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UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549-4561

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January 31, 2011

Peter J. Sherry, Jr. Secretary Office of the Secretary Ford Motor Company One American Road Room 1134 WHQ Dearborn, MI 48126

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Re:

Ford Motor Company

Incoming letter dated January 7, 2011

Dear Mr. Sherry:

This is in response to your letter dated January 7, 2011 concerning the shareholder proposal submitted to Ford by Robert Granzow. Our response is attached to the enclosed photocopy of your correspondence. By doing this, we avoid having to recite or summarize the facts set forth in the correspondence. Copies of all of the correspondence also will be provided to the proponent.

In connection with this matter, your attention is directed to the enclosure, which sets forth a brief discussion of the Division's informal procedures regarding shareholder proposals.

Sincerely,

Gregory S. Belliston Special Counsel

Enclosures

cc: Robert Granzow

*** FISMA & OMB Memorandum M-07-16 ***

Response of the Office of Chief Counsel Division of Corporation Finance

Re: Ford

Ford Motor Company

Incoming letter dated January 7, 2011

The proposal provides that shareholders who purchased a new vehicle and "had no spare tire and hardware for mounting same will be able to purchase same from Ford Motor at the manufacturing cost of same."

To the extent the proposal involves a rule 14a-8 issue, there appears to be some basis for your view that Ford may exclude the proposal under rule 14a-8(i)(7), as relating to Ford's ordinary business operations. In this regard, we note that the proposal relates to Ford's discount pricing policies. Proposals concerning discount pricing policies are generally excludable under rule 14a-8(i)(7) because the setting of prices for products and services is fundamental to management's ability to run a company on a day-to-day basis. Accordingly, we will not recommend enforcement action to the Commission if Ford omits the proposal from its proxy materials in reliance on rule 14a-8(i)(7). In reaching this position, we have not found it necessary to address the alternative basis for omission upon which Ford relies.

Sincerely,

Charles Kwon Special Counsel

DIVISION OF CORPORATION FINANCE INFORMAL PROCEDURES REGARDING SHAREHOLDER PROPOSALS

The Division of Corporation Finance believes that its responsibility with respect to matters arising under Rule 14a-8 [17 CFR 240.14a-8], as with other matters under the proxy rules, is to aid those who must comply with the rule by offering informal advice and suggestions and to determine, initially, whether or not it may be appropriate in a particular matter to recommend enforcement action to the Commission. In connection with a shareholder proposal under Rule 14a-8, the Division's staff considers the information furnished to it by the Company in support of its intention to exclude the proposals from the Company's proxy materials, as well as any information furnished by the proponent or the proponent's representative.

Although Rule 14a-8(k) does not require any communications from shareholders to the Commission's staff, the staff will always consider information concerning alleged violations of the statutes administered by the Commission, including argument as to whether or not activities proposed to be taken would be violative of the statute or rule involved. The receipt by the staff of such information, however, should not be construed as changing the staff's informal procedures and proxy review into a formal or adversary procedure.

It is important to note that the staff's and Commission's no-action responses to Rule 14a-8(j) submissions reflect only informal views. The determinations reached in these no-action letters do not and cannot adjudicate the merits of a company's position with respect to the proposal. Only a court such as a U.S. District Court can decide whether a company is obligated to include shareholder proposals in its proxy materials. Accordingly a discretionary determination not to recommend or take Commission enforcement action, does not preclude a proponent, or any shareholder of a company, from pursuing any rights he or she may have against the company in court, should the management omit the proposal from the company's proxy



Office of the Secretary Peter J. Sherry, Jr Secretary 313/323-2130 313/248-8713 (Fax) psherry@ford.com Ford Motor Company One American Road Room 1134 WHQ Dearborn, Michigan 48126

January 7, 2011

Securities and Exchange Commission Division of Corporation Finance Office of the Chief Counsel 100 F Street, N.E. Washington, D.C. 20549

Re: Omission of Shareholder Proposal Submitted by Mr. Robert H. Granzow

Ladies and Gentlemen:

Pursuant to Rule 14a-8(j) promulgated under the Securities Exchange Act of 1934, as amended (the "Act"), Ford Motor Company ("Ford" or the "Company") respectfully requests the concurrence of the staff of the Division of Corporation Finance (the "Staff") of the Securities and Exchange Commission (the "Commission") that it will not recommend any enforcement action to the Commission if the shareholder proposal described below is omitted from Ford's proxy statement and form of proxy for the Company's 2011 Annual Meeting of Shareholders (the "Proxy Materials"). The Company's Annual Meeting of Shareholders is scheduled for May 12, 2011.

Mr. Robert H. Granzow (the "Proponent") has submitted for inclusion in the 2011 Proxy Materials a proposal related to shareholders purchasing spare tires for new vehicles at the manufacturer's cost (the "Proposal"; see Exhibit 1). The Company proposes to omit the Proposal from its 2011 Proxy Materials for the following reasons:

- The Proposal is excludable under Rule 14a-8(f) in that the Proponent did not demonstrate eligible share ownership pursuant to Rule 14a-8(b) within 14 days of being notified by the Company; and
- The Proposal is excludable under Rule 14a-8(i)(7) because it deals with matters relating to the Company's ordinary business operations.

The Proponent Did Not Demonstrate Eligible Share Ownership

Rule 14a-8(b) provides that, to be eligible to submit a proposal, a proponent must have continuously held at least \$2,000 in market value, or 1%, of the company's securities entitled to be voted on the proposal at the meeting for at least one year by the date the proponent submits the proposal. Mr. Granzow submitted the Proposal in a letter dated June 25, 2010, which the Company received on July 14, 2010. In his submission, Mr. Granzow claimed to own Ford stock but he did not indicate the amount of ownership or

provide verification of his ownership (see Exhibit 1). Ford confirmed that Mr. Granzow is not a registered holder of Ford Stock. In a letter dated July 14, 2010, Ford informed Mr. Granzow of the share ownership eligibility requirements of Rule 14a-8(b) and requested that he provide satisfactory evidence of eligible share ownership within 14 days of his receipt of Ford's letters or, in the alternative, withdraw the Proposal (see Exhibit 2). Unable to confirm Mr. Granzow's receipt of the July 14, 2010 letter, on August 9, 2010, Ford resent Mr. Granzow the letter to again inform him of the share ownership eligibility requirements of Rule 14a-8(b) and requested again that he provide satisfactory evidence of eligible share ownership within 14 days of his receipt of Ford's letter or, in the alternative, withdraw the Proposal (see Exhibit 2). Ford received confirmation from Federal Express that this letter was delivered to Mr. Granzow's residence on August 10, 2010 at 2:59 p.m. (see Exhibit 2). Mr. Granzow did not respond to Ford's letter and he has not provided any evidence that he owns shares of Ford Stock.

Because the Proponent has not provided any evidence, such as an affirmative written statement from his broker or the record holder, that he has continuously owned \$2,000 worth of Ford common stock for at least one year within 14 days of being requested to do so, the Company respectfully requests that the Staff concur in the omission of the Proposal from the Company's 2011 Proxy Materials under Rule 14a-8(b) and Rule 14a-8(f)(1). See General Electric Company (December 28, 2010) (exclusion allowed where proponent failed to provide evidence of eligible share ownership). See also Crown Holding, Inc. (February 8, 2006) (exclusion allowed where proponent failed to provide evidence of eligible share ownership). See also Ford Motor Company (March 7, 2006); Crown Holding, Inc. (January 27, 2005).

The Proposal Deals with Matters Relating to the Company's Ordinary Business Operations

Rule 14a-8(i)(7) permits a company to omit a proposal if it deals with a matter relating to the company's ordinary business operations. In Exchange Act Release No. 34-40018 (May 21, 1998), the Commission stated:

The policy underlying the ordinary business exclusion rests on two central considerations. The first relates to the subject matter of the proposal. Certain tasks are so fundamental to management's ability to run a company on a day-to-day basis that they could not, as a practical matter, be subject to direct shareholder oversight.

However, proposals relating to such matters but focusing on sufficiently significant social policy issues (e.g., significant discrimination matters) generally would not be considered to be excludable, because the proposals would transcend the day-to-day business matters and raise policy issues so significant that it would be appropriate for a shareholder vote.

The second consideration relates to the degree to which the proposal seeks to "micro-manage" the company by probing too deeply into matters of a complex nature upon which shareholders, as a group, would not be in a position to make an informed judgment. This consideration may come into play in a number of circumstances, such as where the proposal involves intricate detail, or seeks to impose time-frames or methods for implementing complex policies.

The Proposal requests that the Company provide a spare tire and mounting hardware at manufacturing cost to shareholders that purchase a new vehicle. The Proposal relates to a fundamental aspect of management's ability to run the Company on a day-to-day basis; namely, the pricing of motor vehicle parts sold by the Company. Additionally, shareholders attempting to participate in the pricing of vehicle parts seek to micro-manage the Company by probing too deeply into matters of a complex nature. Product price or discount determinations require management consideration of intricate detail involving data from many different areas. Shareholders cannot be expected to possess the expertise to make knowledgeable decisions concerning such matters.

The Staff has consistently allowed exclusion of proposals similar to the Proponent's. In Walt Disney Company (November 15, 2005), the Staff concurred in the company's exclusion of a shareholder proposal that requested discounts on company products and services for shareholders that owned more than 100 shares. The company argued that decisions relating to pricing and discounts are fundamental to management's ability to control the day-to-day business operations of the Walt Disney Company. See also Comcast Corporation (August 31, 2005) (proposal requesting shareholders of 100 shares or more to be given discounted services from the company may be excluded as relating to the company's ordinary business operations). See also General Motors Corporation (March 18, 2002) (proposal requesting that shareholders with more than 250 shares be given employee discount to purchase vehicles from the company may be excluded as relating to the company's ordinary business operations).

Furthermore, it cannot be convincingly argued that the Proposal relates to a significant policy issue that transcends day-to-day business matters, raising policy issues so significant as to be appropriate for a shareholder vote. Pricing policies for the Company's products do not involve the "presence of widespread public debate" (see Exchange Act Release No. 34-40018 (May 21, 1998).

Consequently, Ford respectfully requests that the Staff concur in the omission of the Proposal from its 2011 Proxy Materials pursuant to Rule 14a-8(i)(7).

Conclusion

For the foregoing reasons, it is respectfully submitted that the Proposal may be excluded from Ford's 2011 Proxy Materials. Your confirmation that the Staff will not recommend enforcement action if the Proposal is omitted from the 2011 Proxy Materials is respectfully requested.

In accordance with Rule 14a-8(j), the Proponent is being informed of the Company's intention to omit the Proposal from its 2011 Proxy Materials by sending him a copy of this letter and its exhibits.

If you have any questions, require further information, or wish to discuss this matter, please call Jerome Zaremba (313-337-3913) of my office or me (313-323-2130).

Verv truly_vours,/

Peter J. Sherry, Jr

Enclosure Exhibits

ee: Mr. Robert H. Granzow

To shariholder Service Supertrut Ford! June 25, 2010 Proposal; Mr. Hobert Sangon of "FISMA & OMB Memorandum M-07-16" *** FISMA & OMB Memorandum M-07-16 *** common stock held in account with IPI Tinancial (San Hiegelal.) / Leberty Arrestment (Hayton proposal will be presented at the muting. Resolved: The shareholders of Fora Motor Co who purchase new wehille and had no apare tire and hardwere for mounting same motor at the manufacturing cost of same. I purchase a 2011 mustary a month before the turness delivered tome on June 1,2010 without a spare tire. Alpopa: Roadside service will not Aloux a car without a spare tire. 2- The mustary manual states the pet. problem; will not always for the 3- A like a mechanical fix, Ho not the cement fix.



Office of the General Counsel Phone. 313/3373913 Fax: 313/248-1988

E-Mail | |zaremo1@ford.com

Ford Motor Company One American Road Room 1037-A3 WHQ Dearborn, Michigan 48126

August 9, 2010

Mr. Robert H. Granzow

*** FISMA & OMB Memorandum M-07-16 ***

Re: Shareholder Proposal for 2011 Annual Meeting

Dear Mr. Granzow:

We have been unable to confirm whether you received the original of the attached letter. Consequently, we are sending a copy via Federal Express.

Please contact me with any questions.

Very truly yours,

Jerome F. Zaremba

Encl.



Office of the General Counsel Phone: 313/3373813
Fax: 313/248-1983
E-Mail garemo (@ford.com

Ford Mote: Company One American Road Room 1037-A3 WHQ Dearborn, Michigan 48126

July 14, 2010

Mr. Robert H. Granzow

*** FISMA & OMB Memorandum M-07-16 ***

Re: Shareholder Proposal for 2011 Annual Meeting

Dear Mr. Granzow:

Ford Motor Company ("Ford" or the "Company") hereby acknowledges receipt of your submission of a shareholder proposal dated June 25, 2010. You have asked that the proposal relating to shareholders purchasing spare tires for new vehicles at the manufacturer's cost (the "Proposal") be included in the Company's proxy materials for the 2011 Annual Meeting of Shareholders.

Eligibility requirements regarding stockholder proposals are set forth in Rule 14a-8 of the rules of the United States Securities and Exchange Commission (the "SEC"). (A copy of Rule 14a-8 is enclosed.) Under Rule 14a-8(b)(1), in order to be eligible to submit a proposal, a shareholder must have continuously held at least \$2,000 in market value, or 1%, of the Company's securities entitled to be voted at the annual meeting for at least one year by the date that the shareholder submitted the proposal. In the event the shareholder is not a registered holder, Rule 14a-8(b)(2) provides that proof of eligibility should be submitted at the time the proposal is submitted. The Company was unable to confirm that you satisfy the eligibility requirements based on the information that was furnished to the Company.

We request that, pursuant to Rule 14a-8, you furnish to the Company proper documentation demonstrating (i) that you are the beneficial owner of at least \$2,000 in market value, or 1%, of Ford common stock, and (ii) that you have been the beneficial owner of such securities for one or more years. We request that such documentation be furnished to the Company within 14 calendar days of your receipt of this letter. Under Rule 14a-8(b)(2) a shareholder may satisfy this requirement by either (i) submitting to the Company a written statement from the "record" holder of the shareholder's securities (usually a broker or bank) verifying that, at the time of submission, the shareholder continuously held the securities at least one year, or (ii) if the shareholder has filed a Schedule 13D, Schedule 13G. Form 3. Form 4 and/or Form 5, or amendments to those documents or updated forms, reflecting the shareholder's ownership of the shares as of or before the date on which the one-year period begins. If the shareholder has filed one of these documents, it may demonstrate its eligibility by submitting to the Company a copy of the schedule or form, and any subsequent amendments, and a written statement that the shareholder

continuously held the required number of shares for the one-year period as of the date of the statement.

If you cannot furnish the Company with proper evidence of your share ownership eligibility, we request that you withdraw the Proposal so that we do not have to file a No-Action Letter with the SEC. If you do not furnish the Company with such evidence and do not withdraw the Proposal within the 14-day period, we will file a No-Action Letter with the SEC to have the Proposal excluded from the Company's proxy materials.

If you would like to discuss the SEC rules regarding stockholder proposals or anything else relating to the Proposal, please contact me at (313) 337-3913. Thank you for your interest in the Company.

Very truly yours,

Jerome E Zaremba

Peter J. Sherry, Jr.

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