Net income		\$	7,439	\$	24,627	\$	12,949	
Adjustments to reconcile net income to cash provided by operati	ing activities:							
Depreciation and amortization expense			4,751		4,105		3,219	
Deferred federal income taxes			(1,018)		(1,535)		(912)	
Realized (gains) losses on investments			(8,402)		(3,032)		11,261	
Change in ceded unearned premiums			(2,860)		(6,835)		(407)	
Change in premiums receivable			(702)		(2,628)		1,994	
Change in accounts receivable			(3,674)		1,215		688	
Change in deferred policy acquisition costs			(887)		(1,268)		233	
Change in unpaid losses and loss adjustment expenses			49,942		19,735		31,025	
Change in unearned premiums			6,229		18,084		(806)	
Change in unearned revenue			(75)		(1,846)		(912)	
Change in accrued agent profit sharing			(489)		(361)		(693)	
Change in reinsurance recoverable			(12,424)		6,774		(3,266)	
Change in reinsurance balances payable			(160)		3,281		-	
Change in current federal income tax recoverable/payable			(5,359)		1,962		(1,560)	
Change in accrued ceding commission payable			(4,369)		(5)		(3,494)	
Change in all other liabilities			2,893		(5,783)		977	
Change in all other assets			5,525		5,208	_	(1,584)	
Net cash provided by operating activities			36,360		61,698		48,712	
1 7 1 0								
Cash flows from investing activities:			>		(1.0(0)		(1.110)	
Purchases of property and equipment			(1,775)		(1,263)		(1,119)	
Acquisitions of subsidiaries, net of cash received			7,404		(7,246)		(14,799)	
Net transfers (into)/from restricted cash			(2,196)		3,930		8,010	
Purchases of investment securities			(226,246)		(109,959)		(704,247)	
Maturities, sales and redemptions of investment securities			134,821		112,548	_	586,034	
Net cash used in investing activities			(87,992)		(1,990)		(126,121)	
Cash flows from financing activities:								
Net borrowings (repayments) of note payable			-		(1,417)		105	
Distribution to non-controlling interest			(144)		(20)		-	
Proceeds from exercise of employee stock options			25		115		219	
Purchase of treasury shares			-		(5,250)		-	
Repayment of borrowings			<del>_</del>			_	(10,000)	
Net cash used in financing activities			(119)		(6,572)		(9,676)	
			(=1 = =1)		52.126		(07.005)	
Increase (decrease) in cash and cash equivalents			(51,751)		53,136		(87,085)	
Cash and cash equivalents at beginning of year			112,270		59,134	_	146,219	
Cash and cash equivalents at end of year		\$	60,519	\$	112,270	\$	59,134	
Supplemental cash flow information:								
Interest paid		\$	(4,594)	\$	(4,641)	\$	(4,759)	
<del>-</del>				\$	(8,202)	\$	(10,649)	
Income taxes paid		\$	(7,202)	Φ	(8,202)	Ψ	(10,015)	
Supplemental schedule of non-cash activities:								
Change in receivable for securities related to investment dispos	eals that settled							
	and man bettied	\$	(2,215)	\$	983	\$	26,364	
after the balance sheet date		Ψ	(2,213)	Ψ	705	Ψ_	20,00	
Change in payable for securities related to investment purchase	s that settled							
after the balance sheet date		\$	2,474	\$	(3,587)	\$_	(87,795)	
mi .								

The accompanying notes are an integral part of the consolidated financial statements

### 1. Accounting Policies:

### General

Hallmark Financial Services, Inc. ("Hallmark" and, together with subsidiaries, "we," "us" or "our") is an insurance holding company engaged in the sale of property/casualty insurance products to businesses and individuals. Our business involves marketing, distributing, underwriting and servicing our insurance products, as well as providing other insurance related services.

We pursue our business activities through subsidiaries whose operations are organized into five business units that are supported by our insurance company subsidiaries. Our Standard Commercial business unit (formerly known as our AHIS Operating Unit) handles commercial insurance products and services and is comprised of American Hallmark Insurance Services, Inc. ("American Hallmark Insurance Services") and Effective Claims Management, Inc. ("ECM"). Our E&S Commercial business unit (formerly known as our TGA Operating Unit) handles primarily commercial and medical professional liability insurance products and services and is comprised of TGA Insurance Managers, Inc. ("TGA"), Pan American Acceptance Corporation ("PAAC") and TGA Special Risk, Inc. ("TGASRI"). Our General Aviation business unit (formerly known as our Aerospace Operating Unit) handles general aviation insurance products and services and is comprised of Aerospace Insurance Managers, Inc. ("Aerospace Insurance Managers"), Aerospace Special Risk, Inc. ("ASRI") and Aerospace Claims Management Group, Inc. ("ACMG"). Our Excess & Umbrella business unit (formerly known as our Heath XS Operating Unit) offers low and middle market commercial umbrella and excess liability insurance on both an admitted and non-admitted basis focusing primarily on trucking, specialty automobile, and non-fleet Our Excess & Umbrella business unit is compromised of Heath XS, LLC ("HXS") and automobile coverage. Hardscrabble Data Solutions, LLC ("HDS"), both of which were acquired effective August 29, 2008. Our Personal Lines business unit (formerly known as our Personal Lines Operating Unit) handles personal insurance products and services and is comprised of American Hallmark General Agency, Inc. and Hallmark Claims Services, Inc. (both of which do business as Hallmark Insurance Company). Our insurance company subsidiaries supporting these business units are American Hallmark Insurance Company of Texas ("AHIC"), Hallmark Insurance Company ("HIC"), Hallmark Specialty Insurance Company ("HSIC"), Hallmark County Mutual Insurance Company ("HCM") and Hallmark National Insurance Company ("HNIC").

These five business units are segregated into three reportable industry segments for financial accounting purposes. The Standard Commercial Segment presently consists solely of the Standard Commercial business unit and the Personal Segment presently consists solely of our Personal Lines business unit. The Specialty Commercial Segment includes our E&S Commercial business unit, our General Aviation business unit and our Excess & Umbrella business unit.

### Basis of Presentation

The accompanying consolidated financial statements include the accounts and operations of Hallmark and its subsidiaries. Intercompany accounts and transactions have been eliminated. The accompanying consolidated financial statements have been prepared in conformity with U.S. generally accepted accounting principles ("GAAP") which, as to AHIC, HIC, HSIC, HCM and HNIC differ from statutory accounting practices prescribed or permitted for insurance companies by insurance regulatory authorities.

### Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Management evaluates its estimates and assumptions on an ongoing basis using historical experience and other factors, including the current economic environment, which management believes to be reasonable under the circumstances. We adjust such estimates and assumptions when facts and circumstances dictate. Since future events and their effects cannot be determined with precision, actual results could differ significantly from these estimates. Changes in estimates resulting from continuing changes in the economic environment may be reflected in the financial statements in future periods.

### Fair Value of Financial Instruments

Fair value estimates are made at a point in time, based on relevant market data as well as the best information available about the financial instruments. Fair value estimates for financial instruments for which no or limited observable market data is available are based on judgments regarding current economic conditions, credit and interest rate risk. These estimates involve significant uncertainties and judgments and cannot be determined with precision. As a result, such calculated fair value estimates may not be realizable in a current sale or immediate settlement of the instrument. In addition, changes in the underlying assumptions used in the fair value measurement technique, including discount rate and estimates of future cash flows, could significantly affect these fair value estimates.

Investment Securities: Fair values for fixed income securities and equity securities are obtained from an independent pricing service or based on quoted market prices. (See Notes 2 and 3.)

Cash and Cash Equivalents: The carrying amounts reported in the balance sheet for these instruments approximate their fair values.

Restricted Cash: The carrying amount for restricted cash reported in the balance sheet approximates the fair value.

Note Payable: The carrying value of our bank credit facility of \$2.8 million approximates the fair value based on the current interest rate.

Subordinated debt securities: Our trust preferred securities had a carried value of \$56.7 million and \$56.7 million and a fair value of \$53.7 million and \$54.4 million as of December 31, 2010 and 2009, respectively. The fair value of our trust preferred securities is based on discounted cash flows using current yields to maturity of 8.0% and 8.5% as of December 31, 2010 and 2009, respectively, which are based on similar issues to discount future cash flows.

For reinsurance recoverable, federal income tax payable and receivable, other assets and other liabilities, the carrying amounts approximate fair value because of the short maturity of such financial instruments

#### Investments

Debt and equity securities available for sale are reported at fair value. Unrealized gains and losses are recorded as a component of stockholders' equity, net of related tax effects. Equity securities that are determined to have other-than-temporary impairment are recognized as a loss on investments in the consolidated statements of operations. Debt securities that are determined to have other-than-temporary impairment are recognized as a loss on investments in the consolidated statements of operations for the portion that is related to credit deterioration with the remaining portion recognized in other comprehensive income. Debt security premiums and discounts are amortized into earnings using the effective interest method. Maturities of debt securities and sales of equity securities are recorded in receivable for securities until the cash is settled. Purchases of debt and equity securities are recorded in payable for securities until the cash is settled.

Realized investment gains and losses are recognized in operations on the specific identification method.

### Cash Equivalents

We consider all highly liquid investments with an original maturity of three months or less to be cash equivalents.

### Premiums Receivable

Premiums receivable represent amounts due from policyholders or independent agents for premiums written and uncollected. These balances are carried at net realizable value.

### Reinsurance

We are routinely involved in reinsurance transactions with other companies. Reinsurance premiums, losses and LAE are accounted for on bases consistent with those used in accounting for the original policies issued and the terms of the reinsurance contracts. (See Note 6.)

#### **Deferred Policy Acquisition Costs**

Policy acquisition costs (mainly commission, underwriting and marketing expenses) that vary with and are primarily related to the production of new and renewal business are deferred and charged to operations over periods in which the related premiums are earned. The method followed in computing deferred policy acquisition costs limits the amount of such deferred costs to their estimated realizable value. In determining estimated realizable value, the computation gives effect to the premium to be earned, expected investment income, losses and loss adjustment expenses and certain other costs expected to be incurred as the premiums are earned. If the computation results in an estimated net realizable value less than zero, a liability will be accrued for the premium deficiency. During 2010, 2009 and 2008, we deferred \$58.2 million, \$53.6 million and \$54.9 million of policy acquisition costs and amortized \$57.3 million, \$52.3 million and \$55.1 million of deferred policy acquisition costs, respectively. Therefore, the net deferrals of policy acquisition costs were \$0.9 million, \$1.3 million and (\$0.2) million for 2010, 2009 and 2008, respectively.

#### **Business Combinations**

We account for business combinations using the purchase method of accounting pursuant to Accounting Standards Codification ("ASC") 805, "Business Combinations." The cost of an acquired entity is allocated to the assets acquired (including identified intangible assets) and liabilities assumed based on their estimated fair values. The excess of the cost of an acquired entity over the net of the amounts assigned to assets acquired and liabilities assumed is an asset referred to as Goodwill. Indirect and general expenses related to business combinations are expensed as incurred. Prior to 2009 indirect and general expenses were capitalized.

Effective August 29, 2008, we acquired 80% of the issued and outstanding membership interests in the subsidiaries now comprising the Excess & Umbrella business unit for consideration of \$15.0 million. In connection with the acquisition of membership interests in the subsidiaries comprising the Excess & Umbrella business unit, we executed an operating agreement for each subsidiary. The operating agreements grant us the right to purchase the remaining 20% membership interests in the subsidiaries comprising the Excess & Umbrella business unit and grant to an affiliate of the Seller the right to require us to purchase such remaining membership interests (the "Put/Call Option"). The Put/Call Option becomes exercisable by either us or the affiliate of the Seller upon the earlier of August 29, 2012, the termination of the employment of the Seller by the Excess & Umbrella business unit or a change of control of Hallmark. If the Put/Call Option is exercised, we would have the right or obligation to purchase the remaining 20% membership interests in the Excess & Umbrella business unit for an amount equal to nine times the average Pre-Tax Income (as defined in the operating agreements) for the previous 12 fiscal quarters. We estimate the ultimate redemption value of the Put/Call Option to be \$1.3 million at December 31, 2010.

The fair value of the amortizable intangible assets acquired and respective amortization periods for the Excess & Umbrella business unit are as follows (\$ in thousands):

Tradename	\$ 757	15 years
Non-compete agreement	\$ 526	6 years
Agency relationships	\$ 6,385	15 years

In conjunction with the acquisition, cash and cash equivalents were used as follows (in thousands):

Fair value of tangible assets excluding		
cash and cash equivalents	\$	(3)
Fair value of intangible assets acquired, net of deferred taxes		15,381
Redeemable non-controlling interest assumed		(579)
Cash and cash equivalents used in acquisitions,	-	(+ + + 7
net of \$201 thousand cash and cash equivalents acquired	\$	14,799

Effective June 5, 2009, we acquired all of the issued and outstanding shares of CYR Insurance Management Company ("CYR"). CYR has as its primary asset a management agreement with HCM which provides for CYR to have management and control of HCM. We acquired all of the issued and outstanding shares of CYR for consideration of a base purchase price of \$4.0 million paid at closing plus an override commission in an amount equal to 1% of the net premiums and net policy fees of HCM for the years 2010 and 2011 subject to a maximum of \$1.25 million. The override commission will be paid monthly as the subject premiums and policy fees are written. The fair value of the management agreement acquired is \$3.2 million and will be amortized over four years. HCM is used to front certain lines of business

in our Specialty Commercial and Personal Segments in Texas where we previously produced policies for third party county mutual insurance companies and reinsured 100% for a fronting fee.

On December 31, 2010, we acquired all of the issued and outstanding capital stock of HNIC for initial consideration of \$14.0 million paid in cash on January 3, 2011. In addition, an earnout of up to \$2.0 million is payable to the seller quarterly in an amount equal to 2% of gross collected premiums on new or renewal personal lines insurance policies written by HNIC agents during the three years following closing. HNIC is an Ohio domiciled insurance company that writes non-standard personal automobile policies through independent agents in 21 states.

The fair value of the intangible assets acquired and respective amortization periods for HNIC are as follows (\$ in thousands):

Insurance licenses	\$ 1,300	_
Non-compete agreement	\$ 670	3 years
Agency relationships	\$ 3,063	10 years

In conjunction with the acquisition, cash and cash equivalents were provided as follows (\$ in thousands):

\$ 29,796
5,737
(42,937)
\$ (7,404)
\$

### Intangible Assets

We account for our intangible assets according to ASC 350, "Intangibles – Goodwill and Other" ("ASC 350"). ASC 350 (1) prohibits the amortization of goodwill and indefinite-lived intangible assets, (2) requires testing of goodwill and indefinite-lived intangible assets on an annual basis for impairment (and more frequently if the occurrence of an event or circumstance indicates an impairment), (3) requires testing of definite-lived intangible assets if the occurrence of an event or circumstances indicates an impairment, (4) requires that reporting units be identified for the purpose of assessing potential future impairments of goodwill, and (5) removes the forty-year limitation on the amortization period of intangible assets that have finite lives.

Pursuant to ASC 350, we have identified the components of goodwill and assigned the carrying value of these components among our five business units, as follows: Standard Commercial business unit - \$2.1 million; E&S Commercial business unit - \$18.8 million; General Aviation business unit - \$9.7 million; Personal Lines business unit - \$5.3 million; and Excess & Umbrella business unit - \$7.7 million. The determination of fair value was based on multiple valuation approaches including an income approach utilizing discounted cash flows and a market approach utilizing observable key ratios of peer companies.

The income approach to determining fair value computed the projections of the cash flows that the reporting unit was expected to generate converted into a present value equivalent through discounting. Significant assumptions in the income approach model included income projections, discount rates and terminal growth values. The discount rate was based on a risk free rate plus a beta adjusted equity risk premium and specific company risk premium. The assumptions were based on historical experience, expectations of future performance, expected market conditions and other factors requiring judgment and estimates. While we believe the assumptions used in these models were reasonable, the inherent uncertainty in predicting future performance and market conditions may change over time and influence the outcome of future testing.

The market approach to determining fair value utilized observable key metrics of similar peer companies such as price to earnings ratios for current year earnings and forecasted 2011 earnings. Additionally, the direct capitalization of earnings method was utilized.

During 2010, 2009 and 2008, we completed the first step prescribed by ASC 350 for testing for impairment and determined that there was no impairment.

We have obtained various intangible assets from several acquisitions since 2002. The table below details the gross and net carrying amounts of these assets by major category (in thousands):

	December 31,				
	2010			2009	
Gross Carrying Amount:					
Customer/agent relationships	\$	32,177	\$	29,114	
Tradename		3,440		3,440	
Management agreement		3,232		3,232	
Insurance licenses		1,300		· <u>-</u>	
Non-compete & employment agreements		4,235		3,565	
Total gross carrying amount		44,384		39,351	
Accumulated Amortization:					
Customer/agent relationships		(8,608)		(6,676)	
Tradename		(1,012)		(782)	
Management agreement		(1,279)		(471)	
Insurance licenses		-		-	
Non-compete & employment agreements		(3,244)		(2,549)	
Total accumulated amortization		(14,143)		(10,478)	
Total not come in					
Total net carrying amount	<u>\$</u>	30,241	\$	28,873	

Insurance licenses are not amortized because they have an indefinite life. We amortize definite-lived intangible assets straight line over their respective lives. The estimated aggregate amortization expense for definite-lived intangible assets for the next five years is as follows (in thousands):

2011	\$ 3,586
2012	\$ 3,586
2013	\$ 3,115
2014	\$ 2,526
2015	\$ 2,468

The weighted average amortization period for definite-lived intangible assets by major class is as follows:

	<u>Years</u>
Tradename	15
Customer relationships	15
Management agreement	4
Non-compete agreements	5

The aggregate weighted average period to amortize these assets is approximately 13 years.

#### Leases

We have several leases, primarily for office facilities and computer equipment, which expire in various years through 2020. Some of these leases include rent escalation provisions throughout the term of the lease. We expense the average annual cost of the lease with the difference to the actual rent invoices recorded as deferred rent which is classified in accounts payable and other accrued expenses on our consolidated balance sheets.

### Property and Equipment

Property and equipment (including leasehold improvements), aggregating \$11.9 million and \$10.1 million, at December 31, 2010 and 2009, respectively, which is included in other assets, is recorded at cost and is depreciated using the straightline method over the estimated useful lives of the assets (three to ten years). Depreciation expense for 2010, 2009 and 2008 was \$1.1 million, \$0.8 million and \$0.7 million, respectively. Accumulated depreciation was \$9.0 million and \$8.0 million at December 31, 2010 and 2009, respectively.

### Variable Interest Entities

On June 21, 2005, we formed Hallmark Statutory Trust I ("Trust I"), an unconsolidated trust subsidiary, for the sole purpose of issuing \$30.0 million in trust preferred securities. Trust I used the proceeds from the sale of these securities and our initial capital contribution to purchase \$30.9 million of subordinated debt securities from Hallmark. The debt securities are the sole assets of Trust I, and the payments under the debt securities are the sole revenues of Trust I.

On August 23, 2007, we formed Hallmark Statutory Trust II ("Trust II"), an unconsolidated trust subsidiary, for the sole purpose of issuing \$25.0 million in trust preferred securities. Trust II used the proceeds from the sale of these securities and our initial capital contribution to purchase \$25.8 million of subordinated debt securities from Hallmark. The debt securities are the sole assets of Trust II, and the payments under the debt securities are the sole revenues of Trust II.

We evaluate on an ongoing basis our investments in Trust I and II (collectively the "Trusts") and continue to conclude that, while the Trusts continue to be variable interest entities ("VIE's"), we are not the primary beneficiary. Therefore, the Trusts are not included in our consolidated financial statements.

We are also involved in the normal course of business with VIE's primarily as a passive investor in mortgage-backed securities and certain collateralized corporate bank loans issued by third party VIE's. The maximum exposure to loss with respect to these investments is limited to the investment carrying values, included in the consolidated balance sheets.

### Losses and Loss Adjustment Expenses

Losses and loss adjustment expenses ("LAE") represent the estimated ultimate net cost of all reported and unreported losses incurred through December 31, 2010, 2009 and 2008. The reserves for unpaid losses and LAE are estimated using individual case-basis valuations and statistical analyses. These estimates are subject to the effects of trends in loss severity and frequency. Although considerable variability is inherent in such estimates, we believe that the reserves for unpaid losses and LAE are adequate. The estimates are continually reviewed and adjusted as experience develops or new information becomes known. Such adjustments are included in current operations.

### Redeemable Non-Controlling Interest

We are accreting redeemable non-controlling interest to its redemption value from the date of issuance to the earliest redemption date, August 29, 2012, using the interest method. Changes in redemption value are considered a change in accounting estimate. We follow the two class method of computing earnings per share. We treat only the portion of the periodic adjustment to the redeemable minority interest carrying amount that reflects a redemption in excess of fair value as being akin to an actual dividend.

Activity related to non-controlling interest for the years ended December 31, 2010 and 2009 is as follows (in thousands):

	:	2010	2009
Beginning balance	\$	1,124	\$ 737
Accretion of redeemable non-controlling interest		275	355
Net income attributable to non-controlling interest		105	52
Distribution to non-controlling interest		(144)	(20)
Ending balance	\$	1,360	\$ 1,124

### Recognition of Premium Revenues

Insurance premiums are earned pro rata over the terms of the policies. Insurance policy fees are earned as of the effective date of the policy. Upon cancellation, any unearned premium is refunded to the insured. Insurance premiums written include gross policy fees of \$13.3 million, \$7.1 million and \$5.1 million for the years ended December 31, 2010, 2009, and 2008, respectively.

### Finance Charges

We receive premium installment fees for each direct bill payment from policyholders. Installment fee income is classified as finance charges on the consolidated statement of operations and is recognized as the fee is invoiced.

Also, PAAC provides premium financing for policies produced by TGA and certain unaffiliated general and retail agents. Interest earned on the premium finance notes issued by PAAC for the financing of insurance premiums is recorded as finance charges. This interest is earned on the Rule of 78's method, which approximates the interest method for such short-term notes. The credit risk for our premium finance receivables is mitigated by our ability to cancel the policy in the event of non-payment.

### Relationship with Third Party Insurers

Through December 31, 2005, our Standard Commercial business unit marketed policies on behalf of Clarendon National Insurance Company ("Clarendon"), a third-party insurer. Through December 31, 2008, all business of our E&S Commercial business unit was produced under a fronting agreement with member companies of the Republic Group ("Republic"), a third-party insurer. These insurance contracts on third party paper are accounted for under agency accounting. Ceding commissions and other fees received under these arrangements are classified as unearned revenue until earned pro rata over the terms of the policies. Effective July 1, 2009, in states where our insurance companies are not admitted, our Excess & Umbrella business unit writes policies under fronting arrangements pursuant to which we assume all of the risk and retrocede a portion of the risk to third party reinsurers. Through June 30, 2009, our Excess & Umbrella business unit wrote policies under a fronting arrangement pursuant to which we assumed 35% of the risk from a third-party insurer. Ceding commissions and other fees received under this arrangement are recognized as of the effective date of the policy.

### Recognition of Commission Revenues of Our Standard and Specialty Commercial Segments

Commission revenues and commission expenses related to insurance policies issued by American Hallmark Insurance Services and TGA on behalf of Clarendon and Republic, respectively, are recognized pro rata during the period covered by the policy. Profit sharing commission is calculated and recognized when the loss ratio, as determined by a qualified actuary, deviates from contractual targets. We receive a provisional commission as policies are produced as an advance against the later determination of the profit sharing commission actually earned. The profit sharing commission is an estimate that varies with the estimated loss ratio and is sensitive to changes in that estimate. Commission revenues and commission expenses related to insurance policies issued by our Excess & Umbrella business unit for third party insurance carriers and not assumed by our insurance subsidiaries are recognized as of the effective date of the policy.

The following table details the profit sharing commission provisional loss ratio compared to the estimated ultimate loss ratio for each effective quota share treaty between the Standard Commercial Segment and Clarendon.

	Treaty Effective Dates							
_	7/1/01	7/1/02	7/1/03	<u>7/1/04</u>				
Provisional loss ratio Estimated ultimate loss ratio recorded to	60.0%	59.0%	59.0%	64.2%				
at December 31, 2010	63.5%	64.5%	67.0%	59.4%				

As of December 31, 2010, we had a \$1.8 million profit sharing payable for the quota share treaty effective July 1, 2001, a \$2.6 million payable on the quota share treaty effective July 1, 2003 and a \$2.7 million receivable on the quota share treaty effective July 1, 2004. As of December 31, 2010 we did not have a receivable or payable on the quota share treaty effective July 1, 2002. The payable or receivable is the difference between the cash received to date and the recognized commission revenue based on the estimated ultimate loss ratio.

The following table details the profit sharing commission revenue provisional loss ratio compared to the estimated ultimate loss ratio for the effective quota share treaty between the Specialty Commercial Segment and Republic.

	Treaty Effective Dates				
	01/01/06	01/01/07	01/01/08		
Provisional loss ratio	65.0%	65.0%	65.0%		
Ultimate loss ratio recorded to at December 31, 2010	57.8%	61.5%	58.6%		

As of December 31, 2010 we had a \$0.4 million profit share receivable for the quota share treaty effective January 1, 2006 and a \$2.1 million profit share receivable for the quota share treaty effective January 1, 2008. As of December 31, 2010, we did not have a receivable or payable for the quota share treaty effective January 1, 2007. The receivable is the difference between the cash received to date and the recognized commission revenue based on the estimated ultimate loss ratio.

### Recognition of Claim Servicing Fees

Claim servicing fees are recognized in proportion to the historical trends of the claim cycle. We use historical claim count data that measures the close rate of claims in relation to the policy period covered to substantiate the service period. The following table summarizes the year in which claim servicing fee is recognized by type of business.

	Year Claim Servicing Fee Recognized						
	<u>1 st</u>	$2^{\rm nd}$	3 <sup>rd</sup>	4 <sup>th</sup>			
Commercial property fees	80%	20%	-	-			
Commercial liability fees	60%	30%	10%	-			
Personal property fees	90%	10%	-	-			
Personal liability fees	49%	33%	12%	6%			

### **Retail Agent Commissions**

We pay monthly commissions to retail agents based on written premium produced, but generally recognize the expense pro rata over the term of the policy. If the policy is cancelled prior to its expiration, the unearned portion of the agent commission is refundable to us. The unearned portion of commissions paid to retail agents is included in deferred policy acquisition costs. Commission expenses related to the insurance policies issued by our Excess & Umbrella business unit

for third party insurance carriers and not assumed by our insurance company subsidiaries are recognized as of the effective date of the policy.

### Agent Profit Sharing Commissions

We annually pay a profit sharing commission to our independent agency force based upon the results of the business produced by each agent. We estimate and accrue this liability to commission expense in the year the business is produced. Commission expense is classified as other operating expenses in the consolidated statement of operations.

### **Income Taxes**

We file a consolidated federal income tax return. Deferred federal income taxes reflect the future tax consequences of differences between the tax bases of assets and liabilities and their financial reporting amounts at each year end. Deferred taxes are recognized using the liability method, whereby tax rates are applied to cumulative temporary differences based on when and how they are expected to affect the tax return. Deferred tax assets and liabilities are adjusted for tax rate changes in effect for the year in which these temporary differences are expected to be recovered or settled.

#### Earnings Per Share

The computation of earnings per share is based upon the weighted average number of common shares outstanding during the period plus (in periods in which they have a dilutive effect) the effect of common shares potentially issuable, primarily from stock options. (See Notes 11 and 13.)

### Adoption of New Accounting Pronouncements

In January 2010, the Financial Accounting Standards Board ("FASB") updated Accounting Standards Codification ("ASC 820"), "Fair Value Measurements and Disclosures" to require additional disclosures about fair value measurements regarding transfers between fair value categories as well as purchases, sales, issuances and settlements related to fair value measurements of financial instruments with non-observable inputs. This update was effective for interim and annual periods beginning after December 15, 2009 except for disclosures about purchases, sales, issuances and settlements of financial instruments with non-observable inputs, which are effective for years beginning after December 15, 2010. The adoption of ASC 820 did not have and is not expected to have a material impact on our financial position or results of operations but does require additional disclosures.

In January 2010, we adopted new guidance issued by the FASB providing that a company should include a variable interest entity ("VIE") in its consolidated accounts if the company is the primary beneficiary of the VIE. A company is considered the primary beneficiary of a VIE if it has both of the following characteristics: (a) the power to direct the activities of the VIE that most significantly impact the VIE's economic performance; and (b) the obligation to absorb losses of the VIE that could potentially be significant to the VIE or the right to receive benefits from the VIE that could potentially be significant to the VIE. Ongoing reassessment of whether a company is the primary beneficiary of a VIE is required. The new guidance replaces the quantitative-based approach previously required for determining which company, if any, has a controlling financial interest in a VIE. The adoption of this guidance did not have a significant effect on our financial position or results of operations.

In July 2010, the FASB issued Accounting Standards Update (ASU) 2010-20, which requires additional disclosures about the credit quality of financing receivables and allowances for credit losses. The additional requirements include disclosure of the nature of credit risks inherent in financing receivables, how credit risk is analyzed and assessed when determining the allowance for credit losses, and the reasons for the change in the allowance for credit losses. The disclosures are effective for us for interim and annual reporting periods ending on or after December 15, 2010. The adoption of ASU 2010-20 did not have a material impact on the Company's financial position or results of operations.

In April 2009, FASB issued FASB Staff Position No. FAS 115-2 and FAS 124-2, "Recognition and Presentation of Other-Than-Temporary Impairments", which was codified into ASC Topic 320, "Investment Securities" ("ASC 320"), amending prior other-than-temporary impairment guidance for debt in order to make the guidance more operational and improve the presentation and disclosure of other-than-temporary impairments in the financial statements. ASC 320 does not amend existing recognition and measurement guidance related to other-than-temporary impairments of equity securities. The provisions of ASC 320 are effective for interim periods ending after June 15, 2009. We adopted ASC 320

effective April 1, 2009, which resulted in a cumulative effect adjustment to the beginning balances of retained earnings and accumulated other comprehensive income (loss) of approximately \$2.6 million before tax and \$1.7 million net of tax.

### Accounting Pronouncements Not Yet Adopted

In October 2010, the FASB issued new guidance related to the accounting for costs associated with acquiring or renewing insurance contracts. The guidance identifies those costs relating to the successful acquisition of new or renewal insurance contracts which are to be capitalized. The guidance will be effective for us for the year beginning January 1, 2012 and may be applied prospectively or retrospectively. We are in the process of assessing the effect that the implementation of the new guidance will have on our financial position and results of operations. The amount of acquisition costs we would defer under the new guidance may be less than the amount deferred under our current accounting practice.

### Reclassification

Certain previously reported amounts have been reclassified in order to conform to our current year presentation. Such reclassification had no effect on net income or stockholders' equity.

### Change in the Annual Goodwill Testing Date

In years prior to 2010, we performed our annual goodwill impairment testing as of the last day of our fourth fiscal quarter. For 2010, we have changed this date to the first day of our fourth fiscal quarter, October 1, in order to provide additional time to quantify the fair value of our reporting units and evaluate the results of our testing prior to the completion of our annual financial statements. We determined that the change in accounting principle related to the annual testing date is preferable under the circumstances because it will provide sufficient time to complete more analysis, if required, to accommodate accelerated filing requirements and does not result in adjustments to our financial statements. In addition, the change in measurement date does not result in the acceleration, delay or avoidance of an impairment charge.

### 2. Investments

We complete a detailed analysis each quarter to assess whether any decline in the fair value of any investment below cost is deemed other-than-temporary. All securities with an unrealized loss are reviewed. We recognize an impairment loss when an investment's value declines below cost, adjusted for accretion, amortization and previous other-than-temporary impairments and it is determined that the decline is other-than-temporary.

<u>Debt Investments</u>: We assess whether we intend to sell, or it is more likely than not that we will be required to sell, a fixed maturity investment before recovery of its amortized cost basis less any current period credit losses. For fixed maturity investments that are considered other-than-temporarily impaired and that we do not intend to sell and will not be required to sell, we separate the amount of the impairment into the amount that is credit related (credit loss component) and the amount due to all other factors. The credit loss component is recognized in earnings and is the difference between the investment's amortized cost basis and the present value of its expected future cash flows. The remaining difference between the investment's fair value and the present value of future expected cash flows is recognized in other comprehensive income.

Equity Investments: Some of the factors considered in evaluating whether a decline in fair value for an equity investment is other-than-temporary include: (1) our ability and intent to retain the investment for a period of time sufficient to allow for an anticipated recovery in value; (2) the recoverability of cost; (3) the length of time and extent to which the fair value has been less than cost; and (4) the financial condition and near-term and long-term prospects for the issuer, including the relevant industry conditions and trends, and implications of rating agency actions and offering prices. When it is determined that an equity investment is other-than-temporarily impaired, the security is written down to fair value, and the amount of the impairment is included in earnings as a realized investment loss. The fair value then becomes the new cost basis of the investment, and any subsequent recoveries in fair value are recognized at disposition. We recognize a realized loss when impairment is deemed to be other-than-temporary even if a decision to sell an equity investment has not been made. When we decide to sell a temporarily impaired available-for-sale equity investment and we do not expect the fair value of the equity investment to fully recover prior to the expected time of sale, the investment is deemed to be other-than-temporarily impaired in the period in which the decision to sell is made.

Major categories of net investment income are summarized as follows (in thousands):

	Twelve Months Ended December 31					
	<u>2010</u>	2009	<u>2008</u>			
U.S. Treasury securities and						
obligations of U.S. Government	\$ 71	\$ 169	\$ 918			
Corporate bonds	3,905	5,193	2,756			
Collateralized corporate bank loans	4,149	1,925	439			
Municipal bonds	6,259	6,486	10,101			
Mortgage backed	35	15	-			
Equity securities-financial services	335	941	647			
Equity securities-all other	501	420	327			
Cash and cash equivalents	195	216	1,255			
	15,450	15,365	16,443			
Investment expenses	(601)	(418)	(394)			
Net investment income	\$ 14,849	\$ 14,947	\$ 16,049			

No investments in any entity or its affiliates exceeded 10% of stockholders' equity at December 31, 2010, 2009 or 2008.

Major categories of net realized gains (losses) on investments are summarized as follows (in thousands):

	Twelve Months Ended						
		December 31					
	<u>2010</u> <u>2009</u> <u>2008</u>						
U.S. Treasury securities and							
obligations of U.S. Government	\$ -	\$ -	\$ 1,217				
Corporate bonds	2,026	31	(2,677)				
Collateralized corporate bank loans	2,170	1,513	(355)				
Municipal bonds	(86)	(41)	233				
Equity securities financial services	2,858	1,862	157				
Equity securities all other	1,434	205	(991)				
Net realized gain (loss)	8,402	3,570	(2,416)				
Other-than-temporary impairments	-	(538)	(8,845)				
Gain (loss) on investments	\$ 8,402	\$ 3,032	\$ (11,261)				

We realized gross gains on investments of \$8.6 million, \$5.0 million, and \$3.3 million during the years ended December 31, 2010, 2009 and 2008, respectively. We realized gross losses on investments of \$0.2 million, \$1.4 million and \$5.7 million during the years ended December 31, 2010, 2009 and 2008, respectively. We recorded proceeds from the sale of investment securities of \$137.0 million, \$111.6 million and \$559.7 million during the years ended December 31, 2010, 2009 and 2008, respectively. Realized investment gains and losses are recognized in operations on the specific identification method.

The amortized cost and estimated fair value of investments in debt and equity securities by category is as follows (in thousands):

As of December 31, 2010	Amortized <u>Cost</u>	Gross Unrealized <u>Gains</u>	Gross Unrealized <u>Losses</u>	Fair <u>Value</u>
U.S. Treasury securities and obligations of U.S. Government Corporate bonds Collateralized corporate bank loans Municipal bonds Mortgage-backed Total debt securities	\$ 39,767 82,956 106,723 153,334 750 383,530	\$ 36 3,465 1,685 2,421 43 7,650	\$ - (844) (95) (1,842) - (2,781)	\$ 39,803 85,577 108,313 153,913 793 388,399
Financial services All other	15,385 17,084	5,770 6,196	(270) (123)	20,885 23,157
Total equity securities	32,469	11,966	(393)	44,042
Total debt and equity securities	\$ 415,999	\$ 19,616	\$ (3,174)	\$ 432,441
As of December 31, 2009  U.S. Treasury securities and obligations of U.S. Government Corporate bonds  Collateralized corporate bank loans Municipal bonds  Mortgage-backed	\$ 6,830 71,378 23,182 185,036 682	\$ 23 4,372 2,818 2,543 17	\$ (17) (865) (1,336) (2,786) (1)	\$ 6,836 74,885 24,664 184,793 698
Total debt securities	287,108	9,773	(5,005)	291,876
Financial services All other  Total equity securities	17,156 10,095 27,251	5,008 3,790 \$ 8,798	(232) (16) \$ (248)	21,932 13,869 \$ 35,801
Total debt and equity securities	\$ 314,359	\$ 18,571	\$ (5,253)	\$ 327,677

The following schedules summarize the gross unrealized losses showing the length of time that investments have been continuously in an unrealized loss position as of December 31, 2010 and December 31, 2009 (in thousands):

Collateralized corporate bank loans   17,370   (90)   19   (5)   17,389   (95)     Municipal bonds   24,755   (248)   46,591   (1,594)   71,346   (1,842)     Mortgage backed   -						As	of Decen	nber	31, 2010				
U.S. Treasury securities and obligations of U.S. Government         \$ - \$ \$ - \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$			12 month	is or	less	_L	onger thai	n 12	months		T	otal	
U.S. Treasury securities and obligations of U.S. Government Corporate bonds 8,036 (13) 2,342 (831) 10,378 (844) (601) 10,378 (801) 10,378 (801) 10,378 (801) 10,378 (801) 10,378 (801) 10,378 (801) 10,378 (801) 10,378 (801) 10,378 (801) 10,378 (801) 10,378 (801) 10,378 (801) 10,3				Un	realized			Ur	realized			U	nrealized
obligations of U.S. Government         \$		Fa	ir Value	I	Losses	_Fa	ir Value		Losses	F	air Value		Losses
Corporate bonds	U.S. Treasury securities and												
Collateralized corporate bank loans         17,370         (90)         19         (5)         17,389         (95)           Municipal bonds         24,755         (248)         46,591         (1,594)         71,346         (1,842)           Mortgage backed         -	obligations of U.S. Government	\$	-	\$	-	\$	-	\$	-	\$	_	\$	_
Municipal bonds         24,755         (248)         46,591         (1,594)         71,346         (1,842)           Mortgage backed         -	Corporate bonds		8,036		(13)		2,342		(831)		10,378		(844)
Mortgage backed Total debt securities         Image of the properties of the propertie	Collateralized corporate bank loans		17,370		(90)		19		(5)		17,389		(95)
Total debt securities         50,161         (351)         48,952         (2,430)         99,113         (2,781)           Financial services         1,234         (270)         -         -         1,234         (270)           All other         625         (123)         -         -         625         (123)           Total equity securities         1,859         (393)         -         -         1,859         (393)           Total debt and equity securities         52,020         (744)         48,952         (2,430)         100,972         3,174           As of December 31, 2009           Longer than 12 months         Total debt and equity securities           Longer than 12 months         Total debt and equity securities and obligations of Us. Government         Losses         Longer than 12 months         Total colspan="6">Total colspan="6">Total colspan="6">Total colspan="6">Longer than 12 months         Total colspan="6">Total colspan="6">Total colspan="6">Total colspan="6">Longer than 12 months         Total colspan="6">Total col	Municipal bonds				(248)		46,591						(1,842)
Triancial services   1,234   (270)   -   -     1,234   (270)     1,234   (270)     1,234   (270)     1,234   (270)     1,234   (123)     1,234   (123)     1,234   (123)     1,234   (123)     1,234   (123)     1,234   (123)     1,234   (123)     1,234   (123)     1,234   (123)     1,234   (123)     1,234   (123)     1,234   (123)     1,234   (123)     1,234   (123)     1,234     1,234   (123)     1,234   (123)     1,234   (123)     1,234     1,234   (123)     1,234   (123)     1,234   (123)     1,234     1,234   (123)     1,234   (123)     1,234   (123)     1,234     1,234   (123)     1,234   (123)     1,234   (123)     1,234     1,234   (123)     1,234   (123)     1,234   (123)     1,234     1,234   (123)     1,234   (123)     1,234   (123)     1,234     1,234   (123)     1,234   (123)     1,234   (123)     1,234     1,234   (123)     1,234   (123)     1,234   (123)     1,234     1,234   (123)     1,234   (123)     1,234   (123)     1,234     1,234   (123)     1,234   (123)     1,234   (123)     1,234     1,234   (123)     1,234   (123)     1,234   (123)     1,234     1,234   (123)     1,234   (123)   1,234   (123)     1,234   (123)   1,234   (12	Mortgage backed		-										
All other   625   123   -	Total debt securities		50,161		(351)		48,952		(2,430)		99,113		(2,781)
Total equity securities	Financial services		1,234		(270)		-		-		1,234		(270)
Note   Composition   Composi	All other		625		(123)						625		(123)
As of December 31, 2009           12 months or less         Longer than 12 months         Total           Unrealized Fair Value         Unrealized Losses         Unrealized Losses         Fair Value Losses         Total           U.S. Treasury securities and obligations of U.S. Government         \$ 3,202         \$ (17)         \$ -         \$ 3,202         \$ (17)           Corporate bonds         17,945         (68)         5,292         (797)         23,237         (865)           Collateralized corporate bank loans         979         (98)         4,350         (1,238)         5,329         (1,336)           Municipal bonds         28,940         (1,524)         42,183         (1,262)         71,123         (2,786)           Mortgage backed         51         (1)         -         -         51         (1)           Total debt securities         51,117         (1,708)         51,825         (3,297)         102,942         (5,005)           Financial services         1,417         (232)         -         -         1,417         (232)           All other         658         (16)         -         -         658         (16) <td>Total equity securities</td> <td></td> <td>1,859</td> <td></td> <td>(393)</td> <td></td> <td>-</td> <td></td> <td>_</td> <td></td> <td>1,859</td> <td></td> <td>(393)</td>	Total equity securities		1,859		(393)		-		_		1,859		(393)
Longer than 12 months         Total           U.S. Treasury securities and obligations of U.S. Government         \$ 3,202         \$ (17)         \$ -         \$ -         \$ 3,202         \$ (17)           Corporate bonds         17,945         (68)         5,292         (797)         23,237         (865)           Collateralized corporate bank loans         979         (98)         4,350         (1,238)         5,329         (1,336)           Municipal bonds         28,940         (1,524)         42,183         (1,262)         71,123         (2,786)           Mortgage backed         51         (1)         -         -         51         (1           Total debt securities         51,117         (1,708)         51,825         (3,297)         102,942         (5,005)           Financial services         1,417         (232)         -         -         1,417         (232)           All other         658         (16)         -         -         658         (16)           Equity securities         2,075         (248)         -         -         2,075         (248)	Total debt and equity securities	\$	52,020	\$	(744)	\$	48,952	\$	(2,430)	\$	100,972	\$	(3,174)
U.S. Treasury securities and obligations of U.S. Government obligations of U.S. Government obligations of U.S. Government (Sayana 17,945)         (17)         -         -         \$ 3,202         \$ (17)           Corporate bonds (Collateralized corporate bank loans of U.S. Government (Sayana 18,946)         17,945         (68)         5,292         (797)         23,237         (865)           Collateralized corporate bank loans (Sayana 19,946)         979         (98)         4,350         (1,238)         5,329         (1,336)           Municipal bonds (Municipal bonds (Sayana 19,946)         28,940         (1,524)         42,183         (1,262)         71,123         (2,786)           Mortgage backed (Mortgage backed (Sayana 19,946)         51,117         (1,708)         51,825         (3,297)         102,942         (5,005)           Financial services (Sayana 19,417)         (232)         -         -         1,417         (232)           All other (Sayana 19,417)         658         (16)         -         -         658         (16)           Equity securities (Sayana 19,417)         2,075         (248)         -         -         -         2,075         (248)	·		12 month	is or	less		·				То	otal	
U.S. Treasury securities and obligations of U.S. Government corporate bonds         \$ 3,202         \$ (17)         \$ -         \$ -         \$ 3,202         \$ (17)           Corporate bonds         17,945         (68)         5,292         (797)         23,237         (865)           Collateralized corporate bank loans         979         (98)         4,350         (1,238)         5,329         (1,336)           Municipal bonds         28,940         (1,524)         42,183         (1,262)         71,123         (2,786)           Mortgage backed         51         (1)         -         -         51         (1)           Total debt securities         51,117         (1,708)         51,825         (3,297)         102,942         (5,005)           Financial services         1,417         (232)         -         -         1,417         (232)           All other         658         (16)         -         -         658         (16)           Equity securities         2,075         (248)         -         -         2,075         (248)				Un	realized			Ur	realized			U	nrealized
obligations of U.S. Government         \$ 3,202         \$ (17)         \$ -         \$ -         \$ 3,202         \$ (17)           Corporate bonds         17,945         (68)         5,292         (797)         23,237         (865)           Collateralized corporate bank loans         979         (98)         4,350         (1,238)         5,329         (1,336)           Municipal bonds         28,940         (1,524)         42,183         (1,262)         71,123         (2,786)           Mortgage backed         51         (1)         -         -         51         (1           Total debt securities         51,117         (1,708)         51,825         (3,297)         102,942         (5,005)           Financial services         1,417         (232)         -         -         1,417         (232)           All other         658         (16)         -         -         658         (16)           Equity securities         2,075         (248)         -         -         2,075         (248)		Fa	ir Value	I	Losses	_Fa	ir Value	]	Losses	F	air Value		Losses
obligations of U.S. Government         \$ 3,202         \$ (17)         \$ -         \$ -         \$ 3,202         \$ (17)           Corporate bonds         17,945         (68)         5,292         (797)         23,237         (865)           Collateralized corporate bank loans         979         (98)         4,350         (1,238)         5,329         (1,336)           Municipal bonds         28,940         (1,524)         42,183         (1,262)         71,123         (2,786)           Mortgage backed         51         (1)         -         -         51         (1           Total debt securities         51,117         (1,708)         51,825         (3,297)         102,942         (5,005)           Financial services         1,417         (232)         -         -         1,417         (232)           All other         658         (16)         -         -         658         (16)           Equity securities         2,075         (248)         -         -         2,075         (248)	IIS Treasury securities and												
Corporate bonds         17,945         (68)         5,292         (797)         23,237         (865)           Collateralized corporate bank loans         979         (98)         4,350         (1,238)         5,329         (1,336)           Municipal bonds         28,940         (1,524)         42,183         (1,262)         71,123         (2,786)           Mortgage backed         51         (1)         -         -         51         (1)           Total debt securities         51,117         (1,708)         51,825         (3,297)         102,942         (5,005)           Financial services         1,417         (232)         -         -         1,417         (232)           All other         658         (16)         -         -         658         (16)           Equity securities         2,075         (248)         -         -         2,075         (248)	-	\$	3.202	\$	(17)	\$	-	s	_	\$	3.202	\$	(17)
Collateralized corporate bank loans         979         (98)         4,350         (1,238)         5,329         (1,336)           Municipal bonds         28,940         (1,524)         42,183         (1,262)         71,123         (2,786)           Mortgage backed         51         (1)         -         -         51         (1)           Total debt securities         51,117         (1,708)         51,825         (3,297)         102,942         (5,005)           Financial services         1,417         (232)         -         -         1,417         (232)           All other         658         (16)         -         -         658         (16)           Equity securities         2,075         (248)         -         -         2,075         (248)	_	-	· ·	•	, ,	•	5.292	•	(797)	•		*	(865)
Municipal bonds         28,940         (1,524)         42,183         (1,262)         71,123         (2,786)           Mortgage backed         51         (1)         -         -         -         51         (1)           Total debt securities         51,117         (1,708)         51,825         (3,297)         102,942         (5,005)           Financial services         1,417         (232)         -         -         1,417         (232)           All other         658         (16)         -         -         658         (16)           Equity securities         2,075         (248)         -         -         2,075         (248)	-		-										
Mortgage backed         51         (1)         -         -         51         (1)           Total debt securities         51,117         (1,708)         51,825         (3,297)         102,942         (5,005)           Financial services         1,417         (232)         -         -         -         1,417         (232)           All other         658         (16)         -         -         658         (16           Equity securities         2,075         (248)         -         -         2,075         (248)	-												
Total debt securities       51,117       (1,708)       51,825       (3,297)       102,942       (5,005)         Financial services       1,417       (232)       -       -       1,417       (232)         All other       658       (16)       -       -       658       (16)         Equity securities       2,075       (248)       -       -       2,075       (248)													(1)
All other 658 (16) 658 (16) Equity securities 2,075 (248) 2,075 (248)	Total debt securities		51,117				51,825		(3,297)		102,942		(5,005)
Equity securities 2,075 (248) 2,075 (248)													
	Financial services		1,417		(232)		-		-		1,417		(232)
Total debt and equity securities \$ 53,192 \$ (1,956) \$ 51,825 \$ (3,297) \$ 105,017 \$ (5,253)							-		-				(232) (16)
	All other		658		(16)						658		

At December 31, 2010, the gross unrealized losses more than twelve months old were attributable to 31 debt security positions. At December 31, 2009, the gross unrealized losses more than twelve months old were attributable to 60 debt security positions. We consider these losses as a temporary decline in value as they are predominately on bonds that we do not intend to sell and do not believe we will be required to sell prior to recovery of our amortized cost basis. We see no other indications that the decline in values of these securities is other-than-temporary.

Based on evidence gathered through our normal credit evaluation process, we presently expect that all debt securities held in our investment portfolio will be paid in accordance with their contractual terms. Nonetheless, it is at least reasonably possible that the performance of certain issuers of these debt securities will be worse than currently expected resulting in future write-downs within our portfolio of debt securities.

Also, as a result of the challenging market conditions, we expect the volatility in the valuation of our equity securities to continue in the foreseeable future. This volatility may lead to impairments on our equity securities portfolio or changes regarding retention strategies for certain equity securities.

The amortized cost and estimated fair value of debt securities at December 31, 2010 by contractual maturity are as follows. Expected maturities may differ from contractual maturities because certain borrowers may have the right to call or prepay obligations with or without penalties.

	Amortized Cost	Fair Value
	(in tho	usands)
Due in one year or less	\$ 34,427	\$ 34,778
Due after one year through five years	197,493	201,829
Due after five years through ten years	110,887	111,519
Due after ten years	39,973	39,480
Mortgage-backed	750	793
	\$ 383,530	\$ 388,399

Activity related to the credit component recognized in earnings on debt securities held by us for which a portion of other-than-temporary impairment was recognized in other comprehensive income for the year ended December 31, 2009 is as follows (in thousands):

Balance, January 1, 2009	\$ -
Credit component of other-than-temporary impairment not reclassified to OCI in conjuction with the cumulative effect transition adjustment (1)	1,168
Additions for the credit component on debt securities in which other-than-temporary impairment was not previously recognized	-
Balance, January 1, 2010	\$ 1,168
Reductions for securities sold or matured during the period	(1,168)
Balance, December 31, 2010	\$ 

(1) As of April 1, 2009, we had securities with \$3.7 million of other-than-temporary impairment previously recognized in earnings of which \$1.1 million represented the credit component and \$2.6 million represented the noncredit component which was reclassified back to accumulated other comprehensive income through a cumulative-effect adjustment.

We have certain of our securities pledged for the benefit of various state insurance departments and reinsurers. These securities are included with our available-for-sale debt securities because we have the ability to trade these securities. We retain the interest earned on these securities. These securities had a carrying value of \$33.4 million at December 31, 2010 and a carrying value of \$29.7 million at December 31, 2009.

### 3. Fair Value:

ASC 820 defines fair value, establishes a consistent framework for measuring fair value and expands disclosure requirements about fair value measurements. ASC 820, among other things, requires us to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. In addition, ASC 820 precludes the use of block discounts when measuring the fair value of instruments traded in an active market, which were previously applied to large holdings of publicly traded equity securities.

Effective January 1, 2008, we determine the fair value of our financial instruments based on the fair value hierarchy established in ASC 820. In accordance with ASC 820, we utilize the following fair value hierarchy:

- Level 1: quoted prices in active markets for identical assets;
- Level 2: inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, inputs of identical assets for less active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the instrument; and
- Level 3: inputs to the valuation methodology that are unobservable for the asset or liability.

This hierarchy requires the use of observable market data when available.

Under ASC 820, we determine fair value based on the price that would be received for an asset or paid to transfer a liability in an orderly transaction between market participants on the measurement date. It is our policy to maximize the use of observable

inputs and minimize the use of unobservable inputs when developing fair value measurements, in accordance with the fair value hierarchy described above. Fair value measurements for assets and liabilities where there exists limited or no observable market data are calculated based upon our pricing policy, the economic and competitive environment, the characteristics of the asset or liability and other factors as appropriate. These estimated fair values may not be realized upon actual sale or immediate settlement of the asset or liability.

Where quoted prices are available on active exchanges for identical instruments, investment securities are classified within Level 1 of the valuation hierarchy. Level 1 investment securities include common and preferred stock.

Level 2 investment securities include corporate bonds, collateralized corporate bank loans, municipal bonds, and U.S. Treasury securities for which quoted prices are not available on active exchanges for identical instruments. We use a third party pricing service to determine fair values for each Level 2 investment security in all asset classes. Since quoted prices in active markets for identical assets are not available, these prices are determined using observable market information such as quotes from less active markets and/or quoted prices of securities with similar characteristics, among other things. We have reviewed the processes used by the pricing service and have determined that they result in fair values consistent with the requirements of ASC 820 for Level 2 investment securities.

In cases where there is limited activity or less transparency around inputs to the valuation, investment securities are classified within Level 3 of the valuation hierarchy. Level 3 investments are valued based on the best available data in order to approximate fair value. This data may be internally developed and consider risk premiums that a market participant would require. Investment securities classified within Level 3 include other less liquid investment securities.

The following table presents for each of the fair value hierarchy levels, our assets that are measured at fair value on a recurring basis at December 31, 2010 and December 31, 2009 (in thousands).

	As of December 31, 2010							
	Quoted Prices in Active Markets for Identical Assets (Level 1)		Other Observable Inputs (Level 2)					
					Unobservable Inputs (Level 3)			
							Total	
U.S. Treasury securities and								
obligations of U.S. Government	\$	_	\$	39,803	\$	-	\$	39,803
Corporate bonds		_		85,577		_		85,577
Collateralized corporate bank loans		_		106,899		1,414		108,313
Municipal bonds		-		133,346		20,567		153,913
Mortgage-backed		_		793		-		793
Total debt securities		-		366,418		21,981		388,399
Financial services		20,885		-		-		20,885
All other		23,157		-		-		23,157
Total equity securities		44,042				_		44,042
Total debt and equity securities	\$	44,042	\$	366,418	\$	21,981	\$	432,441

	As of December 31, 2009							
	Quoted Prices in Active Markets for Identical Assets (Level 1)		Other Observable Inputs (Level 2)		Unobservable Inputs (Level 3)		Total	
U.S. Treasury securities and								
obligations of U.S. Government	\$	-	\$	6,836	\$	-	\$	6,836
Corporate bonds		-		74,885		-		74,885
Collateralized corporate bank loans		-		24,664		-		24,664
Municipal bonds		-		159,521		25,272		184,793
Mortgage-backed		-		698				698
Total debt securities		-		266,604		25,272		291,876
Financial services		21,932		-		-		21,932
All other		13,869				_		13,869
Total equity securities		35,801				_		35,801
Total debt and equity securities	\$	35,801	\$	266,604	\$	25,272	\$	327,677

Due to significant unobservable inputs into the valuation model for certain municipal bonds and a collateralized corporate bank loan in illiquid markets, we classified these as level 3 in the fair value hierarchy. We used an income approach in order to derive an estimated fair value of the municipal bonds classified as Level 3, which included inputs such as expected holding period, benchmark swap rate, benchmark discount rate and a discount rate premium for illiquidity. The fair value of the collateralized corporate bank loan classified as level 3 is based on discounted cash flows using current yield to maturity of 11.0%, which is based on the relevant spread over LIBOR for this particular loan to discount future cash flows.

The following table summarizes the changes in fair value for all financial assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) during the year ended December 31, 2010 and 2009 (in thousands).

Beginning balance as of January 1 \$ 25,272 \$ 46,10	4
Net purchases, issuances, sales and settlements (3,775) (20,52	5)
Total realized/unrealized gains included in net income	
Net gains (losses) included in other comprehensive income 484 (30	7)
Transfers in and/or out of Level 3	_
Ending balance as of December 31 \$\\ \bigs 21,981 \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\ \\	2

### 4. Other Assets:

The following table details our other assets as of December 31, 2010 and 2009 (in thousands):

	2010	2009
Profit sharing commission receivable	\$ 5,143	\$ 9,561
Accrued investment income	3,809	3,611
Debt issuance costs	1,311	1,362
Investment in unconsolidated trust subsidiaries	1,702	1,702
Fixed assets	2,829	2,140
Other assets	 413	 403
	\$ 15,207	\$ 18,779

### 5. Reserves for Unpaid Losses and Loss Adjustment Expenses:

Activity in the reserves for unpaid losses and LAE is summarized as follows (in thousands):

	<u>2010</u>	<u>2009</u>	<u>2008</u>
Balance at January 1	\$ 184,662	\$ 156,363	\$ 125,338
Less reinsurance recoverable	8,412	6,338	4,489
Net Balance at January 1	176,250	150,025	120,849
Incurred related to:			
Current year	193,354	151,999	146,059
Prior years	9,190	1,620	(1,815)
Total incurred	202,544	153,619	144,244
Paid related to:	•		
Current year	91,424	62,584	64,610
Prior years	73,647	64,810	50,458
Total paid	165,071	127,394	115,068
Net Balance at December 31	213,723	176,250	150,025
Plus reinsurance recoverable	37,954	8,412	6,338
Balance at December 31	\$ 251,677	\$ 184,662	\$ 156,363

The \$9.2 million and \$1.6 million unfavorable development and \$1.8 million favorable development in prior accident years recognized in 2010, 2009 and 2008, respectively, represent normal changes in our loss reserve estimates. In 2010 and 2009, the aggregate loss reserve estimates for prior years were increased to reflect unfavorable loss development when the available information indicated a reasonable likelihood that the ultimate losses would be more than the previous estimates. In 2008, the aggregate loss reserve estimates for prior years were decreased to reflect favorable loss development when the available information indicated a reasonable likelihood that the ultimate losses would be less than the previous estimates. Generally, changes in reserves are caused by variations between actual experience and previous expectations and by reduced emphasis on the Bornhuetter-Ferguson method due to the aging of the accident years.

The \$9.2 million increase in reserves for unpaid losses and LAE recognized in 2010 was attributable to \$5.4 million unfavorable development on claims incurred in the 2009 accident year, \$0.6 million unfavorable development on claims

incurred in the 2008 accident year and \$3.2 million unfavorable development on claims incurred in the 2007 and prior accident years. Our Standard Commercial business unit, E&S Commercial business unit, Excess and Umbrella business unit and Personal Lines business unit accounted for \$4.6 million, \$1.6 million, \$0.1 million and \$3.1 million of the increase in reserves recognized during 2010, partially offset by a \$0.2 million decrease in reserves for our General Aviation business unit. The increase in reserves for our Standard Commercial business unit was driven by unfavorable claims development in the 2009 accident year due to late developing large property claims, including weather related claims. Further contributing to the increase in reserves for our Standard Commercial business unit was unfavorable claims development in the 2007 and prior accident years driven by large loss development in property claims coupled with modest increases in general liability. The increase in reserves for our E&S Commercial business unit was primarily the result of unfavorable development due to modest increases in 2008 hurricane claims and strengthening in general liability case reserves in the 2007 and prior accident years. The increase in reserves for our Personal Lines business unit was primarily the result of unfavorable claims development in the 2009 and 2008 accident years mostly due to geographic expansion and the settlement of bad faith claims from the 2002 and 2001 accident years.

The \$1.6 million increase in reserves for unpaid losses and LAE recognized in 2009 was attributable to \$2.0 million unfavorable development on claims incurred in the 2008 accident year, \$0.7 million favorable development on claims incurred in the 2007 accident year and \$0.3 million unfavorable development on claims incurred in the 2006 and prior accident years. Our E&S Commercial business unit and General Aviation business unit accounted for \$4.1 million and \$0.3 million of the increase in reserves recognized during 2009, partially offset by a \$1.8 million and \$1.0 million decrease in reserves for our Standard Commercial business unit and Personal Lines business unit. The increase in reserves for our E&S Commercial business unit was driven by the development on a small number of commercial auto liability claims in which later reporting of medical information resulted in increased case reserves on claims with similar fact patterns. The decrease in reserves for our Standard Commercial business unit was primarily the result of favorable claims development in the 2006 through 2008 accident years with respect to general liability, partially offset by a commercial package liability claim in accident year 2005. The decrease in reserves for our Personal Lines business unit was primarily the result of favorable claims development in accident years 2007 and 2008 as well as a loss recovery from the 2002 accident year.

The \$1.8 million decrease in reserves for unpaid losses and LAE recognized in 2008 was attributable to \$0.7 million favorable development on claims incurred in the 2007 accident year, \$0.9 million favorable development on claims incurred in the 2006 accident year and \$0.2 million favorable development on claims incurred in the 2005 and prior accident years. Our Standard Commercial business unit and Personal Lines business unit accounted for \$2.4 million and \$0.7 million, respectively, of the decrease in reserves recognized in 2008, partially offset by a \$1.5 million increase in reserves in our E&S Commercial business unit. The decrease in reserves for our Standard Commercial business unit was primarily the result of favorable claims development in the 2007 accident year with respect to the commercial automobile physical damage and commercial property lines of business, offset somewhat by unfavorable development in accident year 2005 with respect to commercial package liability coverage. The decrease in reserves for our Personal Lines business unit was primarily the result of favorable claims development in accident year 2006. The increase in reserves for our E&S Commercial business unit was primarily the result of unfavorable claims development in accident years 2006 and 2007 attributable to a small number of larger than normal commercial automobile liability claims, partially offset by favorable claims development on the general liability line of business in accident years 2005 through 2007.

#### 6. Reinsurance:

We reinsure a portion of the risk we underwrite in order to control the exposure to losses and to protect capital resources. We cede to reinsurers a portion of these risks and pay premiums based upon the risk and exposure of the policies subject to such reinsurance. Ceded reinsurance involves credit risk and is generally subject to aggregate loss limits. Although the reinsurer is liable to us to the extent of the reinsurance ceded, we are ultimately liable as the direct insurer on all risks reinsured. Reinsurance recoverables are reported after allowances for uncollectible amounts. We monitor the financial condition of reinsurers on an ongoing basis and review our reinsurance arrangements periodically. Reinsurers are selected based on their financial condition, business practices and the price of their product offerings. In order to mitigate credit risk to reinsurance companies, most of our reinsurance recoverable balance as of December 31, 2010 is with reinsurers that have an A.M. Best rating of "A-" or better.

The following table presents our gross and net premiums written and earned and reinsurance recoveries for each of the last three years (in thousands):

Premium Written :	<u>2010</u>	<u>2009</u>	<u>2008</u>		
Direct Assumed Ceded	\$ 249,071 71,902 (39,332)	\$ 214,074 73,484 (25,818)	\$	152,156 91,693 (8,922)	
	\$ 281,641	\$ 261,740	\$	234,927	
Premium Earned:					
Direct Assumed Ceded	\$ 239,282 75,461 (36,472)	\$ 185,727 83,747 (18,402)	\$	155,616 89,040 (8,336)	
	\$ 278,271	\$ 251,072	\$	236,320	
Reinsurance recoveries	\$ 22,172	\$ 8,975	\$	11,994	

Included in reinsurance recoverable on the consolidated balance sheets are paid loss recoverable of \$1.6 million as of December 31, 2010 and 2009.

We currently reinsure the following exposures on business generated by our business units:

- Property catastrophe. Our property catastrophe reinsurance reduces the financial impact a catastrophe could have on our commercial and personal property insurance lines. Catastrophes might include multiple claims and policyholders. Catastrophes include hurricanes, windstorms, earthquakes, hailstorms, explosions, severe winter weather and fires. Our property catastrophe reinsurance is excess-of-loss reinsurance, which provides us reinsurance coverage for losses in excess of an agreed-upon amount. We utilize catastrophe models to assist in determining appropriate retention and limits to purchase. The terms of our property catastrophe reinsurance are:
  - We retain the first \$3.0 million of property catastrophe losses; and
  - Our reinsurers reimburse us 100% for any loss in excess of our \$3.0 million retention up to \$30.0 million for each catastrophic occurrence, subject to an aggregate limit of \$54.0 million.
- <u>Commercial property</u>. Our commercial property reinsurance is excess-of-loss coverage intended to reduce the financial impact a single-event or catastrophic loss may have on our results. The terms of our commercial property reinsurance are:
  - We retain the first \$1.0 million of loss for each commercial property risk;
  - Our reinsurers reimburse us for the next \$5.0 million for each commercial property risk, and \$10.0 million for all commercial property risk involved in any one occurrence, in all cases subject to an aggregate limit of \$30.0 million for all commercial property losses occurring during the treaty period; and
  - Individual risk facultative reinsurance is purchased on any commercial property with limits above \$6.0 million.
- <u>Commercial casualty</u>. Our commercial casualty reinsurance is excess-of-loss coverage intended to reduce the financial impact a single-event loss may have on our results. The terms of our commercial casualty reinsurance are:
  - We retain the first \$1.0 million of any commercial liability risk; and
  - Our reinsurers reimburse us for the next \$5.0 million for each commercial liability risk.
- <u>Aviation</u>. We purchase reinsurance specific to the aviation risks underwritten by our General Aviation business unit. This reinsurance provides aircraft hull and liability coverage and airport liability coverage on a per occurrence basis on the following terms:
  - We retain the first \$1.0 million of each aircraft hull or liability loss or airport liability loss; and

- Our reinsurers reimburse us for the next \$5.5 million of each combined aircraft hull and liability loss and for the next \$4.0 million of each airport liability loss.
- Excess & Umbrella. Currently, we purchase proportional reinsurance where we retain 20% of each risk and cede the remaining 80% to reinsurers. In states where we are not yet licensed to offer a non-admitted product, we utilize a fronting arrangement pursuant to which we assume all of the risk and then retrocede a portion of that risk under the same proportional reinsurance treaty. Through June 30, 2009, our Excess & Umbrella business unit wrote policies pursuant to a general agency agreement with an unaffiliated carrier and we assumed 35% of the risk from that carrier.
- <u>E&S Commercial</u>. Currently, we purchase proportional reinsurance on our medical professional liability risks where we retain 40% of each risk and cede the remaining 60% to reinsurers. In states where we are not yet licensed to offer a non-admitted product, we utilize a fronting arrangement pursuant to which we assume all of the risk and then retrocede a portion of that risk under the same proportional reinsurance treaty.
- <u>Hallmark County Mutual</u>. HCM is used to front certain lines of business in our Specialty Commercial and Personal Segments in Texas where we previously produced policies for third party county mutual insurance companies and reinsured 100% for a fronting fee. In addition, HCM is used to front business produced by unaffiliated third parties. HCM does not retain any business.
- Hallmark National Insurance Company. Simultaneous with the December 31, 2010 closing of our acquisition of
  HNIC, HNIC entered into reinsurance contracts with an affiliate of the seller, State Auto Property & Casualty
  Insurance Company ("SAPCI"), pursuant to which SAPCI will handle all claims and assume all liabilities arising
  under policies issued by HNIC prior to closing or during a transition period of up to six months following the
  closing.

#### 7. Note Payable:

On January 27, 2006, we borrowed \$15.0 million under our revolving credit facility to fund the cash required to close the acquisition of the subsidiaries now comprising our E&S Commercial business unit. As of December 31, 2010 and 2009, the balance on the revolving note was \$2.8 million, which currently bears interest at 2.80% per annum. (See Note 9.)

#### 8. Subordinated Debt Securities:

On June 21, 2005, we entered into a trust preferred securities transaction pursuant to which we issued \$30.9 million aggregate principal amount of subordinated debt securities due in 2035. To effect the transaction, we formed Trust I as a Delaware statutory trust. Trust I issued \$30.0 million of preferred securities to investors and \$0.9 million of common securities to us. Trust I used the proceeds from these issuances to purchase the subordinated debt securities. Our Trust I subordinated debt securities bear an initial interest rate of 7.725% until June 15, 2015, at which time interest will adjust quarterly to the three-month LIBOR rate plus 3.25 percentage points. Trust I pays dividends on its preferred securities at the same rate. Under the terms of our Trust I subordinated debt securities, we pay interest only each quarter and the principal of the note at maturity. The subordinated debt securities are uncollaterized and do not require maintenance of minimum financial covenants. As of December 31, 2010, the balance of our Trust I subordinated debt was \$30.9 million.

On August 23, 2007, we entered into a trust preferred securities transaction pursuant to which we issued \$25.8 million aggregate principal amount of subordinated debt securities due in 2037. To effect the transaction, we formed Trust II as a Delaware statutory trust. Trust II issued \$25.0 million of preferred securities to investors and \$0.8 million of common securities to us. Trust II used the proceeds from these issuances to purchase the subordinated debt securities. Our Trust II subordinated debt securities bear an initial interest rate of 8.28% until September 15, 2017, at which time interest will adjust quarterly to the three-month LIBOR rate plus 2.90 percentage points. Trust II pays dividends on its preferred securities at the same rate. Under the terms of our Trust II subordinated debt securities, we pay interest only each quarter and the principal of the note at maturity. The subordinated debt securities are uncollaterized and do not require maintenance of minimum financial covenants. As of December 31, 2010, the balance of our Trust II subordinated debt was \$25.8 million.

### 9. Credit Facilities:

Our First Restated Credit Agreement with The Frost National Bank dated January 27, 2006 was most recently amended effective May 27, 2010 to extend the term of the facility until May 27, 2012, provide for the repayment of all amounts outstanding at termination on or before April 30, 2015, reduce the revolving commitment to \$5.0 million from \$25.0 million and eliminate the sub-facility for premium finance operations. This amendment further revised various affirmative and negative covenants and changed the interest rate, at our election, to the prime rate or LIBOR plus 2.5%. We pay an annual average fee of 0.25% of the average daily unused balance of the credit facility. We pay letter of credit fees at the rate of 1.00% per annum. Our obligations under the revolving credit facility are secured by a security interest in the capital stock of all of our subsidiaries, guarantees of all of our subsidiaries and the pledge of all of our non-insurance company assets. The revolving credit facility contains covenants that, among other things, require us to maintain certain financial and operating ratios and restrict certain distributions, transactions and organizational changes. As of December 31, 2010, we were in compliance with or had obtained waivers of all of our covenants. As of December 31, 2010, we had \$2.8 million outstanding under this facility.

### 10. Segment Information:

We pursue our business activities through subsidiaries whose operations are organized into producing units and are supported by our insurance carrier subsidiaries. Our non-carrier insurance activities are organized by business units into the following reportable segments:

- Standard Commercial Segment. The Standard Commercial Segment includes the standard lines commercial property/casualty insurance products and services handled by our Standard Commercial business unit which is comprised of our American Hallmark Insurance Services and ECM subsidiaries.
- Specialty Commercial Segment. The Specialty Commercial Segment includes the excess and surplus lines commercial property/casualty and medical professional liability insurance products and services handled by our E&S Commercial business unit, the general aviation insurance products and services handled by our General Aviation business unit and the

commercial excess liability and umbrella products handled by our Excess & Umbrella business unit. Our E&S Commercial business unit is comprised of our TGA, PAAC and TGARSI subsidiaries. Our General Aviation business unit is comprised of our Aerospace Insurance Managers, ASRI and ACMG subsidiaries. Our Excess & Umbrella business unit is compromised of our HXS and HDS subsidiaries. The Excess & Umbrella business unit was acquired August 29, 2008.

• **Personal Segment.** The Personal Segment includes the non-standard personal automobile, low value dwelling/homeowners, renters and motorcycle insurance products and services handled by our Personal Lines business unit which is comprised of American Hallmark General Agency, Inc. and Hallmark Claims Services, Inc., both of which do business as Hallmark Insurance Company.

The retained premium produced by these reportable segments is supported by the following insurance company subsidiaries:

- American Hallmark Insurance Company of Texas presently retains all of the risks on the commercial property/casualty policies marketed within the Standard Commercial Segment, retains a portion of the risks on personal policies marketed within the Personal Segment and assumes a portion of the risks on the commercial, medical professional liability and aviation property/casualty policies marketed within the Specialty Commercial Segment.
- Hallmark Specialty Insurance Company presently retains a portion of the risks on the commercial and medical professional liability property/casualty policies marketed within the Specialty Commercial Segment.
- Hallmark Insurance Company presently retains a portion of the risks on both the personal policies marketed within the Personal Segment and the commercial and aviation property/casualty products marketed within the Specialty Commercial Segment.
- Hallmark National Insurance Company was acquired on December 31, 2010. Simultaneous with the closing of the acquisition, HNIC entered into reinsurance contracts with an affiliate of the seller, SAPCI, pursuant to which SAPCI will handle all claims and assume all liabilities arising under policies issued by HNIC prior to the closing and a portion of the liabilities during a transition period of up to six months following the closing. Commencing January 1, 2011, HNIC retains a portion of the risks on the personal policies marketed within the Personal Segment.
- Hallmark County Mutual Insurance Company control and management was acquired effective June 5, 2009 through the acquisition of all of the issued and outstanding shares of CYR Insurance Management Company ("CYR"). CYR has as its primary asset a management agreement with HCM, which provides for CYR to have management and control of HCM. HCM is used to front certain lines of business in our Specialty Commercial and Personal Segments in Texas where we previously produced policies for third party county mutual insurance companies and reinsured 100% for a fronting fee. HCM does not retain any business.

AHIC, HIC, and HSIC have entered into a pooling arrangement pursuant to which AHIC retains 46.0% of the total net premiums written by any of them, HIC retains 34.1% of our total net premiums written by any of them and HSIC retains 19.9% of our total net premiums written by any of them. Neither HCM nor HNIC is a party to the intercompany pooling arrangement.

The following is additional business segment information for the twelve months ended December 31, 2010, 2009, and 2008 (in thousands):

	<u>2010</u>			<u>2009</u>	<u>2008</u>		
Revenues							
Standard Commercial Segment	\$	69,670	\$	76,496	\$	84,075	
Speciality Commercial Segment		131,076		131,504		127,882	
Personal Segment		96,741		73,785		64,475	
Corporate		9,573		5,254		(7,742)	
Consolidated	\$	307,060	\$	287,039	\$	268,690	
Depreciation and Amortization Expense							
Standard Commercial Segment	\$	159	\$	87	\$	173	
Speciality Commercial Segment		3,703		3,075		2,718	
Personal Segment		666		494		255	
Corporate		223		449		73	
Consolidated	\$	4,751	\$	4,105	\$	3,219	
Interest Expense							
Standard Commercial Segment	\$	_	\$	_	\$	_	
Speciality Commercial Segment		-		30	·	96	
Personal Segment		-		_		-	
Corporate		4,598		4,572		4,649	
Consolidated	\$	4,598	\$	4,602	\$	4,745	
Tax Expense/(Benefit)							
Standard Commercial Segment	\$	(1,384)	\$	1,905	\$	1,763	
Speciality Commercial Segment		4,015		5,151		5,116	
Personal Segment		(789)		2,482		1,993	
Corporate		(1,017)		(908)		(697)	
Consolidated	\$	825	\$	8,630	\$	8,175	
Pre-tax Income (Loss), net of non-controll	ing int	erest					
Standard Commercial Segment	\$	(2,316)	\$	9,266	\$	9,683	
Speciality Commercial Segment	ŕ	13,315	•	20,883	_	21,328	
Personal Segment		(705)		11,000		8,989	
Corporate		(2,135)		(7,944)		(18,926)	
Consolidated	\$	8,159	\$	33,205	\$	21,074	

### 10. Segment Information, continued

The following is additional business segment information as of the following dates (in thousands):

	Dec	ember 31,
	2010	2009
<u>Assets</u>		
Standard Commercial Segment	\$ 118,818	\$ 136,745
Specialty Commercial Segment	330,843	280,970
Personal Segment	204,660	109,844
Corporate	82,299	101,310
Consolidated	\$ 736,620	\$ 628,869

### 11. Earnings Per Share:

We have adopted the provisions of ASC 260, "Earnings Per Share," requiring presentation of both basic and diluted earnings per share. A reconciliation of the numerators and denominators of the basic and diluted per share calculations is presented below (in thousands, except per share amounts):

Numerator for both basic and diluted earnings per share: Net income attributable to Hallmark Financial Services.		<u>2010</u>	<u>2009</u>	<u>2008</u>
Inc.	\$	7,334	\$ 24,575	\$ 12,899
Denominator, basic shares Effect of dilutive securities:		20,123	20,620	20,803
Stock options		52	13	74
Denominator, diluted shares		20,175	 20,633	 20,877
Basic earnings per share:	\$	0.36	\$ 1.19	\$ 0.62
Diluted earnings per share:	\$	0.36	\$ 1.19	\$ 0.62

For the years ended 2010, 2009 and 2008 we had 899,166 shares of common stock potentially issuable upon exercise of employee stock options that were excluded from the weighted average number of shares outstanding on a diluted basis because the effect of such options would be anti-dilutive. These instruments expire at varying times from 2016 to 2018.

### 12. Regulatory Capital Restrictions:

AHIC, domiciled in Texas, is limited in the payment of dividends to their stockholders in any 12-month period, without the prior written consent of the Texas Department of Insurance, to the greater of statutory net income for the prior calendar year or 10% of statutory policyholders' surplus as of the prior year end. Dividends may only be paid from unassigned surplus funds. HIC, domiciled in Arizona, is limited in the payment of dividends to the lesser of 10% of prior year policyholders' surplus or prior year's net investment income, without prior written approval from the Arizona Department of Insurance. HSIC, domiciled in Oklahoma, is limited in the payment of dividends to the greater of 10% of prior year policyholders' surplus or prior year's statutory net income, not including realized capital gains, without prior written approval from the Oklahoma Insurance Department. HNIC, domiciled in Ohio, is limited in the payment of dividends to the greater of 10% of statutory policyholders' surplus as of the prior December 31 or statutory net income as of the prior December 31 without prior written approval from the Ohio Insurance Department. During 2011, the aggregate ordinary dividend capacity of these subsidiaries is \$20.0 million, of which \$16.3 million is available to Hallmark. As a county mutual, dividends from HCM are payable to policyholders. None of our insurance company subsidiaries paid a dividend during the years ended December 31, 2010 or 2009.

The state insurance departments also regulate financial transactions between our insurance subsidiaries and their affiliated companies. Applicable regulations require approval of management fees, expense sharing contracts and similar transactions. American Hallmark General Agency, Inc. paid \$5.6 million, \$5.6 million and \$4.5 million in management fees to Hallmark during 2010, 2009 and 2008, respectively. HIC paid \$1.2 million in management fees to American Hallmark General Agency, Inc. during each of 2010, 2009 and 2008. AHIC paid \$4.4 million, \$4.5 million and \$3.3 million in management fees to

American Hallmark General Agency, Inc. during 2010, 2009 and 2008, respectively. HSIC paid \$60,000 in management fees to TGA Insurance Managers during each of 2010, 2009, and 2008.

Statutory capital and surplus is calculated as statutory assets less statutory liabilities. The various state insurance departments that regulate our insurance company subsidiaries require us to maintain a minimum statutory capital and surplus. As of December 31, 2010, our insurance company subsidiaries reported statutory capital and surplus of \$182.5 million, substantially greater than the minimum requirements for each state. For the year ended December 31, 2010, our insurance company subsidiaries reported statutory net income of \$5.1 million, excluding HNIC, which was acquired December 31, 2010.

The National Association of Insurance Commissioners requires property/casualty insurers to file a risk-based capital calculation according to a specified formula. The purpose of the formula is twofold: (1) to assess the adequacy of an insurer's statutory capital and surplus based upon a variety of factors such as potential risks related to investment portfolio, ceded reinsurance and product mix; and (2) to assist state regulators under the RBC for Insurers Model Act by providing thresholds at which a state commissioner is authorized and expected to take regulatory action. As of December 31, 2010, the adjusted capital under the risk-based capital calculation of each of our insurance company subsidiaries substantially exceeded the minimum requirements.

### 13. Share-based Payment Arrangements:

Our 2005 Long Term Incentive Plan ("2005 LTIP") is a stock compensation plan for key employees and non-employee directors that was approved by the shareholders on May 26, 2005. There are 2,000,000 shares authorized for issuance under the 2005 LTIP. Our 1994 Non-Employee Director Stock Option Plan (the "1994 Director Plan") expired in 2004, but had unexercised options outstanding as of December 31, 2010.

As of December 31, 2010, there were incentive stock options to purchase 1,286,666 shares of our common stock outstanding and non-qualified stock options to purchase 320,000 shares of our common stock outstanding and there were 392,501 shares reserved for future issuance under the 2005 LTIP. As of December 31, 2010, there were non-qualified stock options to purchase 20,834 shares outstanding under the 1994 Director Plan. The exercise price of all such outstanding stock options is equal to the market value of our common stock on the date of grant.

Incentive stock options granted under the 2005 LTIP prior to 2009, vest 10%, 20%, 30% and 40% on the first, second, third and fourth anniversary dates of the grant, respectively, and terminate five to ten years from the date of grant. Incentive stock options granted in 2009 under the 2005 LTIP vest in equal annual increments on each of the first seven anniversary dates and terminate ten years from the date of grant. There was one grant of 25,000 incentive stock options in 2010 under the 2005 LTIP that vests in equal annual increments on each of the first three anniversary dates and terminates ten years from the date of grant. Non-qualified stock options granted under the 2005 LTIP generally vest 100% six months after the date of grant and terminate ten years from the date of grant. There was one grant of 200,000 non-qualified stock options in 2009 under the 2005 LTIP that vests in equal annual increments on each of the first seven anniversary dates and terminates ten years from the date of grant. All non-qualified stock options granted under the 1994 Director Plan vested 40% six months from the date of grant and an additional 10% on each of the first six anniversary dates of the grant and terminate ten years from the date of grant.

A summary of the status of our stock options as of and changes during the year ended December 31, 2010 is presented below:

	Number of Shares		verage xercise Price	Contractual Term (Years)		Intrinsic Value (\$000)
•				·	-	
Outstanding at January 1, 2010	1,614,166	\$	9.62			
Granted	25,000	\$	9.12			
Exercised	(9,166)	\$	2.69			
Forfeited or expired	(2,500)	\$	2.63			
Outstanding at December 31, 2010	1,627,500	\$	9.66	7.0	\$	1,753
Exercisable at December 31, 2010	776,927	\$	10.36	6.3	\$	611

The following table details the intrinsic value of options exercised, total cost of share-based payments charged against income before income tax benefit and the amount of related income tax benefit recognized in income for the periods indicated (in thousands):

	2010		2009		2008	
Intrinsic value of options exercised	\$	47	\$	113	\$	415
Cost of share-based payments (non-cash)	\$	1,115	\$	1,334	\$	1,368
Income tax benefit of share-based payments recognized in income	\$	30	\$	78	\$	30

As of December 31, 2010, there was \$1.9 million of total unrecognized compensation cost related to non-vested share-based compensation arrangements granted under our plans, of which \$0.8 million is expected to be recognized in 2011, \$0.4 million is expected to be recognized in 2012, \$0.2 million is expected to be recognized in 2015 and \$0.1 million is expected to be recognized in 2016.

The fair value of each stock option granted is estimated on the date of grant using the Black-Scholes option pricing model. Expected volatilities are based on the historical volatility of Hallmark's and similar companies' common stock for a period equal to the expected term. The risk-free interest rates for periods within the contractual term of the options are based on rates for U.S. Treasury Notes with maturity dates corresponding to the options' expected lives on the dates of grant. Expected term is determined based on the simplified method as we do not have sufficient historical exercise data to provide a basis for estimating the expected term.

The following table details the weighted average grant date fair value and related assumptions for the periods indicated.

	2010		2009		2008	
Grant date fair value per share	\$	3.62	\$	3.00	\$	4.74
Expected term (in years)		6.0		6.8		6.4
Expected volatility		35.0%		40.0%		35.0%
Risk free interest rate		3.2%		2.7%		3.4%

### 14. Retirement Plans:

Certain employees of the Standard Commercial Segment were participants in a defined cash balance plan covering all full-time employees who had completed at least 1,000 hours of service. This plan was frozen in March 2001 in anticipation of distribution of plan assets to members upon plan termination. All participants were vested when the plan was frozen.

The following tables provide detail of the changes in benefit obligations, components of benefit costs, weighted-average assumptions, and plan assets for the retirement plan as of and for the twelve months ending December 31, 2010, 2009 and 2008 using a measurement date of December 31(in thousands).

	2010		2009	2008		
Assumptions (end of period):						
Discount rate used in determining benefit obligation		5.25%		6.00%		5.50%
Rate of compensation increase		N/A		N/A		N/A
Reconciliation of funded status (end of period):						
Accumulated benefit obligation	\$	(12,050)	\$	(11,301)	\$	(12,159)
Projected benefit obligation	\$	(12,050)	\$	(11,301)	\$	(12,159)
Fair value of plan assets		9,217		8,673		7,850
Funded status	\$	(2,833)	\$	(2,628)	\$	(4,309)
Net actuarial loss		(3,114)		(2,805)		(5,132)
Accumulated other comprehensive loss		(3,114)		(2,805)		(5,132)
Prepaid pension cost		281		177		823
Net amount recognized as of December 31		(2,833)	\$	(2,628)	\$	(4,309)
Changes in projected benefit obligation:						
Benefit obligation as of beginning of period	\$	11,301	\$	12,159	\$	12,053
Interest cost		651		643		667
Actuarial liability (gain)/loss		925		(631)		327
Benefits paid		(827)		(870)		(888)
Benefit obligation as of end of period		12,050	\$	11,301	\$	12,159
Change in plan assets:						
Fair value of plan assets as of beginning of period	\$	8,673	\$	7,850	\$	10,384
Actual return on plan assets, net of expenses		937		1,693		(2,448)
Employer contributions		434		-		802
Benefits paid		(827)		(870)		(888)
Fair value of plan assets as of end of period	\$	9,217	\$	8,673	\$	7,850
Net periodic pension cost:						
Service cost - benefits earned during the period	\$	-	\$	-	\$	-
Interest cost on projected benefit obligation		651		643		667
Expected return on plan assets		(546)		(485)		(670)
Recognized actuarial loss		224		489		64
Net periodic pension cost	\$	329	\$	647	\$	61
Discount rate		6.00%		5.50%		5.75%
Expected return on plan assets		6.50%		6.50%		6.50%
Rate of compensation increase		N/A		N/A		N/A

Estimated future benefit payments by fiscal year (in thousands):

2011	\$ 895
2012	\$ 911
2013	\$ 909
2014	\$ 904
2015	\$ 896
2016-2020	\$ 4,323

As of December 31, 2010, the fair value of the plan assets was composed of cash and cash equivalents of \$0.2 million, bonds and notes of \$3.0 million and equity securities of \$6.0 million.

Our investment objectives are to preserve capital and to achieve long-term growth through a favorable rate of return equal to or greater than 5% over the long-term (60 year) average inflation rate as measured by the consumer price index. The objective of the equity portion of the portfolio is to achieve a return in excess of the Standard & Poor's 500 index. The objective of the fixed income portion of the portfolio is to add stability, consistency, safety and total return to the total fund portfolio.

We prohibit investments in options, futures, precious metals, short sales and purchase on margin. We also restrict the investment in fixed income securities to "A" rated or better by Moody's or Standard & Poor's rating services and restrict investments in common stocks to only those that are listed and actively traded on one or more of the major United States stock exchanges, including NASDAQ. We manage to an asset allocation of 45% to 75% in equity securities. An investment in any single stock issue is restricted to 5% of the total portfolio value and 90% of the securities held in mutual or commingled funds must meet the criteria for common stocks.

To develop the expected long-term rate of return on assets assumption, we consider the historical returns and the future expectations for returns for each asset class, as well as the target asset allocation of the pension portfolio. This resulted in the selection of the 6.5% long-term rate of return on assets assumption. To develop the discount rate used in determining the benefit obligation we used the Mercer Yield Curve at the measurement date to match the timing and amounts of projected future benefits.

We estimate contributing \$0.6 million to the defined benefit cash balance plan during 2011. We expect our 2011 periodic pension cost to be \$0.3 million, the components of which are interest cost of \$0.6 million, expected return on plan assets of (\$0.6) million and amortization of actuarial loss of \$0.3 million.

The following table shows the weighted-average asset allocation for the defined benefit cash balance plan held as of December 31, 2010 and 2009.

	12/31/10	12/31/09
Asset Category:		
Debt securities	32%	32%
Equity securities	65%	65%
Cash and cash equivalents	3%	3%
Total	100%	100%

ASC 820 defines fair value, establishes a consistent framework for measuring fair value and expands disclosure requirements about fair value measurements. ASC 820, among other things, requires us to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. In addition, ASC 820 precludes the use of block discounts when measuring the fair value of instruments traded in an active market, which were previously applied to large holdings of publicly traded equity securities.

Effective January 1, 2008, we determine the fair value of our financial instruments based on the fair value hierarchy established in ASC 820. In accordance with ASC 820, we utilize the following fair value hierarchy:

- Level 1: quoted prices in active markets for identical assets;
- Level 2: inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, inputs of identical assets for less active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the instrument; and
- Level 3: inputs to the valuation methodology that are unobservable for the asset or liability.

This hierarchy requires the use of observable market data when available.

Under ASC 820, we determine fair value based on the price that would be received for an asset or paid to transfer a liability in an orderly transaction between market participants on the measurement date. It is our policy to maximize the use of observable inputs and minimize the use of unobservable inputs when developing fair value measurements, in accordance with the fair value hierarchy described above. Fair value measurements for assets and liabilities where there exists limited or no observable market data are calculated based upon our pricing policy, the economic and competitive environment, the characteristics of the asset or liability and other factors as appropriate. These estimated fair values may not be realized upon actual sale or immediate settlement of the asset or liability.

Where quoted prices are available on active exchanges for identical instruments, investment securities are classified within Level 1 of the valuation hierarchy. Level 1 investment securities include common and preferred stock.

Level 2 investment securities include corporate bonds, municipal bonds, collateralized corporate bank loans and U.S. Treasury securities for which quoted prices are not available on active exchanges for identical instruments. We use a third party pricing service to determine fair values for each Level 2 investment security in all asset classes. Since quoted prices in active markets for identical assets are not available, these prices are determined using observable market information such as quotes from less active markets and/or quoted prices of securities with similar characteristics, among other things. We have reviewed the processes used by the pricing service and have determined that they result in fair values consistent with the requirements of ASC 820 for Level 2 investment securities.

In cases where there is limited activity or less transparency around inputs to the valuation, investment securities are classified within Level 3 of the valuation hierarchy. Level 3 investments are valued based on the best available data in order to approximate fair value. This data may be internally developed and consider risk premiums that a market participant would require.

The following table presents for each of the fair value hierarchy levels, our plan assets that are measured at fair value on a recurring basis at December 31, 2010 (in thousands).

	Active Ident	d Prices in Markets for ical Assets evel 1)	Ob:	Other servable inputs evel 2)	Ir	eservable aputs evel 3)	 Total
Debt securities	\$	-	\$	2,961	\$	-	\$ 2,961
Equity securities		5,999		-		-	5,999
Cash and cash equivalents		257					 257
Total	\$	6,256	\$	2,961	\$	-	\$ 9,217

We sponsor a defined contribution plan. Under this plan, employees may contribute a portion of their compensation on a tax-deferred basis, and we may contribute a discretionary amount each year. We contributed \$0.2 million for each of the years ended December 31, 2010, 2009 and 2008, respectively.

### 15. <u>Income Taxes</u>:

The composition of deferred tax assets and liabilities and the related tax effects as of December 31, 2010 and 2009, are as follows (in thousands):

	<u>2010</u>	<u>2009</u>		
Deferred tax liabilities:				
Deferred policy acquisition costs	\$ ( 7,588)	\$ ( 7,277)		
Net unrealized holding gain on investments	( 5,767)	( 4,661)		
Agency relationship	( 113)	( 123)		
Intangible assets	( 7,941)	( 6,811)		
Fixed assets	( 669)	( 344)		
Other	( 578)	( 477)		
Total deferred tax liabilities	(22,656)	( 19,693)		
Deferred tax assets:				
Unearned premiums	8,082	7,846		
Deferred ceding commissions	5	22		
Amortization of non-compete agreements	595	655		
Pension liability	1,090	982		
Net operating loss carry-forward	889	990		
Unpaid loss and loss adjustment expense	6,434	5,149		
Goodwill	302	511		
Rent reserve	8	22		
Investment impairments	1,599	2,416		
Capital loss	-	9		
Other	181	149		
Total deferred tax assets	19,185	18,751		
Net deferred tax liability	\$ (3,471_)	\$ (942)		

The change in valuation allowance attributable to continuing operations and other comprehensive income is presented below (in thousands):

<u>2010</u>		<u>2009</u>
\$ -	\$	(1,213)
 		(3,300)
\$ _	\$	(4,513)
\$	<u></u>	\$ - \$ - \$ - \$

### 15. <u>Income Taxes</u>, continued:

A reconciliation of the income tax provisions based on the statutory tax rate to the provision reflected in the consolidated financial statements for the years ended December 31, 2010, 2009 and 2008, is as follows (in thousands):

	2	2010	2	2009		2008
Computed expected income tax expense	_		_			
at statutory regulatory tax rate		\$2,892	\$1	1,640		\$7,394
Meals and entertainment		17		14		18
Tax exempt interest	(	1,829)	(	2,157)	(	2,883)
Dividends received deduction	Ì	172)	Ì	253)	Ì	147)
State taxes (net of federal benefit)	`	299	`	159 <sup>°</sup>	`	269
Valuation allowance		-	(	1,213)		2,969
Other	(	382)	,	440		555
Income tax expense	\ <u></u>	\$825	\$	88,630	_	\$8,175
			_	<del></del>	=	
Current income tax expense		\$1,843	\$1	0,165		\$9,087
Deferred tax benefit	(	1,018)	(	1,535)	(	912)
Income tax expense		\$825	\$	8,630	`-	\$8,175
-	-			<del></del>	_	

We have available, for federal income tax purposes, unused net operating loss of approximately \$2.5 million at December 31, 2010. The losses were acquired as part of the HIC acquisition and may be used to offset future taxable income. Utilization of the losses is limited under Internal Revenue Code Section 382. The Internal Revenue Code has provided that effective with tax years beginning September 1997, the carry-back and carry-forward periods are 2 years and 20 years, respectively, with respect to newly generated operating losses. The net operating losses will expire, if unused, as follows (in thousands):

<u>Year</u>	
2021	\$ 1,625
2022	878
	\$ 2,503

We are no longer subject to U.S. federal, state, local or non - U.S. income tax examinations by tax authorities for years prior to 2007.

The Company recognizes interest and penalties related to uncertain tax positions in income tax expense. There were no uncertain tax positions at December 31, 2010.

### 16. Commitments and Contingencies:

We have several leases, primarily for office facilities and computer equipment, which expire in various years through 2018. Certain of these leases contain renewal options. Rental expense amounted to \$1.8 million, \$1.8 million and \$2.1 million for the years ended December 31, 2010, 2009 and 2008, respectively.

Future minimum lease payments under non-cancelable operating leases as of December 31, 2009 are as follows (in thousands):

<u>Year</u>		
2011	\$	1,194
2012		1,029
2013		989
2014		970
2015		966
2016 and thereafter	_	2,528
Total minimum loogs novements	œ.	7.676
Total minimum lease payments	\$ .	7,676

From time to time, assessments are levied on us by the guaranty association of the states where we offer our insurance products. Such assessments are made primarily to cover the losses of policyholders of insolvent or rehabilitated

insurers. Since these assessments can be recovered through a reduction in future premium taxes paid, we capitalize the assessments as they are paid and amortize the capitalized balance against our premium tax expense. There were no assessments during 2010, 2009 or 2008.

In December 2010, TGA was informed by the Texas Comptroller of Public Accounts that a surplus lines tax audit covering the period January 1, 2007 through December 31, 2009 was complete. TGA frequently acts as a managing general underwriter ("MGU") authorized to underwrite policies on behalf of Republic Vanguard Insurance Company and Hallmark Specialty Insurance Company, both Texas eligible surplus lines insurance carriers. In its role as the MGU, TGA underwrites policies on behalf of these carriers while other agencies located in Texas generally referred to as "producing agents" deliver the policies to the insureds and collect all premiums due from the insureds. During the period under audit, the producing agents also collected the surplus lines premium taxes due on the policies from the insureds, held them in trust, and timely remitted those taxes to the Comptroller. We believe this system for collecting and paying the required surplus lines premium taxes complies in all respects with the Texas Insurance Code and other regulations, which clearly require that the same party who delivers the policies and collects the premiums will also collect premium taxes, hold premium taxes in trust, and pay premium taxes to the Comptroller. It also complies with long standing industry practice. The Comptroller asserts that TGA is liable for the surplus lines premium taxes related to policy transactions and premiums collected from surplus lines insureds during the audit period and that TGA therefore owes \$4.5 million in premium taxes, as well as \$0.9 million in penalties and interest for the audit period.

We disagree with the Comptroller and intend to vigorously fight their assertion that TGA is liable for the surplus lines premium taxes. At this stage, we cannot predict the course of any proceedings, the timing of any rulings or other significant events relating to such surplus lines tax audit. Given these limitations and the inherent difficulty of projecting the outcome of regulatory disputes, we are presently unable to reasonably estimate the possible loss or legal costs that are likely to arise out of the surplus lines tax audit or any future proceedings relating to this matter.

We are engaged in legal proceedings in the ordinary course of business, none of which, either individually or in the aggregate, are believed likely to have a material adverse effect on our consolidated financial position or results of operations, in the opinion of management. The various legal proceedings to which we are a party are routine in nature and incidental to our business.

### 17. Concentrations of Credit Risk:

We maintain cash and cash equivalents in accounts with seven financial institutions in excess of the amount insured by the Federal Deposit Insurance Corporation. We monitor the financial stability of the depository institutions regularly and do not believe excessive risk of depository institution failure existed at December 31, 2010.

We are also subject to credit risk with respect to reinsurers to whom we have ceded underwriting risk. Although a reinsurer is liable for losses to the extent of the coverage it assumes, we remain obligated to our policyholders in the event that the reinsurers do not meet their obligations under the reinsurance agreements. In order to mitigate credit risk to reinsurance companies, we monitor the financial condition of reinsurers on an ongoing basis and review our reinsurance arrangements periodically. Most of our reinsurance recoverable balance as of December 31, 2010 is with reinsurers that have an A.M. Best rating of "A-" or better.

### 18. <u>Unaudited Selected Quarterly Financial Information:</u>

Following is a summary of the unaudited interim results of operations for the years ended December 31, 2010 and 2009 (in thousands, except per share data). In the opinion of management, all adjustments necessary to present fairly the results of operations for such periods have been made.

		201	0			200	19	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Total revenue	\$75,823	\$75,687	\$76,217	\$79,333	\$70,910	\$70,744	\$71,903	\$73,482
Total expense	66,642	76,996	74,963	80,195	62,465	63,941	66,070	61,306
Income (loss) before tax Income tax expense	9,181	(1,309)	1,254	(862)	8,445	6,803	5,833	12,176
(benefit)	2,890	(953)	205	(1,317)	1,662	2,519	1,585	2,864
Net income (loss)	6,291	(356)	1,049	455	6,783	4,284	4,248	9,312
Net income (loss) attributable to non- controlling interest Net income (loss) attributable to	5	32	33	35	(7)	9	34	16
Hallmark Financial Services, Inc.	\$6,286	\$(388)	\$1,016	\$420	\$6,790	\$4,275	\$4,214	\$9,296
Basic earnings (loss) per share:	\$0.31	\$(0.02)	\$0.05	\$0.02	\$0.33	\$0.20	\$0.20	\$0.46
Diluted earnings (loss) per share:	\$0.31	\$(0.02)	\$0.05	\$0.02	\$0.33	\$0.20	\$0.20	\$0.46

### Schedule II - Condensed Financial Information of Registrant (Parent Company Only)

# HALLMARK FINANCIAL SERVICES, INC. BALANCE SHEETS December 31, 2010 and 2009 (In thousands)

ACCETC		<u>2010</u>		<u>2009</u>
ASSETS  Figure 1 and 1 a	\$		\$	944
Equity securities, available-for-sale, at fair value	Φ	10,983	Ф	9,646
Cash and cash equivalents Investment in subsidiaries		299,711		287,566
		173		154
Deferred federal income taxes Other assets		3,821		3,590
Unier assets		3,021		3,370
_	\$	314,688	\$	301,900
LIABILITIES AND STOCKHOLDERS' EQUITY				
Liabilities:	•	50.500	Φ.	50.500
Notes payable	\$	59,502	\$	59,502
Current federal income tax payable		7,855		8,555
Accounts payable and other accrued expenses		11,568		7,326
_		78,925		75,383
Stockholders' equity:				
Common stock, \$.18 par value, authorized 33,333,333 shares;				
issued 20,872,831 shares in 2010 and in 2009		3,757		3,757
Capital in excess of par value		121,815		121,016
Retained earnings		105,816		.98,482
Accumulated other comprehensive income		9,637		8,589
Treasury stock (748,662 shares in 2010 and 757,828 in 2009), at cost		(5,262)		(5,327)
Total stockholders' equity		235,763		226,517
Total liabilities and stockholders' equity	\$	314,688	\$	301,900

## Schedule II (Continued) - Condensed Financial Information of Registrant (Parent Company Only)

# HALLMARK FINANCIAL SERVICES, INC. STATEMENTS OF OPERATIONS

# For the years ended December 31, 2010, 2009 and 2008 (In thousands)

Investment income (loss), net of expenses Realized gain (loss)	\$ \(\frac{2010}{(119)}\) 41	\$ (166) 313	\$\frac{2008}{127} (1,056)
Management fee income Other income	6,071	7,127	6,044
Other income	5		
	5,998	7,274	5,115
Losses and loss adjustment expenses	_	_	(1)
Operating expenses	6,885	8,190	6,537
Interest expense	4,598	4,572	4,649
Amortization of intangible asset	150	379	
	11,633	13,141	11,185
Loss before equity in undistributed earnings of subsidiaries and			
income tax expense	(5,635)	(5,867)	(6,070)
Income tax benefit	(1,608)	(1,609)	(1,567)
Loss before equity in undistributed earnings of subsidiaries	(4,027)	(4,258)	(4,503)
Equity in undistributed share of earnings in subsidiaries	11,361	28,833	17,402
Net income	\$ 7,334	\$ 24,575	\$ 12,899

# Schedule II (Continued) – Condensed Financial Information of Registrant (Parent Company Only) HALLMARK FINANCIAL SERVICES, INC. STATEMENTS OF CASH FLOWS For the years ended December 31, 2010, 2009 and 2008 (In thousands)

Cook flows from an autimic activities	<u>2010</u>	<u>2009</u>	<u>2008</u>
Cash flows from operating activities:  Net income	\$ 7,334	\$ 24,575	\$ 12,899
Adjustments to reconcile net income to cash provided by (used in) operating activities:			
Depreciation and amortization expense	223	448	74
Deferred income tax expense (benefit)	(12)	112	(17)
Change in unpaid losses and loss adjustment expenses	() -	-	(1)
Undistributed share of earnings of subsidiaries	(11,361)	(28,833)	(17,402)
Realized gain (loss)	(41)	(313)	1,056
Change in current federal income tax payable	(700)	5,138	2,693
Change in all other liabilities	4,092	2,557	193
Change in all other assets	838	2,406	381
Net cash provided by (used in) operating activities	373	6,090	(124)
Cash flows from investing activities:			
Purchases of property and equipment	(28)	(22)	(60)
Acquisition of subsidiaries	-	-	(15,000)
Net transfers from restricted cash	-	-	10,644
Purchase of fixed maturity and equity securities	(989)	(10,957)	(84,870)
Maturities and redemptions of investment securities	1,956	12,651	91,985
Net cash provided by investing activities	939	1,672	2,699
Cash flows from financing activities:			
Proceeds from exercise of employee stock options	25	115	219
Purchase of treasury shares	-	(5,250)	-
Repayment of borrowings		(318)	(9,683)
Net cash provided by (used in) financing activities	25	(5,453)	(9,464)
Increase (decrease) in cash and cash equivalents	1,337	2,309	(6,889)
Cash and cash equivalents at beginning of year	9,646	7,337	14,226
Cash and cash equivalents at end of year	\$ 10,983	\$ 9,646	\$ 7,337
Supplemental cash flow information:			
Interest paid	\$ (4,594)	\$ (4,612)	\$ (4,662)
Income taxes recovered	\$ 895	\$ 6,860	\$ 4,242

Hallmark Financial Services

Column A	Column B	Column C	Column D	Column E	Column F	Column G	Column H		Column I	Column J	Column K
Segment	Deferred Policy Acquisition Costs	Future Policy Benefits, Losses, Claims and Loss Adjustment Expenses	Unearned Premiums	Other Policy Claims and Benefits Payable	Premium Revenue	Net Investment Income	Benefits, Claims, Losses and Settlement Expenses	·	Amortization of Deferred Policy Acquisition Costs	Other Operating Expenses	Net Premiums Written
Personal Segment Standard Commercial Segment Specialty Commercial Segment Corporate	\$ 5,401 6,168 10,110	\$ 50,768 84,524 116,385	\$ 33,152 33,134 74,679	· · · · ·	\$ 88,602 65,571 124,098	\$ 2,135 4,475 7,073 1,166	\$ 72, 51, 78,	72,165 \$ 51,468	22,433 13,353 21,573	\$ 26,855 20,128 34,933 6,960	\$ 95,096 63,572 122,973
Consolidated	\$ 21,679	\$ 251,677	\$ 140,965	· S	\$ 278,271	\$ 14,849	\$ 202,544	544 \$	57,359	\$ 88,876	\$ 281,641
2009 Personal Segment Standard Commercial Segment Specialty Commercial Segment Corporate	\$ 3,760 6,532 10,500	\$ 24,808 79,429 80,425	\$ 17,001 35,098 72,990		\$ 67,512 71,290 112,270	\$ 1,809 5,009 5,907 2,222	\$ 43, 44,	43,794 \$ 44,372 65,453	15,027 14,456 22,848	\$ 19,915 22,196 43,143 8,246	\$ 71,708 68,082 121,950
Consolidated	\$ 20,792	\$ 184,662	\$ 125,089	- -	\$ 251,072	\$ 14,947	\$ 153,619	619 \$	52,331	\$ 93,500	\$ 261,740
2008 Personal Segment Standard Commercial Segment Specialty Commercial Segment Corporate	\$ 2,826 7,169 9,529	\$ 22,621 77,407 56,335	\$ 12,806 38,257 51,129		\$ 59,019 79,795 97,506	\$ 1,699 5,599 5,232 3,519	\$ 39, 49,	39,042 \$ 49,270 \$ 55,933 (1)	12,711 22,917 19,520	\$ 16,836 24,244 48,247 6,537	\$ 60,834 75,361 98,732
Consolidated	\$ 19,524	\$ 156,363	\$ 102,192	·	\$ 236,320	\$ 16,049	\$ 144,244	244 \$	55,148	\$ 95,864	\$ 234,927

### Hallmark Financial Services Schedule IV - Reinsurance (In thousands)

Column A		olumn B Gross Amount	C	olumn C Ceded to Other ompanies	A Fro	olumn D ssumed om Other ompanies		olumn E Net Amount	Column F Percentage of Amount Assumed to Net
Year Ended December 31, 2010 Life insurance in force			\$		\$		\$		
Life insurance in force	Ψ		Ψ	<del></del>	Ψ	<del>_</del>	Ψ		
Premiums									
Life insurance	\$		\$		\$		\$		
Accident and health insurance		-		-		-		-	10.70/
Property and liability insurance Title Insurance		284,831		36,472		29,912		278,271	10.7%
The insurance		_		_		_		_	
Total premiums	\$	284,831	\$	36,472	\$	29,912	\$	278,271	10.7%
Year Ended December 31, 2009 Life insurance in force			\$		\$		\$		
Life insurance in force	Φ	-		-	<b>.</b>	<del>-</del>	Ф	<del>.</del>	
Premiums									
Life insurance	\$		\$		\$		\$		
Accident and health insurance		-		<u>.</u>		-		-	
Property and liability insurance Title Insurance		185,727		18,402		83,747		251,072	33.4%
Total premiums	\$	185,727	\$	18,402	\$	83,747	\$	251,072	33.4%
Year Ended December 31, 2008									
Life insurance in force	\$	-	\$	<b></b>	\$	-	\$		
Premiums									
Life insurance	\$		\$		\$		\$		
Accident and health insurance	Ψ	_	Ψ	-	Ψ	_	Ψ	_	
Property and liability insurance		155,616		8,336		89,040		236,320	37.7%
Title Insurance		-		-		-		-	
Total mannisma		155,616	Φ.	0 226	Φ.	90.040	\$	226 220	37.7%
Total premiums	\$_	133,616	\$	8,336	\$	89,040	<u>\$</u>	236,320	31.1%

Schedule VI - Supplemental Information Concerning Property-Casualty Insurance Operations Hallmark Financial Services (In thousands)

Column K	Premiums	Written			
Column I Column J Column K	Paid	_	Claims	Expenses	
Column I	Amortization	of Deferred	Policy Acquisition	Costs	
Column H	Claims and Claim Adjustment	Expenses Incurred Related to	(1) (2) Current Prior	Year Years	
Column G	Net	ent	Income		
Column F	Earned	Premiums			
Column E	Unearned	Premiums			
Column D	Discount	if any,	Deducted In	Column C	
Column B Column C Column D Column E Column F Column G	Reserves	for Unpaid	Claims and Claim	Adjustment	Expenses
Column B	Deferred	Policy	Acquisition Costs		
Column A	Affiliation	With	Registrant		

(a) Consolidated property-casualty Entities

\$278,271 \$ 14,849 \$ 193,354 \$ 9,190 \$ 57,359 \$ 165,071 \$ 251,072 \$ 14,947 \$ 151,999 \$ 1,620 \$ 52,331 \$ 127,394 \$ 3236,320 \$ 16,049 \$ 146,059 \$ (1.815) \$ 55.148 \$ 115,068	
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251,677 \$ 184,662 \$ 156.363 \$	
<del>\$</del> \$ \$	
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2010 \$ 2009 \$	

# **Corporate Information**

**Board of Directors** 

Mark E. Schwarz

Executive Chairman

Scott T. Berlin

Managing Director,

Brown, Gibbons, Lang & Company

James H. Graves Partner, Erwin, Graves & Associates, LP

Jim W. Henderson Chairman & Chief Executive Officer Assured Agencies, LLC

George R. Manser
Chairman, Concorde Holding Co.

Management Team

Mark E. Schwarz

Executive Chairman

Mark J. Morrison

President & Chief Executive Officer

Kevin T. Kasitz Executive Vice President &

Chief Operating Officer

Brookland F. Davis
Executive Vice President &
President of Personal Lines Business Unit

Jeffrey R. Passmore Senior Vice President & Chief Accounting Officer

Donald E. Meyer

President of E&S Commercial Business Unit

Robert B. Wilson President of Standard Commercial Business Unit

Christopher C. Jones
President of General Aviation Business Unit

James A. Damonte

President of Excess & Umbrella Business Unit

Independent Registered Public Accountants Ernst & Young LLP 201 Main Street Suite 1100 Fort Worth, Texas 76102

Stock Symbol

Hallmark Financial Services, Inc. common stock is listed on the NASDAQ Global Market under the symbol "HALL."

Transfer Agent

Securities Transfer Corporation 2591 Dallas Parkway Suite 102 Frisco, Texas 75034 (469) 633-0101

Legal Counsel

McGuire, Craddock & Strother, P.C. Dallas, Texas

Stockholder Meeting

The annual meeting of stockholders will be held at 10:00 a.m. CDT on June 2, 2011 at the Carter Burgess Plaza, 777 Main Street, 11th Floor Conference Room, Ft. Worth, Texas 76102.

Corporate Headquarters
Hallmark Financial Services, Inc.
777 Main Street
Suite 1000
Ft. Worth, Texas 76102
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### Reconciliation of 2006 Non-GAAP Measures

The following reconciles Hallmark's 2006 net income, diluted earnings per share and return on average equity computed without the interest expense from amortization attributable to the deemed discount on convertible promissory notes to its reported results (in thousands). Management believes this reconciliation provides useful supplemental information in evaluating the operating results of Hallmark's business. This disclosure should not be viewed as a substitute for net income, diluted earnings per share and return on average equity determined in accordance with U.S. generally accepted accounting principles:

•	Income excluding interest expense from amortization of discount, net of tax	Interest expense from amortization of discount	Tax effect	Net Income
Year ended December 31, 2006 Weighted-average shares—basic Weighted-average shares—diluted Average shareholders' equity	\$ 15,257 17,181 17,194 117,960	\$9,625	\$(3,559)	\$ 9,191 17,181 17,194 117,960
Net income per share—basic Net income per share—diluted Return on average equity	\$ 0.89 \$ 0.89 12.9%			\$ 0.53 \$ 0.53 7.8%

