

## 르쳧 BankMutual <br> CORPORATION

NOTICE OF 2011 ANNUAL MEETING OF SHAREHOLDERS PROXY STATEMENT

2010 FORM 10-K ANNUAL REPORT

## BANK MUTUAL CORPORATION 4949 West Brown Deer Road Milwaukee, Wisconsin 53223

# SEC Mail Processing Section 

Dear Fellow Shareholder,

We invite you to attend the Bank Mutual Corporation 2011 Annual Meeting of Shareholders, which will be held at the Four Points Sheraton Milwaukee North Hotel, 8900 N. Gilder Court, Milwaukee, Wisconsin at 10:00 a.m., Central Time, on Monday, May 2, 2011.

Bank Mutual Corporation's Notice of Annual Meeting of Shareholders and Proxy Statement, which are enclosed, describe the business to be conducted at the Annual Meeting. If you plan to attend the Annual Meeting, please check the box on the proxy form so that we can plan for the appropriate number of people.

Also enclosed is a copy of Bank Mutual Corporation's Summary Annual Report and attached to this Proxy Statement is the Annual Report on Form 10-K for the year ended December 31, 2010.

YOUR VOTE IS VERY IMPORTANT. Whether or not you plan to attend the Annual Meeting, we urge you to mark, sign, date and return your proxy form in the enclosed postage-paid envelope as soon as possible to make sure that you are represented. Signing the proxy will not prevent you from voting in person at the Annual Meeting, but will ensure that your shares will be represented if you are unable to attend.

Sincerely,
BANK MUTUAL CORPORATION


MICHAEL T. CROWLEY, JR.
Chairman and Chief Executive Officer

## BANK MUTUAL CORPORATION

## NOTICE OF ANNUAL MEETING OF SHAREHOLDERS <br> TO BE HELD ON MAY 2, 2011

To the Shareholders of Bank Mutual Corporation:
The 2011 annual meeting of shareholders of Bank Mutual Corporation will be held on Monday, May 2, 2011, at 10:00 a.m., Central Time, at the Four Points Sheraton Milwaukee North Hotel, 8900 N. Kildeer Court, Milwaukee, Wisconsin for the following purposes:
(1) Electing four directors to serve for terms expiring in 2014;
(2) Ratifying the selection of Deloitte \& Touche LLP as independent auditors for 2011;
(3) Holding an advisory vote to approve the compensation of the Company's named executive officers, as disclosed in "Compensation Discussion and Analysis" and "Executive Compensation" herein;
(4) Holding an advisory vote regarding the future frequency of advisory votes regarding executive compensation; and
(5) Transacting such other business as may properly come before the annual meeting or any adjournment thereof.

The board of directors recommends that shareholders vote FOR each of the board's director nominees, FOR the ratification of the selection of Deloitte \& Touche LLP as independent auditors, FOR advisory approval of the compensation of the Company's named executive officers and for holding future advisory votes regarding compensation every THREE YEARS.

The board of directors has fixed the close of business on March 1, 2011 as the record date for the determination of shareholders entitled to notice of and to vote at the annual meeting and any adjournment thereof. Only shareholders of record at the close of business on that date will be entitled to vote at the annual meeting.

We call your attention to the proxy statement accompanying this notice for a more complete statement regarding the matters to be acted upon at the annual meeting. Please read it carefully.

If you have questions or comments, please direct them to Bank Mutual Corporation, 4949 West Brown Deer Road, Milwaukee, Wisconsin 53223, Attention: Corporate Secretary. Please also contact the corporate secretary if you would like directions to the annual meeting. If you prefer, you may also e-mail questions, comments or requests for directions to james.carter@bankmutual.com.

By Order of the Board of Directors


James P. Carter
Vice President and Secretary
Milwaukee, Wisconsin
March 7, 2011
Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting of Shareholders to be Held on May 2, 2011: The Company's Proxy Statement, Annual Report on Form 10-K for the year ended December 31, 2010, and Summary Annual Report are available at: http://www.bankmutualcorp.com/amm.html.

To view this material, your browser must support the PDF file format. If your browser does not support PDF viewing, download and installation instructions are available at the above link.

## YOUR VOTE IS IMPORTANT

Your vote is important regardless of the number of shares you own. Whether or not you expect to attend the annual meeting, please indicate your voting directions, sign, date and promptly return the accompanying proxy, which is solicited by the Bank Mutual Corporation board of directors, using the enclosed self-addressed envelope, which requires no postage if mailed in the United States. If for any reason you should desire to revoke your proxy, you may do so at any time before it is voted at the annual meeting.

## PROXY STATEMENT

BANK MUTUAL CORPORATION<br>4949 West Brown Deer Road Milwaukee, Wisconsin 53223<br>(414) 354-1500

## SOLICITATION AND VOTING

This proxy statement and accompanying proxy are furnished to the shareholders of Bank Mutual Corporation ("Bank Mutual Corporation" or the "Company") in connection with the solicitation of proxies by Bank Mutual Corporation's board of directors for use at the annual meeting of Bank Mutual Corporation shareholders on Monday, May 2, 2011, and at any adjournment of that meeting. The 2010 summary annual report to shareholders, which accompanies this proxy statement, and the 2010 annual report on Form 10-K, attached hereto, contain financial statements and other information concerning the Company. We are mailing the proxy materials to shareholders beginning on or about March 10, 2011.

Record Date and Meeting Information. The board of directors has fixed the close of business on March 1, 2011 as the record date for the determination of shareholders entitled to notice of and to vote at the annual meeting and any adjournment thereof. Only holders of record of Company common stock, the only class of voting stock of Bank Mutual Corporation outstanding, on the record date are entitled to notice of and to vote at the annual meeting. Each share of common stock is entitled to one vote. At the record date, there were $45,779,443$ shares of common stock validly issued and outstanding.

The board of directors of Bank Mutual Corporation knows of no matters to be acted upon at the annual meeting other than as set forth in the notice attached to this proxy statement. If any other matters properly come before the annual meeting, or any adjournment thereof, it is the intention of the persons named in the proxy to vote such proxies in accordance with their best judgment on such matters.

Voting Your Shares. Any shareholder entitled to vote at the annual meeting may vote either in person or by a properly executed proxy. Shares represented by properly executed proxies received by Bank Mutual Corporation will be voted at the annual meeting, or any adjournment thereof, in accordance with the terms of such proxies, unless revoked. If you own your shares directly and no voting instructions are given on a properly executed proxy, the shares will be voted by the persons named to vote the proxy FOR the election of the designated director nominees, FOR ratification of the selection of Deloitte \& Touche LLP as independent auditors, FOR advisory approval of the compensation of the Company's named executive officers and for holding future advisory votes regarding compensation every THREE YEARS.

Brokers no longer have discretion to cast votes in the election of directors with respect to any shares held in street name for which they have not received voting directions from the beneficial owners. Therefore, if you hold your shares in street name, you must vote your proxy if you wish your shares to be voted in the election of directors, or on the advisory votes regarding executive compensation and the frequency of future advisory votes regarding executive compensation.

A shareholder may revoke a proxy at any time prior to the time it is voted by filing a written notice of revocation with the corporate secretary of the Company, by delivering a properly executed proxy bearing a later date or by voting in person at the annual meeting. Attendance at the annual meeting will not in itself constitute revocation of a proxy.

Shares in Dividend Reinvestment or Employee Plans. If a shareholder participates in the Company's Dividend Reinvestment and Stock Purchase Plan (the "DRP"), the proxy also will serve as voting instructions for the participant's shares held in the DRP. Participants' shares will be voted by the administrator of the DRP in accordance with those voting instructions. If a participant does not return a proxy, the DRP administrator will not vote that participant's shares held in the DRP.

Any shareholder who owns shares through an investment in the Company Common Stock Fund of the Bank Mutual Corporation $401(\mathrm{k})$ Plan (the " 401 (k) Plan") will receive a separate blue proxy card, marked " 401 k ," to instruct the $401(\mathrm{k})$ Plan's administrator how to vote those shares. The administrator will vote shares in those participants' $401(\mathrm{k})$ Plan accounts in accordance with the voting instructions on the proxies. If a $401(\mathrm{k})$ Plan participant does not return a proxy, the administrator will vote that participant's shares in the $401(\mathrm{k})$ Plan in the same proportion as the voting of all shares in the $401(\mathrm{k})$ Plan for which voting instructions have been received.

Any shareholder who owns shares through an allocation to that person's account under the Bank Mutual Corporation Employee Stock Ownership Plan (the "ESOP") will receive a separate green proxy card, marked "ESOP," to instruct the ESOP's administrator how to vote those shares. The ESOP administrator, which is Bank Mutual Corporation acting through its board, will vote shares allocated to those participants' ESOP accounts in accordance with the participant's voting instructions on the proxies. The ESOP administrator may vote, at its discretion, any ESOP shares which are not voted by the individuals to whom they are allocated. It is expected that those shares will be voted in accordance with the board's recommendations.

Quorum and Required Vote. A majority of the votes entitled to be cast by the shares entitled to vote, represented in person or by proxy, will constitute a quorum of shareholders at the annual meeting. Shares for which authority is withheld to vote for director nominees, abstentions and broker non-votes (i.e., proxies from brokers or nominees indicating that such persons have not received instructions from the beneficial owners or other persons entitled to vote shares as to a matter with respect to which the brokers or nominees do not have discretionary power to vote) will be considered present for purposes of establishing a quorum. The inspectors of election appointed by the board of directors will count the votes and ballots at the annual meeting.

A plurality of the votes cast at the annual meeting by the holders of shares of common stock entitled to vote, assuming a quorum is present, is required for the election of directors. In other words, the individuals who receive the largest number of votes are elected as directors up to the maximum number of directors in a class to be chosen at the annual meeting. With respect to the election of directors, any shares not voted, whether by withheld authority, broker non-vote or otherwise, will have no effect on the election of directors except to the extent that the failure to vote for an individual results in another individual receiving a comparatively larger number of votes.

Assuming that a quorum is present, the selection of Deloitte \& Touche LLP will be deemed to have been ratified if more shares are voted in favor of ratification than are voted against ratification. Accordingly, any shares not voted on this matter, whether by abstention or otherwise, will have no effect on this matter.

Assuming a quorum is present, the advisory vote approving the compensation of the Company's named executive officers will be approved if the votes at the annual meeting by the holders of shares of common stock entitled to vote voting for approval exceed those voting against. The plurality of votes cast at the annual meeting by such holders will be used to determine the results of the vote advising on the future frequency of such votes. Therefore, abstentions and broker non-votes will not affect these votes, except insofar as they reduce the number of shares which are voted.

Expenses and Solicitation. Expenses in connection with the solicitation of proxies will be paid by the Company. Proxies will be solicited principally by mail, but may also be solicited by the directors, officers and other employees of the Company in person or by telephone, facsimile or other means of communication. Those directors, officers and employees will receive no compensation therefor in addition to their regular compensation, but may be reimbursed for their related out-of-pocket expenses. Brokers, dealers, banks, or their nominees, who hold common stock on behalf of another will be asked to send proxy materials and related documents to the beneficial owners of such stock, and the Company will reimburse those persons for their reasonable expenses.

Corporate Background. Bank Mutual Corporation is a Wisconsin-chartered corporation which is the successor in a 2003 restructuring transaction to a mutual holding company subsidiary holding company of the same name. In this proxy statement: "Bank Mutual Corporation" and the "Company" refer to both the Wisconsinchartered corporation and to its federally-chartered predecessor; the "Bank" refers to the Company's subsidiary bank named Bank Mutual; and "First Northern" refers to First Northern Savings Bank, which was a Company subsidiary from its acquisition by the Company in 2000 until it was merged into the Bank in 2003.

## SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS

The table below sets forth information regarding the beneficial ownership of Company common stock as of the March 1, 2011 record date by each director and nominee for director, by each executive officer named in the Summary Compensation Table below and by all directors and executive officers of the Company as a group. The table also includes information as to the only known $5 \%$ or greater shareholders of the Company.

| Name of Beneficial Owner | Number of Shares and Nature of Beneficial Ownership (1)(2) | Percent of Class |
| :---: | :---: | :---: |
| P. Terry Anderegg | 393,0841 | * |
| David A. Baumgarten.......................... | 61,811 | * |
| David C. Boerke.. | 17,800 | * |
| Richard A. Brown | 21,600 | * |
| Thomas H. Buestrin | 177,372 | * |
| Christopher J. Callen | 428,256 | * |
| Michael T. Crowley, Jr. (3) .................. | 2,413,446 | 5.2\% |
| Michael W. Dosland. | 60,550 | * |
| Mark C. Herr . | 140,378 | * |
| Thomas J. Lopina, Sr | 221,191 | * |
| William J. Mielke ................................ | 380,434 | * |
| Robert B. Olson.................................. | 309,623 | * |
| J. Gus Swoboda ................................. | 207,338 | * |
| All directors and executive officers as a group (17 persons) (4)(5) ............ | 5,029,780 | 10.6\% |
| BlackRock, Inc. (6) .............................. | 3,951,279 | 8.6\% |
| Ameriprise Financial, Inc. (7) ............... | 2,288,130 | 5.0\% |

* Less than $1.0 \%$. Percentages are based on shares outstanding on the record date.
(1) Unless otherwise noted, the specified persons have sole voting and dispositive power as to the shares. Includes the following shares that are allocated to individuals' ESOP accounts, for which individuals have sole voting power but no dispositive power over such shares: Mr. Anderegg - 34,449; Mr. Callen - 33,793; Mr. Crowley Jr. - 39,092; Mr. Dosland - 550; and all directors and executive officers as a group - 107,885. Includes the following shares that are allocated to individuals' accounts under the Benefits Restoration Plan, as related to the 401 (k) Plan, for which individuals have sole dispositive power but no voting power over such shares: Mr. Anderegg - 3,297; Mr. Crowley Jr. - 49,281; and all directors and executive officers as a group - 52,578 . Includes the following shares for which beneficial ownership is shared: Mr. Buestrin - 32,029; Mr. Crowley Jr. - 97,010; Mr. Dosland - 2,000; Mr. Lopina - 90,557; Mr. Mielke - 60,259; Mr. Olson-229,623; Mr. Swoboda - 127,338; and all directors and executive officers as a group -779,655. See also notes (4) and (5) below.
(2) Includes the following shares subject to options exercisable within 60 days of the record date: Messrs. Anderegg and Callen - 265,086 each; Messrs. Boerke and Brown - 6,400 each; Messrs. Buestrin, Lopina, Olson and Swoboda - 80,000 each; Mr. Crowley Jr. - 700,000; Mr. Dosland - 20,000; Mr. Herr - 89,582; Mr. Mielke - 103,372; and all directors and executive officers as a group - 1,785,926. As of December 31, 2010, Mr. Lopina had pledged 86,034 shares.
(3) The information for Mr. Crowley Jr. is based in part on an amendment to Schedule 13G dated February 10, 2011 filed by him along with other information available to the Company. Mr. Crowley Jr.'s business address is c/o Bank Mutual Corporation, 4949 West Brown Deer Road, Milwaukee, WI 53223.
(4) The total for the group (but not any individual) includes 86,643 shares held under the Benefit Restoration Plan, as related to the ESOP, in which certain executive officers share beneficial ownership of shares held for the accounts of others. No ESOP shares remain unallocated.
(5) Because the $401(\mathrm{k})$ Plan permits participants to vote shares and make investment decisions, except for certain takeover offers, shares held in the $401(\mathrm{k})$ Plan are included only if held in the accounts of named persons, even though certain of the officers are trustees or administrators of one of the plans. With respect to shares allocated to individuals' accounts under the Benefits Restoration Plan as related to the 401(k) Plan, the individuals whose accounts hold such shares have sole dispositive power but no voting power over such shares; such shares are included in the individuals' ownership in the table. BlackRock, Inc. ("BlackRock") filed an amendment to Schedule 13G dated January 21, 2011 reporting sole voting and sole dispositive power as to $3,951,279$ shares of common stock. BlackRock filed the report as a parent holding company; the report identifies the following subsidiaries as subsidiaries which hold or acquired the securities reported: BlackRock Japan Co. Ltd., BlackRock Institutional Trust Company, N.A., BlackRock Fund Advisors, BlackRock Asset Management Australia Limited, BlackRock Advisors, LLC, BlackRock Investment Management, LLC, BlackRock Asset Management Ireland Limited and BlackRock International Limited. The address of BlackRock is 40 East $52^{\text {nd }}$ Street, New York, NY 10022.
Ameriprise Financial, Inc., a holding company, together with its investment adviser subsidiary Columbia Management Investment Advisers, Inc., filed a report on Schedule 13G dated February 11, 2011, reporting shared voting power as to $2,244,683$ shares of common stock and shared dispositive power as to $2,288,130$ shares. The address of Ameriprise is 145 Ameriprise Financial Center, Minneapolis, MN 55474, and the address of Columbia is 100 Federal Street, Boston, MA 02110.

The above beneficial ownership information is based on data furnished by the specified persons and is determined in accordance with Rule 13d-3 under the Securities Exchange Act, as required for purposes of this proxy statement. It is not necessarily to be construed as an admission of beneficial ownership for other purposes.

## ELECTION OF DIRECTORS

The bylaws provide that the number of directors of Bank Mutual Corporation shall be between seven and thirteen, as determined by the board of directors. At each annual meeting, the term of office of one class of directors expires and a class of directors is elected to serve for a term of three years or until their successors are elected and qualified. Under the bylaws, the board may appoint a new director to fill a vacancy which occurs between annual meetings, including a vacancy which would result from a later determination to increase the size of the board.

The board currently has ten directors. This year's board nominees for election for terms expiring at the 2014 annual meeting are David A. Baumgarten, David C. Boerke, Thomas J. Lopina and Robert B. Olson.

It is the Company's policy that the board of directors should reflect a broad variety of experience and talents. When the Nominating and Governance Committee makes nominations for election to the board, it reviews the Company's director selection criteria and seeks to choose individuals who bring a variety of expertise to the board within these criteria. For further information about the criteria used to evaluate board membership, see "Board Meetings and Committees-Nominating and Governance Committee" below.

Shares represented by proxies will be voted FOR the election of each of the nominees unless otherwise specified by the executing shareholder. If any nominee declines or is unable to act as a director, which we do not foresee, the board may name a replacement, in which case the shares represented by proxies will be voted FOR the substitute nominee.

Information regarding the nominees and the directors whose terms continue is set forth in the following table. For additional information regarding the specific attributes possessed by each of our current directors and nominees, which together with their specific business and personal experience listed in the following table, provide the bases for their nomination, see "-Director Attributes" below.

## The board of directors unanimously recommends that shareholders vote FOR the election of the director nominees listed in the following table.

| Name and Age | Principal Occupation and Business Experience (1) | Director <br> Since (2) |
| :---: | :---: | :---: |
| Nominees for Terms expiring in 2014 |  |  |
| David A. Baumgarten, 60 | President of the Company and the Bank since 2010; previously Executive Vice President - Regional Banking of Associated Banc-Corp | 2010 |
| David C. Boerke, 65 (3) (4) | Principal and commercial real estate advisor, The Boerke Company, Inc., a member of the Cushman Wakefield Alliance, a commercial real estate company; president, Boerke Advocates, Inc., commercial real estate company; private equity investor, Antietam, LLC and Market Street Investors | 2007 |
| Thomas J. Lopina, Sr., 73 (4) | Associate, Spectrum Solutions, Inc., small business consulting firm | 1979 |
| Robert B. Olson, 73 (4) (5) | Retired as self-employed consultant in 2005; prior to 2000, an executive with Little Rapids Corporation, specialty paper producer | 1997 |
|  | Continuing Directors - Terms expire in 2012 |  |
| Thomas H. Buestrin, 74 (3)(5)(6)(7) | President of Buestrin, Allen \& Associates Ltd., real estate investment, management and development | 1995 |
| Michael T. Crowley, Jr., $68 \text { (6) }$ | Chairman and CEO of the Company and the Bank; President of both until 2010 | 1970 |
| William J. Mielke,$63(4)(5)(6)(7)$ | President and CEO of Ruekert \& Mielke Inc., engineering | 1988 |
|  | Continuing Directors - Terms expire in 2013 |  |
| Richard A. Brown, 62 (5) | Retired in 2006 as an audit partner, KPMG LLP, an international accounting firm; private equity investor and board member, Fortress Banc Ventures, LP | 2007 |
| Mark C. Herr, 58 (7) | Partner, Plunkett Raysich Architects LLC | 2001 |
| J. Gus Swoboda, 75 (6) (7) | Retired; prior thereto, Senior Vice President, Human and Corporate Development, Wisconsin Public Service Corporation, electric and gas utility | 1987 |

(1) Unless otherwise noted, all directors have been employed in their respective principal occupations listed for at least the past five years.
(2) Indicates the date when director was first elected to the board of the Company, the Bank or First Northern Savings Bank, as the case may be. Each person who became a Bank or First Northern director prior to 2000 became a director of the Company in 2000. Messrs. Brown and Boerke each became a director of the Company in 2008.
(3) Messrs. Boerke and Buestrin are first cousins.
(4) Member of the Compensation Committee, of which Mr. Mielke is Chairman.
(5) Member of the Audit Committee, of which Mr. Brown is Chairman.

Member of the Executive Committee, of which Mr. Crowley Jr. is Chairman.
Member of the Nominating and Governance Committee, of which Mr. Mielke is Chairman.

## Director Attributes

When making its decisions regarding who to nominate, or re-nominate, for the board, the Nominating and Governance Committee of the board of directors considers an individual's particular background and prior service with the Company, as summarized above, along with the general factors discussed in "Selection Criteria for Directors" and "Board Meetings and Committees-Nominating and Governance Committee" below.

As further discussed below, the board believes that, particularly in the context of a regulated industry, the Company generally benefits from retaining existing, long-term directors in office because of the knowledge of the industry and the Company that they can gain over the course of time. Thus, the Nominating and Governance Committee generally nominates incumbent directors for re-election to the board as long as those directors have performed, and are expected to continue to perform, in a satisfactorily manner and the board maintains an acceptable overall balance of skills and experience. On the basis of their experience and their strong contributions as long-time directors, the Nominating and Governance Committee nominated Messrs. Lopina and Olson for re-election at the 2011 annual meeting, and nominated Messrs. Buestrin, Crowley Jr., Herr, Mielke and Swoboda for re-election at the prior two annual meetings, and that is also why the Committee has concluded, as of the date of the filing of this proxy statement, that each individual is qualified to serve on the board. In addition, Mr. Crowley Jr. was also renominated due to the practice of having the Company's chief executive officer serve on the board.

Messrs. Boerke and Brown joined the Company's board in 2008, after having joined the Bank's board in 2007. Both individuals were nominated as first-time directors in 2008 by the Nominating and Governance Committee (and, in the case of Mr. Brown, also nominated for re-election in 2010) because each had the experience set forth above, met all other criteria for board membership and brought important perspectives and expertise to the board. In particular, Mr. Boerke was nominated due in large part to his extensive professional experience with and knowledge of the commercial real estate market in Wisconsin, which is an important part of the Company's business, and Mr. Brown was nominated due in large part to his extensive financial industry and accounting background, including over 36 years of public company auditing experience, focusing on the financial institutions industry, with KPMG LLP. For these reasons, as well as their satisfactory service on the board since 2008, the Nominating and Governance Committee has also concluded that, as of the date of the filing of this proxy statement, Messrs. Boerke and Brown are qualified to serve on the board. Mr. Baumgarten was initially elected to the board in 2010, when he became President of the Company; he was recommended for board membership by Mr. Crowley Jr., our CEO. Mr. Baumgarten was also re-nominated as a result of his important position and responsibilities within the Company and the Bank, as well as his significant prior experience and expertise for many years in the financial institutions industry. For these reasons, as well as his satisfactory service on the board in 2010, the Nominating and Governance committee has concluded that, as of the date of filing this proxy statement, Mr. Baumgarten is qualified to serve on the board.

## Selection Criteria for Directors

The selection criteria for membership on Bank Mutual Corporation's board of directors, which were confirmed by the board in connection with the formation of the Nominating and Governance Committee and have been periodically reviewed thereafter, include: strength of character and judgment; honesty and integrity; a diversity of skill, education and experience with businesses and other organizations; interplay of the candidates' experience with the experience of other board members; and the extent to which the candidate would be a desirable addition to the board or its committees. Nominees must have a background that demonstrates an understanding of business and financial affairs, and should have a proven record of competence and accomplishments through leadership in industry, education, the professions or government. The Nominating and Governance Committee Charter identifies the following core areas that should be represented on the board: accounting and finance; business judgment; management; crisis response; industry knowledge; leadership; and strategic vision. A first-time nominee should be highly respected and active in his or her profession. A nominee must be a Company shareholder, and the willingness to hold a significant position in Company stock will be considered. A nominee must be capable and able to work well with other directors and management and be able to spend the time needed to function effectively as a director. To help assure that the director has the necessary time to effectively function as a director, the

Nominating and Governance Committee Charter prohibits a director from serving on more than three boards of publicly-held companies in addition to the Company. The nominee must have a genuine interest in representing the interests of the Company and the shareholders overall, not any particular interest group. The nominee should not have conflicts of interest which would interfere with that person's duty of loyalty.

When considering directors for re-nomination, in addition to the above criteria, the Nominating and Governance Committee also heavily weights the existing director's record of service on the board by assessing and reviewing such director's contributions to the board and the Company. Assuming satisfactory performance, an existing director will generally be re-nominated absent specific need by the Company to change the mix of directors. Significant job or employment changes are also considered in determining whether to re-nominate an existing director. Further, the Nominating and Governance Committee Charter provides that if a director experiences a change in employment (other than a promotion or retirement), he or she must submit a resignation letter to the board; the board will decide to accept the resignation or not based on its determination of whether the change will adversely affect the board or the Company. The Company has not paid any third party fee to assist in the process of identifying or evaluating director nominees.

While the board does not have a separate formal diversity policy, it is the Company's and the board's policy to identify qualified potential candidates without regard to any candidate's race, color, disability, gender, national origin, religion or creed, and the Company seeks to ensure the fair representation of shareholder interests on the board through the criteria set forth above. The board believes that the use of the Nominating and Governance Committee's general criteria, along with non-discriminatory policies, will best result in a board that shows diversity in many respects. The board believes that it currently maintains that diversity.

## Board Meetings and Committees

The Bank Mutual Corporation board of directors met seven times during 2010. Messrs. Boerke, Brown, Buestrin, Herr, Lopina, Mielke, Olson and Swoboda are considered "independent" under The Nasdaq Stock Market rules; all members of the Audit, Compensation and Nominating and Governance Committees are "independent." As part of the board meetings, independent directors regularly met without management or non-independent directors present. The independent directors rotate who chairs those executive sessions on an informal basis. Each director attended at least $75 \%$ of the total of the number of meetings of the board and the number of meetings of all committees of the board on which such director served during the year.

When making its determinations regarding director independence, the board of directors considers The Nasdaq Stock Market rules and also reviews other transactions and relationships involving the Company, which are described, or of the types described, in "Certain Transactions and Relationships with the Company." The board has not considered ordinary course of business banking transactions with the Bank such as a banking relationship with a trust for Mr. Buestrin's daughter to be an impediment to independence, so long as the transactions meet the standards described in "Certain Transactions and Relationships with the Company," since such transactions are in the ordinary course of the Bank's regular business.

Board Leadership Structure. Mr. Crowley Jr. currently serves as Chairman and Chief Executive Officer of the Company. Given the highly-regulated nature of the financial institutions industry, the board believes that having one person serve as Chairman and CEO allows that individual to apply the substantial amount of experience and information gained from both roles to lead the Company most effectively, to keep the non-management board members apprised of recent developments regarding the day-to-day operations of the Company and the industry and to act as a unified spokesperson on behalf of the Company. Further, the board believes that the authority of the combined Chairman and CEO is appropriately counter-balanced by the fact that all but one of the other directors are independent and the independent directors meet in executive session at each board meeting. While the board has not formally appointed an independent lead director, Mr. Mielke has traditionally served as the independent directors' designee for relaying information from the independent directors of the board to management and effectively has undertaken many of the same responsibilities that an independent lead director would have.

Audit Committee. The Audit Committee is responsible for, among other things, assisting the board in: fulfilling its fiduciary responsibilities as to the Company's accounting policies, reporting practices and controls and the sufficiency of auditing relating thereto; assuring the independence and qualifications of the outside auditors, the
integrity of management and the adequacy of disclosures to shareholders; evaluating the performance of the Company's independent auditors; and reviewing related party transactions and potential conflict of interest situations.

The Audit Committee met five times in 2010. On behalf of the Audit Committee, Mr. Brown, its chair, also regularly consulted with the independent auditors about the Company's periodic public financial disclosures, and participated in eight calls relating to SEC-filed documents and financial disclosures. See also "Report of the Audit Committee" and "Independent Registered Public Accounting Firm" for other information pertaining to the Audit Committee.

The current members of the Audit Committee are Messrs. Brown (Chairman), Buestrin, Mielke and Olson. The board believes that all of the members of the Audit Committee have sufficient experience, knowledge and other personal qualities to be "financially literate" and be active, effective and contributing members of the Audit Committee. In addition, the board has determined that Mr. Brown meets the SEC's definition of "audit committee financial expert." The board's determination was based on Mr. Brown's 36 years of employment and public company auditing experience with KPMG LLP, an international public accounting firm. The board has also determined that Messrs. Buestrin, Mielke and Olson are "financially sophisticated" within The Nasdaq Stock Market rules. Mr. Buestrin was for seven years a member of the board of directors of the Federal Home Loan Bank of Chicago, and served for several years on its audit committee and, at its request, on the boards of several savings institutions. Both Messrs. Buestrin and Mielke have served as executive officers of their companies, and in those positions have regularly had responsibility for their companies' financial affairs as well as financial matters for projects undertaken by their companies. Mr. Olson has served as an executive officer of a manufacturing company, and for many years was the chief operating officer of one of its divisions. As such, Mr. Olson had primary responsibility for financial performance and reporting of that division.

Compensation Committee. The current members of the Compensation Committee are Messrs. Mielke (Chairman), Boerke, Lopina and Olson. The Compensation Committee held four meetings during 2010. The Compensation Committee reviews, and either establishes or recommends to the board: compensation policies and plans; salaries, bonuses and benefits for all officers; salary and benefit levels for employees; determinations with respect to stock options and restricted stock awards; and other personnel policies and procedures. See also "Compensation Discussion and Analysis" for other information pertaining to the Compensation Committee, including information about the Compensation Committee's policies and procedures.

Compensation Committee Interlocks and Insider Participation. None of the members of the Compensation Committee served as an officer or employee of the Company, the Bank or a Bank subsidiary, nor did any of them have any other reportable interlock. For a description of the Company's policies with respect to loans to and other banking transactions with officers, directors and employees, see "Certain Transactions and Relationships with the Company."

Nominating and Governance Committee. The current members of the Nominating and Governance Committee are Messrs. Mielke (Chairman), Buestrin, Herr and Swoboda. The Nominating and Governance Committee held one meeting in 2010. The Nominating and Governance Committee considers nominees for director positions and also evaluates and oversees other corporate governance and related issues. The Nominating and Governance Committee will identify nominees based upon suggestions by outside directors, management members and/or shareholders and evaluate them in accordance with its established criteria. See "Director Attributes" and "Selection Criteria for Directors" above.

The Nominating and Governance Committee will consider proposed nominees whose names are submitted to it by shareholders, and it would evaluate proposed nominees from shareholders the same regardless of who has made the proposal. If a shareholder wishes to suggest a name for the Nominating and Governance Committee to consider for a director position, the name of that nominee and related personal information should be forwarded to the Nominating and Governance Committee, in care of the corporate secretary, at least five months before the next annual meeting to assure time for meaningful consideration by the Nominating and Governance Committee. The Nominating and Governance Committee believes that such an informal consideration process for shareholder nominations is adequate given the lack of suggestions received from shareholders in the past. The Nominating and Governance Committee reviews periodically whether additional policies should be adopted. See also "Shareholder

Proposals and Notices" for bylaw requirements for nominations. The Company has not received any proposed nominees which have been suggested by eligible 5\%-or-greater security holders contemplated by relevant SEC disclosure requirements, or rejected any such nominees.

Executive Committee. The current members of the Executive Committee are Messrs. Crowley Jr. (Chairman), Buestrin, Mielke and Swoboda. The Executive Committee did not meet in 2010. The Executive Committee may act on most matters on behalf of the entire board when action is necessary or appropriate on short notice between board meetings.

Committee Charters. The board of directors has adopted charters for the Audit, Compensation and Nominating and Governance Committees. The Company will continue to respond to and comply with SEC and The Nasdaq Stock Market proposals relating to board committees as they are finalized, adopted and become effective. The Company posts copies of the charters for its Audit, Compensation and Nominating and Governance Committees (including director selection criteria) and other corporate governance documents on its website, at www.bankmutualcorp.com, under the link "Corporate Governance." If any of those documents are changed, or related documents adopted, those changes and new documents will be posted on the Company's corporate website at the internet address above.

## Other Board and Corporate Governance Matters

Communications between Shareholders and the Board. Any shareholder communication that is sent to the board in care of the chief executive officer, the corporate secretary or another corporate officer is forwarded to the board, unless the communication relates specifically to a customer inquiry or complaint for which shareholder status is not relevant. The chief executive officer and the corporate secretary have been given the authority to conduct that screening process and make that determination. The procedure has been unanimously approved by the board, and was specifically approved by its independent members. Unless and until any other more specific procedures are developed and posted on the Company's website, any communications to the board of directors should be sent to it in care of the chief executive officer or the corporate secretary.

Director Attendance at Annual Shareholders' Meeting. Bank Mutual Corporation expects all of its directors to attend the annual meeting of shareholders. A board meeting is also held immediately after the annual shareholders' meeting to facilitate directors' attendance at both. All directors attended the 2010 annual meeting of shareholders.

Code of Ethics and Code of Conduct. As a long-standing part of the Company's and the Bank's corporate governance practices, the Bank has had for many years a code of ethics and a code of conduct. Bank Mutual Corporation has built on these codes to reflect current circumstances and SEC and Nasdaq definitions for such codes, and currently has a vision statement, a code of ethics and a code of conduct for itself, the Bank and other subsidiaries. Among other things, the code of ethics and code of conduct include provisions regarding honest and ethical conduct, conflicts of interest, full and fair disclosure, compliance with law, and reporting of and sanctions for violations. The codes apply to all directors, officers and employees of Bank Mutual Corporation and subsidiaries. The Company has posted copies of its vision statement, code of ethics and code of conduct on its corporate website, at www.bankmutualcorp.com, under the link "Corporate Governance." If further matters are documented, or if those documents (including the code of ethics and the code of conduct) are changed, waivers from the code of ethics or the code of conduct are granted, or new procedures are adopted, those new documents, changes and/or waivers will be posted on the corporate website at the internet address above.

Board Role in Risk Oversight. The board believes that long-term, sustainable value creation and preservation is attainable through the prudent assumption and management of both risks and potential rewards, and the Company's board as a whole takes a leading role in overseeing the Company's overall risk tolerances. Eight of the ten members currently serving on the Company's board also comprise the Bank's board and, therefore, are aware of and can report to the entire Company board regarding the Bank's risk-related policies, and help implement oversight by the Company's board. The financial institutions industry is highly-regulated; the board of directors of the Bank maintains and considers compliance with various extensive formal policies that are reviewed and approved annually to ensure the policies and the Bank comply with those regulations. The policies include, among other matters, those related to interest rate risk, business continuity risk, lending and underwriting, regulatory compliance,
environmental risks, insider trading, codes of ethics and conduct, internal controls, information security and information technology risk management.

In addition, the Compensation Committee of the Company's board of directors also considers risk when making compensation determinations so as not to encourage excessive risk-taking. See "Risk Management and Compensation" below.

## DIRECTORS' COMPENSATION

## Meeting Fees

The Company. In 2010, Bank Mutual Corporation's directors who are not officers received a $\$ 14,000$ annual retainer for serving as a member of the board of directors. Each director also received a fee of $\$ 1,400$ per board meeting attended, the Chairman of the Audit Committee received $\$ 1,000$ for each Audit Committee meeting and each other non-officer director received $\$ 500$ for each meeting attended of a committee of which the director is a member. For purposes of determining fees, meetings include conference calls in which committee chairs and/or other representatives participate to review Company disclosures and filings. The same fees, which have not been increased since 2006, remain in effect for 2011. Some directors of the Company also serve as a director of the Bank; compensation for service on the Bank's board of directors is described below.

The Bank. The Bank does not pay a retainer fee to its directors. Each director received a $\$ 1,200$ fee for each board meeting attended and each non-officer director received a $\$ 1,200$ fee for attending an executive committee meeting. The same fees, which have not been increased since 2006, remain in effect for 2011. Messrs. Boerke, Brown, Buestrin, Crowley Jr., Herr, Mielke and Olson were directors of the Bank for the entire year in 2010, with Mr. Baumgarten joining the Bank's board in April 2010. Raymond W. Dwyer, Jr., a former director of the Company and the Bank, retired effective February 2010. Messrs. Boerke, Buestrin, Crowley Jr. and Olson were members of the Bank's executive committee for the entire year in 2010, with Mr. Dwyer having served on the executive committee until his retirement in April 2010 and Mr. Baumgarten then joining. With the exception of Mr. Dwyer, each individual who served as a director of the Bank or as a member of its executive committee in 2010 is expected to continue as such in 2011.

## Stock Incentive Plans

Bank Mutual Corporation directors are eligible to participate in the Company's 2004 Stock Incentive Plan ("2004 Stock Plan"), and were eligible to participate in the 2001 Stock Incentive Plan ("2001 Stock Plan"), its predecessor plan. The options and restricted stock grants vest $20 \%$ per year, becoming fully vested after five years, subject to accelerated vesting in the event of a change in control of the Company, death or disability. Other than grants to Messrs. Boerke and Brown in 2008 when they joined the Company's board, no options or awards of restricted stock were granted to non-employee directors under either plan from 2005 through 2010. To recognize the additional responsibilities placed on directors as a consequence of recent legislation, the more stringent regulatory climate and the challenges in the weak economy, as well as the fact that cash fees for directors have not increased since 2006, the Committee determined to make a grant, on January 18, 2011, of options to purchase 15,000 shares to each non-employee director. Such options were granted at $\$ 5.05$ per share, the average of the high and low trading prices on that date, and vest over a five-year period. The then-serving director also a received grants in 2001 under the 2001 Stock Plan and in 2004 under the 2004 Stock Plan, all of which have fully vested. No further awards may be made under the 2001 Stock Plan.

## Deferred Plans for Directors

The Bank. The Bank maintains a deferred retirement plan for the Bank's non-officer directors (other than Mr. Olson, who is covered by the First Northern plan described below). Non-officer directors of the Bank who have provided at least five years of service will be paid $\$ 1,167$ per month for 10 years (or, if less, the number of years of service on the board) after their retirement from the Bank board or age 65 , whichever is later. All of the existing eligible directors' benefits have vested, except for Messrs. Boerke and Brown. In the event a director dies prior to completion of these payments, payments will go to the director's heirs. The Bank has funded these arrangements through "rabbi trust" arrangements and, based on actuarial analyses, believes these obligations are adequately funded. The Bank's directors' deferred retirement plan includes provisions whereby the directors may forfeit their
benefits for matters specified in the plan that are adverse to the Bank. The plan may be amended by the Bank's board of directors, although a plan amendment generally may not impair the rights of persons who are receiving benefits under the plan.

First Northern. A similar deferred retirement plan of First Northern terminated upon First Northern's merger into the Bank in 2003. Messrs. Lopina, Olson and Swoboda have vested benefits under that plan, but do not accrue further benefits. That plan provides for monthly payments of $\$ 1,000$ for 180 months after the end of board service or until the director's death if earlier. Payments under that plan began in 2003 to Messrs. Lopina, Olson and Swoboda as a consequence of the merger of First Northern into the Bank and are continuing.

## Directors' Compensation Table

Set forth below is a summary of the compensation paid to each person who served as non-officer director in fiscal 2010:

## Directors' Compensation Table 2010

| Name | Fees Earned <br> or Paid in <br> Cash (\$) (1) | Stock <br> Awards (\$) <br> (2) | Option <br> Awards (\$) <br> (2) | All Other <br> Compensation <br> (\$) (3) | Total (\$) |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Mr. Boerke | 69,200 | 0 | 0 | 14,000 | 83,200 |
| Mr. Brown | 48,400 | 0 | 0 | 14,000 | 62,400 |
| Mr. Buestrin | 72,400 | 0 | 0 | 0 | 72,400 |
| Mr. Dwyer (4) | 20,467 | 0 | 0 | 9,333 | 29,800 |
| Mr. Herr | 39,400 | 0 | 0 | 0 | 39,400 |
| Mr. Lopina | 25,800 | 0 | 0 | 12,000 | 37,800 |
| Mr. Mielke | 44,400 | 0 | 0 | 0 | 44,400 |
| Mr. Olson | 70,100 | 0 | 0 | 12,000 | 82,100 |
| Mr. Swoboda | 24,300 | 0 | 0 | 12,000 | 36,300 |

(1) Includes annual retainer, meeting, committee and chairmanship fees for services on the Board of the Company and, when applicable, the Bank. For director fees paid to Messrs. Crowley Jr. and Baumgarten, see the "Summary Compensation Table" below.
(2) No options were granted, or shares of restricted stock awarded, to non-officer directors in 2010.
(3) Represents, in the case of Messrs. Lopina, Olson and Swoboda, payments under the First Northern directors' deferred retirement plan. In the case of Messrs. Boerke and Brown, it represents benefits accrued during the fiscal year under the Bank's deferred retirement plan for directors, based on one additional year of service. The deferred compensation payments for other non-officer directors of the Bank other than Messrs. Boerke and Brown, as described above, have fully vested. No further benefits are being accrued nor do any earnings accrue thereon. In the case of Mr. Dwyer, it represents payment under the Bank's deferred retirement plan after his retirement.
(4) Mr. Dwyer ceased serving as a director of the Company as of February 2, 2010 and a director of the Bank on April 19, 2010.

No options or restricted stock were awarded to non-officer directors in fiscal 2010. Each non-officer director who served as a director in 2010 had the following equity awards outstanding as of the end of fiscal 2010. For information regarding options and restricted stock held by Messrs. Baumgarten and Crowley Jr., see the "Outstanding Equity Awards at Fiscal Year-End" table below.

| Name | Option Awards | Stock Awards |
| :---: | :---: | :---: |
|  | Number of Securities Underlying Unexercised Options (\#) (1) | Number of Shares of Stock That Have Not Vested (\#) |
| Mr. Boerke | 16,000 (2) | $\begin{array}{r} 3,840 \\ \text { (2) } \end{array}$ |
| Mr. Brown | 16,000 (2) | $\begin{array}{r} \hline 3,840 \\ \text { (2) } \end{array}$ |
| Mr. Buestrin | 80,000 (3) | 0 |
| Mr. Dwyer (4) | 16,000 (3) | 0 |
| Mr. Herr | 89,582 (3) | 0 |
| Mr. Lopina | 80,000 (3) | 0 |
| Mr. Mielke | 103,372 (3) | 0 |
| Mr. Olson | 80,000 (3) | 0 |
| Mr. Swoboda | 80,000 (3) | 0 |

(1) The options generally expire upon on the earlier of (i) 10 years from the date of grant or (ii) termination of service as a director, except that directors and executive officers have: ( x ) one year after death or termination due to disability to exercise options, whether or not exercisable at the time of such death or termination, or (y) one year upon a termination other than for cause to exercise options that were exercisable at the time of such termination.
(2) With respect to Messrs. Boerke and Brown, options to purchase 6,400 shares subject to the May 2008 grant have vested. Options and the restricted shares vest $20 \%$ per year in each of the five years after the May 2008 grant date, or earlier in the event of a change in control of the Company, death or disability.
(3) These options are fully vested.

Mr. Dwyer ceased serving as a director of the Company as of February 2, 2010 and as a director of the Bank as of April 19, 2010. At that time, Mr. Dwyer had vested options to purchase 16,000 shares of Company common stock that remained unexercised; they may be exercised until April 19, 2011.

## Other

See "Executive Compensation" for compensation paid to, and other compensatory agreements with, Messrs. Crowley Jr. and Baumgarten as executive officers and employees of Bank Mutual Corporation and the Bank. See also "Certain Transactions and Relationships with the Company" for information on amounts paid to Michael T. Crowley Sr., a former director and the father of Mr. Crowley Jr.

## SECTION 16(a) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Under the federal securities laws, the Company's directors, executive officers and any person holding more than $10 \%$ of Company common stock are required to report their initial ownership of the common stock and any change in that ownership to the Securities and Exchange Commission ("SEC"). Specific due dates for these reports have been established and the Company is required to disclose in this proxy statement any failure to file such reports by these dates during the last year.

The Company believes that all of these filing requirements were satisfied on a timely basis for the year ended December 31, 2010, except that Mr. Baumgarten reported a single purchase transaction one day late. In making these disclosures, the Company has relied solely on written representations of its directors and executive officers and copies of the reports that they have filed with the SEC.

## EXECUTIVE OFFICERS

The following table lists the executive officers of the Company and the Bank as of March 1, 2011.

|  | Executive <br> Officer |  |
| :--- | :--- | :--- |
| Name and Age | Offices and Positions with the Company and the Bank (1) | Since (2) |

## COMPENSATION DISCUSSION AND ANALYSIS

Summary. The board's Compensation Committee (for purposes of this Compensation Discussion and Analysis, the "Compensation Committee" or the "Committee") makes decisions relating to Company compensation consistent with an intent to use compensation to attract and retain talented and highly-experienced personnel and to provide incentives for that personnel to maximize corporate performance. The major elements of compensation that the Committee uses to achieve these goals are driven by competitive market pressures and include:

- fixed salaries, which are intended to provide our executive officers with a predictable stream of income for their living expenses, in an amount commensurate with their duties and responsibilities;
- possible annual cash incentive bonuses, which tie potential additional cash compensation to specified objective Company financial goals and specific individual performance goals;
- stock-based compensation, which is intended to further align the interests of our executive officers and our shareholders and incent executive officers by providing economic rewards tied to increases in shareholder value; and
- longer-term compensation, including retirement benefits and protections in the event of a change in control, which are intended to reward long-term service to the Company and provide a degree of security to executive officers to assist their focus on corporate goals.

In addressing these elements, the Company is aware that there is a high degree of competition for the services of talented employees, particularly those with significant experience in the financial institutions industry. The Committee particularly focuses on obtaining and retaining the services of highly-experienced personnel, especially those with a long-term commitment to the Company.

Committee Composition. The Bank Mutual Corporation board of directors has established a Compensation Committee to determine salaries of executive officers and make other compensation and benefit plan decisions. The Committee made compensation determinations for 2010, and expects to continue in that role going forward. All members of the Committee are independent directors.

Compensation Philosophy. In determining compensation, the Committee has recognized that the Company must provide its executive officers and key employees a market-competitive compensation package in order to attract and retain talented and highly-experienced personnel. The Committee has sought to offer compensation which it believes is in line with compensation paid by other similarly situated institutions, including banks, savings banks and savings associations, so as to be neither unduly generous nor lagging behind other institutions. In making its decisions, the Committee has also noted that, as a mutual institution, the Bank previously could not provide stock-based incentive compensation, as could publicly-held institutions, and noted the effect on prior compensation when going forward. In particular, and in part because of the years as a mutual institution, the Committee has sought to especially recognize and reward service to the Company over an extended period of time; the Committee believes that the Company greatly benefits from such continuity of experience.

The Committee has the ultimate authority within the Company to make fundamental decisions as to the types of compensation plans offered by the Company to its executive officers, as well as determining compensation levels under those plans. In making its determinations (including for fiscal 2010 and 2011), the Committee has utilized compensation summaries involving comparably-sized Midwestern financial institutions. While the Committee reviews these studies and uses them as a resource, it does not formally or numerically benchmark Company compensation as compared to other companies or aim for any particular compensation level compared to those other companies. These studies were prepared for the Committee by RP Financial, LC. ("RP Financial"), which also advises the Company and its management on certain other financial matters. Since the analyses by RP Financial have generally involved objective criteria and summarization, the Committee believes that RP Financial is sufficiently independent to make an appropriate review even though the Company utilizes its services for other
purposes. RP Financial does not make recommendations to the Committee or management or otherwise act as a "compensation consultant;" nor has any other party in recent periods. The Company also purchases other third-party compiled compensation information relating to peers. The Committee has full discretion as to whether to use compensation consultants or other third party services, and the identity and compensation of such persons or entities.

As a federally-regulated savings bank holding company, the Company is subject to various laws and regulations that govern the compensatory plans, programs, agreements and arrangements established by the Company and the Bank. The Committee therefore establishes compensation in a manner intended to conform with those laws and regulations. Because the Company and the Bank have not received a federal capital infusion under the U.S. Treasury's Troubled Assets Relief Program ("TARP"), the Company and the Bank are not subject to the specific compensation limits which apply to institutions receiving TARP funds or funds under other similar federal programs; however, given the number of recent legislative and regulatory proposals, the Company may become subject to additional compensation or other limits in the future. In addition, compensation decisions, like all others, must be made with the safety and soundness of the regulated institutions in mind. See also "Risk Management and Compensation" below.

The Committee also intends to consider the results of advisory "say-on-pay" shareholder votes in the future when making compensation decisions. The Committee has not yet had occasion to do so, as the vote at this year's meeting will be the Company's first advisory say-on-pay vote.

In addition, upon request, other personnel of the Company (including from time to time executive officers) compile and summarize additional information for the Committee. In 2010, Mr. Crowley Jr. and Mr. Dosland provided these services. Mr. Crowley Jr. participated in discussions of other executive officers' compensation for 2010, but not in discussions of his own. Mr. Baumgarten also participated, along with Mr. Crowley Jr., in discussions held in 2010 relating to 2011 compensation of other executive officers.

Elements of Compensation. The Company, with the review of the Committee, offers various types of compensation for its executive officers and, in most cases, other employees in order to achieve and balance various corporate goals and remain competitive with other financial institutions. The Company's corporate compensation goals include attracting and retaining highly-qualified employees, motivating those employees to achieve improved corporate results without encouraging unnecessary risk taking, and connecting employees' interests with shareholders' interests in order to induce long-term commitment to the Company through the provision of financial security in retirement and, in the case of executive officers, in the event of a change in control of the Company.

Salary. The Company provides a significant portion of compensation through a fixed salary. The Committee believes that providing competitive base salary levels is important in attracting and retaining talent, as salary levels are often the initial point of consideration in a compensation package. The Committee also believes salary is important to provide officers with a steady and predictable source of income for them and for their families' basic living needs. Salaries are intended to be commensurate with their duties and responsibilities and market competitiveness.

Cash Bonus/Incentives. The Committee considers it important to offer financial incentives to achieve corporate performance goals that are measured by specific financial metrics. Therefore, the Company provides annual cash incentives through its Management Incentive Compensation Plan (the "Management Incentive Plan"). Under the Management Incentive Plan, the Committee establishes Company financial performance criteria upon which cash incentives depend. The Committee believes it is important to align performance criteria with specific incentives to promote achievement of corporate financial goals. These goals are particularly targeted to the Company's goals and results, and do not depend upon stock market performance, which can be heavily influenced by factors outside of the Company's control and its own financial performance. The Committee believes that this creates further incentive for employees to achieve corporate goals and aims to establish goals that are reasonably achievable but do not encourage unnecessary risk taking.

Individual goals are also set for the executive officers (other than the CEO and the President, whose bonuses solely depend on corporate performance) and employees, and a portion of their bonuses depend upon the achievement of these goals. The Committee believes that it is important to particularize some portion of the bonuses for these individuals to incent personal performance. However, in the case of executive officers, to recognize the
importance of the Company-wide goals, these plan bonuses may be earned only if the Company also meets its corporate financial performance thresholds.

Stock-Based Plans. The Company and the Committee provide incentives that link executive officers' compensation to the returns experienced by Company shareholders. To accomplish that, the Committee established two compensation plans - a stock incentive plan and an employee stock ownership plan - that have Company common stock elements. Under the Company's 2004. Stock Incentive Plan ("2004 Stock Plan"), the Committee may grant stock options and make management recognition awards of shares of restricted stock. Stock options, which are awarded at the average market value (average of the high and low trading prices) on the date of grant, are intended to reward option holders in the event of increases in market price of that stock. Restricted stock grants are intended to provide an additional equity stake in the Company with the goal of helping grantees further identify with other shareholders of the Company. Both options and restricted stock vest over five-year periods, both to comply with Office of Thrift Supervision ("OTS") regulations and to incent long-term employment with the Company.

The 2004 Stock Plan and a similar predecessor plan, the 2001 Stock Plan, were established at times when the Company was engaged in conversion transactions from a mutual institution to a fully shareholder-owned institution. OTS regulations significantly control the types and provisions of plans that may be adopted shortly after conversion. Because the 2004 Stock Plan and its predecessor were adopted during those periods, they were limited by those regulations. In light of the OTS regulations and in recognition of the fact that periods of conversion from a mutual form of organization create insecurity for management and other employees, the Committee did not believe it was appropriate to impose further limitations upon the stock plans. Therefore, for example, we chose to implement plans which provide for time vesting (rather than performance vesting) for the awards. In addition, with a few exceptions - in 2008, 2010 and 2011 (discussed below) - we historically have made relatively large option grants only upon the establishment of these plans after the two conversion transactions, rather than making annual grants, because we believe that this practice would recognize the past service of key employees and best recognize long-term service to the Company. In 2008, we made a grant of options and restricted stock (which vest over a fiveyear period) to Mr. Dosland upon his appointment as Senior Vice President-Chief Financial Officer and, in 2010, we made a grant of options and restricted stock (which also vest over a five-year period) to Mr. Baumgarten upon his appointment as President, in each case in order to provide a competitive compensation package to attract the individual to employment with the Company and incent long-term employment with the Company.

The Committee regularly considers whether to make more frequent grants, and may determine in the future to do so from time to time. As a result of the reviews, the fact that broad-based equity awards had not been made for almost seven years, the increasing burdens being placed on executive officers and key employees as a result of increasing regulatory requirements and the challenges of the weak economy, as well as to provide a further compensation incentive for executive officers that was specifically aligned to an increase in shareholder value (rather than significantly increasing cash compensation), on January 18,2011 , the Committee determined to grant 17 continuing officers and key employees (and two new employees) an aggregate of options for 268,000 shares of common stock, including options to purchase 15,000 shares to Mr. Crowley Jr., 15,000 shares to Mr. Dosland, 50,000 shares to Mr. Baumgarten, and 15,000 shares to Mr. Anderegg. The number of shares for which options were awarded each individual varied according to the current duties and position, and the expected future role, of the person, as well as the prior equity incentives which had been provided to that individual. Options were granted at an exercise price of $\$ 5.05$ per share (the average of the high and low trading prices on the date of grant), and vest over a five-year period. No additional restricted stock was granted in tandem with these options other than to one officer who had recently joined the Company. The Committee also considers and makes additional grants in connection with new hiring and significant promotions, as it did in 2008 and 2010 for Messrs. Dosland and Baumgarten, respectively, and one other individual in 2010 who subsequently was designated an executive officer. For awards granted in late 2010 and in 2011, a new form of option agreement was used, providing for clawbacks in the event of violations of post-employment covenants. The Committee intends to consider in the future whether equity awards should be made with more frequency than it has historically made them, although it has not determined whether or on what schedule such awards would be made.

In addition, at the time of the 2000 initial conversion transaction, we also established our Employee Stock Ownership Plan ("ESOP") to provide further equity ownership of the Company generally throughout the Company's employee base. In 2003, at the time of the Company's second-step conversion, the Company did not make an additional re-load contribution to its ESOP, which would have been permitted under OTS regulations, because the

Committee believed that the amount committed to the ESOP in 2000 was sufficient to achieve its goal without adding additional expense going forward. The ESOP was established in accordance with OTS regulations. The ESOP is intended to increase the depth of share ownership among employees and to align employees' interests with those of the shareholders. After giving effect to 2010 service, all of the shares available under the ESOP now have been allocated to participants' accounts and no unallocated shares remain. The Company does not currently have plans to allocate additional shares to the ESOP, although that decision may be reconsidered at some time in the future. We have also adopted Benefit Restoration Plans (the "Restoration Plans") which, as related to the ESOP, provide the equivalent of full participation by any Company employee whose compensation is above Internal Revenue Code (the "Code") limitations to be considered for participation in the ESOP. We believe that was appropriate so that the persons covered by the Restoration Plans could receive benefits similar to other Company employees, so as not to dis-incent the highest-paid personnel.

Retirement and Post-Employment Compensation. The Company maintains both the Bank Mutual Corporation Pension Plan (the "Pension Plan"), a defined benefit plan, and the Company's 401(k) Retirement Plan (the "401(k) Plan"), a defined contribution plan that also allows voluntary employee contributions. In connection with these plans, the Company also maintains a supplemental retirement plan applicable to Mr. Crowley Jr. (the "Supplemental Plan"). The Restoration Plans mentioned above also have provisions for executive officers relating to the $401(\mathrm{k})$ Plan.

The Company and its predecessors have maintained the Pension Plan for over 45 years. Under the Pension Plan, which is supplemented by the Supplemental Plan, benefits are determined by a matrix depending upon final average compensation (salary and bonus) and years of credited service to the Company. It is Company policy to evaluate the Pension Plan periodically to help ensure that it is adequately funded. The Committee believes that it is appropriate to continue to offer a defined benefit retirement plan because the Company's employees have, over the course of many years, come to depend upon the Pension Plan as a source of income to provide security in retirement and because the years of service provisions of the Pension Plan incent employees to remain with the Company over time, thus helping to provide the Company with a stable and experienced employee base. The Company's decision to maintain both a defined benefit plan and a defined contribution plan was based on its evaluation and determination that providing both types of plans was the most cost-effective manner to provide competitive compensation to employees. In particular, the Committee believes that the cost of freezing the Pension Plan and establishing a more generous $401(\mathrm{k})$ Plan in its place would be more costly and not as advantageous as continuing the current arrangements. Also, the Company uses cliff vesting (whereby the employee's benefits vest all at once after five years, at the maximum permitted by law) under the Pension Plan to recognize longer-term service, and the forfeitures relating to unvested benefits help to fund benefits for continuing employees.

The Company's $401(\mathrm{k})$ Plan permits supplemental employee contributions, with a minimal Company match. When it was acquired by the Company in 2000, First Northern did not maintain a defined benefit plan; rather, its employees participated in a defined contribution retirement plan, with a more generous company match than the Company's. Former employees of First Northern were subsequently integrated into the Pension Plan. At that time, however, the Company decided to retain its prior $401(\mathrm{k})$ Plan and expand it Company-wide, retaining only the Company's minimal match. The Committee maintained the $401(\mathrm{k})$ Plan to provide employees an additional vehicle under which they could further save for retirement. Under the $401(\mathrm{k})$ Plan, the Company makes matching contributions up to a stated percentage (currently $1 \%$ ) of the participating employee's salary because it believes that this modest incentive assists with employee morale and long-term employee well-being.

The Restoration Plans and the Supplemental Plan are intended to provide benefits equivalent to those under the Pension Plan and $401(\mathrm{k})$ Plan for certain individuals whose benefits otherwise are limited with respect to qualified tax treatment under the Code as a result of income or payment limitations. The Committee continues to maintain the Restoration Plans and the Supplemental Plan because it believes that it is not appropriate to provide these individuals with a benefit that is proportionately less than other employees simply due to the Code's limits on covered salary and/or years of service that may be considered in a tax-qualified retirement plan. In essence, these additional plans only retain the same percentage level of benefit that would have applied but for the Code's limits.

The Company has employment agreements with Messrs. Crowley Jr., Dosland, Baumgarten and Anderegg and with Messrs. Larson and Mayne, who were designated executive officers in 2011. These agreements include change in control provisions. The Committee believes it is important to have agreements, including change in
control provisions, to provide security to the executive officers in view of their long-term dedication to the Company, which the Company, in turn, believes will facilitate those officers' commitment and dedication to the Company, especially in cases where Company interests may diverge from a personal interest. The Committee believes this is particularly important in the case of a potential acquisition. The change in control provisions utilize a "double trigger" before benefits are payable because the Committee did not believe it was appropriate to provide benefits simply upon the change in control if employment is not affected.

Other Benefits. Executive officers qualify for the same group health, life and disability insurance benefits as other full-time salaried employees of the Company. The Committee believes that these insurance benefits are generally important to address market conditions and attract and retain qualified employees. In addition, the Company reimburses officers and other high-level employees for approved memberships in certain civic and industry groups, appropriate attendance at related functions and, in the case of Messrs. Crowley Jr. and Baumgarten, the cost of club memberships used exclusively for appropriate business entertaining. However, because these expenses are reimbursed only if and to the extent they are specifically incurred for business purposes, these are not considered by the Committee to be "perquisites" or personal benefits to these persons. The Committee seeks to minimize any benefits or "perquisites" for executive officers which are not on the same terms and conditions as other salaried employees; however, certain executives receive use of a business automobile and/or a car allowance, which is not on the same terms as other salaried employees due to their significant business travel.

2010 Annual Compensation Determinations. The Committee makes determinations of salary and cash bonus incentives, and decisions relating to awards of stock-based incentives, on an annual basis. The following paragraphs discuss the Committee's determinations for 2010, and include the results under the annual cash incentive plan for 2010.

Base Salary. In determining the base salary of executive officers for 2010 , the Committee reviewed, among other things, peer group information gathered by Committee members and management and the historical compensation of the officers and the performance of the Company, as well as RP Financial's studies of peer institutions. The Committee also prepares tally sheets summarizing compensation, awards and vesting over the past several years under the various plans and arrangements under which the officers receive compensation and benefits. In addition, the CEO provides the Committee with salary recommendations for each executive other than himself. After reviewing the various materials and considering management's recommendations, the Committee discusses each executive individually and decides his or her base compensation for the upcoming year.

The bonus and incentive plans are heavily performance based, tied to the financial metrics described below, and remained a significant source of potential compensation in 2010. As a result, base salary determinations for 2010 were not directly related to statistical corporate performance. In addition, the Committee noted that stockbased incentives were awarded in 2001 and 2004 and provided an additional means of compensation, but that no additional awards were made to persons who were then serving as executive officers from 2005 through 2009 (other than with respect to the hiring of a new Chief Financial Officer in 2008), nor were additional awards expected to be (or in fact) made in 2010 (other than with respect to the hiring of a new President in 2010).

Based upon those factors, the Committee determined that executive officers should receive increases in base salary for 2010, with amounts varying depending upon individual responsibilities and salary levels. The following table contains information showing the percentage increase in base salary that each of the named executive officers received in 2010.

| Name | 2010 Base Salary (\$) | Increase in Base <br> Salary Over 2009 (\%) |
| :--- | :---: | :---: |
| Mr. Crowley Jr. | 696,000 | 0.0 |
| Mr. Dosland | 192,000 | 5.5 |
| Mr. Baumgarten | 375,000 | N/A |
| Mr. Anderegg | 202,300 | 2.5 |
| Mr. Callen | 200,000 | 2.6 |

Mr. Crowley Jr., recognizing the prevailing economic conditions, declined to accept a salary increase for 2010 and waived all rights to any increase the Committee may have otherwise awarded. The higher percentage
increase in base salary from 2009 to 2010 for Mr. Dosland when compared to other executive officers is because, after reviewing available market data, including the salaries paid to individuals serving as chief financial officer at the companies in the Company's peer group, the Committee felt it was appropriate to provide a larger increase in order to remain market competitive; the Committee also felt a larger increase was merited because Mr. Dosland had assumed additional responsibilities after another executive officer retired in 2009. Mr. Baumgarten's base salary for 2010 was negotiated upon his appointment as President, and was set at $\$ 375,000$, which the Committee and the board believed was necessary to attract Mr. Baumgarten to join the Company, commensurate with his anticipated responsibilities and competitive with the market.

The salary increases for the named executive officers in 2011 compared to 2010 were $20.0 \%, 3.1 \%$ and $2.3 \%$ for Messrs. Baumgarten, Dosland and Anderegg, respectively. Mr. Baumgarten's increase was at the high end of the range because his increasing duties and responsibilities as well as his strong performance. The increases for Messrs. Dosland and Anderegg for 2011 reflected continuing in their current positions, as well as a satisfactory review of personal performance and market conditions which suggested only modest increases. Mr. Crowley Jr. did not accept an increase, in spite of the Committee's satisfaction with his performance, as a result of overall Company performance as well as the additional duties being assumed by Mr. Baumgarten. Mr. Callen did not receive an increase because of the Committee's expectation that he might retire in 2011.

Cash Bonus/Incentives. For fiscal 2010, annual cash bonus payments were determined under the Management Incentive Plan. Under the Management Incentive Plan, a portion of each participant's (other than the CEO's) incentive opportunities is based on corporate performance and a portion on individual performance. The Management Incentive Plan provides bonus payments depending whether the Company achieved various threshold, target or maximum levels of performance. The Committee used net income and diluted earnings per share as the performance metrics for 2010 , and set the Company's net income target at $\$ 16.0$ million and the diluted earnings per share target at $\$ 0.34$. The Compensation Committee chose these targets because they reflected the higher end of a range of business plan projections, while still maintaining the Company's ongoing conservative operating principles and not encouraging unnecessary risks, and believes that these targets were reasonably achievable given maximum effort.

If the targets are met, each of the named executive officers receives target bonus payments (expressed as a percentage of base salary), which vary from $20 \%$ of salary for Messrs. Crowley Jr. and Baumgarten to $18 \%$ for other named executive officers. Each individual can earn up to double the target amount if performance reaches maximum levels. Actual bonus amounts are determined based upon the Company's performance with respect to the financial criteria mentioned above. For each percentage point by which the Company missed its targets, the potential bonus is reduced by 1.5 percentage points. For each percentage point above target, the potential bonus is increased by 2 percentage points. If Company performance reaches at least $80 \%$ of the target amounts, executives are eligible to receive threshold bonuses (which are equal to the target bonus amount minus the 1.5 times percentage point reduction discussed above). If the Company's performance is below $80 \%$ of the performance target (which would result in $70 \%$ of target bonus), no bonuses are paid. Net income and diluted earnings per share will be used as metrics for 2011.

The Management Incentive Plan also permits a portion of the bonus to be determined based on individual performance goals. Under the plan, $20 \%$ of the bonuses for the named executive officers (excluding Messrs. Crowley Jr. and Baumgarten) is connected to individual performance goals and the other $80 \%$ of bonuses is connected to corporate performance. In practice, the Committee generally uses the percentage earned based on corporate performance as a ceiling on the percentage earned for personal performance goals. If the Company does not reach at least $80 \%$ of its targeted performance goals, no bonuses (neither corporate performance based nor personal performance based) are paid; however, even in those cases, individuals may be eligible to earn discretionary bonuses. In the case of Messrs. Crowley Jr. and Baumgarten, their bonuses are determined solely on corporate performance because, as the CEO and the President, respectively, each has responsibility for the Company and its operations as a whole and, as a result, each individual's personal performance can be measured by the Company's performance. Discretionary bonuses can be based on various factors, including for example, the successful completion of a specific project, achievement of meaningful business development or increased profitability, responding to adverse economic conditions, promotion to a new position or increased responsibilities and case-by-case increases driven by competitive pressures and market conditions.

In fiscal 2010, the Company did not achieve either the net income or the diluted earnings per share target. Due to the reduction by 1.5 times the percent by which goals were missed, performance was below the threshold amounts and no bonuses were earned based on formulaic corporate performance measurements. Because no bonus was earned with respect to corporate performance, executive officers were also not paid any bonus with respect to their individual performance goals, nor were any discretionary amounts paid.

Stock-Based Incentives. The Committee believes that stock-based compensation can provide an important incentive to executive officers that aligns officers' interests with those of shareholders, since the value of the compensation will depend upon the performance of the stock price. However, in view of the significant awards made in 2001 and 2004 under the 2004 Stock Plan and its predecessor plan, the Committee did not grant any stock options, or award any restricted shares, to persons who were then serving as executive officers from 2005 through 2009 , other than in connection with appointing Mr. Dosland as the new Chief Financial Officer in 2008. No option grants or awards of restricted shares were made to then-serving executive officers in 2010 under the 2004 Stock Plan, other than in connection with appointing Mr. Baumgarten as the new President. As noted above, the Committee made more broadly-based stock option (but not restricted stock) awards in January 2011 to various persons, including certain executive officers.

Other Benefits. In 2010, Mr. Crowley Jr. also received use of a business automobile, and Mr. Baumgarten received use of a gasoline credit card and monthly automobile allowance, which benefits were not on the same terms as other salaried employees. The value of these benefits totaled less than $\$ 450$ and $\$ 3,400$, respectively.

Chief Executive Officer Compensation. In addition to the factors discussed above, when determining the salary of the CEO, the Committee continued a transition, which began in 2002, to more incentive-based compensation because the Committee continues to believe that that type of compensation provides well-targeted incentives and encourages employees to strive to achieve corporate goals. Typically, in making its determinations, the Committee reviews the CEO's performance and goals during the prior year and also considers the substantial roles of the CEO in the Company and the Bank to determine an appropriate salary level for the CEO. However, prior to the Committee making its determination for 2010, Mr. Crowley Jr., recognizing the prevailing economic conditions at the time, declined to accept a salary increase and waived all rights to any increase the Committee may have otherwise awarded. Notwithstanding that he did not receive a salary increase for 2010 or 2011, the Committee believes that Mr. Crowley Jr.'s salary level compared to other executive officers is appropriate as it reflects his relative role in the organization.

The Committee noted that under the Management Incentive Plan, the CEO would have been eligible to earn a target cash incentive bonus in 2010 of up to $20 \%$ of his base salary; however, he received no 2010 bonus, as a result of corporate performance.

Because of the significant level of option and restricted stock awards in 2001 and 2004 under the 2004 Stock Plan and its predecessor, no awards were made to the CEO from 2005 through 2010 . In connection with the option awards discussed above, Mr. Crowley Jr. received options to purchase 15,000 shares in January 2011; however, his award was more modest than some other executive officers in view of the level of equity awards he received in the past. The CEO also receives board fees for service on the Bank's board of directors. In accordance with long-standing company policy, in 2010, the CEO received $\$ 15,600$ in director fees related to service provided to the Bank's board and $\$ 9,800$ in director fees related to service provided to the Company's board.

In 2010, the CEO was allocated 1,897 shares under the ESOP, on the same basis as other employees. In setting compensation for 2010, the Committee considered the CEO's participation in the Company's Restoration Plans and his supplemental retirement benefits. Under the Restoration Plans, the CEO received the right to receive payments totaling $\$ 9,151$, due to the limitation of benefits under qualified plans relating to the $401(\mathrm{k})$ Plan and the ESOP. Under the Supplemental Plan, he received the right to receive $\$ 611,116$. The Committee continues to believe it is fair and appropriate to maintain the Restoration Plans and the Supplemental Plan to fully recognize the CEO's compensation when determining benefits under other plans which generally are available to all full-time employees because it wants to remain competitive with industry peers and properly reward the CEO's efforts and because it believes that it is not appropriate to provide the CEO with a benefit that is proportionately less than other employees simply due to the Code's limits on covered salary and/or years of service which may be considered in a
tax-qualified retirement plan. In essence, the Restoration Plans and Supplemental Plan only retain the same percentage level of benefit which would have applied but for the Code's limits.

Employment Agreements/Change in Control Provisions. The Company also maintains employment agreements, which include change in control provisions, with Messrs. Crowley Jr., Dosland, Baumgarten and Anderegg, and Messrs. Larson and Mayne (two new executive officers), and had such an agreement with Mr. Callen in 2010. See "Executive Compensation-Employment Agreements and Potential Payments Upon Termination or Change in Control" below. Mr. Crowley Jr.'s agreement has been in effect, with subsequent amendments, for over 15 years. Mr. Anderegg's, and other then-executive officers', employment agreements were entered into in 2000, in connection with the Company's initial conversion to a shareholder-owned entity and the acquisition of First Northern, or upon their later becoming executive officers. The Committee generally continues to renew these employment agreements on an annual basis because it believes that the agreements provide an appropriate degree of security for these persons which, in turn, enhances their continuing efforts to pursue Company goals, even in situations where they may not align with their personal interests. For these same reasons, the Bank entered into employment agreements with Messrs. Dosland and Baumgarten upon their joining the Company in 2008 and 2010, respectively. Mr. Dosland's agreement is renewed annually along with other executives' agreements. Mr. Baumgarten's agreement has an initial period of two years and each year the agreement may be extended, upon agreement of Mr. Baumgarten and by affirmative action of the Bank's board of directors, so that the agreement remains in effect for a rolling two-year period; as of January 2011, Mr. Baumgarten's agreement was renewed through the end of 2012 to be consistent with the timing of the other executive officers. The employment agreement with Mr. Crowley Jr. is more extensive than those of other executives, in recognition of his more extensive responsibilities. For 2011, the extensions for Messrs. Anderegg and Dosland were made in the form of new agreements, which are in the same form as the agreements used for Messrs. Larson and Mayne; this form of agreement does not materially differ from the prior agreements, although it updates certain restrictions on postemployment activities and reflects various tax law changes.

The employment agreements and the 2004 Stock Plan include provisions which provide additional protections to the employees in the event of a change in control of the Company. We believe it is important to have these types of agreements with our executive officers in order to provide them with incentive to fully consider transactions that may be in the Company's best interest, but which may jeopardize the security of their individual positions. The Company has adopted particular change in control provisions in an attempt to balance the potential cost of these provisions to an acquirer, which the Committee believes to be quite modest, with a meaningful degree of security to the affected personnel. In particular, the change in control provisions in the Company's employment agreements have a "double trigger," which means that change in control benefits are payable to the executive only if the ownership or control of the Company changes and, after such change, the executive's compensation or duties are significantly reduced or altered. The Company utilizes the double trigger because it believes that, while it is appropriate to provide some protection to key personnel in the event of an acquisition, those protections should be limited to situations in which actions are taken that substantially affect their compensation or employment. However, under the 2004 Stock Plan, there is a single trigger so that unvested options and restricted shares automatically vest upon a change in control. The Committee also determined that it would be appropriate to cap the potential change in control payments to the amount for which the Company could achieve a tax deduction, in order to balance the interests of the Company and the individuals. The 2004 Stock Plan provides for automatic vesting upon a change in control because we believe that the recipients of these awards should receive the intended benefits in the event that the Company's shareholders receive a commensurate benefit in a transaction.

Tax Considerations. Section 162(m) of the Code limits the deductibility of compensation in excess of $\$ 1$ million during a fiscal year to certain executive officers of publicly-held companies. Exceptions are made for, among other things, performance based plans approved by shareholders. Stock options are considered performance based compensation; however, restricted stock awards are not unless they are coupled with performance goals. The Committee is mindful of these limitations. Shareholder approval of the 2004 Stock Plan and its predecessor plan has been obtained, among other reasons, to qualify for an exception from current Section $162(\mathrm{~m})$ for any stock options awarded under the plans. The board believed it was extremely unlikely that other awards that would qualify for the Section $162(\mathrm{~m})$ exclusion would be made at a level at which the Section $162(\mathrm{~m})$ limit would be exceeded.

Other provisions of the Code can also affect the decisions we make. Under Section 280G of the Code, a $20 \%$ excise tax is imposed upon executive officers who receive "excess" payments upon a change in control if the
payments exceed an amount approximating three times their average annual compensation, determined by a five-year average. The excise tax applies to all payments over the executive's average annual compensation. Under Section 280G, the Company would not be able to deduct "excess" payments. To avoid application of Section 280G, the executives' change in control agreements provide that benefits payable pursuant to them are limited to 2.99 times the "average compensation" as determined under the Code.

Section 409A of the Code amended the tax rules to impose restrictions on funding, distributions and elections associated with nonqualified deferred compensation arrangements. Section 409A imposes substantial penalties and results in the loss of any tax deferral for nonqualified deferred compensation that does not meet its requirements. The Company has amended its compensation programs and plans, and employment agreements with executive officers, to comply with the distribution, timing and other requirements of Section 409A. These actions are intended to prevent certain elements of executive compensation to result in substantial tax liability for the named executive officers pursuant to Section 409A. These changes have not had a material tax or financial consequence on the Company.

## COMPENSATION COMMITTEE REPORT ON EXECUTIVE COMPENSATION

As part of its duties, the Compensation Committee has reviewed and discussed with management the "Compensation Discussion and Analysis" contained above in this proxy statement. Based upon that review and those discussions, the Compensation Committee recommended to the board of directors that the Compensation Discussion and Analysis be incorporated by reference in the Company's annual report to shareholders on Form 10-K and be included in this proxy statement.

Members of the Compensation Committee:
William J. Mielke, Chairman
David C. Boerke
Thomas J. Lopina, Sr.
Robert B. Olson

## EXECUTIVE COMPENSATION

The following table contains compensation information with respect to the Company's Chief Executive Officer, Chief Financial Officer and the three other most highly-compensated individuals who were serving as executive officers of the Company at the end of 2010 (collectively referred to occasionally in this section as the "named executive officers").

## Summary Compensation Table

| Name and Principal Position | Year | Salary $(\$)(1)$ | $\begin{aligned} & \text { Bonus } \\ & (\$)(2) \end{aligned}$ | Stock Awards (\$)(3) | Option Awards (\$)(3) | Non-Equity Incentive Plan Compensation (\$)(2) | Change in Pension Value and <br> Nonqualified Deferred Compensation Earnings (\$)(4) | All Other Compensation (\$)(5) | Total <br> (\$) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Michael T. Crowley, Jr. Chairman, President and Chief Executive Officer of the Company and the Bank | 2010 | 721,400 | 0 | 0 | 0 | 0 | 826,944 | 21,123 | 1,569,467 |
|  | 2009 | 720,000 | 0 | 0 | 0 | 0 | 610,330 | 64,176 | 1,394,506 |
|  | 2008 | 709,500 | 52,800 | 0 | 0 | 0 | 615,433 | 138,935 | 1,516,668 |
| Michael W. Dosland Senior Vice President Chief Financial Officer of the Company and the Bank (6) | 2010 | 192,000 | 0 | 0 | 0 | 0 | 18,462 | 7,513 | 217,975 |
|  | 2009 | 182,000 | 0 | 0 | 0 | 0 | 0 | 6,790 | 188,790 |
|  | 2008 | 63,308 | 4,700 | 240,500 | 99,000 | 0 | 0 | 13,004 | 420,512 |
| David A. Baumgarten President of the Company and the Bank (7) | 2010 | 289,281 | 0 | 100,300 | 76,000 | 0 | 0 | 5,350 | 470,931 |
|  | 2009 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|  | 2008 | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| P. Terry Anderegg <br> Senior Vice President Retail and Operations of the Bank | 2010 | 202,300 | 0 | 0 | 0 | 0 | 91,453 | 9,831 | 303,584 |
|  | 2009 | 197,300 | 0 | 0 | 0 | 0 | 76,127 | 17,585 | 291,012 |
|  | 2008 | 193,300 | 13,500 | 0 | 0 | 0 | 58,984 | 35,832 | 301,616 |
| Christopher J. Callen Senior Vice President Lending of the Bank | 2010 | 200,000 | 0 | 0 | 0 | 0 | 48,493 | 9,605 | 258,098 |
|  | 2009 | 195,000 | 0 | 0 | 0 | 0 | 46,017 | 17,388 | 258,405 |
|  | 2008 | 191,000 | 13,300 | 0 | 0 | 0 | 49,571 | 35,521 | 289,392 |

(1) Includes amounts voluntarily deferred by the named persons under the Restoration Plan. The voluntarily deferred amounts are included in the "Executive Contributions in Last FY" column of the "Nonqualified Deferred Compensation" table below. Includes, for Messrs. Crowley Jr. and Baumgarten, amounts they received for service as a member of the board of directors of the Bank and the Company. Mr. Crowley Jr. received $\$ 27,000, \$ 24,000$ and $\$ 25,400$ for such service in 2008,2009 and 2010 , respectively. Mr. Baumgarten received $\$ 13,800$ in 2010.
(2) No bonuses, either discretionary or based on the formulas under the Management Incentive Plan, were earned in fiscal 2009 or 2010. In 2008, no bonuses were earned based on the formulas under the Management Incentive Plan; however, discretionary bonuses were paid to Management Incentive Plan participants.

Other than grants to Mr. Dosland in 2008 and Mr. Baumgarten in 2010, no options were granted, nor were shares of restricted stock awarded, to executive officers in 2008,2009 or 2010 . The amounts shown reflect the grant date fair value computed in accordance with ASC 718 for grants and awards under the 2004 Stock Plan made in each year. ASC 718 requires us to recognize compensation expense for stock options and other stock-related awards granted to our employees and directors based on the estimated fair value under ASC 718 of the equity instrument at the time of grant. The assumptions used to determine the valuation of the awards are discussed in Note 11 to our consolidated financial statements. See the "Outstanding Equity Awards at Fiscal Year-End" table below for information regarding all outstanding awards.

The ultimate value of the options will depend on the future market price of Company common stock, which we cannot forecast. The actual value, if any, that an optionee would realize upon exercise of an option depends on the market value of our common stock as compared to the exercise price when the option is exercised.
(4)

Represents the increase in the actuarial present value of pension benefits, under both our tax-qualified Pension Plan and our related Supplemental Plan, between fiscal years. See the "Pension Benefits" and "Nonqualified Deferred Compensation" tables below for further discussion regarding our pension and deferred compensation plans.

The amounts listed under the column entitled "All Other Compensation" in the "Summary Compensation Table" above include: Company contributions to the 401(k) Plan and the ESOP; contributions to the Restoration Plans; with respect to Mr. Dosland, moving expenses paid in 2008 in connection with the commencement of his employment with the Company; with respect to Messrs. Crowley and Baumgarten, an automobile allowance or expenses; and dividends paid on unvested restricted stock, which are listed in the table below:

|  |  |  |  |  |
| :---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

(6) Mr. Dosland became Chief Financial Officer in August 2008 when he joined the Company and the information related to him in the table for 2008 reflects his compensation from that date.

Mr. Baumgarten became President of the Bank in April 2010, when he joined the Company, and President of the Company in August 2010; the amounts related to him in the table reflect his compensation since joining the Company in April 2010.


The Company maintains employment agreements with Messrs. Crowley Jr., Dosland, Baumgarten and Anderegg and Messrs. Larson and Mayne, two other executive officers who are not named in the above table; those employment agreements cover, among other things, the compensation and benefits received by these persons and payments upon termination of employment. For more information on these agreements, see "Employment Agreements and Potential Payments upon Termination or Change in Control" below. In addition, our equity-based awards are made under the 2004 Stock Plan, and annual cash incentive awards are made under our Management Incentive Plan, which is described under "Grants of Plan-Based Awards" below.

Employee Stock Ownership Plan. The ESOP is a tax-qualified plan that covers substantially all salaried employees who have at least one year of service and have attained age 21. It became effective at the completion of the Company's 2000 restructuring. The Company loaned the ESOP sufficient funds to purchase up to $8 \%$ of the Company shares issued in that transaction to persons other than the then-established mutual holding company of Bank Mutual Corporation.

The loan to the ESOP was for a term of 10 years and principal payments were made each year. The ESOP initially pledged the shares it purchased as collateral for the loan and held them in a suspense account until allocated annually to employees when loan principal was repaid. The loan payments made by the ESOP were made from employer contributions and, if determined in certain years, dividends paid on the shares held in the plan. The loan to the ESOP was fully repaid in 2010. From 2001 to 2010, the ESOP allocated the shares released each year that were attributable to employer contributions among the accounts of participants in proportion to their compensation for the year. For example, if a participant's compensation for a year represents $1 \%$ of the total compensation of all participants for the year, the ESOP would allocate to that participant $1 \%$ of the shares released for the year attributable to employer contributions. After giving effect to 2010 service, all of the shares available under the ESOP now have been allocated to participants' accounts and no unallocated shares remain.

ESOP participants direct the voting of shares which are allocated to their individual accounts. Shares in the suspense account, which are those not yet allocated to individual accounts, are voted at the discretion of the Company's board of directors.

401(k) Plan. To provide an additional incentive for employees to save for their retirement, the Company maintains the Bank Mutual Corporation 401(k) Plan. The 401 (k) Plan, a tax-qualified defined contribution plan, is offered to substantially all of our employees. Under the $401(\mathrm{k})$ Plan, employees may voluntarily contribute additional funds to accounts for their benefit in the plan, and may designate within several specified choices how those funds will be invested. To provide additional incentives for these employees to contribute to their $401(\mathrm{k})$ accounts, the Company provides matching payments to contributions made by the participating employees. The Company's matching payments are limited to $20 \%$ of the first $5 \%$ of salary deferred, for a maximum employer contribution of $1 \%$ of the participants' salary (up to Code limits).

Restoration Plans. The Company also maintains Restoration Plans to compensate participants for benefits under the ESOP and the 401(k) Plan that they are unable to receive because of limitations under the Code on contributions and benefits under those plans. The Code restricts the amount of tax-qualified plan benefits that can be received by plan participants, and also limits salary deferrals that an employee may contribute to the $401(\mathrm{k})$ Plan.

The Restoration Plans provide benefits for all employees, including officers, based on allocations which they would have received in the ESOP in the absence of Code limitations. For example, under the ESOP, only the first $\$ 245,000$ of earnings was considered in determining ESOP benefits for 2010. Under the Restoration Plan related to the ESOP, each participant receives an amount equal to the benefit that he or she would have received under the ESOP in the absence of the Code's compensation limit, less the amount received under the ESOP itself.

The Restoration Plan related to the $401(\mathrm{k})$ Plan permits eligible participants to defer compensation that they are unable to contribute to the $401(\mathrm{k})$ Plan and receive Company allocations thereunder, in each case because of Code limits. Under the Code, in 2010, only the first $\$ 245,000$ of compensation is considered in determining benefits under tax-qualified plans.

The Restoration Plan related to the ESOP covers all employees, and the Restoration Plan related to the $401(\mathrm{k})$ Plan covers officers and key employees who are selected by the board. The annual allocations to employees under the Restoration Plans are not tax deductible by the employer or included in the taxable compensation of the employees receiving the allocations. When benefits are paid to the employees following the termination of employment, the payments, which will require board approval, will be deductible by the employer and included in the taxable compensation of the employees receiving those payments.

## Grants of Plan-Based Awards

 2010| Name | Award Type | Grant Date | Estimated Possible Payouts Under Non-Equity Incentive Plan Awards (1) |  |  | All Other Stock Awards: Number of Shares of Stock or Units (\#) (2) | All Other Option Awards: Number of Securities Underlying Options (\#) (2) | Exercise or Base Price of Option Awards (\$/sh) (2) | Closing <br> Market <br> Price on Grant Date (\$/sh) (2) | Grant <br> Date <br> Fair <br> Value of Stock and Option Awards (\$) (3) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Threshold <br> (\$) | Target (\$) | Maximum <br> (\$) |  |  |  |  |  |
| Mr. Crowley Jr. | Management Incentive Plan | 12/21/09 | 97,440 | 139,200 | 278,400 | - | - | - | - | (3) |
| Mr. Dosland | $\begin{aligned} & \text { Management } \\ & \text { Incentive } \\ & \text { Plan } \end{aligned}$ | 12/21/09 | 24,192 | 34,560 | 69,120 | - | - | - | - | - |
| Mr. Baumgarten | Management Incentive Plan | 4/5/10 | 38,567 | 55,096 | 110,192 | - | - | - | - | - |
|  | Options | 5/3/10 | - | - | - | - | 50,000 | 7.22 | 7.30 | 76,000 |
|  | Restricted Stock | 5/3/10 | - | - | - | 15,000 | - | - | - | 108,300 |
| Mr. Anderegg | Management Incentive Plan | 12/21/09 | 25,490 | 36,414 | 72,828 | - | - | - | - | - |
| Mr. Callen | $\begin{aligned} & \text { Management } \\ & \text { Incentive } \\ & \text { Plan } \end{aligned}$ | 12/21/09 | 25,200 | 36,000 | 72,000 | - | - | - | - | - |

(1) Because Company financial performance did not meet threshold levels, no bonuses were earned with respect to Company performance in fiscal 2010 and no amounts were actually paid based upon Company performance under the Management Incentive Plan. See the "Bonus" and "Non-Equity Incentive Plan Compensation" columns in the "Summary Compensation Table" above.

The amounts shown above represent amounts payable pursuant to the Management Incentive Plan. Of these amounts, $80 \%$ of bonus is payable pursuant to Company quantitative performance metrics (except for Messrs. Crowley Jr. and Baumgarten, whose bonuses are $100 \%$ based on those metrics); the named executive officers other than Messrs. Crowley Jr. and Baumgarten are able to earn up to $20 \%$ of their bonus based upon achievement of personal goals, but only if the Company's quantitative financial goals were met.
(2) Other than grants to Mr. Baumgarten, no stock options or shares of restricted stock were awarded to persons who were then serving as executive officers in 2010. In connection with his joining the Company,
the Compensation Committee approved a grant, effective as of May 3, 2010, to Mr. Baumgarten of options to purchase 50,000 shares of Company common stock, at an exercise price of $\$ 7.22$ per share (average of the high and low trading prices on the date of grant), and awarded him 15,000 shares of restricted stock, under the 2004 Stock Plan. The options and restricted shares vest $20 \%$ per year in each of the five years after the May 2010 grant date, or earlier in the event of a change in control of the Company, death or disability.
(3) For stock awards and options, this amount represents the grant date fair value calculated in accordance with ASC 718. The assumptions used to determine the valuation of the awards are discussed in Note 11 to our consolidated financial statements.

The non-equity incentive awards in the above table were potential annual cash bonus amounts payable pursuant to the Company's Management Incentive Plan. Under the Management Incentive Plan, the Compensation Committee sets targets near the beginning of the fiscal year for Company performance and cash bonus payments depend upon the degree to which the Company meets these targets. The actual bonus amounts are determined based upon the Company's performance as to those financial criteria. For each average percentage point by which the Company missed its targets, the potential bonus is reduced by 1.5 percentage points. No bonus is paid for performance more than $20 \%$ below targets. For each average percentage point by which the Company exceeds its targets, the bonus is increased by 2 percentage points. No bonus is earned with respect to any criteria if Company performance is below threshold criteria, which is also set at the beginning of the year. In addition, the Management Incentive Plan permits a portion of the cash bonus to be determined based upon individual performance goals. In total, Messrs. Crowley Jr. and Baumgarten were able to earn up to $14 \%$ at the threshold, $20 \%$ at the target, or $40 \%$ at maximum, of his salary as bonus and Messrs. Dosland, Anderegg and Callen up to $12.6 \%$, $18 \%$ and $36 \%$, respectively. For further information as to the computation of these awards for fiscal 2010, see "Compensation Discussion and Analysis-2010 Annual Compensation Determinations-Cash Bonus/Incentives" above.

The only equity-based awards made to persons who were then serving as executive officers in 2010 under the Company's 2004 Stock Plan were to Mr. Baumgarten upon his joining the Company. Under the 2004 Stock Plan, the Compensation Committee may grant awards of stock options and/or restricted stock to officers, directors and other key employees of the Company and its subsidiaries. Options under the 2004 Stock Plan are priced at the average of the high and low trading prices on The Nasdaq Stock Market on the grant date. Grants thereunder vest upon service with the Company, with $20 \%$ of the options and/or shares awarded vesting on each of the first five anniversaries of the grant. The 2004 Stock Plan also includes provisions that provide for accelerated vesting in the event of a change in control of the Company, death or disability.

## Outstanding Equity Awards at Fiscal Year-End December 31, 2010

| Name | Option Awards |  |  |  | Stock Awards |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number of Securities Underlying Unexercised Options (\#) |  | Option Exercise Price (\$) | Option Expiration Date | Number of Shares or Units of Stock That Have Not Vested (\#) | Market Value of Shares or Units of Stock That Have Not Vested (\$)(7) |
|  |  |  |  |  |  |  |
|  | Exercisable | Unexercisable |  |  |  |  |
| Mr. Crowley Jr. | 700,000 | 0 | 10.6730 | 5/3/14 (1) |  |  |
|  |  |  |  |  |  |  |
| Mr. Dosland | 20,000 | 30,000 | 12.025 | 8/18/18 (2) |  |  |
|  |  |  |  |  | 12,000 (5) | 57,360 |
|  |  |  |  |  |  |  |
| Mr. Baumgarten | 0 | 50,000 | 7.22 | 5/3/20 (3) |  |  |
|  |  |  |  |  | 15,000 (6) | 71,700 |
|  |  |  |  |  |  |  |
| Mr. Anderegg | 165,086 | 0 | 3.2056 | 5/8/11 (4) |  |  |
|  | 100,000 | 0 | 10.6730 | 5/3/14 (1) |  |  |
|  |  |  |  |  |  |  |
| Mr. Callen | 165,086 | 0 | 3.2056 | 5/8/11 (4) |  |  |
|  | 100,000 | 0 | 10.6730 | 5/3/14 (1) |  |  |

(1) Option award, under the 2004 Stock Plan, which has an exercise price equal to the market value of our common stock (average of the high and low trading prices) on the May 3, 2004 grant date. Vested in five annual increments of $20 \%$ each.
(2) Option award, under the 2004 Stock Plan, which has an exercise price equal to the market value of our common stock (average of the high and low trading prices) on the August 18, 2008 grant date and vests in five annual increments of $20 \%$ each beginning on the first anniversary following the grant date. At December 31, 2010, $60 \%$ of the options awarded in 2008 remained unvested.
(3) Option award, under the 2004 Stock Plan, which has an exercise price equal to the market value of our common stock (average of the high and low trading prices) on the May 3, 2010 grant date and vests in five annual increments of $20 \%$ each beginning on the first anniversary following the grant date. At December $31,2010,100 \%$ of the options awarded in 2010 remained unvested.
(4) Option award, under the 2001 Stock Plan, which has an exercise price equal to the market value of our common stock (average of the high and low trading prices) on the May 8, 2001 grant date, as adjusted for a subsequent stock split. Vested in five annual increments of $20 \%$ each.
(5) Consists of restricted shares awarded on August 18, 2008 under the 2004 Stock Plan. The restricted shares vest in five annual increments of $20 \%$ each beginning on the first anniversary following the award. At December 31, 2010, $60 \%$ of the restricted shares awarded in 2008 remained unvested.
(6) Consists of restricted shares awarded on May 3, 2010 under the 2004 Stock Plan. The restricted shares vest in five annual increments of $20 \%$ each beginning on the first anniversary following the award. At December 31, 2010, $100 \%$ of the restricted shares awarded in 2010 remained unvested.
(7) Based on the $\$ 4.78$ per share closing price of a share of our common stock on December 31, 2010, the last trading day of the year.

## Option Exercises and Stock Vested

2010

|  | Option Awards |  | Stock Awards |  |
| :--- | :---: | :---: | :---: | :---: |
| Number of Shares <br> Ncquired on <br> Exercise (\#) | Value Realized on <br> Exercise <br> $(\mathbf{\$})(\mathbf{1 )}$ | Number of Shares <br> Acquired on <br> Vesting (\#)(2) | Value Realized <br> on Vesting <br> (\$)(2) |  |
| Mr. Crowley Jr. | 456,657 | $1,474,728$ | 0 | 0 |
| Mr. Dosland | 0 | 0 | 4,000 | 23,340 |
| Mr. Baumgarten | 0 | 0 | 0 | 0 |
| Mr. Anderegg | 0 | 0 | 0 | 0 |
| Mr. Callen | 0 | 0 | 0 | 0 |

(1) Computed based on the difference between the market price of the underlying securities, computed as the average of the high and low price at exercise, and the option exercise price.
(2) The number of shares acquired on vesting and the value realized on vesting relates to shares of restricted stock that were granted under the 2004 Stock Plan and that were subject to vesting at the rate of $20 \%$ per year in the five years after grant. For Mr. Dosland the shares were granted in 2008. The shares granted under the 2004 Stock Plan are valued at the average of the high and low trading prices on The Nasdaq Stock Market on the dates of vesting.

## Pension Benefits

The following table provides information on the benefits which are accrued under the Bank Mutual Corporation Pension Plan, the qualified defined benefit pension plan that covers substantially all of our employees, and Mr. Crowley Jr.'s Supplemental Plan, which applies to specified officers.

| Name | Plan Name | Number of Years <br> Credited Service <br> (\#) | Present Value of <br> Accumulated <br> Benefit (\$) | Payments During <br> Last Fiscal Year <br> (\$) |
| :--- | :--- | :---: | :---: | :---: |
| Mr. Crowley Jr. | Pension Plan | 43 | $2,292,072$ | 0 |
| Mr. Crowley Jr. | Supplemental Plan | 43 | $6,495,655$ | 0 |
| Mr. Dosland | Pension Plan | 1 | 18,462 | 0 |
| Mr. Baumgarten | Pension Plan | 0 | 0 | 0 |
| Mr. Anderegg | Pension Plan | 17 | 532,146 | 0 |
| Mr. Callen | Pension Plan | 11 | 469,196 | 0 |

## Pension Plan

The Pension Plan is a qualified defined benefit pension plan which covers all employees of the Company and its subsidiaries who are age 21 or over and who have completed at least one year of service with the Company. Pension benefits are based on the participant's average annual compensation (salary and bonus), including annual cash incentive compensation, and years of credited service to the Company and its subsidiaries. Years of credited service in the Pension Plan begin at the date of participation in the plan. Benefits are determined in the form of a 10 -year certain and life annuity. Pension Plan payments were calculated assuming a retirement age of 65 , or in Mr . Crowley's case, age 68, and a discount rate of $5.84 \%$ and using the RP 2000 mortality table for determining postretirement mortality.

## Supplemental Retirement Plan

Designated officers (currently only Mr. Crowley Jr.) also participate in the Supplemental Plan, which is a supplemental non-qualified defined benefit pension plan. The Supplemental Plan provides monthly supplemental benefits to participants that will be paid out of a "rabbi trust" established for the Supplemental Plan, or unsecured
corporate assets. The amount of the Supplemental Plan benefit in the form of a 10-year certain and life annuity is determined as:

- An amount calculated under the Pension Plan without regard to the limitations imposed by the Code on benefit or compensation amounts and without regard to certain limitations on years of service, minus
- The pension benefit accrued under the Pension Plan.

In 2010, under Code limits, the maximum annual benefit payable through the Pension Plan was $\$ 195,000$ and the maximum annual compensation which could be taken into account to determine pension benefits was $\$ 245,000$. For 2011 , those amounts remain at $\$ 195,000$ and $\$ 245,000$, respectively. The Code limits the number of years of service which may be taken into account to 40 years.

Benefits under the Supplemental Plan are calculated assuming a retirement age of 68 (in the case of Mr. Crowley Jr.) and a discount rate of $5.32 \%$ and using the RP 2000 mortality table for determining post-retirement mortality. To support obligations payable under the Supplemental Plan, the Company maintains assets in a "rabbi trust," the amount of which is based on the actuarial value of future benefits; the Company expenses payments into the rabbi trust when they are made. These amounts will be paid from the Company's funds, including funds of the rabbi trust in the future; they will not be paid out of the assets in the Pension Plan.

## Nonqualified Deferred Compensation

The Company maintains Restoration Plans which, in part, relate to Code limits on Company contributions made with respect to the $401(\mathrm{k})$ Plan and the ESOP. The Code limits the salary deferral that an employee may contribute to the $401(\mathrm{k})$ Plan and also restricts the amount of tax-qualified plan benefits that can be received by plan participants. It also limits the amount of salary which may be considered for ESOP allocations. See the description included following the "Summary Compensation Table" above.

The following table includes information as to the additional contributions under the Restoration Plans.

|  | Executive <br> Contributions <br> in Last FY <br> (\$)(1) | Registrant <br> Contributions <br> in Last FY <br> (\$)(2) | Aggregate <br> Earnings in <br> Last FY (\$) | Aggregate <br> Withdrawals/ <br> Distributions <br> (\$) | Aggregate <br> Balance at <br> Last FYE (\$) <br> (3) |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Mr. Crowley Jr. | 22,500 | 4,510 | $(52,427)$ | 0 | 247,156 |
| Mr. Dosland | 0 | 0 | 0 | 0 | 0 |
| Mr. Baumgarten | 0 | 0 | 0 | 0 | 0 |
| Mr. Anderegg | 0 | 0 | $(6,344)$ | 0 | 24,500 |
| Mr. Callen | 16,183 | 1,079 | 11 | 0 | 112,909 |

(1) These amounts are also included under the "Salary" column of the "Summary Compensation Table" above.

These amounts are also included under the "All Other Compensation" column of the "Summary Compensation Table" above.
(3) Of these balances, the following amounts were included in prior years' Summary Compensation Tables: Mr. Crowley Jr. - $\$ 167,601$; Mr. Anderegg - \$7,822; and Mr. Callen - $\$ 35,828$.

## Employment Agreements and Potential Payments Upon Termination or Change in Control

Employment Agreements. The Bank has employment agreements with Messrs. Crowley Jr., Dosland, Baumgarten, Anderegg, Larson and Mayne and until the end of 2010 had an agreement with Mr. Callen. Other than Mr. Dosland's and Mr. Baumgarten's agreements, the initial terms of all of the employment agreements were three years. For Mr. Crowley Jr., each year the agreement may be extended, upon agreement of Mr. Crowley Jr. and by affirmative action of the Bank's board of directors, so that the agreement remains in effect for a rolling three-year period. Mr. Baumgarten's agreement has an initial period of two years and each year the agreement may be extended, upon agreement of Mr. Baumgarten and by affirmative action of the Bank's board of directors, so that the agreement remains in effect for a rolling two-year period. For Messrs. Dosland, Anderegg, Larson and Mayne, on each anniversary date after the expiration of the initial period, the employment term may be extended for one year upon agreement of the executive and by affirmative action taken by the Bank's board. The terms of the agreements for the executive officers were extended as of January 1, 2010. As of January 1, 2011, all agreements in effect (except for Mr. Callen's, due to his expected retirement during 2011) were extended; Mr. Baumgarten's (which is for a rolling two-year term) was extended through December 31, 2012, bringing it into the same year-end cycle as other executive officers' agreements. For 2011, the extensions for Messrs. Anderegg and Dosland were made in the form of new agreements, which are in the same form as the agreements used for Messrs. Larson and Mayne; this agreement does not materially differ from the prior agreements, although it updates certain restrictions on postemployment activities and reflects various tax law changes. Under the employment agreements, each executive is entitled to a base salary which is reviewed annually, but cannot be reduced, by the Bank's board, as well as benefits, perquisites, directors and officers insurance and indemnity, in accordance with the Bank's policies. Each executive is also entitled to incentive compensation based upon the Bank's incentive compensation plan as in effect from time to time and, from time to time, in the board's discretion.

The current 2011 annual base salary amounts for each of the named executive officers under the employment agreements are as follows: Mr. Crowley Jr. - $\$ 696,000$; Mr. Dosland - $\$ 198,000$; Mr. Baumgarten $\$ 450,000$; and Mr. Anderegg - $\$ 207,000$. These amounts may be changed in subsequent years, but may not be reduced.

The employment agreements can be terminated: at the election of the executive officer or the Bank at the expiration of the term; upon death, retirement or disability of the executive; at any time for cause (as defined in the agreements); or voluntarily without cause by the executive or the Bank. Each executive officer may also terminate his or her employment agreement under certain circumstances following a change in control. Upon any event of termination or a change in control, each executive will receive his or her earned but unpaid base salary and incentive compensation, as well as compensation for accrued but unused vacation time. In addition, depending on the manner of termination, each executive will receive additional benefits as discussed and quantified in the tables below.

If the Bank terminates Mr. Crowley Jr.'s agreement at the end of the term, he will receive a lump sum payment equal to $100 \%$ of his annual base salary at the time of termination. In addition, he will receive insurance benefits (life, medical, dental and optical) and required medical coverage at the Bank's expense for a period of up to 12 months in accordance with the Bank's policies and applicable law, and certain additional Medicare-related coverage. If the Bank terminates Mr. Baumgarten's agreement at the end of the first two years of employment, he will receive a lump sum payment equal to $100 \%$ of his annual base salary at the time of termination. In addition, he will receive insurance benefits (life, medical, dental and optical) and required medical coverage at the Bank's expense for a period of up to three months in accordance with the Bank's policies and applicable law. Messrs. Dosland, Anderegg and Callen do not receive any additional payments if terminated at the end of the current term of his agreement.

Upon each executive's death or retirement, the executive or executive's personal representative will receive his or her carned but unpaid base salary and incentive compensation, prorated to the end of the calendar month in which the termination occurred, and compensation for accrued but unused vacation time. The amounts owed in these circumstances will be a lump sum cash payment. Retirement age is set at 55 for Mr. Crowley Jr. and at 65 for the other executives. In Mr. Crowley Jr.'s case, if he is age 65 or older at the time of retirement, the Bank will also pay for certain Medicare-related coverage. In addition, in the event of death of Mr. Crowley Jr., the Bank will provide certain medical coverage and benefits for his spouse.

Upon disability, each executive's unpaid base salary and incentive compensation will be prorated to the end of the calendar month in which the termination occurred. The executive will also receive an amount equal to $100 \%$ of his or her annual base salary at the time of termination, as well as insurance benefits (life, medical, dental and optical) at the Bank's expense for a period of up to 12 months in accordance with the Bank's policies and applicable law. Mr. Crowley Jr. is also entitled to receive further medical coverage required by COBRA at the Bank's expense for an additional 29 months and certain Medicare-related coverage. In addition, upon termination due to disability, Mr. Crowley Jr. will receive benefits comparable to the amount and duration that other executives would receive under the Bank's short- and long-term disability plans as if the maximum benefit limitation and eligibility periods did not apply.

If, during the term, the Bank terminates an executive without cause or the executive officer terminates his or her employment for cause (e.g., the Bank reduces the executive's base compensation or duties or breaches the employment agreement), the executive would be entitled to receive a lump sum payment equal to $100 \%$ of his or her base salary at the time of termination through the end of a one-year severance period. In Mr. Crowley Jr.'s case, he would receive such amount for an aggregate of 36 months. Because Mr. Baumgarten is in the first two years of employment, he would receive the amount through the end of the initial two-year term of employment (but not less than one year); after the initial two-year term, his severance period is one year. In addition, if the Bank terminates an executive officer without cause, the executive will receive insurance benefits (life, medical, dental and optical) at the Bank's expense through the end of the applicable severance period, in accordance with the Bank's policies and applicable law. In Mr. Crowley Jr.'s case, the benefits period is extended for a period of up to 36 months after the date of termination. Mr. Crowley Jr. also receives required medical coverage at the Bank's expense and certain Medicare-related coverage, if he is age 65 or older at the time of termination. If the Bank terminates the executive officer without cause, the Bank must also pay each executive officer a lump sum cash payment in an amount equal to the product of: (i) the Bank's annual aggregate contributions for the executive to all qualified retirement plans in the year preceding termination and (ii) the number of years in the applicable severance period (Mr. Crowley Jr. receives three times the Bank's annual aggregate contributions).

Each executive also has the right to terminate his or her employment following a change in control of the Bank if any of the following occur as a result of the change in control: the executive's compensation, benefits, responsibilities or duties are reduced; the executive is transferred more than 50 miles from his current principal office of employment; or the executive is required to travel as part of his or her duties more than in the past. Upon any termination resulting from a change in control, each executive has a right to receive severance payments and termination benefits as if a termination by the Bank without cause had occurred, except that in Mr. Baumgarten's case, the applicable severance period will be two years. In addition, Mr. Crowley Jr. will continue to receive certain benefits in the event of a change in control of the Bank.

Under each employment agreement, the aggregate amount of all severance payments and termination benefits payable to the executive officer, computed on a present value basis, may not exceed an amount which would cause the payments to be characterized as "parachute payments" within the meaning of Section 280G(b)(2) of the Code. That section generally defines parachute payments to include any severance payments and termination benefits which, on a present value basis, equal or exceed three times the person's average annual total compensation over a five-year period immediately preceding the change in control.

If an executive is terminated by the Bank for cause, the executive will receive his or her earned but unpaid base salary and incentive compensation, as well as compensation for accrued but unused vacation time; however, the executive will not be entitled to any compensation or employment benefits for any period after the date of such termination, or the continuation of any benefits, except as may be required by law. "Cause" is defined to include: the executive's personal dishonesty; incompetence; willful misconduct; breach of fiduciary duty involving personal profit; intentional failure to perform stated duties; willful violation of any law, rule or regulation (other than traffic violations or similar offenses) or final cease-and-desist order; or material breach of the employment agreement.

In addition, the employment agreements for the executives other than Mr. Crowley Jr. contain specific conditions under which the Bank's obligations to make payments or provide benefits would be suspended or terminated. If the executive is suspended or temporarily prohibited from participating in the Bank's affairs pursuant to the Federal Deposit Insurance Act ("FDIA"), the Bank's obligations will be suspended, and if the executive is removed or permanently prohibited from participating in the Bank's affairs pursuant to the FDIA, the Bank's obligations will terminate, except that the executive will still be entitled to vested rights. Each agreement may also
be terminated by the Bank's regulator if it is determined that the Bank needs assistance or is in an unsafe or unsound condition.

The executive officers are also subject to non-compete provisions and, in Mr. Crowley's case, a separate agreement, under which he agrees not to compete with the Bank. The non-competition period for Messrs. Crowley Jr., Dosland and Anderegg is the greater of one year or the period for which he received post-employment compensation under the agreement, but not to exceed two years. Mr. Baumgarten's agreement includes, as does the agreements with the two other executive officers, additional provisions with respect to the use of confidential information and the non-solicitation of the Bank's customers and employees, in each case for a period of two years following termination of employment. If the executive breaches the non-compete, confidentiality and nonsolicitation provisions, as applicable, the Bank is entitled to injunctive and equitable relief in addition to other remedies available at law.

Termination and Change in Control Payments and Benefits. The following tables set forth the estimated current value of benefits that could be paid to our named executive officers upon various events of termination or a change in control under the individual employment agreements with Messrs. Crowley Jr., Dosland, Baumgarten, Anderegg and Callen and/or the terms of our equity compensation plans. These amounts are estimates only and do not necessarily reflect the actual amounts that would be paid to the named executive officers; the actual amounts would be known only at the time that they become eligible for payment and would be payable only if a termination event or change in control were to occur. The tables reflect the amounts that could be payable under the various arrangements if a termination event or change in control had occurred at December 31, 2010. (Since Mr. Callen's employment agreement did not extend beyond December 31, 2010, he is no longer eligible for payments under it.) The tables do not include certain payments that are generally otherwise available on a non-discriminatory basis to all salaried employees (such as accrued vacation time, if any; amounts, if any, payable pursuant to Company retirement plans; amounts, if any, payable related to third party insurance; and, in certain cases, amounts payable under certain benefits plans).

## Michael T. Crowley, Jr.

| Event | Base Salary <br> (\$) (1) | Incentive <br> Compensation (\$) (2) | Early Vesting of Stock Options (\$) (3) | Early Vesting of Restricted Shares (\$) (4) | Other Benefits (\$) (5) | Total (\$) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Termination by Bank at End of Term | 696,000 | 0 | N/A | N/A | 234,426 | 930,426 |
| Retirement (6) | N/A | 0 | N/A | N/A | 239,392 | 239,932 |
| Death | N/A | 0 | 0 | 0 | 119,696 | 119,696 |
| Disability | 696,000 | 0 | 0 | 0 | $\begin{equation*} 587,392 \tag{7} \end{equation*}$ | 1,283,392 |
| Termination by Executive For Cause or by Bank Without Cause | 2,088,000 | 0 | N/A | N/A | 259,042 | 2,347,042 |
| Termination by Executive Due to Change in Control | 2,088,000 | 0 | 0 | 0 | 260,392 | $\begin{equation*} 2,348,392 \tag{8} \end{equation*}$ |

## Other Named Executive Officers

| Event $/$ <br> Name of Executive <br> Officer | Base Salary <br> (\$) (1) | Incentive <br> Compen- <br> sation <br> (\$) (2) | Early <br> Vesting of <br> Stock Options <br> (\$) (3) | Early Vesting <br> of Restricted <br> Shares <br> (\$) (4) | Other <br> Benefits <br> (\$) (5) | Total (\$) |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |

In the tables, "N/A" indicates that the type of payment specified is not applicable to the particular event.
(1) For officers other than Messrs. Crowley Jr. and Baumgarten, this amount represents the executive's base salary in the year of the applicable termination event. In Mr. Crowley Jr.'s case, in the event of (i) termination by Mr. Crowley Jr. for cause, (ii) termination by the Bank without cause and (iii) termination by Mr. Crowley Jr. due to a change in control, this amount represents base salary for the remaining term of the agreement and up to one year post-term, with a 36 -month maximum. In Mr. Baumgarten's case, in the event of (i) termination by Mr. Baumgarten for cause or (ii) termination by the Bank without cause, this amount represents base salary through the two-year anniversary of the initial date of his agreement; and in
the event of termination by Mr. Baumgarten due to a change in control, this amount represents base salary for two years. Amounts payable to Messrs. Crowley Jr. and Baumgarten do not include compensation earned for service as a director of the Company or the Bank.

No bonuses, either discretionary or based on the formulas under the Management Incentive Plan, were earned in 2010. See "Compensation Discussion and Analysis-2010 Annual Compensation Determinations-Cash Bonus/Incentives" and the "Summary Compensation Table" above. Under the Management Incentive Plan, in the event of retirement, death or permanent disability during a plan year, incentive awards are paid at the end of the year on a pro-rata basis.

All outstanding unvested stock options would become vested (i) pursuant to each executive's employment agreement and the stock plans, upon a change in control and (ii) pursuant to the stock plans, upon death or disability of the executive. The amount shown represents the value of the options based on a closing stock price on December 31, 2010, the last trading day of the year, of $\$ 4.78$ per share. Messrs. Dosland and Baumgarten were the only then-designated executives with unvested stock options as of December 31, 2010, and the exercise price of their options are $\$ 12.025$ and $\$ 7.22$ respectively; therefore, the options had no unrealized value at December 31, 2010.

All outstanding unvested shares of restricted stock would become vested, pursuant to the stock plans, upon a change in control or upon death or disability of the executive. This amount represents the value of the unvested restricted share awards held by the executive based on a closing stock price on December 31, 2010 , the last trading day of the year, of $\$ 4.78$ per share. Messrs. Dosland and Baumgarten were the only then-designated executives with unvested restricted stock as of December 31, 2010.

These amounts include payments of premiums for employer-paid life insurance and employer-paid medical and dental benefits; however, they do not include payments, if any, to the extent that they are generally available on a non-discriminatory basis to all salaried employees. Further, in the case of termination of the executive by the Bank without cause or a change in control, these amounts also include the lump sum cash payment equal to the Bank's annual aggregate contributions for the executive to qualified benefit plans for the remaining employment term or severance period, as set forth in the executive's employment agreement. In the case of Mr. Crowley Jr., he is generally entitled to certain health and/or Medicare-related coverage. Further, in the event of a change in control, Mr. Crowley Jr.'s amounts also include certain additional benefits such as use of a company automobile and club membership dues. Certain of these benefits would not be payable if the executive accepts other employment.

In the event of retirement, except under the Management Incentive Plan, the executive officers other than Mr . Crowley Jr. do not receive any payments or benefits that are not otherwise generally available on a non-discriminatory basis to all salaried employees. Because no bonus was payable for 2010, upon a retirement at December 31, 2010, the executives other than Mr. Crowley Jr. would not have received any payments not generally available on a non-discriminatory basis to all salaried employees. In the case of Mr . Crowley Jr., he is entitled to receive retirement payments or benefits, which are not available to other employees, pursuant to the Supplemental Plan. The present value of accumulated benefits under the Supplemental Plan is $\$ 6,495,655$. See the "Pension Benefits" table above. He also is entitled to the payment of certain health insurance benefits, which are included in the table.

Per the employment agreements, the total amount payable is limited to 2.99 times the executive officer's Base Amount (defined as the average annual total compensation over a five-year period immediately preceding the change in beneficial ownership or control of the Bank) so as to prevent the payment from being classified as a parachute payment within the meaning of Section $280 \mathrm{G}(\mathrm{b})(2)$ of the Code. Therefore, the actual amounts payable to an executive might be less than the amount indicated in these tables.

The initial terms of the employment agreements with Messrs. Dosland, Anderegg and Callen have expired; therefore, the "Termination by Bank at End of Initial Term" category does not apply to those individuals.

In the event any of these persons otherwise voluntarily terminates or is terminated for cause, they would receive any accrued salary and vacation pay through the time of termination, on the same basis as is paid to other salaried employees.

## RISK MANAGEMENT AND COMPENSATION

In addition to relying on conservative operating principles generally, the Company designs and evaluates its compensation policies for executive officers and all other employees so as to not create incentives to take undue risks to the institution. In the case of executive officers and other senior personnel, historically most direct compensation has been in the form of salary and in equity awards which vest over a five-year time horizon. When establishing cash bonuses for executives, the Compensation Committee establishes incentives and goals that are consistent with corporate goals and that are reasonably achievable given maximum effort, but that do not encourage unnecessary risk taking; further, the cash bonuses that are determined over a relatively short-term performance horizon at target only represent up to a maximum of $10 \%, 15 \%$ or $18 \%$ depending on position ( $20 \%$ in the case of the Chairman and CEO and the President) of annual salary, a relatively small portion of total compensation, or twice those amounts at the maximum points. Even for employees below these compensation levels, the Company's business underwriting standards and related policies, including management supervision and approval processes, minimize the risk that personnel who are compensated for making loans, managing investments or other more discrete functions are able to take excessive risks motivated by their compensation effect. As a result and on this basis, the Company believes that the risks, if any, arising from its compensation policies and practices for its employees are not reasonably likely to have a material adverse effect on the Company.

## ADVISORY VOTE ON EXECUTIVE COMPENSATION

Under provisions adopted as part of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (the "Dodd-Frank Act") and the provisions of the Section 14A of the Exchange Act adopted as a part thereof, publicly-traded companies such as the Company are required to hold an advisory vote of their shareholders at least once every three years to approve the compensation of named executive officers. The compensation is to be approved pursuant to the following resolution: "RESOLVED, that the compensation paid to the Company's named executive officers, as disclosed pursuant to Item 402 of Regulation S-K, including the Compensation Discussion and Analysis, compensation tables and narrative discussion, is hereby approved." The Company discloses that information under the headings "Compensation Discussion and Analysis" and "Executive Compensation" herein. Since this requirement has only recently become effective, the Company has not yet held such a vote; one is therefore being solicited at the annual meeting. See also "Future Frequency of Advisory Votes on Executive Compensation" below regarding a separate vote on how frequently such advisory votes will be held in the future.

As described in "Compensation Discussion and Analysis" above, the Company designs its executive compensation programs with an intent to use compensation to attract and retain talented and highly-experienced personnel and to provide incentives for that personnel to maximize corporate performance. The Compensation Committee particularly focuses on obtaining and retaining the services of highly-experienced personnel, especially those with a long-term commitment to the Company. A portion of our executive officers' compensation is at risk, reflecting the Company's emphasis on pay that reflects performance and drives long-term shareholder value. While the Company recognizes equity ownership by executives and has made equity awards, it believes its awards have been relatively modest in amount. We believe the Company's compensation program as a whole is well-suited to promote the Company's objectives in both the short-and long-term.

As an advisory vote, this proposal is not binding on the Company. However, the Compensation Committee, which is responsible for designing and administering the Company's executive compensation programs, values the opinions expressed by our shareholders, and will consider the outcome of the vote when making future compensation decisions regarding the Company's executive compensation programs.

## The board unanimously recommends that shareholders vote FOR approval of the compensation of the Company's executive officers as described in this proxy statement.

# FUTURE FREQUENCY OF ADVISORY VOTES ON EXECUTIVE COMPENSATION 

Also as a result of Dodd-Frank Act, publicly-traded companies are required to hold an initial advisory shareholder vote to determine the future frequency of advisory votes on executive compensation, as well as periodic subsequent votes to confirm that frequency. Advisory votes on executive compensation may be held not less frequently than every three years under the Dodd-Frank Act. For the reasons discussed below, the board is recommending an advisory vote every three years.

The Company's executive compensation programs are designed with an intent to use compensation to attract and retain talented and highly-experienced personnel and to provide incentives for that personnel to maximize corporate performance with a long-term perspective. The Compensation Committee particularly focuses on obtaining and retaining the services of highly-experienced personnel, especially those with a long-term commitment to the Company. While the Company recognizes equity ownership by executives and has made equity awards, it believes its awards have been relatively modest in amount. The equity awards vest over a five-year time horizon. Further, the annual cash incentive bonuses provide for a relatively small portion of total compensation if the specified targets are met and, therefore, are designed not to encourage unnecessary risk taking.

As a result of this multi-year focus, the Company believes that holding an advisory vote on executive compensation every three years is sufficient and appropriate to assess whether these programs are appropriately motivating employees and driving shareholder value. If we were to hold such votes more frequently, we believe potential re-visiting of compensation programs as a result of those votes could interfere with the multi-year focus on incentives being provided to executive officers to maximize long-term shareholder value. Corporate results could also be affected because the potential for more frequent changes in approach may result in a lack of focus on aligning compensation with longer-term Company strategies.

Similar to the vote on executive compensation, this proposal is also an advisory vote and is not binding on the Company. However, the board values the opinions expressed by our shareholders, and will consider the outcome of the votes both on executive compensation itself and on the frequency of votes when making future decisions on the frequency of such advisory votes. The Company will disclose the frequency of future votes when finalized, which will be determined shortly after the annual meeting within the period prescribed by the SEC.

## The board unanimously recommends that shareholders vote for the holding of future advisory votes on executive compensation every THREE YEARS.

## CERTAIN TRANSACTIONS AND RELATIONSHIPS WITH THE COMPANY

## General Principles

Bank Mutual Corporation has a policy that transactions, if any, between the Company, on the one hand, and its executive officers or directors (or related party), on the other hand, must be on a basis that is fair and reasonable to the Company, and in accordance with Bank Mutual Corporation's code of ethics, banking laws and regulations and other policies. Lending transactions between the Bank and such a person that are on the same terms and conditions as applied to others must be approved in advance by the board of directors or the executive committee of the Bank and also must be brought to the attention of the Company's board of directors; depository transactions on the same terms and conditions as other customers do not need approval. Any other transactions with the Company's directors or executive officers, or their related parties, must be approved by either a disinterested majority of the Company's board of directors or by its Audit Committee.

## Banking Relationships

The Bank has had, and expects to continue to have, regular business dealings with its officers and directors, as well as their associates and the firms that they serve. The Company follows applicable banking laws and regulations with respect to those relationships. The Bank's historical policy has been that transactions, including
loans, deposits and other securities, with its or the Company's directors and executive officers be on terms that are no more favorable to the director or executive officer than the Bank would provide to unaffiliated third parties; however, the Bank maintains certain limited preferential loan programs for the benefit of other Bank non-executive officers and employees. Directors and executive officers, and their associates, regularly deposit funds with the Bank; the deposits are made on the same terms and conditions which are offered to other depositors.

Certain directors and executive officers are, or in 2010 were, indebted to the Bank for loans made in the ordinary course of business. Those loans were made in the ordinary course of business and have been on substantially the same terms, including interest rates and collateral, as those then prevailing for comparable transactions with other persons. These loans do not involve more than the normal risk of collectability or present other unfavorable or preferential features. During 2010, Mr. Dosland had an outstanding ordinary course, nonpreferential mortgage loan from the Bank. Also, a trust established for Mr. Buestrin's daughter had an outstanding ordinary course, non-preferential residential mortgage loan from the Bank in 2010. In addition, all of the directors and executive officers had deposit accounts with the Bank; these accounts are on the same terms and conditions that are offered to the Bank's other customers. The board has considered these relationships when determining which directors are "independent" and has concluded that they do not affect independence.

## Family Relationships

Michael T. Crowley III, the adult son of Mr. Crowley Jr., is the Vice President-Bank Office Administration for the Southeast Region of the Bank. In 2010, his annual base salary was $\$ 92,800$; and he did not receive a bonus or any equity grants (although he received options to purchase 10,000 shares in 2011). Mr. Crowley III participates in other Bank benefit plans on the same basis as other salaried employees of the Bank, and does not have an employment agreement with the Company or the Bank.

Michael T. Crowley, Sr., the father of Mr. Crowley Jr., was a director of Bank Mutual Corporation until 2004. In addition, he was a director and executive officer of the Bank until his retirement in 2005. The Company makes various post-retirement payments to Mr. Crowley Sr . as described below.

Deferred Compensation Agreement. The Bank maintained a deferred compensation arrangement with Mr. Crowley Sr. for over 25 years under which it agreed to defer part of Mr. Crowley Sr.'s compensation in exchange for compensation payments at a later date. The precise provisions were modified from time to time, most recently in 1998. To fund this obligation, the Bank purchased a life insurance policy on Mr. Crowley Sr. The policy is fully paid, and the Bank believes the arrangement is fully funded.

Upon Mr. Crowley Sr.'s retirement in May 2005, he began to receive a life income in monthly installments of $\$ 10,607$, with a minimum of 120 installments. The monthly installments are equal to the amount that would be payable to the Bank under the life insurance policy if the Bank exercised a settlement option under the policy for monthly life income, with a 120 -month period certain. If Mr. Crowley Sr. dies before his receipt of 120 monthly payments, the amounts otherwise payable to him will be paid to a beneficiary or beneficiaries named by him or to his estate. Under his employment agreement as in effect when he retired, Mr. Crowley Sr. also receives continuing medical insurance benefits in retirement, valued at \$5,903 in 2010.

Defined Benefit Retirement Plans. As a consequence of his retirement, Mr. Crowley Sr. participates in the Company's qualified defined benefit pension plan and the Supplemental Plan, both as described in "Executive Compensation" above. Under the qualified plan, Mr. Crowley Sr. had more than 70 years of service with the Bank prior to his retirement, and received $\$ 105,936$ in 2010, in accordance with the plan, reflecting Code limits. In addition, as a consequence of the legal limits described above, Mr. Crowley Sr. also received approximately $\$ 297,288$ in 2010, under the supplemental non-qualified plan; these amounts are paid out of a rabbi trust maintained by the Company.

## REPORT OF THE AUDIT COMMITTEE

The functions of the Audit Committee of the Bank Mutual Corporation board of directors include meeting with the Company's independent auditors and making recommendations to the board regarding independent auditors; assessing the adequacy of internal controls over financial reporting, accounting methods and procedures; reviewing public disclosures required for compliance with securities laws; and considering and reviewing various other matters relating to the Company's financial accounting and reporting. No member of the Audit Committee is employed by or has any other material relationship with the Company. The members of the Audit Committee are "independent" as defined in Rule 5605(a)(2) of the The Nasdaq Marketplace Rules, applicable to companies listed on The Nasdaq Stock Market. The board of directors has adopted a written charter for the Audit Committee and reviews and reaffirms that charter annually. A copy of the charter is available on the Company's website.

In connection with its function to oversee and monitor the financial reporting process of the Company, the Audit Committee has done the following:

- reviewed and discussed the audited financial statements for the fiscal year ended December 31, 2010 with Bank Mutual Corporation management;
- discussed with Deloitte \& Touche LLP, the Company's independent auditors for 2010, those matters that are required to be discussed by the Statement of Auditing Standards No. 114, "The Auditor's Communication with Those Charged with Governance" and SEC Regulation S-X, Rule 2-07 "Communication with Audit Committees"; and
- received the written disclosures and the letter from Deloitte \& Touche LLP required by applicable requirements of the Public Company Accounting Oversight Board regarding Deloitte \& Touche LLP's communications with the audit committee concerning independence, and has discussed with Deloitte \& Touche LLP its independence.

Based on the foregoing, the Audit Committee recommended to the board that those audited financial statements be included in the Company's annual report on Form 10-K for the year ended December 31, 2010.

In addition, the Audit Committee also considered the fees paid to Deloitte \& Touche LLP for services provided by Deloitte \& Touche during 2010. See "Independent Registered Public Accounting Firm" below. The Committee believes that the provision of the non-audit services is compatible with maintaining Deloitte \& Touche's independence.

Members of the Audit Committee:
Richard A. Brown, Chairman
Thomas H. Buestrin
William J. Mielke
Robert B. Olson

## INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The firm of Deloitte \& Touche LLP audited the Company's financial statements for the fiscal years ended December 31, 2010 and 2009. The Audit Committee has decided, subject to shareholder ratification, to appoint Deloitte \& Touch LLP, certified public accountants, as the independent auditors to audit the Company's financial statements for the year ending December 31, 2011.

Although not required by law to submit the appointment to a vote by shareholders, the Audit Committee and the board believe it appropriate, as a matter of policy, to request that the shareholders ratify the appointment of Deloitte \& Touche LLP as independent auditors for 2011. If the shareholders should not so ratify, the Audit Committee will reconsider the appointment.

Representatives of Deloitte \& Touche LLP are expected to be present at the 2011 annual meeting to respond to appropriate questions and to make a statement if they so desire.

## Fees Paid to Independent Registered Public Accounting Firm

Fees (including reimbursements for out-of-pocket expenses) paid to Deloitte \& Touche LLP for services relating to fiscal 2010 and 2009 were as follows:

|  | $\mathbf{2 0 1 0}$ | $\mathbf{2 0 0 9}$ |
| :--- | ---: | ---: |
| Audit fees: | $\$ 483,681$ | $\$ 420,622$ |
| Audit-related fees: | 0 | 27,200 |
| Tax fees: | 45,000 | 62,050 |
| All other fees: | 0 | 0 |

The above amounts relate to services provided in the indicated fiscal years, irrespective of when they were billed. Audit-related fees relate to services provided in connection with responses to comment letters received from the SEC during 2009. Tax services consisted of tax compliance and advice, including tax return assistance and consulting services related to tax accounting method changes. The Audit Committee considered the compatibility of non-audit services by Deloitte \& Touche LLP with the maintenance of that firm's independence.

## Audit Committee Pre-Approval Policy

The Audit Committee generally approves all engagements of the independent auditor in advance, including approval of the related fees. The Audit Committee approves individual projects and the approved levels of fees for each. Management must have such projects approved by the Committee. Projects of the types approved in general by the Committee for which fees total less than $\$ 10,000$ in each case may be approved by management with the concurrence of the chairman of the Audit Committee, subject to review and approval by the Committee at its next meeting. There were no services or fees in 2010 or 2009 which were not approved in advance by the Committee or its chairman under this policy.

## SHAREHOLDER PROPOSALS AND NOTICES

Shareholder proposals must be received by the Secretary of Bank Mutual Corporation, James P. Carter, no later than November 11, 2011 in order to be considered for inclusion in next year's annual meeting proxy materials pursuant to the SEC's Rule 14a-8 under the Securities Exchange Act.

Under SEC rules relating to the discretionary voting of proxies at shareholder meetings, if a proponent of a matter for shareholder consideration (other than a shareholder proposal under Rule $14 \mathrm{a}-8$ described above) fails to appropriately notify Bank Mutual Corporation of the matter at least 45 days prior to the month and day of mailing the prior year's proxy statement, then management proxies are allowed to use their discretionary voting authority with respect to such a matter if it is raised at the annual meeting, without any discussion of the matter in the proxy statement. Therefore, for inclusion, any such matters must be received by the Company by no later than January 25 , 2012 in the case of the 2012 annual meeting of shareholders. If such a notice is not received, the persons voting the proxies may use their discretion on any such matter. The Company is not aware of any such proposals for the 2011 annual meeting.

In addition, as a separate requirement, the Company's bylaws also require that any nomination of a director or submission of a matter for consideration of the meeting must be presented, with specified accompanying information, to Bank Mutual Corporation's corporate secretary at least 70, but not more than 100, days before the scheduled date for the next annual meeting of shareholders. No such submissions under the bylaws have been received by the Company for the 2011 annual meeting. Assuming that the 2012 annual meeting is held as scheduled on May 7, 2012, the period in which materials must be received is between January 28, 2012 and February 27, 2012 for the 2012 annual meeting in order to be considered.

By Order of the Board of Directors


James P. Carter
Vice President and Secretary

Milwaukee, Wisconsin
March 7, 2011
A copy, without exhibits, of Bank Mutual Corporation's Annual Report on Form 10-K filed with the SEC for the year ended December 31, 2010 is attached to this proxy statement. The Company will provide an additional copy of the $10-\mathrm{K}$, without exhibits, without charge to any record or beneficial owner of Company common stock upon the written request of that person directed to: James P. Carter, Vice President and Secretary, Bank Mutual Corporation, 4949 West Brown Deer Road, Milwaukee, Wisconsin 53223. The $10-\mathrm{K}$ provides a list of exhibits, which will be provided for a reasonable fee to reflect duplication and mailing costs; exhibits are also available through the SEC's website at www.sec.gov.

Multiple Shareholders Sharing the Same Address. In some cases, we have multiple shareholders of record at a single address. We are sending a single annual report and proxy statement to that address unless we received instructions to the contrary. Each shareholder of record, however, will continue to receive a separate proxy card. This practice, known as "householding," is designed to reduce our printing and postage costs. If you wish to receive separate copies of the annual report and proxy statement now or in the future, or to discontinue householding entirely, you may call our transfer agent, Registrar and Transfer Company, at (800) 368-5948, contact it by e-mail at info@rtco.com, or provide written instructions to Registrar and Transfer Company, 10 Commerce Drive, Cranford, New Jersey 07016-3572.

If you receive multiple copies of the annual report and proxy statement, you also may contact our transfer agent at the telephone number or address above to request householding. If your shares are held in street name through a bank, broker or other holder of record, you may request householding by contacting that bank, broker or other holder of record.

# SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 <br> FORM 10-K 

## ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 <br> For the fiscal year ended December 31, 2010

Commission file number: 000-31207
BANK MUTUAL CORPORATION
(Exact name of registrant as specified in its charter)

Wisconsin
(State or other jurisdiction of incorporation or organization)

## 39-2004336

(I.R.S. Employer Identification No.)

# 4949 West Brown Deer Road, Milwaukee, Wisconsin <br> (Address of principal executive offices) 

53223
(Zip Code)

Registrant's telephone number, including area code: (414) 354-1500
Securities registered pursuant to Section 12(b) of the Act:

## Common Stock, \$0.01 Par Value

(Title of each class)

The NASDAO Stock Market LLC
(Name of each exchange on which registered)

Securities registered pursuant to Section 12(g) of the Act:

## NONE

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act
$\qquad$
No

$$
\mathbf{X}
$$

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.
$\qquad$
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

$$
\text { Yes } \quad \mathbf{X} \quad \text { No }
$$

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [ ]

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files.)
$\qquad$
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. Large accelerated filer __ Accelerated filer $\quad \mathbf{X}$ Non-accelerated filer ___ Smaller reporting company ___ Indicate by check mark whether the registrant is a shell company (as defined in Rule $12 \mathrm{~b}-2$ of the act).

$$
\text { Yes No } \mathbf{X}
$$

As of February $28,2011,45,779,443$ shares of Common Stock were validly issued and outstanding. The aggregate market value of the Common Stock (based upon the $\$ 5.68$ last sale price on The NASDAQ Global Select Market on June 30, 2010, the last trading date of the Company's second fiscal quarter) held by non-affiliates (excluding outstanding shares reported as beneficially owned by directors and executive officers and unallocated shares under the Employee Stock Ownership Plan; does not constitute an admission as to affiliate status) was approximately $\$ 240$ million.

## Part of Form 10-K Into Which

Documents Incorporated by Reference

## Portions of Document are Incorporated

## BANK MUTUAL CORPORATION

FORM 10-K ANNUAL REPORT TO THE SECURITIES AND EXCHANGE COMMISSION FOR THE YEAR ENDED DECEMBER 31, 2010

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## Part I

## Cautionary Statement

This report contains or incorporates by reference various forward-looking statements concerning the Company's prospects that are based on the current expectations and beliefs of management. Forward-looking statements may contain words such as "anticipate," "believe," "estimate," "expect," "objective," "projection" and similar expressions or use of verbs in the future tense, and are intended to identify forward-looking statements; any discussions of periods after the date for which this report is filed are also forward-looking statements. The statements contained herein and such future statements involve or may involve certain assumptions, risks, and uncertainties, many of which are beyond the Company's control, that could cause the Company's actual results and performance to differ materially from what is expected. In addition to the assumptions and other factors referenced specifically in connection with such statements, the following factors could impact the business and financial prospects of the Company: general economic conditions, including high rates of unemployment and the significant instability in credit, lending, and financial markets; declines in the real estate market, which could further affect both collateral values and loan activity; high unemployment and other factors which could affect borrowers' ability to repay their loans; negative developments affecting particular borrowers, which could further adversely impact loan repayments and collection; illiquidity of financial markets and other negative developments affecting particular investment and mortgage-related securities, which could adversely impact the fair value of and/or cash flows from such securities; legislative and regulatory initiatives and changes, including action taken, or that may be taken, in response to difficulties in financial markets and/or which could negatively affect the right of creditors; monetary and fiscal policies of the federal government; increased competition and/or disintermediation within the financial services industry; the effects of further regulation and consolidation within the financial services industry, including substantial changes under the recently enacted Dodd-Frank Act; regulators' increasing expectations for financial institutions' capital levels and restrictions imposed on institutions to maintain or achieve those levels; potential changes in Fannie Mae and Freddie Mac, which could impact the home mortgage market; changes in tax rates, deductions and/or policies; changes in FDIC premiums and other governmental assessments; changes in deposit flows; changes in the cost of funds; fluctuations in general market rates of interest and/or yields or rates on competing loans, investments, and sources of funds; demand for loan or deposit products; demand for other financial services; changes in accounting policies or guidelines; natural disasters, acts of terrorism, or developments in the war on terrorism. Refer to "Item 1A. Risk Factors," below, as well as the factors discussed in Part II, "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations," for additional discussion.

## Item 1. Business

The discussion in this section should be read in conjunction with "Item 1A. Risk Factors," "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations,", "Item 7A. Quantitative and Qualitative Disclosures about Market Risk," and "Item 8. Financial Statements and Supplementary Data."

## General

Bank Mutual Corporation (the "Company") is a Wisconsin corporation headquartered in Milwaukee, Wisconsin. The Company owns $100 \%$ of the common stock of Bank Mutual (the "Bank") and currently engages in no substantial activities other than its ownership of such stock. Consequently, the Company's net income and cash flows are derived primarily from the Bank's operations and capital distributions. The Company is currently regulated as a savings and loan holding company by the Office of Thrift Supervision ("OTS"). However, this role will be assumed by the Federal Reserve in 2011. The Company's common stock trades on The NASDAQ Global Select Market under the symbol BKMU.

The Bank was founded in 1892 and is a federally-chartered savings bank headquartered in Milwaukee, Wisconsin. It is regulated by the OTS and its deposits are insured within limits established by the Federal Deposit Insurance Corporation ("FDIC"). However, the regulation of the Bank will be assumed by the Office of the Comptroller of the Currency ("OCC") in 2011. The Bank's primary business is community banking, which includes attracting deposits from and making loans to the general public and private businesses, as well as governmental and non-profit entities. In addition to deposits, the Bank obtains funds through borrowings from the Federal Home Loan Bank ("FHLB") of Chicago. These funding sources are principally used to originate loans, including one- to four-family residential loans, multi-family residential loans, commercial real estate loans, commercial business loans and lines of credit, and consumer loans and lines of credit. From time-to-time the Bank also purchases and/or participates in loans from third-party financial
institutions and is an active seller of residential loans in the secondary market. It also invests in mortgage-related and other investment securities.

The Company's principal executive office is located at 4949 Brown Deer Road, Milwaukee, Wisconsin, 53223, and its telephone number at that location is (414) 354-1500. The Company's website is www.bankmutualcorp.com. The Company will make available through that website, free of charge, its Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and amendments to those reports, as soon as reasonably practical after the Company files those reports with, or furnishes them to, the Securities and Exchange Commission ("SEC"). Also available on the Company's website are various documents relating to the corporate governance of the Company, including its Code of Ethics and its Code of Conduct.

## Market Area

At December 31, 2010, the Company had 78 banking offices in Wisconsin and one in Minnesota. At June 30, 2010, the Company had a $1.66 \%$ market share of all deposits held by FDIC-insured institutions in Wisconsin. The Company is the fifth largest financial institution headquartered in Wisconsin, based on deposit market share.

The largest concentration of the Company's offices is in southeastern Wisconsin, consisting of the Milwaukee Metropolitan Statistical Area ("MSA"), the Racine MSA, and the Kenosha, Wisconsin, and Lake County, Illinois MSA. The Company has 26 offices in these MSAs. The Company has also four offices in the Madison MSA, two offices in the Janesville/Beloit MSA, and six other offices in communities in east central Wisconsin.

The Company also operates 21 banking offices in northeastern Wisconsin, including the Green Bay MSA. Two of the offices in this region are near the Michigan border; therefore, the Company also draws customers from northern Michigan. Finally, the Company has 19 offices in northwestern Wisconsin, including the Eau Claire MSA, and one office in Woodbury, Minnesota, which is located near the Wisconsin state border on the eastern edge of the Minneapolis-St. Paul metropolitan area.

## Competition

The Company faces significant competition in attracting deposits, making loans, and selling other financial products and services. Wisconsin has many banks, savings banks, savings and loan associations, and tax-exempt credit unions, which offer the same types of banking products and services as the Company. The Company also faces competition from other types of financial service companies, such as mortgage brokerage firms, finance companies, insurance companies, brokerage firms, and mutual funds. As a result of electronic commerce, the Company also competes with financial service providers outside of Wisconsin.

Many of the Company's competitors have greater resources and/or offer services that the Company currently does not provide. For example, the Company does not offer trust services. However, the Company does offer mutual fund investments, tax-deferred annuities, credit life and disability insurance, property and casualty insurance, brokerage services, and investment advisory services through a subsidiary, BancMutual Financial \& Insurance Services, Inc.

## Lending Activities

General At December 31, 2010, the Company's total loans receivable was $\$ 1.3$ billion or $51.1 \%$ of total assets. The Company's loan portfolio consists primarily of mortgage loans, which includes loans secured by one- to four-family residences, multi-family properties, and commercial real estate properties, as well as construction and development loans secured by the same types of properties and land. To a lesser degree, the loan portfolio includes consumer loans consisting principally of home equity lines of credit, fixed and adjustable rate home equity loans, student loans, and automobile loans. Finally, the Company's loan portfolio also contains commercial business loans. The nature, type, and terms of loans originated or purchased by the Company are subject to federal and state laws and regulations. The Company has no significant concentrations of loans to particular borrowers or to borrowers engaged in similar activities. The Company's real estate loans are primarily secured by properties located in its primary market areas, as previously described. For specific information related to the Company's loans receivable for the periods covered by this report, refer to "Financial Condition-Loans Receivable" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations."

Residential Mortgage Lending The Company originates and purchases first mortgage loans secured by one- to four-family properties. At December 31, 2010, the Company's portfolio of these types of loans was $\$ 531.9$ million
or $37.9 \%$ of its gross loans receivable. Most of these loans are owner-occupied; however, the Company also originates first mortgage loans secured by second homes, seasonal homes, and investment properties.

The Company originates primarily conventional fixed rate residential mortgage loans and adjustable rate residential mortgage ("ARM") loans with maturity dates up to 30 years. Such loans generally are underwritten to Federal National Mortgage Association ("Fannie Mae") standards. In general, ARM loans are retained by the Company in its loan portfolio. Fixed rate mortgage loans are generally sold in the secondary market without recourse, although the Company typically retains the servicing rights to such loans. From time-to-time, the Company may elect to retain in its loan portfolio conventional fixed rate loans with maturities of up to 15 years, as well as certain loans with maturities up to 30 years. As a result of market competition in recent years, the Company has generally not charged loan origination fees.

The Company also originates "jumbo single family mortgage loans" in excess of the Fannie Mae maximum loan amount, which was $\$ 417,000$ for single family homes in its primary market areas in 2010. Fannie Mae has higher limits for two-, three- and four-family homes. The Company retains certain fixed rate jumbo mortgage loans, as well as all ARM jumbo mortgage loans, in its portfolio.

The Company also originates loans under programs administered by the State Veteran's Administration ("State VA"), the Wisconsin Housing and Economic Development Authority ("WHEDA"), the U.S. Department of Agriculture ("USDA") Guaranteed Rural Housing Program, and the Federal Housing Administration ("FHA"). Loans originated under State VA, WHEDA, and USDA programs are not held by the Company in its loan portfolio, although the Company retains the servicing rights for such loans. In the case of FHA loans, the Company receives a fee for its origination services, but does not retain the loan or the servicing rights.

From time-to-time the Company also originates fixed rate and adjustable rate mortgage loans under special programs for low- to moderate-income households and first-time home buyers. These programs are offered for Community Reinvestment Act ("CRA") purposes and are retained by the Company in its loan portfolio. Among the features of these programs are lower down payments, no mortgage insurance, and generally less restrictive requirements for qualification compared to the Company's conventional one- to four-family mortgage loans. These loans generally have maturities up to 30 years.

ARM loans pose credit risks different from the risks inherent in fixed rate loans, primarily because as interest rates rise, the underlying payments from the borrowers increase, which increases the potential for payment default. At the same time, the marketability and/or value of the underlying property may be adversely affected by higher interest rates. ARM loans originated by the Company are typically adjusted by a maximum of 200 basis points per adjustment period. The adjustments are usually annual, after the initial interest rate lock period. The Company originates ARM loans with lifetime caps set at $6 \%$ above the origination rate. Monthly payments of principal and interest are adjusted when the interest rate adjusts. The Company does not offer ARM loans with negative amortization. The Company currently utilizes the monthly average yield on United States treasury securities, adjusted to a constant maturity of one year ("constant maturity treasury index") as the index to determine the interest rate payable upon the adjustment date of ARM loans. Some of the ARM loans are granted with conversion options that provide terms under which the borrower may convert the mortgage loan to a fixed rate mortgage loan for a limited period early in the term (normally in the first five years) of the ARM loan. The terms at which the ARM loan may be converted to a fixed rate loan are established at the date of loan origination and are set to allow the Company to sell the loan into the secondary market upon conversion. The Company no longer originates ARM loans on an interest-only basis (whereby the borrower pays interest-only during the initial interest rate lock period). The Company's remaining investment in interest-only ARM loans does not constitute a material portion of its overall loan portfolio.

The volume and types of ARM loans the Company originates have been affected by the level of market interest rates, competition, consumer preferences, and the availability of funds. ARM loans are susceptible to early prepayment during periods of lower interest rates as borrowers refinance into fixed rate loans.

Residential mortgage loan originations are solicited from real estate brokers, builders, existing customers, community groups, other referral sources, and residents of the local communities located in the Company's primary market areas through its loan origination staff. The Company also advertises its residential mortgage loan products through local media, direct customer communications, and its website. Most residential mortgage loans are processed under the Fannie Mae alternative documentation programs. For alternative documentation loans, the Company requires applicants to complete a Fannie Mae loan application and requests income, asset and debt information from the
borrower. In addition to obtaining outside vendor credit reports on all borrowers, the Company also looks at other information to ascertain the creditworthiness of the borrower. In most instances, the Company utilizes Fannie Mae's Desktop Underwriter automated underwriting process. Loans that are processed under the alternative documentation program conform to secondary market standards and generally may be sold on the secondary market. Loans originated under Fannie Mae' alternative documentation program should not be confused with "Alt-A" loans or "no documentation" loans (i.e., "no doc" loans). No doc loans, as the name implies, do not require verification of employment; instead, the customer's stated income is used in the underwriting decision. The Company does not offer Alt-A or no doc loans, nor does it originate or purchase subprime loans.

The Company requires an appraisal of the real estate that secures a residential mortgage loan, which must be performed by a certified appraiser approved by the board of directors. Prior to 2009, however, the Company used a streamlined process in certain circumstances on existing mortgage loans that were refinanced or modified with the Company. In such instances, the Company relied on the original appraisal. A title insurance policy is required for all real estate first mortgage loans. Evidence of adequate hazard insurance and flood insurance, if applicable, is required prior to closing. Borrowers are required to make monthly payments to fund principal and interest (except for interestonly ARM mortgage loans, which the Company no longer originates) as well as private mortgage insurance and flood insurance, if applicable. With some exceptions for lower loan-to-value ratio loans, borrowers are also generally required to escrow in advance for real estate taxes. If borrowers with loans having a lower loan-to-value ratio want to handle their own taxes and insurance, an escrow waiver fee is charged. With respect to escrowed real estate taxes, the Company generally makes this disbursement directly to the borrower as obligations become due.

The Company's staff underwriters review all pertinent information prior to making a credit decision on an application. All recommendations to deny are reviewed by a designated senior officer of the Company, in addition to staff underwriters, prior to the final disposition of the application. The Company's lending policies generally limit the maximum loan-to-value ratio on single family mortgage loans secured by owner-occupied properties to $95 \%$ of the lesser of the appraised value or purchase price of the property. This limit is lower for loans secured by two-, three-, and four-family homes. Loans above $80 \%$ loan-to-value ratios are subject to private mortgage insurance to reduce the Company's exposure to less than $80 \%$ of value, except for certain low to moderate income loan program loans.

In addition to servicing the loans in its own portfolio, the Company continues to service most of the loans that it sells to Fannie Mae and other third-party investors ("loans serviced for others"). Servicing mortgage loans, whether for its own portfolio or for others, includes such functions as collecting monthly principal and interest payments from borrowers, maintaining escrow accounts for real estate taxes and insurance, and making certain payments on behalf of borrowers. When necessary, servicing of mortgage loans also includes functions related to the collection of delinquent principal and interest payments, loan foreclosure proceedings, and disposition of foreclosed real estate. As of December 31, 2010, loans serviced for others amounted to $\$ 1.1$ billion. These loans are not reflected in the Company's Consolidated Statements of Financial Condition.

When the Company services loans for others, it is compensated through the retention of a servicing fee from borrowers' monthly payments. The Company pays the third-party investors an agreed-upon yield on the loans, which is generally less than the interest agreed to be paid by the borrowers. The difference, typically 25 basis points or more, is retained by the Company and recognized as servicing fee income over the lives of the loans, net of amortization of capitalized mortgage servicing rights ("MSRs"). The Company also receives fees and interest income from ancillary sources such as delinquency charges and float on escrow and other funds.

Management believes that servicing mortgage loans for third parties provides a natural hedge against other risks inherent in the Company's mortgage banking operations. For example, fluctuations in volumes of mortgage loan originations and resulting gains on sales of such loans caused by changes in market interest rates will be partially offset by opposite changes in the amortization of the MSRs. These fluctuations are usually the result of actual loan prepayment activity and/or changes in management expectations for future prepayment activity, which impacts the amount of MSRs amortized in a given period. However, fluctuations in the recorded value of MSRs may also be caused by valuation adjustments required to be recognized under generally accepted accounting principles ("GAAP"). That is, the value of servicing rights may fluctuate because of changes in the future prepayment assumptions or discount rates used to periodically value the MSRs. Although management believes that most of the Company's loans that prepay are replaced by new loans (thus preserving the future servicing cash flow), GAAP requires impairment losses resulting from a change in future prepayment assumptions to be recorded when the change occurs. However, the offsetting gain on the sale of the new loan, if any, cannot be recorded under GAAP until the customer actually prepays the old loan and the new loan is sold in the secondary market. MSRs are particularly susceptible to
impairment losses during periods of declining interest rates during which prepayment activity typically accelerates to levels above that which had been anticipated when the servicing rights were originally recorded. Alternatively, in periods of increasing interest rates, during which prepayment activity typically declines, the Company could potentially recapture through earnings all or a portion of a previously established valuation allowance for impairment.

Consumer Loans At December 31, 2010, the Company's portfolio of consumer loans was $\$ 243.5$ million or 17.4\% of its gross loans receivable. Consumer loans include fixed term home equity loans, home equity lines of credit, home improvement loans, automobile loans, recreational vehicle loans, boat loans, deposit account loans, overdraft protection lines of credit, unsecured consumer loans, and to a lesser extent, unsecured consumer loans through credit card programs that are administered by third parties. In 2008 the Company ceased offering student loans through programs guaranteed by the federal government due to a lack of profitability. Student loans that continue to be held by the Company are administered by a third party.

The Company's primary focus in consumer lending has been the origination of loans secured by real estate, which includes home equity loans, home improvement loans, and home equity lines of credit. Underwriting procedures for the home equity and home equity lines of credit loans include a comprehensive review of the loan application, an acceptable credit score, verification of the value of the equity in the home, and verification of the borrower's income. Home equity and home improvement loan originations are developed through the cross-sales to existing customers, advertisements in local media, the Bank's website, and from time-to-time, direct mail.

The Company originates fixed rate home equity and home improvement term loans with combined loan-to-value ratios up to $89.9 \%$. Pricing on fixed rate home equity and home improvement term loans is periodically reviewed by management. Generally, loan terms are in the three to fifteen year range in order to minimize interest rate risk. Prior to 2010 the Company also originated variable rate home equity and home improvement term loans that had an initial fixed rate for one to three years then adjust annually or monthly depending upon the offering, with terms of up to 20 years. The Company discontinued offering variable rate home equity and home improvement term loans due to increased administrative burdens caused by changes in certain regulatory requirements.

The Company continues to originate home equity lines of credit. Home equity lines of credit are variable rate loans secured by a first or second mortgage on owner-occupied one- to four-family residences and second homes. Current interest rates on home equity lines of credit are tied to the prime rate, adjust monthly after an initial interest rate lock period, and range from prime rate minus 26 basis points to prime rate plus 175 basis points, depending on the loan-tovalue ratio. These loans generally have a floor of $4.99 \%$, although loans with a combined loan-to-value ratio greater than $80 \%$ have a floor of $6.99 \%$. Home equity line of credit loans are made for terms up to 10 years and require minimum monthly payments.

Consumer loans generally have shorter terms and higher rates of interest than conventional mortgage loans, but typically involve more credit risk because of the nature of the collateral and, in some instances, the absence of collateral. In general, consumer loans are more dependent upon the borrower's continuing financial stability, more likely to be affected by adverse personal circumstances, and often secured by rapidly depreciating personal property such as automobiles. In addition, various laws, including bankruptcy and insolvency laws, may limit the amount that may be recovered from a borrower. However, such risks are mitigated to some extent in the case of home equity loans and lines of credit. These types of loans are secured by a first or second mortgage on the borrower's residence for which the total principal balance outstanding (including the first mortgage) does not generally exceed $89.9 \%$ of the property's value at the time of the loan.

The Company believes that the higher yields earned on consumer loans compensate for the increased risk associated with such loans and that consumer loans are important to the Company's efforts to increase the interest rate sensitivity and shorten the average maturity of its loan portfolio.

In conjunction with its consumer lending activities, the Company offers customers credit life and disability insurance products underwritten and administered by an independent insurance provider. The Company receives commission revenue related to the sales of these products, although such amounts are not a material source of revenue for the Company.

Multi-family and Commercial Real Estate Loans At December 31, 2010, the Company's portfolio of multi-family and commercial real estate loans was $\$ 495.5$ million or $35.3 \%$ of its gross loans receivable. The Company's multifamily and commercial real estate loan portfolios consist of fixed rate and adjustable rate loans originated at prevailing market rates usually tied to various treasury indices. This portfolio generally consists of loans secured by
apartment buildings, office buildings, retail centers, warehouses, and industrial buildings. These loans typically do not exceed $80 \%$ of the lesser of the purchase price or an appraisal by an appraiser designated by us. Loans originated with balloon maturities are generally amortized on a 25 to 30 year basis with a typical balloon term of 3 to 5 years.

Loans secured by multi-family and commercial real estate are granted based on the income producing potential of the property, the financial strength of the borrower, and the appraised value of the property. In most cases, the Company also obtains personal guarantees from the principals involved. The Company's approval process includes a review of the other debt obligations and overall sources of flow available to the borrower and guarantors. The property's net operating income must be sufficient to cover the payments relating to the outstanding debt. The Company generally requires an assignment of rents or leases to be assured that the cash flow from the property will be used to repay the debt. Appraisals on properties securing multi-family and larger commercial real estate loans are performed by independent state certified fee appraisers approved by the board of directors. Title and hazard insurance are required as well as flood insurance, if applicable. Environmental assessments are performed on certain multi-family and commercial real estate loans in excess of $\$ 1.0$ million, as well as all loans secured by certain properties that the Company considers to be "environmentally sensitive." In addition, an annual review is performed on non-owneroccupied multi-family and commercial real estate loans over $\$ 1.0$ million.

Loans secured by multi-family and commercial real estate properties are generally larger and involve a greater degree of credit risk than one- to four-family residential mortgage loans. Such loans typically involve large balances to single borrowers or groups of related borrowers. Because payments on loans secured by multi-family and commercial real estate properties are often dependent on the successful operation or management of the properties, repayment of such loans may be subject to adverse conditions in the real estate market or the economy. In recent periods the Company has noted that borrowers' problems in areas unrelated to the properties that secure the Company's loans may have an adverse impact on such borrowers' ability to comply with the terms of the Company's loans.

The Bank's largest individual multi-family and commercial real estate loans, as well as its largest individual construction and development and commercial business loans (described below), are below the Bank's legal lending limit to a single borrower, which was approximately $\$ 37.0$ million at December 31, 2010. However, the Bank has an internal lending limit that is adjusted from time-to-time and is lower than its legal lending limit.

Construction and Development Loans At December 31, 2010, the Company's portfolio of construction and development loans was $\$ 83.5$ million or $5.9 \%$ of its gross loans receivable. These loans typically have terms of 18 to 24 months, are interest-only, and carry variable interest rates tied to the prime rate. Disbursements on these loans are based on draw requests supported by appropriate lien waivers. As a general matter, construction loans convert to permanent loans and remain in the Company's loan portfolio upon the completion of the project. Development loans are typically repaid as the underlying lots or housing units are sold. Construction and development loans are generally considered to involve a higher degree of risk than mortgage loans on completed properties. The Company's risk of loss on a construction and development loan is dependent largely upon the accuracy of the initial estimate of the property's value at completion of construction, the estimated cost of construction, and the borrower's ability to advance additional construction funds if necessary. In addition, in the event a borrower defaults on the loan during its construction phase, the construction project often needs to be completed before the full value of the collateral can be realized by the Company. Due to the economic environment, the Company suspended development lending in 2009, although it continues to engage in construction lending when the circumstances warrant. The Company is uncertain at this time when it will reinstate development lending.

Commercial Business Loans At December 31, 2010, the Company's portfolio of commercial business loans was $\$ 50.1$ million or $3.6 \%$ of its gross loans receivable. This portfolio consists of loans to businesses for equipment purchases, working capital term loans and lines of credit, debt refinancing, Small Business Administration ("SBA") loans, and domestic standby letters of credit. Typically, these loans are secured by general business security agreements, owner-occupied real estate, and personal guarantees. The Company offers variable, adjustable, and fixed rate commercial business loans. The Company also has commercial business loans that have an initial period where interest rates are fixed, generally one to five years, and thereafter are adjustable based on various indices. Fixed rate loans are priced at either a margin over the yield on U.S. Treasury issues with maturities that correspond to the maturities of the notes or to match competitive conditions and yield requirements. Term loans are generally amortized over a three to seven year period and line-of-credit commercial business loans generally have a term of one year and, in the case of small lines of credit, up to five years. All borrowers having an exposure to the Company of $\$ 500,000$ or more are reviewed annually, unless it is an investment real estate loan at which point the annual review occurs for loans over $\$ 1.0$ million.

Loan Approval Authority For one- to four-family residential loans intended for sale into the secondary market, the Company's staff underwriters are authorized by the board of directors to approve loans processed through the Fannie Mae Desktop Underwriter automated underwriting system up to the Fannie Mae conforming loan limits ( $\$ 417,000$ for single family residential units; higher limits for two-, three-, and four-family units and certain high-cost areas, as defined by the Federal Housing Finance Agency or "FHFA"). For residential loans intended to be held in the Company's loan portfolio, staff underwriters are authorized to approve loans processed through the Fannie Mae's automated underwriting system of $\$ 500,000$ or less, provided the loan-to-value ratio is $80 \%$ or less (and up to $90 \%$ with mortgage insurance) and the loan meets other specific underwriting criteria. All other residential loan relationships must be approved by a senior officer of the Company.

From time-to-time the Company has delegated limited lending authority to third-party originators under the Company's correspondent loan program whose loans are purchased by the Company. That approval is made in conjunction with the loan receiving an approval notification from the Fannie Mae or the Federal Home Loan Mortgage Corporation ("Freddie Mac") automated underwriting systems, as well as an approval notification from the correspondent's underwriter. This lending authority is delegated only after the Company has reviewed the quality standards of a specified number of loan files submitted to the Company by the correspondent. For those correspondents that are granted delegated limited lending authority, the Company continues to select for quality review a sample of $20 \%$ of the loans submitted by the correspondent for purchase by the Company.

Consumer loan underwriters have individual approval authority for secured loans ranging from $\$ 50,000$ to $\$ 150,000$ provided that the loan-to-value ratio on real estate does not exceed $80 \%$, or $90 \%$ on personal property, and that the loan meets other specific underwriting criteria. All other consumer loans must be approved by a senior officer. Consumer loan underwriters have individual approval authority for unsecured loans ranging from $\$ 10,000$ to $\$ 25,000$ provided the loan meets other specific underwriting criteria. All unsecured consumer loans in excess of $\$ 25,000$, or not meeting specific underwriting criteria, must be approved by a senior officer.

Certain individual lenders and senior officers in the multi-family and commercial real estate department have lending authority of $\$ 500,000$ or less for both existing and proposed construction of multi-family and commercial real estate properties. Two senior officers together have lending authority of $\$ 750,000$ or less and three senior officers together have lending authority of $\$ 1,000,000$ or less for multi-family and commercial real estate loans. All multi-family and commercial real estate loans over $\$ 1,000,000$ require approval of the executive loan committee of the board of directors.

Individual lenders in the commercial banking department have individual lending authority up to $\$ 250,000$ for secured commercial business loans and $\$ 50,000$ for unsecured loans. Two senior officers together have lending authority of $\$ 500,000$ or less for secured commercial business loans and $\$ 150,000$ or less for unsecured loans. Three senior officers together have lending authority of $\$ 1,000,000$ or less for secured commercial business loans and $\$ 250,000$ or less for unsecured loans. All secured business loans over $\$ 1,000,000$, or unsecured loans over $\$ 250,000$, require approval of the executive loan committee of the board of directors.

All loans approved by individuals and senior officers must be ratified by the executive loan committee of the board of directors at its next meeting following the approval.

## Asset Quality

General The Company has policies and procedures in place to manage its exposure to credit risk related to its lending operations. As a matter of policy, the Company limits its lending to geographic areas in which it has substantial familiarity and/or a physical presence. Currently, this is limited to certain specific market areas in Wisconsin and contiguous states. In addition, from time-to-time the Company will prohibit or restrict lending in situations in which the underlying business operations and/or collateral exceed management's tolerance for risk. For example, in 2008 the Company suspended the origination of loans secured by hotels, motels, resort properties, restaurants, and bars and in 2009 suspended land development loans, as previously noted. The Company obtains appraisals or similar estimates of value prior to the origination of mortgage loans or other secured loans. It also manages its exposure to risk by regularly monitoring loan payment status, conducting periodic site visits and inspections, obtaining regular financial updates from large borrowers and/or guarantors, corresponding regularly with large borrowers and/or guarantors, and/or updating appraisals as appropriate, among other things. These procedures are emphasized when a borrower has failed to make scheduled loan payments, has otherwise defaulted on the terms of the loan agreement, or when management has become aware of a significant adverse change in the financial
condition of the borrower, guarantor, or underlying collateral. These strategies, as well as a continued emphasis on quality loan underwriting, maintenance of sound credit standards for new loan originations, and annual evaluation of large credits have generally resulted in delinquency and non-performing asset ratios below the national average, although there can be no assurances that this will continue. For specific information relating to the Company's asset quality for the periods covered by this report, refer to "Financial Condition-Asset Quality" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations."

Internal Risk Ratings and Classified Assets Federal regulations require thrift institutions to classify their assets on a regular basis. Accordingly, the Company has internal policies and procedures in place to internally evaluate risk ratings on all of its loans and certain other assets. In general, these internal risk ratings correspond with regulatory requirements to adversely classify problem loans and certain other assets as "substandard," "doubtful," or "loss." A loan or other asset is adversely classified as substandard if it is determined to involve a distinct possibility that the Company could sustain some loss if deficiencies associated with the loan are not corrected. A loan or other asset is adversely classified as doubtful if full collection is highly questionable or improbable. A loan or other asset is adversely classified as loss if it is considered uncollectible, even if a partial recovery could be expected in the future. If an asset or portion thereof is classified as loss, the Company typically charges off such amount. The regulations also provide for a "special mention" designation, described as loans or assets which do not currently expose the Company to a sufficient degree of risk to warrant adverse classification, but which demonstrate clear trends in credit deficiencies or potential weaknesses deserving management's close attention (refer to the following paragraph for additional discussion).

Loans that are not classified special mention or adversely classified as substandard, doubtful, or loss are classified as "pass" or "watch" in accordance with the Company's internal risk rating policy. Pass loans are generally current on contractual loan and principal payments, comply with other contractual loan terms, and have no noticeable credit deficiencies or potential weaknesses. Watch loans are also generally current on payments and in compliance with loan terms, but a particular borrower's financial or operating conditions may exhibit early signs of credit deficiencies or potential weaknesses that deserve management's close attention. Such deficiencies and/or weaknesses typically include, but are not limited to, the borrower's financial or operating condition, deterioration in liquidity, increased financial leverage, declines in the condition or value of related collateral, recent changes management or business strategy, or recent developments in the economic, competitive, or market environment of the borrower. If adverse observations noted in these areas are not corrected, further downgrade of the loan may be warranted.

Delinquent Loans When a borrower fails to make required payments on a loan, the Company takes a number of steps to induce the borrower to cure the delinquency and restore the loan to a current status. In the case of one- to four-family mortgage loans, the Company's loan servicing department is responsible for collection procedures from the 15 th day of delinquency through the completion of foreclosure. Specific procedures include a late charge notice being sent at the time a payment is over 15 days past due with a second notice (in the form of a billing coupon) being sent before the payment becomes 30 days past due. Once the account is 30 days past due, the Company attempts telephone contact with the borrower. Letters are sent if contact has not been established by the 45th day of delinquency. On the 60th day of delinquency, attempts at telephone contact continue and stronger letters, including foreclosure notices, are sent. If telephone contact cannot be made, the Company sends either a qualified third party inspector or a loan officer to the property in an effort to contact the borrower. When contact is made with the borrower, the Company attempts to obtain full payment or work out a repayment schedule to avoid foreclosure of the collateral. Many borrowers pay before the agreed upon payment deadline and it is not necessary to start a foreclosure action. The collection procedures and guidelines as outlined by Fannie Mae, Freddie Mac, State VA, WHEDA, and Guaranteed Rural Housing are followed by the Company.

The collection procedures for consumer loans, excluding student loans and credit card loans, include sending periodic late notices to a borrower once a loan is 5 to 15 days past due depending upon the grace period associated with a loan. The Company attempts to make direct contact with a borrower once a loan becomes 30 days past due. If collection activity is unsuccessful, the Company may pursue legal remedies itself, refer the matter to legal counsel for further collection effort, seek foreclosure or repossession of the collateral (if any), or charge-off the loan. All student loans are serviced by a third party, which guarantees its servicing to comply with all U.S. Department of Education guidelines. The Company's student loan portfolio is guaranteed under programs sponsored by the U.S. government. Credit card loans are serviced by a third party administrator.

The collection procedures for multi-family, commercial real estate, and commercial business loans include sending periodic late notices to a borrower once a loan is past due. The Company attempts to make direct contact with a borrower once a loan becomes 15 days past due. The Company's managers of the multi-family and commercial real
estate loan areas review loans 10 days or more delinquent on a regular basis. If collection activity is unsuccessful, the Company may refer the matter to legal counsel for further collection effort. After 90 days, loans that are delinquent are typically proposed for repossession or foreclosure. Legal action requires the approval of the executive loan committee of the board of directors.

In working with delinquent borrowers, if the Company cannot develop a repayment plan that substantially complies with the original terms of the loan agreement, the Company's practice has been to pursue foreclosure or repossession of the underlying collateral. As a matter of practice, the Company does not restructure or modify troubled loans in a manner that results in a loss under accounting rules. Furthermore, the Company does not generally reclassify restructured or modified loans as performing loans if such loans were non-performing prior to the restructuring or modification.

The Company's policies require that management continuously monitor the status of the loan portfolio and report to the board of directors on a monthly basis. These reports include information on classified loans, delinquent loans, restructured or modified loans, allowance for loan losses, and foreclosed real estate.

Non-Accrual Policy With the exception of student loans that are guaranteed by the U.S. government, the Company generally stops accruing interest income on loans when interest or principal payments are 90 days or more in arrears or earlier when the future collectibility of such interest or principal payments may no longer be certain. In recent periods, the Company has experienced an increase in loans that meet the latter designation. In such cases, borrowers have often been able to maintain a current payment status, but are experiencing financial difficulties and/or the properties that secure the loans are experiencing increased vacancies, declining lease rates, and/or delays in unit sales. In such instances, management may stop accruing interest income on the loans even though the borrowers are current with respect to all contractual payments. Although the Company may no longer accrue interest on these loans, the Company may continue to record periodic interest payments received on such loans in interest income provided the borrowers remain current on the loans and provided, in the judgment of management, the Company's net recorded investment in the loans are deemed to be collectible. The Company designates loans on which it stops accruing interest income as non-accrual loans and establishes a reserve for outstanding interest that was previously credited to income. All loans on non-accrual are considered to be impaired. The Company returns a non-accrual loan to accrual status when factors indicating doubtful or uncertain collection no longer exist. In general, non-accrual loans are also adversely classified as substandard or doubtful in accordance with the Company's internal risk rating policy.

Foreclosed Properties and Repossessed Assets In the case of loans secured by real estate, foreclosure action generally starts when the loan is between the 90 th and 120 th day of delinquency following review by a senior officer and the executive loan committee of the board of directors. If, based on this review, the Company determines that repayment of a loan is solely dependent on the liquidation of the collateral, the Company will typically seek the shortest redemption period possible, thus waiving its right to collect any deficiency from the borrower and/or guarantor. Depending on whether the Company has waived this right and a variety of other factors outside the Company's control (including the legal actions of borrowers to protect their interests), an extended period of time could transpire between the commencement of a foreclosure action by the Company and its ultimate receipt of title to the property.

When the Company ultimately obtains title to the property through foreclosure or deed in lieu of foreclosure, it transfers the property to "foreclosed properties and repossessed assets" on the Company's Consolidated Statements of Financial Condition. In cases in which a borrower has surrendered control of the property to the Company or has otherwise abandoned the property, the Company may transfer the property to foreclosed properties as an "in substance foreclosure" prior to actual receipt of title. Foreclosed properties and repossessed assets are adversely classified as substandard or doubtful in accordance with the Company's internal risk rating policy.

Marketing of foreclosed real estate begins immediately following the Company taking title to the property. The marketing is usually undertaken by a realtor knowledgeable with the particular market. Mortgage insurance claims are filed if the loan had mortgage insurance coverage. The property is marketed after an appraisal is obtained and any mortgage insurance claims are filed.

Foreclosed real estate properties are initially recorded at the lower of the recorded investment in the loan or fair value. Thereafter, the Company carries foreclosed real estate at fair value less estimated selling costs (typically 5\% to $10 \%$ ). Foreclosed real estate is inspected periodically. Additional outside appraisals are obtained as deemed necessary or appropriate. Additional write-downs may occur if the property value deteriorates further after it is acquired. These additional write-downs are charged to the Company's results of operations as they occur.

In the case of loans secured by assets other than real estate, action to repossess the underlying collateral generally starts when the loan is between the 90 th and 120 th day of delinquency following review by management. The accounting for repossessed assets is similar to that described for real estate, above.

Loan Charge-Offs The Company typically records loan charge-offs at foreclosure, repossession, or liquidation and/or when the loan is otherwise deemed uncollectible. The amount of the charge-off will depend on the fair market value of the underlying collateral, if any, and may be zero if the fair market value exceeds the loan amount. All charge-offs are recorded as a reduction to allowance for loan losses. All charge-off activity is reviewed by the board of directors.

Allowance for Loan Losses The allowance for loan losses is maintained at a level believed adequate by management to absorb probable losses inherent in the loan portfolio and is based on factors such as the size and current risk characteristics of the portfolio, an assessment of individual problem loans and pools of homogenous loans within the portfolio, and actual loss, delinquency, and/or risk rating experience within the portfolio. The Company also considers current economic conditions and/or events in specific industries and geographical areas, including unemployment levels, trends in real estate values, peer comparisons, and other pertinent factors, to include regulatory guidance. Finally, as appropriate, the Company also considers individual borrower circumstances and the condition and fair value of the loan collateral, if any. For additional information relating to the Company's allowance for loan losses for the periods covered by this report, refer to "Results of Operations-Provision for Loan Losses" and "Financial Condition-Asset Quality" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations."

Determination of the allowance is inherently subjective as it requires significant management judgment and estimates, including the amounts and timing of expected future cash flows on loans, the fair value of underlying collateral (if any), estimated losses on pools of homogeneous loans based on historical loss experience, changes in risk characteristics of the loan portfolio, and consideration of current economic trends, all of which may be susceptible to significant change. Higher rates of loan defaults than anticipated would likely result in a need to increase provisions in future years. Also, increases in the Company's multi-family, commercial real estate, construction and development, and commercial business loan portfolios, could result in a higher allowance for loan losses as these loans typically carry a higher risk of loss. Finally, various regulatory agencies, as an integral part of their examination processes, periodically review the Company's loan and foreclosed real estate portfolios and the related allowance for loan losses and valuation allowance for foreclosed real estate. One or more of these agencies, specifically the OTS, may require the Company to increase the allowance for loan losses or the valuation allowance for foreclosed real estate based on their judgments of information available to them at the time of their examination, thereby adversely affecting the Company's results of operations. As a result of applying management judgment, it is possible that there may be periods when the amount of the allowance and/or its percentage to total loans or nonperforming loans may decrease even though non-performing loans may increase.

Periodic adjustments to the allowance for loan loss are recorded through provision for loan losses in the Company's Consolidated Statements of Income. Actual losses on loans are charged off against the allowance when the loan is deemed uncollectible. In the case of loans secured by real estate, this typically occurs when the Company receives title to the property as a result of a formal foreclosure proceeding, receipt of a deed in lieu of foreclosure, or when, in the judgment of management, an "in-substance foreclosure" has occurred. For loans that are not secured by real estate, charge-off typically occurs when the collateral is repossessed. Unsecured loans are charged off when the loan is determined to be uncollectible. Recoveries of loan amounts previously charged off are credited to the allowance as received. Management reviews the adequacy of the allowance for loan losses on a monthly basis. The board of directors reviews management's judgments related to the allowance for loan loss on at least a quarterly basis.

The Company maintains general allowances for loan loss against certain homogenous pools of loans. These pools generally consist of smaller one- to four-family, multi-family, commercial real estate, consumer, and commercial business loans that do not warrant individual review due to their size. In addition, pools may also consist of larger multi-family, commercial real estate, and commercial business loans that have not been individually identified as impaired by management. Certain of these pools, such as the one- to four-family and consumer loan pools, are further segmented according to the nature of the collateral that secures the loans. For example, the consumer loan pool is segmented by collateral type, such as loans secured by real estate, loans secured by automobiles, and loans secured by other collateral. The various loan pools are further segmented by management's internal risk rating of the loans. Management has developed factors for each pool or segment based on the historical loss experience of each pool or segment, recent delinquency performance, internal risk ratings, and consideration of current economic trends,
in order to determine what it believes is an appropriate level for the general allowance. Given the significant amount of management judgment involved in this process there could be significant variation in the Company's allowance for loan losses and provision for loan losses from period to period.

The Company maintains specific allowances for loan loss against individual loans that have been identified by management as impaired. These loans are generally larger loans, but management may also establish specific allowances against smaller loans from time-to-time. The allowance for loan loss established against these loans is based on one of two methods: (1) the present value of the future cash flows expected to be received from the borrower, discounted at the loan's effective interest rate, or (2) the fair value of the loan collateral, if the loan is considered to be collateral dependent. In the Company's experience, loss allowances using the first method have been rare. In working with problem borrowers, if the Company cannot develop a repayment plan that substantially complies with the original terms of the loan agreement, the Company's practice has been to pursue foreclosure or repossession of the underlying collateral. As a matter of practice, the Company does not restructure troubled loans in a manner that results in a loss under the first method. As a result, most loss allowances are established using the second method because the related loans have been deemed collateral dependent by management.

Management considers loans to be collateral dependent when, in its judgment, there is no source of repayment for the loan other than the ultimate sale or disposition of the underlying collateral. Factors management considers in making this determination typically include, but are not limited to, the length of time a borrower has been delinquent with respect to loan payments, the nature and extent of the financial or operating difficulties experienced by the borrower, the performance of the underlying collateral, the availability of other sources of cash flow or net worth of the borrower and/or guarantor, and the borrower's immediate prospects to return the loan to performing status. In some instances, because of the facts and circumstances surrounding a particular loan relationship, there could be an extended period of time between management's identification of a problem loan and a determination that it is probable that such loan is or will become collateral dependent. Based on recent experience, however, management has noted the length of time shorten between when a loan is classified as non-performing and when it is consider to be collateral dependent. In management's view, this development is attributable to the deterioration in commercial real estate markets during 2009 and 2010. Management believes this is a trend that will continue as long as economic conditions and/or commercial real estate values remain depressed.

When a loan becomes collateral dependent, management measures impairment based on the estimated fair value of the underlying collateral. Such estimates are based on management's judgment or, when considered appropriate, on an updated appraisal or similar evaluation. Updated appraisals are also typically obtained on or about the time of foreclosure or repossession of the underlying collateral. Prior to receipt of the updated appraisal, management has typically relied on the original appraisal and knowledge of the condition of the collateral, as well as the current market for the collateral, to estimate the Company's exposure to loss on a collateral dependent loan. In the judgment of management, this practice was acceptable in periods of relative stability in real estate markets. However, as a result of deterioration in commercial real estate markets during 2009 and 2010, as well as the Company's recent experience, management believes that as long as economic conditions and/or real estate markets remain depressed updated appraisals will continue to be obtained on collateral dependent loans earlier in the evaluation process than may have been typical during periods of more stable real estate markets.

For collateral dependent loans, the Company records allowance for loan losses and related provisions on each loan for which it is determined that the fair value of the collateral is less than the carrying value of the loan balance. This is true regardless of whether the estimate of fair value is based on an updated appraisal or on an internal management assessment.

## Investment Activities

General At December 31, 2010, the Company's portfolio of securities available-for-sale was $\$ 663.3$ million or $25.6 \%$ of its total assets. The Company's board of directors reviews and approves the Company's investment policy on an annual basis. Senior officers, as authorized by the board of directors, implement this policy. The board of directors reviews investment activity on a monthly basis.

The Company's investment objectives are to meet liquidity requirements and to generate a favorable return on investments without compromising objectives relating to overall risk exposure, including interest rate risk, credit risk, and investment portfolio concentrations. Federally-chartered savings banks have authority to invest in various types of assets, including U.S. Treasury obligations, securities of various federal agencies, state and municipal obligations, mortgage-related securities, mortgage derivative securities, certain certificates of deposit of insured banks and
savings institutions, certain bankers' acceptances, repurchase agreements, loans of federal funds, commercial paper, mutual funds, and, subject to certain limits, corporate debt and equity securities. From time-to-time the Company pledges eligible securities as collateral for certain deposit liabilities, FHLB advances, and other purposes permitted or required by law.

The Company's investment policy allows the use of hedging instruments such as financial futures, options, forward commitments, and interest rate swaps, but only with prior approval of the board of directors. Other than forward commitments related to its sale of residential loans in the secondary market, the Company did not have any investment hedging transactions in place at December 31, 2010. The Company's investment policy prohibits the purchase of non-investment grade bonds, although the Company may continue to hold investments that are reduced to less than investment grade after their purchase. Securities rated less than investment grade are required to be adversely classified as substandard in accordance with federal guidelines (refer to Asset Quality-Internal Ratings and Classified Assets," above). The Company's investment policy also prohibits any practice that the Federal Financial Institutions Examination Council ("FFIEC") considers to be an unsuitable investment practice. The Company does not invest in mortgage-related securities secured by subprime loans. The Company classifies securities as trading, held-to-maturity, or available-for-sale at the date of purchase. At December 31, 2010, all of the Company's investment and mortgage-related securities were classified as available-for-sale. These securities are carried at fair value with the change in fair value recorded as a component of shareholders' equity.

Investment Securities At December 31, 2010, the Company's portfolio of investment securities was $\$ 228.0$ million or $34.4 \%$ of its total portfolio of available-for-sale securities. The Company's investment securities consist principally of U.S. government and federal agency obligations and mutual funds. All of the Company's mutual fund investments are permissible investments under its investment policy and applicable laws and regulations. For additional discussion related to certain of the Company's mutual funds, refer to "Results of Operations--Non-Interest Income" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations."

Mortgage-Related Securities At December 31, 2010, the Company's portfolio of mortgage-related securities was $\$ 435.2$ million or $65.6 \%$ of its total portfolio of available-for-sale securities. Mortgage-related securities consist principally of mortgage-backed securities ("MBSs"), real estate mortgage investment conduits ("REMICs"), and collateralized mortgage obligations ("CMOs"). Most of the Company's mortgage-related securities are directly or indirectly insured or guaranteed by Freddie Mac, Fannie Mae, or the Government National Mortgage Association ("Ginnie Mae"). The remaining securities are investment-grade, private-label CMOs. Private-label CMOs generally carry higher credit risks and higher yields than mortgage-related securities insured or guaranteed by agencies of the U.S. Government. For additional discussion related to certain of the Company's private-label CMOs, refer to "Financial Condition-Securities Available-for-Sale" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations."

Mortgage-related securities generally yield less than the loans that underlie such securities because of the cost of payment guarantees or credit enhancements that reduce credit risk. However, mortgage-related securities are more liquid than individual mortgage loans.

In general, mortgage-related securities issued or guaranteed by Freddie Mac, Fannie Mae, and Ginnie Mae are weighted at no more than $20 \%$ for risk-based capital purposes, compared to the $50 \%$ risk weighting assigned to most non-securitized residential mortgage loans. Private-label CMOs are weighted at no more than $100 \%$ for risk-based capital purposes, unless such securities are rated less than investment grade, in which case they are weighted $200 \%$. While Freddie Mac, Fannie Mae, and Ginnie Mae securities carry a reduced credit risk as compared to nonsecuritized residential mortgage loans and private-label CMOs, they remain subject to the risk of a fluctuating interest rate environment and instability in related markets. Along with other factors, such as the geographic distribution of the underlying mortgage loans, changes in interest rates may alter the prepayment rate of those mortgage loans and affect the value of mortgage-related securities.

## Deposit Liabilities

At December 31, 2010, the Company's deposit liabilities were $\$ 2.1$ billion or $80.2 \%$ of its total liabilities and equity. The Company offers a variety of deposit accounts having a range of interest rates and terms for both retail and business customers. The Company currently offers regular savings accounts (consisting of passbook and statement savings accounts), interest-bearing demand accounts, non-interest-bearing demand accounts, money market accounts, and certificates of deposit. The Company also offers IRA time deposit accounts and health savings accounts. When the Company determines its deposit rates, it considers rates offered by local competitors, rates on U.S. Treasury
securities, rates on other sources of funds such as FHLB advances, and its deposit pricing model, which identifies the profitability of deposits at various price levels. For additional information, refer to "Financial Condition-Deposit Liabilities" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations."

Deposit flows are significantly influenced by general and local economic conditions, changes in prevailing interest rates, pricing of deposits, and competition. The Company's deposits are primarily obtained from the market areas surrounding its bank offices. The Company relies primarily on competitive rates, quality service, and long-standing relationships with customers to attract and retain these deposits. From time to time the Company has used third-party brokers and a nationally-recognized reciprocal deposit gathering network to obtain wholesale deposits. As of December 31, 2010, the Company did not have any brokered deposits outstanding and had less than $\$ 500,000$ in reciprocal deposits outstanding.

## Borrowings

At December 31, 2010, the Company's borrowed funds were $\$ 149.9$ million or $5.8 \%$ of its total liabilities and equity. The Company borrows funds to finance its lending, investing, operating, and, when active, stock repurchase activities. Substantially all of its borrowings take the form of advances from the FHLB of Chicago and are on terms and conditions generally available to member institutions. The Company's FHLB borrowings typically carry fixed rates of interest, have stated maturities, and are generally subject to significant prepayment penalties if repaid prior to their stated maturity. In addition, certain of the Company's advances have redemption features that permit the FHLB of Chicago to redeem the advances at its option on a quarterly basis. The Company prepaid a significant portion of its outstanding advances from the FHLB of Chicago in December 2010 and incurred a substantial penalty as a result of the prepayment (refer to "Results of Operations-Non-Interest Expense" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations," for additional discussion).

The Company has pledged one- to four-family mortgage loans and certain multi-family mortgage loans and available-for-sale securities as blanket collateral for these advances and future advances. For additional information regarding the Company's outstanding advances from the FHLB of Chicago as of December 31, 2010, refer to "Financial Condition-Borrowings" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations."

## Shareholders' Equity

At December 31, 2010, the Company's shareholders' equity was $\$ 313.0$ million or $12.1 \%$ of its total liabilities and equity. Although the Company is not required to maintain minimum capital at the consolidated level, the Bank is required to maintain specified amounts of capital pursuant to regulations promulgated by the OTS and the FDIC. The Bank's objective is to maintain its regulatory capital in an amount sufficient to be classified in the highest regulatory category (i.e., as a "well capitalized" institution). At December 31, 2010, the Bank exceeded all regulatory minimum requirements, as well as the amount required to be classified as a "well capitalized" institution. For additional discussion relating to regulatory capital standards refer to "Regulation and Supervision of the Bank-Regulatory Capital Requirements" and "-Prompt Corrective Action," below. For additional information related to the Company's equity and the Bank's regulatory capital for the periods covered by this report, refer to "Financial Condition-Shareholders' Equity" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations," as well as "Note 8. Shareholders' Equity" in "Item 8. Financial Statements and Supplementary Data."

In 2011, the Company itself will become subject to regulatory capital requirements at the consolidated level. Although rules relating to these new capital requirements have not been issued, management believes the rules will be substantially the same as the Bank and will not have a significant impact on the Company, its financial condition or results of operations. However, there can be no assurances. Refer to "Regulation and Supervision of the BankRegulatory Capital Requirements," below, for additional discussion.

The Company has paid quarterly cash dividends since its initial stock offering, which was in November 2000. However, there can be no assurance that the Company will be able to continue the payment of dividends in the future or that the level of dividends will not be further reduced. The payment of dividends in the future is discretionary with the Company's board of directors and will depend on the Company's operating results and financial condition, regulatory limitations, tax considerations, and other factors. Furthermore, the Company's ability to pay dividends is highly dependent on the Bank's ability to pay dividends to the Company. Banking regulators and lawmakers have become increasingly concerned with the levels of capital adequacy of financial institutions. Even though the Bank
exceeds all current regulatory standards and believes that it is well capitalized, the regulators' increasingly strict interpretation and enforcement of existing and new requirements, and the Bank's operating results, may affect the level of capital required to be maintained by the Bank and/or the percentage of income, if any, that may be used for dividends to the Company. This may affect the Company's ability to pay dividends to its shareholders. For additional information, refer to "Regulation and Supervision of the Bank-Dividend and Other Capital Distribution Limitations," below.

From time to time, the Company has repurchased shares of its common stock, and these repurchases have had the effect of reducing the Company's capital; further repurchases will continue to have the same effect. The Company regularly reviews its capital position, market conditions, and the cost of funds to determine whether share repurchases are appropriate. However, as with the payment of dividends above, the repurchase of common stock is discretionary with the Company's board of directors and will depend on a variety of factors, including market conditions for the Company's stock, the financial condition of the Company and the Bank, and actions by banking regulators the affect the ability of the Bank to pay dividends to the parent company. The Company's ability to repurchase its common stock may be affected by these actions. The Company does not have a current stock repurchase program. For additional information, refer to "Regulation and Supervision of the Bank-Dividend and Other Capital Distribution Limitations," below.

## Subsidiaries

BancMutual Financial \& Insurance Services, Inc. ("BMFIS"), a wholly-owned subsidiary of the Bank, provides investment, brokerage, and insurance services to the Bank's customers and the general public. Investment services include tax-deferred and tax-free investments, mutual funds, and government securities. Personal insurance, business insurance, life and disability insurance, mortgage protection products, and investment advisory services are also offered by BMFIS. Certain of BMFIS's brokerage and investment advisory services are provided through an operating agreement with a third-party, registered broker-dealer.
Mutual Investment Corporation ("MIC"), a wholly-owned subsidiary of the Bank, owns and manages investment and mortgage-related securities. First Northern Investment Inc. ("FNII"), a wholly-owned subsidiary of the Bank, also owns and manages investment and mortgage-related securities, as well a small number of one- to four-family mortgage loans.

MC Development LTD ("MC Development"), a wholly-owned subsidiary of the Bank, is involved in land development and sales. It owns five parcels of undeveloped land totaling 15 acres in Brown Deer, Wisconsin. In addition, in 2004, MC Development established Arrowood Development LLC with an independent third party to develop approximately 300 acres in Oconomowoc, Wisconsin. In the initial transaction; the third party purchased approximately one-half interest in that land, all of which previously had been owned by MC Development. There are currently no efforts underway to further develop either of these two properties.

Savings Financial Corporation ("SFC") was $50 \%$ owned by the Bank and $50 \%$ owned by another financial institution. SFC was originally formed to originate, sell, and service indirect automobile, recreational vehicle, and boat loans. Certain of these loans were purchased by the Bank. In 2006 the Bank discontinued the purchase of loans from SFC; SFC was dissolved in 2010.

In addition, the Bank has four wholly-owned subsidiaries that are inactive, but are reserved for possible future use in related or other areas.

## Employees

At December 31, 2010, the Company employed 682 full time and 82 part time associates. Management considers its relations with its associates to be good.

## Regulation and Supervision

## General

The Company is a Wisconsin corporation registered with the OTS as a unitary savings and loan holding company. The Company files reports with the OTS and is subject to regulation and examination by the OTS. As a Wisconsin corporation, the Company is subject to the provisions of the Wisconsin Business Corporation Law, and as a public
company, it is subject to regulation by the SEC. The Bank is a federally-chartered savings bank and is also subject to OTS requirements as well as those of the FDIC. Any change in these laws and regulations, whether by the OTS, the FDIC, or through legislation, could have a material adverse impact on the Company, the Bank, and the Company's shareholders. As noted below, it is expected that in 2011 the OTS will be combined with the OCC, which will become the Bank's primary regulator. The Federal Reserve will also become the Company's primary regulator.

Certain current laws and regulations applicable to the Company and the Bank, including coming changes to the identity and structure of their primary federal banking regulators and other consequences of recent legislation, are summarized below. These summaries do not purport to be complete and are qualified in their entirety by reference to such laws and regulations.

## Financial Services Industry Legislation and Related Actions

In response to instability in the U.S. financial system, lawmakers and federal banking agencies have taken various actions intended to stabilize the financial system and housing markets, and to strengthen U.S. financial institutions.

Dodd-Frank Act In 2010, Congress enacted the Dodd-Frank Wall Street Reform and Consumer Protection Act (the "Dodd-Frank Act"), which will significantly change the current financial institution regulatory structure and will affect the lending, investment, trading, and operating activities of financial institutions and their holding companies. The Dodd-Frank Act will eliminate the Company's and the Bank's current primary federal regulator, the OTS. The OCC will take over all functions and authority from the OTS relating to federal thrifts, such as the Bank, and the Federal Reserve will acquire supervisory and rule-making authority over all savings and loan holding companies, such as the Company. These regulatory changes will take effect on July 21, 2011, unless the Secretary of the Treasury opts to delay the transfer for up to an additional six months. The change in regulators may cause further changes in the procedures and requirements discussed below. The Dodd-Frank Act also requires the Federal Reserve to apply to savings and loan holding companies the current leverage and risk-based capital standards that insured depository institutions must follow, which includes consolidated capital requirements. Further, the Dodd-Frank Act has imposed new disclosure and governance requirements on publicly-held companies, such as the Company.

The Dodd-Frank Act also creates a new Consumer Financial Protection Bureau ("CFPB") with broad powers to supervise and enforce consumer protection laws. The CFPB will have broad rule-making authority for a wide range of consumer protection laws that apply to all banks and savings institutions, such as the Bank. However, institutions with $\$ 10$ billion or less in assets, such as the Bank, will be examined for CFPB compliance by their applicable bank regulators.

The Dodd-Frank Act broadens the base for FDIC insurance assessments, which will now be based on the average consolidated total assets less tangible equity capital of a financial institution. The Dodd-Frank Act also permanently increases the maximum amount of deposit insurance for insured institutions to $\$ 250,000$ per depositor.

Many of these provisions are subject to rule-making procedures and studies that will be conducted in the future, and the full effects of the Dodd-Frank Act on the Company and/or the Bank cannot yet be determined. However, these provisions, or any other aspects of currently-proposed or future regulatory or legislative changes to laws applicable to the financial industry, if enacted or adopted, may impact the profitability of the Company's or the Bank's business activities or change certain of their business practices, including our ability to offer new products, obtain financing, attract deposits, make loans, and achieve satisfactory interest spreads, and could expose the Company to additional costs, including increased compliance costs. These changes also may require the Company to invest significant management attention and resources to make any necessary changes to operations in order to comply and could therefore also materially affect the Company's and the Bank's business, financial condition, and results of operations.

Troubled Assets Relief Program In 2008 Congress established the Troubled Assets Relief Program ("TARP") in an effort to restore confidence in the nation's financial markets. As part of TARP, the Department of the Treasury created a voluntary Capital Purchase Program ("CPP"), under which it would purchase senior preferred equity shares of certain qualified financial institutions. It also created a financial stability plan that, among other things, established a Capital Assistance Program ("CAP") under which financial institutions could undergo comprehensive "stress tests" to evaluate their capital needs and their ability to absorb losses and continue lending. Due to the Company's level of capitalization and overall financial and operating condition, the Company did not participate in the CPP or the CAP.

## Regulation and Supervision of the Bank

General As a federally-chartered, FDIC-insured savings bank, the Bank is subject to extensive regulation by the OTS and the FDIC. As a result of the Dodd-Frank Act, the powers and duties of the OTS (including those described below) with respect to the Bank will be transferred to the OCC on July 21, 2011, unless deferred by the Secretary of the Treasury. Lending activities and other investments must comply with federal statutory and regulatory requirements. This federal regulation and supervision establishes a comprehensive framework of activities in which a federal savings bank may engage and is intended primarily for the protection of the FDIC and depositors rather than the shareholders of the Company. This regulatory structure gives authorities extensive discretion in connection with their supervisory and enforcement activities and examination policies, including policies regarding the classification of assets and the establishment of adequate loan loss reserves.

The OTS regularly examines the Bank and issues a report on its examination findings to the Bank's board of directors. The Bank's relationships with its depositors and borrowers are also regulated by federal law, especially in such matters as the ownership of savings accounts and the form and content of the Bank's loan documents.

The Bank must file reports with the OTS and the FDIC concerning its activities and financial condition, and must obtain regulatory approvals prior to entering into transactions such as mergers or acquisitions.

Regulatory Capital Requirements Although the Company itself is not currently required to maintain minimum capital at the consolidated level, OTS regulations require savings associations such as the Bank to meet three capital standards. In addition, after the Dodd-Frank Act becomes fully effective, the Company will be required to meet substantially the same consolidated capital standards as the Bank. The minimum standards are tangible capital equal to at least $1.5 \%$ of adjusted total assets, core capital equal to at least $3 \%$ of adjusted total assets, and risk-based capital equal to at least $8 \%$ of total risk-weighted assets. These capital standards are in addition to the capital standards promulgated by the OTS under its prompt corrective action regulations and standards required by the FDIC.

Core capital is common shareholders' equity, noncumulative perpetual preferred stock, related surplus, and noncontrolling interests in the equity accounts of fully consolidated subsidiaries, non-withdrawable accounts and pledged deposits of mutual savings associations, and qualifying supervisory goodwill, less non-qualifying intangible assets, mortgage servicing rights, and investments in certain non-includable subsidiaries. In the Bank's case, core capital is equal to tangible capital.

The risk-based capital standard for savings institutions requires the maintenance of total risk-based capital of at least $8 \%$ of risk-weighted assets. Risk-based capital is comprised of core and supplementary capital. Supplementary capital includes, among other items, cumulative perpetual preferred stock, perpetual subordinated debt, mandatory convertible subordinated debt, up to $45 \%$ of unrealized gains on available-for-sale equity securities with readily determinable fair values, and the portion of the allowance for loan losses not designated for specific loan losses (the portion is limited to a maximum of $1.25 \%$ of risk-weighted assets). Overall, supplementary capital is limited to $100 \%$ of core capital. A savings association calculates its risk-weighted assets by multiplying each asset and off-balance sheet item by various risk factors as determined by the OTS, which range from $0 \%$ for cash to $100 \%$ for delinquent loans, property acquired through foreclosure, commercial loans, and other assets.

OTS rules require a deduction from capital for institutions that have unacceptable levels of interest rate risk. The OTS calculates the sensitivity of an institution's net portfolio value based on data submitted by the institution using the OTS's interest rate risk measurement model. The amount of the interest rate risk component, if any, is deducted from an institution's total capital in to determine if it meets its risk-based capital requirement.

The Bank's objective is to maintain its regulatory capital in an amount sufficient to be classified in the highest regulatory category (i.e., as a "well capitalized" institution). At December 31, 2010, the Bank exceeded all regulatory minimum requirements, as well as the amount required to be classified as a "well capitalized" institution. Management also believes the Company would have exceeded all regulatory minimum requirements at December 31, 2010, had it been subject to consolidated capital requirements as of that date. For additional information related to the Company's equity and the Bank's regulatory capital for the periods covered by this report, refer to "Financial Condition-Shareholders' Equity" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations," as well as "Note 8. Shareholders' Equity" in "Item 8. Financial Statements and Supplementary Data."

Prompt Corrective Action The FDIC has established a system of prompt corrective action to resolve the problems of undercapitalized insured institutions. The OTS, as well as the other federal banking regulators, adopted the FDIC's regulations governing the supervisory actions that may be taken against undercapitalized institutions. These regulations establish and define five capital categories, in the absence of a specific capital directive, as follows:

## Category:

Well capitalized
Adequately capitalized

| Total Capital to Risk |
| :---: |
| Weighted Assets |
| $\geq 10 \%$ |
| $\geq 8 \%$ |
| $<8 \%$ |
| $<6 \%$ |

Tier 1 Capital to Risk
Weighted Assets $\geq 6 \%$ $\geq 4 \%$ $<4 \%$ $<3 \%$

Tier 1 Capital to<br>Total Assets<br>$\geq 5 \%$<br>$\geq 4 \%$ (1)<br>$<4 \%$ (2)<br>$<3 \%$

Under capitalized
$<6 \%$
Significantly undercapitalized
(1) $\geq 3 \%$ if the bank receives the highest rating under the uniform system.
(2) $<3 \%$ if the bank receives the highest rating under the uniform system.
(3) Tangible assets to capital of equal to or less than $2 \%$.

The severity of the action authorized or required under the prompt corrective action regulations increases as a bank's capital decreases within the three undercapitalized categories. For example, all savings associations are prohibited from paying dividends or other capital distributions or paying management fees to any controlling person if, following the distribution, the savings association would be undercapitalized. The FDIC and the OTS may restrict the growth of a savings association's assets. An undercapitalized savings association is required to file a capital restoration plan within 45 days of the date the savings association receives notice that it is within any of the three undercapitalized categories; the plan must be guaranteed by the holding company controlling the savings association. Banks that are significantly or critically undercapitalized are subject to a wider range of regulatory requirements and restrictions.

The FDIC has a broad range of grounds under which it may appoint a receiver or conservator for an insured depository institution. If grounds exist for appointing a conservator or receiver, the FDIC may require the institution to issue additional debt or stock, sell assets, be acquired, or combine with another depository institution. The FDIC is also required to appoint a receiver or a conservator for a critically undercapitalized institution within 90 days after it becomes critically undercapitalized or to take other action that would better achieve the purposes of the prompt corrective action provisions. The alternative action can be renewed for successive 90 -day periods, but if the institution continues to be critically undercapitalized for a specified period, a receiver generally must be appointed.

Dividend and Other Capital Distribution Limitations OTS regulations govern capital distributions by savings associations, which include cash dividends, stock repurchases, and certain other transactions charged against the capital account. A savings association must file an application with the OTS for approval of a capital distribution if (i) the total amount of capital distributions for the applicable calendar year exceeds the sum of the savings association's net income for that year to date plus the savings association's retained net income for the preceding two years; (ii) the savings association would not be at least adequately capitalized following the distribution; (iii) the distribution would violate any applicable statute, regulation, agreement or OTS-imposed condition; or (iv) the savings association is not eligible for expedited treatment of its filings.

In addition, even if an application is not required, a savings association must give the OTS notice at least 30 days before the board of directors declares a dividend or approves a capital distribution if the savings association is a subsidiary of a savings and loan holding company (as is the Bank), the savings association would not be well capitalized following the distribution, or the proposed distribution would affect capital in certain other ways.

The OTS may disapprove a notice or application if (i) the savings association would be undercapitalized, significantly undercapitalized or critically undercapitalized following the distribution; (ii) the proposed capital distribution raises safety and soundness concerns; or (iii) the capital distribution would violate a any applicable statute, regulation, agreement or OTS-imposed condition. The OTS has substantial discretion in making these decisions. For additional discussion related to the Company's dividends and share repurchases, refer to "Financial Condition-Shareholders' Equity" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operation."

Qualified Thrift Lender Test Federal savings associations must meet a qualified thrift lender ("QTL") test or they become subject to operating restrictions. The Bank met the QTL test as of December 31, 2010, and anticipates that it will maintain an appropriate level of mortgage-related investments (which must be at least $65 \%$ of portfolio assets)
and will otherwise continue to meet the QTL test requirements. Portfolio assets are all assets minus goodwill and other intangible assets, property used by the institution in conducting its business, and liquid assets not exceeding $20 \%$ of total assets. Compliance with the QTL test is determined on a monthly basis in nine out of every twelve months.

Liquidity Standards Each federal savings association must maintain sufficient liquidity to ensure its safe and sound operations. Management of the Bank believes it has established policies, procedures, and practices to maintain sufficient liquidity to meet the Bank's obligations and otherwise ensure its safe and sound operation.

Federal Home Loan Bank System The Bank is a member of the FHLB of Chicago, one of twelve regional Federal Home Loan Banks. Each Federal Home Loan Bank serves as a reserve or central bank for its members within its region. It is funded primarily from funds deposited by member financial institutions and proceeds from the sale of consolidated obligations of the Federal Home Loan Bank System. It makes loans to members pursuant to policies and procedures established by the board of directors of the FHLB of Chicago. The Bank prepaid a significant portion of its outstanding advances from the FHLB of Chicago in December 2010 and incurred a substantial penalty as a result of the prepayment (refer to "Results of Operations--Non-Interest Expense" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations," for additional discussion)

As a member, the Bank must meet certain eligibility requirements and must purchase and maintain stock in the FHLB of Chicago in an amount equal to the greater of (i) $1 \%$ of its mortgage-related assets at the most recent calendar year end, (ii) $5 \%$ of its outstanding advances from the FHLB of Chicago, or (iii) \$500. At December 31, 2010, the Bank was in compliance with this requirement. The FHLB of Chicago also imposes limits on advances made to member banks, including limitations relating to the amount and type of collateral and the amount of advances.

The Bank is a voluntary member of the FHLB of Chicago; however, withdrawal of membership is subject to approval under a consent order entered into by the FHLB of Chicago with its primary regulator. The FHLB of Chicago's agreement with its primary regulator requires the FHLB of Chicago to, among other things, not pay dividends unless it meets certain capital requirements and receives prior permission from its regulator. The FHLB of Chicago has not paid dividends from 2007 through 2010; it resumed payment of cash dividends at a relatively modest level in the first quarter of 2011. However, management is unable to determine whether the FHLB of Chicago will continue to pay dividends on its common stock or the amount of future dividends, if any. For additional discussion related to the Company's investment in the common stock of the FHLB of Chicago, refer to "Financial Condition-Other Assets" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations."

Deposit Insurance The deposit accounts held by customers of the Bank are insured by the FDIC up to maximum limits, as provided by law. Insurance on deposits may be terminated by the FDIC if it finds that the Bank has engaged in unsafe or unsound practices, is in an unsafe or unsound condition to continue operations or has violated any applicable law, regulation, rule, order or condition imposed by the FDIC or the OTS (as the Bank's primary regulator). The management of the Bank does not know of any practice, condition, or violation that might lead to termination of the Bank's deposit insurance.

The FDIC sets deposit insurance premiums based upon the risks a particular bank or savings association poses to its deposit insurance funds. Under the risk-based assessment system, the FDIC assigns an institution to one of three capital categorizations based on the institution's financial information. With respect to these three categorizations, institutions are classified as well capitalized, adequately capitalized or undercapitalized using ratios that are substantially similar to the prompt corrective action capital ratios discussed above. The FDIC also assigns an institution to one of three supervisory sub-categorizations within each capital group. This assignment is based on a supervisory evaluation provided by the institution's primary federal regulator and information that the FDIC determines to be relevant to the institution's financial condition and the risk posed to the deposit insurance fund.

An institution's assessment rate depends on the capital categorizations and supervisory sub-categorizations to which it is assigned. Under the risk-based assessment system, there are then four assessment risk categories to which different assessment rates are applied. Assessment rates for deposit insurance were increased in 2009 and range from seven basis points to 77.5 basis points, depending on the institution's categories and type of deposits. The capital and supervisory subgroup to which an institution is assigned by the FDIC is confidential. Any increase in insurance assessments could have an adverse effect on the earnings of insured institutions, including the Bank.

In February 2011 the FDIC adopted a final rule as required by the Dodd-Frank Act that changes the definition of a financial institution's deposit insurance assessment base and revises the deposit insurance risk-based assessment rate
schedule, among other things. Under the new rule the assessment base will change from an insured institution's domestic deposits (minus certain allowable exclusions) to an insured institution's average consolidated total assets minus average tangible equity and certain other adjustments. In addition, the assessment rates will change from the range noted in the previous paragraph to a range of 2.5 to 45 basis points, depending on the institution's capital category and supervisor sub-category, as previously described. The new rule will take effect in the quarter beginning April 1, 2011. For additional discussion regarding the potential financial statement impact of this new rule, refer to "Results of Operations - Non-Interest Expense" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations."

Under the Federal Deposit Insurance Reform Act of 2005 ("FDIRA"), insured depository institutions were granted certain assessment credits that could be used to offset certain insurance assessments. Through the first quarter of 2009, the Bank was able to offset a substantial portion of its assessment as a result of these credits. The Bank's credits then expired, which resulted in higher costs related to deposit insurance assessments in periods after the first quarter of 2009 .

In addition to the increase in the risk-based assessment rates in 2009 as noted in a previous paragraph, the FDIC also imposed a one-time special assessment against insured financial institutions in that year in order to bolster its insurance reserves. As a result of these developments, as well as the expiration of the Bank's premium credits described above, the Bank's deposit insurance premiums increased significantly in 2009 and 2010 compared to prior years. For additional discussion, refer to "Results of Operations--Non-Interest Expense" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations."

Also, during the fourth quarter of 2009 the FDIC required insured institutions to prepay their estimated quarterly deposit insurance assessments for all of 2010, 2011 and 2012. Accordingly, in December 2009 the Company prepaid $\$ 12.5$ million in deposit insurance premiums related to these periods. This prepaid amount was $\$ 8.7$ million as of December 31, 2010, and was recorded as a component of other assets in the Company's Consolidated Statements of Financial Condition. This amount will be continue to be charged to expense in future periods as the Company receives quarterly statements for FDIC deposit insurance assessments.

In 2008 the FDIC created the Transaction Account Guarantee Program ("TAGP"), which provided participating banks with full deposit insurance coverage for non-interest-bearing transaction deposit accounts, regardless of dollar amount through June 30, 2010, and later extended by the FDIC through December 31, 2010. The Dodd-Frank Act subsequently extended this insurance coverage on a broader basis for an additional two years through December 31, 2012. As such, the Bank's non-interest-bearing transaction deposit accounts are fully-insured under this program, which has not had and is not expected to have a material impact on the deposit insurance premiums paid by the Bank.

Transactions With Affiliates Sections 23A and 23B of the Federal Reserve Act govern transactions between an insured federal savings association, such as the Bank, and any of its affiliates, such as the Company. Federal Reserve Board Regulation W comprehensively implements and interprets Sections 23A and 23B.

An affiliate is any company or entity that controls, is controlled by or is under common control with it. A subsidiary of a savings association that is not also a depository institution or a "financial subsidiary" under the GLB Act is not treated as an affiliate; however, the OTS may treat subsidiaries as affiliates on a case-by-case basis. Sections 23A and 23B limit the extent to which an institution or a subsidiary may engage in "covered transactions" with any one affiliate to an amount equal to $10 \%$ of such savings association's capital stock and surplus, and limit all such transactions with all affiliates to $20 \%$ of such stock and surplus. All such transactions must be on terms that are consistent with safe and sound banking practices. The term "covered transaction" includes the making of loans, purchase of assets, issuance of guarantees and other similar types of transactions. In addition, the Dodd-Frank Act expanded covered transactions to include derivatives transactions and securities borrowing and lending transactions to the extent that they result in credit exposure to an affiliate. Further, most loans by a savings association to any of its affiliates must be secured by specified collateral amounts. In addition, any covered transaction by a savings association with an affiliate and any purchase of assets or services by an savings association from an affiliate must be on terms that are at least as favorable to the savings association as those that would be provided to a non-affiliate.
At December 31, 2010, the Company and Bank did not have any covered transactions.
Acquisitions and Mergers Under the federal Bank Merger Act, any merger of the Bank with or into another institution would require the approval of the OTS, or the primary federal regulator of the resulting entity if it is not an OTS-regulated institution. Refer also to "Acquisition of Bank Mutual Corporation," below.

Prohibitions Against Tying Arrangements Savings associations are subject to the prohibitions of 12 U.S.C. Section 1972 on certain tying arrangements. A savings association is prohibited, subject to exceptions, from extending credit to or offering any other service, or fixing or varying the consideration for such credit or service, on the condition that the customer obtain some additional service from the institution or its affiliates or not obtain services of a competitor.

Uniform Real Estate Lending Standards The federal banking agencies adopted uniform regulations prescribing standards for extensions of credit that are secured by liens on interests in real estate or made for the purpose of financing the construction of a building or other improvements to real estate. Under the joint regulations, all insured depository institutions must adopt and maintain written policies that establish appropriate limits and standards for such extensions of credit. These policies must establish loan portfolio diversification standards, prudent underwriting standards that are clear and measurable, loan administration procedures, and documentation, approval and reporting requirements. These lending policies must reflect consideration of the Interagency Guidelines for Real Estate Lending Policies that have been adopted by the federal bank regulators.

The Interagency Guidelines, among other things, require a depository institution to establish internal loan-to-value limits for real estate loans that are not in excess of the following supervisory limits:

- for loans secured by raw land, the supervisory loan-to-value limit is $65 \%$ of the value of the collateral;
- for land development loans (i.e., loans for the purpose of improving unimproved property prior to the erection of structures), $75 \%$;
- for loans for the construction of commercial, multi-family or other non-residential property, $80 \%$;
- for loans for the construction of one- to four-family properties, $85 \%$; and
- for loans secured by other improved property (e.g., farmland, completed commercial property and other income-producing property, including non-owner occupied, one- to four-family property), $85 \%$.

Although there is no supervisory loan-to-value limit for owner-occupied one- to four-family and home equity loans, the Interagency Guidelines provide that an institution should require credit enhancement in the form of mortgage insurance or readily marketable collateral for any such loan with a loan-to-value ratio that equals or exceeds $90 \%$ at origination. In December 2010, the federal government issued an update to the Interagency Guidelines that provided additional clarification as to expectations for prudent appraisal and evaluation policies, procedures, and practices in light of the Dodd-Frank Act and other federal statutory changes affecting appraisals.

Community Reinvestment Act Under the Community Reinvestment Act ("CRA"), any insured depository institution, including the Bank, must, consistent with its safe and sound operation, help meet the credit needs of its entire community, including low and moderate income neighborhoods. The CRA does not establish specific lending requirements or programs nor does it limit an institution's discretion to develop the types of products and services that it believes are best suited to its particular community. The CRA requires the OTS to assess the institution's record of meeting the credit needs of its community and to take such record into account in its evaluation of certain applications by such institution, including applications for additional branches and acquisitions.

Among other things, the CRA regulations contain an evaluation system that rates an institution based on its actual performance in meeting community needs. In particular, the evaluation system focuses on three tests:

- a lending test, to evaluate the institution's record of making loans in its service areas;
- an investment test, to evaluate the institution's record of making community development investments; and
- a service test, to evaluate the institution's delivery of services through its branches, ATMs and other offices.

The CRA requires the OTS, in the case of the Bank, to provide a written evaluation of a savings association's CRA performance utilizing a four-tiered descriptive rating system and requires public disclosure of the CRA rating. The Bank received a "satisfactory" overall rating in its most recent CRA examination.

Safety and Soundness Standards Each federal banking agency, including the OTS, has guidelines establishing general standards relating to internal controls, information and internal audit systems, loan documentation, credit
underwriting, interest rate exposure, asset growth, asset quality, customer privacy, liquidity, earnings, and compensation and benefits. The guidelines require, among other things, appropriate systems and practices to identify and manage the risks and exposures specified in the guidelines. The guidelines also prohibit excessive compensation as an unsafe and unsound practice.

Loans to Insiders A savings association's loans to its executive officers, directors, any owner of more than $10 \%$ of its stock (each, "an insider") and certain entities affiliated with any such person (an insider's "related interest") are subject to the conditions and limitations imposed by Section 22(h) of the Federal Reserve Act and the Federal Reserve Board's Regulation O thereunder. Under these restrictions, the aggregate amount of the loans to any insider and the insider's related interests may not exceed the loans-to-one-borrower limit applicable to national banks (comparable to the limit applicable to the Bank's loans). All loans by a savings association to all insiders and related interests in the aggregate may not exceed the savings association's unimpaired capital and surplus. With certain exceptions, loans to an executive officer (other than loans for the education of the officer's children and certain loans secured by the officer's residence) may not exceed the greater of $\$ 25,000$ or $2.5 \%$ of the savings association's unimpaired capital and surplus, but in no event more than $\$ 100,000$. Regulation $O$ also requires that any proposed loan to an insider or a related interest be approved in advance by a majority of the board of directors of the savings association, without the vote of any interested director, if such loan, when aggregated with any existing loans to that insider and the insider's related interests, would exceed either $\$ 500,000$ or the greater of $\$ 25,000$ or $5 \%$ of the savings association's unimpaired capital and surplus. Generally, such loans must be made on substantially the same terms as, and follow credit underwriting procedures that are no less stringent than, those that are prevailing at the time for comparable transactions with other persons and must not present more than a normal risk of collectability. There is an exception for extensions of credit pursuant to a benefit or compensation plan of a savings association that is widely available to employees that does not give preference to officers, directors, and other insiders. As of December 31,2010 , total loans to insiders were $\$ 595,000$ (including $\$ 383,000$ which relates to residential mortgages that have been sold in the secondary market).

The Patriot Act The Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 (the "Patriot Act") gives the federal government powers to address terrorist threats through enhanced domestic security measures and surveillance powers, increased information sharing, and broadened anti-money laundering requirements. Title III of the Patriot Act encourages information sharing among regulatory agencies and law enforcement bodies and imposes affirmative obligations on a range of financial institutions, including savings associations. Title III's requirements on financial institutions include:

- Such institutions must establish anti-money laundering programs that include, at minimum; (i) internal policies, procedures, and controls; (ii) specific designation of an anti-money laundering compliance officer; (iii) ongoing employee training programs, and (iv) an independent audit function to test the program.
- Bank regulators, may issue regulations that provide for minimum standards with respect to customer identification at the time new accounts are opened.
- Institutions that establish, maintain, or manage private banking accounts or correspondent accounts in the United States for non-United States persons or their representatives (including foreign individuals visiting the United States) must establish appropriate, specific, and, where necessary, enhanced due diligence policies, procedures, and controls designed to detect and report money laundering.
- Institutions may not establish, maintain, administer or manage correspondent accounts for foreign shell banks and are subject to recordkeeping obligations relating to foreign bank correspondent accounts.
- Bank regulators are directed to consider a holding company's effectiveness in combating money laundering when ruling on Federal Reserve Act and bank merger applications.


## Regulation and Supervision of the Company

Holding Company Regulation The Company is registered with the OTS as a unitary savings and loan holding company and is subject to regulation and supervision by the OTS. The OTS has enforcement authority over the Company and its non-savings institution subsidiaries. Among other things, this authority permits the OTS to restrict or prohibit activities that are determined to be a risk to the Bank and to monitor and regulate the Company's capital and activities such as dividends and share repurchases that can affect capital. As a result of the Dodd-Frank Act, the
powers and duties of the OTS relating to savings and loan holding companies, including rule-making and supervision authority, will be transferred to the Federal Reserve.

The Company is limited to activities permissible for financial holding companies, which are activities that are financial in nature, including underwriting equity securities and insurance, incidental to financial activities or complementary to a financial activity.

Federal law prohibits a savings and loan holding company from acquiring control of another savings institution or holding company without prior written regulatory approval. With some exceptions, it also prohibits the acquisition or retention of more than $5 \%$ of the equity securities of a company engaged in activities that are not closely related to banking or financial in nature or acquiring an institution that is not federally-insured. In evaluating applications to acquire savings institutions, the regulator must consider the financial and managerial resources, future prospects of the institution involved, the effect of the acquisition on the risk to the insurance fund, the convenience and needs of the community and competitive factors.

Federal Securities Laws The Company's common stock is registered with the SEC under the Securities Exchange Act of 1934. The Company is therefore subject to the information, proxy solicitation, insider trading restrictions and other requirements under the Securities Exchange Act. As a publicly-traded company, the Company is also subject to legislation intended to strengthen the securities markets and public confidence in them; for example, the Dodd-Frank Act includes requirements for enhanced disclosure and governance requirements for all public companies. Because some OTS accounting and governance regulations also refer to the SEC's regulations, the SEC rules may also affect the Bank.

Acquisition of Bank Mutual Corporation No person may acquire control of the Company (or the Bank) without first obtaining the approval of such acquisition by the appropriate federal regulator. Currently, under the federal Change in Bank Control Act and the Savings and Loan Holding Company Act, any person, including a company, or group acting in concert, seeking to acquire $10 \%$ or more of the outstanding shares of the Company must file a notice with the OTS. In addition, any person or group acting in concert seeking to acquire more than $25 \%$ of the Company's common stock must obtain the prior approval of the OTS. The OTS generally has 60 days in which to act on such applications.

## Federal and State Taxation

Federal Taxation The Company and its subsidiaries file a calendar year consolidated federal income tax return, reporting income and expenses using the accrual method of accounting. The federal income tax returns for the Company's subsidiaries have been examined and audited or closed without audit by the Internal Revenue Service for tax years through 2007.

Depending on the composition of its items of income and expense, the Company may be subject to alternative minimum tax ("AMT") to the extent AMT exceeds the regular tax liability. AMT is calculated at $20 \%$ of alternative minimum taxable income ("AMTI"). AMTI equals regular taxable income increased by certain tax preferences, including depreciation deductions in excess of allowable AMT amounts, certain tax-exempt interest income and 75\% of the excess of adjusted current earnings ("ACE") over AMTI. ACE equals AMTI adjusted for certain items, primarily accelerated depreciation and tax-exempt interest. The payment of AMT would create a tax credit, which can be carried forward indefinitely to reduce the regular tax liability in future years.

State Taxation Prior to 2009, the state of Wisconsin imposed a corporate franchise tax of $7.9 \%$ on the separate taxable incomes of the members of the Company's consolidated income tax group, excluding its Nevada subsidiaries. Under that law, the income of the Nevada subsidiaries was only subject to taxation in Nevada, which currently does not impose a corporate income or franchise tax. However, beginning in 2009, Wisconsin law was amended to significantly restrict the tax benefits of out-of-state investment subsidiaries through the enactment of combined reporting legislation. As a result, the Company's consolidated income tax group is subject to combined reporting, which will result in Wisconsin income taxes being imposed on the earnings of the Bank's out-of-state investment subsidiaries beginning in 2009. For additional discussion regarding the impact of this change, refer to "Results of Operations-Income Tax Expense (Benefit)" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations." Also, refer to "Item 1A. Risk Factors," for additional discussion.

## Item 1A. Risk Factors

In addition to the discussion and analysis set forth in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations," and the cautionary statements set forth in "Item 1. Business," the following risk factors should be considered when evaluating the Company's results of operations, financial condition, and outlook.

## The Global Credit Market Instability and Weak Economic Conditions May Significantly Affect the Company's Liquidity, Financial Condition, and Earnings

Global financial markets recently have been, and continue to be, unstable and unpredictable, and economic conditions have been weak. Developments relating to the federal budget and federal borrowing authority could also negatively impact these markets. Continued, and potentially increased, volatility, instability and weakness could affect the Company's ability to sell investment securities and other financial assets, which in turn could adversely affect the Company's liquidity and financial position. This instability also could affect the prices at which the Company could make any such sales, which could adversely affect its earnings and financial condition. Conditions could also negatively affect the Company's ability to secure funds or raise capital for acquisitions and other projects, which in turn, could cause the Company to use deposits or other funding sources for such projects.

In addition, the instability of the markets and weakness of the economy could affect the strength of the Company's customers or counterparties, their willingness to do business, and/or their ability to fulfill their obligations, which could further affect the Company's earnings. Current conditions, including high unemployment, weak corporate performance, soft real estate markets, and the decline of home sales and property values, could negatively affect the volume of loan originations and prepayments, the value of the real estate securing the Company's mortgage loans, and borrowers' ability to repay loan obligations, all of which could adversely impact the Company's earnings and financial condition.

## The Company's Actual Loan Losses May Exceed its Allowance for Loan Losses, Which Could Have a Material Adverse Affect on the Company's Earnings

The Company has policies and procedures in place to manage its exposure to risk related to its lending operations. These practices include, among other things, geographic limits; restrictions on lending in certain situations; underwriting practices; regularly monitoring loan payment status; and/or corresponding regularly with and obtaining regular financial updates from large borrowers and/or guarantors. However, despite these practices, the Company's loan customers may not repay their loans according to the terms of the loans and the collateral securing the payment of these loans may be insufficient to pay any remaining loan balance. Continued economic weakness, including high unemployment rates and declining values of the collateral underlying loans, may affect borrowers' ability to repay their loan obligations that could lead to increased loan losses or provisions. As a result, the Company may experience significant loan losses, including losses that may exceed the amounts established in the allowance for loan losses, which could have a material adverse effect on its operating results.

## Further Declines in the Real Estate Values May Continue to Adversely Affect Collateral Values and the Company's Profits

The Company's market areas have generally experienced a decline in real estate values, an increase in residential and non-residential tenant vacancies, and weakness in the market for sale of new properties. These developments could negatively affect the value of the collateral securing the Company's mortgage and related loans. That decrease in value could in turn lead to increased losses on loans in the event of foreclosures. Increased losses would affect the Company's loan loss allowance and may cause it to increase its provision for loan losses resulting in a charge to earnings.

## Some of the Company's Lending Activities Are Riskier than One- to Four-Family Real Estate Loans

The Company has identified commercial real estate, commercial business, construction, and consumer loans as areas for lending emphasis and has recently augmented its personnel to increase its penetration in the commercial lending market. While lending diversification is being pursued for the purpose of increasing net interest income, these types of loans historically have carried greater risk of payment default than residential real estate loans. As the volume of these loans increases, credit risk increases. In the event of continued substantial borrower defaults and/or increased defaults resulting from these diverse types of lending, the Company's provision for loan losses would further increase and loans may be written off, and therefore, earnings would be reduced.

## The Bank's Ability to Pay Dividends to the Company Is Subject to Current and Potential Future Limitations

 That May Affect the Company's Ability to Pay Dividends to Its Shareholders and Repurchase Its StockThe Company is a separate legal entity from the Bank and engages in no substantial activities other than its ownership of the common stock of the Bank. Consequently, the Company's net income and cash flows are derived primarily from the Bank's operations and capital distributions. The availability of dividends from the Bank to the Company is limited by various statutes and regulations, including those of the OTS; as a result, it is possible, depending on the results of operations and the financial condition of the Bank and other factors, that the OTS could restrict the payment by the Bank of dividends or other capital distributions or take other actions which could negatively affect the Bank's results and dividend capacity. The federal regulators have become increasingly stringent in their interpretation, application and enforcement of banks' capital requirements, which also could affect the OTS's willingness to approve Bank dividends to the Company. If the Bank is required to further reduce its dividends to the Company, or is unable to pay dividends at all, the Company may not be able to pay dividends to its shareholders at existing levels or at all and/or may not be able to repurchase its common stock.

## The Company Has Significant Goodwill That It May Need to Write Off (Expense) in the Future

The Company has $\$ 52.6$ million in goodwill as of December 31, 2010. The Company analyzes goodwill for impairment on an annual basis or more frequently when, in the judgment of management, an event has occurred that may indicate that additional analysis is required. At some point in the future, particularly in the event of deterioration in the Company's financial condition or operating results, further weakness in the financial institutions industry, and/or continued economic weakness, the Company's goodwill could become impaired and it would need to write all or a portion of it off as a reduction to earnings in the period in which it becomes impaired.

## Recent and Future Legislation and Rulemaking in Response to Market and Economic Conditions May Significantly Affect the Company's Results of Operations and Financial Condition

Instability. volatility, and failures in the credit and financial institutions markets have led regulators and legislators to consider and/or adopt proposals that will significantly affect financial institutions and holding companies, including the Company. Legislation such as the Emergency Economic Stabilization Act of 2008, the American Recovery and Reinvestment Act of 2009, and the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010, as well as programs such as the Troubled Assets Relief Program, were adopted. Although designed to address capital and liquidity issues in the banking system, there can be no assurance as to the ultimate impact of these actions on financial markets. The failure of these actions could have a material, adverse effect on the Company's business, financial condition, results of operations, access to credit or the value of the Company's securities.

Recent legislation, and further legislative and regulatory proposals to reform the U.S. financial system will affect the Company and the Bank. These acts and regulatory actions, as well as future legislative and regulatory proposals, will, among other things, replace the OTS as the Bank's and the Company's primary regulator (likely in 2011), create a Consumer Financial Protection Agency, impose capital requirements upon the Company, and subject financial institutions to significant further regulation in many aspects of their business. Under pending proposals, the roles of Fannie Mae and/or Freddie Mac could be substantially altered or eliminated, which could have a significant effect on the housing market in the United States and our lending for real estate mortgages. Additionally, the FDIC has changed the basis for its assessment of deposit insurance fees, and higher taxes and/or special fees or assessments have been proposed to apply to some or all businesses in general, or financial institutions specifically, which could create direct additional costs for the Company.

Also, the economic conditions have resulted in periodic attempts by federal, state, and/or local governments to legislate foreclosure forbearance, forced loan modifications, "cram downs" of losses to lenders in bankruptcy proceedings, or "upkeep laws" for foreclosed properties. Such efforts, if successful, could lead to increased loan charge-offs or loan loss provisions and/or reduced income. These efforts could also adversely affect the value of certain mortgage-related securities not guaranteed by Freddie Mac, Fannie Mae, and Ginnie Mae, such as private-label CMOs.

The recently-enacted laws, proposed acts, taxes and fees, or any other legislation or regulations ultimately enacted, could materially affect the Company, the Bank and their operations and profitability by imposing additional regulatory burdens and costs, imposing limits on fees and other sources of income, and otherwise more generally affecting the conduct of their business.

The Company is a voluntary member of the FHLB of Chicago, and holds shares in the FHLB of Chicago as a condition of borrowing money from it. From 2007 through 2010, the FHLB of Chicago was required to suspend payment of dividends on its stock, although it recently resumed payment of a modest cash dividend in the first quarter of 2011. However, if there are any developments in the future that impair the value of the common stock of the FHLB of Chicago, the Company would be required to write down the value of the shares that it holds, which in turn could affect the Company's net income and shareholders' equity.

## The Interest Rate Environment May Have an Adverse Impact on the Company's Net Interest Income

Interest rates have been volatile in recent years, even though they were relatively stable in 2009 and 2010. A volatile interest rate environment makes it difficult for the Company to coordinate the timing and amount of changes in the rates of interest it pays on deposits and borrowings with the rates of interest it earns on loans and securities. In addition, volatile interest rate environments cause corresponding volatility in the demand by individuals and businesses for the loan and deposit products offered by the Company. This volatility has a direct impact on the Company's net interest income, and consequently, its net income. Future interest rates could continue to be volatile and management is unable to predict the impact such volatility would have on the net interest income and profits of the Company.

## Changes in Market Interest Rates or Other Conditions May Have an Adverse Impact on the Fair Value of the Company's Available-for-Sale Securities, Shareholders' Equity, and Profits

GAAP requires the Company to carry its securities at fair value on its balance sheet. Unrealized gains or losses on these securities, reflecting the difference between the fair market value and the amortized cost, net of its tax effect, are reported as a component of shareholders' equity. When market rates of interest increase, the fair value of the Company's securities available-for-sale generally decreases and equity correspondingly decreases. When rates decrease, fair value generally increases and shareholders' equity correspondingly increases. However, due to significant disruptions in global financial markets during 2008, this usual relationship was disrupted. Despite a declining interest rate environment during that period, certain of the Company's available-for-sale securities declined in value, its private-label CMOs in particular. Although the value of these securities recovered somewhat in 2009 and 2010, management expects continued volatility in the fair value of its private-label CMOs and is not able to predict when or if the fair value of such securities will fully recover.

## Wisconsin Tax Developments Could Reduce the Company's Net Income

Like many Wisconsin financial institutions, the Company has non-Wisconsin subsidiaries that hold and manage investment assets and loans, the income from which has not been subject to Wisconsin tax prior to 2009. The Wisconsin Department of Revenue (the "Department") has instituted an audit program specifically aimed at financial institutions' out-of-state investment subsidiaries. The Department has asserted the position that some or all of the income of the out-of-state subsidiaries in years prior to 2009 was taxable in Wisconsin. In 2010 the Department's auditor issued a Notice of Proposed Audit Report to the Bank which proposes to tax all of the income of the Bank's out-of-state investment subsidiaries for all periods that are still open under the statute of limitations, which includes tax year back to 1997. This is merely a preliminary determination made by the auditor and does not represent a formal assessment. The Bank's outside legal counsel has met with representatives of the Department to discuss, and object to, the auditor's proposed adjustments. The Department has not yet responded to the Company's objection.

Management continues to believe that the Bank has reported income and paid Wisconsin taxes in prior periods in accordance with applicable legal requirements and the Department's long-standing interpretations of them and that the Bank's position will prevail in discussions with the Department, court proceedings, or other actions that may occur. Ultimately, however, an adverse resolution of these matters could result in additional Wisconsin tax obligations for prior periods, which could have a substantial negative impact on the Bank's earnings in the period such resolution is reached. The Bank may also incur further costs in the future to address and defend these issues.

## Strong Competition Within the Company's Market Area May Affect Net Income

The Company encounters strong competition both in attracting deposits and originating real estate and other loans. The Company competes with commercial banks, savings institutions, mortgage banking firms, credit unions, finance companies, mutual funds, insurance companies, and brokerage and investment banking firms. The Company's market area includes branches of several commercial banks that are substantially larger than the Company in terms of deposits and loans. In addition, tax-exempt credit unions operate in most of the Company's market area and aggressively price their products and services to a large part of the population. If competitors succeed in attracting business from the Company's customers, its deposits and loans could be reduced, which would likely affect earnings.

## FDIC Increases in Deposit Insurance Premiums Have Raised the Company's Expenses

In 2009 the FDIC significantly increased the initial base assessment rates paid by financial institutions for deposit insurance, imposed a special assessment, and required financial institutions to prepay assessments for all of 2010, 2011, and 2012. These measures were partly in response to the high level of recent bank failures that caused an increase in FDIC resolution costs and a reduction in the deposit insurance fund. Furthermore, in February 2011 the FDIC issued a new rule that changes the assessment base and risk-based assessment rates of all insured financial institutions beginning April 1, 2011. These changes may continue to adversely affect the earnings of the Company and/or the Bank.

## The Company's Ability to Grow May Be Limited if It Cannot Make Acquisitions

The Company will continue to seek to expand its banking franchise by opening new offices, growing internally, and acquiring other financial institutions or branches and other financial services providers. The Company's ability to grow through selective acquisitions of other financial institutions or branches will depend on successfully identifying, acquiring, and integrating those institution or branches. The Company has not made any acquisitions in recent years, as management has not identified acquisitions for which it was able to reach an agreement on terms management believed were appropriate and/or that met its acquisition criteria. The Company cannot provide any assurance that it will be able to generate internal growth, identify attractive acquisition candidates, make acquisitions on favorable terms, or successfully integrate any acquired institutions or branches.

## The Company Depends on Certain Key Personnel and the Company's Business Could Be Harmed by the Loss of Their Services

The Company's success depends in large part on the continued service and availability of its management team, and on its ability to attract, retain and motivate qualified personnel. This team was recently augmented in order to attempt to increase the Company's penetration into the commercial lending market. The competition for these individuals can be significant, and the loss of key personnel could harm the Company's business. The Company cannot provide assurances that it will be able to retain existing key personnel or attract additional qualified personnel.

## The Company Is Subject to Security and Operational Risks Relating to the Use of Technology that Could Damage Its Reputation and Business

Security breaches in the Company's internet, telephonic, or other electronic banking activities could expose it to possible liability and damage its reputation. Any compromise of the Company's security also could deter customers from using its internet banking services that involve the transmission of confidential information. The Company relies on standard internet and other security systems to provide the security and authentication necessary to effect secure transmission of data. These precautions may not protect the Company's systems from compromises or breaches of its security measures, which could result in damage to the Company's reputation and business.

Additionally, the Company outsources a large portion of its data processing to third parties. If these third party providers encounter technological or other difficulties or if they have difficulty in communicating with the Company, it will significantly affect the Company's ability to adequately process and account for customer transactions, which would significantly affect business operations.

None.

## Item 2. Properties

The Company and its subsidiaries conduct their business through an executive office and 79 banking offices, which had an aggregate net book value of $\$ 48.6$ million as of December 31, 2010, excluding furniture, fixtures, and equipment. As of December 31, 2010, the Company owned the building and land for 69 of its property locations and leased the space for 11 .

The Company also owns 15 acres of undeveloped land in a suburb of Milwaukee, Wisconsin, through its MC Development subsidiary, as well as approximately 300 acres of undeveloped land in another community located near Milwaukee through MC Development's 50\% ownership in Arrowood Development LLC. The net book value of these parcels of land was $\$ 5.6$ million at December $31,2010$.

## Item 3. Legal Proceedings

The Company is not involved in any pending legal proceedings other than routine legal proceedings occurring in the ordinary course of business. Management believes that these routine legal proceedings, in the aggregate, are immaterial to the Company's financial condition, results of operations, and cash flows. Refer also to "Item 1A. Risk FactorsWisconsin Tax Developments Could Reduce the Company's Net Income" regarding certain Wisconsin income tax developments.

## Item 4. Reserved

This item is not used.

## Item 5. Market for Registrant's Common Equity, Related Stockholder Matters' and Issuer Purchase of Equity Securities

The common stock of the Company is traded on The NASDAQ Global Select Market under the symbol BKMU.
As of February 28,2011 , there were $45,779,443$ shares of common stock outstanding and approximately 5,200 shareholders of record.

The Company paid a total cash dividend of $\$ 0.20$ per share in 2010. A cash dividend of $\$ 0.03$ per share was paid on March 1, 2011, to shareholders of record on February 18, 2011. For additional discussion relating to the Company's dividends, refer to "Financial Condition-Shareholders' Equity" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations." The payment of dividends in the future is discretionary with the Company's board of directors and will depend on the Company's operating results and financial condition, regulatory limitations, tax considerations, and other factors. Interest on deposits will be paid prior to payment of dividends on the Company's common stock. Refer also to "Item 1. Business-Regulation and Supervision" regarding regulatory limitations on the payment of dividends by the Bank to the Company, which in turn could affect the payment of dividends by the Company to its shareholders.

The high and low trading prices of the Company's common stock from January 1, 2009, through December 31, 2010, by quarter, and the dividends paid in each quarter, were as follows:

|  | 2010 Stock Prices |  | 2009 Stock Prices |  | Cash Dividends Paid |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | High | Low | High | Low | 2010 | 2009 |
| $1^{\text {st }}$ Quarter | \$7.21 | \$5.98 | \$11.56 | \$7.06 | \$0.07 | \$0.09 |
| $2^{\text {nd }}$ Quarter | 7.40 | 5.68 | 10.81 | 8.60 | 0.07 | 0.09 |
| $3^{\text {rd }}$ Quarter | 6.20 | 5.05 | 10.07 | 8.32 | 0.03 | 0.09 |
| $4^{\text {th }}$ Quarter | 5.42 | 4.51 | 8.84 | 6.88 | 0.03 | 0.07 |
|  |  |  |  | Total | \$0.20 | \$0.34 |

During the first two months of 2011, the trading price of the Company's common stock ranged between $\$ 4.38$ to $\$ 5.08$ per share, and closed on February 28, 2011, at $\$ 4.62$ per share.

During 2010, the Company repurchased 1.0 million shares of its common stock at an average price of $\$ 6.52$ per share, including 309,000 shares that were not purchased as part of a publicly announced repurchase program. These later shares were existing owned shares used by option holders in payment of the purchase price and/or tax withholding obligations in connection with the exercise of stock options under the Company's 2001 Stock Incentive Plan. The Company did not repurchase any of its common stock during the fourth quarter of 2010 and the Company's board of directors has not authorized a new stock repurchase program. For additional discussion relating to the Company's repurchase of its common stock, refer to "Financial Condition-Shareholders' Equity" in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations."

Set forth below is a line graph comparing the cumulative total shareholder return on Company common stock, based on the market price of the common stock and assuming reinvestment of cash dividends, with the cumulative total return of companies on the NASDAQ Stock Market U.S. Index ("NASDAQ Composite Index") and the NASDAQ Stock Market Bank Index. The graph assumes that $\$ 100$ was invested on December 31, 2005, in Company common stock and each of those indices.

Total Return Performance


Index
Bank Mutual Corporation
NASDAQ Composite Index
NASDAQ Bank Index

| Period Ending |  |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | :---: |
| $12 / 31 / 05$ | $12 / 31 / 06$ | $12 / 31 / 07$ | $12 / 31 / 08$ | $12 / 31 / 09$ | $12 / 31 / 10$ |  |
| 100.00 | 117.03 | 105.18 | 118.80 | 74.29 | 52.98 |  |
| 100.00 | 109.84 | 119.14 | 57.41 | 82.53 | 97.95 |  |
| 100.00 | 112.23 | 88.95 | 64.59 | 54.35 | 64.29 |  |

## Item 6. Selected Financial Data

The following table provides selected financial data for the Company for its past five fiscal years. The data is derived from the Company's audited financial statements, although the table itself is not audited. The following data should be read together with the Company's consolidated financial statements and related notes and "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations."

|  | At December 31 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2008 | 2007 | 2006 |
| Selected financial condition data: | (Dollars in thousands, except number of shares and per share amounts) |  |  |  |  |
| Total assets | \$2,591,818 | \$3,512,064 | \$3,489,689 | \$3,488,046 | \$3,451,385 |
| Loans receivable, net | 1,323,569 | 1,506,056 | 1,829,053 | 1,994,556 | 2,024,325 |
| Loans held-for-sale, net | 37,819 | 13,534 | 19,030 | 7,952 | 3,787 |
| Securities available-for-sale: |  |  |  |  |  |
| Investment securities | 228,023 | 614,104 | 419,138 | 99,450 | 48,290 |
| Mortgage-related securities | 435,234 | 866,848 | 850,867 | 1,099,922 | 1,064,851 |
| Foreclosed and repossessed assets | 19,293 | 17,689 | 4,768 | 3,687 | 1,231 |
| Goodwill | 52,570 | 52,570 | 52,570 | 52,570 | 52,570 |
| Mortgage servicing rights | 7,769 | 6,899 | 3,703 | 4,708 | 4,653 |
| Deposit liabilities | 2,078,310 | 2,137,508 | 2,128,277 | 2,093,453 | 2,149,523 |
| Borrowings | 149,934 | 906,979 | 907,971 | 912,459 | 705,025 |
| Shareholders' equity | 312,953 | 402,477 | 399,611 | 430,035 | 533,779 |
| Tangible shareholders' equity (1) | 260,383 | 349,907 | 347,041 | 377,465 | 481,209 |
| Number of shares outstanding, net of treasury stock | 45,769,443 | 46,165,635 | 47,686,759 | 49,834,756 | 60,277,087 |
| Book value per share | \$6.84 | \$8.72 | \$8.38 | \$8.63 | \$8.86 |
| Tangible shareholders' equity per share (1) | \$5.69 | \$7.58 | \$7.28 | \$7.57 | \$7.98 |
|  | For the Year Ended December 31 |  |  |  |  |
|  | 2010 | 2009 | 2008 | 2007 | 2006 |
| Selected operating data: | (Dollars in thousands, except per share amounts) |  |  |  |  |
| Total interest income | \$112,569 | \$151,814 | \$177,556 | \$183,001 | \$174,404 |
| Total interest expense | 66,276 | 83,784 | 104,191 | 113,771 | 99,091 |
| Net interest income | 46,293 | 68,030 | 73,365 | 69,230 | 75,313 |
| Provision for (recovery of) loan losses | 49,619 | 12,413 | 1,447 | (272) | 632 |
| Net interest income (loss) after provision for loan losses | $(3,326)$ | 55,617 | 71,918 | 69,502 | 74,681 |
| Total non-interest income | 40,603 | 31,681 | 17,881 | 20,434 | 17,019 |
| Total non-interest expense (2) | 159,825 | 68,155 | 63,550 | 63,549 | 61,295 |
| Income (loss) before income taxes | $(122,548)$ | 19,143 | 26,250 | 25,995 | 30,405 |
| Income tax expense (benefit) | $(49,909)$ | 5,418 | 9,094 | 8,892 | 9,808 |
| Net income (loss) before non-controlling interest | $(72,639)$ | 13,725 | 17,155 | 17,495 | 20,597 |
| Net loss (income) attributable to noncontrolling interest | (1) | - | 1 | (392) | , 59 |
| Net income (loss) | \$(72,640) | \$13,725 | \$17,156 | \$17,103 | \$20,597 |
| Earnings (loss) per share-basic | \$(1.59) | \$0.29 | \$0.36 | \$0.32 | \$0.35 |
| Earnings (loss) per share-diluted | \$(1.59) | \$0.29 | \$0.35 | \$0.31 | \$0.34 |
| Cash dividends paid per share | \$0.20 | \$0.34 | \$0.36 | \$0.33 | \$0.29 |

(1) This is a non-GAAP measure. Tangible shareholders' equity is total shareholders' equity minus goodwill.
(2) Total non-interest expense in 2010 includes $\$ 89.3$ million in loss on early repayment of FHLB borrowings.

|  | At or For the Year Ended December 31 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2008 | 2007 | 2006 |
| Selected financial ratios: |  |  |  |  |  |
| Net interest margin (3) | 1.47\% | 2.09\% | 2.21\% | 2.09\% | 2.27\% |
| Net interest rate spread | 1.26 | 1.82 | 1.85 | 1.59 | 1.74 |
| Return on average assets | (2.12) | 0.39 | 0.48 | 0.49 | 0.59 |
| Return on average shareholders' equity | (18.47) | 3.40 | 4.15 | 3.57 | 3.89 |
| Efficiency ratio (4) | 99.36 | 73.32 | 68.77 | 69.92 | 67.28 |
| Non-interest expense as a percent of adjusted average assets (5) | 2.06 | 1.95 | 1.80 | 1.81 | 1.77 |
| Shareholders' equity to total assets | 12.07 | 11.39 | 11.45 | 12.33 | 15.47 |
| Tangible shareholders' equity to adjusted total assets (6) | 10.25 | 10.09 | 10.07 | 10.95 | 14.11 |
| Selected asset quality ratios: |  |  |  |  |  |
| Non-performing loans to loans receivable, net (7) | 9.29\% | 2.83\% | 1.81\% | 0.65\% | 0.72\% |
| Non-performing assets to total assets (7) | 5.49 | 1.72 | 1.08 | 0.48 | 0.46 |
| Allowance for loan losses to non-performing loans | 39.03 | 39.99 | 36.89 | 90.98 | 86.74 |
| Allowance for loan losses to total loans receivable, net | 3.63 | 1.13 | 0.67 | 0.59 | 0.62 |
| Charge-offs to average loans | 1.26 | 0.45 | 0.05 | 0.03 | 0.01 |

(3) Net interest margin is calculated by dividing net interest income by average earnings assets.
(4) Efficiency ratio is calculated by dividing non-interest expense (excluding loss on early repayment of FHLB borrowings) by the sum of net interest income and non-interest income (excluding gains and losses on investments).
(5) Ratio in 2010 excludes the impact of $\$ 89.3$ million loss on early repayment of FHLB borrowings.
(6) This is a non-GAAP measure. The ratio is calculated by dividing total shareholders' equity less intangible assets (net of deferred taxes) divided by total assets less intangible assets (net). Intangible assets consist of goodwill and other intangible assets. Deferred taxes have been established only on other intangible assets and are immaterial in amount.
(7) Non-performing loans and assets in 2010 included $\$ 38.1$ million in loans ( $2.88 \%$ of loans receivable and $1.47 \%$ of total assets) that are current with respect to contractual principal and interest payments.

## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The discussion and analysis in this section should be read in conjunction with "Item 8. Financial Statements and Supplementary Data," and "Item 7A. Quantitative and Qualitative Disclosures about Market Risk," as well as "Item 1. Business" and "Item 1A. Risk Factors."

## Results of Operations

Overview The Company's net income (loss) for the years ended December 31, 2010, 2009, and 2008, was \$(72.6) million, $\$ 13.7$ million, and $\$ 17.2$ million, respectively. These amounts represented returns on average assets of (2.12) $\%, 0.39 \%$, and $0.48 \%$, respectively, and returns on average equity of ( 18.47 ) $\%, 3.40 \%$, and $4.15 \%$, respectively. Diluted earnings (loss) per share during these periods were $\$(1.59), \$ 0.29$, and $\$ 0.35$, respectively.

The Company's net loss in 2010 was impacted by the following unfavorable developments compared to 2009:

- a one-time $\$ 89.3$ million loss on early repayment of FHLB borrowings in 2010;
- a $\$ 37.2$ million or $300 \%$ increase in provision for loan losses;
- a $\$ 21.7$ million or $32.0 \%$ decrease in net interest income; and
- a $\$ 5.7$ million or $882 \%$ increase in net loss on foreclosed real estate.

These unfavorable developments were partially offset by the following favorable developments in 2010 compared to 2009:

- a $\$ 55.3$ million change in income taxes from an expense of $\$ 5.4$ million in 2009 to a benefit of $\$ 49.9$ million in 2010;
- a $\$ 9.2$ million or $136 \%$ increase in gain on investment activities; and
- a $\$ 3.0$ million or $7.7 \%$ decrease in compensation-related expenses.

The Company's earnings performance in 2009 was impacted by the following unfavorable developments compared to 2008:

- an $\$ 11.0$ million or $758 \%$ increase in provision for loan losses;
- a $\$ 5.3$ million or $7.3 \%$ decrease in net interest income;
- a $\$ 2.7$ million or $817 \%$ increase in regular FDIC insurance premiums;
- a $\$ 1.6$ million non-recurring special assessment from the FDIC; and
- a $\$ 1.2$ million or $15.4 \%$ decrease in other non-interest income.

These unfavorable developments were partially offset by the following favorable developments in 2009 compared to 2008:

- a $\$ 7.9$ million increase in gain on investments compared to a loss in 2008;
- a $\$ 7.0$ million or $332 \%$ increase in gain on loan sales activities;
- a $\$ 1.9$ million decrease in income tax expense (excluding consideration of the tax benefit, below) due to lower pre-tax income; and
- a $\$ 1.8$ million one-time tax benefit recorded against income tax expense as a result of a change in Wisconsin tax law.

The following paragraphs discuss these developments in greater detail, as well as other changes in the components of net income (loss) during the years ended December 31, 2010, 2009, and 2008.

Net Interest Income Net interest income declined by $\$ 21.7$ million or $32.0 \%$ during the twelve months ended December 31, 2010, compared to the previous year. This decline was primarily attributable to a decrease in the Company's interest rate spread between the periods and, to a lesser extent, a decrease in its average earning assets. The Company's interest rate spread decreased by 56 basis points, from $1.82 \%$ in 2009 to $1.26 \%$ in 2010, and its average earning assets decreased by $\$ 97.4$ million or $3.0 \%$ in 2010 compared to the previous year. During 2010 the Company experienced increased levels of liquidity due to reduced portfolio loan demand and increased repayment activity in its loan and securities portfolios. These developments were caused by persistent weakness in economic conditions, as well as a record low interest rate environment during the latter half of 2010, that encouraged many home owners to refinance adjustable rate mortgages and home equity loans and lines of credit, which the Company typically retains in its loan portfolio, into fixed rate mortgage loans, which the Company typically sells in the secondary market. In addition, during 2010 the Company sold significant amounts of longer-term, fixed-rate mortgage-related securities, as well as certain adjustable-rate mortgage-related securities, at gains in an effort to reduce its exposure to interest rate risk and/or to improve the overall liquidity position on its balance sheet. In general, the Company reinvested the cash proceeds from these sources in short-term securities and overnight investments or used them to repay FHLB borrowings, as discussed below. Short-term and overnight investments typically have significantly lower yields than loans and other longer-term securities, which contributed to the decline in the Company's interest rate spread in 2010. The Company also managed its liquidity position in 2010 by reducing the rates it offered on its certificates of deposits and certain other deposit accounts. This resulted in a $\$ 59.2$ million or $2.8 \%$ decrease in deposit liabilities during the twelve months ended December 31, 2010. It also contributed to a 53 basis point decline in the Company's weighted-average cost of interest-bearing deposit liabilities, which declined from $2.21 \%$ in 2009 to $1.44 \%$ in 2010.

Contributing to the decline in average earning assets in 2010 was the early repayment of $\$ 756.0$ million in borrowings from the FHLB of Chicago in December. The Company recognized a one-time charge of $\$ 89.3$ million on the early repayment of these borrowings, which had an average remaining maturity of six years and a weightedaverage cost of $4.17 \%$ or $\$ 31.5$ million per year. Management expects that the repayment of these borrowings will have a favorable impact on the Company's net interest income in future periods, although this improvement could be offset by an increase in interest expense from additional borrowings, if any, from the FHLB in future periods.

Net interest income decreased by $\$ 5.3$ million or $7.3 \%$ during the twelve months ended December 31, 2009, compared to 2008. This decrease was due to a $\$ 66.9$ million or $2.0 \%$ decline in average interest-earning assets, as well as a three basis point decline in net interest rate spread. The decline in average interest-earning assets in 2009 was due to the combined effects of a low interest rate environment and the economic recession. As was the case in 2010 , lower interest rates in 2009, particularly in the first half of the year, encouraged home owners to refinance adjustable rate mortgages and home equity loans and lines of credit into fixed rate mortgage loans, which the Company generally sold in the secondary market. In addition, due to the economic recession, the Company experienced a decline in demand for multi-family, commercial real estate, commercial business, and other consumer loans that was only partially offset by an increase in available-for-sale securities and overnight investments. As was the case in 2010 , the Company reduced the rates it offers on certificates of deposits and certain other deposit accounts in 2009 in order to manage the liquidity generated from the decline in its loan portfolio. As a result of these efforts, the average cost of the Company's interest-bearing deposit liabilities declined from $3.15 \%$ in 2008 to $2.21 \%$ in 2009 . However, this improvement was offset by a lower average yield on the Company's interest-earning assets in 2009 compared to 2008. This development was caused by a generally lower interest rate environment in 2009 compared to 2008 , as well as an increase in available-for-sale-securities and overnight investments, as previously described, which typically carry lower yields than the Company's loan portfolio. As a result of these developments, the Company's net interest rate spread declined by three basis points, from $1.85 \%$ in 2008 to $1.82 \%$ in 2009.

The following table presents certain details regarding the Company's average balance sheet and net interest income for the periods indicated. The tables present the average yield on interest-earning assets and the average cost of interest-bearing liabilities. The yields and costs are derived by dividing income or expense by the average balance of interest-earnings assets or interest-bearing liabilities, respectively, for the periods shown. The average balances are derived from daily balances over the periods indicated. Interest income includes fees, which are considered adjustments to yields. Net interest spread is the difference between the yield on interest-earning assets and the rate paid on interest-bearing liabilities. Net interest margin is derived by dividing net interest income by average interest-earning assets. No tax equivalent adjustments were made since the Company does not have any tax exempt investments.
Assets:
Interest-earning assets:
Loans receivable, net (1)
Mortgage-related securities
Investment securities (2)
Interest-earning deposits
Federal funds sold
Total interest-earning ass
Non-interest-earning assets
Total average assets

| Years ended December 31 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2010 |  |  | 2009 |  |  | 2008 |  |  |
| Average Balance | Interest Earned/ Paid | Avg. Yield/ Cost | Average Balance | Interest Earned/ Paid | Avg. Yield/ Cost | Average Balance | Interest Earned Paid | Avg. <br> Yield/ <br> Cost |
| (Dollars in thousands) |  |  |  |  |  |  |  |  |
| \$1,478,433 | \$79,266 | 5.36\% | \$1,688,906 | \$95,802 | 5.67\% | \$1,892,397 | \$113,635 | 6.00\% |
| 589,070 | 17,445 | 2.96 | 946,142 | 37,734 | 3.99 | 959,574 | 45,535 | 4.75 |
| 840,424 | 15,428 | 1.84 | 458,311 | 18,199 | 3.97 | 344,533 | 16,041 | 4.66 |
| 250,909 | 430 | 0.17 | 162,864 | 79 | 0.05 | 54,666 | 764 | 1.40 |
| - | - | 0.00 | - | - - | 0.00 | 71,934 | 1,581 | 2.20 |
| 3,158,836 | 112,569 | 3.56 | 3,256,223 | 151,814 | 4.66 | 3,323,104 | 177,556 | 5.34 |
| 266,270 |  |  | 236,158 |  |  | 214,682 |  |  |
| \$3,425,106 |  |  | \$3,492,381 |  |  | \$3,537,786 |  |  |

Liabilities and equity:
Interest-bearing liabilities

$$
\begin{aligned}
& \text { Savings deposits } \\
& \text { Money market accounts }
\end{aligned}
$$ Interest-bearing demand accounts Certificates of deposit

Total deposit liabilities
Advance payment by borrowers for
taxes and insurance
Borrowings
Total interest-bearing liabilities

| $\$ 208,544$ | 104 | 0.05 |
| ---: | ---: | ---: |
| 347,906 | 2,075 | 0.60 |
| 200,292 | 107 | 0.05 |
| $1,234,411$ | 26,320 | 2.13 |
| $1,991,153$ | 28,606 | 1.44 |
|  |  |  |
| 19,606 | 6 | 0.03 |
| 871,212 | 37,664 | 4.32 |
| $2,881,971$ | 66,276 | 2.30 |


| $\$ 199,012$ | 181 | 0.09 |
| ---: | ---: | ---: |
| 330,506 | 2,795 | 0.85 |
| 184,077 | 121 | 0.07 |
| $1,304,814$ | 41,471 | 3.18 |
| $2,018,409$ | 44,568 | 2.21 |


| $\$ 190,271$ | 609 | 0.32 |
| ---: | ---: | ---: |
| 336,208 | 8,245 | 2.45 |
| 170,700 | 376 | 0.22 |
| $1,358,021$ | 55,459 | 4.08 |
| $2,055,200$ | 64,689 | 3.15 |
|  |  |  |
| 18,549 | 18 | 0.10 |
| 910,542 | 39,484 | 4.34 |
| $2,984,291$ | 104,191 | 3.49 |

Non-interest-bearing liabilities:
Non-interest-bearing deposits Other non-interest-bearing liabilities Total non-interest-bearing liabilities Total liabilities
Total equity
Total average liabilities and equity
Net interest income and net interest rate spread
Net interest margin
Average interest-earning assets to interest-bearing liabilities

1.10x

| 19,172 | 11 | 0.06 |
| ---: | ---: | ---: |
| 907,443 | 39,205 | 4.32 |
| $2,945,024$ | 83,784 | 2.84 |


1.11 x
(1) For the purposes of these computations, non-accruing loans and loans held-for-sale are included in the average loans outstanding.
(2) FHLB of Chicago stock is included in investment securities.

The following tables present the extent to which changes in interest rates and changes in the volume of interestearning assets and interest-bearing liabilities have affected the Company's interest income and interest expense during the periods indicated. Information is provided in each category with respect to the change attributable to change in volume (change in volume multiplied by prior rate), the change attributable to change in rate (change in rate multiplied by prior volume), and the net change. The change attributable to the combined impact of volume and rate has been allocated proportionately to the change due to volume and the change due to rate.

Interest-earning assets:
Loans receivable
Mortgage-related securities
Investment securities
Interest-earning deposits
Total interest-earning assets
Interest-bearing liabilities:
Savings deposits
Money market deposits
Interest-bearing demand deposits
Certificates of deposit

| Year Ended December 31, 2010, |  |  |
| :---: | :---: | :---: |
| Compared to Year Ended December 31, 2009 |  |  |
| Increase (Decrease) |  |  |
| Volume | Rate | Net |
| $\$(11,499)$ | (Dollars in thousands) |  |
| $(12,038)$ | $\$(5,037)$ | $\$(16,536)$ |
| 10,218 | $(8,251)$ | $(20,289)$ |
| 64 | $(12,989)$ | $(2,771)$ |
| $(13,255)$ | 287 | 351 |
|  | $(25,990)$ | $(39,245)$ |
| 7 | $(84)$ | $(77)$ |
| 141 | $(861)$ | $(720)$ |
| 10 | $(24)$ | $(14)$ |
| $(2,135)$ | $(13,016)$ | $(15,151)$ |
|  | $(5)$ | $(5)$ |
| - | 24 | $(1,541)$ |
| $(1,565)$ | $(13,966)$ | $(17,508)$ |
| $(3,542)$ | $\$(12,024)$ | $\$(21,737)$ |
| $\$(9,713)$ |  |  |

Interest-earning assets:
Loans receivable
Mortgage-related securities
Investment securities
Interest-earning deposits
Federal funds sold
Total interest-earning assets
Interest-bearing liabilities:
Savings deposits

| Compared to Year Ended December 31, 2008 |  |  |
| :---: | :---: | ---: |
| Increase (Decrease) |  |  |
| Volume | Rate | Net |
| $\$(11,815)$ | (Dollars in thousands) |  |
| $(602)$ | $\$(6,018)$ | $\$(17,833)$ |
| 4,760 | $(7,199)$ | $(7,801)$ |
| 533 | $(2,602)$ | 2,158 |
| $(791)$ | $(1,218)$ | $(685)$ |
| $(7,915)$ | $(790)$ | $(1,581)$ |
| 29 | $(17,827)$ | $(25,742)$ |
| $(138)$ | $(457)$ | $(428)$ |
| 27 | $(5,312)$ | $(5,450)$ |
| $(2,099)$ | $(282)$ | $(255)$ |
|  | $(11,889)$ | $(13,988)$ |
| 1 | $(8)$ | $(7)$ |
| $(134)$ | $(145)$ | $(279)$ |
| $(2,314)$ | $(18,093)$ | $(20,407)$ |
| $\$(5,601)$ | $\$ 266$ | $\$(5,335)$ |

Provision for Loan Losses The Company's provision for loan losses was $\$ 49.6$ million, $\$ 12.4$ million, and $\$ 1.4$ million during the years ended December 31, 2010, 2009, and 2008, respectively. In recent years the Company's provision for loan losses has been affected by persistent weakness in economic conditions, increased levels of unemployment, and decreases in real estate values. These conditions have been particularly challenging for borrowers whose loans are secured by commercial real estate, multi-family real estate, and undeveloped land. In recent months management has noted increased vacancy rates, declining rents, and/or delays in unit sales for many of the properties that secure Company's loans. In many instances, management's observations have included loans that borrowers and/or loan guarantors have managed to keep current despite underlying difficulties with the collateral properties. In view of these developments and their extended continuation, and an increasingly strict regulatory environment, management concluded during the fourth quarter of 2010 that the probability of a number of these loans being collateral dependent had increased, which resulted in a significant increase in provision for loan losses for the full year 2010.

In 2010 the Company recorded $\$ 31.0$ million in loss provisions against 34 larger loan relationships aggregating $\$ 91.6$ million. These loans were secured by commercial real estate, multi-family real estate, undeveloped land, and certain other non-real estate assets in the case a few commercial business loans. The collateral for three of these loans with an aggregate loan balance of $\$ 10.0$ million was transferred to foreclosed properties and repossessed assets during the year, net of related loss allowances. During the year ended December 31, 2010, the Company also recorded $\$ 10.0$ million in loss provisions on a large number of smaller commercial real estate, multi-family real estate, and commercial business loan relationships, as well as $\$ 1.3$ million in loss provisions on one- to four-family loans and consumer loans. In general, these losses were based on updated independent appraisals that were received during 2010, but in some cases were based on management judgment. Finally, during 2010 the Company recorded $\$ 7.3$ million in additional loss provisions that reflected management's general concerns related to continued declines in commercial real estate values, as well as persistent weaknesses in economic conditions and high levels of unemployment.

During 2009 the Company recorded $\$ 9.5$ million in loss provisions against 12 commercial real estate, multi-family real estate, and undeveloped land loan relationships aggregating $\$ 33.9$ million (none of which are included in the loan group mentioned in the previous paragraph). The Company also recorded $\$ 1.6$ million in loss provisions on a number of smaller loans during that period, consisting principally of commercial real estate and commercial business loans and, to a lesser extent, one- to four-family and consumer loans. In general, these losses were based on updated independent appraisals that were received during 2009, but in some instances were based on management judgment. Finally, during 2009 the Company also recorded $\$ 1.3$ million in losses that reflected management's general concerns relating to deterioration in economic conditions, increased unemployment rates, and declines in real estate values in that period.

The Company's provision for loan losses in 2008 consisted primarily of a $\$ 1.3$ million loss on a completed condominium development project that was transferred to foreclosed real estate in early 2009.

Refer to "Financial Condition-Asset Quality" and "Critical Accounting Policies," below, as well as "Item 1. Business-Asset Quality," above, for additional discussion related to the Company's provision for loan losses, allowance for loan losses, asset quality, and related policies and procedures.

Non-Interest Income Total non-interest income for the years ended December 31, 2010, 2009, and 2008, was $\$ 40.6$ million, $\$ 31.7$ million, and $\$ 17.9$ million, respectively. The following paragraphs discuss the principal components of non-interest income and primary reasons for their changes from 2009 to 2010 , as well as 2008 to 2009.

Service charges on deposits were $\$ 6.1$ million, $\$ 6.4$ million, and $\$ 6.7$ million in 2010,2009 , and 2008 , respectively. These declines were principally due to a decrease in overdraft charges and ATM/debit card fees. Management attributes these declines to persistent weakness in economic conditions, which has resulted in reduced spending by consumers in general in recent years, including the Company's deposit customers. In August 2010 the Company implemented procedures in response to new federal regulations that reduced the circumstances in which financial institutions may charge overdraft fees on customer debit card transactions. The Company took steps to reduce the impact the new regulations could have on fee revenue and, as a result, has not noted a significant decline in overdraft fee revenue since it implemented the new procedures.

Brokerage and insurance commissions were $\$ 3.1$ million, $\$ 2.8$ million, and $\$ 2.6$ million for the years ended December 31, 2010, 2009, and 2008, respectively. Sales of tax-deferred annuity products increased in 2010 and 2009 due to a favorable interest rate environment for such investments. It is not unusual for sales of such products to increase during periods of lower interest rates, when the returns on annuities improve relative to other investment alternatives, such as certificates of deposit. Also contributing to the improvement brokerage and insurance commissions in 2010 were increased sales of mutual funds and other equity investments earlier in the year due to general improvement in the equity markets.

Net loan-related fees and servicing revenue was $\$ 103,000$ in 2010 compared to $\$ 184,000$ and $\$ 12,000$ in 2009 and 2008, respectively. The following table presents the primary components of net loan-related fees and servicing revenue for the periods indicated:

Gross servicing fees
MSR amortization
MSR valuation (loss) recovery
Loan servicing revenue, net
Other loan fee income
Loan-related fees and servicing revenue, net

| For the Year Ended December 31 |  |  |  |
| :---: | :---: | :---: | :---: |
| 2010 | 2009 | 2008 |  |
| (Dollars in thousands) |  |  |  |
| $\$ 2,584$ | $\$ 2,193$ | $\$ 1,843$ |  |
| $(3,277)$ | $(3,023)$ | $(1,587)$ |  |
| 281 | 535 | $(822)$ |  |
| $(412)$ | $(295)$ | $(566)$ |  |
| 515 | 479 | 578 |  |
| $\$ 103$ | $\$ 184$ | $\$ 12$ |  |

Gross servicing fees increased in 2010 and 2009 due to an increase in the amount of loans the Company services for third-party investors. As of December 31, 2010, the Company serviced $\$ 1.1$ billion in loans for third-party investors compared to $\$ 1.0$ billion and $\$ 728.4$ million at December 31,2009 and 2008, respectively. Loans serviced for thirdparty investors has increased the past two years due to increased sales of loans in the secondary market, as described below. The Company typically retains the servicing on these loans. Amortization of MSRs generally increases in periods of lower interest rates due to increased loan refinance activity, such as that which was experienced during the latter half of 2010, as well as the first half of 2009. Loan-related fees and servicing revenue is also impacted by changes in the valuation allowance that is established against MSRs. The change in this allowance is recorded as a recovery or charge, as the case may be, in the period in which the change occurs.

The valuation of MSRs, as well as the periodic amortization of MSRs, is significantly influenced by the level of market interest rates and loan prepayments. If market interest rates for one- to four-family loans increase and/or actual or expected loan prepayment expectations decrease in future periods, the Company could recover all or a portion of its previously established allowance on MSRs, as well as record reduced levels of MSR amortization expense. Alternatively, if interest rates decrease and/or prepayment expectations increase, the Company could potentially record charges to earnings related to increases in the valuation allowance on its MSRs. In addition, amortization expense could increase due to likely increases in loan prepayment activity. Low interest rate environments typically cause an increase in actual mortgage loan prepayment activity, which generally results in an increase in the amortization of MSRs.

Gains on loan sales activities were $\$ 8.6$ million, $\$ 9.1$ million, and $\$ 2.1$ million during the years ended December 31, 2010,2009 , and 2008, respectively. The Company's policy is to sell substantially all of its fixed rate, one- to fourfamily mortgage loan originations in the secondary market. During 2010 and 2009 sales of one-to four-family mortgage loans were $\$ 409.4$ million and $\$ 584.0$ million, respectively, compared to $\$ 128.8$ million in 2008 . Loan sales increased substantially in 2009 and remained elevated in 2010 as a result of low interest rate environments during the first half of 2009 and the latter half of 2010. Low interest rates encouraged many borrowers to refinance higher-rate loans into loans at lower rates during these periods. In addition, adjustable-rate borrowers were motivated to refinance their loans into fixed-rate loans. Although interest rates were lower during the latter half of 2010, they have increased in recent months and the pace of residential loan originations and sales has slowed. If this trend continues, management expect that Company's gains on sales of loans will be substantially lower in 2011 compared to 2010.

Net gain (loss) on investments in 2010, 2009, and 2008 was $\$ 16.0$ million, $\$ 6.8$ million, and $\$(1.2)$ million, respectively. Results in 2009 and 2008 included $\$ 831,000$ and $\$ 6.9$ million, respectively, in other-than-temporaryimpairment ("OTTI") charges related a mutual fund investment. As a result of an increase in the fair value of this mutual fund in 2010, an additional impairment was not recorded in that year. Also included in net gain (loss) on investments in 2008 was a $\$ 1.4$ million impairment loss associated with the Company's investment in the common stock of the Federal Home Loan Mortgage Corporation ("Freddie Mac"), which was placed in conservatorship by the U.S. government in that year. Excluding the OTTI and Freddie Mac losses, gains on investments were $\$ 15.0$ million, $\$ 7.6$ million, and $\$ 7.2$ million in 2010 , 2009, and 2008, respectively. During these years the Company sold $\$ 885.0$ million, $\$ 468.8$ million, and $\$ 392.4$ million, respectively, in longer-term, fixed-rate mortgage-related and certain other securities. In addition, during 2010 the Company sold $\$ 190.5$ million in adjustable-rate government agency MBSs. In 2010, the proceeds from securities sales were reinvested primarily in short-term securities and overnight investments or were used to repay FHLB borrowings, as previously described. In 2009 and 2008, the proceeds from securities sales were reinvested primarily in medium-term government agency securities, short-term agency CMOS, and adjustable-rate government agency MBSs.

During 2010 the Company recorded a $\$ 700,000$ loss on a $\$ 2.6$ million net investment in approximately 300 acres of partially-developed land held for future development. In the judgment of management, continued declines in real estate values justified the recognition of the loss. There are currently no efforts underway to further develop or dispose of this property.

Other non-interest income was $\$ 7.5$ million, $\$ 6.4$ million, and $\$ 7.6$ million for the years ended December 31, 2010, 2009 , and 2008, respectively. The increase in 2010 was due primarily to an increase in earnings from the Company's investment in bank-owned life insurance ("BOLI") and certain other employee benefit trusts, the latter having benefited from a lower interest rate environment in 2010. The decrease in 2009 was primarily attributable to a decrease in earnings from the Company's BOLI, the yield on which was adversely impacted by declining interest rate environment in during the first half of 2009.

Non-Interest Expense Total non-interest expense for the years ended December 31, 2010, 2009, and 2008 was $\$ 159.8$ million, $\$ 68.2$ million, and $\$ 63.6$ million, respectively. Results in 2010 include a one-time prepayment penalty of $\$ 89.3$ million related to the Company's repayment of $\$ 756.0$ million in borrowings from the FHLB of Chicago prior to their scheduled maturities, as previously discussed. Excluding this penalty, total non-interest expense in 2010 was $\$ 70.5$ million. The following paragraphs discuss the principal components of non-interest expense and the primary reasons for their changes from 2009 to 2010 , as well as 2008 to 2009.

Compensation and related expenses were $\$ 36.0$ million, $\$ 39.1$ million, and $\$ 38.5$ million during the years ended December 31, 2010, 2009, and 2008, respectively. The decline in 2010 was primarily caused by lower levels of stock-based compensation. ESOP expense declined in 2010 because it was the last year of the Company's commitment to the ESOP. Under the terms of the plan, the number of shares scheduled to be allocated to employees in the final year was substantially lower than it was in earlier years. The Company does not expect to continue ESOP contributions beyond its original commitment at this time. However, this decision is subject to review on a periodic basis and contributions may be reinstated in future periods. Also contributing to the decrease in stockbased compensation in 2010 relative to 2009 was a large grant of stock options and restricted stock that was made in 2004 and became fully vested in mid-2009. No amortization expense related to that grant was recorded beyond that point. Also contributing to the decrease in compensation expense in 2010 was a decrease in the number of personnel employed by the Company due to management actions to reduce the number of Company's employees through attrition. These developments were only partially offset by the impact of annual merit increases for employees in 2010.

Management does not expect compensation and related expenses to continue to decline in 2011. Rather, management expects compensation and related expenses in 2011 could increase by up to $10 \%$ in 2011. This increase will be primarily the result of recent and planned employment of up to ten commercial banking professionals and related staff to facilitate the Company's expansion into the mid-tier commercial banking market, defined by the Company as business entities with sales revenues of $\$ 10$ to $\$ 100$ million. The Company does not currently have significant share of this market.

The increase in compensation and related expenses in 2009 relative to 2008 was due primarily to annual merit increases in employee compensation, as well as an increase in the number of personnel employed by the Company, due to new branch office openings. Also contributing to the increase in compensation expense in 2009 were costs associated with increased residential loan production and related staffing due to increased originations and sales of residential mortgage loans, as previously described. These developments were partially offset by the aforementioned decline in amortization expense related to stock options and restricted stock, which were fullyvested in mid-2009. In addition, ESOP expense in 2009 was lower due to a decline in the Company's stock price in that year, which lowered the Company's ESOP expense relative to 2008.

As of December 31, 2010, the Company had 682 full-time associates and 82 part-time associates. This compared to 717 full-time and 98 part-time employees at December 31, 2009, and 677 full-time and 92 part-time associates at December 31, 2008.

Occupancy and equipment expense during the years ended December 31, 2010, 2009, and 2008 was $\$ 11.2$ million, $\$ 11.8$ million, and $\$ 11.6$ million, respectively. The decrease in occupancy and equipment expense in 2010 was primarily caused by lower data processing costs, due to the negotiation of a new contract with the Company's thirdparty data processor in late 2009, as well as lower levels of repair and maintenance expense and rent expense in 2010 relative to prior periods. The increase in occupancy and equipment expense in 2009 relative to 2008 was the
result of the opening of a new office and the construction and relocation of a second office in 2008, the costs of which were fully-reflected in 2009.

Federal insurance premiums and special assessments were $\$ 4.1$ million, $\$ 4.6$ million, and $\$ 332,000$ during 2010 , 2009 , and 2008 , respectively. Results in 2009 included a $\$ 1.6$ million non-recurring special assessment from the FDIC that was charged to all insured financial institutions (based total assets, less its Tier 1 capital) as of June 30, 2009. Excluding this special assessment, the Company's deposit insurance premiums increased by $\$ 1.0$ million or $33.5 \%$ in 2010 compared to 2009 . In the second quarter of 2009 the FDIC raised its regular premium rates for all financial institutions. In addition, during the first quarter of 2009 the Company utilized the last of certain premium credits that had been available to offset deposit premium costs.

In February 2011 the FDIC issued a new rule as required by the Dodd-Frank Act which changes the definition of a financial institution's deposit insurance assessment base and revises the deposit insurance risk-based assessment rate schedule, among other things. Under the new rule the assessment base changes from an insured institution's domestic deposits (minus certain allowable exclusions) to an insured institution's average consolidated total assets minus average tangible equity and certain other adjustments. In addition, the assessment rate schedule changes as described in the section entitled "Regulation and Supervision of the Bank-Deposit Insurance" contained in Item 1, "Business-Regulation and Supervision." The new rule takes effect in the quarter beginning April 1, 2011. Under the new rule, it is possible the Company's FDIC insurance premiums could decline in 2011, due in part to the decline in the Company's total assets in the fourth quarter of 2010. However, the Company is unable to provide an estimate of FDIC insurance premiums in 2011 and there cannot be any assurances that such premiums will actually decline in 2011.

Losses on foreclosed real estate were $\$ 6.3$ million, $\$ 646,000$, and $\$ 155,000$ during the twelve months ended December 31, 2010, 2009, and 2008, respectively. In recent periods the Company has experienced an increase in losses on foreclosed real estate due to continued declines in real estate values and weak economic conditions. If these conditions persist, future losses on foreclosed real estate could remain elevated in the near term.

Other non-interest expense was $\$ 12.8$ million, $\$ 12.1$ million, and $\$ 12.9$ million during the years ended December $31,2010,2009$, and 2008, respectively. The increase in 2010 was primarily caused by an increase in costs to maintain and otherwise administer the Company's foreclosed and repossessed properties. This increase was offset in part by lower expenses related to marketing and advertising in the 2010 relative 2009. The decrease in 2009 compared to 2008 was caused by lower expenditures related to debit card activity and lower deposit account losses, as well as lower levels of expenditures for communications and legal, consulting, and professional fees. These developments were partially offset by increased costs related to foreclosed real estate.

Income Tax Expense (Benefit) Income tax benefit was $\$ 49.9$ million in 2010 compared to income tax expense of $\$ 5.4$ million and $\$ 9.1$ million in 2009 and 2008, respectively. The large income tax benefit in the 2010 was caused by the Company's pre-tax loss, which was principally the result of the one-time prepayment penalty related to the early repayment of borrowings from the FHLB of Chicago, as well as a significant increase in provision for loan losses, as previously described. In 2009 the Company recorded a $\$ 1.8$ million tax benefit related to the elimination of a valuation allowance it had established against a deferred tax asset in prior years. The deferred tax asset related to Wisconsin net operating loss carryovers for which management was previously unable to determine whether it was more likely than not that the tax benefits would be realized in future periods. Effective in 2009 Wisconsin law was amended from a system that taxed each affiliated entity separately to a form of combined reporting. As a result of this change, management determined that Company's Wisconsin net operating losses that had not been recognized in prior periods would be realizable, which resulted in a one-time tax benefit of $\$ 1.8$ million in 2009. Excluding the impact of this one-time tax benefit, the Company's effective tax rate ("ETR") in 2009 and 2008 was $37.7 \%$ and $34.6 \%$, respectively. The increase in ETR in 2009 was caused by the amendment of Wisconsin law previously described. Prior to this amendment, the state of Wisconsin imposed a corporate franchise tax on the separate taxable incomes of the members of the Company's consolidated income tax group, excluding the Company's out-of-state investment subsidiaries. However, beginning in 2009, the Company's consolidated income tax group is subject to combined reporting, which results in state income taxes being imposed on the earnings of the Company's out-of-state investment subsidiaries. For additional information related to the Company's income taxes, refer to "Item 1A. Risk Factors."

## Financial Condition

Overview The Company's total assets decreased by $\$ 920.2$ million or $26.2 \%$ during the twelve months ended December 31, 2010. Total assets at December 31, 2010, were $\$ 2.6$ billion compared to $\$ 3.5$ billion at the end of the previous year. Most of the decline in total assets in 2010 was caused by the Company's early repayment of $\$ 756.0$ million in FHLB borrowings in December 2010, as previously described. During the period the Company's portfolio of securities available-for-sale decreased by $\$ 817.7$ million or $55.2 \%$ in the aggregate and its loans receivable decreased by $\$ 182.5$ million or $12.1 \%$. Deposit liabilities decreased by $\$ 59.2$ million or $2.8 \%$ during 2010 and total shareholders' equity decreased by $\$ 89.5$ million or $22.2 \%$. The latter decrease was primarily the result of the Company's operating loss in 2010, as previously described. Non-performing assets increased by $\$ 82.0$ million or $136 \%$ to $\$ 142.2$ million or $5.49 \%$ of total assets during the twelve months ended December $31,2010$. The following paragraphs describe these changes in greater detail, along with other changes in the Company's financial condition during the twelve months ended December 31, 2010.

Securities Available-for-Sale The Company's portfolio of securities available-for-sale decreased by $\$ 817.7$ million or $55.2 \%$ during the year ended December 31,2010 . This decrease was primarily the result of the sale of $\$ 885.0$ million in longer-term, fixed-rate mortgage-related securities and $\$ 190.5$ million in adjustable-rate mortgage-related securities during the year. As previously noted, Bank Mutual sold significant amounts of securities in 2010 in an effort to reduce its exposure to interest rate risk and/or to improve the overall liquidity position on its balance sheet. These sales were offset in part by purchases of $\$ 323.1$ million in medium-term, fixed-rate mortgage-related securities in December 2010.

The following table presents the fair value of the Company's investment securities and mortgage-related securities portfolios at the dates indicated. For all securities and for all periods presented, the carrying value is equal to fair value. No individual security exceeded $10 \%$ of the Company's capital as of the dates indicated.

Investment securities:
Mutual funds
United States government and federal agency obligations.
Total investment securities available-for-sale
Mortgage-related securities:
Freddie Mac
$\begin{array}{lrrr}\text { Fannie Mae } & 30,810 & 224,758 & 413,364\end{array}$
$\begin{array}{llll}\text { Private-label CMOs } & 87,602 & 111,782 & 128,559\end{array}$
Ginnie Mae
Total mortgage-related securities
Total securities available-for-sale

| At December 31 |  |  |
| ---: | :---: | ---: |
| 2010 <br> Carrying/ <br> Fair Value | 2009 <br> Carrying/ <br> Fair Value | Carrying/ <br> Fair Value |
| (Dollars in thousands) |  |  |
| $\$ 22,055$ | $\$ 22,312$ | $\$ 39,603$ |
| 205,968 | 591,792 | 379,535 |
| 228,023 | 614,104 | 419,138 |
|  |  |  |
| 314,067 | 295,188 | 282,237 |
| 30,810 | 224,758 | 413,364 |
| 87,602 | 111,782 | 128,559 |
| 2,755 | 235,120 | 26,707 |
| 435,234 | 866,848 | 850,867 |
| $\$ 663,258$ | $\$ 1,480,952$ | $\$ 1,270,005$ |

The following table presents the Company's investment securities and mortgage-related securities activities for the periods indicated.

Investment securities available-for-sale:
Carrying value at beginning of period
Purchases
Sales

| For the Year Ended December 31 |  |  |  |
| ---: | ---: | ---: | :---: |
| (Dollars in thousands) |  |  |  |
| $\$ 614,104$ | $\$ 419,138$ | $\$ 99,450$ |  |
| $3,118,204$ | 689,075 | 351,202 |  |
| $(709)$ | $(18,087)$ | $(8,358)$ |  |
| $(3,506,718)$ | $(467,902)$ | $(29,992)$ |  |
| 314 | 406 | $(34)$ |  |
| 2,828 | $(8,526)$ | 6,870 |  |
| $(386,080)$ | 194,966 | 319,688 |  |
| $\$ 228,024$ | $\$ 614,104$ | $\$ 419,138$ |  |

Mortgage-related securities available-for-sale:
Carrying value at beginning of period
Purchases
Sales
Principal repayments
Discount accretion (premium amortization), net
Increase (decrease) in net unrealized loss
Net increase (decrease) in mortgage-related securities Carrying value at end of period

| $\$ 866,848$ | $\$ 850,867$ | $\$ 1,099,922$ |
| ---: | :---: | ---: |
| 819,675 | 779,170 | 345,842 |
| $(1,058,055)$ | $(468,794)$ | $(385,167)$ |
| $(187,664)$ | $(318,225)$ | $(195,479)$ |
| $(2,383)$ | $(2,445)$ | 1,516 |
| $(3,187)$ | 26,275 | $(15,767)$ |
| $(431,614)$ | 15,981 | $(249,055)$ |
| $\$ 435,234$ | $\$ 866,848$ | $\$ 850,867$ |

The table below presents information regarding the carrying values, weighted average yields and contractual maturities of the Company's investment securities and mortgage-related securities at December 31, 2010.
Mortgage-related securities are presented by issuer and by coupon type.

|  | One Year or Less |  | More than One Year to Five Years |  | More than Five Years to Ten Years |  | More than Ten Years |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Carrying <br> Value | Weighted Average Yield | Carrying Value | Weighted Average Yield | Carrying Value | Weighted Average Yield | Carrying Value | Weighted Average Yield | Carrying <br> Value | Weighted Average Yield |
| Investment securities: | (Dollars in thousands) |  |  |  |  |  |  |  |  |  |
| Mutual funds (1) | \$22,054 | 3.05\% | - | - | - | - | - | - | \$22,054 | 3.05\% |
| US government and agencies | - | - | - | - | \$158,115 | 2.42\% | \$47,855 | 2.74\% | 205,970 | 2.49 |
| Total investment securities | \$22,054 | 3.05\% | - | - | \$158,115 | 2.42\% | \$47,855 | 2.74\% | \$228,024 | 2.55\% |
| Mortgage-related securities by issuer: Ginnie Mae pass-through certificates |  |  |  |  |  |  |  |  |  |  |
| Fannie Mae pass-through certificates | \$5 | 5.83\% | \$3,214 | 6.92\% | \$384 | 6.48\% | 7 | 9.16 | 3,610 | 6.88 |
| Freddie Mac pass-through certificates | 7 | 5.59 | 23 | 6.01 | 17,603 | 2.61 | - | - | 17,633 | 2.61 |
| Private-label CMOs | - | - | - | - | 38,648 | 5.15 | 48,953 | 3.64 | 87,601 | 4.28 |
| Freddie Mac, Fannie Mae, and |  |  |  |  |  |  |  |  |  |  |
| Total mortgage-related securities | \$12 | 5.69\% | \$14,469 | 2.57\% | \$112,726 | 3.37\% | \$308,027 | 3.08 | \$435,234 | 3.13\% |
| Mortgage-related securities by coupon: <br> Adjustable rate coupon | - | - | - | - | - | - | \$40,680 | 3.25\% | \$40,680 | 3.25\% |
| Fixed rate coupon | \$12 | 5.69\% | \$14,469 | 2.57\% | \$112,726 | 3.37\% | 267,347 | 3.05 | 394,554 | 3.12 |
| Total mortgage-related securities | \$12 | 5.69\% | \$14,469 | 2.57\% | \$112,726 | 3.37\% | \$308,027 | 3.08\% | \$435,234 | 3.13\% |
| Total investment and mortgage-related securities portfolio | \$22,066 | 3.06\% | \$14,469 | 2.57\% | \$270,841 | 2.81\% | \$355,882 | 3.03\% | \$663,257 | 2.93\% |

(1) The weighted average yield has not been adjusted for the impairments recorded in 2009, 2008, and 2007. Refer to "Results of Operations-Non-Interest Income," above, for additional discussion.

The Company classifies all of its securities as available-for-sale. Changes in the fair value of such securities are recorded through accumulated other comprehensive loss (net of deferred income taxes), which is a component of shareholders' equity. During the twelve months ended December 31, 2010, the fair value adjustment on the Company's available-for-sale securities was a net unrealized loss of $\$ 2.3$ million at December 31,2010 , compared to a net unrealized loss of $\$ 1.9$ million at December 31,2009 . This change was primarily the result of the sale in 2010 of a significant portion of the Company's available-for-sale securities portfolio at gains, as previously described. Offsetting the impact of this development was a decline in the net unrealized loss on the Company's
private-label CMOs during the year. The Company's private-label CMOs were originally purchased from 2004 to early 2006 and are secured by prime residential mortgage loans. The securities were all rated "triple-A" by various credit rating agencies at the time of their original purchase. However, in 2008 and 2009, and to a lesser extent 2010, a number of the securities in the portfolio were downgraded. The following table presents the credit ratings, carrying values, and unrealized losses of the Company's private-label CMO portfolio as of the dates indicated:

Credit rating (1):
AAA/Aaa
$\mathrm{AA} / \mathrm{Aa}$
A
BBB/Baa
Less than investment grade (2)
Total private-label CMOs

| December 31, 2010 |  | December 31, 2009 |  |
| :---: | :---: | :---: | :---: |
|  | Net |  | Net |
| Carrying | Unrealized | Carrying | Unrealized |
| Value | Gain (Loss) | Value | Gain (Loss) |
| (Dollars in thousands) |  |  |  |
| \$12,876 | \$322 | \$22,959 | \$(341) |
| 8,600 | (84) | 9,980 | (483) |
| 19,249 | $(1,155)$ | 31,377 | $(3,260)$ |
| 11,142 | (242) | 15,769 | $(2,151)$ |
| 35,735 | $(1,981)$ | 31,697 | $(2,763)$ |
| \$87,602 | \$(3,139) | \$111,782 | \$(8,998) |

(1) In instances of split-ratings, each security has been classified according to its lowest rating.
(2) Securities rated less than investment grade are adversely classified as substandard in accordance with federal guidelines (refer to "Item 1. Business-Asset Quality").

Although the net unrealized loss on the Company's private-label CMOs declined substantially during the twelve months ended December 31, 2010, the market for these securities has remained depressed in response to a general weakness in economic conditions and performance of the underlying loans, as well as stress in the markets for these types of securities. Although mindful of these developments, management has determined that it is probable the Company will collect all amounts due according to the contractual terms of these securities. Furthermore, the Company does not intend to sell these securities before it collects all the amounts due. Accordingly, management has determined that none of the Company's private-label CMOs are other-than-temporarily impaired as of December 31, 2010. However, collection is subject to numerous factors outside of the Company's control and a future determination of OTTI could result in significant losses being recorded through earnings in future periods. For additional discussion relating to the Company's securities available-for-sale, refer to "Results of Operations-Non-Interest Income," above, and "Critical Accounting Policies-Other-Than-Temporary Impairment," below. In addition, refer to "Item 1. Business-Investment Activities" and "Item 1A. Risk Factors."

Loans Held-for-Sale The Company's policy is to sell substantially all of its fixed rate, one- to four-family mortgage loan originations in the secondary market. The following table presents a summary of the activity in the Company's loans held-for-sale for the periods indicated:

|  | For the year ended December 31 |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2008 |
|  |  | (Dollars in thousands) |  |
| Balance outstanding at beginning of period | $\$ 13,534$ | $\$ 19,030$ | $\$ 7,952$ |
| Origination of loans intended for sale (1) | 434,388 | 578,312 | 139,387 |
| Principal balance of loans sold | $(409,369)$ | $(583,966)$ | $(128,725)$ |
| Change in net unrealized gains or losses (2) | $(734)$ | 158 | 416 |
| $\quad$ Total loans held-for-sale | $\$ 37,819$ | $\$ 13,534$ | $\$ 19,030$ |

(1) Excludes one- to four-family loans originated for the Company's loan portfolio.
(2) Refer to "Note 1. Basis of Presentation" in "Item 8. Financial Statements and Supplementary Data."

The origination of one- to four-family mortgage loans intended for sale and the corresponding sale of such loans increased significantly in 2009 as a result of lower interest rates during the first half of that year. Originations and sale of these loans remained elevated in 2010 due to primarily lower interest rates during the latter half of 2010. For additional discussion, refer to "Results of Operations-Non-Interest Income," above.

Loans Receivable Loans receivable decreased by $\$ 182.5$ million or $12.1 \%$ as of December 31, 2010, compared to
December 31, 2009. The Company's portfolio of one- to four-family loans declined from $\$ 644.9$ million at December 31, 2009 , to $\$ 531.9$ million at December 31, 2010. This decline was caused by continued low interest rates in 2010, particularly
during the latter half of the year, which encouraged adjustable-rate borrowers to refinance their existing loans into fixed-rate loans, which the Company typically sells in the secondary market. Despite increases in market interest rates in recent months, management expects residential mortgage borrowers to continue to favor fixed-rate loans in the near term, which could result in further declines in the Company's portfolio of one- to four-family loans in the near term.

The Company's aggregate portfolio of multi-family and commercial real estate mortgage loans increased from \$463.1 million at December 31, 2009, to $\$ 495.5$ million at December 31, 2010. A substantial portion of this increase was due to construction and development loans that were transferred to permanent financing during 2010. As a result of this development, the Company's portfolio of construction and development loans declined by $\$ 41.1$ million or $33.0 \%$ during the year ended December 31, 2010. The Company's multi-family and commercial real estate mortgage loan originations were $\$ 47.2$ million in the aggregate in 2010 compared to $\$ 53.4$ million in 2009. Although the Company continues to emphasize originations of these types of loans, originations in recent years have been depressed due to persistent weakness in economic conditions and reduced loan demand on the part of real estate investors/owners. The Company is uncertain at this time when these conditions will improve.

The Company's portfolio of commercial business loan increased from $\$ 47.7$ million at December 31, 2009, to $\$ 50.1$ million at December 31, 2010. Originations of these loans were $\$ 34.5$ million in 2010 compared to $\$ 22.6$ million in 2009.

In April 2010 the Company hired David A. Baumgarten as President of the Bank, and later also appointed him as President of the Company. Mr. Baumgarten has significant commercial banking experience in senior roles with other large commercial banks and has significant experience in the Company's major market area, Milwaukee and southeastern Wisconsin. In recent months the Company has also hired two new senior vice presidents, as well as a number of other commercial relationship managers, that are experienced in managing and selling loans, deposit, and cash management services to the mid-tier commercial banking market, defined by the Company as business entities with sales revenues of $\$ 10$ to $\$ 100$ million. The Company does not currently have significant share of this market. In 2011 the Company intends to add additional professionals capable of serving this market segment, as described elsewhere in this report. The Company is unable to determine at this time the level of success, if any, that it will have in increasing its share of this market segment. Further, the Company is unable to provide any assurances that it will be able to attract or retain the talent necessary to increase its share of this market segment.

The Company's consumer loan originations, including fixed term home equity loans and lines of credit, were $\$ 78.2$ million in 2010 compared to $\$ 76.9$ million in 2009 . The Company's consumer loan portfolio declined from $\$ 275.5$ million at December 31, 2009, to $\$ 243.5$ million at December 31, 2010. This decline was due in part to an interest rate environment in recent years that has encouraged many borrowers to refinance their home equity loans or lines of credit and other consumer loans into first mortgage loans. Many of these borrowers reestablished home equity lines of credit with the Company in accordance with its established lending standards, but had not drawn substantial amounts on these lines as of the end of the year.
The following table presents the composition of the Company's loan portfolio in dollar amounts and in percentages of the total portfolio at the dates indicated.

| At December 31 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2010 |  | 2009 |  | 2008 |  | 2007 |  | 2006 |  |
| Amount | Percent of Total | Amount | Percent of Total | Amount | Percent of Total | Amount | Percent of Total | Amount | Percent of Total |
| (Dollars in thousands) |  |  |  |  |  |  |  |  |  |
| \$531,874 | 37.87\% | \$644,852 | 41.45\% | \$867,810 | 45.82\% | \$1,042,019 | 50.29\% | \$1,102,943 | 52.04\% |
| 247,210 | 17.60 | 200,222 | 12.87 | 199,709 | 10.54 | 216,147 | 10.43 | 160,205 | 7.56 |
| 248,253 | 17.68 | 262,855 | 16.90 | 222,462 | 11.74 | 189,209 | 9.13 | 161,586 | 7.62 |
| 1,027,337 | 73.15 | 1,107,929 | 71.22 | 1,289,981 | 68.10 | 1,447,375 | 69.85 | 1,424,744 | 67.22 |
| 13,479 | 0.96 | 11,441 | 0.74 | 17,517 | 0.92 | 35,040 | 1.69 | 53,861 | 2.54 |
| 19,308 | 1.37 | 52,323 | 3.36 | 74,208 | 3.92 | 58,712 | 2.83 | 91,063 | 4.30 |
| 24,939 | 1.78 | 27,040 | 1.74 | 82,795 | 4.37 | 58,026 | 2.80 | 13,479 | 0.64 |
| 25,764 | 1.83 | 33,758 | 2.17 | 43,601 | 2.30 | 43,872 | 2.12 | 58,074 | 2.74 |
| 83,490 | 5.94 | 124,562 | 8.01 | 218,121 | 11.51 | 195,650 | 9.44 | 216,477 | 10.22 |
| 1,110,827 | 79.09 | 1,232,491 | 79.23 | 1,508,102 | 79.61 | 1,643,025 | 79.29 | 1,641,221 | 77.44 |
| 103,619 | 7.38 | 124,519 | 8.00 | 173,104 | 9.14 | 199,161 | 9.62 | 227,811 | 10.75 |
| 87,383 | 6.24 | 88,796 | 5.71 | 86,962 | 4.59 | 90,631 | 4.37 | 91,730 | 4.33 |
| 17,695 | 1.25 | 19,793 | 1.27 | 21,469 | 1.13 | 21,845 | 1.05 | 20,404 | 0.96 |
| 24,551 | 1.76 | 28,441 | 1.83 | 36,023 | 1.90 | 33,604 | 1.62 | 33,287 | 1.57 |
| 2,814 | 0.20 | 4,077 | 0.26 | 11,775 | 0.62 | 24,878 | 1.20 | 46,752 | 2.21 |
| 7,436 | 0.52 | 9,871 | 0.63 | 8,740 | 0.46 | 9,439 | 0.46 | 11,262 | 0.53 |
| 243,498 | 17.35 | 275,497 | 17.71 | 338,073 | 17.84 | 379,558 | 18.32 | 431,246 | 20.35 |
| 50,123 | 3.56 | 47,708 | 3.07 | 48,277 | 2.55 | 49,635 | 2.40 | 46,920 | 2.21 |
| 1,404,448 | 100.00\% | 1,555,696 | 100.00\% | 1,894,452 | 100.00\% | 2,072,218 | 100.00\% | 2,119,387 | 100.00\% |
| $(32,345)$ |  | $(32,690)$ |  | $(54,187)$ |  | $(68,457)$ |  | $(85,897)$ |  |
| $(47,985)$ |  | $(17,028)$ |  | $(12,208)$ |  | $(11,774)$ |  | $(12,574)$ |  |
| (549) |  | 78 |  | 996 |  | 2,569 |  | 3,409 |  |
| \$1,323,569 |  | \$1,506,056 |  | \$1,829,053 |  | \$1,994,556 |  | \$2,024,325 |  |

The following table presents a summary of the Company's activity in loans receivable for the periods indicated.

|  | For the year ended December 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2008 |
|  | (Dollars in thousands) |  |  |
| Balance outstanding at beginning of period | \$1,506,056 | \$1,829,053 | \$1,994,556 |
| Originations: |  |  |  |
| One- to four-family loans (1) | 44,929 | 47,466 | 34,164 |
| Multi-family loans | 25,091 | 10,889 | 40,177 |
| Commercial real estate loans | 22,068 | 42,505 | 96,407 |
| Construction and development loans | 29,029 | 15,720 | 101,818 |
| Total mortgage loan originations | 121,117 | 116,580 | 272,566 |
| Consumer loans | 78,198 | 76,854 | 108,584 |
| Commercial business loans | 34,530 | 22,617 | 30,090 |
| Total originations | 233,845 | 216,051 | 411,240 |
| Purchases of one- to four-family mortgage loans | - | 2,658 | 26,138 |
| Principal payments and repayments: |  |  |  |
| Mortgage loans | $(216,214)$ | $(358,705)$ | $(422,728)$ |
| Consumer loans | $(110,197)$ | $(139,430)$ | $(150,069)$ |
| Commercial business loans | $(36,574)$ | $(35,609)$ | $(38,628)$ |
| Total principal payments and repayments | $(362,985)$ | $(533,744)$ | $(611,425)$ |
| Transfers to foreclosed properties, real estate owned, and repossessed assets | $(22,108)$ | $(23,721)$ | $(3,719)$ |
| Net change in undisbursed loan proceeds, allowance for loan losses, and deferred fees and costs | $(31,239)$ | 15,759 | 12,263 |
| Total loans receivable, net | \$1,322,569 | \$1,506,056 | \$1,829,053 |

(1) Excludes one- to four-family loans originated for sale.

The following table presents the contractual maturity of the Company's construction and development loans and its commercial business loans at December 31, 2010. The table does not include the effect of prepayments or scheduled principal amortization.

Amounts due:
Within one year or less
After one year through five years
After five years
Total due after one year
Total commercial and construction loans
At December 31, 2010

| At December 31, 2010 |  |  |
| :---: | :---: | :---: |
| Commercial <br> Business Loans | Construction and <br> Development <br> Loans | Total |
| $\$ 17,172$ | Dollars in thousands) <br> $\$ 31,313$ | $\$ 48,485$ |
| 30,057 | 25,893 | 55,950 |
| 2,894 | 26,284 | 29,178 |
| 32,951 | 52,177 | 85,128 |
| $\$ 50,123$ | $\$ 83,490$ | $\$ 133,613$ |

The following table presents, as of December 31, 2010, the dollar amount of the Company's construction and development loans and its commercial loans due after one year and whether these loans have fixed interest rates or adjustable interest rates.

|  | Due After One Year |  |  |  |  |
| :--- | ---: | :---: | ---: | :---: | :---: |
|  |  | Adjustable |  |  | Total |
|  | Fixed Rate | Rate |  |  |  |
| Commercial business loans |  | (Dollars in thousands) |  |  |  |
| Construction and development loans | $\$ 17,932$ | $\$ 15,019$ | $\$ 32,951$ |  |  |
| $\quad$ Total loans due after one year | 20,805 | 31,372 | 52,177 |  |  |

Foreclosed Properties and Repossessed Assets The Company's foreclosed properties and repossessed assets increased to $\$ 19.3$ million at December 31, 2010, compared to $\$ 17.7$ million at December 31, 2009. This increase was principally caused by the foreclosure or repossession of the collateral on three larger loan relationships that had
an aggregate balance of $\$ 5.9$ million after the charge off of $\$ 4.1$ million in allowances for loan losses. Also contributing was $\$ 10.0$ million in foreclosures or repossessions of the collateral on smaller loans. These developments were partially offset by $\$ 6.3$ million in net write-downs of foreclosed real estate, as well as $\$ 8.1$ million in sales of foreclosed and repossessed assets ( $\$ 1.8$ million of which was financed by the Company at market rates and terms). Management expects foreclosed properties and repossessed assets to trend higher in the near term as the Company continues to work out its non-performing loans. Refer to "Financial Condition-Asset Quality," below.

Goodwill The Company recorded goodwill as a result of its acquisitions of two other financial institutions in 1997 and 2000. The Company analyzes goodwill annually for impairment or more frequently when, in the judgment of management, an event has occurred that may indicate that additional analysis is required. In this process, the Company compares its estimated fair value to its market capitalization to determine the appropriateness of the Company's fair value. Significant management judgment is required in this process. If goodwill is determined to be impaired, it will be expensed in the period in which it becomes impaired.

The Company performed an annual impairment analysis of its goodwill during the third quarter of 2010, and determined that its goodwill was not impaired at that time. Due to a continued decline in the price of the Company's common stock since the third quarter, however, management also evaluated whether an event occurred that would require the Company to analyze goodwill for impairment as of December 31, 2010. Based on a third-party independent appraisal of the Company, which estimated a "Step 1" fair value (as defined in GAAP) of the Company using market transaction information for comparable financial institutions and accepted valuation techniques, management concluded that the Company's goodwill was not impaired as of December 31, 2010. As of that date, management estimated the Step 1 fair value of the Company was approximately $19 \%$ higher than the Company's total shareholders' equity as of December 31, 2010. As such, management believes it is possible that a future Step 1 evaluation could indicate that a "Step 2" evaluation (as defined in GAAP) must be performed. Management performed a Step 2 evaluation as of December 31, 2010, in anticipation of this possibility and further concluded that goodwill would not be impaired in a Step 2 evaluation. However, there can be no assurances that future circumstances and/or conditions will not change that could result in an impairment of the Company's goodwill, which could have a material adverse affect on the Company's results of operations in a future period. Such circumstances and/or conditions could include, but are not limited to, further decline in the price of the Company's common stock, deterioration in the Company's financial condition or results of operations, adverse changes in the fair value of the Company's assets and liabilities, and/or market information indicating a decline in the fair value of comparable financial institutions used to estimate the fair value of the Company. Management continues to monitor circumstances and conditions for events that could result in an impairment of the Company's goodwill.

Mortgage Servicing Rights The carrying value of the Company's MSRs was $\$ 7.8$ million at December 31, 2010, compared to $\$ 6.9$ million at December 31, 2009, net of valuation allowances of $\$ 6,000$ and $\$ 287,000$, respectively. The increase in net carrying value was principally the result of elevated originations and sales of fixed-rate, one- to four-family loans on a servicing retained basis, as previously noted. As of December 31, 2010, the Company serviced $\$ 1.1$ billion in loans for third-party investors compared to $\$ 1.0$ billion at December 31,2009 . For additional information, refer to "Results of Operations-Non-Interest Income," above, and "Critical Accounting Policies-Mortgage Servicing Rights," below, as well as "Item 1. Business-Lending Activities," above.

Other Assets Other assets consist of the following items on the dates indicated:

Accrued interest receivable:

| At December 31 |  |
| ---: | ---: |
| 2010 | 2009 |
| (Dollars in thousands) |  |
| $\$ 1,432$ | $\$ 4,651$ |
| 511 | 1,875 |
| 5,506 | 6,795 |
| 7,449 | 13,321 |
| 55,600 | 53,295 |
| 51,165 | 51,715 |
| 46,092 | 46,092 |
| 8,694 | 12,521 |
| 63,639 | 6,149 |
| 22,070 | 23,613 |
| $\$ 254,709$ | $\$ 206,706$ |

BOLI is long-term life insurance on the lives of certain current and past employees where the insurance policy benefits and ownership are retained by the employer. Its cash surrender value is an asset that the Company uses to partially offset the future cost of employee benefits. The cash value accumulation on BOLI is permanently tax deferred if the policy is held to the insured person's death and certain other conditions are met. The increase in BOLI in 2010 was a result of the increase in the accumulated cash value of the insurance policies during the period.

The Company and its subsidiaries conduct their business through an executive office and 79 banking offices, which had an aggregate net book value of $\$ 48.6$ million as of December 31,2010 , excluding furniture, fixtures, and equipment. As of December 31, 2010, the Company owned the building and land for 69 of its property locations and leased the space for 11 .

The Company's investment in the common stock of the FHLB of Chicago did not change in 2010. The FHLB of Chicago requires that its members own its common stock as a condition for borrowing; the stock is redeemable at par. As of December 31, 2010, the Company owns substantially more common stock of the FHLB of Chicago than it would otherwise be required to own given its level of borrowings from the FHLB of Chicago. From 2007 through 2010 the FHLB of Chicago suspended the payment of dividends on its common stock, as well as the repurchase of common stock from its members. The FHLB of Chicago resumed cash dividends at a modest amount in the first quarter of 2011. The original suspension was due to the FHLB of Chicago entering into a memorandum of understanding with its primary regulator the Federal Housing Finance Board ("FHFB") which, among other things, restricted the dividends that the FHLB of Chicago could pay without prior approval of the FHFB, as well as the stock that it can repurchase from its members. Management is unable to determine whether the FHLB of Chicago will continue to pay dividends on its common stock or the amount of future dividends, if any. Furthermore, the Company is unable to determine when, or if, it will be able to reduce its holdings of the common stock of the FHLB of Chicago.

The Company's investment in the common stock of the FHLB of Chicago is carried at cost (par value) and is periodically reviewed for impairment. Investments in FHLB common stock are considered to be long-term investments under GAAP. Accordingly, the evaluation of FHLB common stock for impairment is based on management's assessment of the ultimate recoverability at the stock's par value rather than by temporary declines in its value. Based on a review of the FHLB of Chicago's results of operations, capital, liquidity, commitments, and other activities during 2010, as well as the continued status of the FHLB System as a government-sponsored entity, management concluded that the Company's FHLB stock was not impaired as of December 31, 2010. However, this conclusion is subject to numerous factors outside the Company's control, including, but not limited to, future legislative or regulatory changes and/or adverse economic developments that could have a negative impact on the Company's investment in the common stock of the FHLB of Chicago. Accordingly, a future determination of impairment could result in significant losses being recorded through earnings in future periods.

Prepaid FDIC insurance premiums declined from $\$ 12.5$ million at December 31,2009 , to $\$ 8.7$ million at December 31, 2010. In December 2009 the FDIC required insured financial institutions to prepay their estimated FDIC deposit insurance premiums through 2012. The regular quarterly payments to the FDIC that are otherwise required from the Company have been applied against this amount and expensed on a quarterly basis, which is the reason for the decline in the prepaid balance during 2010.

The Company's current and deferred income taxes increased by $\$ 57.5$ million during the year ended December 31, 2010. This increase was due to the tax benefit generated by the Company's net loss in 2010.

Deposit Liabilities Deposit liabilities decreased by $\$ 59.2$ million or $2.8 \%$ during the twelve months ended December 31, 2010, to $\$ 2.08$ billion compared to $\$ 2.14$ billion at December 31, 2009. Core deposits, consisting of checking, savings, and money market accounts, increased by $\$ 99.6$ million or $11.7 \%$ in 2010 while certificates of deposit declined by $\$ 158.8$ million or $12.3 \%$. Core deposits increased as primarily in response to a low interest rate environment that made such accounts more economical and/or practical for customers. In addition, core deposits were higher than typical at December 31, 2010, due to the timing of certain local government tax deposits which had not been withdrawn as of that date. With respect to certificates of deposit, the Company reduced the rates it offers on this product during the year in an effort to manage its overall liquidity position, which contributed to the decline in certificates of deposit. Due in part to these efforts, the weighted-average cost of Company's deposits declined by 77 basis points during the year ended December 31, 2010.

The following table presents the distribution of the Company's deposit accounts at the dates indicated by dollar amount and percent of portfolio, and the weighted average rate.

|  | At December 31 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  |  | 2009 |  |  | 2008 |  |  |
|  | Amount | Percent of Total Deposit Liabilities | Weighted Average Nominal Rate | Amount | Percent of Total Deposit Liabilities | Weighted Average Nominal Rate | Amount | Percent of Total Deposit Liabilities | Weighted <br> Average <br> Nominal <br> Rate |
|  | (Dollars in thousands) |  |  |  |  |  |  |  |  |
| Regular savings | \$210,334 | 10.12\% | 0.04\% | \$196,983 | 9.22\% | 0.06\% | \$185,003 | 8.68\% | 0.19\% |
| Interest-bearing demand | 219,136 | 10.54 | 0.02 | 211,448 | 9.89 | 0.04 | 180,269 | 8.46 | 0.11 |
| Money market savings | 423,923 | 20.40 | 0.57 | 345,144 | 16.14 | 0.58 | 340,631 | 16.00 | 1.57 |
| Non-interest bearing demand | 94,446 | 4.54 | 0.00 | 94,619 | 4.43 | 0.00 | 89,106 | 4.18 | 0.00 |
| Total demand accounts | 947,839 | 45.60 | 0.27 | 848,194 | 39.68 | 0.26 | 795,009 | 37.32 | 0.74 |
| Certificates of deposit: $\quad \longrightarrow$ |  |  |  |  |  |  |  |  |  |
| With original maturities of: |  |  |  |  |  |  |  |  |  |
| Three months or less | 12,922 | 0.62 | 0.25 | 17,645 | 0.83 | 0.63 | 19,791 | 0.93 | 1.78 |
| Over three to 12 months | 194,458 | 9.36 | 0.94 | 239,660 | 11.21 | 1.60 | 337,054 | 15.84 | 2.99 |
| Over 12 to 24 months | 663,576 | 31.93 | 1.60 | 812,154 | 37.99 | 2.62 | 731,884 | 34.40 | 4.04 |
| Over 24 to 36 months | 92,268 | 4.44 | 2.10 | 46,550 | 2.18 | 2.39 | 46,320 | 2.18 | 2.58 |
| Over 36 to 48 months | 5,137 | 0.25 | 4.36 | 5,126 | 0.24 | 4.38 | 6,583 | 0.31 | 4.30 |
| Over 48 to 60 months | 162,110 | 7.81 | 3.81 | 168,179 | 7.87 | 3.99 | 191,636 | 9.02 | 4.25 |
| Over 60months | - | 0.00 | 0.00 | - | 0.00 | 0.00 |  | 0.00 | 0.00 |
| Total certificates of deposit | 1,130,471 | 54.40 | 1.84 | 1,289,314 | 60.32 | 2.58 | 1,333,268 | 62.68 | 3.72 |
| Total deposit liabilities | \$2,078,310 | 100.00\% | 1.12\% | \$2,137,508 | 100.00\% | 1.66\% | \$2,128,277 | 100.00\% | 2.61\% |

At December 31, 2010, the Company had $\$ 283.1$ million in certificates of deposit with balances of $\$ 100,000$ and over maturing as follows:

|  | Amount |
| :--- | ---: |
| Maturing in: | (In thousands) |
| Three months or less | $\$ 59,355$ |
| Over three months through six months | 64,988 |
| Over six months through 12 months | 85,852 |
| Over 12 months through 24 months | 29,885 |
| Over 24 months through 36 months | 33,488 |
| Over 36 months | 9,482 |
| Total certificates of deposits greater than $\$ 100,000$ | $\$ 283,050$ |

The following table presents the Company's activity in its deposit liabilities for the periods indicated:

Total deposit liabilities at beginning of period
Net withdrawals
Interest credited, net of penalties
Total deposit liabilities at end of period

| For the Year Ended December 31 |  |  |
| ---: | :---: | :---: |
| 2010 | 2009 | 2008 |
| (Dollars in thousands) |  |  |
| $\$ 2,137,508$ | $\$ 2,128,277$ | $\$ 2,112,968$ |
| $(85,039)$ | $(31,341)$ | $(58,499)$ |
| 25,841 | 40,572 | 73,808 |
| $\$ 2,078,310$ | $\$ 2,137,508$ | $\$ 2,128,277$ |

Borrowings The Company's borrowings, which consist of advances from the FHLB of Chicago, declined by $\$ 757.0$ million or $83.5 \%$ during the twelve months ended December 31,2010 . This decline was due to the early repayment of $\$ 756.0$ million in borrowings from the FHLB of Chicago in December, as previously described. Approximately $\$ 100.0$ million of Bank Mutual's remaining borrowings at December 31, 2010, are redeemable at the option of the FHLB of Chicago, although such borrowings have a remaining maturity of only one-and-a-half years. In addition, all of Company's advances from the FHLB of Chicago at December 31, 2010, are subject to significant prepayment penalties if repaid prior to their stated maturity. Management believes that additional funds are available to be borrowed from the FHLB of Chicago or other sources in the future to fund loan originations or security purchases if needed or desirable; however, management does not expect additional borrowings to be significant in the near term. There can be no assurances of the future availability of borrowings or any particular level of future borrowings. For additional information refer to "Item 1. Business-Borrowings."

The following table sets forth certain information regarding the Company's borrowings at the end of and during the periods indicated:

|  | At or For the Year Ended December 31 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2008 | 2007 | 2006 |
| Balance outstanding at end of year: | (Dollars in thousands) |  |  |  |  |
| FHLB term advances | \$149,934 | \$906,979 | \$907,971 | \$912,459 | \$705,025 |
| Overnight borrowings from FHLB | - | - | - | - | - |
| Weighted average interest rate at end of year: |  |  |  |  |  |
| FHLB term advances | 4.79\% | 4.26\% | 4.26\% | 4.27\% | 4.46\% |
| Overnight borrowings from FHLB | - | - | - | -- | - |
| Maximum amount outstanding during the year: |  |  |  |  |  |
| FHLB term advances | \$149,934 | \$907,971 | \$912,459 | \$921,781 | \$841,835 |
| Overnight borrowings from FHLB | - | - | 5,000 | 52,100 | 38,000 |
| Other borrowings | - | - | 1,103 | -- | - |
| Average amount outstanding during the year: |  |  |  |  |  |
| FHLB term advances | \$871,212 | \$907,443 | \$910,517 | \$865,540 | \$782,619 |
| Overnight borrowings from FHLB | - | - | 22 | 3,570 | 3,242 |
| Other borrowings | - | - | 3 | - | - |
| Weighted average interest rate during the year: |  |  |  |  |  |
| FHLB term advances | 4.32\% | 4.32\% | 4.34\% | 4.34\% | 3.86\% |
| Overnight borrowings from FHLB | - | - | 3.75\% | 5.56\% | 5.40\% |
| Other borrowings | - | - | 1.92\% | - | - |

Other Liabilities Other liabilities were $\$ 45.0$ million at December 31, 2010, compared to $\$ 59.7$ million at December 31, 2009. Most of this decrease was caused by payables to securities brokers for securities purchased in December 2009 that settled in January 2010.

Shareholders' Equity Shareholders' equity decreased from $\$ 402.5$ million at December 31, 2009, to $\$ 313.0$ million at the end of 2010. This decrease was primarily the result of the net loss from operations in 2010. The Company's accumulated other comprehensive loss increased during the year due principally to adjustments related to the Company's net pension liability. The Company's ratio of total shareholders' equity to total assets was $12.07 \%$ at December 31, 2010, compared to $11.46 \%$ at December 31, 2009. For information relating to the Bank's regulatory capital, refer to "Note 8. Shareholders' Equity" in "Item 8. Financial Statements and Supplementary Data."

During 2010, the Company repurchased 1.0 million shares of its common stock at an average price of $\$ 6.52$ per share. Quarterly cash dividends of $\$ 0.07$ per share were paid in each of the first two quarters of 2010 and $\$ 0.03$ per share was paid in each of the last two quarter of the year. On February 7, 2011, the Company's board of directors announced that it had declared a $\$ 0.03$ per share dividend payable on March 1, 2011, to shareholders of record on February 18,2011 . For additional information relating to the Company's shareholders' equity, refer to "Item 1. Business-Shareholders' Equity," above.

The payment of dividends or the repurchase of common stock by the Company is highly dependent on the ability of the Bank to pay dividends or otherwise distribute capital to the Company. Such payments are subject to any requirements imposed by law or regulations and to the application and interpretation thereof by the OTS, which has become increasingly strict as to the amount of capital it expects financial institutions to maintain. The Company cannot provide any assurances that dividends will continue to be paid, the amount of any such dividends, or the possible future resumption of share repurchases. For further information about factors which could affect the Company's payment of dividends, refer to "Item 1. Business - Regulation and Supervision," as well as "Item 5. Market for Registrant's Common Equity, Related Stockholder Matters, and Issuer Purchase of Equity Securities," above.

Asset Quality The following table presents information regarding non-accrual mortgage, consumer loans, commercial business loans, accruing loans delinquent 90 days or more, and foreclosed properties and repossessed assets as of the dates indicated.

Non-accrual mortgage loans:
One- to four-family
Multi-family
Commercial real estate
Construction and development
Total non-accrual mortgage loans
Non-accrual consumer loans:
Secured by real estate
Other consumer loans
Total non-accrual consumer loans
Non-accrual commercial business loans
Total non-accrual loans
Accruing loans delinquent 90 days or more (1)
Total non-performing loans
Foreclosed real estate and repossessed assets
Total non-performing assets

| At December 31 |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| 2010 |  |  |  |  |
| (Dollars in thousands) |  |  |  |  |
| $\$ 18,684$ | $\$ 12,126$ | $\$ 8,185$ | $\$ 2,446$ | $\$ 1,594$ |
| 31,660 | 3,357 | 13,255 | 3,702 | 6,621 |
| 41,244 | 18,840 | 5,573 | 2,056 | 476 |
| 26,563 | 4,859 | 2,847 | 3,047 | 2,813 |
| 118,151 | 39,182 | 29,860 | 11,251 | 11,504 |
|  |  |  |  |  |
| 1,369 | 1,433 | 759 | 585 | 407 |
| 275 | 212 | 400 | 345 | 396 |
| 1,644 | 1,645 | 1,159 | 930 | 803 |
| 2,779 | 923 | 1,494 | 159 | 1,625 |
| 122,574 | 41,750 | 32,513 | 12,340 | 13,932 |
| 373 | 834 | 576 | 602 | 565 |
| 122,947 | 42,584 | 33,089 | 12,942 | 14,497 |
| 19,293 | 17,689 | 4,768 | 3,687 | 1,231 |
| $\$ 142,240$ | $\$ 60,273$ | $\$ 37,857$ | $\$ 16,629$ | $\$ 15,728$ |
|  |  |  |  |  |
| $9.29 \%$ | $2.83 \%$ | $1.81 \%$ | $0.65 \%$ | $0.72 \%$ |
| $5.49 \%$ | $1.72 \%$ | $1.08 \%$ | $0.48 \%$ | $0.46 \%$ |
|  |  |  |  |  |
|  | $\$ 2,671$ | $\$ 2,519$ | $\$ 1,002$ | $\$ 652$ |

(1) Consists of student loans that are guaranteed under programs sponsored by the U.S. government.

The increase in the Company's non-performing loans in recent years has been caused by persistent weakness in economic conditions, elevated levels of unemployment, and continued declines in commercial real estate values that resulted in increased stress on borrowers and increased loan delinquencies. Many properties securing the Company's loans have experienced increased vacancy rates, declining lease rates, or delays in unit sales, as well as continued declines in real estate values. During the fourth quarter of 2010 in particular, management increased its assessment of the number of loans secured by commercial real estate, multi-family real estate, undeveloped land, and commercial business assets that are or will likely become collateral dependent. In many instances, management's assessment included loans that borrowers have managed to keep current despite underlying difficulties with the properties that secure the loans. As of December 31, 2010, non-performing loans included $\$ 38.1$ million in loans that were current on all contractual principal and interest payments, but which management determined should be classified as non-performing in light of underlying difficulties with the properties that secure the loans, as well as an increasingly strict regulatory environment. No loans that were current on contractual payments were included in non-performing loans in periods prior to 2010. The Company will continue to record periodic interest payments on these loans in interest income provided the borrowers remain current on the loans and provided, in the judgment of management, the Company's net recorded investment in the loan is deemed to be collectible.

The increase in non-performing loans in 2010 was due in part to the $\$ 38.1$ million in current loans mentioned in the preceding paragraph, which consisted of 15 unrelated loan relationships secured by commercial real estate, multifamily real estate, undeveloped land, and commercial business assets. The largest of these loan relationships was an $\$ 8.3$ million loan secured by an apartment complex in Green Bay, Wisconsin, that has experienced reduced lease rates and higher vacancies in recent months. The guarantors have maintained the loan in a current payment status, but management is uncertain at this time how long the guarantors will be able or willing to keep the loan current. Accordingly, the Company concluded that the loan was collateral dependent and established a $\$ 1.5$ million loss allowance on this loan during the fourth quarter of 2010. This allowance was based on an internal management evaluation of the collateral using the net operating income of the property and a discount rate and selling costs considered appropriate by management.

Also contributing to the increase in non-performing loans in 2010 were 16 larger loan relationships that aggregated $\$ 43.5$ million that defaulted during the year. These loans were secured by commercial real estate, multi-family real estate, single-family real estate, undeveloped land, and commercial business assets. The largest of these loan relationships was a $\$ 7.0$ million relationship that was secured by apartment and townhome complexes near Minneapolis, Minnesota. Although the projects are nearly $100 \%$ occupied, rents have been insufficient to fully service the loan. Accordingly, the Company concluded that the loan was collateral dependent and established a $\$ 568,000$ loss allowance on this loan during the fourth quarter of 2010 . This allowance was based on an internal management evaluation of the collateral using the net operating income of the property and a discount rate and selling costs considered appropriate by management.

Finally, in 2010 non-performing one- to four-family loans increased by $\$ 4.0$ million, smaller non-performing commercial business loans increased by $\$ 5.8$ million, and smaller non-performing commercial and multi-family real estate loans increased by $\$ 2.0$ million. These developments were offset in part by the combined effects of loan charge-offs and foreclosures during the period. In particular, the Company transferred the collateral for three larger loan relationships that aggregated $\$ 10.0$ million to foreclosed real estate during 2010.

The Company's foreclosed real estate and repossessed properties increased by $\$ 1.6$ million or $9.1 \%$ in 2010. This increase was principally caused by the transfer of the collateral mentioned in the previous paragraph, net of $\$ 4.1$ million in allowances for loan losses, which were charged-off. Also contributing was $\$ 10.0$ million in foreclosures or repossessions of smaller loans. These developments were partially offset by $\$ 6.3$ million in net write-downs of foreclosed real estate, as well as $\$ 8.1$ million in sales of foreclosed and repossessed assets ( $\$ 1.8$ million of which was financed by the Company at market rates and terms). Management expects foreclosed properties and repossessed assets to trend higher in the near term as the Company continues to work out its non-performing loans.

The increase in non-performing loans in 2009 was primarily caused by the default of $\$ 15.4$ million in loans to seven borrowers that were secured by office and retail buildings, townhomes, and improved land. Also contributing was a $\$ 6.2$ million increase in smaller non-performing multi-family and commercial real estate loans, a $\$ 3.9$ million increase in non-performing one- to four-family residential loans, and a $\$ 486,000$ increase in non-performing consumer loans. These developments were partially offset by the Company's acceptance of a deed in lieu of foreclosure on a $\$ 9.1$ million loan secured by a completed condominium development project that defaulted in 2008. In addition, the Company also accepted deeds in lieu of foreclosure on three other large loans that had an aggregate balance of $\$ 7.1$ million, as well as the foreclosure and/or repossession of collateral on numerous smaller loans during 2009. Finally, non-performing commercial business loans declined by $\$ 571,000$ or $38.2 \%$ in 2009.

The increase in non-performing loans in 2008 compared to 2007 was due in part to a $\$ 9.1$ million loan on a completed condominium development project that defaulted in that year (as mentioned in a preceding paragraph). Also contributing to the increase in 2008 was the aforementioned deterioration in economic conditions which caused a $\$ 5.4$ million increase in non-performing one- to four-family mortgage loans, as well as smaller increases in nonperforming consumer and commercial business loans.

Loans considered to be impaired by the Company at December 31, 2010, totaled $\$ 131.4$ million as compared to $\$ 42.6$ million at December 31, 2009, $\$ 33.1$ million at December 31, 2008, $\$ 20.2$ million at December 31, 2007, and $\$ 17.3$ million at December 31, 2006. The average annual balance of loans impaired as of December 31, 2010, was $\$ 70.2$ million and the interest received and recognized on these loans while they were impaired was $\$ 569,000$.

In addition to non-performing assets, at December 31, 2010, management was closely monitoring $\$ 8.9$ million in additional loans that were classified as special mention and $\$ 27.1$ million that were adversely classified as substandard as of that date, in accordance with the Company's internal risk rating policy. These amounts compared to $\$ 9.7$ million and $\$ 31.3$ million, respectively, as of December 31, 2009. At December 31, 2010, these loans were secured by commercial real estate, multi-family real estate, undeveloped land, and certain commercial business assets. Although the loans were performing in accordance with their contractual terms, management of the Company deemed their classification prudent in light of deterioration in the financial strength of the borrowers and/or the performance of the collateral, including an assessment of occupancy rates, lease rates, unit sales, and/or estimated changes in the value of the collateral.

The following table presents the activity in the Company's allowance for loan losses at or for the periods indicated.

|  | At or for the Years Ended December 31 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2008 | 2007 | 2006 |
|  | (Dollars in thousands) |  |  |  |  |
| Balance at beginning of period | \$17,028 | \$12,208 | \$11,774 | \$12,574 | \$12,090 |
| Provision for (recovery of) loan losses | 49,619 | 12,413 | 1,447 | (272) | 632 |
| Charge-offs: $\quad 1$ |  |  |  |  |  |
| One- to four-family | (528) | (397) | (167) | - | (44) |
| Multi-family | (140) | $(4,523)$ | (167) | - | (4) |
| Commercial real estate | $(11,621)$ | $(1,989)$ | (446) | (178) | - |
| Construction and development | $(3,515)$ | (1,98) | ( | ( | - |
| Consumer | (776) | (527) | (411) | (412) | (271) |
| Commercial business | $(2,140)$ | (210) | (34) | (33) | (52) |
| Total charge-offs | $(18,720)$ | $(7,646)$ | $(1,058)$ | (623) | (367) |
| Recoveries: |  |  |  |  |  |
| One- to four-family | 20 | 1 | - | - | - |
| Commercial real estate | 1 | 19 | - | - | -- |
| Consumer | 37 | 33 | 45 | 95 | 81 |
| Commercial business | - | - | - | - | 138 |
| Total recoveries | 58 | 53 | 45 | 95 | 219 |
| Net charge-offs | $(18,662)$ | $(7,593)$ | $(1,013)$ | (528) | (148) |
| Balance at end of period | \$47,985 | \$17,028 | \$12,208 | \$11,774 | \$12,574 |
| Net charge-offs to average loans | 1.26\% | 0.45\% | 0.05\% | 0.03\% | 0.01\% |
| Allowance for loan losses to total loans | 3.63\% | 1.13\% | 0.67\% | 0.59\% | 0.62\% |
| Allowance for loan losses to non-performing loans | 39.03\% | 39.99\% | 36.89\% | 90.98\% | 86.74\% |

The increases in the Company's allowance for loan losses in recent years has been caused by the net effects of loan loss provisions and charge-off activity in such years (refer to "Results of Operations-Provision for Loan Losses," above). Increases in non-performing loans, as well as management's general concerns regarding persistent weakness in economic conditions, elevated levels of unemployment, continued declines in real estate values, and a general increase in stressed loans in the Company's loan portfolio, have resulted in increased provisions for loan losses in 2010 and 2009. In addition, the Company's foreclosure on loans in 2010 and 2009, as well as a general increase in foreclosure and repossession activity related to smaller loans in both of these periods, have resulted in increased charge-off activity in recent years. Management is unable to determine at this time if or when these trends will reverse.

The Company's ratio of allowance for loan losses to total loans increased in 2010 and 2009 due to an increase in the dollar amount of the allowance for loan loss, as previously described, as well as an overall decline in total loans receivable during these years. The Company's ratio of allowance for loan losses as a percent of non-performing loans declined in 2008 and has remained stable since that time as a result of the net effects of the loan loss provision and charge-off activity described above, as well as an increase in non-performing loans.

Although management believes the Company's present level of allowance for loan losses is adequate, there can be no assurances that future adjustments to the allowance will not be necessary, which could adversely affect the Company's results of operations. For additional discussion, refer to "Item 1. Business-Asset Quality," above, and "Critical Accounting Policies-Allowance for Loan Losses," below.

The following table represents the Company's allocation of its allowance for loan losses by loan category on the dates indicated:

|  | At December 31 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  | 2008 |  | 2007 |  | 2006 |  |
|  | Amount | Percentage in Category to Total | Amount | Percentage in Category to Total | Amount | Percentage in Category to Total | Amount | Percentage in Category to Total | Amount | Percentage in Category to Total |
| Loan category: | (Dollars in thousands) |  |  |  |  |  |  |  |  |  |
| Mortgage loans: |  |  |  |  |  |  |  |  |  |  |
| One- to four-family | \$3,726 | 7.76\% | \$2,806 | 16.47\% | \$3,038 | 24.89\% | \$3,324 | 28.23\% | \$3,531 | 28.08\% |
| Multi-family | 9,265 | 19.31 | 3,167 | 18.60 | 4,197 | 34.38 | 2,375 | 20.17 | 1,336 | 10.63 |
| Commercial real estate | 21,885 | 45.61 | 5,715 | 33.56 | 1,113 | 9.12 | 1,265 | 10.74 | 1,213 | 9.65 |
| Construction/development | 10,141 | 21.13 | 1,172 | 6.88 | 400 | 3.28 | 400 | 3.40 | 500 | 3.98 |
| Total mortgage loans | 45,017 | 93.81 | 12,860 | 75.52 | 8,748 | 71.66 | 7,364 | 62.54 | 6,580 | 52.33 |
| Consumer | 1,427 | 2.97 | 2,243 | 13.17 | 2,125 | 17.41 | 2,266 | 19.25 | 2,556 | 20.33 |
| Commercial business | 1,541 | 3.21 | 1,925 | 11.31 | 1,335 | 10.94 | 2,144 | 18.21 | 3,438 | 27.34 |
| Total allowance for loan losses | \$47,985 | 100.00\% | \$17,028 | 100.00\% | \$12,208 | 100.00\% | \$11,774 | 100.00\% | \$12,574 | 100.00\% |

## Critical Accounting Policies

There are a number of accounting policies that the Company has established which require a significant amount of management judgment. A number of the more significant policies are discussed in the following paragraphs.

Allowance for Loan Losses Establishing the amount of the allowance for loan losses requires the use of management judgment. The allowance for loan losses is maintained at a level believed adequate by management to absorb probable losses inherent in the loan portfolio and is based on factors such as the size and current risk characteristics of the portfolio, an assessment of individual problem loans and pools of homogenous loans within the portfolio, and actual loss, delinquency, and/or risk rating experience within the portfolio. The Company also considers current economic conditions and/or events in specific industries and geographical areas, including unemployment levels, trends in real estate values, peer comparisons, and other pertinent factors, to include regulatory guidance. Finally, as appropriate, the Company also considers individual borrower circumstances and the condition and fair value of the loan collateral, if any.

Determination of the allowance is inherently subjective as it requires significant estimates, including the amounts and timing of expected future cash flows on loans, the fair value of underlying collateral (if any), estimated losses on pools of homogeneous loans based on historical loss experience, changes in risk characteristics of the loan portfolio, and consideration of current economic trends, all of which may be susceptible to significant change. Higher rates of loan defaults than anticipated would likely result in a need to increase provisions in future years. Loan losses are charged off against the allowance, while recoveries of amounts previously charged off are credited to the allowance. A provision for loan losses is charged to operations based on management's periodic evaluation of the factors previously mentioned, as well as other pertinent factors. Evaluations are conducted at least quarterly and more often if deemed necessary. If management misjudges a major component of the allowance and the Company experiences an unanticipated loss, it will likely affect earnings. Developments affecting loans can also cause the allowance to vary significantly between quarters. Management consistently challenges itself in the review of the risk components to identify any changes in trends and their causes.

Other-Than-Temporary Impairment Generally accepted accounting principles require enterprises to determine whether a decline in the fair value of an individual debt security below its amortized cost is other than temporary. If the decline is deemed to be other than temporary, the cost basis of the security must be written down through a charge to earnings. Determination of OTTI requires significant management judgment relating to the probability of future cash flows, the financial condition and near-term prospects of the issuer of the security, and/or the collateral for the security, the duration and extent of the decline in fair value, and the ability and intent of the Company to retain the security, among other things. Future changes in management's assessment of OTTI on its securities could result in significant charges to earnings in future periods.

Goodwill Goodwill has been recorded as a result of two acquisitions in which the purchase price exceeded the fair value of tangible and identifiable intangible net assets acquired. Management analyzes goodwill annually for impairment or more frequently when, in the judgment of management, an event has occurred that may indicate that additional analysis is required. The analysis of goodwill for impairment requires the use of significant management judgment. If goodwill is determined to be impaired, it would be expensed in the period in which it becomes impaired.

Income Taxes The assessment of the Company's tax assets and liabilities involves the use of estimates, assumptions, interpretations, and judgments concerning certain accounting pronouncements and federal and state tax codes. There can be no assurance that future events, such as court decisions, regulatory actions or interpretations, or changes in positions of federal and state taxing authorities will not differ from management's current assessments. The impact of these matters could be significant to the consolidated results of operations and reported earnings.

The Company describes all of its significant accounting policies in "Note 1. Basis of Presentation" in "Item 8. Financial Statements and Supplementary Data."

## Contractual Obligations, Commitments, Contingent Liabilities, and Off-Balance Sheet Arrangements

The Company has various financial obligations, including contractual obligations and commitments, that may require future cash payments.

The following table presents, as of December 31, 2010, significant fixed and determinable contractual obligations to third parties by payment date. Further discussion of the nature of each obligation is included in the referenced note to the Company's Consolidated Financial Statements.

|  | Payments Due In |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | One Year Or Less | One to <br> Three <br> Years | Three to Five Years | Over <br> Five <br> Years | Total |
| Deposit liabilities without a | (Dollars in thousands) |  |  |  |  |
| stated maturity (1) | \$947,839 | - | - | - | \$947,839 |
| Certificates of deposit (1) | 825,661 | \$260,830 | \$43,980 | - | 1,130,471 |
| Borrowed funds (1) (2) | - | 100,249 | - | \$49,685 | 149,934 |
| Operating leases | 822 | 1,284 | 1,176 | 2,200 | 5,482 |
| Purchase obligations | 1,680 | 3,360 | 3,360 | 6,300 | 14,700 |
| Deferred retirement plans and deferred compensation plans | 1,111 | 2,160 | 2,551 | 7,814 | 13,635 |

(1) Excludes interest to be paid in the periods indicated.
(2) Includes $\$ 100.0$ million of borrowings that contain redemption features that permit the FHLB of Chicago to redeem the advances at its option on a quarterly basis.

The Company's operating lease obligations represent short- and long-term lease and rental payments for facilities, certain software and data processing and other equipment. Purchase obligations represent obligations under agreements to purchase goods or services that are enforceable and legally binding on the Company and that specify all significant terms, including: fixed or minimum quantities to be purchased; fixed, minimum or variable price provisions; and the approximate timing of the transaction. The purchase obligation amounts presented above primarily relate to certain contractual payments for services provided for information technology.

The Company also has obligations under its deferred retirement plan for directors as described in "Note 10. Employee Benefit Plans" in "Item 8. Financial Statements and Supplementary Data."

The following table details the amounts and expected maturities of significant off-balance sheet commitments as of December 31, 2010. Further discussion of these commitments is included in the "Note 13. Financial Instruments with Off-Balance Sheet Risk" in "Item 8. Financial Statements and Supplementary Data."

|  | Payments Due In |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | One Year Or Less | One to Three Years | Three to Five Years | Over <br> Five <br> Years | Total |
| Commitments to extend credit: | (Dollars in thousands) |  |  |  |  |
| Commercial real estate | \$1,035 | - | - | - | \$1,035 |
| Residential real estate | 74,089 | - | - | - | 74,089 |
| Revolving home equity and credit card lines | 146,381 | - | - | - | 146,381 |
| Standby letters of credit | 288 | \$41 | - | \$10 | 339 |
| Commercial letters of credit | 20,856 | - | - | - | 20,856 |
| Unused commercial lines of credit | 462 | - | - | - | 462 |
| Net commitments to sell mortgage loans | $(49,854)$ | - | - | - | $(49,854)$ |

Commitments to extend credit, including loan commitments, standby letters of credit, unused lines of credit and commercial letters of credit do not necessarily represent future cash requirements, since these commitments often expire without being drawn upon.

## Quarterly Financial Information

The following table sets forth certain unaudited quarterly data for the periods indicated:

|  | 2010 Quarter Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | March 31 | June 30 | September 30 | December 31 |
|  | (Dollars in thousands, except per share amounts) |  |  |  |
| Interest income | \$31,992 | \$29,586 | \$28,441 | \$22,551 |
| Interest expense | 17,877 | 17,191 | 16,730 | 14,478 |
| Net interest income | 14,115 | 12,395 | 11,711 | 8,073 |
| Provision for loan losses | 3,366 | 6,150 | 6,163 | 33,940 |
| Net income (loss) after provision for loan losses | 10,749 | 6,245 | 5,548 | $(25,867)$ |
| Total non-interest income | 8,968 | 12,390 | 12,963 | 6,282 |
| Total non-interest expense (1) | 16,562 | 17,742 | 17,278 | 108,243 |
| Income (loss) before taxes | 3,155 | 893 | 1,233 | 127,828 |
| Income tax expense (benefit) | 1,051 | 162 | 307 | $(51,430)$ |
| Net income (loss) before noncontrolling interest | 2,104 | 731 | 926 | $(76,398)$ |
| Net (income) loss attributable to non-controlling interest | (1) | - | - | (1) |
| Net income (loss) | \$2,103 | \$731 | \$926 | \$(76,399) |
| Earnings (loss) per share-basic | \$0.05 | \$0.02 | \$0.02 | \$(1.68) |
| Earnings (loss) per share-diluted | \$0.05 | \$0.02 | \$0.02 | \$(1.68) |
| Cash dividend paid per share | \$0.07 | \$0.07 | \$0.03 | \$0.03 |
|  | 2009 Quarter Ended |  |  |  |
|  | March 31 | June 30 | September 30 | December 31 |
| Interest income | \$41,986 | \$39,166 | \$35,727 | \$34,934 |
| Interest expense | 22,793 | 21,301 | 20,403 | 19,286 |
| Net interest income | 19,193 | 17,865 | 15,324 | 15,648 |
| Provision for loan losses | 3,161 | 472 | 5,189 | 3,591 |
| Net income after provision for loan losses | 16,032 | 17,393 | 10,135 | 12,057 |
| Total non-interest income | 9,285 | 7,552 | 8,613 | 5,536 |
| Total non-interest expense | 16,459 | 18,576 | 16,731 | 15,694 |
| Income before taxes | 8,858 | 6,369 | 2,017 | 1,899 |
| Income taxes | 1,669 | 2,553 | 772 | 424 |
| Net income before noncontrolling interest | 7,189 | 3,816 | 1,245 | 1,475 |
| Net loss attributable to noncontrolling interest | (1) | 1 | - | - |
| Net income | \$7,188 | \$3,817 | \$1,245 | \$1,475 |
| Earnings per share-basic | \$0.15 | \$0.08 | \$0.03 | \$0.03 |
| Earnings per share-diluted | \$0.15 | \$0.08 | \$0.03 | \$0.03 |
| Cash dividend paid per share | \$0.09 | \$0.09 | \$0.09 | \$0.07 |

(1) Non-interest expense in the quarter ended December 31, 2010, included $\$ 89.3$ million loss on early repayment of FHLB borrowings.

## Item 7A. Quantitative and Qualitative Disclosures About Market Risk

The Company's ability to maintain net interest income depends upon earning a higher yield on assets than the rates it pays on deposits and borrowings. Fluctuations in market interest rates will ultimately impact both the level of income and expense recorded on a large portion of the Company's assets and liabilities. Fluctuations in interest rates will also affect the market value of all interest-earning assets and interest-bearing liabilities, other than those with a very short term to maturity.

Interest rate sensitivity is a measure of the difference between amounts of interest-earning assets and interest-bearing liabilities which either reprice or mature during a given period of time. The difference, or the interest rate sensitivity "gap," provides an indication of the extent to which the Company's interest rate spread will be affected by changes in interest rates. Refer to "Gap Analysis" below. Interest rate sensitivity is also measured through analysis of changes in the present value of the Company's equity. Refer to "Present Value of Equity," below.

Due to the nature of the Company's operations, it is not directly subject to foreign currency exchange or commodity price risk. Instead, the Company's real estate loan portfolio, which is concentrated in Wisconsin, is subject to risks associated with the state and local economies.

To achieve the objectives of managing interest rate risk, the Company's executive management meets periodically to discuss and monitor the market interest rate environment and provides reports to the board of directors. Management seeks to coordinate asset and liability decisions so that, under changing interest rate scenarios, the Company's earnings will remain within an acceptable range. The primary objectives of the Company's interest rate management strategy are to:

- maintain earnings and capital within self-imposed parameters over a range of possible interest rate environments;
- coordinate interest rate risk policies and procedures with other elements of the Company's business plan, all within the context of the current business environment and regulatory capital and liquidity requirements; and
- manage interest rate risk in a manner consistent with the approved guidelines and policies set by the Company's board of directors.

Historically, the Company's lending activities have been concentrated in one- to four-family first and second mortgage loans. The Company's primary source of funds has been deposits and borrowings, consisting primarily of certificates of deposit and borrowings which have substantially shorter terms to maturity than the loan portfolio. The Company has employed certain strategies to manage the interest rate risk inherent in the asset/liability mix, including:

- emphasizing the origination of adjustable rate and certain 15-year fixed rate mortgage loans for portfolio, and selling certain 15,20 , and 30 year fixed rate mortgage loans in the secondary market;
- maintaining a significant level of investment securities and mortgage-related securities with a weighted average life of less than eight years or with interest rates that reprice in less than five years; and
- managing deposits and borrowings to provide stable funding.

Management believes that the frequent repricing of adjustable rate mortgage loans, the cash flows from 15-year fixed rate real estate loans, the shorter duration of consumer loans, and adjustable rate features and shorter durations of investment securities, reduce the Company's interest rate risk exposure to acceptable levels.

Gap Analysis Repricing characteristics of assets and liabilities may be analyzed by examining the extent to which such assets and liabilities are "interest rate sensitive" and by monitoring a financial institution's interest rate sensitivity "gap." An asset or liability is said to be "interest rate sensitive" within a specific time period if it will mature or reprice within that time period. The interest rate sensitivity gap is defined as the difference between the amount of interestearning assets maturing or repricing within a specific time period and the amount of interest-bearing liabilities maturing or repricing within that same time period.

A gap is considered positive when the amount of interest-earning assets maturing or repricing within a specific time period exceeds the amount of interest-bearing liabilities maturing or repricing within that specific time period. A gap is considered negative when the amount of interest-bearing liabilities maturing or repricing within a specific time period exceeds the amount of interest-earning assets maturing or repricing within the same period. During a period of rising interest rates, a financial institution with a negative gap position would be expected, absent the effects of other factors, to experience a greater increase in the costs of its liabilities relative to the yields of its assets and thus a decrease in the institution's net interest income. An institution with a positive gap position would be expected, absent the effect of other factors, to experience the opposite result. Conversely, during a period of falling interest rates, a negative gap would tend to result in an increase in net interest income while a positive gap would tend to reduce net interest income.

The table on the next page presents the amounts of the Company's interest-earning assets and interest-bearing liabilities outstanding at December 31, 2010, which management anticipates to reprice or mature in each of the future time periods shown. The information presented in the following table is based on the following assumptions:

- Investment securities-based upon contractual maturities and if applicable, call dates. $\$ 40.0$ million in investment securities with maturities beyond one year have been classified as due within one year based on their call dates. These investments may not be called prior to their stated maturities. $\$ 165.8$ million in investment securities with call dates within one year have been classified as due beyond one year according to their stated maturities. These investments may be called prior to their stated maturities.
- Mortgage-related securities-based upon known repricing dates (if applicable) and an independent outside source for determining estimated prepayment speeds. Actual cash flows may differ substantially from these assumptions.
- Loans-based upon contractual maturities, repricing date, if applicable, scheduled repayments of principal, and projected prepayments of principal based upon the Company's historical experience or anticipated prepayments. Actual cash flows may differ substantially from these assumptions.
- Deposit liabilities-based upon contractual maturities and the Company's historical decay rates. Actual cash flows may differ from these assumptions.
- Borrowings-based upon final maturity. However, $\$ 100.0$ million of borrowings classified as due beyond one year contain a redemption option which has not been reflected in the analysis. These borrowings could be redeemed at the option of the lender prior to their stated maturity (refer to "Financial ConditionBorrowings," above).

|  | Within Three Months | Three to <br> Twelve <br> Months | $\begin{aligned} & \text { More than } \\ & 1 \text { Year to } \\ & 2 \text { Years } \end{aligned}$ | More than 3 Years 5 Years | Over 5 Years | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest-earning assets: | (Dollars in thousands) |  |  |  |  |  |
| Loans receivable: |  |  |  |  |  |  |
| Mortgage loans: |  |  |  |  |  |  |
| Permanent: |  |  |  |  |  |  |
| Fixed | \$81,954 | \$125,403 | \$147,038 | \$70,765 | \$81,398 | \$506,558 |
| Adjustable | 84,731 | 257,946 | 155,594 | 12,722 | 191 | 511,184 |
| Construction: |  |  |  |  |  |  |
| Fixed | 5,904 | 2,975 | 2,321 | 2,264 | 9,934 | 23,398 |
| Adjustable | 11,666 | 163 | 1,032 | 2,953 | - | 15,814 |
| Consumer loans | 109,220 | 39,350 | 51,110 | 22,302 | 19,981 | 241,963 |
| Commercial business loans | 28,492 | 10,353 | 9,052 | 288 | 18 | 48,203 |
| Interest-eaming deposits | 184,439 | - | - | - - | - | 184,439 |
| Investment securities | 20,837 | 40,000 | 160,825 | 5,000 | - | 226,662 |
| Mortgage-related securities: |  |  |  |  |  |  |
| Fixed | 30,788 | 60,745 | 124,868 | 77,278 | 101,142 | 394,821 |
| Adjustable | 44,083 | - | - | - | - | 44,083 |
| Other interest-earning assets | 46,092 | - | - | - - | - | 46,092 |
| Total interest-earning assets | 648,206 | 536,935 | 651,840 | 193,572 | 212,664 | 2,243,217 |
| Non-interest-bearing and interestbearing liabilities: |  |  |  |  |  |  |
| Non-interest-bearing demand accounts | 52 | 157 | 416 | 414 | 86,087 | 87,126 |
| Interest-bearing liabilities: |  |  |  |  |  |  |
| Deposit liabilities: |  |  |  |  |  |  |
| Interest-bearing demand accounts | 136 | 407 | 1,082 | 1,077 | 223,754 | 226,456 |
| Regular savings accounts | 450 | 1,333 | 3,436 | 3,272 | 201,844 | 210,335 |
| Money market accounts | 423,923 | - | - - | - | - | 423,923 |
| Certificates of deposit | 291,969 | 598,857 | 195,664 | 43,980 | - | 1,130,470 |
| Advance payments by borrowers |  |  |  |  |  |  |
| Borrowings | 272 | 828 | 102,572 | 2,594 | 43,668 | 149,934 |
| Total interest-bearing liabilities | 716,802 | 604,279 | 303,170 | 51,337 | 555,353 | 2,230,941 |
| Interest rate sensitivity gap | \$ $(68,596)$ | \$(67,344) | \$348,670 | \$142,235 | \$(342,689) | \$12,276 |
| Cumulative interest rate sensitivity gap | \$(68,596) | \$(135,940) | \$212,730 | \$354,965 | \$12,276 |  |
| Cumulative interest rate sensitivity gap as a percent of total assets | (2.65)\% | (5.24)\% | 8.21\% | 13.70\% | 0.47\% |  |
| Cumulative interest-earning assets as a percentage of interest-bearing liabilities | 90.43\% | 89.71\% | 113.10\% | 121.18\% | 100.55\% |  |

Based on the above gap analysis, at December 31, 2010, the Company's interest-bearing liabilities maturing or repricing within one year exceeded its interest-earning assets maturing or repricing within the same period by $\$ 135.9$ million. This represented a negative cumulative one-year interest rate sensitivity gap of $5.24 \%$, and a ratio of interestearning assets maturing or repricing within one year to interest-bearing liabilities maturing or repricing within one year of $89.71 \%$. Based on this information, management anticipates that over the course of the next year the Company's net interest income could be adversely impacted by an increase in market interest rates. Alternatively, the Company's net interest income could be favorably impacted by a decline in market interest rates. However, it should be noted that the Company's future net interest income is affected by more than just future market interest rates. Net interest income is also affected by absolute and relative levels of earning assets and interest-bearing liabilities, the level of nonperforming loans and other investments, and by other factors outlined in "Item 1. Business-Cautionary Statement," "Item 1A. Risk Factors," and "Item 7. Management Discussion of Financial Condition and Results of Operations."

In addition to not anticipating all of the factors that could impact future net interest income, gap analysis has certain shortcomings. For example, although certain assets and liabilities may mature or reprice in similar periods, the interest rates on such react by different degrees to changes in market interest rates, especially in instances where changes in rates are limited by contractual caps or floors or instances where rates are influenced by competitive forces. Interest rates on certain types of assets and liabilities may fluctuate in advance of changes in market interest rates, while interest rates on other types may lag behind changes in market rates (for example, rate changes on most deposit liabilities generally lag changes in market interest rates). Certain assets, such as adjustable rate loans, have features which limit changes in interest rates on a short term basis and over the life of the loan. If interest rates change, prepayment, and early withdrawal levels would likely deviate significantly from those assumed in calculating the table. Finally, the ability of borrowers to make payments on their adjustable rate loans may decrease if interest rates increase.

Present Value of Equity In addition to the gap analysis table, management also uses simulation models to monitor interest rate risk. The models report the present value of equity ("PVE") in different interest rate environments, assuming an instantaneous and permanent interest rate shock to all interest rate sensitive assets and liabilities. The PVE is the difference between the present value of expected cash flows of interest rate sensitive assets and liabilities. The changes in market value of assets and liabilities due to changes in interest rates reflect the interest rate sensitivity of those assets and liabilities as their values are derived from the characteristics of the asset or liability (i.e., fixed rate, adjustable rate, caps, and floors) relative to the current interest rate environment. For example, in a rising interest rate environment, the fair market value of a fixed rate asset will decline whereas the fair market value of an adjustable rate asset, depending on its repricing characteristics, may not decline. Increases in the market value of assets will increase the PVE whereas decreases in market value of assets will decrease the PVE. Conversely, increases in the market value of liabilities will decrease the PVE whereas decreases in the market value of liabilities will increase the PVE.

The following table presents the estimated PVE over a range of interest rate change scenarios at December 31, 2010. The present value ratio shown in the table is the PVE as a percent of the present value of total assets in each of the different rate environments. For purposes of this table, management has made assumptions such as prepayment rates and decay rates similar to those used for the gap analysis table.

| Change in Interest Rates (Basis Points) | Present Value of Equity |  |  | as Percent of Present Value of Assets |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Dollar <br> Amount | Dollar Change | Percent <br> Change | Present Value Ratio | Percent Change |
| (Dollars in thousands) |  |  |  |  |  |
| +400 | \$251,885 | \$ $(145,657)$ | (36.6)\% | 10.50\% | (31.3)\% |
| +300 | 291,969 | $(105,573)$ | (26.6) | 11.92 | (22.1) |
| +200 | 331,076 | $(66,466)$ | (16.7) | 13.23 | (13.5) |
| +100 | 366,090 | $(31,452)$ | (7.9) | 14.34 | (6.2) |
| 0 | 397,542 | - | 0.0 | 15.29 | 0.0 |
| -100 | 397,579 | 37 | 0.0 | 15.06 | (1.5) |

Based on the above analysis, management anticipates that the Company's PVE may be adversely affected by an increase in interest rates. The decline in the PVE as a result of an increase in rates is attributable to the combined effects of a decline in the present value of the Company's earning assets (which is further impacted by an extension in duration in rising rate environments due to slower prepayments on loan and mortgage-related securities and reduced likelihood of calls on certain investment securities), partially offset by a decline in the present value of deposit liabilities and FHLB advances. Based on the above analysis, management also anticipates that the Company's PVE may also be adversely impacted by a modest amount by a decrease in interest rates. However, it should be noted that the Company's PVE is impacted by more than changes in market interest rates. Future PVE is also affected by management's decisions relating to reinvestment of future cash flows, decisions relating to funding sources, and by other factors outlined in "Item 1. Business-Cautionary Statement," "Item 1A. Risk Factors," and "Item 7. Management Discussion of Financial Condition and Results of Operations."

As is the case with gap analysis, PVE analysis also has certain shortcomings. PVE modeling requires management to make assumptions about future changes in market interest rates that are unlikely to occur, such as immediate, sustained, and parallel (or equal) changes in all market rates across all maturity terms. PVE modeling also requires that management make assumptions which may not reflect the manner in which actual yields and costs respond to changes in market interest rates. For example, management makes assumptions regarding the acceleration rate of the prepayment speeds of higher yielding mortgage loans. Prepayments will accelerate in a falling rate environment and the reverse will occur in a rising rate environment. Management also assumes that decay rates on core deposits will accelerate in a rising rate environment and the reverse in a falling rate environment. The model assumes that the Company will take no action in response to the changes in interest rates, when in practice rate changes on most deposit liabilities lag behind market changes and/or may be limited by competition. In addition, prepayment estimates and other assumptions within the model are subjective in nature, involve uncertainties, and therefore cannot be determined with precision. Accordingly, although the PVE model may provide an estimate of the Company's interest rate risk at a particular point in time, such measurements are not intended to and do not provide a precise forecast of the effect of changes in interest rates on the Company's PVE.

## Item 8. Financial Statements and Supplementary Data

Report of Independent Registered Public Accounting Firm

To the Board of Directors and Shareholders of Bank Mutual Corporation
Milwaukee, Wisconsin
We have audited the accompanying consolidated statements of financial condition of Bank Mutual Corporation and subsidiaries (the "Company") as of December 31, 2010 and 2009, and the related consolidated statements of income, equity, and cash flows for each of the three years in the period ended December 31, 2010. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such 2010 and 2009 consolidated financial statements present fairly, in all material respects, the financial position of Bank Mutual Corporation and subsidiaries as of December 31, 2010 and 2009, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2010, in conformity with accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2010, based on the criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 4, 2011, expressed an unqualified opinion on the Company's internal control over financial reporting.
/s/ Deloitte \& Touche LLP
Milwaukee, Wisconsin
March 4, 2011

## Bank Mutual Corporation and Subsidiaries

## Consolidated Statements of Financial Condition

## Assets

Cash and due from banks
Interest-earning deposits in banks
Cash and cash equivalents
Securities available-for-sale, at fair value:
Investment securities
Mortgage-related securities
Loans held-for-sale, net
Loans receivable, net
Foreclosed properties and repossessed assets
Goodwill
Mortgage servicing rights, net
Other assets
Total assets

Liabilities and equity
Liabilities:
Deposit liabilities
Borrowings
Advance payments by borrowers for taxes and insurance
Other liabilities
Total liabilities
Equity:
Preferred stock-\$0.01 par value:
Authorized-20,000,000 shares in 2010 and 2009
Issued and outstanding-none in 2010 and 2009
Common stock-\$0.01 par value:
Authorized-200,000,000 shares in 2010 and 2009
Issued-78,783,849 shares in 2010 and 2009
Outstanding-45,769,443 shares in 2010 and 46,165,635 in 2009
Additional paid-in capital
Retained earnings
Unearned ESOP shares
Accumulated other comprehensive loss
Treasury stock-33,014,406 shares in 2010 and 32,618,214 in 2009
Total shareholders' equity
Non-controlling interest in real estate partnership
Total equity including non-controlling interest
Total liabilities and equity

Refer to Notes to Consolidated Financial Statements

## Bank Mutual Corporation and Subsidiaries

## Consolidated Statements of Income

|  | ollars in | ands, Ex | Share Data) |
| :---: | :---: | :---: | :---: |
| Interest income: |  |  |  |
| Loans | \$79,266 | \$95,802 | \$113,635 |
| Investment securities | 15,428 | 18,199 | 16,041 |
| Mortgage-related securities | 17,445 | 37,734 | 45,535 |
| Interest-earning deposits | 430 | 79 | 2,345 |
| Total interest income | 112,569 | 151,814 | 177,556 |
| Interest expense: |  |  |  |
| Deposit liabilities | 28,606 | 44,568 | 64,689 |
| Borrowings | 37,664 | 39,205 | 39,484 |
| Advance payments by borrowers for taxes and insurance | 6 | 11 | 18 |
| Total interest expense | 66,276 | 83,784 | 104,191 |
| Net interest income | 46,293 | 68,030 | 73,365 |
| Provision for loan losses | 49,619 | 12,413 | 1,447 |
| Net interest income (loss) after provision for loan losses | $(3,326)$ | 55,617 | 71,918 |
| Non-interest income: |  |  |  |
| Service charges on deposits | 6,126 | 6,408 | 6,688 |
| Brokerage and insurance commissions | 3,067 | 2,785 | 2,626 |
| Loan related fees and servicing revenue, net | 103 | 184 | 12 |
| Gain on loan sales activities, net | 8,571 | 9,110 | 2,109 |
| Gain (loss) on investments, net | 15,966 | 6,758 | $(1,166)$ |
| Loss on real estate held for investment | (700) | - | - |
| Other non-interest income | 7,470 | 6,436 | 7,612 |
| Total non-interest income | 40,603 | 31,681 | 17,881 |
| Non-interest expense: |  |  |  |
| Compensation, payroll taxes, and other employee benefits | 36,009 | 39,077 | 38,538 |
| Occupancy and equipment | 11,221 | 11,760 | 11,614 |
| Federal insurance premiums and special assessments | 4,069 | 4,597 | 332 |
| Loss on foreclosed real estate, net | 6,346 | 646 | 155 |
| Loss on early repayment of FHLB borrowings | 89,348 | - | - |
| Other non-interest expense | 12,832 | 12,075 | 12,911 |
| Total non-interest expense | 159,825 | 68,155 | 63,550 |
| Income (loss) before income taxes | $(122,548)$ | 19,143 | 26,249 |
| Income tax expense (benefit) | $(49,909)$ | 5,418 | 9,094 |
| Net income (loss) before non-controlling interest | $(72,639)$ | 13,725 | 17,155 |
| Net (income) loss attributable to non-controlling interests | (1) | - | 1 |
| Net income (loss) | \$(72,640) | \$13,725 | \$17,156 |
| Per share data: |  |  |  |
| Earnings (loss) per share-basic | \$(1.59) | \$0.29 | \$0.36 |
| Earnings (loss) per share-diluted | \$(1.59) | \$0.29 | \$0.35 |
| Cash dividends per share paid | \$0.20 | \$0.34 | \$0.36 |

Refer to Notes to Consolidated Financial Statements
Consolidated Statements of Equity (continued)

| Consolidated Statements of Equity (continued) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Common Stock | Additional Paid-In Capital | Retained Earnings | Unearned ESOP <br> Shares | Accumulated Other Comprehensive Income (Loss) | Treasury Stock | Non-Controlling Interest in Real Estate Partnership | Total |
| \$788 | \$498,408 | \$273,330 | \$(2,166) | \$(6,069) | \$(334,256) | \$2,910 | \$432,945 |
| - | - | 17,156 | - | - | - | - | 17,156 |
| - | - | -- | - | - | - | (1) | (1) |
| - | - | - | - | $(6,633)$ | - | - | $(6,633)$ |
| - | - | - | - | 698 | - | - | 698 |
| - | - | - | - | $(4,392)$ | - | - | $(4,392)$ |
| - | - | - | - | - | - | - | 6,828 |
| - | - | (218) | - | (8) | - | - | (226) |
| - | - | - | - | - | - | 15 | 15 |
| - | - | - | - | -- | $(29,927)$ | - | $(29,927)$ |
| - | (403) | - | - | - | 403 | - | - |
| - | 2,696 | - | 919 | - | - | - | 3,615 |
| - | $(4,489)$ | - | - | - | 8,181 | - | 3,692 |
| - | 2,289 | - | - | - | (254) | - | 2,035 |
| - | - | $(16,442)$ | - | - | - | - | $(16,442)$ |
| \$788 | \$498,501 | \$273,826 | \$(1,247) | \$(16,404) | \$(355,853) | \$2,924 | \$402,535 |
| - | - | 13,725 | - | - | - | - | 13,725 |
| - | - | - | - | - | - | - | - |
| - | - | - | - | 15,660 | - | - | 15,660 |
| - | - | - | - | $(4,048)$ | - | - | $(4,048)$ |
| - | - | - | - | 2,386 | - | - | 2,386 |
| - | - | - | - | - | - | - | 27,723 |
| - | - | - | - | - | $(14,397)$ | - | $(14,397)$ |
| - | 1,969 | - | 900 | - | - | - | 2,869 |
| - | $(1,966)$ | - | - | - | 2,798 | - | 832 |
| - | 872 | - | - | - | , | - | 872 |
| - | - | $(15,033)$ | - | - | - - | - | $(15,033)$ |
| \$788 | \$499,376 | \$272,518 | \$(347) | \$(2,406) | \$(367,452) | \$2,924 | \$405,401 |

Balance at December 31, 2007 Comprehensive income:

Net income
Net Income
Net Income attributable to non-controlling interest
Other comprehensive income: Other comprehensive income:

Change in net unrealized loss on securities
available-for-sale, net of deferred income taxes of $\$(3,430)$

Reclassification adjustment for gain on
securities included in income, net of
Pension liability, net of deferred income
taxes of $\$(2,491)$
Total comprehensive income
Impact of change in measurement date for qualified and supplemental pension plans Capital contribution to real estate partnership Issuance of treasury stock ssuance of management r Exercise of stock options
payment
Balance at December 31, 2008
Comprehensive income:
Net income
Net Income attributable to non-controlling interest
Other comprehensive income:
Change in net unrealized loss on securities
available-for-sale, net of deferred
income taxes of $\$ 8,847$
Reclassification adjustment for gain on securities included in income, net of
income taxes of $\$(2,710)$
Pension asset, net of deferred income
taxes of $\$ 1,126$
taxes of \$1,126
Total comprehensive income
Purchase of treasury stock
Exercise of stock options
Share based payments
Cash dividends ( $\$ 0.34$ per share)
Balance at December 31, 2009
Bank Mutual Corporation and Subsidiaries

## Bank Mutual Corporation and Subsidiaries

## Consolidated Statements of Cash Flows

|  | Year ended December 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2008 |
|  | (Dollars in Thousands) |  |  |
| Operating activities: |  |  |  |
| Net income (loss) | \$(72,640) | \$13,725 | \$17,156 |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |  |  |  |
| Net provision for loan losses | 49,619 | 12,413 | 1,447 |
| Provision for depreciation | 2,600 | 2,567 | 2,469 |
| Amortization of other intangible assets | 405 | 405 | 618 |
| Amortization of mortgage servicing rights | 3,277 | 3,023 | 1,587 |
| Increase (decrease) in valuation on MSRs | (281) | (535) | 822 |
| Minority interest in real estate investment partnership | 1 | - | 1 |
| Stock-based compensation expense | 891 | 3,741 | 5,650 |
| Net amortization on securities | 2,068 | 2,039 | $(1,482)$ |
| Loans originated for sale | $(433,218)$ | $(578,312)$ | $(139,387)$ |
| Proceeds from loan sales | 413,638 | 587,234 | 129,014 |
| Net gain on sale of available-for-sale securities | $(15,966)$ | $(7,589)$ | $(7,192)$ |
| Other than temporary impairment of available-for-sale securities | - | 831 | 8,358 |
| Loss on foreclosed real estate, net | 6,346 | 646 | 155 |
| Loss on real estate held for investment | 700 |  | - - |
| Gain on sales of loans originated for sale | $(8,571)$ | $(9,110)$ | $(2,109)$ |
| Loss on early repayment of FHLB borrowings | 89,348 | - | - ${ }^{\text {- }}$ |
| Deferred tax benefit | $(32,075)$ | $(1,863)$ | $(6,270)$ |
| Decrease (increase) in accrued interest receivable | 5,872 | 3,212 | $(1,908)$ |
| Increase in other assets | $(16,914)$ | $(11,170)$ | $(3,337)$ |
| Increase (decrease) in other liabilities | $(18,944)$ | 13,077 | (54) |
| Net cash provided (used) by operating activities | $(23,844)$ | 34,334 | 5,538 |
| Investing activities: - 29090 |  |  |  |
| Proceeds from maturities of investment securities | 3,506,718 | 467,902 | 29,992 |
| Purchases of investment securities | $(3,118,204)$ | $(689,075)$ | $(351,202)$ |
| Purchases of mortgage-related securities | $(819,675)$ | $(779,170)$ | $(345,842)$ |
| Principal repayments on mortgage-related securities | 187,664 | 318,225 | 195,479 |
| Proceeds from sale of mortgage-related securities | 1,074,730 | 493,639 | 392,358 |
| Net decrease in loans receivable | 112,261 | 286,863 | 160,877 |
| Proceeds from sale of foreclosed properties | 6,259 | 3,949 | 2,100 |
| Net purchases of premises and equipment | $(2,049)$ | $(2,122)$ | $(3,145)$ |
| Net cash provided by investing activities | 947,704 | 100,211 | 80,618 |

## Bank Mutual Corporation and Subsidiaries

## Consolidated Statements of Cash Flows (continued)

|  | Year ended December 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2008 |
|  | (Dollars in Thousands) |  |  |
| Financing activities: |  |  |  |
| Net cash inflows (outflows) from deposit liabilities | \$(59,198) | \$9,231 | \$34,825 |
| Repayments on long-term borrowings including loss on early prepayment | $(846,393)$ | (992) | $(4,488)$ |
| Net increase in advance payments by borrowers for taxes and insurance | 189 | 579 | 114 |
| Proceeds from exercise of stock options | 359 | 556 | 3,313 |
| Excess tax benefit from exercise of stock options | 26 | 276 | 379 |
| Cash dividends | $(8,640)$ | $(15,033)$ | $(16,442)$ |
| Capital contribution to real estate partnership | - | - | 14 |
| Purchase of treasury stock | $(5,029)$ | $(14,397)$ | $(29,927)$ |
| Net cash used in financing activities | $(918,686)$ | $(19,780)$ | $(12,212)$ |
| Increase in cash and cash equivalents | 5,174 | 114,765 | 73,944 |
| Cash and cash equivalents at beginning of year | 227,658 | 112,893 | 38,949 |
| Cash and cash equivalents at end of year | \$232,832 | \$227,658 | \$112,893 |
| Supplemental information: |  |  |  |
| Cash paid in period for: |  |  |  |
| Interest on deposits and borrowings | \$68,070 | \$84,927 | \$121,660 |
| Income taxes | 5,062 | 9,112 | 10,704 |
| Non-cash transactions: |  |  |  |
| Loans transferred to foreclosed properties and repossessed assets | 22,407 | 23,721 | 3,179 |
| Due from (to) brokers for securities sales (purchases) | - | $(20,000)$ | - |

# Bank Mutual Corporation and Subsidiaries 

Notes to Consolidated Financial Statements
December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 1. Summary of Significant Accounting Policies

## Business

Bank Mutual Corporation (the "Company"), a Wisconsin corporation, is a federally-registered unitary savings and loan bank holding company which holds all of the outstanding shares of Bank Mutual, a federal savings bank (the "Bank").

The Bank is a federal savings bank offering a full range of financial services to customers who are primarily located in the state of Wisconsin. The Bank is principally engaged in the business of attracting deposits from the general public and using such deposits to originate residential and commercial real estate loans, consumer loans, and commercial and industrial loans.

## Principles of Consolidation

The consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States. The consolidated financial statements include the accounts and transactions of the Company and its wholly-owned subsidiaries. The Bank has the following wholly-owned subsidiaries: BancMutual Financial \& Investment Services, Inc., Mutual Investment Corporation, First Northern Investments, Inc., and MC Development Ltd. MC Development Ltd. owns a 50\% interest in Arrowood Development LLC, which is a variable interest entity and is consolidated into the financial statements. All intercompany accounts and transactions have been eliminated in consolidation.

In preparing the consolidated financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the statement of financial condition and revenues and expenses for the period. Actual results could differ from those estimates.

## Cash and Cash Equivalents

The Company considers federal funds sold and interest-bearing deposits in banks that have original maturities of three months or less to be cash equivalents. Under Regulation D, the Bank is required to maintain cash and reserve balances with the Federal Reserve Bank of Chicago. The average amount of reserve balances for the years ended December 31, 2010 and 2009, was approximately $\$ 25$ and $\$ 600$, respectively.

## Federal Home Loan Bank Stock

Stock of the Federal Home Loan Bank of Chicago ("FHLB of Chicago") is owned due to regulatory requirements and carried at cost, which is its redemption value, and is included in other assets. FHLB stock is periodically reviewed for impairment based on management's assessment of the ultimate recoverability of the investment rather than temporary declines in its estimated fair value.

## Securities Available-for-Sale

Available-for-sale securities are stated at fair value, with the unrealized gains and losses, net of tax, reported as a separate component of accumulated other comprehensive income in shareholders' equity.

The amortized cost of securities classified as available-for-sale is adjusted for amortization of premiums and accretion of discounts to maturity, or in the case of mortgage-related securities, over the estimated life of the security. Such accretion or amortization is included in interest income from investments. Interest and dividends are

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 1. Summary of Significant Accounting Policies (continued)

included in interest income from investments. Realized gains and losses and declines in value judged to be other-than-temporary are included in net gain or loss on sales of securities and are based on the specific identification method.

Impairment of available-for-sale securities is evaluated considering numerous factors, and their relative significance varies case-by-case. Factors considered include the length of time and extent to which the market value has been less than cost; the financial condition and near-term prospects of the issuer of a security; and the Company's intent and/or likely need to sell the security before its anticipated recovery in fair value. Further, if the Company does not expect to recover the entire amortized cost of the security (i.e., a credit loss is expected), the Company will be unable to assert that it will recover its cost basis even if it does not intend to sell the security. If, based upon an analysis of each of these factors, it is determined that the impairment is other-than-temporary, the carrying value of the security is written down through earnings by the amount of the expected credit loss.

## Loans Receivable and Loans Held-for-Sale

Loans receivable are recorded at cost, net of undisbursed loan proceeds, allowance for loan losses, unamortized deferred fees and costs, and unamortized purchase premiums or discounts, if any. Loan origination and commitment fees and certain direct loan origination costs are deferred and amortized as an adjustment of the related loans' yield. Purchase premiums and discounts are also amortized as an adjustment of yield.

Loans held-for-sale, which generally consists of recently originated fixed-rate residential mortgage loans, are recorded at market value, determined on an individual loan basis. The Company's interest rate lock commitments and forward commitments to sell loans are measured at fair value with the resulting unrealized gain or loss included in loans held-for-sale. Fees received from the borrower are deferred and recorded as an adjustment of the carrying value.

## Accrued Interest on Loans

Interest on loans receivable is accrued and credited to income as earned. The Company determines a loan's past due status by the number of days that have elapsed since a borrower has failed to make a contractual loan payment. Accrual of interest is generally discontinued when either (i) reasonable doubt exists as to the full, timely collection of interest or principal or (ii) when a loan becomes past due by more than 90 days. At that time, the loan is considered impaired and any accrued but uncollected interest is reversed. Additional interest income is recorded only to the extent that payments are received, collection of the principal is reasonably assured, and/or the net recorded investment in the loan is deemed to be collectible. Loans are generally restored to accrual status when the obligation is brought to a current status by the borrower.

## Allowance for Loan Losses and Impaired Loans

The Company classifies its loan portfolio into six segments for purposes of determining its allowance for loan losses: one- to four-family, multi-family, commercial real estate, construction and development, consumer, and commercial business loans. This segmentation is based on the nature of the loan collateral and the purpose of the loan, which in the judgment of management are the primary risk characteristics that determine the allowance for loan loss. Loans in the one- to four-family, multi-family, and commercial real estate segments are secured principally by real estate. Loans in the consumer segment may be secured by real estate (such as of home equity loans and lines of credit), by personal property (such as automobiles), or may be unsecured. Loans in the commercial business segment are typically secured by equipment, inventory, receivables, other business assets, and in some instances, business and personal real estate, or may be unsecured. The commercial real estate segment

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 1. Summary of Significant Accounting Policies (continued)

consists of non-residential loans secured by office, retail/wholesale, industrial/warehouse, and other properties. The construction and development segment consists of loans secured by one- to four-family, multi-family, commercial real estate, and developed and undeveloped land.

The allowance for loan losses for each segment is maintained at a level believed adequate by management to absorb probable losses inherent in each segment and is based on factors such as the size and current risk characteristics of the segments, an assessment of individual problem loans and pools of homogenous loans within the segments, and actual loss, delinquency, and/or risk rating experience within the segments. The Company also considers current economic conditions and/or events in specific industries and geographical areas, including unemployment levels, trends in real estate values, peer comparisons, and other pertinent factors, to include regulatory guidance. Finally, as appropriate, the Company also considers individual borrower circumstances and the condition and fair value of the loan collateral, if any.

The allowance for loan losses for each segment is determined using a combined approach. Individual loans in the segments that have been identified as impaired are analyzed individually to determine an appropriate allowance for loan loss. In addition, the allowance for loan losses for each segment is augmented using a homogenous pool approach for loans in each segment that are current and/or have not been individually identified as impaired loans. The homogenous approach utilizes quantitative factors that are developed by management using the qualitative factors and other considerations outlined in the previous paragraph.

Loans are considered impaired when they are identified as such by the Company's internal risk rating and loss evaluation process or when contractually past due 90 days or more with respect to interest or principal. Factors that indicate impairment include, but are not limited to, deterioration in a borrower's financial condition, performance, or outlook, decline in the condition, performance, or fair value of the collateral for the loan (if any), payment or other default on the loan, and adverse economic or market developments in the borrower's region or business segment. Accrual of interest is typically discontinued on impaired loans, although from time-to-time the Company may continue to accrue interest and/or recognize interest income on impaired loans when payments are being received and, in the judgment of management, collection of the principal is reasonably assured and/or the net recorded investment in the loan is deemed to be collectible.

The Company has various policies and procedures in place to monitor its exposure to credit risk including, but not limited to, a formal risk rating process, periodic loan delinquency reporting, periodic loan file reviews, financial updates from and visits to borrowers, and established past-due loan collection procedures. The Company formally evaluates its allowance for loan losses on a quarterly basis or more often as deemed necessary. A provision for loan loss is charged to operations based on this periodic evaluation. Actual loan losses are charged off against the allowance for loan losses, while recoveries of amounts previously charged off are credited to the allowance.

Determination of the allowance is inherently subjective as it requires significant estimates, including the amounts and timing of expected future cash flows on loans, the fair value of underlying collateral (if any), estimated losses on pools of homogeneous loans based on historical loss experience, changes in risk characteristics of the loan portfolio, and consideration of current economic trends, all of which may be susceptible to significant change.

## Mortgage Servicing Rights

Mortgage servicing rights are recorded as an asset when loans are sold with servicing rights retained. The total cost of loans sold is allocated between the loan balance and their servicing asset based on their relative fair values. The capitalized value of mortgage servicing rights is amortized in proportion to, and over the period of, estimated net future servicing revenue. Mortgage servicing rights are carried at the lower of the initial carrying value, adjusted for amortization, or estimated fair value. The carrying values are periodically evaluated for impairment. For purposes

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 1. Summary of Significant Accounting Policies (continued)

of measuring impairment, the servicing rights are stratified into pools based on term and interest rate. Impairment represents the excess of the remaining capitalized cost of a stratified pool over its fair value, and is recorded through a valuation allowance. The fair value of each servicing rights pool is calculated based on the present value of estimated future cash flows using a discount rate, given current market conditions. Estimates of fair value include assumptions about prepayment speeds, interest rates and other factors which are subject to change over time. Changes in these underlying assumptions could cause the fair value of mortgage servicing rights, and the related valuation allowance, if any, to change significantly in the future.

## Mortgage Banking Loan Commitments

In connection with its mortgage banking activities, the Company enters into loan commitments to fund residential mortgage loans at specified interest rates and within specified periods of time, generally up to 60 days from the time of rate lock. A loan commitment whose loan arising from exercise of the loan commitment will be held for sale upon funding is a derivative instrument, which must be recognized at fair value on the consolidated balance sheet in other assets and other liabilities with changes in its value recorded in income from mortgage banking operations.

In determining the fair value of its derivative loan commitments for economic purposes, the Company considers the value that would be generated when the loan arising from exercise of the loan commitment is sold in the secondary mortgage market. That value includes the price that the loan is expected to be sold for in the secondary mortgage market.

## Foreclosed Properties and Repossessed Assets

Foreclosed properties acquired through, or in lieu of, loan foreclosure are recorded at the lower of cost or fair value less estimated costs to sell. Costs related to the development and improvement of property are capitalized, whereas costs related to holding the property are expensed. Gains and losses on sales are recognized based on the carrying value upon closing of the sale. In 2010 the Company revised its presentation of loss on foreclosed real estate, net, from non-interest income to non-interest expense. This correction resulted in the reclassification of $\$ 646$ and $\$ 155$ of net losses from non-interest income to non-interest expense in 2009 and 2008, respectively. This change had no impact on total assets, net income, or cash flows for 2009 or 2008.

## Premises and Equipment

Land, buildings, leasehold improvements and equipment are carried at amortized cost. Buildings and equipment are depreciated over their estimated useful lives (office buildings 40 to 44 years and furniture and equipment 3 to 10 years) using the straight-line method. Leasehold improvements are amortized over the shorter of their useful lives or expected lease terms. The Company reviews buildings, leasehold improvements and equipment for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Impairment exists when the estimated undiscounted cash flows for the property are less than its carrying value. If identified, an impairment loss is recognized through a charge to earnings based on the fair value of the property.

## Goodwill

Goodwill, representing the excess of purchase price over the fair value of net assets acquired, results from acquisitions made by the Company. Goodwill is analyzed annually for impairment or more frequently when, in the judgment of management, an event has occurred that may indicate that additional analysis is required. Goodwill is analyzed at the reporting unit level. The Company determined that the consolidated entity consists of one reporting

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 1. Summary of Significant Accounting Policies (continued)

unit level, which is the level at which goodwill is analyzed. Management determined that there were no goodwill impairments in 2010,2009 , or 2008. The carrying value of goodwill at the end of each of these periods was \$52,570.

## Life Insurance Policies

Investments in life insurance policies owned by the Company are carried at the amount that could be realized under the insurance contract if the Company cashed them in on the respective dates.

## Income Taxes

The Company files a consolidated federal income tax return and, prior to 2009, separate or combined state income tax returns, depending on the state. Beginning in 2009, the Company files combined state income tax returns in all of the states in which it conducts business. A deferred tax asset or liability is determined based on the enacted tax rates that will be in effect when the differences between the financial statement carrying amounts and tax basis of existing assets and liabilities are expected to be reported in the Company's income tax returns. The effect on deferred taxes of a change in tax rates is recognized in income in the period that includes the enactment date of the change. A valuation allowance is provided for any deferred tax asset for which it is more likely than not that the asset will not be realized. Changes in valuation allowances are recorded as a component of income taxes.

## Earnings (Loss) Per Share

Basic and diluted earnings (loss) per share ("EPS") are computed by dividing net income (loss) by the weightedaverage number of common shares outstanding for the period. ESOP shares committed to be released are considered outstanding for basic EPS calculations. Vested shares of restricted stock which have been awarded under the management recognition plan ("MRP") provisions of the Company's 2004 and 2001 Stock Incentive Plans are also considered outstanding for basic EPS. Non-vested MRP and stock option shares are considered dilutive potential common shares and are included in the weighted-average number of shares outstanding for diluted EPS.

## Pension Costs

The Company has both defined benefit and defined contribution plans. The Company's net periodic pension cost of the defined benefit plan consists of the expected cost of benefits earned by employees during the current period and an interest cost on the projected benefit obligation, reduced by the expected earnings on assets held by the retirement plan, amortization of prior service cost, and amortization of recognized actuarial gains and losses over the estimated future service period of existing plan participants.

The costs associated with the defined contribution plan consist of a predetermined percentage of compensation, which is determined by the Company's board of directors.

## Segment Information

The Company has determined that it has one reportable segment-community banking. The Company offers a range of financial products and services to external customers, including: accepting deposits from the general public; originating residential, consumer and commercial loans; and marketing annuities and other insurance products.

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 1. Summary of Significant Accounting Policies (continued)

## Recent Accounting Changes

In 2007 the FASB issued new accounting guidance on fair value measurements, which allows eligible assets and liabilities to be measured at fair value without having to apply complex hedge accounting provisions. This new accounting guidance was effective for the Company as of January 1, 2008. As of that date, the Company elected not to apply the new accounting guidance to any of its financial assets or financial liabilities. Effective January 1, 2009, however, the Company elected to measure at fair value the fixed-rate, 15 - and 30 -year, one- to four-family mortgage loans originated after that date that the Company intends to sell in the secondary market (i.e., loans held-for-sale). The Company believes this change more appropriately matches the accounting treatment of loans held-for-sale with the accounting treatment of the financial instruments the Company uses to hedge its exposure to market risk in such loans. Adoption of this new guidance had no material effect on the Company's financial statements. Prior to 2009, loans held-for-sale were carried at the "lower of cost or market."

In 2007 the FASB issued accounting guidance that established new accounting and reporting standards for noncontrolling interests in subsidiaries and for the deconsolidation of certain subsidiaries. This new accounting guidance was effective for fiscal years beginning after December 15, 2008. Accordingly, the Company applied the provisions of the new guidance effective January 1, 2009. Application of this new guidance did not have a material impact on the Company's financial condition, results of operations, or liquidity, although it affects how these matters are presented in the financial statements.

In 2007 the FASB issued new accounting guidance related to business combinations. This new guidance was effective for the Company on January 1, 2009, and will be applied prospectively to future business combinations. This new accounting guidance may have a significant impact on the Company's future financial condition or results of operations depending on the nature or type of future business combinations, if any.

In April 2009, the FASB issued new accounting guidance in three areas: recognition and presentation of other-thantemporary impairments ("OTTI"); determining fair value for assets or liabilities in markets that are not orderly; and interim disclosures about the fair value of financial instruments. The new guidance in all of these areas was effective for interim and annual reporting periods ending after June 15,2009 , with early adoption permitted for periods ended after March 15, 2009. The Company adopted the new guidance in all three of these areas during the second quarter of 2009. Application of this new guidance did not have a material impact on the Company's financial condition, results of operations, or liquidity, although it affects how certain matters may be presented in the financial statements.

In June 2009 the FASB amended certain accounting guidance related to the transfer of financial assets. This amended guidance must be applied as of the beginning of the first annual reporting period that begins after November 15,2009 , for interim periods within that first annual reporting period, and for interim and annual reporting periods thereafter. The amended guidance must be applied to transfers occurring on or after the effective date. Earlier application was prohibited. Adoption of this guidance did not have a material impact on the Company's financial condition, results of operations, or liquidity.

In June 2009 the FASB amended certain accounting guidance related to the consolidation of variable interest entities. The amended guidance was effective as of the beginning of each entity's first annual reporting period that began after November 15,2009 , for interim periods within that first annual reporting period, and for interim and annual reporting periods thereafter. Earlier application was prohibited. Adoption of this guidance did not have a material impact on the Company's financial condition, results of operations, or liquidity.

# Bank Mutual Corporation and Subsidiaries 

Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 1. Summary of Significant Accounting Policies (continued)

In January 2010 the FASB issued new accounting guidance related to certain disclosures about fair value measurements. Certain aspects of the new guidance were effective for reporting periods beginning after December 15,2009 , which for the Company was the first quarter of 2010 . However, certain other aspects are not effective until the first reporting period beginning after December 15,2010 , which will be the first quarter of 2011 for the Company. The Company's partial adoption of the guidance in 2010 did not have an impact on its financial condition, results of operations, or liquidity, although it did affect the matters that will be disclosed in the financial statements. The Company's adoption of the guidance that is effective in the first quarter of 2011 is not expected to have a material impact on the Company.

In July 2010 the FASB issued new accounting guidance related to certain disclosures about the credit quality of financing receivables and allowances for credit losses. Certain aspects of the new guidance were effective for reporting periods ending after December 15, 2010, which for the Company was the fourth quarter of 2010. Certain other aspects of the new guidance are not effective until the accounting periods beginning after December 15, 2010, which will be the first quarter of 2011 for the Company. In January of 2011 the FASB deferred the effective date for certain disclosure requirements related to troubled debt restructurings. It is anticipated that the new guidance related to troubled debt restructurings will be effective for interim and annual periods after June 15, 2011, which for the Company will be the second quarter of 2011. The Company's adoption of this new guidance had no impact or is not expected to have an impact on its financial condition, results of operations or liquidity, although it does affect matters that are and/or will be disclosed in the financial statements related to the Company's loans receivable.

In December 2010 the FASB issued new accounting guidance clarifying the presentation of pro forma information required for business combinations when a public company presents comparative financial information. The amendments in this guidance are effective prospectively for business combinations for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2010. This new accounting guidance is not expected to have an impact on its financial condition, results of operations, or liquidity, but it may impact future financial disclosures if the Company were to engage in a future business combination.

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 2. Securities Available-for-Sale

The amortized cost and fair value of investment securities available-for-sale are as follows:

Investment securities:
U.S. government and federal obligations Mutual funds

Total investment securities
Mortgage-related securities:
Federal Home Loan Mortgage Corporation
Federal National Mortgage Association
Private-label CMOs
Government National Mortgage Association
Total mortgage-related securities
Total securities available-for-sale

| December 31, 2010 |  |  |  |
| ---: | :---: | ---: | ---: |
| Amortized <br> Cost | Gross <br> Unrealized <br> Gains | Gross <br> Unrealized <br> Losses | Estimated <br> Fair <br> Value |
| $\$ 205,825$ | $\$ 395$ |  |  |
| 20,837 | 1,218 | $\$(252)$ | $\$ 205,968$ |
| 226,662 | 1,613 | - | 22,055 |
|  |  | $(252)$ | 228,023 |
| 314,858 | 105 | $(896)$ | 314,067 |
| 30,594 | 293 | $(77)$ | 30,810 |
| 90,741 | 682 | $(3,821)$ | 87,602 |
| 2,711 | 44 | - | 2,755 |
| 438,904 | 1,124 | $(4,794)$ | 435,234 |
| $\$ 665,566$ | $\$ 2,737$ | $\$(5,046)$ | $\$ 663,257$ |

Investment securities:
U.S. government and federal obligations Mutual funds

Total investment securities
Mortgage-related securities:
Federal Home Loan Mortgage Corporation
Federal National Mortgage Association
Private-label CMOs
Government National Mortgage Association
Total mortgage-related securities
Total securities available-for-sale

| December 31,2009 |  |  |  |
| ---: | ---: | ---: | ---: |
| Amortized <br> Cost | Gross <br> Unrealized <br> Gains | Gross <br> Unrealized <br> Losses | Estimated <br> Fair <br> Value |
| $\$ 594,024$ | $\$ 128$ | $\$(2,360)$ | $\$ 591,792$ |
| 21,546 | 831 | $(65)$ | 22,312 |
| 615,570 | 959 | $(2,425)$ | 614,104 |
|  |  |  |  |
| 291,318 | 4,180 | $(310)$ | 295,188 |
| 220,437 | 5,044 | $(723)$ | 224,758 |
| 120,780 | 104 | $(9,102)$ | 111,782 |
| 234,796 | 1,512 | $(1,188)$ | 235,120 |
| 867,331 | 10,840 | $(11,323)$ | 866,848 |
| $\$ 1,482,901$ | $\$ 11,799$ | $\$(13,748)$ | $\$ 1,480,952$ |

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 2. Securities Available-for-Sale (continued)

As of December 31, 2010, the following schedule identifies securities by time in which the securities had a gross unrealized loss.

|  | Less Than 12 Months in an Unrealized Loss Position |  |  | Greater Than 12 Months in an Unrealized Loss Position |  |  | Gross Unrealized Loss Amount | Total <br> Estimated Fair <br> Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Unrealized Loss Amount | Number of Securities | Estimated Fair Value | Unrealized <br> Loss <br> Amount | $\begin{aligned} & \text { Number } \\ & \text { of } \\ & \text { Securities } \\ & \hline \end{aligned}$ | Estimated Fair Value |  |  |
| Investment securities: |  |  |  |  |  |  |  |  |
| U.S. government and federal obligations | \$252 | 4 | \$49,749 | -- | - | - | \$252 | \$49,749 |
| Total investment securities | 252 | 4 | 49,749 | -- | - | - | 252 | 49,749 |
| Mortgage-related securities: |  |  |  |  |  |  |  |  |
| Federal Home Loan Mortgage Corporation | 880 | 7 | 187,848 | \$16 | 2 | \$11,688 | 896 | 199,536 |
| Federal National Mortgage Association | 77 | 5 | 26,372 | - | - | - | 77 | 26,372 |
| Private-label CMOs | -- | - | - | 3,821 | 21 | 58,669 | 3,821 | 58,669 |
| Total mortgage-related securities | 957 | 12 | 214,220 | 3,837 | 23 | 70,357 | 4,794 | 284,577 |
| Total | \$1,209 | 16 | \$263,969 | \$3,837 | 23 | \$70,357 | \$5,046 | \$334,326 |

As of December 31,2009, the following schedule identifies securities by time in which the securities had a gross unrealized loss.

|  | Less Than 12 Months in an Unrealized Loss Position |  |  | Greater Than 12 Months in an Unrealized Loss Position |  |  | Gross Unrealized Loss Amount | Total <br> Estimated Fair Value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Unrealized Loss Amount | Number of Securities | Estimated Fair Value | Unrealized Loss Amount | Number of Securities | Estimated Fair Value |  |  |
| Investment securities: $\quad$ |  |  |  |  |  |  |  |  |
| U.S. government and federal obligations | \$2,360 | 24 | \$441,714 | - | - | - | \$2,360 | \$442,714 |
| Mutual funds | - | - | -- | \$65 | 1 | \$644 | 65 | 644 |
| Total investment securities | 2,360 | 24 | 441,714 | 65 | 1 | 644 | 2,425 | 442,358 |
| Mortgage-related securities: |  |  |  |  |  |  |  |  |
| Federal Home Loan Mortgage Corporation | 122 | 3 | 49,961 | 188 | 5 | 6,073 | 310 | 56,034 |
| Federal National Mortgage Association | 668 | 5 | 35,848 | 55 | 1 | 1,490 | 723 | 37,338 |
| Government National Mortgage Association | 1,106 | 5 | 84,135 | 82 | 3 | 7,039 | 1,188 | 91,174 |
| Private-label CMOs | - | - | - | 9,102 | 25 | 88,860 | 9,102 | 88,860 |
| Total mortgage-related securities | 1,896 | 13 | 169,944 | 9,427 | 34 | 103,462 | 11,323 | 273,406 |
| Total | \$4,256 | 37 | \$611,658 | \$9,492 | 35 | \$104,106 | \$13,748 | \$715,764 |

# Bank Mutual Corporation and Subsidiaries 

# Notes to Consolidated Financial Statements 

December 31, 2010

(Dollars in Thousands, Except Per Share Amounts)

## 2. Securities Available-for-Sale (continued)

The Company has determined that the unrealized losses reported for its investment and mortgage-related securities as of December 31, 2010 and 2009, were temporary. The Company believes it is probable that it will receive all future contractual cash flows related to these securities. The Company does not intend to sell these securities and it is unlikely that it will be required to sell the securities before the recovery of their amortized cost.

A substantial portion of the Company's securities that were in an unrealized loss position at December 31, 2010 and 2009 , consisted of U.S. government and federal agency obligations and mortgage-related securities issued by government sponsored entities. Accordingly, the Company determined that none of those securities were other-than-temporarily impaired as of those dates. The Company also determined that none of its private-label CMOs were other-than-temporarily impaired as of those dates. This determination was based on management's judgment regarding the nature of the loan collateral that supports the securities, a review of the current ratings issued on the securities by various credit rating agencies, a review of the actual delinquency and/or default performance of the loan collateral that supports the securities, and recent trends in the fair market values of the securities. As of December 31, 2010, the Company had private-label CMOs with an aggregate carrying value of $\$ 35,735$ and unrealized loss of $\$ 1,981$ that were rated less than investment grade. These private-label CMOs were analyzed using modeling techniques that considered the priority of cash flows in the CMO structure and various default and loss rate scenarios that management considered appropriate given the nature of the loan collateral. Based on this analysis, management concluded that none of these securities were other-than-temporarily impaired as of December 31, 2010. Private-label CMOs rated less than investment grade at December 31, 2009 had a carrying value of $\$ 31,697$ and an unrealized loss of $\$ 2,763$.

During 2009, the Company recorded an impairment of $\$ 831$ on one of its mutual fund investments. This impairment was included as a component of net gain (loss) on investments in the income statement for the year ended December 31, 2009. During 2008, the company recorded an impairment of $\$ 6,916$ on this same mutual fund, and accordingly it was included as a component of net gain (loss) on investments in the income statement in that period.

Results of operations included gross realized gains on the sale of securities available-for-sale of $\$ 16,041, \$ 7,589$, and $\$ 7,192$ for 2010, 2009, and 2008, respectively. Gross realized losses on the sale of securities available-for-sale was $\$ 75$ in 2010, and zero for 2009 and 2008.

The amortized cost and fair values of securities by contractual maturity at December 31, 2010, are shown below. Actual maturities may differ from contractual maturities because issuers have the right to call or prepay obligations with or without call or prepayment penalties.

Due in one year or less
Due after one year through five years
Due after five years through ten years

| Amortized <br> Cost | Fair <br> Value |
| ---: | ---: |
| - | - |
| - | - |
| $\$ 157,825$ | $\$ 158,114$ |
| 48,000 | 47,855 |
| 20,837 | 22,054 |
| 438,904 | 435,234 |
| $\$ 665,566$ | $\$ 663,257$ |

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 2. Securities Available-for-Sale (continued)

The following table summarizes the adjustment to other comprehensive income and the related tax effect for securities available-for-sale for each of the three years ended December 31:

|  | 2010 |  | 2009 |
| :--- | ---: | ---: | ---: |
| Change in unrealized holding gain (loss): |  | 2008 |  |
| Unrealized net gains (losses) | $\$(359)$ | $\$ 17,749$ | $\$(8,897)$ |
| Related tax expense (benefit) | $(143)$ | 6,137 | $(2,962)$ |
| Change in other comprehensive income |  | $\$(216)$ | $\$ 11,612$ |

Investment securities with a fair value of approximately $\$ 68,500$ and $\$ 394,800$ at December 31, 2010 and 2009, respectively, were pledged to secure deposits, FHLB advances, and for other purposes as permitted or required by law.

## 3. Loans Receivable

Loans receivable is summarized as follows:
December 31

Permanent mortgage loans:
One- to four-family

| 2010 | 2009 |
| ---: | ---: |
| $\$ 531,874$ | $\$ 644,852$ |
| 247,210 | 200,222 |
| 248,253 | 262,855 |
| $1,027,337$ | $1,107,929$ |

Multi-family
Commercial real estate
Total permanent mortgages

| $1,027,337$ | $1,107,929$ |
| ---: | ---: |
| 13,479 | 11,441 |
| 19,308 | 52,323 |
| 24,939 | 27,040 |
| 25,764 | 33,758 |
| 83,490 | 124,562 |
| $1,110,827$ | $1,232,491$ |

Construction and development loans:
One- to four-family
13,479
$\begin{array}{lll}\text { Multi-family } & 19,308 & 52,323\end{array}$
Commercial real estate
Land
Total construction and development Total mortgage loans
Consumer loans:
Fixed term home equity $103,619 \quad 124,519$
$\begin{array}{lrl}\text { Home equity lines of credit } & 87,383 & 88,796\end{array}$
Student 17,695 19,793
Home improvement 24,551 28,441
Automobile 2,814 4,077
Other
Total consumer loans
Commercial business loans Gross loans receivable
Undisbursed loan proceeds

| 7,436 | 9,871 |
| ---: | ---: |
| 243,498 | 275,497 |
| 50,123 | 47,708 |
| $1,404,448$ | $1,555,696$ |
| $(32,345)$ | $(32,690)$ |
| $(47,985)$ | $(17,028)$ |
| $(549)$ | 78 |
| $\$ 1,323,569$ | $\$ 1,506,056$ |

The Company's first mortgage loans and home equity lines of credit are primarily secured by properties that are located in the Company's local lending areas in Wisconsin, Michigan, and Minnesota.

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 3. Loans Receivable (continued)

At December 31, 2010 and 2009, certain one- to four-family mortgage loans, multi-family mortgage loans, and home equity loans with aggregate carrying values of approximately $\$ 200,000$ and $\$ 796,000$, respectively, were pledged to secure FHLB advances.

The unpaid principal balance of loans serviced for others was $\$ 1,076,772$ and $\$ 1,006,279$ at December 31, 2010 and 2009 , respectively. These loans are not reflected in the consolidated financial statements.

A summary of the activity in the allowance for loan losses follows:

Balance at beginning of period
Provision for loan losses
Charge-offs:
One- to four-family
Multi-family
Commercial real estate
Construction and development
Consumer
Commercial business
Total charge-offs

| Year Ended December 31 |  |  |
| ---: | ---: | ---: |
| 2010 | 2009 | 2008 |
| $\$ 17,028$ | $\$ 12,208$ | $\$ 11,774$ |
| 49,619 | 12,413 | 1,447 |

Recoveries:
One- to four-family
Commercial real estate
Consumer
Total recoveries
Net charge-offs
Balance at end of period

| $(528)$ | $(397)$ | $(167))$ |
| ---: | ---: | ---: |
| $(140)$ | $(4,523)$ | - |
| $(11,621)$ | $(1,989)$ | $(446)$ |
| $(3,515)$ | - | - |
| $(776)$ | $(527)$ | $(411)$ |
| $(2,140)$ | $(210)$ | $(34)$ |
| $(18,720)$ | $(7,646)$ | $(1,058)$ |
|  |  |  |
| 20 | 1 | - |
| 1 | 19 | - |
| 37 | 33 | 45 |
| 58 | 53 | 45 |
| $(18,662)$ | $(7,593)$ | $(1,013)$ |
| $\$ 47,985$ | $\$ 17,028$ | $\$ 12,208$ |

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

## December 31, 2010

(Dollars in Thousands, Except Per Share Amounts)

## 3. Loans Receivable (continued)

The following table summarizes the allowance for loan losses by loan portfolio segment during the year ended December 31, 2010. The table also summarizes the allowance for loan loss and loans receivable at December 31, 2010, by the nature of the impairment evaluation, either individually or collectively (the loans receivable amounts in the table are net of undisbursed loan proceeds).

| Allowance for loan losses: | One- to FourFamily | MultiFamily | Commercial Real Estate | Construction and <br> Development | Consumer | Commercial Business | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Beginning balance | \$2,806 | \$3,167 | \$5,715 | \$1,172 | \$2,243 | \$1,925 | \$17,028 |
| Provision | 1,428 | 6,238 | 27,790 | 12,484 | (77) | 1,756 | 49,619 |
| Charge-offs | (528) | (140) | $(11,621)$ | $(3,515)$ | (776) | $(2,140)$ | $(18,720)$ |
| Recoveries | 20 | - | , | - | 37 | - | 58 |
| Ending balance | \$3,726 | \$9,265 | \$21,885 | \$10,141 | \$1,427 | \$1,541 | \$47,985 |
| Loss allowance individually evaluated for impairment | \$1,122 | \$7,134 | \$12,853 | \$9,384 | \$641 | \$437 | \$31,571 |
| Loss allowance collectively evaluated for impairment | \$2,604 | \$2,131 | \$9,032 | \$757 | \$786 | \$1,104 | \$16,414 |
| Loan receivable balances at December 31, 2010: |  |  |  |  |  |  |  |
| Loans individually evaluated for impairment | \$18,972 | \$40,675 | \$55,849 | \$27,607 | \$1,763 | \$4,799 | \$149,665 |
| Loans collectively evaluated for impairment | 505,100 | 206,034 | 189,536 | 34,442 | 241,673 | 45,653 | 1,222,438 |
| Total loans receivable | \$524,072 | \$246,709 | \$245,385 | \$62,049 | \$243,336 | \$50,452 | \$1,372,103 |

In 2010 the Company increased the value for certain factors it uses to determine the allowance for loan losses on loans that are collectively evaluated for impairment. Management considered these changes necessary and prudent in light of continued declines in real estate values, persistent weaknesses in economic conditions, and high levels of unemployment. The Company estimates that these changes, as well as overall increases in the balance of loans to which the various factors are applied, resulted in a $\$ 7.3$ million increase in the total allowance for loan losses during the twelve months ended December 31, 2010.

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

## December 31, 2010

(Dollars in Thousands, Except Per Share Amounts)

## 3. Loans Receivable (continued)

The following table presents information regarding impaired loans that have a related allowance for loan loss and those that do not as of December 31, 2010 (the loans receivable amounts in the table are net of undisbursed loan proceeds)

| Impaired loans with an allowance recorded: | Loans <br> Receivable <br> Balance, Net | Unpaid <br> Principal <br> Balance | Related Allowance for Loss | Average Loan Receivable Balance, Net | Interest <br> Income Recognized |
| :---: | :---: | :---: | :---: | :---: | :---: |
| One- to four-family | \$5,301 | \$5,301 | \$1,182 | \$5,411 | \$21 |
| Multi-family | 31,461 | 31,461 | 6,834 | 14,431 | 460 |
| Commercial real estate: |  |  |  |  |  |
| Office | 11,190 | 11,190 | 4,938 | 4,208 | - |
| Retail/wholesale/mixed | 16,205 | 16,205 | 7,310 | 5,404 | 45 |
| Industrial/warehouse | 1,419 | 1,419 | 305 | 416 | 19 |
| Other | 714 | 714 | 300 | 143 | - |
| Total commercial real estate | 29,528 | 29,528 | 12,853 | 10,171 | 64 |
| Construction and development: |  |  |  |  |  |
| One- to four-family | - | - | - | - | - |
| Multi-family | 4,440 | 4,440 | 568 | 888 | - |
| Commercial real estate | 8,923 | 8,923 | 4,791 | 1,785 | - |
| Land | 5,477 | 5,477 | 3,965 | 4,896 | - |
| Total construction and development | 18,840 | 18,840 | 9,324 | 7,569 | - |
| Consumer: |  |  |  |  |  |
| Home equity | 543 | 543 | 513 | 544 | 19 |
| Student | - | - | - | - | - |
| Other | 176 | 176 | 128 | 177 | 5 |
| Total consumer | 719 | 719 | 641 | 721 | 24 |
| Commercial business: |  |  |  |  |  |
| Term loans | 1,712 | 1,712 | 568 | 746 | - |
| Lines of credit | 400 | 400 | 169 | 80 | - |
| Total commercial business | 2,112 | 2,112 | 737 | 826 | - |
| Total with an allowance recorded | \$87,961 | \$87,961 | \$31,571 | \$39,129 | \$569 |
| Impaired loans with no allowance recorded: |  |  |  |  |  |
| One- to four-family | \$13,381 | \$13,526 | - | \$9,383 | \$14 |
| Multi-family | 6,328 | 6,468 | - | 3,759 | - |
| Commercial real estate: |  |  |  |  |  |
| Office | 725 | 725 | - | 145 | - |
| Retail/wholesale/mixed | 10,513 | 16,150 | - | 6,908 | - |
| Industrial/warehouse | 687 | 927 | - | 597 | - |
| Other | 1,794 | 2,632 | - | 2,599 | - |
| Total commercial real estate | 13,719 | 20,434 | - | 10,249 | - |
| Construction and development: |  |  |  |  |  |
| One- to four-family | - | - | - | - | - |
| Multi-family | 100 | 100 | - | 20 | - |
| Commercial real estate | 3,818 | 3,818 | - | 764 | - |
| Land | 3,812 | 7,187 | - | 4,336 | - |
| Total construction and development | 7,730 | 11,105 | - | 5,120 | - |
| Consumer: |  |  |  |  |  |
| Home equity | 826 | 826 | - | 852 | 21 |
| Student | - | - | - | - | - |
| Other | 99 | 99 | - | 17 | 3 |
| Total consumer | 925 | 925 | - | 869 | 24 |
| Commercial business: |  |  |  |  | - |
| Term loans | 1,138 | 1,819 | - | 1,206 | - |
| Lines of credit | 16 | 667 | - | 472 | - |
| Total commercial business | 1,332 | 2,486 | - | 1,678 | - |
| Total with no allowance recorded | \$43,414 | \$54,944 | - | \$31,058 | \$38 |

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 3. Loans Receivable (continued)

The following table presents information relating to the Company's internal risk ratings of its loans receivable as of December 31, 2010 (all amounts in the tables are net of undisbursed loan proceeds):

|  | Pass | Watch | Special Mention | Substandard | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| One- to four-family | \$505,100 | - | - | \$18,972 | \$524,072 |
| Multi-family | 164,177 | \$27,521 | \$6,429 | 48,582 | 246,709 |
| Commercial real estate: |  |  |  |  |  |
| Office | 67,764 | 5,089 | - | 13,014 | 85,867 |
| Retail/wholesale/mixed use | 63,254 | 22,888 | 545 | 28,119 | 114,806 |
| Industrial/warehouse | 25,400 | 3,488 | - | 3,446 | 32,334 |
| Other | 5,503 | 4,062 | 502 | 2,311 | 12,378 |
| Total commercial real estate | 161,921 | 35,527 | 1,047 | 46,890 | 245,385 |
| Construction and development: |  |  |  |  |  |
| One- to four-family | 6,382 | - | - | - | 6,382 |
| Multi-family | 5,556 | - | - | 4,609 | 10,165 |
| Commercial real estate | 6,267 | - | - | 13,740 | 20,007 |
| Land | 14,095 | 203 | 887 | 10,310 | 25,495 |
| Total construction/development | 32,300 | 203 | 887 | 28,659 | 62,049 |
| Consumer: |  |  |  |  |  |
| Home equity | 214,132 | - | - | 1,421 | 215,553 |
| Student | 17,695 | - | , - | - | 17,695 |
| Other | 9,846 | - | - | 342 | 10,188 |
| Total consumer | 241,673 | - | - | 1,763 | 243,436 |
| Commercial business: |  |  |  |  |  |
| Term loans | 20,322 | 1,314 | 403 | 3,155 | 25,194 |
| Lines of credit | 20,991 | 2,527 | 96 | 1,644 | 25,258 |
| Total commercial business | 41,313 | 3,841 | 499 | 4,799 | 50,452 |
| Total | \$1,146,484 | \$67,092 | \$8,862 | \$149,665 | \$1,372,103 |

Loans rated "pass" or "watch" are generally current on contractual loan and principal payments and comply with other contractual loan terms. Pass loans generally have no noticeable credit deficiencies or potential weaknesses. Loans rated watch, however, will typically exhibit early signs of credit deficiencies or potential weaknesses that deserve management's close attention. Loans rated "special mention" do not currently expose the Company to a sufficient degree of risk to warrant a lower rating, but possess clear trends in credit deficiencies or potential weaknesses that deserve management's close attention. The allowance for loan losses on loans rated pass, watch, or special mention is typically evaluated collectively for impairment using a homogenous pool approach. This approach utilizes quantitative factors developed by management from its assessment of historical loss experience, qualitative factors, and other considerations.

Loans rated "substandard" involve a distinct possibility that the Company could sustain some loss if deficiencies associated with the loan are not corrected. Loans rated "doubtful" indicate that full collection is highly questionable or improbable. The Company did not have any loans that were rated doubtful at December 31, 2010. Loans rated substandard or doubtful that are also considered in management's judgment to be impaired are generally analyzed individually to determine an appropriate allowance for loan loss. A loan rated "loss" is considered uncollectible, even if a partial recovery could be expected in the future. The Company generally charges off loans that are rated as a loss. As such, the Company did not have any loans that were rated loss at December 31, 2010.

# Bank Mutual Corporation and Subsidiaries 

Notes to Consolidated Financial Statements

## December 31, 2010

(Dollars in Thousands, Except Per Share Amounts)

## 3. Loans Receivable (continued)

The following table contains information relating to the past due and non-accrual status of the Company's loans receivable as of December 31, 2010 (all amounts in the table are net of undisbursed loan proceeds):

|  | Past Due Status |  |  |  | Total Current | Total <br> Loans | Total <br> Non- <br> Accrual |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline 30-59 \\ \text { Days } \\ \hline \end{gathered}$ | $\begin{gathered} \hline 60-89 \\ \text { Days } \\ \hline \end{gathered}$ | $\begin{aligned} & >90 \\ & \text { Days } \end{aligned}$ | Total Past Due |  |  |  |
| One- to four-family | \$6,704 | \$3,256 | \$18,684 | \$28,644 | \$495,428 | \$524,072 | \$18,684 |
| Multi-family | 6,847 | 10,337 | 14,557 | 31,741 | 214,968 | 246,709 | 31,660 |
| Commercial real estate: |  |  |  |  |  |  |  |
| Retail/wholesale/mixed | 2,164 | 1,364 | 12,870 | 16,398 | 99,460 | 115,858 | 25,695 |
| Industrial/warehouse | - | - | 853 | 853 | 31,481 | 32,334 | 2,107 |
| Other | - | - | 1,527 | 1,527 | 9,799 | 11,326 | 1,527 |
| Total commercial real estate | 4,100 | 2,436 | 18,331 | 24,867 | 220,518 | 245,385 | 41,244 |
| Construction and development: |  |  |  |  |  |  |  |
| One- to four-family | - | - | - | - | 6,382 | 6,382 | - |
| Multi-family | - | 4,441 | - | 4,441 | 5,724 | 10,165 | 4,540 |
| Commercial real estate | 2,975 | 843 | - | 3,818 | 16,189 | 20,007 | 12,741 |
| Land | 112 | - | 9,282 | 9,394 | 16,101 | 25,495 | 9,282 |
| Total construction | 3,087 | 5,284 | 9,282 | 17,653 | 44,396 | 62,049 | 26,563 |
| Consumer: |  |  |  |  |  |  |  |
| Home equity | 855 | 400 | 1,369 | 2,624 | 212,929 | 215,553 | 1,369 |
| Student | 485 | 140 | 373 | 998 | 16,697 | 17,695 | - |
| Other | 183 | 96 | 275 | 554 | 9,634 | 10,188 | 275 |
| Total consumer | 1,523 | 636 | 2,017 | 4,176 | 239,260 | 243,436 | 1,644 |
| Commercial business: |  |  |  |  |  |  |  |
| Term loans | 150 | 246 | 1,992 | 2,388 | 22,806 | 25,194 | 2,185 |
| Lines of credit | 523 | - | 194 | 717 | 24,541 | 25,258 | 594 |
| Total commercial | 673 | 246 | 2,186 | 3,105 | 47,347 | 50,452 | 2,779 |
| Total | \$22,934 | \$22,195 | \$65,057 | \$110,186 | \$1,261,917 | \$1,372,103 | \$122,574 |

As of December 31, 2010 and 2009, $\$ 373$ and $\$ 834$ in student loans, respectively, were 90 -days past due, but remained in on accrual status. No other loans 90 -days past due were in accrual status as of either date.

## Notes to Consolidated Financial Statements

## December 31, 2010

(Dollars in Thousands, Except Per Share Amounts)

## 4. Mortgage Servicing Rights

The activity in mortgage servicing rights during the years ended December 31 is presented in the following table.

Mortgage servicing rights at beginning of year

## Additions

Amortization
Mortgage servicing rights at end of year
Valuation allowance
Mortgage servicing rights at end of year

| 2010 | 2009 | 2008 |
| :---: | :---: | :---: |
| $\$ 7,186$ | $\$ 4,525$ | $\$ 4,708$ |
| 3,866 | 5,684 | 1,404 |
| $(3,277)$ | $(3,023)$ | $(1,587)$ |
| 7,775 | 7,186 | 4,525 |
| $(6)$ | $(287)$ | $(822)$ |
| $\$ 7,769$ | $\$ 6,899$ | $\$ 3,703$ |

The following table shows the estimated future amortization expense for mortgage servicing rights for the years ended December 31:

| 2011 | $\$ 1,315$ |
| ---: | ---: |
| 2012 | 1,209 |
| 2013 | 1,145 |
| 2014 | 1,094 |
| 2015 | 1,054 |
| Thereafter | 1,952 |
| Total | $\$ 7,769$ |

The projection of amortization for mortgage servicing rights is based on existing asset balances and interest rate environment as of December 31, 2010. Future amortization expense may be significantly different depending upon changes in the mortgage servicing portfolio, mortgage interest rates, loan prepayments, and market conditions.

# Bank Mutual Corporation and Subsidiaries 

Notes to Consolidated Financial Statements
December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 5. Other Assets

Other assets are summarized as follow:

|  | December 31 |  |
| :---: | :---: | :---: |
|  | 2010 | 2009 |
| Accrued interest: |  |  |
| Mortgage-related securities | \$1,432 | \$4,651 |
| Investment securities | 511 | 1,875 |
| Loans receivable | 5,506 | 6,795 |
| Total accrued interest | 7,449 | 13,321 |
| Bank owned life insurance | 55,600 | 53,295 |
| Premises and equipment, net | 51,165 | 51,715 |
| Federal Home Loan Bank stock, at cost | 46,092 | 46,092 |
| Prepaid FDIC insurance premiums | 8,694 | 12,521 |
| Other assets | 85,709 | 29,762 |
| Total other assets | \$254,709 | \$206,706 |
| Premises and equipment are summarized as follows: | December 31 |  |
|  | 2010 | 2009 |
| Land and land improvements | \$17,578 | \$17,523 |
| Office buildings | 52,116 | 51,376 |
| Furniture and equipment | 18,648 | 18,448 |
| Leasehold improvements | 1,213 | 1,189 |
| Total cost | 89,555 | 88,536 |
| Accumulated depreciation and amortization | $(38,390)$ | $(36,821)$ |
| Total premises and equipment, net | \$51,165 | \$51,715 |

Depreciation expense for 2010,2009 , and 2008 was $\$ 2,600, \$ 2,567$, and $\$ 2,469$, respectively.
The Company leases various branch offices, office facilities and equipment under non-cancelable operating leases which expire on various dates through 2017. Future minimum payments under non-cancelable operating leases with initial or remaining terms of one year or more for the years indicated are as follows at December 31, 2010:

|  | Amount |
| :--- | ---: |
| 2011 | $\$ 822$ |
| 2012 | 674 |
| 2013 | 610 |
| 2014 | 588 |
| 2015 | 588 |
| Thereafter | 2,200 |
| $\quad$ Total | $\$ 5,482$ |

Rent expense was $\$ 969, \$ 1,146$, and $\$ 1,238$, in 2010,2009 , and 2008 , respectively.

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 6. Deposits Liabilities

Deposit liabilities are summarized as follows:

| December 31 |  |
| ---: | ---: |
| 2010 | 2009 |
|  |  |
| $\$ 94,446$ | $\$ 94,619$ |
| 219,136 | 211,448 |
| 313,582 | 306,067 |
| 423,923 | 345,144 |
| 210,334 | 196,983 |
|  |  |
| 825,661 | 992,752 |
| 126,710 | 145,385 |
| 134,120 | 23,370 |
| 29,890 | 98,274 |
| 14,090 | 29,533 |
| - | - |
| $1,130,471$ | $1,289,314$ |
| $\$ 2,078,310$ | $\$ 2,137,508$ |

The aggregate amount of certificate accounts with balances of one hundred thousand dollars or more was $\$ 283,050$ and $\$ 313,053$ at December 31, 2010 and 2009, respectively.

Interest expense on deposits was as follows:
Interest-bearing checking accounts
Money market accounts
Regular savings accounts
Certificate of deposits
Total interest expense on deposit liabilities

| Year Ended December 31 |  |  |
| :---: | ---: | ---: |
| 2010 | 2009 | 2008 |
| $\$ 107$ | $\$ 121$ | $\$ 376$ |
| 2,075 | 2,795 | 8,245 |
| 104 | 181 | 609 |
| 26,320 | 41,471 | 55,459 |
| $\$ 28,606$ | $\$ 44,568$ | $\$ 64,689$ |

# Bank Mutual Corporation and Subsidiaries 

Notes to Consolidated Financial Statements
December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 7. Borrowings

Borrowings consist of the following:

| , | December 31, 2010 |  | December 31, 2009 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Balance | WeightedAverage Rate | Balance | WeightedAverage Rate |
| Federal Home Loan Bank advances maturing in: $2012$ | \$100,000 | 4.52\% | \$100,000 | 4.52\% |
| 2013 | 249 | 4.17 | 264 | 4.17 |
| Thereafter | 49,685 | 5.22 | 806,715 | 4.23 |
| Total borrowings | \$149,934 | 4.79\% | \$906,979 | 4.26\% |

All of the Company's FHLB advances are subject to prepayment penalties if voluntarily repaid prior to their stated maturity. In 2010 the Company voluntarily repaid $\$ 756,000$ of FHLB advances prior to their scheduled maturities and incurred $\$ 89,300$ prepayment penalty. At December $31,2010, \$ 100,000$ of the Company's FHLB advances maturing in 2012 are redeemable on a quarterly basis at the option of the FHLB of Chicago.

The Company is required to pledge certain unencumbered mortgage loans and mortgage-related securities as collateral against its outstanding advances from the FHLB of Chicago. Advances are also collateralized by the shares of capital stock of the FHLB of Chicago that are owned by the Company. The Company's borrowings at the FHLB of Chicago are limited to the lesser of: (1) $35 \%$ of total assets; (2) twenty (20) times the FHLB of Chicago capital stock owned by the Company; or (3) the total of $60 \%$ of the book value of certain multi-family mortgage loans, $75 \%$ of the book value of one- to four-family mortgage loans, and $95 \%$ of certain mortgage-related securities.

The Company has a $\$ 5,000$ and a $\$ 10,000$ line of credit with two financial institutions. At December 31, 2010 and 2009, no amounts were outstanding on these lines of credit.

## 8. Shareholders' Equity

The Bank is subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory, and possible additional discretionary, actions by regulators, that, if undertaken, could have a direct material effect on the Company's financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Bank must meet specific capital guidelines that involve quantitative measures of its assets, liabilities and certain off-balance-sheet items as calculated under regulatory accounting practices. The Bank's capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings and other factors.

Quantitative measures established by federal regulation to ensure capital adequacy require the Bank to maintain minimum amounts and ratios (set forth in the following table) of total and Tier I capital (as these terms are defined in regulations) to risk-weighted assets (as these terms are defined in regulations), and of Tier I capital (as these terms are defined in regulations) to average assets (as these terms are defined in regulations). Management believes, as of December 31, 2010, that the Bank met all capital adequacy requirements. Management is not aware of any conditions or events, which would change the Bank's status as well capitalized.

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 8. Shareholders' Equity (continued)

The Bank's actual and required regulatory capital amounts and ratios as of December 31, 2010 and 2009, are presented in the following table:

|  | Actual |  | For Capital <br> Adequacy Purposes |  | To Be Well Capitalized Under Prompt Corrective Action Provisions |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Ratio | Amount | Ratio | Amount | Ratio |
| As of December 31, 2010: Total capital (to risk-weighted assets) | \$245,628 | 17.86\% | \$110,044 | 8.00\% | \$137,555 | 10.00\% |
| Tier 1 capital (to risk-weighted assets) | 228,434 | 16.61 | 55,022 | 4.00 | 82,533 | 6.00 |
| Tier 1 capital (to adjusted total assets) | 228,434 | 9.12 | 100,215 | 4.00 | 125,268 | 5.00 |
| As of December 31, 2009: |  |  |  |  |  |  |
| Total capital (to risk-weighted assets) | \$348,741 | 20.86\% | \$133,772 | 8.00\% | \$167,215 | 10.00\% |
| Tier 1 capital (to risk-weighted assets) | 339,847 | 20.32 | 66,886 | 4.00 | 100,329 | 6.00 |
| Tier 1 capital (to adjusted total assets) | 339,847 | 9.84 | 138,158 | 4.00 | 172,697 | 5.00 |

The following table presents reconciliations of the Bank's equity under generally accepted accounting principles to capital as determined by regulators:
Stockholder's equity according to the Bank's records
Net unrealized loss on securities available for sale, net of taxes
Additional minimum pension asset, net of taxes
Goodwill and intangibles
Investment in "non-includable" subsidiaries
Disallowed deferred tax assets
Allowance for loan losses
Regulatory capital

| December 31, 2010 |  |
| :---: | :---: |
| Risk- | Tier I |
| Based | (Core) |
| Capital | Capital |
| $\$ 311,279$ | $\$ 311,279$ |
| 1,383 | 1,383 |
| 5,514 | 5,514 |
| $(53,569)$ | $(53,569)$ |
| $(3,273)$ | $(3,273)$ |
| $(32,900)$ | $(32,900)$ |
| 17,194 | - |
| $\$ 245,628$ | $\$ 228,434$ |

Accumulated other comprehensive income is as follows:
December 31

Net unrealized loss on securities available-for-sale
Additional minimum pension asset
Accumulated other comprehensive income (loss)

| 2010 | 2009 |
| :---: | :---: |
| $\$(1,383)$ | $\$(1,167)$ |
| $(5,514)$ | $(1,239)$ |
| $\$(6,897)$ | $\$(2,406)$ |

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

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## 9. Earnings (Loss) Per Share

The computation of the Company's basic and diluted earnings (loss) per share is presented in the following table.

|  | Year Ended December 31 |  |  |
| :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2008 |
| Basic earnings (loss) per share: |  |  |  |
| Net income (loss) | \$(72,640) | \$13,725 | \$17,156 |
| Weighted average shares outstanding | 45,529,126 | 46,177,189 | 47,212,574 |
| Allocated ESOP shares during the period | 63,068 | 327,251 | 327,250 |
| Vested MRP shares during the period | 4,276 | 61,455 | 186,636 |
| Basic shares outstanding | 45,596,490 | 46,565,895 | 47,726,460 |
| Basic earnings (loss) per share | \$(1.59) | \$0.29 | \$0.36 |
| Diluted earnings (loss) per share: |  |  |  |
| Net income (loss) | \$(72,640) | \$13,725 | \$17,156 |
| Weighted average shares outstanding used in basic earnings (loss) per share | 45,569,490 | 46,565,895 | 47,726,460 |
| Net dilutive effect of: |  |  |  |
| Stock option shares | - | 612,584 | 898,416 |
| Non-vested MRP shares | - | - | 4,363 |
| Diluted shares outstanding | 45,569,490 | 47,178,479 | 48,629,239 |
| Diluted earnings (loss) per share | \$(1.59) | \$0.29 | \$0.35 |

The Company had stock options for $1,974,000,2,064,000$, and $2,133,800$ shares outstanding at December 31, 2010, 2009, and 2008, respectively, which were not included in the computation of diluted earnings (loss) per share because they were anti-dilutive. These shares had weighted average exercise prices of $\$ 10.56, \$ 10.75$, and $\$ 10.75$, as of those same dates, respectively.

## 10. Employee Benefit Plans

The Company has a discretionary, defined contribution savings plan (the "Savings Plan"). The Savings Plan is qualified under Sections 401 and $401(\mathrm{k})$ of the Internal Revenue Code and provides employees meeting certain minimum age and service requirements the ability to make contributions to the Savings Plan on a pretax basis. The Company then matches a percentage of the employee's contributions. Matching contributions made by the Company were $\$ 169$ in 2010, $\$ 181$ in 2009, and $\$ 155$ in 2008.

The Company also has a defined benefit pension plan covering employees meeting certain minimum age and service requirements and a supplemental pension plan for certain qualifying employees. The supplemental pension plan is funded through a "rabbi trust" arrangement. The benefits are generally based on years of service and the employee's average annual compensation for five consecutive calendar years in the last ten calendar years which produces the highest average. The Company's funding policy is to contribute annually the amount necessary to satisfy the requirements of the Employee Retirement Income Security Act of 1974.

## Bank Mutual Corporation and Subsidiaries

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 10. Employee Benefit Plans (continued)

The changes in benefit obligations and plan assets at December 31, 2010 and 2009, are presented in the following table.

|  | Qualified Pension Plan |  | Supplemental Pension Plan |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2010 | 2009 |
| Change in benefit obligation: |  |  |  |  |
| Benefit obligation at beginning of year | \$35,032 | \$30,389 | \$7,448 | \$7,233 |
| Service cost | 1,939 | 1,765 | - | 197 |
| Interest cost | 2,023 | 1,821 | 426 | 430 |
| Actuarial loss (gain) | 5,372 | 1,801 | 382 | (115) |
| Benefits paid | (962) | (744) | (297) | (297) |
| Benefit obligation at end of year | \$43,404 | \$35,032 | \$7,959 | \$7,448 |
| Change in plan assets: |  |  |  |  |
| Fair value of plan assets at beginning of year | \$35,634 | \$24,943 | - | - |
| Actual return on plan assets | 986 | 6,435 | - | - |
| Employer contributions | 5,000 | 5,000 | \$297 | \$297 |
| Benefits paid | (962) | (744) | (297 | (297) |
| Fair value of plan assets at end of year | 40,658 | 35,634 | - | - |
| Funded status at the end of the year | \$(2,746) | \$602 | \$(7,959) | \$(7,448) |

The underfunded status of the qualified and supplemental pension plans at December 31, 2010, are recognized in the statement of condition as accrued pension liability.

Unrecognized net losses (gains) in accumulated other comprehensive income, net of tax, are $\$ 5,792$ and $\$ 1,785$ for the qualified pension plan and $\$(217)$ and $\$(446)$ for the supplemental pension plan as of December 31, 2010 and 2009, respectively.

The estimated net of tax costs that will be amortized from accumulated other comprehensive income into net periodic cost over the next fiscal year is $\$ 865$ for the qualified plan. The accumulated benefit obligations for the defined benefit pension plan were $\$ 39,084$ at December 31, 2010, and $\$ 32,081$ at December 31, 2009.

The assumptions used to determine the benefit obligation as of December 31 is as follows:

## Discount rate

Rate of increase in compensation levels

| 2010 | 2009 |
| :--- | :--- |
| $5.32 \%$ | $5.84 \%$ |
| $3.50 \%$ | $3.50 \%$ |
| $6.50 \%$ | $6.50 \%$ |

# Bank Mutual Corporation and Subsidiaries 

Notes to Consolidated Financial Statements

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## 10. Employee Benefit Plans (continued)

The assumptions used to determine the net cost for the years ended December 31 is as follows:

|  | 2010 | 2009 | 2008 |
| :--- | :--- | :--- | :--- |
|  | $5.84 \%$ | $6.07 \%$ | $6.25 \%$ |
| Rate of increase in compensation levels | $3.50 \%$ | $3.50 \%$ | $3.50 \%$ |
| Expected long-term rate of return on plan assets (qualified plan) | $6.50 \%$ | $7.00 \%$ | $7.00 \%$ |

The expected long-term rate of return was estimated using a combination of the expected rate of return for immediate participation contracts and the historical rate of return for immediate participation contracts.

Using an actuarial measurement date of December 31, 2010, 2009, and 2008, components of net periodic benefit cost follow:

|  | 2010 | 2009 | 2008 |
| :--- | ---: | ---: | ---: |
| Qualified pension plan: |  |  |  |
| Interest cost | $\$ 2,023$ | $\$ 1,821$ | $\$ 1,657$ |
| Service cost | 1,939 | 1,764 | 1,743 |
| Expected return on plan assets | $(2,291)$ | $(1,719)$ | $(1,953)$ |
| Amortization of unrecognized prior service cost | - | - | 23 |
| Amortization of net loss | - | 558 | - |
| $\quad$ Net periodic cost | $\$ 1,671$ | $\$ 2,424$ | $\$ 1,470$ |
| Supplemental pension plan: |  | $\$ 426$ | $\$ 430$ |
| Interest cost | - | 196 | $\$ 421$ |
| Service cost | - | - | 184 |
| Amortization of prior service cost | $-\$ 426$ | $\$ 626$ | $\$ 605$ |
| $\quad$ Net periodic cost |  |  | - |

At December 31, 2010, the projected benefit payments for each of the plans are as follows:

|  | Qualified | Supplemental |
| ---: | ---: | ---: | ---: |$\quad$ Total |  | Plan | Plan | $\$ 1,579$ |
| ---: | ---: | ---: | ---: |
| 2011 | $\$ 1,282$ | $\$ 297$ | 2,478 |
| 2012 | 1,522 | 956 | 2,877 |
| 2013 | 1,921 | 956 | 3,124 |
| 2014 | 2,168 | 956 | 3,177 |
| 2015 | 2,460 | 717 | 19,583 |
| $2016-2020$ | 16,202 | 3,381 | $\$ 32,818$ |
|  | $\$ 25,555$ | $\$ 7,263$ |  |

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

## December 31, 2010

(Dollars in Thousands, Except Per Share Amounts)

## 10. Employee Benefit Plans (continued)

The fair value of the Company's pension plan assets at December 31, 2010, is summarized as follows:

|  |  | Fair Value Hierarchy |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount | Level 1 | Level 2 | Level 3 |  |
|  |  |  |  |  |  |
| Asset category: | $\$ 262$ | - | $\$ 262$ | - |  |
| Money market fund | 1,022 | $\$ 1,022$ | - | - |  |
| Equity security |  | - | - | $\$ 39,374$ |  |
| Immediate participation guarantee contract |  | $\$ 9,374$ |  | $\$ 1,022$ | $\$ 262$ |
| Total |  | $\$ 40,658$ | $\$ 9,374$ |  |  |

The investment objective is to minimize risk. The assets of the pension plan are concentrated in a group annuity contract issued by a life insurance company. Pension plan contributions are maintained in the general account of the insurance company, which invests primarily in corporate and government notes and bonds with ten to fifteen years to maturity. The group annuity contract is valued at fair value by discounting the related cash flows based on current yields of similar instruments with comparable durations and considering the credit worthiness of the issuer.

The equity securities are shares of stock issued by the life insurance company when it demutualized. This investment is valued at the closing price reported in the active market in which the security is traded. The money market fund, which invests in short-term U.S. government securities, is based on a $\$ 1$ net asset value ("NAV") specified by the fund manager. The fund is not traded in an active market. The fund manager bases its estimate of the NAV on quoted prices for similar assets in active markets.

The following table presents a summary of the changes in the fair value of the pension plan's Level 3 asset during the year ended December 31, 2010. As noted above, the Company's Level 3 asset consists entirely of a group annuity contract issued by an insurance company.

Fair value at December 31, 2009
Actual return on plan assets

| Amount |
| ---: |
| $\$ 34,312$ |
| 1,024 |
| 5,000 |
| $(962)$ |
| $\$ 39,374$ |

The Company has a deferred retirement plan for certain non-officer directors who have provided at least five years of service. All eligible directors' benefits have vested. In the event a director dies prior to completion of these payments, payments will go to the director's heirs. The Company has funded these arrangements through "rabbi trust" arrangements and, based on actuarial analyses, believes these obligations are adequately funded. The Company also has supplemental retirement plans for certain executives of a financial institution it acquired in 2000. The liabilities related to these plans were $\$ 3,297$ and $\$ 3,221$ at December 31, 2010 and 2009, respectively. The net expense (revenue) related to these plans for the years ended December 31, 2010, 2009, and 2008 was $\$ 221, \$ 226$, and $\$(57)$, respectively.

# Bank Mutual Corporation and Subsidiaries 

Notes to Consolidated Financial Statements
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## 11. Stock-Based Benefit Plans

In 2001 the Company's shareholders approved the 2001 Stock Incentive Plan (the "2001 Plan"), which provided for stock option awards of up to $4,150,122$ shares. Options granted under the 2001 Plan vested over five years and have expiration terms of ten years. The 2001 Plan also provided for restricted stock ("MRP") awards of up to $1,226,977$ shares. All options and MRPs awarded under the 2001 Plan are fully vested and no further awards may be granted under the plan.

In 2004 the Company's shareholders approved the 2004 Stock Incentive Plan (the "2004 Plan"), which provides for stock option awards of up to $4,106,362$ shares. Options granted under the 2004 Plan vest over five years and have expiration terms of ten years. The 2004 Plan also provides for MRP awards of up to $1,642,521$ shares. MRP shares awarded under the 2004 Plan vest over five years. As of December 31, 2010, options for $1,472,362$ shares and 627,721 MRP shares remain eligible for award under the 2004 Plan.

MRP grants are amortized to compensation expense as the Company's employees and directors become vested in the granted shares. The amount amortized to expense was $\$ 91$ for $2010, \$ 704$ for 2009 , and $\$ 1,735$ for 2008. Outstanding non-vested MRP grants had a fair value of $\$ 197$ and an unamortized cost of $\$ 342$ at December 31, 2010. The cost of these shares is expected to be recognized over a weighted-average period of 1.6 years.

The Company recorded stock option compensation expenses of $\$ 46, \$ 168$, and $\$ 300$, for 2010,2009 , and 2008 respectively. As of December 31, 2010, there was $\$ 220$ in total unrecognized stock option compensation expense related to non-vested options. This cost is expected to be recognized over a weighted-average period of 2.0 years.

The following schedule reflects activity in the Company's vested and non-vested stock options and related weighted average exercise prices for the years ended December 31, 2010, 2009, and 2008.

|  | 2010 |  | 2009 |  | 2008 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Stock Options | Weighted Average Exercise | Stock Options | Weighted Average Exercise | Stock Options | Weighted Average Exercise |
| Outstanding at beginning of year | 3,129,398 | \$8.1823 | 3,445,967 | \$7.8763 | 4,090,628 | \$7.3650 |
| Granted | 120,000 | 5.7733 | - | - | 82,000 | 11.6870 |
| Exercised | $(576,934)$ | 3.2056 | $(246,769)$ | 3.2056 | $(667,461)$ | 4.9956 |
| Forfeited | $(210,000)$ | 10.673 | $(69,800)$ | 10.6707 | $(59,200)$ | 10.6730 |
| Outstanding at end of year | 2,462,464 | \$9.0184 | 3,129,398 | \$8.1823 | 3,445,967 | \$7.8763 |

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

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## 11. Stock-Based Benefit Plans (continued)

The following table provides additional information regarding the Company's outstanding options as of December 31, 2010.

|  | Remaining Contractual Life | Non-Vested Options |  | Vested Options |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Stock Options | Intrinsic Value | Stock Options | Intrinsic Value |
| Exercise price: |  |  |  |  |  |
| \$3.2056 | 0.3 years | - | - | 488,464 | \$769 |
| \$10.6730 | 3.3 years | - | - | 1,722,000 | - |
| \$12.2340 | 5.5 years | 10,000 | - | 40,000 | - |
| \$11.1600 | 7.3 years | 19,200 | - | 12,800 | - |
| \$12.0250 | 7.6 years | 30,000 | - | 20,000 | - |
| \$7.2260 | 9.3 years | 50,000 | - | - | - |
| \$4.7400 | 10.0 years | 70,000 | - | - | 3 |
| Total |  | 179,200 | - | 2,283,264 | \$772 |
| Weighted average remaining contractual life |  | 8.9 years |  | 2.8 years |  |
| Weighted average exercise price |  | \$7.7576 |  | \$9.1174 |  |

The total intrinsic value of options exercised was $\$ 1,844, \$ 1,337$, and $\$ 4,304$ during 2010,2009 , and 2008, respectively. The weighted average grant date fair value of non-vested options at December 31, 2010, was $\$ 1.50$ per share. There were no forfeitures of non-vested options during 2010; however, 120,000 options were granted, and options for 26,400 shares became vested during this period.

The Company uses the Black-Scholes option-pricing model to estimate the fair value of granted options. This model was developed for use in estimating the fair value of traded options that have no vesting restrictions and are fully transferable. However, the Company's stock options have characteristics significantly different from traded options and changes in the subjective input assumptions can materially affect the fair value estimate. Option valuation models such as Black-Scholes require the input of highly subjective assumptions including the expected stock price volatility, which is computed using five-years of actual price activity in the Company's stock. The Company uses historical data of employee behavior as a basis to estimate the expected life of the options, as well as forfeitures due to employee terminations. The Company also uses its actual dividend yield at the time of the grant, as well as actual U.S. Treasury yields in effect at the time of the grant to estimate the risk-free rate. There were no options granted during 2009. The following weighted-average assumptions were used to value 82,000 options granted during 2008: risk free interest rate of $3.15 \%$, dividend yield of $3.00 \%$, expected stock volatility of $18.2 \%$, and expected term to exercise of 7.5 years. The following weighted-average assumptions were used to value 120,000 options granted during 2010 : risk free interest rate of $2.42 \%$, dividend yield of $2.44 \%$, expected stock volatility of $25.0 \%$, and expected term to exercise of 7.5 years.

The Company maintains an Employee Stock Ownership Plan ("ESOP") for its employees. The ESOP is a qualifying plan under Internal Revenue Service guidelines. It covers all full-time employees who have attained at least 21 years of age and completed one year of service. In 2000 and 2001, the ESOP borrowed a total of $\$ 8,999$ and purchased $3,271,946$ of the Company's common shares on various dates in 2000, 2001, and 2002. ESOP expense is recognized based on the fair value (average stock price) of shares scheduled to be released from the ESOP trust. Beginning in 2001, one-tenth of the shares were scheduled to be released each year. Also, additional shares could have been released as the ESOP trust received cash dividends from the unallocated shares held in the trust. As of December 31, 2010, no shares remained to be allocated in the ESOP. ESOP expense for the years ended December 31, 2010, 2009, and 2008, was $\$ 782, \$ 2,969$, and $\$ 3,615$, respectively.

# Bank Mutual Corporation and Subsidiaries 

Notes to Consolidated Financial Statements

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## 11. Stock-Based Benefit Plans (continued)

The following table summarizes shares of Company common stock held by the ESOP at December 31.

|  | 2010 | 2009 | 2008 |
| :--- | ---: | ---: | ---: |
| Shares allocated to participants in fiscal year | 126,175 | 327,251 | 327,250 |
| Unallocated and unearned shares | - | 126,175 | 453,426 |
| Fair value of unearned ESOP shares | - | $\$ 874$ | $\$ 5,233$ |

The Company has no stock compensation plans that have not been approved by shareholders.

## 12. Income Taxes

The Company and its subsidiaries file income tax returns in the U.S. federal jurisdiction and Wisconsin and Minnesota. The Company is no longer subject to U.S. federal and Minnesota income tax examinations by tax authorities for years prior to 2005, and for Wisconsin for years prior to 1997. If any interest and/or penalties would be imposed by an appropriate taxing authority, the Company would report the interest component through miscellaneous operating expense and penalties through income tax expense.

The provision for income taxes consists of the following:

|  | Year Ended December 31 |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2010 |  | 2009 | 2008 |
| Current income tax expense (benefit): |  |  |  |  |
| Federal | $\$(17,924)$ | $\$ 7,193$ | $\$ 15,281$ |  |
| State | 90 | 88 | 83 |  |
| $\quad$ Current income tax expense (benefit) | $(17,834)$ | 7,281 | 15,364 |  |
|  |  |  |  |  |
| Federal | $(22,388)$ | 210 | $(6,267)$ |  |
| State | $(9,687)$ | $(2,073)$ | $(3)$ |  |
| $\quad$ Deferred income tax expense (benefit) | $(32,075)$ | $(1,863)$ | $(6,270)$ |  |
| $\quad$ Income tax expense (benefit) | $\$(49,909)$ | $\$ 5,418$ | $\$ 9,094$ |  |

Income tax expense (benefit) differs from the provision computed at the federal statutory corporate rate as follows:

Income (loss) before provision for income taxes
Tax expense (benefit) at federal statutory rate Increase (decrease) in taxes resulting from:

State income taxes, net of federal tax benefit
Bank owned life insurance
Reversal of valuation allowance, net of federal benefit
Executive compensation in excess of Section 162(m) limit
Tax return and other reserve adjustments
Year Ended December 31

Other
Income tax expense (benefit)

| Year Ended December 31 |  |  |
| ---: | ---: | ---: |
| 2010 | 2009 | 2008 |
| $\$(122,548)$ | $\$ 19,143$ | $\$ 26,249$ |
| $\$(42,892)$ | $\$ 6,700$ | $\$ 9,188$ |
|  |  |  |
| $(6,269)$ | 510 | 52 |
| $(842)$ | $(751)$ | $(873)$ |
| - | $(1,800)$ | - |
| - | 141 | 143 |
| 47 | 230 | 492 |
| 47 | 388 | 92 |
| $\$(49,909)$ | $\$ 5,418$ | $\$ 9,094$ |

# Bank Mutual Corporation and Subsidiaries 

# Notes to Consolidated Financial Statements 

December 31, 2010
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## 12. Income Taxes (continued)

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes. The significant components of the Company's deferred tax assets and liabilities are summarized as follows:

|  | December 31 |  |
| :--- | ---: | ---: |
| Deferred tax assets: | 2010 | 2009 |
| Loan loss reserves | $\$ 19,261$ | $\$ 6,834$ |
| Federal net operating losses and AMT credits | 12,441 | - |
| State net operating losses | 5,279 | 778 |
| Pension | 6,907 | 4,025 |
| Other-than-temporary impairment of investment securities | 3,493 | 3,599 |
| Non-deductible losses on foreclosed real estate | 2,421 | 163 |
| Deferred compensation | 1,512 | 1,553 |
| Unrealized loss on investment securities | 925 | 782 |
| Restricted stock amortization | 135 | 312 |
| Other | 998 | 409 |
| $\quad$ Total deferred tax assets | 53,372 | 18,455 |
| Valuation allowance | $(135)$ | $(135)$ |
| Total deferred tax assets, net of valuation allowance | 53,237 | 18,320 |
| Deferred tax liabilities: | 5,130 | 5,130 |
| FHLB stock dividends | 3,341 | 3,639 |
| Purchase accounting adjustments | 3,118 | 2,769 |
| Mortgage servicing rights | 987 | 1,001 |
| Property and equipment depreciation | 341 | 607 |
| Other | 12,917 | 13,146 |
| Total deferred tax liabilities | $\$ 40,320$ | $\$ 5,174$ |
| Net deferred tax asset |  |  |

During first quarter of 2009 the Company recorded a $\$ 1.8$ million state tax benefit related to the reversal of a valuation allowance it had established against a deferred tax asset in prior years. The deferred tax asset related to Wisconsin net operating loss carryovers for which the Company was unable to determine in prior periods whether it was more likely than not that the tax benefits would be realized in future periods. In the first quarter of 2009 Wisconsin law was amended from a system that taxed each affiliated entity separately to a form of combined reporting. As a result of this change, the Company determined that its Wisconsin net operating losses that had not been recognized in prior periods would be realizable, resulting in a one-time tax benefit of $\$ 1.8$ million in the first quarter of 2009.

For federal and state income tax purposes, the Company has net operating loss and AMT credit carryovers of $\$ 38.1$ million and $\$ 101.7$ million available to offset against future income, respectively. The carryovers expire in the years 2011 through 2025 if unused. The Company continues to carry a $\$ 135$ valuation allowance against the small portion of the state income tax loss carryover that relates to the parent company's net operating losses prior to 2009 , as well as certain other deferred tax assets. At December 31, 2010, the Company believed it was more likely than not that the tax benefit of the parent company's net operating losses prior to 2009, as well as certain other deferred tax assets, would not be realized. However, as time passes the Company will be able to better assess the amount of tax benefit it will realize from using these items.

In 2010 the Company corrected its presentation of the deferred tax asset amount for its pension as of December 31, 2009. This resulted in a decrease to deferred tax assets of $\$ 1,619$ related to the pension. This correction had no impact on the basic financial statements.

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## 13. Financial Instruments with Off-Balance-Sheet Risk

The Company is party to financial instruments with off-balance-sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments consist of commitments to extend credit and involve, to varying degrees, elements of credit and interest rate risk in excess of the amounts recognized in the consolidated statements of financial condition. The contract amounts reflect the extent of involvement the Company has in particular classes of financial instruments and also represents the Company's maximum exposure to credit loss.

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and generally require payment of a fee. As some commitments expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements. The Company evaluates the collateral needed and creditworthiness of each customer on a case by case basis. The Company generally extends credit only on a secured basis. Collateral obtained varies, but consists principally of one- to four-family residences.

Financial instruments whose contract amounts represent credit risk are as follows:

|  | December 31 |  |
| :--- | ---: | ---: |
| Unused consumer lines of credit | 2010 | 2009 |
| Unused commercial lines of credit | $\$ 146,381$ | $\$ 150,424$ |
| Commitments to extend credit: | 20,856 | 18,904 |
| Fixed rate | 73,340 | 35,769 |
| $\quad$ Adjustable rate | 1,784 | 2,185 |
| Undisbursed commercial loans | 462 | 524 |
| Standby letters of credit | 339 | 111 |

The Company sells substantially all of its long-term, fixed-rate, one- to four-family loan originations in the secondary market. The Company uses derivative instruments to manage interest rate risk associated with these activities. Specifically, the Company enters into interest rate lock commitments ("IRLCs") with borrowers, which are considered to be derivative instruments. The Company manages its exposure to interest rate risk in IRLCs (as well as interest rate risk in its loans held-for-sale) by entering into forward commitments to sell loans to the Federal National Mortgage Association ("Fannie Mae"). Commitments to sell loans expose the Company to interest rate risk if market rates of interest decrease during the commitment period. Such forward commitments are considered to be derivative instruments. These derivatives are not designated as accounting hedges as specified in GAAP. As such, changes in the fair value of the derivative instruments are recognized currently through earnings.

As of December 31, 2010 and 2009, net unrealized gains (losses) of \$1,474 and \$(306), respectively, were recognized in net gain on loan sales activities on the derivative instruments specified in the previous paragraph. These amounts were exclusive of net unrealized losses of $\$(801)$ and $\$(67)$ on loans held-for-sale as of those dates, respectively, which were also included in net gain on loan sales activities.

# Bank Mutual Corporation and Subsidiaries 

Notes to Consolidated Financial Statements

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## 13. Financial Instruments with Off-Balance-Sheet Risk (continued)

The following table summarizes the Company's derivative assets and liabilities as of the dates indicated.

Interest rate lock commitments
Forward commitments
Net unrealized gain (loss)

| December 31, 2010 |  | December 31, 2009 |  |
| :---: | ---: | ---: | ---: |
| Notional |  | Notional |  |
| Amount | Fair Value | Amount | Fair Value |
| $\$ 14,003$ | $\$(57)$ | $\$ 15,433$ | $\$(69)$ |
| 49,854 | 1,531 | 27,668 | 375 |
|  | $\$ 1,474$ |  | $\$(306)$ |
|  |  |  |  |

The unrealized gains shown in the above table were included as a component of other assets as of the dates indicated. The unrealized losses were included in other liabilities as of the dates indicated.

## 14. Fair Value of Financial Instruments

Disclosure of fair value information about certain financial instruments, whether or not recognized in the consolidated financial statements, for which it is practicable to estimate the value, is summarized below. In cases where quoted market prices are not available, fair values are based on estimates using present value or other valuation techniques.

Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. In that regard, the derived fair value estimates cannot be substantiated by comparison to independent markets and, in many cases, could not be realized in immediate settlement of the instrument.

Certain financial instruments and all nonfinancial instruments are excluded from this disclosure. Accordingly, the aggregate fair value of amounts presented does not represent the underlying value of the Company and is not particularly relevant to predicting the Company's future earnings or cash flows.

The following methods and assumptions are used by the Company in estimating its fair value disclosures of financial instruments:

Cash and Cash Equivalents The carrying amounts reported in the statements of financial condition for cash and cash equivalents approximate those assets' fair values.

Securities Available-for-Sale Fair values for these securities are based on quoted market prices or such prices of comparable instruments.

Loans Held-for-Sale The fair value of loans held-for-sale is based on the current market price for securities collateralized by similar loans.

Loans Receivable Loans receivable are segregated by type such as one- to four-family, multi-family, and commercial real estate mortgage loans, consumer loans, and commercial business loans. The fair value of each type is calculated by discounting scheduled cash flows through the expected maturity of the loans using estimated market discount rates that reflect the credit and interest rate risk inherent in the loan type. The estimated maturity is based on the Company's historical experience with prepayments for each loan classification, modified, as required, by an estimate of the effect of current economic and lending conditions.

# Bank Mutual Corporation and Subsidiaries 

Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 14. Fair Value of Financial Instruments (continued)

Mortgage Servicing Rights The Company has calculated the fair market value of mortgage servicing rights for those loans that are sold with servicing rights retained. For valuation purposes, loans are stratified by product type and, within product type, by interest rates. The fair value of mortgage servicing rights is based upon the present value of estimated future cash flows using current market assumptions for prepayments, servicing cost and other factors.

Federal Home Loan Bank Stock FHLB of Chicago stock is carried at cost, which is its redeemable (fair) value, since the market for this stock is restricted.

Accrued Interest Receivable and Payable The carrying values of accrued interest receivable and payable approximate their fair value.

Deposit Liabilities and Advance Payments by Borrowers for Taxes and Insurance Fair value for demand deposits equal book value. Fair values for other deposits are estimated using a discounted cash flow calculation that applies current market borrowing interest rates to a schedule of aggregated expected monthly maturities on deposits. The advance payments by borrowers for taxes and insurance are equal to their carrying amounts at the reporting date.

Borrowings The fair value of long-term borrowings is estimated using discounted cash flow calculations with the discount rates equal to interest rates currently being offered for borrowings with similar terms and maturities. The carrying value on short-term borrowings approximates fair value.

The carrying values and fair values of the Company's financial instruments are presented in the following table as of the indicated dates.

Cash and cash equivalents

| December 31, 2010 |  | December 31, 2009 |  |
| ---: | ---: | ---: | ---: |
| Carrying | Fair | Carrying | Fair |
| Value | Value | Value | Value |
| $\$ 232,832$ | $\$ 232,832$ | $\$ 227,658$ | $\$ 227,658$ |
| 663,257 | 663,257 | $1,480,952$ | $1,480,952$ |
| 37,819 | 37,819 | 13,534 | 13,534 |
| $1,323,569$ | $1,213,460$ | $1,506,056$ | $1,483,981$ |
| 7,769 | 9,368 | 6,899 | 7,720 |
| 46,092 | 46,092 | 46,092 | 46,092 |
| 7,449 | 7,449 | 13,321 | 13,321 |
| $2,078,310$ | $1,967,742$ | $2,137,508$ | $2,061,164$ |
| 149,934 | 163,521 | 906,979 | 994,300 |
| 2,697 | 2,697 | 2,508 | 2,508 |
| 2,428 | 2,428 | 4,228 | 4,228 |

Excluded from the above table are off-balance-sheet items (refer to Note 13) as the fair value of these items is not significant.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Company utilizes market data or assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated, or generally unobservable. The Company primarily applies the market approach for recurring value measurements and endeavors to utilize the best available information. Accordingly, the Company utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs. The Company is able to classify fair value balances based on the observability of those inputs. GAAP establishes a fair value hierarchy that prioritizes the inputs used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 14. Fair Value of Financial Instruments (continued)

in active markets for identical assets or liabilities (Level 1), the next highest priority is given to prices based on models, methodologies, and/or management judgments that rely on direct or indirect observable inputs (Level 2), and the lowest priority to prices derived from models, methodologies, and/or management judgments that rely on significant unobservable inputs (Level 3).

The following table segregates by fair value hierarchy (i.e., Level 1,2 , or 3 ) all of the Company's assets and liabilities as of December 31, 2009 and 2008, that are measured at fair value on a recurring basis.

## Loans held-for-sale

Securities available-for-sale:
Investment securities
Mortgage-related securities
Total

| December 31, 2010 |  |  |  |
| ---: | :---: | :---: | :---: |
| Level 1 | Level 2 | Level 3 | Total |
| - | $\$ 37,819$ | - | $\$ 37,819$ |
|  |  |  |  |
| $\$ 22,054$ | 205,970 | - | 228,024 |
| - | 435,234 | - | 435,234 |
| $\$ 22,054$ | $\$ 679,023$ | - | $\$ 701,077$ |


| December 31, 2009 |  |  |  |
| ---: | :---: | :---: | ---: |
| Level 1 | Level 2 | Level 3 | Total |
| - | $\$ 13,534$ | - | $\$ 13,534$ |
|  |  |  |  |
| $\$ 22,312$ | 591,792 | - | 614,104 |
| - | 866,848 | - | 866,848 |
| $\$ 22,312$ | $\$ 1,472,174$ | - | $\$ 1,494,486$ |

For purposes of the impairment testing of mortgage servicing rights, the underlying mortgage loans are stratified into pools by product type and, within product type, by interest rates. Pools with an amortized cost basis greater than fair value are carried at fair value in the Company's financial statements. Although not included in the above table, the Company considers the fair value of mortgage servicing rights to be Level 3 in the fair value hierarchy. Pools determined to be impaired at December 31, 2010, had an amortized cost basis of $\$ 390$ and a fair value of $\$ 384$ as of that date. Accordingly, the Company recorded a valuation allowance of $\$ 6$ as of December 31, 2010, as well as a corresponding charge to earnings equal to the change in this valuation allowance during the twelve months then ended.

Prior to 2009, loans held-for-sale are recorded at lower of cost or fair value and therefore were reported at fair value on a non-recurring basis. For non-accrual loans greater than an established threshold and individually evaluated for impairment and all renegotiated loans, impairment is measured based on: (1) the fair value of the loan or the fair value of the collateral less estimated selling costs (collectively the collateral value method) or (2) the present value of the estimated cash flows discounted at the loan's original effective interest rate (the discounted cash flow method). The resulting valuation allowance, if any, is a component of the allowance for loan losses. The discounted cash flow method is a fair value measure. For the collateral value method, the Company generally obtains appraisals to support the fair value of collateral underlying the loans. Appraisals incorporate measures such as recent sales prices for comparable properties and costs of construction. The Company considers these fair values to be Level 3 in the fair value hierarchy. For those loans individually evaluated for impairment using the collateral value method, a valuation allowance of $\$ 31,571$ was recorded for loans with a recorded investment of $\$ 149,665$ at December 31, 2009. These comparable amounts at December 31, 2009, were $\$ 6,033$ and $\$ 16,299$, respectively.

# Bank Mutual Corporation and Subsidiaries 

Notes to Consolidated Financial Statements
December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 14. Fair Value of Financial Instruments (continued)

Foreclosed properties acquired through, or in lieu of, loan foreclosure are recorded at the lower of cost or fair value less estimated costs to sell. In determining fair value, the Company generally obtains appraisals to support the fair value of foreclosed properties. The Company considers these fair values to be Level 3 in the fair value hierarchy. As of December 31, 2010, $\$ 17,742$ in foreclosed properties were valued at collateral value compared to $\$ 10,442$ at December 31, 2009

## 15. Condensed Parent Company Only Financial Statements

## STATEMENT OF FINANCIAL CONDITION

|  | December 31 |  |
| :---: | :---: | :---: |
| Assets | 2010 | 2009 |
| Cash and cash equivalents | \$4,474 | \$8,787 |
| Investment in subsidiary | 308,354 | 391,670 |
| Receivable from ESOP | - | 347 |
| Other assets | 125 | 1,744 |
| Total assets | \$312,953 | \$402,548 |
| Liabilities and shareholders' equity |  |  |
| Other liabilities | - | \$71 |
| Shareholders' equity: |  |  |
| Common stock-\$0.01 par value: |  |  |
| Authorized-200,000,000 shares in 2010 and 2009 |  |  |
| Issued-78,783,849 shares in 2010 and 2009 |  |  |
| Outstanding-45,769,443 in 2010 and 46,165,635 shares in 2009 | \$788 | 788 |
| Additional paid-in capital | 494,377 | 499,376 |
| Retained earnings | 191,238 | 272,518 |
| Unearned ESOP shares | - | (347) |
| Accumulated other comprehensive income | $(6,897)$ | $(2,406)$ |
| Treasury stock-33,014,406 shares in 2010 and 32,618,214 shares in 2009 | $(366,553)$ | $(367,452)$ |
| Total shareholders' equity | 312,953 | 402,477 |
| Total liabilities and shareholders' equity | \$312,953 | \$402,548 |

# Bank Mutual Corporation and Subsidiaries 

## Notes to Consolidated Financial Statements

December 31, 2010
(Dollars in Thousands, Except Per Share Amounts)

## 15. Condensed Parent Company Only Financial Statements (continued)

## STATEMENT OF INCOME

## Total income

Total expenses
Income (loss) before income taxes
Income tax expense (benefit)
Income (loss) before equity in earnings of subsidiary
Equity in earnings of subsidiary
Net income (loss)

| Year ended December 31 |  |  |
| ---: | :---: | ---: |
| 2010 | 2009 | 2008 |
| $\$ 43$ | $\$ 207$ | $\$ 354$ |
| 846 | 1,077 | 1,460 |
| $(803)$ | $(870)$ | $(1,106)$ |
| $(313)$ | $(338)$ | $(387)$ |
| $(490)$ | $(532)$ | $(719)$ |
| $(72,150)$ | 14,257 | 17,875 |
|  |  |  |
| $(72,640)$ | $\$ 13,725$ | $\$ 17,156$ |

## STATEMENT OF CASH FLOWS

Operating activities:
Net income (loss)
Adjustment to reconcile net income (loss) to net cash provided by operating activities:

Equity in earnings of Bank subsidiary
Stock-based compensation
Change in other operating activities and liabilities
Net cash provided (used) by operating activities
Investing activities:
Dividends from Bank subsidiary
Other investing activities
Net cash provided by investing activities
Financing activities:
Cash dividends
Purchase of treasury stock
Proceeds from exercise of stock options
Excess tax benefit from exercise of stock options
Cash received for MRP grants from Bank subsidiary
Payments received on ESOP
Net cash used in financing activities
Decrease in cash and cash equivalents
Cash and cash equivalents at beginning of year

Cash and cash equivalents at end of year

Year ended December 31

| 2010 | 2009 | 2008 |
| :--- | :--- | :--- |
| $\$(72,640)$ | $\$ 13,725$ | $\$ 17,156$ |


| 72,150 | $(14,257)$ | $(17,875)$ |
| ---: | :---: | :---: |
| 39 | 253 | 248 |
| 1,547 | 493 | $(2,076)$ |
| 1,096 | 214 | $(2,547)$ |


|  |  |  |
| ---: | :---: | :---: |
| 7,450 | 19,700 | 26,400 |
| 78 | $(664)$ | $(547)$ |
| 7,528 | 19,036 | 25,853 |


| $(8,640)$ | $(15,033)$ | $(16,442)$ |
| ---: | :---: | :---: |
| $(5,029)$ | $(14,397)$ | $(29,927)$ |
| 359 | 556 | 3,313 |
| 26 | 276 | 379 |
| - | - | 9,997 |
| 347 | 900 | 900 |
| $(12,937)$ | $(27,698)$ | $(31,780)$ |
| $(4,313)$ | $(8,448)$ | $(8,474)$ |
| 8,787 | 17,235 | 25,709 |
| $\$ 4,474$ | $\$ 8,787$ | $\$ 17,235$ |

Not applicable.

## Item 9A. Controls and Procedures

## Disclosure Controls and Procedures

The management of the Company, including its Chief Executive Officer and Chief Financial Officer, has conducted an evaluation of the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded as of December 31, 2010, that the disclosure controls and procedures were effective.

## Change in Internal Control Over Financial Reporting

There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the final fiscal quarter of the year to which this report relates that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## Management's Report on Internal Control Over Financial Reporting

The internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with GAAP. The Company's internal control over financial reporting includes those policies and procedures that: (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with GAAP, and that receipts and expenditures of the Company are being made only in accordance with authorization of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Management of the Company is responsible for establishing and maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. The Company's management, including its Chief Executive Officer and Chief Financial Officer, has assessed the effectiveness of its internal control over financial reporting as of December 31, 2010, based on the criteria established in "Internal Control-Integrated Framework" issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"). Based upon its assessment and those criteria, management believes that as of December 31, 2010, the Company's internal control over financial reporting was effective.

Deloitte \& Touche LLP, the Company's independent registered public accounting firm, has audited the consolidated financial statements included in this Annual Report on Form 10-K and, as a part of its audit, has issued an attestation report on the effectiveness of the Company's internal control over financial reporting. That attestation report can be found on the following page as part of this Item 9A.

To the Board of Directors and Shareholders of
Bank Mutual Corporation
Milwaukee, Wisconsin
We have audited the internal control over financial reporting of Bank Mutual Corporation and subsidiaries (the "Company") as of December 31, 2010, based on criteria established in Internal Control -- Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2010, based on the criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements as of and for the year ended December 31, 2010 of the Company and our report dated March 4, 2011 expressed an unqualified opinion on those financial statements.
/s/ Deloitte \& Touche LLP
Milwaukee, Wisconsin
March 4, 2011

Item 9B. Other Information
Not applicable.

## Part III

## Item 10. Directors, Executive Officers, and Corporate Governance

Information in response to this item is incorporated herein by reference to "Election of Directors", "Section 16(a) Beneficial Ownership Reporting Compliance", and "Executive Officers" in the Company's definitive Proxy Statement for its Annual Meeting of Shareholders on May 2, 2011 (the "2011 Annual Meeting Proxy Statement").

## Item 11. Executive Compensation

Information in response to this item is incorporated by reference to "Election of Directors-Board Meetings and Committees-Compensation Committee Interlocks and Insider Participation," "Directors' Compensation," "Compensation Discussion and Analysis," "Compensation Committee Report on Executive Compensation," "Executive Compensation," and "Risk Management and Compensation" in the 2011 Annual Meeting Proxy Statement.

## Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

Information in response to this item is incorporated by reference to "Security Ownership of Certain Beneficial Owners" in the 2011 Annual Meeting Proxy Statement.

The following chart gives aggregate information regarding grants under all equity compensation plans of the Company through December 31, 2010.

Number of securities remaining available

| Number of securities <br> to be issued upon <br> exercise of | Weighted-average <br> exercise price of | for future issuance under <br> equity compensation <br> plans (excluding |
| :---: | :---: | :---: |
| outstanding options, <br> warrants and rights (1) | outstanding options, <br> warrants and rights | securities reflected <br> in 1st column) (2) |
| $2,462,464$ | $\$ 9.0184$ | $2,100,083$ |

Plan category
Equity compensation plans approved by security holders Equity compensation plans not approved by security holders
Weighted-average
exercise price of
outstanding options,
warrants and rights
$\$ 9.0184$

None

None
(1) Represents options granted under the 2001 Plan or 2004 Plan, which plans were approved by Company shareholders in 2001 and 2004, respectively.
(2) Represents options and restricted stock which may be granted under the 2004 Plan. No further awards may be made under the 2001 Plan.

## Item 13. Certain Relationships and Related Transactions, and Director Independence

Information in response to this item is incorporated by reference to "Election of Directors-Board Meetings and Committees" and "Certain Transactions and Relationships with the Company" in the 2011 Annual Meeting Proxy Statement.

## Item 14. Principal Accountant Fees and Services

Information in response to this item is incorporated by reference to "Independent Registered Public Accounting Firm" in the 2011 Annual Meeting Proxy Statement.

## Part IV

## Item 15. Exhibits, Financial Statement Schedules

(a) Documents filed as part of the Report:

1. and 2. Financial Statements and Financial Statement Schedules.

The following consolidated financial statements of the Company and subsidiaries are filed as part of this report under "Item 8. Financial Statements and Supplementary Data":

- Report of Deloitte \& Touche LLP, Independent Registered Public Accounting Firm, on the consolidated financial statements.
- Consolidated Statements of Financial Condition-As of December 31, 2010 and 2009.
- Consolidated Statements of Income-Years Ended December 31, 2010, 2009, and 2008.
- Consolidated Statements of Equity-Years Ended December 31, 2010, 2009, and 2008.
- Consolidated Statements of Cash Flows-Years Ended December 31, 2010, 2009, and 2008.
- Notes to Consolidated Financial Statements.

All schedules for which provision is made in the applicable accounting regulations of the Securities and Exchange Commission are not required under the related instructions or are inapplicable, and therefore have been omitted.
(b) Exhibits. Refer to the Exhibit Index following the signature page of this report, which is incorporated herein by reference. Each management contract or compensatory plan or arrangement required to be filed as an exhibit to this report is identified in the Exhibit Index by an asterisk following its exhibit number.

## SIGNATURES

Pursuant to the requirements of Section 13 or 15 (d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

# BANK MUTUAL CORPORATION 

March 4, 2011
By: /s/ Michael T. Crowley, Jr. Michael T. Crowley, Jr. Chairman and Chief Executive Officer

## POWER OF ATTORNEY

Each person whose signature appears below hereby authorizes Michael T. Crowley, Jr., Michael W. Dosland, Richard L. Schroeder or any of them, as attorneys-in-fact with full power of substitution, to execute in the name and on behalf of such person, individually, and in each capacity stated below or otherwise, and to file, any and all amendments to this report.

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities indicated.*

Signature and Title
/s/ Michael T. Crowley, Jr.
Michael T. Crowley, Jr., Chairman,
Chief Executive Officer, and Director (Principal Executive Officer)
/s/ David A. Baumgarten
David A. Baumgarten, President and Director
/s/ Michael W. Dosland
Michael W. Dosland, Senior Vice President and Chief Financial Officer (Principal Financial Officer)
/s/ Richard L. Schroeder
Richard L. Schroeder, Vice President and Controller (Principal Accounting Officer)
/s/ David C. Boerke
David C. Boerke, Director
/s/ Richard A. Brown
Richard A. Brown, Director
/s/ Thomas H. Buestrin
Thomas H. Buestrin, Director
/s/ Mark C. Herr
Mark C. Herr, Director
/s/ Thomas J. Lopina, Sr.
Thomas J. Lopina, Sr., Director
/s/ William J. Mielke
William J. Mielke, Director
/s/ Robert B. Olson
Robert B. Olson, Director
/s/ Jelmer G. Swoboda
Jelmer G. Swoboda, Director

[^0]BANK MUTUAL CORPORATION
("Bank Mutual Corporation" or the "Company") **
Commission File No. 000-32107

## EXHIBIT INDEX

TO
2010 REPORT ON FORM 10-K
The following exhibits are filed with, or incorporated by reference in, this Report on Form $10-\mathrm{K}$ for the year ended December 31, 2010:
$\left.\begin{array}{lll}\text { Exhibit } & \begin{array}{ll}\text { Description }\end{array} & \begin{array}{l}\text { Incorporated Herein by } \\ \text { Reference To }\end{array} \\ \text { 3(i) }\end{array} \quad \begin{array}{ll}\text { Restated Articles of Incorporation, as last } \\ \text { amended May 29, 2003, of Bank Mutual } \\ \text { Corporation (the "Articles") }\end{array} \quad \begin{array}{l}\text { Exhibit 3(i) to the Company's } \\ \text { Registration Statement on Form } \\ \text { S-1, Registration No. 333-105685 }\end{array}\right]$

| Exhibit | Description | Incorporated Herein by Reference To | Filed Herewith |
| :---: | :---: | :---: | :---: |
| 10.6(b)* | Form of Amendment thereto, dated as of May 2006 (superseded) | Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2006 |  |
| 10.6(c)* | Form of Employment Agreement (with Messrs. Anderegg, Dosland, Larson, and Mayne) + |  | X |
| 10.7(a)* | Employment Agreement of Mr. Dosland with Bank Mutual dated as of August 18, 2008 (superseded) | Exhibit 10.1 to the Company's Report on Form 8-K dated August 19, 2008 |  |
| 10.7(b)* | Amendment to Employment Agreement dated August 18, 2008, between Bank Mutual and Michael W. Dosland (superseded) | Exhibit 10.2 to the Company's Report on Form 8-K dated August 19, 2008 |  |
| 10.8* | Employment Agreement of Mr. Baumgarten with Bank Mutual dated as of April 5, 2010 (continuing through 2012) | Exhibit 10.1 to the Company's Report on Form 8-K dated April 5, 2010 |  |
| 10.9(a)* | Non-Qualified Deferred Retirement Plan for Directors of First Northern Savings Bank | Exhibit 10.10(a) to Bank Mutual's Annual Report on Form $10-\mathrm{K}$ for the year ended December 31, 2000 |  |
| 10.9(b)* | Amendment No. 1 thereto | Exhibit 10.3 .2 to First Northern Capital Corp.'s Annual Report on Form 10-K for the fiscal year ended December 31, 1998 |  |
| 10.10* | Bank Mutual Corporation 2001 Stock Incentive Plan, as amended May 7, 2002 (superseded, except as to outstanding awards) | Exhibit 10.1 to Bank Mutual Corporation's Quarterly Report on Form 10-Q for the quarter ended March 31, 2002 |  |
| 10.11(a)* | Bank Mutual Corporation 2004 Stock Incentive Plan | Appendix A to Proxy Statement for 2004 Annual Meeting of Shareholders |  |
| 10.11(b)(i)* | Form of Option Agreement thereunder-Bank Mutual Corporation Director Stock Option Agreement (superseded) | Exhibit 10.1(b) to the Company's Report on Form 10-Q for the quarter ended June 30, 2004 ("6/30/04 10-Q") |  |
| 10.11(b)(ii)* | 2011 updated Form of Bank Mutual Director Stock Option Agreement ++ |  | X |
| 10.11(c)(i)* | Form of Option Agreement thereunder-Bank Mutual Corporation Incentive Stock Option Agreement (superseded) | Exhibit 10.1(c) to the 6/30/04 10-Q |  |


| Exhibit | Description | Incorporated Herein by Reference To | Filed Herewith |
| :---: | :---: | :---: | :---: |
| 10.11(c)(ii)* | 2010 updated Bank Mutual Corporation Incentive Stock Option Agreement ++ |  | X |
| 10.11(d)* | Form of Restricted Stock Agreement thereunder - Bank Mutual Corporation Directors Management Recognition Award | Exhibit 10.1(d) to the 6/30/04 $10-Q$ |  |
| 10.11(e)(i)* | Form of Restricted Stock Agreement thereunder-Bank Mutual Corporation Officers Management Recognition Award | Exhibit 10.1(e) to the 6/30/04 10-Q |  |
| 10.11(e)(ii)* | 2010 updated Form of Bank Mutual Corporation Officers Management Recognition Award ++ |  | X |
| 10.12* | Bank Mutual Corporation Management Incentive Compensation Plan ${ }^{+}$ | Exhibit 10.11 to 2009 10-K |  |
| 21.1 | List of Subsidiaries |  | X |
| 23.1 | Consent of Deloitte \& Touche LLP |  | X |
| 24.1 | Powers of Attorney | Signature Page of this Report |  |
| 31.1 | Sarbanes-Oxley Act Section 302 Certification signed by the Chairman and Chief Executive Officer of Bank Mutual Corporation |  | X |
| 31.2 | Sarbanes-Oxley Act Section 302 Certification signed by the Senior Vice President and Chief Financial Officer of Bank Mutual Corporation |  | X |
| 32.1 | Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 signed by the Chairman and Chief Executive Officer of Bank Mutual Corporation |  | X |
| 32.2 | Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 signed by the Senior Vice President and Chief Financial Officer of Bank Mutual Corporation |  | X |
| * Designates management or compensatory agreements, plans or arrangements required to be filed as exhibits pursuant to Item 15(b) of Form 10-K. <br> ** As used in this Exhibit Index, references to Bank Mutual Corporation and the Company also include, where appropriate, Bank Mutual Corporation, a federally-chartered corporation and the predecessor of the current registrant. |  |  |  |
| + Included non-material changes from prior versions used with Messrs. Anderegg and Dosland, consistent with the compensation-related disclosures in the Company's prior annual meeting proxy statements. <br> ++ Includes non-material changes form prior version, consistent with the 2004 Plan. |  |  |  |

## Corporate Information

## Executive Officers

Michael T. Crowley, Jr
David A. Baumgarten
Michael W. Dosland
James P. Carter
Richard L. Schroeder
P. Terry Anderegg

Gregory A. Larson
Christopher L. Mayne

Chairman and Chief Executive Officer<br>President<br>Senior Vice President, Chief Financial Officer<br>Vice President, Secretary<br>Vice President, Controller<br>Senior Vice President, Retail Banking (of the Bank)<br>Senior Vice President, Director of Commercial Banking (of the Bank)<br>Senior Vice President, Chief Risk Officer (of the Bank)

## Bank Mutual Corporation Directors

David A. Baumgarten
David C. Boerke
Richard A. Brown
Thomas H. Buestrin
Michael T. Crowley, Jr.
Mark C. Herr
Thomas J. Lopina, Sr.
William J. Mielke
Robert B. Olson
J. Gus Swoboda

Corporate Offices
Bank Mutual Corporation
4949 West Brown Deer Road
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414-354-1500
www.bankmutualcorp.com

Transfer Agent
Inquiries regarding change of address, transfer of stock, lost certificates, and dividend reinvestment should be directed to:
Registrar and Transfer Company
10 Commerce Drive
Cranford, NJ 07016
800-368-5948
Independent Auditors
Deloitte \& Touche LLP
555 East Wells Street
Milwaukee, WI 53202
General Counsel
Quarles \& Brady LLP
411 East Wisconsin Avenue
Milwaukee, WI 53202

## Annual Meeting

The 2011 Annual Meeting of Shareholders will be held on May 2, 2011 at 10:00 a.m. at the Four Points Sheraton Milwaukee North Hotel, 8900 North Kildeer Court, Milwaukee, Wisconsin.

## Stock Listing

Bank Mutual Corporation common stock is traded on the NASDAQ Global Select Market under the symbol BKMU.

## Investor Relations

Shareholders, analysts, the news media and others desiring general information about the Company or its subsidiaries may contact Michael T. Crowley, Jr., Chairman and Chief Executive Officer, or Michael W. Dosland, Chief Financial Officer, at the corporate offices.

A copy (without exhibits) of our Annual Report on Form 10-K for the year ended December 31, 2010, as filed with the Securities and Exchange Commission is available to shareholders on our Web site (www.bankmutualcorp.com) or at no charge upon written request to our corporate offices. The Annual Report on Form 10-K is included herewith and includes complete financial statements and other financial information about Bank Mutual Corporation. We urge shareholders and others to read the Form 10-K.


[^0]:    * Each of the above signatures is affixed as of March 4, 2011.

