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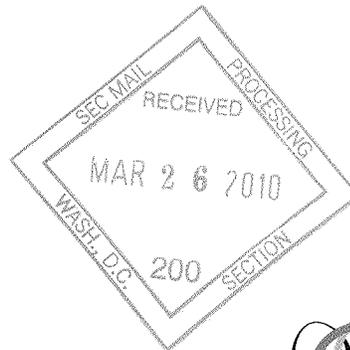


1947



# Strength in These Times

JBT Corporation 2009 Annual Report



ABOUT THE COVER

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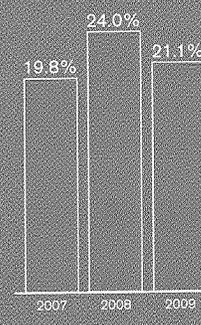
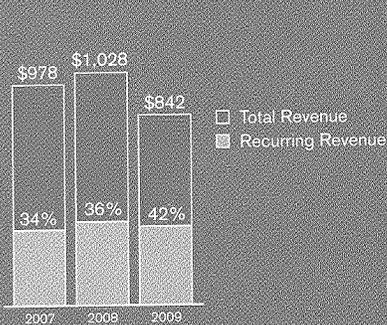
JBT Corporation, formed by a spin-off in 2008 from FMC Technologies, benefits from a heritage that dates to the founding in 1884 of the Bean Spray Pump Company. In times of prosperity and times of challenge, this company has excelled in—and over the years helped create—high-value segments of the food processing and air transportation industries. Our two core businesses, JBT FoodTech and JBT AeroTech, represent decades of global market and technology leadership, industry knowledge, and long-term customer relationships—strength in these times that positions us well to continue to create value in the future.

We did well in our second year as an independent company after spinning off from FMC Technologies in 2008. We met our earnings expectations. We kept a strong focus on cost management while still supporting our customers. And we delivered significant shareholder value. All in a global downturn that has been historic in its depth and duration.

# How?

JBT is a rock-solid business. We leveraged a set of strengths that puts the company in an excellent position for sustained performance and long-term success in today's demanding, dynamic market environment.

## FINANCIAL HIGHLIGHTS



REVENUE<sup>1</sup>  
(US\$ IN MILLIONS)

EBIT<sup>2</sup>  
(US\$ IN MILLIONS)

RETURN ON INVESTED CAPITAL

(in millions, except per share and return on invested capital data)	2009	2008	% CHANGES
<b>Operating Results</b>			
Revenue	\$841.6	\$1,028.1	(18.1)%
Income from continuing operations	\$ 32.8	\$ 44.1	(25.6)%
Net income	\$ 32.8	\$ 44.2	(25.8)%
Pro forma income from continuing operations, a non-GAAP measure <sup>3</sup>	\$ 32.8	\$ 40.1	(18.2)%
<b>Per share of common stock<sup>4</sup></b>			
Income from continuing operations per share, diluted	\$ 1.15	\$ 1.59	(27.7)%
Income from continuing operations per share, diluted pro forma	\$ 1.15	\$ 1.44	(20.1)%
<b>Other information</b>			
Inbound orders	\$767.3	\$ 920.3	(16.6)%
Backlog	\$211.2	\$ 285.5	(26.0)%
Net debt	\$117.8	\$ 142.0	(17.0)%
Cash flows from continuing operating activities	\$ 54.1	\$ 81.8	(33.9)%
Return on invested capital <sup>5</sup>	21.1%	24.0%	(12.1)%

1 Recurring revenue includes aftermarket parts and services, equipment leases and airport services.

2 Reconciliation of EBIT (a non-GAAP measure) to Net income is included on page 14.

3 Pro forma income from continuing operations results include an estimate of interest expense of \$6.4 million in 2008 that would have been incurred had the spin-off occurred on January 1, 2008. Interest expense is based on \$189.4 million of debt at the interest rate applicable on July 31, 2008, or 5.8%, for all periods prior to the date of our spin-off. Related income tax was estimated using a tax rate of 37%, or \$2.4 million in 2008.

4 The number of shares used to compute diluted and diluted pro forma earnings per share for the periods prior to the date of our spin-off is based on the number of shares outstanding on July 31, 2008, the distribution date of our shares following our spin-off, or 27.5 million shares, as our common stock was not publicly traded prior to July 31, 2008 and there were no dilutive securities prior to the spin-off.

5 Return on invested capital is calculated as net income from continuing operations plus net after tax interest expense as a percentage of average owner's equity plus long term debt.

Charles H. Cannon, Jr., Chairman of the Board,  
Chief Executive Officer and President of JBT Corporation



**Dear fellow shareholders: We're pleased with our performance in JBT Corporation's second year as an independent company.** In a highly challenging market environment, our results did not reach the record levels we achieved in 2008, but we met our earnings expectations. JBT's aftermarket business was remarkably stable, providing solid margins that helped offset the effect of lower overall revenues. Our variable cost structure gave us the agility and flexibility we needed to adjust our businesses to reflect weaker demand.

We are a stronger company today than we were at the beginning of 2009. We solidified our corporate team and integrated new members seamlessly. We improved our safety performance, establishing new records in both FoodTech and AeroTech. We generated positive cash flow, strengthened our balance sheet, capitalized on our recurring revenue base and, through acquisition, expanded our expertise and global presence.

Our shareholders were well rewarded. In addition to quarterly dividends, as of December 31, 2009, JBT's stock price increased more than 108 percent year over year, generating a total return to shareholders of more than 111 percent.

#### 2009 FINANCIAL RESULTS

Our financial results reflected the challenging operating environment we faced throughout 2009. Our revenue was \$841.6 million, down 18 percent from last year's record performance. We reported diluted earnings per share (EPS) of \$1.15 for the year compared with the

\$1.59 we reported in 2008, a decline of 28 percent. The decline is 20 percent when compared to our 2008 pro-forma diluted EPS from continuing operations of \$1.44, a non-GAAP measure that includes comparable full-year debt and interest expense for the year of our spin-off.

Our businesses generated strong cash flow from continuing operations of \$54 million in 2009. We applied this cash to build value for our shareholders and our business, maintaining our dividend, funding the U.S. pension plan, growing through acquisition and significantly reducing net debt.

We have consistently stated that we intend to pay down debt, and we executed on that commitment by reducing net debt from approximately \$142 million at the beginning of the year to \$118 million as of December 31, 2009. Our stockholders' equity turned significantly positive during the year, going from negative \$9 million at year-end 2008 to \$62 million positive as of the end of 2009.

## NAVIGATING THE ROUGH SEAS OF 2009'S GLOBAL ECONOMY

We saw overall weakness in demand both in our FoodTech and AeroTech businesses throughout the year as we navigated the most challenging market environment I have seen in my 30-year career. We closely watched inbound order trends and managed expenses accordingly, adjusting our variable cost structure to keep the business in line with demand. We also made some difficult structural decisions to enhance our ability to succeed in an economic environment that looks to be volatile in the foreseeable future. As we worked to make sure we were sized and structured appropriately, we were careful to maintain investments in R&D and operational improvements that are critical to long-term, profitable growth.

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In tough times, we generated positive cash flow, strengthened our balance sheet, grew our recurring revenue base and, through acquisition, expanded our business.

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There were several pockets of stability and positive performance—for instance, the canning business was relatively strong as economic pressures kept more people at home for their meals. Another positive was solid performance at AeroTech in 2009. At the root of this performance were strong results in our Jetway® business, reflecting a trend: More municipalities are taking control of their local airport operations. They are becoming an increasingly significant buyer of products like passenger boarding bridges as they invest in facility improvements.

We made one acquisition during the year, purchasing Scotland-based Double D Food Engineering Ltd., a leader in the design, manufacturing, installation and servicing of custom-built ovens for bakery and protein products. This transaction broadens our business and strengthens JBT's growing position in the bakery industry.

## LOOKING AHEAD TO 2010

We see continued challenges—and opportunities—ahead. Even though there are some positive signs, we see no drivers for a rapid recovery in 2010. We will manage the enterprise with a degree of caution through the coming year.

A strong plus for JBT is the fact that our businesses generate significant free cash flow. We see ourselves as stewards of that cash on behalf of our shareholders. As we move forward, we will continue to aggressively monitor our business and manage our costs while making the right investments to grow the business organically and through bolt-on acquisitions.

## I LIKE OUR SHIP

As I said last year, if the global economic situation can be compared to rough seas, I like our ship.

We have many strengths to help us navigate these times. The depth of our customer relationships, the balance and diversity of our business and product lines, and our ability to rapidly change our cost structure all support my belief in JBT's long-term, sustained success. But the biggest source of my confidence is the quality of our people.

This is a company that is only completing its second year as an independent entity, yet our businesses have the solidity of decades of market leadership and extremely experienced and capable people. Our senior management team is a highly diverse group culturally, with people from all over the world. Each of our senior executives has at least 25 years of experience. The rest of our team is also very strong, with deep industry expertise and extensive international experience.

This corporation also benefits greatly from a Board of Directors that is comparable in quality to those of many companies 10 times our size. The JBT Board has a balance and experience level that is rare for a small-cap company like ours, comprising a former CEO of UAL Corporation; a past President of PepsiCo's Quaker Foods division; a sitting CEO of Midas, Inc., who was also a senior executive at McDonald's Corporation and PepsiCo; the Chairman of Teradata Corporation and former Vice Chair of Illinois Tool Works; a former state governor, who also is a former Chairman of Winston & Strawn; and a former senior executive from Mobil Oil in Europe. The wisdom, experience and counsel of our Board have been major assets to me and my team.

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The depth of our customer relationships, the balance of our business and our strategic agility all support my confidence in JBT's long-term, sustained success.

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We have a great ship. When the seas of the current global economy calm a bit and the wind comes around to our backs, I have no doubt that our investors will be pleased with where we sail.

Sincerely,



Charles H. Cannon, Jr.  
Chairman of the Board,  
Chief Executive Officer and President  
JBT Corporation



## Board of Directors [PICTURED LEFT-RIGHT]

### BACK ROW

#### Alan D. Feldman

Has served as the President and CEO of Midas, Inc. since 2003 and as its Chairman since 2006; previously held senior management positions within McDonald's and PepsiCo; currently a Board Member of Foot Locker, Inc.

#### Polly B. Kawalek

Served as President of PepsiCo's Quaker Foods Division from 2002 to 2004; previously held various positions for 25 years within Quaker Oats; currently a Board Member of Martek Biosciences Corp. and Eltek Manufacturing, Inc.

#### James E. Goodwin

Served as Chairman and CEO of UAL Corporation and United Airlines from 1999 to 2001; currently a Board Member of AAR Corporation, Federal Signal Corporation and First Chicago Bank & Trust.

#### C. Maury Devine

Served in various positions within Exxon Mobil Corporation from 1994 to 2000 including President and Managing Director of Exxon Mobil Norway and Secretary of Mobil Corporation; previously held positions within the U.S. Government; currently a Board Member of FMC Technologies, Inc. and Det Norske Veritas.

### SEATED

#### James R. Thompson

Has served in various positions with Winston & Strawn LLP since 1991 including Senior Chairman and Chairman; previously held various positions with the U.S. Government and was the Governor of Illinois from 1977 to 1991; currently a Board Member of FMC Technologies, Inc., Navigant Consulting Group, Inc. and Maximus, Inc.

#### Charles H. Cannon, Jr., Chairman

Served in various positions within FMC Corporation and FMC Technologies, Inc. since 1982 including Senior Vice President of FMC Technologies, Inc. and General Manager of FMC FoodTech and Airport Systems; currently a Board Member of Standex International Corporation.

#### James M. Ringler

Has served as Chairman of Teradata Corporation since 2007; previously held senior management positions with Illinois Tool Works, Inc., Premark International, Inc., White Consolidated Industries and The Tappan Company; currently a Board Member of FMC Technologies, Inc., Dow Chemical Company, Corn Products International, Inc. and Autoliv, Inc.

# NEEDS

We support two of mankind's most basic and enduring needs: food and transportation. Within our food processing and air transportation businesses, we supply a broad range of technologies and products to a diverse and global customer base.

The demand for processed foods in developed markets is well established and, with evolving consumer trends, constantly changing. For the world's leading food companies, innovation is necessary for survival. From new product development to ongoing improvements in quality and safety, JBT know-how and technology supply that innovation. And as growing economies in emerging markets drive increased demand for processed foods, JBT is there to provide the expertise and equipment required to meet those demands.

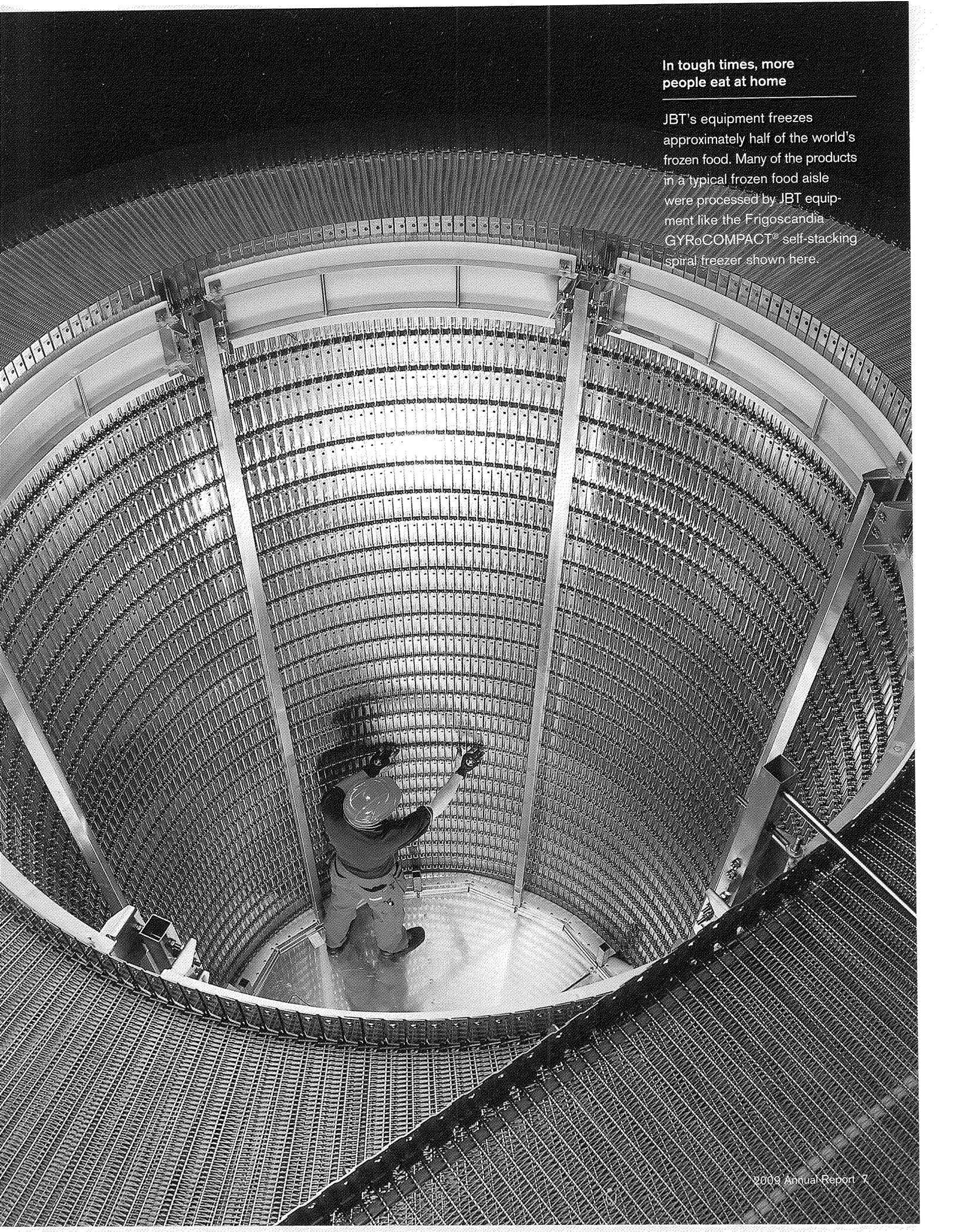
Transportation—the safe, efficient and dependable movement of people and goods—is the engine of global economic growth. JBT AeroTech has built a leader's reputation and position in a

wide range of functions critical to air transportation, from passenger boarding to cargo handling; from de-icing to ground power and preconditioned air.

Our value proposition goes beyond meeting basic human needs. A global recession and increased environmental regulation represent increasingly critical business challenges in both of our sectors. The pressure on our customers is intense to find new operational efficiencies, reduce the costs of equipment ownership, decrease energy consumption and reduce environmental impact. JBT technologies and solutions offer innovation and value in these areas and more.

In tough times, more  
people eat at home

JBT's equipment freezes  
approximately half of the world's  
frozen food. Many of the products  
in a typical frozen food aisle  
were processed by JBT equip-  
ment like the Frigoscandia  
GYRoCOMPACT<sup>®</sup> self-stacking  
spiral freezer shown here.



# RELATIONSHIPS

JBT serves companies of all sizes all over the world, including the most recognized and trusted names in food processing and air transportation. Our customer relationships only begin with delivery of our products.

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Name a world-class food company. A market-leading quick-serve restaurant chain. A prominent, name-brand overnight courier. A major airline or international airport. Chances are, any you would name is either a longtime JBT customer or our customer's customer.

JBT has been in many of its core markets for generations. We have collaborated with industry leaders to help create, develop and globally expand many of these markets. As we grow with our customers, our journey together only begins with the equipment we build and install.

Recurring revenue from aftermarket products and services comprised approximately 42 percent of our sales in 2009. This is concrete evidence of our emphasis on delivering real, long-term value to our customers. It is proof of our ability to develop a deep understanding of a customer's

business and translate it into solutions that our customers rely upon.

We build relationships proactively. Across Food-Tech, we partner with customers in R&D to develop new processes and products or improve existing ones. In our Freezer business, JBT experts make "courtesy visits" to customer facilities observing and measuring every process and piece of equipment over a 24-hour period for small adjustments that can make a meaningful difference in performance.

In AeroTech, our customer partnerships may be as simple as developing kits for economically updating older passenger boarding bridges with current technology. Or offering the opportunity for increased productivity, either through sole-sourcing parts and supplies or outsourcing key maintenance and management functions.



Travelers demand comfort;  
carriers demand efficiency

JBT passenger boarding bridges  
and ground power/cooling  
equipment keep passengers  
comfortable while reducing  
operating costs and environmental  
impact for customers.



# REACH

We have extensive capabilities worldwide, positioned to provide equipment, service and support wherever our customers need us. Our global reach contributes to value, stability and opportunity.

Global reach builds global relationships. JBT has operated worldwide since the 1920s, providing local manufacturing, assembly, installation and service as major customers have expanded into new geographic markets. Today, we operate in 25 countries, with an established presence across North and South America, Europe, the Middle East, Africa and Asia.

JBT FoodTech Centers of Excellence are located all over the world. These facilities offer a variety of benefits to customers, from a high-tech facility to collaborate in product development, to application testing for the seamless integration of a new product, package or process into existing production lines. Our worldwide reach equips us to help customers replicate processes and product quality across global operations, and enables us

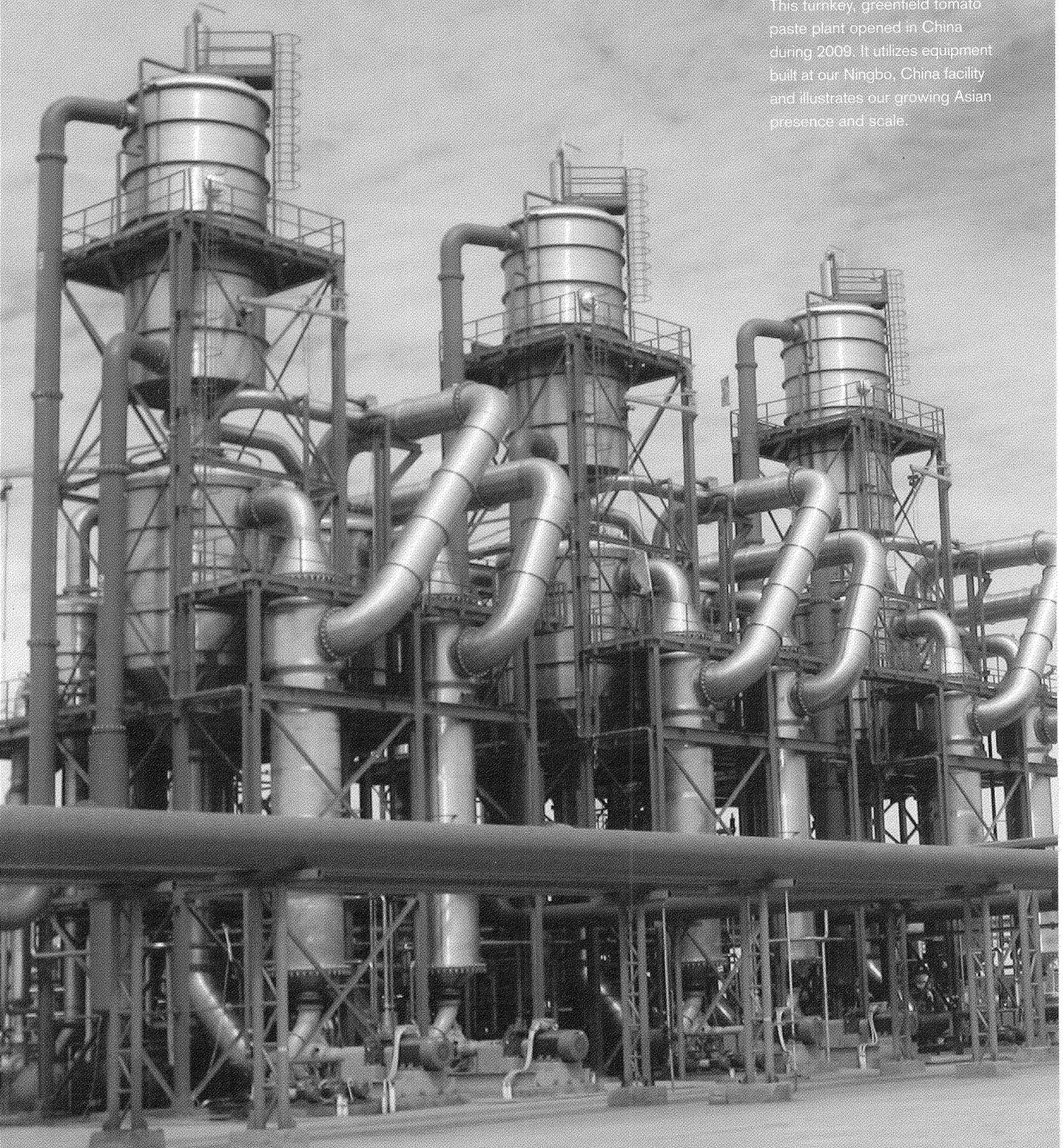
to respond rapidly and locally to service and maintenance needs wherever they arise.

In our AeroTech business, global presence places us in a strong position to benefit from the long-term trend in passenger and cargo traffic growth. Much of this growth is expected to drive investment in equipment upgrades and expansion of airport facilities outside North America—a significant opportunity for JBT.

Global reach also contributes to stability and agility. Throughout our history, geographic diversity has often helped mitigate the impact of regional downturns. Our footprint gives us a first-hand view of local markets that supports our ability to respond effectively to challenges and growth opportunities.

Global leadership supports  
stability and growth

Tomato processors use JBT equipment throughout the world. This turnkey, greenfield tomato paste plant opened in China during 2009. It utilizes equipment built at our Ningbo, China facility and illustrates our growing Asian presence and scale.



# BALANCE

Our product mix is balanced and well diversified. We occupy the number-one or -two position in most of our markets. We service what we sell. This is a recipe for revenue and earnings stability, steady cash flow, and opportunities to grow.

JBT's food processing expertise and market leadership span a broad spectrum of technologies, including freezing and chilling, baking, protein processing, in-container processing and fruit processing.

We are the leader in virtually every market we serve. Our recurring revenue base is robust, with more than 40,000 installed units in FoodTech and more than 30,000 in AeroTech.

Our air transportation technologies run the gamut, from ground support to gate equipment; from airport services to military equipment and automated guided vehicle systems.

Our pursuit of profitable growth mirrors the balance of our business, focused on four core strategies:

extend our technology leadership, leverage our installed base, capture international opportunities and complete targeted bolt-on acquisitions.

In FoodTech, we are continuously developing core expansion opportunities, both horizontally (technologies with application across multiple food segments) and vertically (multiple technologies within one food segment). In both of our businesses, we often develop new products in collaboration with our customers—a highly focused, cost-effective way to extend our technology. And we are always alert to external growth opportunities such as our 2009 acquisition of Double D Food Engineering, which strengthens JBT's global presence in bakery and other technologies.





**In a challenging economy,  
service makes the difference**

In both FoodTech and AeroTech, JBT has built a reputation for highly responsive, reliable service. JBT's long-term customer relationships form a base for recurring revenues and future growth.

# FORM 10-K

## JBT Corporation 2009

Solid 2009 results in difficult times showed the benefit of JBT's strengths. Our diverse business mix, leading position in important markets, global reach, recurring revenue base, variable cost structure and strong cash flow—as well as the skills and dedication of our people—represent a stable and durable foundation for performance and future growth.

### JBT Corporation Reconciliation of non-GAAP Measure

(Unaudited and in millions)	FY 2007	FY 2008	FY 2009
EBIT (non-GAAP measure)	\$61.1	\$70.3	\$57.7
Net interest income/(expense)	\$ 0.5	(\$ 3.8)	(\$ 8.8)
Provision for income taxes	(\$21.5)	(\$22.4)	(\$16.1)
Income from continuing operations	\$40.1	\$44.1	\$32.8
Income (loss) from discontinued operations, net of taxes	(\$ 3.7)	\$ 0.1	\$ 0.0
Net income	\$36.4	\$44.2	\$32.8

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-K**

(Mark One)

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

For the fiscal year ended December 31, 2009

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934**

Commission file number: 1-34036

**John Bean Technologies Corporation**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**91-1650317**  
(I.R.S. Employer  
Identification Number)

**200 East Randolph Drive  
Chicago, IL 60601**  
(Address of principal executive offices)

**(312) 861-5900**  
(Registrant's telephone number, including area code)

**Securities registered pursuant to Section 12(b) of the Act:**

<u>Title of Each Class</u>	<u>Name of Exchange on Which Registered</u>
Common Stock, \$0.01 par value	New York Stock Exchange
Preferred Share Purchase Rights	New York Stock Exchange

**Securities registered pursuant to Section 12(g) of the Act: None**

Indicate by check mark if the registrant is a well-known seasoned issuer as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The aggregate market value of common stock held by non-affiliates of the registrant on the last business day of the registrant's most recently completed second fiscal quarter was: \$342,324,094.

At February 28, 2010, there were 28,153,523 shares of the registrant's common stock outstanding.

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the registrant's Proxy Statement for the 2010 Annual Meeting of Stockholders are incorporated herein by reference in Part III of this Annual Report on Form 10-K to the extent stated herein.

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## SPECIAL NOTE ABOUT FORWARD-LOOKING STATEMENTS

This Annual Report on Form 10-K and other materials filed or to be filed by John Bean Technologies Corporation, as well as information in oral statements or other written statements made or to be made by us, contain statements that are, or may be considered to be, forward-looking statements. All statements that are not historical facts, including statements about our beliefs or expectations, are forward-looking statements. You can identify these forward-looking statements by the use of forward-looking words such as “outlook,” “believes,” “expects,” “potential,” “continues,” “may,” “will,” “should,” “seeks,” “approximately,” “predicts,” “intends,” “plans,” “estimates,” “anticipates,” “foresees” or the negative version of those words or other comparable words and phrases. Any forward-looking statements contained in this Annual Report on Form 10-K are based upon our historical performance and on current plans, estimates and expectations. The inclusion of this forward-looking information should not be regarded as a representation by us or any other person that the future plans, estimates or expectations contemplated by us will be achieved. These forward looking statements include, among others, statements relating to:

- Fluctuations in our financial results;
- Unanticipated delays or acceleration in our sales cycles;
- Deterioration of economic conditions;
- Sensitivity of segments to variable or volatile factors;
- Changes in demand for our products and services;
- Changes in commodity prices, including those impacting materials used in our business;
- Disruptions in the political, regulatory, economic and social conditions of the foreign countries in which we conduct business;
- Increases in energy prices;
- Changes in food consumption patterns;
- Impacts of pandemic illnesses, food borne illnesses and diseases to various agricultural products;
- Weather conditions and natural disasters;
- Changes in U.S. immigration policy;
- Acts of terrorism or war;
- Termination or loss of major customer contracts;
- Customer sourcing initiatives;
- Competition and innovation in our industries;
- Our ability to develop and introduce new or enhanced products and services;
- Difficulty in developing, preserving and protecting our intellectual property;
- Competition from low-cost suppliers in Asia;
- Our ability to protect our information systems;
- Adequacy of our internal controls;
- Our ability to successfully integrate, operate and manage acquired businesses and assets;
- Loss of key management and other personnel;
- Potential liability arising out of the installation or use of our systems;

- Our ability to comply with the laws and regulations governing our U.S. government contracts;
- Our ability to comply with U.S. and international laws governing our operations and industries;
- The outcome of pending or future litigation;
- Increases in tax liabilities;
- Difficulty in implementing our business strategies;
- Availability and access to financial and other resources;
- Failure to qualify as a tax-free reorganization; and
- Our ability to establish our own financial, administrative and other support functions.

We believe that the factors that could cause our actual results to differ materially include but are not limited to the factors we describe herein, including under “Risk Factors,” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations.” If one or more of those or other risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may vary materially from what we projected. Consequently, actual events and results may vary significantly from those included in or contemplated or implied by our forward-looking statements. The forward-looking statements included in this Annual Report on Form 10-K are made only as of the date hereof, and we undertake no obligation to publicly update or review any forward-looking statement made by us or on our behalf, whether as a result of new information, future developments, subsequent events or circumstances or otherwise.

## PART I

*Unless the context indicates otherwise, all references in this report to JBT Corporation, the Company, us, we, or our include John Bean Technologies Corporation and its subsidiaries (JBT Corporation). Effective July 31, 2008, JBT Corporation was spun-off from FMC Technologies, Inc. (FMC Technologies) and became a separate, publicly-traded company. This transaction is referred to in this Annual Report on Form 10-K as the "distribution" or the "spin-off." Prior to the spin-off, JBT Corporation and its subsidiaries were wholly-owned subsidiaries of FMC Technologies and our operations were a part of FMC Technologies' operations.*

### ITEM 1. BUSINESS

#### OVERVIEW

We are a global technology solutions provider for the food processing and air transportation industries. We design, manufacture, test and service technologically sophisticated systems and products for customers through our JBT FoodTech and JBT AeroTech segments.

JBT FoodTech markets its solutions and services to multi-national and regional industrial food processing companies. The product offerings of our JBT FoodTech businesses include:

- freezer solutions for the freezing and chilling of meat, seafood, poultry, ready-to-eat meals, fruits, vegetables and bakery products;
- protein processing solutions that portion, coat and cook poultry, meat, seafood, vegetable and bakery products;
- in-container processing solutions for fruits, vegetables, soups, sauces, dairy and pet food products as well as ready-to-eat meals in a wide variety of modern packages; and
- fruit processing solutions that extract, concentrate and aseptically process citrus, tomato and other fruits.

JBT AeroTech markets its solutions and services to domestic and international airport authorities, passenger airlines, airfreight and ground handling companies and the United States military. The product offerings of our JBT AeroTech businesses include:

- ground support equipment for cargo loading, aircraft deicing and aircraft towing;
- gate equipment for passenger boarding, on the ground aircraft power and cooling;
- airport services for maintenance of airport equipment, systems and facilities;
- military equipment for cargo loading, aircraft towing and on the ground aircraft cooling; and
- automatic guided vehicles for material handling in the automotive, printing, food & beverage, manufacturing, warehouse, and hospital industries.

For financial information about our business segments see Note 17 of our consolidated financial statements included in Item 8 of this Annual Report on Form 10-K.

In October 2007, FMC Technologies announced an intention to separate into two independent publicly-traded companies through the distribution of 100% of its FoodTech and Airport Systems businesses to the shareholders of FMC Technologies (the "Separation"). In preparation for the Separation, FMC Technologies contributed all of the assets and liabilities of the FoodTech and Airport Systems business to JBT Corporation, a wholly-owned subsidiary of FMC Technologies. FMC Technologies accomplished the Separation through a distribution of .216 of a share of JBT Corporation common stock for every share of FMC Technologies common stock on July 31, 2008, to FMC Technologies shareholders of record as of July 22, 2008.

Our principal executive offices are located at 200 East Randolph Drive, Suite 6600, Chicago, IL 60601.

## **BUSINESS SEGMENTS**

### **JBT FoodTech**

#### ***Overview***

JBT FoodTech is a leading supplier of customized industrial food processing solutions and services used in the food processing industry. We design, manufacture and service technologically sophisticated food processing systems for the preparation of ready-to-eat meals, shelf stable packaged foods, meat, seafood and poultry products, juice and dairy products, fruit and vegetable and bakery products.

We believe our success is derived from our continued technological innovation. We broadly categorize our technology solutions offerings into freezing and chilling, protein processing, in-container processing and fruit processing. We apply these differentiated and proprietary technologies to meet our customers' processing needs. We continually strive to improve our existing solutions and develop new solutions by working closely with our customers.

Our historically strong position in the markets we serve has provided us with a large installed base of systems and equipment. Throughout our history, we have delivered over 40,000 pieces of food processing equipment which includes more than 7,000 industrial freezers, 2,400 industrial citrus juice extractors, 3,000 industrial sterilization systems and 8,000 coating systems. We estimate that the installed base of our equipment collectively processes approximately 75% of the global production of citrus juices, freezes approximately 50% of commercially frozen foods on a global basis and sterilizes approximately 50% of the world's canned foods. This installed base provides a stream of recurring revenue from aftermarket products, parts, services and lease arrangements. Recurring revenue accounted for approximately 46% of our JBT FoodTech total revenue in 2009. Our installed base also provides us with strong, long-term customer relationships from which we derive information for new product development to meet the evolving needs of our food processing customers.

We have operations located globally to serve our existing JBT FoodTech equipment base located in more than 100 countries. Our principal production facilities are located in the United States (California, Ohio and Florida), Belgium, Brazil, China, Italy, South Africa, Sweden and the United Kingdom. In addition to sales and services offices based in more than 25 countries, we also support our customers in their development of new food products and processes as well as the refinement and experimentation of their current applications through eight technical centers located in the United States (California, Ohio and Florida), Brazil, Sweden, Belgium, Italy and China. Our global presence allows us to provide direct customized support to customers virtually anywhere they process foods.

#### ***Solutions, Products and Services***

We offer a broad portfolio of systems, equipment and services to our customers which are often sold as part of a fully integrated processing line solution. Our systems are typically customized to meet the specific customer application needs. Thus, actual production capacity ranges vary and are dependent on the food and product packaging type being processed.

**Freezing and Chilling.** We developed the first commercial food processing freezers in the 1960s, and we remain the world's leading supplier of freezing and chilling solutions to the food processing industry. We design, assemble, test and install industry-leading technologies that include individual quick freezing (IQF), self-stacking spiral, linear/impingement and contact freezers and chillers. Our freezers are designed to meet the most stringent demands for quality, economy, hygiene and user-friendliness. We offer a full range of capacities and accessories to optimize our customers' variable production needs. Our industrial freezers can be found in plants that are processing food products ranging from meat, seafood and poultry to bakery products and ready-to-eat meals, fruits, vegetables and dairy products. The following is an overview of our freezing and chilling technology offerings.

<u>Product Offering</u>	<u>Product Description</u>	<u>Food Applications</u>	<u>Capacity Ranges</u>	<u>Delivered Base</u>
FloFREEZE® Individual Quick Freeze (IQF)	Individually freezes sensitive, sticky and uneven shaped products	Fruits, Vegetables, Seafood, Pasta, Rice	Up to 13 tons/hour	1,300+
GYRoCOMPACT® Self-Stacking Spiral Freezer, Chiller, Proofer	Compact, self-contained design for quick, uniform freezing	Poultry, Meat, Seafood, Bakery, Dairy, Vegetables, Ready Meals	Up to 7 tons/hour	3,500+
ADVANTEC® Linear Freezers and Chillers	Quick freezing of thin, flat food	Meat, Seafood	Up to 5 tons/hour (over 20,000 ¼ lb burgers per hour)	300+

**Protein Processing.** We are a leading supplier of equipment and services that enable us to provide integrated protein processing lines for a variety of convenient food products. Our broad systems offering includes horizontal slicers, continuous water-jet portioners, coating and seasoning applicators, frying systems and oven and cooking systems. Our fully integrated processing lines often span from the raw products initial point of entry onto the processing line through final packaging. Although our solutions are primarily used in the processing of poultry (including nuggets, strips and wings), we also provide systems that portion, coat or cook other food products ranging from breads and pizzas to meat patties, seafood and ready-to-eat meals. All of these applications we collectively refer to as "protein processing." We believe that our installed base of cooking systems processes more meat, seafood and poultry products in North America than that of any other food processing equipment supplier. The following is an overview of our protein processing technology offerings.

<u>Product Offering</u>	<u>Product Description</u>	<u>Food Applications</u>	<u>Capacity Ranges</u>	<u>Delivered Base</u>
DSI Portioners	Horizontal slicing for consistent product thickness and computer-positioned vertical high-pressure waterjets cut complex shapes	Poultry, Meat, Seafood, Pizza	Up to 3/4 ton/hour	200+
Coating Applicators	Application of batter, tempura or breading prior to cooking	Poultry, Meat, Seafood, Vegetables	Over 7 tons/hour (over 150,000 ½ oz. chicken nuggets per hour)	8,000+
THERMoFIN™ Frying Systems	Patented technology that heats oil quickly and precisely for even and cost effective frying	Poultry, Meat, Seafood	Over 7 tons/hour (over 150,000 ½ oz. nuggets/hour)	340+

<u>Product Offering</u>	<u>Product Description</u>	<u>Food Applications</u>	<u>Capacity Ranges</u>	<u>Delivered Base</u>
GYRoCOMPACT® Spiral Ovens	Multi-zone spiral oven with programmable air control for consistent and uniform cooking	Poultry, Meat, Seafood	Over 9 tons/hour (over 40,000 4 oz. chicken breasts per hour)	90+
JSO JetStream® Linear Ovens	High intensity convection oven for fast cooking with optimal flavor sealing and browning	Meat, Poultry	Over 4.5 tons/hour (over 20,000 ¼ lb. burgers per hour)	490+

**In-Container Processing.** We are a leading global supplier of fully integrated industrial sterilization systems that manufacture shelf stable foods in a wide variety of flexible and rigid packages. These integrated solutions include fillers, closers, sterilizers, material handling systems and controls that process foods including fruits and vegetables, soups and sauces, dairy products, a broad range of ready-to-eat meals and pet foods. We offer the largest selection of sterilization products in the industry, including continuous rotary and hydrostatic sterilizers primarily used for processing metal cans. We also provide automated batch retorts which can process a variety of flexible and rigid packages such as plastic pouches, cartons, glass and cans. Our offering also includes specialized material handling systems to automate the handling and tracking of processed and unprocessed containers. In addition, we offer leading modeling software as well as thermal processing controls that help our customers optimize and track their cooking processes and introduce on-line corrections in the case of process deviations. The following is an overview of our in-container processing solutions technology offerings.

<u>Product Offering</u>	<u>Product Description</u>	<u>Food Applications</u>	<u>Capacity Ranges</u>	<u>Delivered Base</u>
Fillers	Filling of wide-neck, rigid and pre-formed containers with food and beverage products	Ready Meals, Soups, Sauces, Baby Food, Fruits, Vegetables, Seafood, Meat, Poultry, Milk, Ready to Drink Coffee and Tea, Pet Food	Over 1,200 containers per minute	1,900+
Closers	Closing and seaming of can after being filled	Ready Meals, Soups, Sauces, Baby Food, Fruits, Vegetables, Seafood, Meat, Poultry, Milk, Ready to Drink Coffee and Tea, Pet Food	Up to 2,000 containers per minute	3,400+
Continuous Rotary and Hydrostatic Sterilizers	Commercial sterilization of food in cans	Ready Meals, Canned Milk, Soups, Sauces, Fruits, Vegetables, Seafood, Meat, Poultry, Pet Food	Over 1,800 containers per minute (550 cans of soup/minute or 2,000 cans of cat food per minute)	2,700+ systems 8,000+ vessels

<u>Product Offering</u>	<u>Product Description</u>	<u>Food Applications</u>	<u>Capacity Ranges</u>	<u>Delivered Base</u>
Automated Batch Retorts	Commercial sterilization of foods in flexible or rigid pre-formed packaging	Ready Meals, Soups, Sauces, Baby Food, Fruits, Vegetables, Seafood, Meat, Poultry	Over 1,500 containers per minute (600 microwave pasta bowls per minute)	220+ systems 470+ vessels
LOG-TEC™ Control Systems and Modeling Software	Automated control and documentation of sterilization process; modeling software to optimize cooking processes	Ready Meals, Canned Milk, Soups, Sauces, Baby Food, Fruits, Vegetables, Seafood, Meat, Poultry, Pet Food	Matches the sterilization system capacity	1,900+

**Fruit Processing.** We are the leading supplier of industrial citrus processing equipment. Our citrus processing solutions typically include citrus extractors, finishers, pulp systems, evaporators and by-product recovery systems as well as aseptic systems (including sterilizers, fillers, flow lines and controls) integrated with bulk aseptic storage systems for not-from-concentrate orange juice. In addition to our high capacity industrial extractors, we also offer point of use Fresh'n Squeeze® produce juicers. These patented juicers are used around the world in hotels, restaurants, coffee shops, convenience stores and juice bars.

We are among the leading suppliers of tomato and fruit processing equipment and aseptic sterilization and bulk filling systems. Our tomato and fruit processing lines are comprised of extraction, finishing, heating and mixing equipment, enzyme inactivators, evaporators, flash coolers, sterilizers and aseptic fillers that are mainly sold as an integrated processing line. We can also provide equipment for a specific need within a line. Our tomato processing lines are installed with leading processors throughout the world's key tomato growing regions and produce a range of finished tomato products including tomato concentrates, peeled tomato products, diced tomatoes, salsa, pizza sauce, ketchup and pureed and crushed tomatoes. Our aseptic processing lines are used in the bulk processing of a wide range of deciduous and tropical fruits into juices, particulates, purees and concentrates. These fruit products are used as ingredients for dairy products (yogurts, smoothies, flavored milk, and ice cream), bakery products and fruit-based beverages.

We also provide technology solutions and products to extend the life, improve the appearance and preserve the taste of fresh fruits and vegetables. Once treated, fresh fruits or vegetables are individually labeled by our fast and efficient produce labeling systems. The following is an overview of our fruit processing technology offerings.

<u>Product Offering</u>	<u>Product Description</u>	<u>Food Applications</u>	<u>Capacity Ranges</u>	<u>Delivered Base</u>
Extractors, Pulpers, Finishers	Extract juice and/or pulp from fruit for large-scale processing and point-of-sale applications	Citrus, Tomatoes, Berries, Deciduous and Tropical Fruits	Industrial extractor: over 900 gallons per hour of juice	7,800+
Hot & Cold Breaks, Evaporators	Enzymatic inactivation, concentration and aseptic cooling to preserve fruit product color and taste	Citrus, Tomatoes, Berries, Deciduous and Tropical Fruits	Over 70 tons/hour	350+

<u>Product Offering</u>	<u>Product Description</u>	<u>Food Applications</u>	<u>Capacity Ranges</u>	<u>Delivered Base</u>
Aseptic Sterilizers and Fillers	Aseptic commercial sterilization, cooling and bulk filling of fruit puree, concentrate or paste into 3 gallon to 300 gallon containers	Citrus, Tomatoes, Deciduous and Tropical Fruits	Aseptic sterilizer: over 60 tons/hour Aseptic sterilizer: over 19 tons/hour	100+
Fresh Produce Technologies	Preservation of fresh produce life, appearance and taste. High speed application of Price Look Up labels	Fruits, Vegetables	Coating application rates variable to match line speed Apply 900+ labels per minute	1,300+ labeler heads

**Aftermarket Products, Parts and Services.** We provide aftermarket products, parts and services for all of our integrated food processing systems and equipment. We provide retrofits and refurbishments to accommodate changing operational requirements, and we supply our own brand of food grade lubricants and cleaners designed specifically for our equipment. We also provide continuous, proactive service to our customers including the fulfillment of preventative maintenance agreements, consulting services such as water treatment and corrosion monitoring control and the provision of on-site technical personnel. In addition to helping our customers reduce their operating costs and improve efficiencies, our customer service focus also helps us maintain strong commercial relationships and provides us with ongoing access to information about our customers' requirements and strategies to foster continuing product development. Our aftermarket products, parts and services coupled with our large installed base of food processing systems and equipment, provide us with a strong base for growing, recurring revenue.

### **Strategy**

As part of our core mission of being the leading supplier of customized solutions to the food processing industry, we focus on four critical strategic initiatives:

**Extend Technology Leadership.** By maintaining and extending our technological leadership positions, we remain well positioned to capture the growth created by the trends in the food processing industry. We are focused on enhancing processing efficiencies which include increased production speeds and improved final product yield and quality. Additionally, we are focused on reducing the total cost of ownership for food processing plants through reducing capital and operational costs and solving the technological challenges posed by evolving food processing and packaging requirements.

**Leverage Our Installed Base.** From 2005 to 2009, our aftermarket revenue increased at a compound annual rate of approximately 3.6%. We leverage our large delivered base of industrial equipment and systems to generate new aftermarket business and to grow our offering of aftermarket products, parts and services. Our large installed base provides a recurring revenue stream as well as the opportunity to strengthen and enhance customer relationships, increase our customer knowledge and generate ideas for new product development. We will continue to enhance the capabilities of our on-line spare parts ordering websites to help our customers find the information they need and conduct business more efficiently.

**Capture International Opportunities.** JBT FoodTech has built a strong global presence with manufacturing, sales and service organizations located on six continents. As demand for processed foods increases in emerging regions such as Latin America, the Middle East, Eastern Europe and Asia, we are positioned to provide local food processors or expanding multi-national processors with our products, expertise and local customer service. Additionally, our manufacturing facility in China and our established supply chains in India and China enable us to source products to and from Asia.

**Growth Through Acquisitions.** In addition to benefiting from organic growth, we will continue to pursue external growth through select, value-accretive acquisitions of companies and technologies. We believe that the food processing equipment industry provides us with opportunities for acquisitions. We also believe that our global presence and capabilities permit us to efficiently integrate complementary companies and technologies into our global businesses, as was accomplished in 2009 with the acquisition of UK-based Double D Food Engineering.

## **JBT AeroTech**

### *Overview*

JBT AeroTech is a leading supplier of customized solutions and services used for applications in the air transportation industry. We design, manufacture and service technologically sophisticated ground support equipment, airport gate equipment, automated systems and services for airport authorities, airlines, airfreight, ground handling companies, the military and other industries.

We believe our strong market positions result from our ability to customize our equipment and services utilizing differentiated technology to meet the specific needs of our customers. We continually strive to improve our existing technologies and develop new technologies by working closely with our well established customer base.

As a market leader for many years, there is a significant installed base of our airport and airline equipment around the world. We have delivered the largest volume of cargo loaders (8,800+), passenger boarding bridges (7,200+) and aircraft deicers (4,300+). We have also sold more than 2,100 mobile passenger steps, 1,800 cargo transporters and 1,400 tow tractors that are operating at airports around the world. This installed base provides a stream of recurring revenue from aftermarket parts, products and services. Recurring revenue accounted for approximately 37% of JBT AeroTech total revenue in 2009. Our installed base also offers continuous access to customer feedback for improvements and new product development.

JBT AeroTech products have been delivered to more than 100 countries. To support this equipment, we have operations located throughout the world. Our principal production facilities are located in the United States (Florida, Utah and Pennsylvania), Mexico, Spain and the United Kingdom. To augment our sourcing capabilities, we have established regional manufacturing partnerships in Asia and Africa as well as dedicated sourcing resources in India, China and Mexico. We also have sales and services offices located in twelve countries and collaborative relationships with independent sales representatives, distributors and service providers in fifteen additional countries.

### *Solutions, Products and Services*

We offer a broad portfolio of systems, equipment and services to our airport authority, airline, air cargo, ground handling and military customers.

**Ground Support Equipment.** We are a leading supplier of air cargo loaders to commercial air passenger and freight carriers and ground handlers. Our Commander™ loaders service containerized narrow-body and wide-body jet aircraft and are available in a wide range of configurations.

We manufacture and supply the RampSnake® bulk loader for the loading of baggage, cargo and mail packages into aircraft baggage holds. The RampSnake's design requires only a single baggage handler in the cargo hold and one operator at the baggage cart, minimizing lifting and reducing costs.

We manufacture and supply Tempest™ aircraft deicers with a broad range of options that can be configured to meet customers' specific and regional need to provide efficient aircraft deicing while on the tarmac. We offer a full array of conventional and towbarless aircraft tow tractors for moving aircraft without consumption of jet fuel and self propelled transporters for pallet and container handling. We also offer a line of self-propelled passenger boarding steps.

Airlines and ground handling companies face increased pressure to reduce emissions and minimize fuel usage. We have a long history of delivering alternative fuel ground support equipment that provides a solution to these environmental and operational challenges. Our alternative fuel design approach is to provide modular ground support equipment, capable of being powered by a variety of power sources. Our electric powered product offering includes Commander cargo loaders, cargo transporters, RampSnake bulk loading systems, conventional aircraft pushback tractors, towbarless tow tractors and passenger boarding steps. We also offer electric retrofit kits for our existing delivered base of diesel powered Commander cargo loaders.

The following is an overview of our ground support equipment technology offerings.

<u>Product Offering</u>	<u>Product Description</u>	<u>Aircraft Ranges</u>	<u>Capacity Ranges</u>	<u>Delivered Base</u>
Cargo Loaders	Loading and unloading of containerized cargo onto main and lower decks of aircraft	Wide variety of passenger and freighter aircraft up to Airbus A380	Up to 33,000 lbs	8,800+
Cargo Transporters	Transport of containerized cargo to or from aircraft	Aircraft handling full size pallets or containers	Up to 15,400 lbs at 15.5 mph	1,800+
Bulk Loader	Loading of baggage, cargo or mail packages into baggage holds with minimal lifting	Boeing 717 to 757-200 and Airbus A319 to 321	Up to 880 lbs	100+
Aircraft Deicers	Deicing of aircraft on the ground including removal of snow, ice and frost	Wide variety of aircraft up to Airbus A380	Up to 2,000 gallons capacity of deicing fluid	4,300+
Aircraft Tow Tractors	Pushing back of aircraft from gate or aircraft towing between gate and hangar	Regional to wide-body aircraft	Draw bar pull of up to 72,000 lbs	1,300+
Passenger Steps	Boarding of passengers when a boarding bridge is not available	Front and rear boarding doors of narrow and wide-body aircraft	Load capacity up to 13,000 lbs.	2,000+

**Gate Equipment.** We are a leading supplier of gate equipment. Our Jetway® passenger boarding bridges have been used by airlines and airport authorities to move passengers between the terminal building and the aircraft since 1959.

We also manufacture a variety of sizes and configurations of auxiliary equipment including 400 Hertz ground power and preconditioned air units that supply aircraft requirements for electrical power and cooled air circulation for the environmental control system (air-conditioning) and main engine starting during ground operations. Our point-of-use 400 Hertz and pre-conditioned air units enable our customers to reduce fuel consumption and emissions by minimizing requirements to use auxiliary power units or aircraft engines while parked at the gate.

The following is an overview of our gate equipment technology offerings.

<u>Product Offering</u>	<u>Product Description</u>	<u>Aircraft Ranges</u>	<u>Capacity Ranges</u>	<u>Delivered Base</u>
Passenger Boarding Bridges	Bridge for moving passengers between the airport terminal building and the aircraft	Regional Jets up to Airbus A380	Link aircraft with the airport terminal	7,200+
Ground Power	Provide power and light for passenger and crew onboard, while waiting to be pushed back from gate	Regional Jets up to Airbus A380	Converts 50/60 Hertz utility power to aircraft compatible 400 Hertz power	3,600+
Preconditioned Air	Climate convenience for passenger and crew onboard, while waiting to be pushed back from gate	Regional Jets up to Airbus A380	20 to 120 refrigerated tons preconditioned air units for ground cooling	2,200+

**Military Equipment.** In 2000, we were awarded the production contract to supply the U.S. Air Force with a new generation of military air cargo loader which is now known as the Halvorsen loader. We continue to supply the U.S. Air Force Air Mobility Command with these Halvorsen loaders and we also provide parts support, service and retrofit kits for the Halvorsen loaders. We also have begun to supply these loaders to other branches of the U.S. Department of Defense and other international military customers.

Our Ground Support and Gate Equipment product lines also supply three sizes of aircraft tow tractors to the U.S. Air Force. We supply a wide range of mobile air conditioning units to the U.S. Air Force, the U.S. Navy, international military forces and airframe manufacturers.

The following is an overview of our military equipment technology offering.

<u>Product Offering</u>	<u>Product Description</u>	<u>Aircraft Ranges</u>	<u>Capacity Ranges</u>	<u>Delivered Base</u>
Halvorsen 25K and 44K Cargo Loaders	Rapidly deployable, high-reach loader that can transport and lift cargo onto military cargo aircraft	Cargo transport aircraft from C-130 up to C-17	Load and transport up to 44,000 lbs	400+
Aircraft Tow Tractors	Towing of aircraft around the airport ramp	Jet fighters up to cargo transport aircraft	Draw bar pull of up to 72,000 lbs	200+
Mobile Air Conditioning	Mobile air conditioning units used for on the ground cooling	Jet fighters up to cargo transport aircraft	30 to 110 ton mobile air conditioning units	400+

**Airport Services.** We are an industry leading provider of ground support and gate equipment, systems and facility maintenance services to airlines and airports throughout North America and the Pacific. Our expertise extends to the operation, maintenance and repair of airport gate systems, baggage handling systems, airport facilities and ground support equipment. We also offer technology and operations monitoring services centered around our patented iOPS™ suite that links maintenance management systems and aircraft avionics data to critical ground-based monitoring, diagnostic and tracking systems on gate equipment, baggage handling systems, facility systems and ground support equipment.

**Automated Systems.** We are an industry leader in providing fully integrated Automatic Guided Vehicle Systems for repetitive material movement requirements in the automotive, printing, food & beverage, manufacturing, warehouse, and hospital industries. We provide engineering services and simulations to evaluate

the material handling requirements, automatic guided vehicle system hardware and software, and hardware and software integration for a complete, seamless solution. We have delivered over 350 automatic guided vehicle systems including over 3,000 guided vehicles.

**Aftermarket Products, Parts and Services.** We provide aftermarket products, parts and services for our installed base of JBT AeroTech equipment. We also provide retrofits to accommodate changing operational requirements and continuous, proactive service, including, in some cases, on-site technical personnel. These systems and other services represent an integrated approach to addressing critical problems faced by our customers and ensure that we remain well positioned to respond to their new requirements and strategic initiatives through our strong customer relations.

In support of our focus and strategy of meeting our customers' needs, we have developed a global parts service network to enable us to market with confidence our ability to "provide the right part in the right place." Our highly experienced global parts representatives help reduce equipment downtime by providing fast, accurate responses to technical questions. We also provide worldwide operations and maintenance training programs to provide maintenance technicians with the tools necessary to deliver the highest possible level of systems reliability.

### *Strategy*

As part of our core mission of being the leading supplier of customized solutions to the air transportation industry, we will focus on five critical strategic initiatives:

**Extend Technology Leadership.** By maintaining and extending our technological leadership position, we remain well positioned to capture the growth created by the trends in the air transportation industry. The focus of our investments in product improvement and development is improving airport ramp and terminal efficiencies and reducing the total cost of ownership for airports, passenger and cargo carriers and ground handlers. We also strive to continually meet the technological challenges posed by evolving aircraft designs, safety and environmental concerns.

**Leverage Our Installed Base.** From 2005 to 2009, our aftermarket revenue increased at a compound annual rate of approximately 12.0%. We leverage our large installed base of airport equipment, to expand our aftermarket products, parts and services business and to provide increased focus on upgrades and services that will improve our customers' operational efficiency. Our large installed base not only generates a recurring revenue stream, it also provides us with strong, long-term customer relationships from which we can derive information for new product development to meet the evolving needs of our customers.

We continue to expand the capabilities of our airport services product line and to selectively expand our presence within the 20 busiest United States airports. We leverage our experience gained at airports by pursuing additional opportunities in military ground support equipment, cargo handling systems for air cargo carriers and sophisticated port entry systems. We will continue to create differentiated service products and value added operational information systems that provide productivity, efficiency and financial gains to our customers.

**Capture International Opportunities.** Asia-Pacific has become a growth region for the aviation industry. To accommodate this growth, significant investments are being made in airport infrastructure in this region. We are well positioned with dedicated local sales and service staff to meet the increased airport equipment demand in developing countries with our trusted products as well as our product expertise and customer service.

**Expand Military Programs.** We supply Halvorsen loaders and provide Halvorsen parts support, service and retrofit kits to the U.S. Air Force Air Mobility Command. We will continue to extend our support for this program by offering engineering and logistics support contracts. We have also expanded the Halvorsen installed base to the U.S. Navy, U.S. Marine Corps, U.S. Army and selected international military services. We will

expand the loader design to meet the specification requirements of new loader programs as they are issued. We will continue our expansion of our military ground support equipment offerings of tow tractors, aircraft deicers, air conditioning and ground power units to the United States and selected international military forces.

**Growth Through Acquisitions.** In addition to benefiting from the expected growth in the business areas that we serve, we intend to pursue external growth opportunities through select, value-accretive acquisitions. We believe that the air transportation industry provides opportunities for acquisitions. Our global capabilities and leading industry positions will facilitate our ability to integrate complementary companies and technologies into the JBT AeroTech businesses.

## **OTHER BUSINESS INFORMATION RELEVANT TO ALL OF OUR BUSINESS SEGMENTS**

### *Order Backlog*

For information regarding order backlog, refer to the section entitled “Inbound Orders and Order Backlog” in Item 7 of this Annual Report on Form 10-K.

### *Sources and Availability of Raw Materials*

All of our business segments purchase carbon steel, stainless steel, aluminum and steel castings and forgings both domestically and internationally. We do not use single source suppliers for the majority of our raw material purchases and believe the available supplies of raw materials are adequate to meet our needs.

### *Research and Development*

The objectives of our research and development programs are to create new products and business opportunities in relevant fields, and to improve existing products.

For additional financial information about Company-sponsored research and development activities, refer to Note 17 to our consolidated financial statements included in Item 8 of this Annual Report on Form 10-K.

### *Sales and Marketing*

We sell and market our products and services through a predominantly direct sales force, supplemented with independent distributors and sales representatives. Our experienced international sales force is comprised of individuals with strong technical expertise in our products and services and the industries in which they are sold.

We support our sales force with marketing and training programs that are designed to increase awareness of our product offerings and highlight our differentiation while providing a set of sales tools to aid in the sales of our technology solutions. We actively employ a broad range of marketing programs to inform and educate customers, the media, industry analysts and academia through targeted newsletters, our web site, seminars, trade shows, user groups and conferences.

### *Patents, Trademarks and Other Intellectual Property*

We own a number of United States and foreign patents, trademarks and licenses that are cumulatively important to our business. We own approximately 590 United States and foreign patents and have approximately 440 patent applications pending in the United States and abroad. Further, we license certain intellectual property rights to or from third parties. We also own numerous United States and foreign trademarks and trade names and have approximately 370 registrations and pending applications in the United States and abroad. Developing and maintaining a strong intellectual property portfolio is an important component of our strategy to extend our technology leadership. However, we do not believe that the loss of any one or group of related patents, trademarks or licenses would have a material adverse effect on our overall business.

### *Competition*

We conduct business worldwide and compete with a variety of local and regional companies, which typically are focused on a specific application, technology or geographical area, and a few large multinational companies.

We compete by leveraging our industry expertise to provide differentiated and proprietary technology, integrated systems, high product quality and reliability and quality aftermarket service. In the food processing industry, we also distinguish ourselves by providing increased yields with improved final product quality.

JBT FoodTech's major competitors include GEA Group Aktiengesellschaft, MYCOM, Convenience Food Systems Inc., Heat & Control, Inc., PneumaticScaleAngelus, Allpax Products, Inc., Atlas Pacific Engineering Company, Inc., Marel Food Systems, Brown International Corp. and CFT S.p.A.

JBT AeroTech's major competitors include TLD, Schopf Maschinenbau GmbH, Trepel, Global Ground Support LLC, ThyssenKrupp AG, Shenzhen CIMC-TianDa Airport Support Ltd., Linc Facility Services and Elite Line Services, Inc.

### *Employees*

We employ approximately 3,300 people with approximately 1,900 located in the United States. Approximately 230 of our employees in the United States are represented by one collective bargaining agreement that covers these employees through August of 2011.

Outside the United States, the company enters into employment contracts and agreements in those countries in which such relationships are mandatory or customary. The provisions of these agreements correspond in each case with the required or customary terms in the subject jurisdiction. Approximately 60% of our international employees are covered under national employee unions.

We maintain good employee relations and have successfully concluded all of our recent negotiations without a work stoppage. However, we cannot predict the outcome of future contract negotiations.

### *Customers*

No single customer accounted for more than 10% of our total revenue in any of the last three fiscal years.

JBT FoodTech's customers range from large multinational food processing companies to smaller regional food processing companies. Our principal customers include companies such as: Agrosuper S.A., Ajinomoto, Co. Ltd., Aujan Industries Co LLC, Bonduelle Group, Campbell Soup Company, CIA Pesquera Camanchaca S.A., Citrofrut, Citrovita, The Coca-Cola Company, COFCO Tunhe Tomato Products Co. Ltd., ConAgra Foods, Inc., Conserva Italia, DelMonte Foods Company, Dole Food Company, Inc., Florida's Natural Growers, General Mills, Inc., Gloria Foods Company, Great Giant Pineapple Co., Grupo Altex, Grupo Bertin, Grupo Fisher, Hero AG, H.J. Heinz Company, Huiyan Group, Inghams Enterprises Pty Limited, Industrias Bachoco, J. Garcia-Carrion, Jamba Juice Company, Jain Irrigation Systems Ltd., JBS-Friboi Group, Keystone Foods LLC., Leche Pascual, Mafrig Group, Morning Star Packing Company, National Food Industries LLC, Nestlé, Novartis AG, Nutricima Limited, OSI Group, LLC, Perdigão S.A., Sadia S.A., Southern Gardens Citrus, Starkist Tuna, Sucocitrico Cutrale, Sunkist Growers, Inc., Thai Dairy Industry Co. Ltd., Thai Union Frozen Products Public Company Limited, Tropicana Products, Inc., Tyson Foods, Inc., Unilever PLC and Xinjiang Chalkis Tomato Products Co. Ltd.

JBT AeroTech's customers are domestic and international airlines, airfreight and ground handling companies, domestic and international airport authorities and the United States and foreign military forces. Our principal customers include companies such as: Air Canada, Air China, Air France KLM, The Boeing Company,

British Airports Authority, British Airways, the Canadian Forces, China Southern Airlines, Continental Airlines, Dallas Fort Worth International Airport, Delta Air Lines, Denver International Airport, DHL, FedEx Corp., EgyptAir, Houston Airport Systems, Iberia Airlines, LAN Airlines, Los Angeles International Airport, Massport/ Logan International Airport, McCarren International Airport, Menzies Aviation, Miami International Airport, Saab AB, Servisair, Singapore Airlines, Southwest Airlines, Swissport International, TAM Airlines, Thai Airways International, United Airlines, UPS, and the U.S. Air Force.

#### *Government Contracts*

We currently supply the Halvorsen cargo loader, aircraft tow tractors and trailer mounted air conditioning units to the U.S. Department of Defense. The amount of equipment built for these programs is dependent upon annual government appropriations and levels of military spending. In addition, United States defense contracts are unilaterally terminable at the option of the United States government with compensation for work completed and costs incurred. Contracts with the United States government are subject to special laws and regulations, the noncompliance with which may result in various sanctions that could materially affect our ongoing government business.

#### *Governmental Regulation and Environmental Matters*

Our operations are subject to various federal, state, local and foreign laws and regulations governing the prevention of pollution and the protection of environmental quality. If we fail to comply with these environmental laws and regulations, administrative, civil and criminal penalties may be imposed, and we may become subject to regulatory enforcement actions in the form of injunctions and cease and desist orders. We may also be subject to civil claims arising out of an accident or other event causing environmental pollution. These laws and regulations may expose us to liability for the conduct of or conditions caused by others or for our own acts even though these actions were in compliance with all applicable laws at the time they were performed.

Under the Comprehensive Environmental Response, Compensation and Liability Act, referred to as CERCLA, and related state laws and regulations, joint and several liability can be imposed without regard to fault or the legality of the original conduct on certain classes of persons that contributed to the release of a hazardous substance into the environment. These persons include the owner and operator of a contaminated site where a hazardous substance release occurred and any company that transported, disposed of or arranged for the transport or disposal of hazardous substances that have been released into the environment, and including hazardous substances generated by any closed operations or facilities. In addition, neighboring landowners or other third parties may file claims for personal injury, property damage and recovery of response cost. We may also be subject to the corrective action provisions of the Resource, Conservation and Recovery Act, or RCRA, and analogous state laws that require owners and operators of facilities that treat, store or dispose of hazardous waste to clean up releases of hazardous waste constituents into the environment associated with their operations.

Some of our facilities and operations are also governed by laws and regulations relating to worker health and workplace safety, including the Federal Occupational Safety and Health Act, or OSHA. We believe that appropriate precautions are taken to protect our employees and others from harmful exposure to potentially hazardous materials handled and managed at our facilities, and that we operate in substantial compliance with all OSHA or similar regulations.

#### *Financial Information about Geographic Areas*

The majority of our consolidated revenue is generated in markets outside of the United States. For financial information about geographic areas see Note 17 of our consolidated financial statements in Item 8 of this Annual Report on Form 10-K.

### Available Information

All periodic and current reports, registration filings, and other filings that we are required to file with the Securities and Exchange Commission (“SEC”), including annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1933, proxy statements and other information are available free of charge through our website as soon as reasonably practicable after we file them with, or furnish them to, the SEC. You may access and read our SEC filings free of charge through our website at [www.jbtcorporation.com](http://www.jbtcorporation.com), under “Investor Relations – Financial Information – SEC Filings,” or the SEC’s website at [www.sec.gov](http://www.sec.gov). These reports are also available to read and copy at the SEC’s Public Reference Room by contacting the SEC at 1-800-SEC-0330.

The information contained on or connected to our website, [www.jbtcorporation.com](http://www.jbtcorporation.com), is not incorporated by reference into this Annual Report on Form 10-K or any other report we file with the SEC.

### Executive Officers

The executive officers of JBT Corporation, together with the offices currently held by them, their business experience and their ages as of February 26, 2010, are as follows:

<u>Name</u>	<u>Age</u>	<u>Office, year of election</u>
Charles H. Cannon, Jr. . . . .	57	Chairman, Chief Executive Officer and President (2008)
Ronald D. Mambu . . . . .	60	Vice President, Chief Financial Officer and Controller (2008)
Torbjörn Arvidsson . . . . .	58	Vice President and Division Manager-Food Solutions and Services (2008)
Juan C. Podesta . . . . .	58	Vice President and Division Manager-Food Processing Systems (2008)
John Lee . . . . .	52	Vice President and Division Manager-JBT AeroTech (2008)
Kenneth Dunn . . . . .	53	Vice President, General Counsel and Assistant Secretary (2008)
Mark Montague . . . . .	56	Vice President, Human Resources (2008)
Megan Donnelly . . . . .	41	Chief Accounting Officer (2008)

CHARLES H. CANNON, JR. has served as Chairman of the Board of Directors, Chief Executive Officer and President of JBT Corporation since April 2008. Mr. Cannon served as Senior Vice President of FMC Technologies from March 2004 until July 2008, when FMC Technologies distributed all of the stock of its wholly-owned subsidiary, JBT Corporation, to its shareholders in a spin-off effective July 31, 2008. Mr. Cannon served as a Vice President of FMC Technologies since February 2001. Since 1998, Mr. Cannon served as Vice President and General Manager-FMC FoodTech and Transportation Systems Group. Mr. Cannon joined FMC Corporation in 1982 as a Senior Business Planner in the Corporate Development Department. He became Division Manager of FMC Corporation’s Citrus Machinery Division in 1989, Division Manager of its Food Processing Systems Division in 1992 and Vice President and General Manager of FMC FoodTech in 1994. Mr. Cannon serves on the Board of Directors of Standex International Corporation.

RONALD D. MAMBU has served as our Vice President, Chief Financial Officer and Controller since April 2008 and served as our Treasurer from April 2008 until November 2009. From February 2001 until April 2008, Mr. Mambu served as Vice President and Controller of FMC Technologies. Mr. Mambu was Director of Financial Planning of FMC Corporation from 1994 until his appointment as Controller. Mr. Mambu joined FMC Corporation in 1974 as a financial manager in Philadelphia. He served in a variety of roles at FMC Corporation, including Controller of its former Food and Pharmaceutical Products Division from 1977 to 1982, Controller of Machinery Europe Division from 1982 to 1984, Controller of Agricultural Products Group from 1984 to 1987, Director of Financial Control from 1987 to 1993 and Director of Strategic Planning from 1993 to 1994.

TORBJÖRN ARVIDSSON has served as our Vice President and Division Manager-Food Solutions and Services since July 2008. Mr. Arvidsson served as a Division Manager for FMC Technologies’ Food Solutions and Services from October 2005 until July 2008. Mr. Arvidsson rejoined Frigoscandia Equipment in 1994 as Business

Development Manager, a role he continued in after the acquisition of Frigoscandia Equipment by FMC FoodTech in 1996. In 1998, Mr. Arvidsson was appointed General Manager North America, located in Seattle, Washington, a position he held until late 2000 when he was appointed General Manager Europe and relocated back to Helsingborg, Sweden. In 2001, Mr. Arvidsson also assumed responsibility for FMC FoodTech's Asia Pacific region.

Mr. Arvidsson has been involved in the international food equipment industry his whole career, dating back to 1975 when he first joined Frigoscandia Equipment after graduating from Lund University, Sweden. In 1983 he graduated from IMI, Geneva (Advanced Management MBA). In 1984, Mr. Arvidsson served as General Manager for Square AB within the Alfa-Laval Group until 1987, when he joined Akerlund & Rausing as Division Manager for its overseas companies. In 1990, Mr. Arvidsson rejoined Alfa-Laval as Deputy General Manager for its convenience food division. Alfa-Laval later became Tetra-Laval after Tetra-Pak's acquisition of Alfa-Laval.

JUAN C. PODESTA has served as our Vice President and Division Manager-Food Processing Systems since July 2008. Mr. Podesta served as a Division Manager for FMC Technologies' Food Processing Systems from July 2000 until July 2008. Mr. Podesta joined FMC Corporation in 1989 as Product Manager, Citrus Systems in Lakeland, Florida. Since then, he has served in a variety of sales, marketing, and line management roles within FMC FoodTech, including International Manager for the Citrus Machinery Division from 1989 to 1992, General Manager, Fruit & Vegetable Processing based in Parma, Italy from 1992 to 1994, General Manager, Canning Systems based in St. Niklaas, Belgium from 1995 to 1996, Division Manager, Food Processing Systems & Agricultural Machinery from 1997 to 1999 and President FMC Europe, based in Brussels, Belgium from 2000 to 2002. Mr. Podesta served as Vice Chairman of Food Processing Machinery Europe, on the Board of Directors of The Council of the Americas, and on the Board of Directors of Equipment Hygiene Engineering Design Group.

JOHN LEE has served as our Vice President and General Manager – JBT AeroTech since August 2008. Prior to joining the Company, Mr. Lee worked for United Technologies Corporation, most recently as President, North America for Carrier Refrigeration. From 2006 to 2007, he was President, Building Systems and Services for Asia Pacific, and from 2005 to 2006, he was President, Carrier Refrigeration, based in Shanghai, China for both positions. From 2002 to 2005, Mr. Lee served as Director, Purchasing, Vice President, Sales and Marketing, and then President, for Carrier Asia Pacific in Seoul, Korea. He started with United Technologies in 1993 as a program manager for Sikorsky Aircraft, a role he served until 1997. From 1997 to 2000, he was a Regional Director for Pratt & Whitney, Southeast Asia, based in Singapore. Before working for United Technologies, Mr. Lee served various marketing and strategic planning roles with McDonnell Douglas Corporation and Northrop Grumman Corporation. Mr. Lee is a graduate of the United States Military Academy, West Point and holds an MBA from The Sloan School of Management (MIT).

KENNETH C. DUNN has served as our Vice President and General Counsel since October 2008. Prior to joining the Company, Mr. Dunn served as Chief Sustainability Officer for the Denver Public School ("DPS") system from June through September 2008. Prior to DPS, Mr. Dunn worked for Quest Communications International, Inc., where he served as Vice President and Chief Corporate Development and Strategy Officer from 2004 to May 2008. From 2002 to 2004, Mr. Dunn served Qwest as Vice President and Deputy General Counsel – Complex Transactions. From 2001 to 2002, Mr. Dunn performed pro-bono environmental law work primarily on public lands issues in the Mountain West. From 1999 to 2001, Mr. Dunn worked for SBC Communications, Inc., serving as its General Attorney and Assistant General Counsel – Mergers and Acquisitions. From 1995 to 1999 he served as Assistant General Counsel – Transactions for Ameritech Corporation. Prior to that, Mr. Dunn was a Vice President and Associate General Counsel of John Nuveen & Company. From 1982 thru 1995, Mr. Dunn was in private law practice with the Chicago based law firm of Gardner, Carton & Douglas. Mr. Dunn received his law degree from Stanford University in 1982 and his undergraduate degree from Duke University in 1978.

MARK K. MONTAGUE has served as our Vice President of Human Resources since August 2008. Prior to joining the Company, Mr. Montague worked for Molex, Inc., where he served as Senior Vice President, Corporate Human Resources since 2006. From 1999 to 2006, Mr. Montague served as Vice President, Human

Resources, Americas Region. Prior to Molex, Mr. Montague worked for Whirlpool Corporation, serving as its Vice President, Human Resources, North America Appliance Group from 1997 to 1999, its Group Director, Human Resources and Quality, Corporate Technology Group from 1996 to 1997 and as its Group Director, Human Resources, Manufacturing and Technology in 1996. From 1992 through 1996, Mr. Montague worked for the consulting group, Competitive Human Resources Strategies. Mr. Montague worked for Whirlpool Corporation from 1981 through 1992, in a variety of Human Resources Group Director and Vice President positions, and as a Labor Relations Attorney from 1981 to 1984. Mr. Montague began his professional career as an attorney with Shughart, Thomson & Kilroy, after receiving his law degree from George Washington University, and he earned his undergraduate degree from the University of Notre Dame.

MEGAN DONNELLY has served as our Chief Accounting Officer since November 2008. Ms. Donnelly served as our Director of Financial Control since July 2008. Ms. Donnelly was FMC Technologies' Manager of Financial Reporting and Accounting Research from April 2005 until July 2008. Prior to that, Ms. Donnelly served as a consultant to FMC Technologies from January 2002 until April 2005. From July 1998 until December 2001, Ms. Donnelly was Director of Finance for Chart House Enterprises, Inc. Ms. Donnelly is a certified public accountant and began her professional career in the Assurance practice of Ernst & Young LLP in 1992 after receiving her degree from the University of Illinois.

## **ITEM 1A. RISK FACTORS**

*You should carefully consider the risks described below, together with all of the other information included in this Annual Report on Form 10-K, in evaluating our company and our common stock. If any of the risks described below actually occurs, our business, financial condition, results of operations, cash flows and stock price could be materially adversely affected.*

### **Risk Factors Relating to Our Business**

***Our financial results are subject to fluctuations caused by many factors that could result in our failing to achieve anticipated financial results.***

Our quarterly and annual financial results have varied in the past and are likely to continue to vary in the future due to a number of factors, many of which are beyond our control. In particular, the capital goods industries in which we compete can have significant variations in the number, contractual terms and size of orders. The timing of our receipt of orders and our shipment of the products or provision of services can significantly impact the sales and income of a period. These and any one or more of the factors listed below, among other things, could cause us not to achieve our revenue or profitability expectations. The resulting failure to meet market expectations could cause a drop in our stock price. These factors include the risks discussed elsewhere in this section and the following:

- Changes in demand for our products and services, including changes in growth rates in the food processing and air transportation industries;
- Downturns in our customers' businesses resulting from deteriorating domestic and international economies where our customers do substantial business;
- Changes in commodity prices resulting in increased manufacturing costs, such as petroleum-based products, metals or other raw materials we use in significant quantities;
- Changes in pricing policies resulting from competitive pressures, such as aggressive price discounting by our competitors and other market factors;
- Our ability to develop and introduce on a timely basis new or enhanced versions of our products and services;
- Unexpected needs for capital expenditures or other unanticipated expenses;

- Changes in the mix of revenue attributable to domestic and international sales;
- Changes in the mix of products and services that we sell;
- Seasonal fluctuations in buying patterns; and
- Future acquisitions and divestitures of technologies, products and businesses.

***Unanticipated delays or acceleration in our sales cycles make accurate estimation of our revenue difficult and could result in significant fluctuation in quarterly operating results.***

The length of our sales cycle varies depending on a number of factors over which we may have little or no control, including the size and complexity of a potential transaction, the level of competition that we encounter in our selling activities and our current and potential customers' internal budgeting and approval process. As a result of a generally long sales cycle, we may expend significant effort over a long period of time in an attempt to obtain an order, but ultimately not obtain the order, or the order ultimately received may be smaller than anticipated. Our revenue from different customers varies from quarter to quarter, and a customer with a large order in one quarter may generate significantly lower revenue in subsequent quarters. Due to resulting fluctuations, we believe that quarter-to-quarter comparisons of our revenue and operating results may not be meaningful, and that these comparisons may not be an accurate indicator of our future performance.

***Deterioration of economic conditions could negatively impact our business.***

Our business may be adversely affected by changes in current or future national or global economic conditions, including interest rates, availability of capital, consumer spending rates, foreign currency exchange rates, energy availability and costs and the effects of governmental initiatives to manage economic conditions. Any such changes could adversely affect the demand for our products or the cost and availability of our required raw materials, thereby negatively affecting our financial results. The recent disruptions in credit and other financial markets and deterioration of national and global economic conditions could, among other things:

- make it more difficult or costly for us to obtain increased financing for our operations or investments or to refinance our debt in the future;
- render our lenders or other financial instrument counterparties unable to honor their commitments or otherwise default under a financing agreement;
- impair the financial condition of some of our customers, thereby hindering our customers' ability to obtain financing to purchase our products and/or increasing customer bad debts;
- impair the financial condition of some of our suppliers thereby potentially increasing both the likelihood of having to renegotiate supply terms and the risk of non-performance by suppliers;
- negatively impact global demand for air transportation services as well as protein food products and processed food products, which could result in a reduction of sales, operating income and cash flows in our JBT AeroTech and JBT FoodTech segments, respectively;
- negatively affect our currency hedges; or
- impair the financial viability of our insurers.

***A downturn or further downturn in certain of the major markets we serve could materially adversely affect results.***

The current global economic crisis has caused downturns in many industrial and/or regional markets, including the food processing and air transportation markets. There can be no assurance as to when economic conditions will improve. A further or unexpectedly sustained downturn in one or more of these markets could have a material adverse effect on our business, results of operations or financial condition.

***Our customers may not be able to meet their financial obligations to us or we may experience less business as a result of the current global economic environment, which would adversely affect our financial condition and results of operations.***

Some of our existing and prospective worldwide customers continue to suffer from the problems affecting the global economy. As a result, we may sell less new equipment and fewer parts and services to these customers and certain of these customers could pose credit risks to us. Our inability to collect receivables from one or more important customers could adversely affect our results of operations and financial condition.

***Some of our business segments are cyclical or are otherwise sensitive to volatile or variable factors. A downturn or weakness in overall economic activity or fluctuations in those other factors may have a material adverse effect on us.***

Historically, sales of products that we manufacture and sell have been subject to cyclical variations caused by changes in general economic conditions and other factors. The strength of the economy generally may affect the rates of expansion, consolidation, renovation and equipment replacement within the air transportation industry and within the food processing industry, which may affect the performance of our JBT AeroTech and JBT FoodTech segments, respectively.

Similarly, our sales depend in part upon our customers' replacement or repair cycles. Adverse economic conditions may cause customers to forgo or postpone new purchases in favor of repairing existing equipment and machinery, and delay or reduce preventative maintenance, thereby reducing our revenue and/or profits.

***The air transportation industry is particularly sensitive to changes in economic condition; continued negative economic conditions likely may have a negative impact on our JBT AeroTech segment and our results of operations.***

The air transportation industry in general is particularly sensitive to changes in economic conditions. Unfavorable general economic conditions, such as a constrained credit market, reduced consumer confidence, higher unemployment rates and increased business operating costs, particularly fuel costs, can reduce spending for both passenger travel and decrease demand for cargo air carrier services. Unfavorable economic conditions can also impact our customers' ability to raise pricing to counteract increased fuel, labor, and other costs, making it less likely that they will expend resources on JBT AeroTech equipment as they have in the recent past. Demand for ground support equipment and inbound orders declined during 2009, which we believe may be primarily attributed to unfavorable financial conditions facing airlines and airfreight companies. Therefore, a continued global economic downturn would likely continue to negatively impact our future results of operations in the JBT AeroTech segment in particular.

***Disruptions in the political, regulatory, economic and social conditions of the foreign countries in which we conduct business or fluctuations in currency exchange rates could negatively affect our business, financial condition and results of operations.***

We operate manufacturing facilities in nine countries other than the United States, and our international sales accounted for more than half of our 2009 revenue. Multiple factors relating to our international operations and to particular countries in which we operate or will expand our operations into could have an adverse effect on our financial condition or results of operations. These factors include:

- nationalization and expropriation;
- potentially burdensome taxation;
- increased growth in our international business operations and revenue relative to our domestic operations may result in increasing tax liabilities resulting from repatriation of income generated outside of the United States;

- continuing economic downturns, inflationary and recessionary markets, including capital and equity markets;
- civil unrest, political instability, terrorist attacks and wars;
- seizure of assets;
- trade restrictions, trade protection measures or price controls;
- foreign ownership restrictions;
- import or export licensing requirements;
- restrictions on operations, trade practices, trade partners and investment decisions resulting from domestic and foreign laws and regulations;
- changes in governmental laws and regulations;
- inability to repatriate income or capital; and
- reductions in the availability of qualified personnel.

Because a significant portion of our revenue is denominated in foreign currencies, changes in exchange rates will result in increases or decreases in our costs and earnings and may also affect the book value of our assets located outside the United States and the amount of our stockholders' equity. We prepare our consolidated financial statements in U.S. dollars, but these results may fluctuate due to the fact that a significant portion of our earnings and expenditures are denominated in other currencies. Although we may seek to minimize our currency exposure by engaging in hedging transactions where we deem it appropriate, we cannot assure you that our efforts will be successful. To the extent we sell our systems and services in foreign markets, currency fluctuations may result in our systems and services becoming too expensive for foreign customers.

***Our inability to obtain raw materials, component parts, and/or finished goods in a timely and cost-effective manner from suppliers would adversely affect our ability to manufacture and market our products.***

We purchase raw materials and component parts from suppliers for use in manufacturing our products. We also purchase certain finished goods from suppliers. Changes in our relationships with suppliers or increases in our costs for raw materials, component parts or finished goods we purchase could result in manufacturing interruptions, delays, inefficiencies or our inability to market products. In addition, our profit margins could decrease if prices of purchased raw materials, component parts or finished goods increase and we are unable to pass on those increases to customers.

***The increase in energy or raw material prices may reduce the profitability of our customers, which ultimately could negatively affect our business, financial condition, results of operations and cash flows.***

In recent years, energy prices have hit historically high levels. These increases had a negative trickledown effect on many areas involved in running a business, straining profitability through increased operating costs. Our customers require large amounts of energy to run their businesses, particularly in the air transportation industry. Energy prices can affect the profitability of passenger and cargo air carriers through increased jet and ground support equipment fuel prices. Energy prices also affect food processors through increased energy and utility costs to run the plant, chemical and petroleum based raw materials used in production and fuel costs to run logistics and service fleet vehicles.

Food processors are also dependent upon the cost and supply of raw materials such as feed grains, livestock, produce and dairy products. Recent rises in the cost and limitations in availability of these commodities can negatively affect the profitability of their operations.

A reduction in profitability due to increased energy or raw material prices within our customer base may reduce their future investments in food processing equipment or airport equipment. This reduction in investment may have a material adverse effect on our business, financial condition, results of operations and cash flows.

***Changes in food consumption patterns due to diet trends or economic conditions may negatively affect our business, financial condition, results of operations and cash flows.***

Dietary trends can create demand for protein food products but negatively impact high-carbohydrate foods, or create demand for easy to prepare, transportable meals but negatively impact traditional canned products. Because various food types and packaging can quickly go in and out of style as a function of health, dietary or convenience trends, food processors can be challenged in forecasting the needed capacity and related equipment and services for their food plants. During periods of economic uncertainty, consumer demand for protein products or processed food products may also be negatively impacted by increases in food prices. Shifting consumer demand for protein products or processed foods may have a material adverse effect on our business, financial condition, results of operations and cash flows.

***An outbreak of animal borne diseases (H5N1, BSE or other virus strains affecting poultry or livestock) may negatively affect protein processors.***

An outbreak or pandemic stemming from H5N1 (avian flu) or BSE (mad cow disease) or any other animal related disease strains could reduce the availability of poultry or beef that is processed for the restaurant, food service, wholesale or retail consumer. Should a pandemic break out, eradication of entire regional animal populations could be mandated.

Any limitation on raw material could discourage producers from making additional capital investments in processing equipment, aftermarket products, parts and services. Such a decrease in demand for our products could have a material adverse effect on our business, financial condition, results of operations and cash flows.

***An outbreak of food borne illness or other food safety or quality concerns may negatively affect our business, financial condition, results of operations and cash flows.***

Should an E. coli or other food borne illness cause a recall of meat or produce, the companies supplying those fresh, further processed or canned forms of these products could be severely financially affected. This type of recall, whether voluntary or mandatory, could have broad ranging and long lasting negative effects on growers, packers, retailers, wholesalers and/or restaurants. If a consumer were to become critically ill due to the outbreak, the food provider's reputation and brand could be permanently tarnished. Any affect on the financial viability of our customer base of fresh or processed food providers could seriously affect and reduce our immediate and recurring revenue base.

Our business, financial condition, results of operations and cash flows could be materially adversely affected if consumers were to lose confidence in the safety or quality of certain food products or ingredients. Adverse publicity about these types of concerns, whether or not valid, may discourage consumers from buying processed food products or cause production and delivery disruptions. Any disruption within the food supply chain could have a negative effect on the demand for our food processing machinery and on our financial results.

***Freezes, hurricanes, droughts or other natural disasters may negatively affect our business, financial condition, results of operations and cash flows.***

Should a natural disaster negatively affect the production of growers or farms, the food processing industry may not have the fresh foods necessary to meet consumer demand. The crops of entire groves or fields can be severely impacted by a drought, freeze or hurricane. Should a drought or freeze continue for an extended duration or high category hurricane directly impact a tree crop area, the trees themselves could be permanently damaged. If orchards had to be replanted, the trees may not produce viable product for several years. Since our revenue generation is dependent on a farmer's ability to provide high quality crops to some of our customers, our business, financial condition, results of operations and cash flows could be materially adversely impacted.

***Citrus tree diseases may negatively affect our business, financial condition, results of operations and cash flows.***

The success of our citrus business is directly related to the viability and health of citrus crops. The citrus industries in Florida, Brazil and other countries are facing increased pressure on their harvests and citrus bearing acreage due to citrus canker and greening diseases. These citrus tree diseases are often incurable once a tree has been infested and the end result can be the destruction of the tree.

We realize operating lease revenue based partially upon capacity or throughput that a citrus processor or produce packinghouse produces. Reduced amounts of available fruit for the processed or fresh markets could materially adversely affect our business, financial condition, results of operations and cash flows.

***Our failure to comply with the laws and regulations governing our U.S. government contracts or the loss of production funding of any of our U.S. government contracts could harm our business.***

The federal government is the largest contractor in the United States. Our JBT AeroTech business enters into contracts with the U.S. government, including a long-term contract relating to the sale of our Halvorsen Loader, which is a military air cargo loader, to the U.S. Air Force. As a result we are subject to various laws and regulations that apply to companies doing business with the U.S. government. The laws governing U.S. government contracts differ in several respects from the laws governing private contracts. They are heavily regulated to curb misappropriation of funds and ensure uniform policies and practices across agencies. Their ongoing funding is tied to National Defense Budgets and Procurement Programs that are annually negotiated and approved or disapproved by the U.S. Department of Defense, Executive Branch and the Congress. For example, if there were any shifts in spending priorities or if funding for the U.S. Air Force cargo loader program were reduced or cancelled, the resulting loss of revenue may have a material adverse impact on our JBT AeroTech business. Many U.S. government contracts contain pricing terms and conditions that are not applicable to private contracts. Moreover, U.S. defense contracts, in particular, are unilaterally terminable at the option of the U.S. government with compensation for work completed and costs incurred.

Contracts with the U.S. government are also subject to special laws and regulations, the noncompliance with which may result in various sanctions. Contractors, sometimes without their knowledge, are subject to investigations by the U.S. government initiated in various ways. If, for any reason, we were now or at any time in the future found to be non-compliant to any laws or regulations governing U.S. government contracts, our earnings could be negatively impacted. In addition, any delays of deliverables due to our non-performance would also have a negative impact on these contracts.

***Terrorist attacks and threats, escalation of military activity in response to such attacks or acts of war may negatively affect our business, financial condition, results of operations and cash flows.***

Terrorist attacks and threats, escalation of military activity in response to such attacks or acts of war may negatively affect our business, financial condition, results of operations and cash flows. Any future terrorist attacks against U.S. targets, rumors or threats of war, actual conflicts involving the United States or its allies, or military or trade disruptions affecting our customers or the economy as a whole may materially adversely affect our operations or those of our customers. As a result, there could be delays or losses in transportation and deliveries to our customers, decreased sales of our products and extension of time for payment of accounts receivable from our customers. Strategic targets such as those relating to transportation and food processing may be at greater risk of future terrorist attacks than other targets in the United States. It is possible that any of these occurrences, or a combination of them, could have a material adverse effect on our business, financial condition, results of operations and cash flows.

***Due to the type of contracts we enter into, the cumulative loss of several major contracts may negatively affect our business, financial condition, results of operations and cash flows.***

We often enter into large, project-oriented contracts or long-term equipment leases and service agreements. These agreements may be terminated or breached, or our customers may fail to renew these agreements. If we were to lose several key agreements over a relatively short period of time and if we were to fail to develop alternative business opportunities, we could experience a materially adverse impact on our business, financial condition, results of operations and cash flows.

***We may lose money on fixed-price contracts.***

As is customary for several of the business areas in which we operate, we agree, in some cases, to provide products and services under fixed-price contracts. Under these contracts, we are typically responsible for cost overruns. Our actual costs and any gross profit realized on these fixed-price contracts may vary from the estimated amounts on which these contracts were originally based. There is inherent risk in the estimation process, including significant unforeseen technical and logistical challenges or longer than expected lead times. A fixed-price contract may prohibit our ability to mitigate the impact of unanticipated increases in raw material prices (including the price of steel) through increased pricing. Depending on the size of a project, variations from estimated contract performance could have a materially adverse impact on our business, financial condition, results of operations and cash flows.

***We operate in highly competitive industries, and competitive pressures may adversely affect us.***

Our businesses compete in highly competitive markets where differentiation is based on product features and design, brand recognition, reliability, durability, technology, energy efficiency, breadth of product offerings, price, customer relationships, delivery lead times, serviceability and aftermarket parts and services. We have a number of domestic and international competitors in most of the product lines we offer. Many of our competitors are focused on particular product lines or geographical regions or emphasize their local manufacturing presence or local market knowledge. Some of our competitors have different pricing structures and may be able to deliver their products at lower prices. Although we believe that the performance and price characteristics of our products will provide competitive solutions for our customers' needs, there can be no assurance that our customers will continue to choose our products over products offered by competitors. These competitive pressures could adversely affect our results of operations and financial condition.

***Customer sourcing initiatives may negatively affect new equipment and aftermarket businesses.***

Integration of the supply chain to provide a sustainable competitive advantage has become an objective for many multi-national companies. With continued price pressure from consumers, wholesalers and retailers, manufacturers are focusing their efforts on ways to reduce costs, improve sourcing processes and enhance profitability.

Although these inherently are good practices, it can depersonalize the sales process and result in a shift in focus to short term cost savings as opposed to fully understanding all of the cost components that are associated with capital goods and aftermarket products, parts and services purchases over the lifetime of the investment. If customers implement sourcing initiatives focused solely on immediate cost savings and not on total cost of ownership, our new equipment and aftermarket sales could be negatively affected.

***The emergence of low-cost suppliers in Asia may negatively affect our business, financial condition, results of operations and cash flows.***

Asian equipment manufacturers originally provided low cost and undifferentiated machinery to markets focused on less complex and less expensive solutions. Some of these equipment suppliers are shifting their focus upstream to an emerging domestic middle market and preparing themselves for worldwide competition.

Although these competitors find it difficult to compete in the global arena through innovation or by establishing a strong brand presence, their determination cannot be underestimated and at some point in the future, may pose a threat to our global market positions.

***The solutions we sell are very complex, and we need to rapidly and successfully develop and introduce new solutions in a global, competitive, demanding and changing environment.***

To succeed in the globally competitive food processing and air transportation industries, we must continually develop our product and service offerings. This requires a high level of innovation. In addition, bringing new solutions to the market entails a costly and lengthy process and requires us to accurately anticipate customer needs and technology trends. We must continue to respond to demands and develop leading technologies in the food processing and air transportation industries, or our business, financial condition, results of operations and cash flows may be materially adversely affected.

There can be no assurance that our innovations will be profitable, and if we cannot successfully market and sell both existing and newly developed solutions, our business and operating results could be impacted. Significant investments in unsuccessful research and development efforts could materially adversely affect our business, financial condition and results of operations. If we were to lose our significant technology advantage, our market share and growth could be materially adversely affected. In addition, if we are unable to deliver products, features and functionality as projected, we may be unable to meet our commitments to customers, which could have a materially adverse effect on our reputation and business.

Our business, financial condition, results of operations and cash flows could be materially adversely affected by competing technology. Some of our competitors are large multinational companies that may have greater financial resources than us, and they may be able to devote greater resources to research and development of new systems, services and technologies than we are able to do. Moreover, some of our competitors operate in narrow business areas, allowing them to concentrate their research and development efforts directly on products and services for those areas.

***When we develop new products with higher capacity and more advanced technology, the increased difficulty and complexity associated with producing these products increases the likelihood of reliability, quality or operability problems.***

Despite rigorous testing prior to their release and superior quality processes, newly developed or enhanced products and solutions may have some start up issues which may be found after the products are introduced and shipped. This risk is enhanced when products are first introduced, as well as when we develop products with more advanced technology, since the increased difficulty and complexity associated with producing these products increases the likelihood of reliability, quality or operability problems. The correction and detection of issues may cause delays, lost revenue and incremental costs. While we attempt to remedy errors that we believe would be considered critical by our customers prior to shipment, we may not be able to detect or remedy all such errors.

Our customers who rely on our solutions for business-critical applications are more sensitive to product errors, which could expose us to product liability, performance and warranty claims, as well as harm to our reputation. These and other risks associated with new product and service offerings may have a materially adverse impact on our business, financial condition, results of operations and cash flows.

Product introductions and certain enhancements of existing products by us in future periods may also reduce demand for our existing products or could delay purchases by customers awaiting arrival of our new products. As new or enhanced products are introduced, we must successfully manage the transition from older products.

In the ordinary course of business, we continually evaluate opportunities for new product and service offerings, new markets and new geographic sectors, and development of such opportunities could entail certain business risks which could affect our financial condition.

***If we are unable to develop, preserve and protect our intellectual property assets, our business, financial condition, results of operations and cash flows may be negatively affected.***

As a technology company, our intellectual property portfolio is crucial to our continuing ability to be a leading solutions and services provider to the food processing and air transportation industries. We strive to protect and enhance our proprietary intellectual property rights through patent, copyright, trademark and trade secret laws, as well as through technological safeguards. To the extent we are not successful, our business, financial condition, results of operations and cash flows could be materially adversely impacted. We may be unable to prevent third parties from using our technology without our authorization or independently developing technology that is similar to ours, particularly in those countries where the laws do not protect our proprietary rights as fully as in the United States. With respect to our pending patent applications, we may not be successful in securing patents for these claims, and our competitors may already have applied for patents that, once issued, will prevail over our patent rights or otherwise limit our ability to sell our products.

While we take steps to provide for confidentiality obligations of employees and third parties with whom we do business (including customers, suppliers and strategic partners), there is a risk that such parties will breach such obligations and jeopardize our intellectual property rights. Although we have agreements in place to mitigate this risk in many cases, there can be no assurance that such protections will be sufficient.

We are actively engaged in efforts to protect the value of our intellectual property and to prevent others from infringing our intellectual property rights. However, due to the complex and technical nature of such efforts and the potentially high stakes involved, such enforcement activity can be expensive and time consuming, and there can be no assurance that we will be successful in these efforts.

***Claims by others that we infringe their intellectual property rights could harm our business, financial condition, results of operations and cash flows.***

We have seen a trend towards aggressive enforcement of intellectual property rights as the functionality of products in our industry increasingly overlaps and the volume of issued patents continues to grow. As a result, there is a risk that we could be subject to infringement claims which, regardless of their validity, could:

- Be expensive, time consuming and divert management attention away from normal business operations;
- Require us to pay monetary damages or enter into non-standard royalty and licensing agreements;
- Require us to modify our product sales and development plans; or
- Require us to satisfy indemnification obligations to our customers.

Regardless of whether these claims have any merit, they can be burdensome to defend or settle and can harm our business and reputation.

***Our information systems, computer equipment and information databases are critical to our business operations, and any damage or disruptions could negatively affect our business, financial condition, results of operations and cash flows.***

Our operations are dependent on our ability to protect our computer equipment and the information stored in our databases from damage by, among other things, earthquake, fire, natural disaster, power loss, telecommunications failures, unauthorized intrusions and other catastrophic events. A part of our operations is based in an area of California that has experienced power outages and earthquakes, while another part of our operations is based in an area of Florida that has experienced power outages and hurricanes. Despite our best efforts at planning for such contingencies, catastrophic events of this nature may still result in system failures and other interruptions in our operations, which could have a material adverse effect on our business, financial condition, results of operations and cash flows.

In addition, it is periodically necessary to replace, upgrade or modify our internal information systems. If we are unable to do this in a timely and cost-effective manner, especially in light of demands on our information technology resources, our ability to capture and process financial transactions and therefore our business, financial condition, results of operations and cash flows may be materially adversely impacted.

***Inadequate internal controls and accounting practices could lead to errors, which could negatively impact our business, financial condition, results of operations and cash flows.***

We have internal controls and management oversight systems in place, however, we may not be able to prevent or detect misstatements in our reported financial statements due to system errors, the potential for human error and unauthorized actions of employees or contractors, inadequacy of controls, temporary lapses in controls due to shortfalls in transition planning and oversight of resource contracts and other factors. In addition, due to their inherent limitations, such controls may not prevent or detect misstatements in our reported financial results as required under SEC and New York Stock Exchange (NYSE) rules, which could increase our operating costs or impair our ability to operate our business. Controls may also become inadequate due to changes in circumstances, and it is necessary to replace, upgrade or modify our internal information systems from time to time. If we are unable to implement these changes in a timely and cost-effective manner, our ability to capture and process financial transactions and support our customers as required may be materially adversely impacted and could harm our business, financial condition, results of operations and cash flows.

***We may supplement our internal growth through strategic combinations, and our success depends on our ability to successfully integrate, operate and manage these acquired businesses and assets.***

We may supplement our internal growth through strategic combinations, asset purchases and other transactions that complement or expand our existing businesses. Each of these transactions involves a number of risks, including:

- The diversion of our management's attention from our existing businesses to integrating the operations and personnel of the acquired or combined business;
- Possible material adverse effects on business, financial condition, results of operations and cash flows during the integration process; and
- Our possible inability to achieve the intended objectives of the transaction.

We may hire additional employees in connection with these acquisitions. We may not be able to successfully integrate all of the newly hired employees, or profitably integrate, operate, maintain and manage our newly acquired operations in a competitive environment. We may not be able to maintain uniform standards, controls, procedures and policies, and this may lead to operational inefficiencies.

We may seek to finance an acquisition through borrowings or through the issuance of new debt or equity securities. If we make a relatively large acquisition, we could deplete a substantial portion of our financial resources to the possible detriment of our other operations. Any future acquisitions could also dilute the equity interests of our stockholders, require us to write off assets for accounting purposes or create other undesirable accounting results, such as significant expenses for amortization or impairment of goodwill or other intangible assets.

***Loss of our key management and other personnel could impact our business.***

We depend on our senior executive officers and other key personnel. The loss of any of these officers or key personnel could materially adversely affect our business, financial condition, results of operations and cash flows. In addition, competition for skilled and non-skilled employees among companies that rely heavily on engineering, technology and manufacturing is intense, and the loss of skilled or non-skilled employees or an inability to attract, retain and motivate additional skilled and non-skilled employees required for the operation

and expansion of our business could hinder our ability to conduct research activities successfully, develop new products and services and meet our customers' requirements.

***The industries in which we operate expose us to potential liabilities arising out of the installation or use of our systems that could negatively affect our business, financial condition, results of operations and cash flows.***

Our businesses supply equipment and systems for use in food processing as well as equipment, systems and services used in airports all over the world, which creates potential exposure for us to liability for personal injury, wrongful death, product liability, commercial claims, property damage, pollution and other environmental damages. Although we have obtained business and related risk insurance, we cannot assure you that our insurance will be adequate to cover all potential liabilities. Further, we cannot assure you that insurance will generally be available in the future or, if available, that premiums to obtain such insurance will be commercially justifiable. If we incur substantial liability and the damages are not covered by insurance or are in excess of policy limits, or if we were to incur liability at a time when we are not able to obtain liability insurance, our business, financial condition, results of operations and cash flows could be materially adversely affected.

***Environmental protection initiatives may negatively impact the profitability of our business.***

Global initiatives to protect and steward the environment have moved to center stage. From global warming and climate change to urban sprawl and resource depletion, corporations and consumers are becoming more aware and concerned about the impact of human activity on the environment. Comprehensive global and national greenhouse gas reduction programs have been proposed and are being discussed within legislatures, boardrooms and households. The ultimate costs, implementation and success of such broad reaching programs will be dependent on the precise emissions targets, the timing for the reductions and the means of implementation.

Pressures to reduce the footprint of carbon emissions impact the air transportation and manufacturing sectors. Airports, airlines and air cargo providers are continually looking for new ways to become more energy efficient and reduce pollutants. Manufacturing plants are seeking means to reduce their heat-trapping emissions and minimize their energy and water usage. All of the initiatives come at a cost both to our customers' operations as well as to our operating costs and therefore may materially adversely impact our business, financial condition, results of operations and cash flows.

***Our operations and industries are subject to a variety of U.S. and international laws, which laws can change. We therefore face uncertainties with regard to lawsuits, regulations and other related matters.***

In the normal course of business, we are subject to proceedings, lawsuits, claims and other matters, including those that relate to the environment, health and safety, employee benefits, export compliance, intellectual property, product liability, tax matters and regulatory compliance. For example, we are subject to changes in foreign laws and regulations that may encourage or require us to hire local contractors or require foreign contractors to employ citizens of, or purchase supplies from, a particular non-U.S. jurisdiction. In addition, environmental laws and regulations affect the systems and services we design, market and sell, as well as the facilities where we manufacture our systems. We are required to invest financial and managerial resources to comply with environmental laws and regulations and anticipate that we will continue to be required to do so in the future.

There is an increased focus by the SEC, and Department of Justice on enforcement of the Foreign Corrupt Practices Act (the "FCPA"). Given the breadth and scope of our international operations, we may not be able to detect or prevent improper or unlawful conduct by our international partners and employees, despite our ethics, governance and compliance standards, which could put us at risk regarding possible violations of laws, including the FCPA.

Considerable management time and resources may be spent to understand and comply with changing laws, regulations and standards relating to corporate governance, public disclosure (including the Sarbanes-Oxley Act of 2002), SEC regulations and the rules of the New York Stock Exchange where our shares are listed. Although

we do not believe that any recent regulatory and legal initiatives will result in significant changes to our internal practices or our operations, rapid changes in accounting standards, taxation requirements, and federal securities laws and regulations, among others, may substantially increase costs to our organization and could materially adversely impact our business, financial condition, results of operations and cash flows.

***Unfavorable tax law changes and tax authority rulings may adversely affect results.***

We are subject to income taxes in the United States and in various foreign jurisdictions. Domestic and international tax liabilities are subject to the allocation of income among various tax jurisdictions. Our effective tax rate could be adversely affected by changes in the mix of earnings among countries with differing statutory tax rates, changes in the valuation allowance of deferred tax assets or tax laws. The amount of income taxes and other taxes are subject to ongoing audits by U.S. federal, state and local tax authorities and by non-U.S. authorities. If these audits result in assessments different from amounts we record, future financial results may include unfavorable tax adjustments.

***The market price of our Common Stock may be subject to significant volatility.***

The market price of our Common Stock may be highly volatile because of a number of factors, including the following:

- actual or anticipated fluctuations in our operating results;
- changes in expectations as to our future financial performance, including financial estimates by securities analysts and investors;
- transactions related to complimentary technology, technology rights, product lines or businesses;
- announcements by us or our competitors of new products or significant contracts, acquisitions, joint ventures or capital commitments;
- changes in interest rates;
- additions or departures of key personnel; and
- future sales or issuances of our Common Stock.
- actual or anticipated fluctuations in our operating results;
- changes in expectations as to our future financial performance, including financial estimates by securities analysts and investors;
- the operating performance and stock price of other companies in our industries;
- announcements by us or our competitors of new products or significant contracts, acquisitions, joint ventures or capital commitments;
- changes in interest rates;
- additions or departures of key personnel; and
- future sales or issuances of our Common Stock.

***Our existing financing agreements include restrictive and financial covenants.***

Certain of our loan agreements require us to comply with various restrictive covenants and some contain financial covenants that require us to comply with specified financial ratios and tests. Our failure to meet these covenants could result in default under these loan agreements and would result in a cross-default under other loan agreements. In the event of a default and our inability to obtain a waiver of the default, all amounts outstanding under loan agreements could be declared immediately due and payable. Our failure to comply with these covenants could adversely affect our results of operations and financial condition.

***Significant changes in actual investment return on pension assets, discount rates, and other factors could affect our results of operations, equity, and pension contributions in future periods.***

Our results of operations may be positively or negatively affected by the amount of income or expense we record for our defined benefit pension plans. U.S. generally accepted accounting principles (GAAP) require that we calculate income or expense for the plans using actuarial valuations. These valuations reflect assumptions about financial market and other economic conditions, which may change based on changes in key economic indicators. The most significant year-end assumptions we used to estimate pension income or expense are the discount rate and the expected long-term rate of return on plans assets. In addition, we are required to make an annual measurement of plan assets and liabilities, which may result in a significant change to equity through a reduction or increase to accumulated gains (losses)—net, benefit plans. At the end of 2009, the projected benefit obligation of our pension plans was \$250.7 million and assets were \$178.8 million. For a discussion regarding how our financial statements can be affected by pension plan accounting policies, see Critical Accounting Estimates – Pension Assumptions in Part II, Item 7. “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and Note 9 to the consolidated financial statements in Part II, Item 8. “Financial Statements and Supplementary Data” of this Form 10-K Report. Although GAAP expense and pension funding contributions are not directly related, key economic factors that affect GAAP expense would also likely affect the amount of cash we would contribute to pension plans as required under the Employee Retirement Income Security Act (ERISA).

***We could be liable to FMC Technologies for adverse tax consequences resulting from certain change-in-control transactions and therefore could be prevented from engaging in strategic or capital raising transactions.***

FMC Technologies could recognize a taxable gain if the spin-off is determined to be part of a plan or series of related transactions pursuant to which one or more persons acquire, directly or indirectly, stock representing a 50% or greater interest in either FMC Technologies or JBT Corporation. Under the Code, any acquisitions of FMC Technologies or JBT Corporation within the four-year period beginning two years before the date of the spin-off are presumed to be part of such a plan. Regulations issued by the IRS, however, provide mitigating rules in many circumstances. Nonetheless, a merger, recapitalization or acquisition, or issuance or redemption of our common stock could, in some circumstances, be counted toward the 50% change of ownership threshold. The tax sharing agreement between FMC Technologies and us precludes us from engaging in some of these transactions unless we first obtain a tax opinion acceptable to FMC Technologies or an IRS ruling to the effect that such transactions will not result in additional taxes. The tax sharing agreement further requires us to indemnify FMC Technologies for any resulting taxes owed by FMC Technologies regardless of whether we first obtain such opinion or ruling. As a result, we may be unable to engage in strategic or capital raising transactions that stockholders might consider favorable or to structure potential transactions in the manner most favorable to us.

***Our corporate governance documents, our rights plan and Delaware law may delay or discourage takeovers and business combinations that our stockholders might consider in their best interests.***

Provisions in our amended and restated certificate of incorporation and by-laws may make it difficult and expensive for a third-party to pursue a tender offer, change-in-control or takeover attempt that is opposed by our management and Board of Directors. These provisions include, among others:

- A Board that is divided into three classes with staggered terms;
- Limitations on the right of stockholders to remove directors;
- The right of our Board to issue preferred stock without stockholder approval;
- Inability of our stockholders to act by written consent; and
- Rules regarding how stockholders may present proposals or nominate directors at stockholders meetings.

Public stockholders who might desire to participate in this type of transaction may not have an opportunity to do so. These anti-takeover provisions could substantially impede the ability of public stockholders to benefit from a change-in-control or a change in our management or Board and, as a result, may adversely affect the marketability and market price of our common stock.

In addition, we have adopted a stockholder rights plan intended to deter hostile or coercive attempts to acquire us. Under the plan, if any person or group acquires, or begins a tender or exchange offer that could result in such person acquiring 15% or more of our common stock, without approval of our Board under specified circumstances, our other stockholders will have the right to purchase shares of our common stock, or shares of the acquiring company, at a substantial discount to the public market price. Therefore, the rights will cause substantial dilution to a person or group that attempts to acquire us on terms not approved by our Board, except pursuant to any offer conditioned on a substantial number of rights being acquired.

We are also subject to the provisions of Delaware law described below regarding business combinations with interested stockholders. Section 203 of the Delaware General Corporation Law applies to a broad range of business combinations between a Delaware corporation and an interested stockholder. The Delaware law definition of “business combination” includes mergers, sales of assets, issuances of voting stock and certain other transactions. An “interested stockholder” is defined as any person who owns, directly or indirectly, 15% or more of the outstanding voting stock of a corporation.

Section 203 prohibits a corporation from engaging in a business combination with an interested stockholder for a period of three years following the date on which the stockholder became an interested stockholder, unless:

- The Board approved the business combination before the stockholder became an interested stockholder, or the Board approved the transaction that resulted in the stockholder becoming an interested stockholder;
- Upon completion of the transaction which resulted in the stockholder becoming an interested stockholder, such stockholder owned at least 85% of the voting stock outstanding when the transaction began other than shares held by directors who are also officers and other than shares held by certain employee stock plans; or
- The Board approved the business combination after the stockholder became an interested stockholder and the business combination was approved at a meeting by at least two-thirds of the outstanding voting stock not owned by such stockholder.

Although we believe these provisions protect our stockholders from coercive or otherwise unfair takeover tactics and thereby provide for an opportunity to receive a higher bid by requiring potential acquirers to negotiate with our Board of Directors, these provisions apply even if the offer may be considered beneficial by some stockholders.

#### **ITEM 1B. UNRESOLVED STAFF COMMENTS**

None.

## ITEM 2. PROPERTIES

We lease executive offices totaling approximately 18,000 square feet in Chicago, Illinois. We believe that our properties and facilities meet our current operating requirements and are in good operating condition and that each of our significant manufacturing facilities is operating at a level consistent with the industries in which we operate. The following are significant production facilities for our JBT FoodTech operations:

<u>LOCATION</u>	<u>SQUARE FEET</u>	<u>LEASED OR OWNED</u>
<b>United States:</b>		
Madera, California .....	250,000	Owned
Lakeland, Florida .....	225,000	Owned
Sandusky, Ohio .....	140,000	Owned
<b>International:</b>		
St. Niklaas, Belgium .....	289,000	Owned
Helsingborg, Sweden .....	227,000	Owned/Leased
Araraquara, Brazil .....	125,000	Owned
Parma, Italy .....	72,000	Owned
Ningbo, China .....	60,000	Leased
Edinburgh, Scotland .....	41,000	Leased
Cape Town, South Africa .....	38,000	Leased

The significant production properties for our JBT AeroTech operations are listed below:

<u>LOCATION</u>	<u>SQUARE FEET</u>	<u>LEASED OR OWNED</u>
<b>United States:</b>		
Orlando, Florida .....	253,000	Owned
Ogden, Utah .....	220,000	Owned/Leased
Chalfont, Pennsylvania .....	67,000	Leased
<b>International:</b>		
Madrid, Spain .....	258,000	Owned
Juarez, Mexico .....	33,000	Leased
Leicestershire, UK .....	15,000	Leased

## ITEM 3. LEGAL PROCEEDINGS

Pursuant to the Separation and Distribution Agreement we entered into with FMC Technologies, as of the time of our separation from FMC Technologies, we have assumed liabilities related to specified legal proceedings arising from our business prior to separation. Although FMC Technologies may remain the named defendant in certain of these proceedings, we will manage the litigation and are required to indemnify FMC Technologies for costs, expenses and judgments arising from this existing litigation. We do not believe that any existing litigation we have assumed will have a material effect on our results of operations, financial condition or liquidity.

We are involved in other legal proceedings arising in the ordinary course of business. Although the results of litigation cannot be predicted with certainty, we do not believe that the resolution of the proceedings that we are involved in, either individually or taken as a whole, will have a material adverse effect on our business, results of operations, cash flows or financial condition.

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matters were submitted to a vote of security holders during the fourth quarter of fiscal year 2009.

**PART II**

**ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS**

**Market Information**

Our common stock is listed on the New York Stock Exchange under the symbol JBT. Market information with respect to the high and low sales prices for our common stock for each fiscal quarter of 2009 and the third and fourth fiscal quarters of 2008 are contained in Note 18 to our consolidated financial statements on page 83.

As of February 28, 2010, there were 4,113 holders of record of JBT Corporation's common stock.

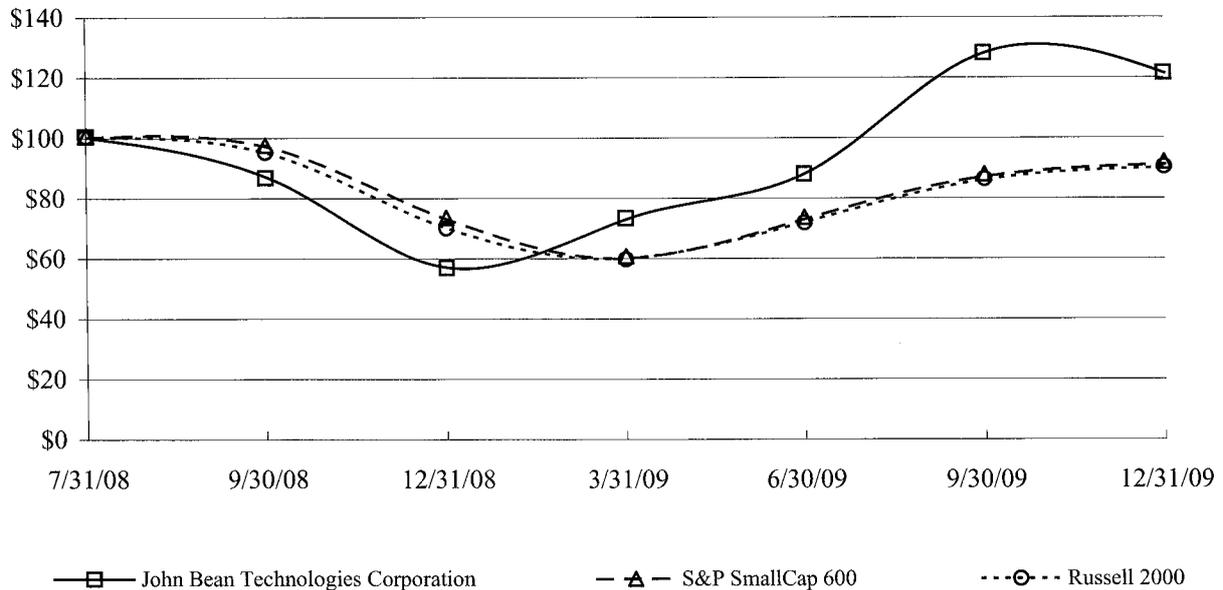
**Dividends**

Since becoming a standalone public company in the third quarter of 2008, we have paid a quarterly cash dividend of \$0.07 per common share. We expect to continue our policy of paying regular cash dividends, although there is no assurance as to future dividends because they are subject to Board of Directors approval and depend on future earnings, financial condition, capital requirements, financial covenants, industry practice and other factors our Board deems relevant.

**Performance Graph**

The following performance graph compares the cumulative total return on our common stock with the cumulative total return of the following indices: (i) the S&P SmallCap 600 Stock Index and (ii) the Russell 2000 Index. These indices are included for comparative purposes only and do not necessarily reflect management's opinion that such indices are an appropriate measure of the relative performance of the stock involved, and are not intended to forecast or be indicative of possible future performance of the common stock.

**CUMULATIVE TOTAL RETURN**  
Based upon an initial investment of \$100 on July 31, 2008  
with dividends reinvested



	7/31/08	9/30/08	12/31/08	3/31/09	6/30/09	9/30/09	12/31/09
<b>John Bean Technologies Corporation</b> .....	\$100	\$87	\$57	\$73	\$88	\$128	\$121
<b>S&amp;P Smallcap 600</b> .....	\$100	\$97	\$73	\$60	\$73	\$ 87	\$ 91
<b>Russell 2000</b> .....	\$100	\$95	\$70	\$60	\$72	\$ 86	\$ 90

In accordance with SEC rules, the information contained in the Stock Performance Graph above, shall not be deemed to be “soliciting material,” or to be “filed” with the SEC or subject to the SEC’s Regulation 14A or 14C, other than as provided under Item 201(e) of Regulation S-K, or to the liabilities of Section 18 of the Securities Exchange Act of 1934, as amended, except to the extent that the Company specifically requests that the information be treated as soliciting material or specifically incorporates it by reference into a document filed under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended.

#### **ITEM 6. SELECTED FINANCIAL DATA**

The following table presents selected financial and other data about us for the most recent five fiscal years. The data have been derived from our consolidated and combined financial statements using the historical results of operations and bases of the assets and liabilities of our businesses and give effect to allocations of expenses from FMC Technologies, our former parent. For periods prior to the Separation, the historical combined statement of income data set forth below do not reflect changes that occurred in the operations and funding of our company as a result of our spin-off from FMC Technologies. The historical consolidated balance sheet data set forth below reflects the assets and liabilities that existed as of the dates and the periods presented.

The selected financial data should be read in conjunction with, and are qualified by reference to, Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations. The income statement and cash flow data for each of the three years in the period ended December 31, 2009 and the balance sheet data as of December 31, 2009 and 2008 are derived from our audited financial statements included elsewhere in this report, and should be read in conjunction with those financial statements and the accompanying notes. The balance sheet data as of December 31, 2007 and 2006 and the income statement and cash flow data for the years ended December 31, 2006 and 2005 were derived from audited financial statements that are not presented in this report. The balance sheet data as of December 31, 2005 were derived from unaudited financial statements.



## **ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **Executive Overview**

We are a global technology solutions provider for the food processing and air transportation industries. We design, manufacture, test and service technologically sophisticated systems and products for customers through our JBT FoodTech and JBT AeroTech segments. We have established a large installed base of food processing equipment as well as airport equipment and have built a strong global presence with manufacturing, sourcing, sales and service organizations located on six continents to support equipment that has been delivered to more than 100 countries.

We have developed close working relationships with our customers, which we believe enhances our competitive advantage, strengthens our market position and improves our results. We serve customers from around the world. During 2009, more than half of our total sales were to locations outside of the United States. We evaluate international markets and pursue opportunities that fit our technological capabilities and strategies.

The food processing and air transportation industries in which we operate are susceptible to significant changes in the strength of the global or regional economies. This impacts the economic health of companies who make capital commitments for our products and services. We focus on economic and industry-specific drivers and key risk factors affecting each of our businesses as we formulate our strategic plans and make decisions related to allocating capital and human resources. These factors include risks associated with the global economic outlook, product obsolescence, and the competitive environment. Our operations have historically achieved positive results. However, due to the continued challenging economic environment we have seen a decrease in demand for some of our products, such as our JBT AeroTech's ground support equipment. Continued weak demand for these products in future periods may result in impairment of goodwill and/or long-lived assets. As of December 31, 2009, we believe that goodwill and long-lived assets are not impaired, although we continue to monitor the results of our business units, especially Ground Support Equipment.

As part of our core mission of being a leading supplier of customized solutions to the food processing and air transportation industries, we address these business related risks through our focus on four critical strategies of extending our technology leadership; leveraging our installed base; capturing international growth opportunities; and growing through acquisitions.

As we evaluate our operating results, we consider performance indicators like segment revenue and operating profit in addition to the level of inbound orders and order backlog.

### **Separation from FMC Technologies**

Prior to July 31, 2008, we were a wholly-owned subsidiary of FMC Technologies. On July 31, 2008, FMC Technologies was separated into two independent publicly-traded companies through the distribution of 100% of its ownership of JBT Corporation, containing the FoodTech and Airport Systems businesses, to its shareholders (the "Separation").

Our capital structure and financial condition significantly changed at the date of the Separation. The financial statements prior to the Separation do not reflect the debt or interest expense JBT Corporation might have incurred if we were a stand-alone company.

## CONSOLIDATED AND COMBINED RESULTS OF OPERATIONS

(\$ in millions)	Year Ended December 31,			Change	
	2009	2008	2007	2009 vs. 2008	2008 vs. 2007
	2009	2008	2007	2008	2007
<b>Revenue:</b>					
Product revenue .....	\$720.3	\$ 900.8	\$864.6	\$(180.5)	\$36.2
Service revenue .....	121.3	127.3	113.4	(6.0)	13.9
Total revenue .....	841.6	1,028.1	978.0	(186.5)	50.1
<b>Costs and expenses:</b>					
Cost of products .....	534.0	683.9	657.4	(149.9)	26.5
Cost of services .....	87.2	92.4	83.4	(5.2)	9.0
Selling, general and administrative expense .....	147.8	152.9	153.8	(5.1)	(0.9)
Research and development expense .....	17.1	22.0	18.7	(4.9)	3.3
Total costs and expenses .....	786.1	951.2	913.3	(165.1)	37.9
Other income (expense), net .....	2.2	(6.6)	(3.6)	8.8	(3.0)
Net interest (expense) income .....	(8.8)	(3.8)	0.5	(5.0)	(4.3)
<b>Income from continuing operations before income taxes</b> .....	48.9	66.5	61.6	(17.6)	4.9
Provision for income taxes .....	16.1	22.4	21.5	(6.3)	0.9
<b>Income from continuing operations</b> .....	32.8	44.1	40.1	(11.3)	4.0
Income (loss) from discontinued operations, net of income taxes .....	—	0.1	(3.7)	(0.1)	3.8
<b>Net income</b> .....	<u>\$ 32.8</u>	<u>\$ 44.2</u>	<u>\$ 36.4</u>	<u>\$ (11.4)</u>	<u>\$ 7.8</u>

### *2009 Compared with 2008*

Our total revenue decreased \$186.5 million (approximately 18%) in the twelve months ended December 31, 2009 compared to 2008. Both of our segments were affected by the continued challenging industry and economic conditions. JBT AeroTech revenue decreased by \$126.2 million, primarily due to a decline in sales volume of our ground support equipment. Excluding the unfavorable impact of foreign currency translation of \$18.2 million, JBT FoodTech revenue decreased by \$50.0 million, primarily due to a decline in sales volume of our freezing and chilling products and protein processing products in Europe and Latin America. Additionally, gains on foreign currency transactions primarily related to derivative instruments resulted in \$8.0 million of higher revenue.

Cost of sales was \$155.1 million lower in the twelve months ended December 31, 2009 compared to 2008, while gross profit (revenue less cost of sales) decreased by \$31.4 million in the same period. The decrease in gross profit was driven by lower sales volume, resulting in \$42.1 million of lower gross profit, and unfavorable impact of foreign currency translation, resulting in \$10.4 million of lower gross profit. However, the decrease in gross profit was partially offset by improved profit margins due to a higher proportion of revenue from aftermarket parts and services along with product margin improvement in some of JBT AeroTech's products, resulting in \$13.0 million of incremental gross profit, despite \$3.9 million of costs we incurred in 2009 related to our cost reduction programs. Additionally, gains on foreign currency transactions primarily related to derivative instruments resulted in \$8.1 million of incremental gross profit.

Selling, general and administrative and research and development expenses were \$10.0 million lower in the twelve months ended December 31, 2009 compared to 2008. The reduction was driven by lower selling costs due to a decrease in sales volume and a reduction in staffing levels in our operations as a result of cost reduction programs.

Other income, net was \$2.2 million in the twelve months ended December 31, 2009 compared to other expense, net of \$6.6 million in 2008. Other income, net in 2009 was comprised of \$1.7 million of gains on investments in our non-qualified deferred compensation plan and \$0.5 million of foreign currency gains. Other expense, net in 2008 was comprised primarily of \$3.2 million of losses on investments in our non-qualified deferred compensation plan and \$3.3 million of losses on foreign currency transactions mostly allocated to us from our former parent.

Net interest expense of \$8.8 million represents an increase of \$5.0 million in the twelve months ended December 31, 2009 compared to 2008. The expense in 2009 reflects the interest expense on the senior unsecured notes we issued and the credit facility we entered into in July 2008 in connection with the Separation. The expense in 2008 reflects interest expense on the senior unsecured notes and the credit facility for only the period after the Separation, as we did not have significant amounts of debt outstanding prior to the Separation.

Income tax expense for the year ended December 31, 2009 resulted in an effective income tax rate of 32.9%, compared to an effective rate of 33.7% for 2008. The decrease in the effective tax rate was driven by a reversal of \$1.1 million valuation allowance on deferred tax assets related to one of our foreign operations.

### ***2008 Compared with 2007***

Our total revenue increased \$50.1 million (approximately 5%) in the twelve months ended December 31, 2008 compared to 2007. Higher levels of air traffic in 2007 drove high demand for JBT AeroTech equipment resulting in a strong backlog at the end of 2007. Increased sales of gate equipment to airlines and airport authorities and ground support equipment to airfreight and ground handling companies contributed approximately \$44.9 million in incremental product revenue. However, the downturn in the economic environment had a negative impact on sales of our food processing equipment, resulting in a decrease in revenue of \$24.9 million. Lower sales of food processing equipment were primarily due to lower demand for freezing and protein processing equipment from meat, dairy and other ready-to-eat meal processors, particularly in North America. Our service revenue increased by \$13.9 million in the twelve months ended December 31, 2008 compared to 2007. We executed new contracts with major U.S. airport authorities and expanded services and the amount of aftermarket products and parts we provide to our large base of freezing and protein processing customers. Favorable changes in foreign currency exchange rates contributed approximately \$15.5 million in increased revenue.

Although cost of sales were higher in the twelve months ended December 31, 2008 compared to 2007, gross profit (revenue less cost of sales) increased by \$14.6 million, as gross profit margins improved slightly from 24.3% in 2007 to 24.5% in 2008.

Selling, general and administrative expenses were \$0.9 million lower in the twelve months ended December 31, 2008 compared to 2007. Excluding the unfavorable impact of foreign currency translation, selling, general and administrative expenses decreased by \$3.6 million. We were able to better leverage selling, general and administrative expenses as selling, general and administrative expenses decreased as a percentage of revenue from 15.7% in 2007 to 14.9% in 2008.

Other income (expense), net, reflects primarily gains and losses related to foreign currency transactions and gains and losses on investments in our non-qualified deferred compensation plan. In the twelve months ended December 31, 2008, we had a loss of \$3.2 million on the investments. The remaining increase in other expense, net in 2008 compared to 2007 was driven primarily by the strengthening of the U.S. dollar.

Net interest expense was \$3.8 million in 2008 compared to net interest income of \$0.5 million in 2007. The expense in 2008 reflects five months of interest expense on senior unsecured notes we issued and the credit facility we entered into in connection with the Separation. We did not have significant amounts of debt outstanding in the periods prior to the Separation.

Income tax expense for the year ended December 31, 2008 resulted in an effective income tax rate of 33.7%, compared to an effective rate of 34.9% for 2007. The decrease in the effective tax rate was primarily attributable to the geographical mix of earnings in lower taxed jurisdictions.

### ***Discontinued Operations***

We have reported two businesses within discontinued operations, one of which was sold in 2007 for a gain, net of tax, of \$3.1 million. Offsetting this gain were operating losses of \$7.3 million, including restructuring expenses and asset valuation provisions of \$4.5 million from a second discontinued business which ceased operations in the first quarter of 2008.

### **Changes in Retirement Benefits**

In September 2009, we amended the retirement benefits offered to our employees in an attempt to reduce the future financial risk of our defined benefit pension plans and provide a competitive and sustainable retirement program that allows us to successfully attract and retain a skilled workforce. Effective January 1, 2010, we discontinued future benefit accruals for active non-union participants in our domestic defined benefit pension plans as of December 31, 2009 and froze future participation in our domestic defined benefit pension plans by non-union employees. Additionally, effective January 1, 2010, we enhanced our defined contribution savings plans by adding a 3% company non-elective contribution with immediate vesting to all eligible non-union employees in addition to the current company match (of up to 5%) that vests over time.

As a result of the amendments to our domestic defined benefit pension plans, we recognized a curtailment gain of \$0.8 million to recognize all previously unrecognized prior service benefits. Additionally, as a result of discontinuing future benefit accruals for active non-union employees, our projected benefit obligation was reduced by \$25.6 million.

### **Outlook**

We anticipate improved market conditions for many of our product lines in 2010. However, smaller projects and longer project lead-times have limited our visibility into 2010.

We expect the cost of our retirement benefits to decrease by \$6.2 million in 2010, primarily as a result of the changes we made in our retirement benefits. Our full year effective tax rate for 2010 is expected to be approximately 33% to 35%.

## OPERATING RESULTS OF BUSINESS SEGMENTS

	Year Ended December 31,			Change	
	2009	2008	2007	2009 vs. 2008	2008 vs. 2007
(\$ in millions)					
<b>Revenue</b>					
JBT FoodTech .....	\$515.8	\$ 584.0	\$594.1	\$ (68.2)	\$(10.1)
JBT AeroTech .....	320.7	446.9	386.0	(126.2)	60.9
Other revenue and intercompany eliminations .....	5.1	(2.8)	(2.1)	7.9	(0.7)
Total revenue .....	<u>\$841.6</u>	<u>\$1,028.1</u>	<u>\$978.0</u>	<u>\$(186.5)</u>	<u>\$ 50.1</u>
<b>Income before income taxes</b>					
Segment operating profit:					
JBT FoodTech .....	\$ 50.7	\$ 60.2	\$ 55.0	\$ (9.5)	\$ 5.2
JBT AeroTech .....	25.0	38.5	32.4	(13.5)	6.1
Total segment operating profit .....	75.7	98.7	87.4	(23.0)	11.3
Corporate items:					
Corporate expense .....	(15.4)	(15.0)	(11.3)	(0.4)	(3.7)
Other expense, net .....	(2.6)	(13.4)	(15.0)	10.8	1.6
Net interest (expense) income .....	(8.8)	(3.8)	0.5	(5.0)	(4.3)
Total corporate items .....	(26.8)	(32.2)	(25.8)	5.4	(6.4)
<b>Income from continuing operations before income taxes</b> .....	48.9	66.5	61.6	(17.6)	4.9
Provision for income taxes .....	16.1	22.4	21.5	(6.3)	0.9
<b>Income from continuing operations</b> .....	32.8	44.1	40.1	(11.3)	4.0
(Loss) income from discontinued operations, net of income taxes .....	—	0.1	(3.7)	(0.1)	3.8
<b>Net income</b> .....	<u>\$ 32.8</u>	<u>\$ 44.2</u>	<u>\$ 36.4</u>	<u>\$ (11.4)</u>	<u>\$ 7.8</u>

Segment operating profit is defined as total segment revenue less segment operating expenses. The following items have been excluded in computing segment operating profit: corporate staff expense, foreign currency related gains and losses, LIFO provisions, certain employee benefit expenses, interest income and expense and income taxes.

### JBT FoodTech

#### *2009 Compared with 2008*

JBT FoodTech's revenue of \$515.8 million represented a decrease of \$68.2 million in the twelve months ended December 31, 2009 compared to 2008. Continued challenging economic conditions in Europe and Latin America affected sales of our JBT FoodTech products. Sales of our freezing and chilling products and protein processing products declined in Europe by \$29.5 million and in Latin America by \$31.0 million. However, sales of our freezing and chilling products and protein processing products in Asia increased by \$7.8 million. Sales of our freezing and chilling products and protein processing products in North America increased by \$8.0 million in the ready meals market and by \$5.6 million in the poultry market driven by shipments of large orders in 2009, however these increases were offset by lower sales in the meat and other markets. Sales of our in-container and fruit processing product lines improved slightly compared to the prior year period due to completion of large projects. Unfavorable impact of foreign currency translation resulted in \$18.2 million of lower revenue. The remaining difference was primarily due to favorable impact of foreign currency transactions.

JBT FoodTech's operating profit of \$50.7 million represented a decrease of \$9.5 million in the twelve months ended December 31, 2009 compared to 2008. Lower sales volume resulted in \$15.6 million of lower profits. However, profit margins improved due to a higher proportion of revenue from aftermarket parts and services resulting in \$1.9 million of incremental profits, despite \$1.5 million of restructuring charges. Research and development costs decreased by \$2.8 million while general and administrative costs decreased by \$1.9 million primarily due to a cost reduction program we implemented in the first quarter of 2009. Selling costs decreased by \$0.9 million primarily due to lower sales volume. The remaining difference was primarily due to an unfavorable impact of foreign currency translation.

#### ***2008 Compared with 2007***

JBT FoodTech's revenue decreased by \$10.1 million in the twelve months ended December 31, 2008 compared to 2007. Excluding the favorable impact of foreign currency translation, revenue decreased by \$24.9 million. The downturn in the economic environment in North America affected the demand for our freezing and protein processing equipment resulting in a decrease of \$31.4 million in sales to customers in all food markets except the poultry market, where sales increased by \$9.0 million. Increased demand for our freezing and protein processing equipment in Europe partially offset the decrease in North America and contributed \$10.0 million in incremental revenue. Lower demand for our tomato and fruit processing equipment resulted in a decrease in revenue of \$11.4 million, which was partially offset by \$7.7 million of incremental revenue due to higher demand for our citrus processing equipment. Lower demand for our in-container food processing equipment resulted in a decrease in revenue of \$9.6 million.

JBT FoodTech's operating profit increased by \$5.2 million in the twelve months ended December 31, 2008 compared to 2007. Improved gross profit margins contributed \$6.9 million in higher profits as we provided more aftermarket products, parts and services, which were partially offset by \$5.1 million due to a decrease in equipment sales. Additionally, a decrease of \$3.2 million in selling, general and administrative expenses was partially offset by an increase of \$1.0 million in research and development costs. Foreign currency translation of revenue and operating expenses had a favorable impact of \$1.1 million.

#### **JBT AeroTech**

##### ***2009 Compared with 2008***

JBT AeroTech's revenue of \$320.7 million represented a decrease of \$126.2 million in the twelve months ended December 31, 2009 compared to 2008. Continued weak demand for our ground support equipment due to the global recession, combined with very strong results in 2008 driven by conversion of 2007 year-end order backlog, resulted in a decrease in revenue of \$105.1 million. Lower sales of our gate equipment products resulted in a decrease in revenue of \$24.5 million primarily driven by fewer shipments of pre-conditioned air units to the U.S. military. Higher sales of our Halvorsen loaders resulted in an increase in revenue of \$4.7 million, but were mostly offset by an unfavorable impact of foreign currency translation.

JBT AeroTech's operating profit of \$25.0 million represented a decrease of \$13.5 million in the twelve months ended December 31, 2009 compared to 2008. Lower sales volume resulted in a decrease in profits of \$24.7 million. However, profit margins improved by 1.8 percentage points due to a more favorable product mix resulting in \$5.6 million of incremental gross profit, despite \$2.1 million in restructuring charges. Selling costs decreased by \$2.7 million primarily due to lower sales volume. Research and development costs decreased by \$1.5 million while general and administrative costs decreased by \$1.2 million primarily due to a cost reduction program we implemented in the first quarter of 2009.

##### ***2008 Compared with 2007***

JBT AeroTech's revenue increased by \$60.9 million in the twelve months ended December 31, 2008 compared to 2007. Higher levels of air traffic in 2007 drove higher demand for our products, which resulted in a strong backlog at the end of 2007 compared to year-end 2006. These orders were converted into sales in 2008

which resulted in higher revenue for ground support equipment, contributing \$18.3 million of incremental revenue, and passenger boarding bridges and related gate equipment, contributing \$26.6 million in incremental revenue. Additionally, the continuing trend by airport authorities and airlines to outsource maintenance and other non-core services contributed \$8.5 million of incremental revenue. Increased shipments of our Halvorsen cargo loaders and services provided to various branches of the U.S. Department of Defense and foreign governments contributed \$7.2 million of incremental revenue in 2008 compared to 2007.

JBT AeroTech's operating profit increased by \$6.1 million in the twelve months ended December 31, 2008 compared to 2007. Higher sales volume contributed \$12.7 million in higher profits, which were partially offset by \$2.7 million due to higher steel costs, an increase of \$2.1 million in selling costs primarily due to commissions paid and an increase of \$1.8 million in research and development costs, primarily for energy-efficient improvements. Gross profit margins declined slightly, while operating profit margins improved slightly as we were able to better leverage selling, general and administrative expenses.

## Corporate Items

### *2009 Compared with 2008*

Corporate items of \$26.8 million represented a decrease of \$5.4 million in the twelve months ended December 31, 2009 compared to 2008. The decrease is driven by the impact of foreign currency transactions. In the third quarter of 2008, we elected to discontinue designating our new foreign currency derivative instruments as hedging instruments. Therefore, during 2009 all changes in fair value of derivative instruments not designated as hedging instruments were recognized in earnings. Foreign currency transactions resulted in \$6.3 million of gains in 2009 compared to \$5.8 million of losses in 2008. The gains in 2009 were driven by the weakening of the U.S. dollar primarily against the Brazilian real. The impact of foreign currency transactions was partially offset by a \$5.0 million increase in interest expense. The interest expense in 2009 reflects the interest expense on the senior unsecured notes we issued and the credit facility we entered into in July 2008 in connection with the Separation. The expense in 2008 reflects interest expense on the senior unsecured notes and the credit facility for only the period after the Separation, as we did not have significant amounts of debt outstanding prior to the Separation.

### *2008 Compared with 2007*

Corporate items of \$32.2 million represented an increase of \$6.4 million the twelve months ended December 31, 2008 compared to 2007. The increase was primarily driven by \$3.8 million of interest expense in 2008 compared to \$0.5 million of interest income in 2007. The expense in 2008 reflects five months of interest expense on debt incurred as a result of the Separation. The increase in corporate items was also due to an increase of \$3.7 million in corporate expense, reflecting higher stand-alone corporate costs since the Separation and onetime costs in establishing the Corporate office.

## Inbound Orders and Order Backlog

Inbound orders represent the estimated sales value of confirmed customer orders received during the reporting period.

	<b>Inbound Orders</b>	
	<b>Year Ended December 31,</b>	
	<b>2009</b>	<b>2008</b>
<b>(In millions)</b>		
JBT FoodTech .....	\$463.5	\$568.6
JBT AeroTech .....	297.9	357.8
Other and intercompany eliminations .....	5.9	(6.1)
Total inbound orders .....	<u>\$767.3</u>	<u>\$920.3</u>

Order backlog is calculated as the estimated sales value of unfilled, confirmed customer orders at the reporting date.

	<b>Order Backlog</b>	
	<b>December 31,</b>	
	<b>2009</b>	<b>2008</b>
<b>(In millions)</b>		
JBT FoodTech .....	\$ 96.7	\$149.0
JBT AeroTech .....	114.7	137.5
Intercompany eliminations .....	(0.2)	(1.0)
Total order backlog .....	<u>\$211.2</u>	<u>\$285.5</u>

Order backlog in our JBT FoodTech segment at December 31, 2009 decreased by \$52.3 million since year-end 2008, due to completion of major poultry orders during the period and fewer orders for our freezing and chilling products and protein processing products. We expect to convert the entire JBT FoodTech backlog at December 31, 2009 into revenue during 2010.

Order backlog in our JBT AeroTech segment at December 31, 2009 decreased by \$22.8 million since year-end 2008. The decrease is driven by fewer orders of our ground support equipment due to economic conditions facing airline and airfreight industries and fewer orders of our automated systems products due to economic conditions facing the automotive industry. We expect to convert approximately 74 percent of the JBT AeroTech backlog at December 31, 2009 into revenue during 2010.

During 2009, we corrected an immaterial error in the calculation of our order backlog, which resulted in a reduction of \$9.8 million in order backlog reported as of December 31, 2008.

### Liquidity and Capital Resources

Our primary sources of liquidity are cash provided by operating activities and our credit facility. We believe cash flows from operations and the credit facility will be sufficient to satisfy our future working capital, research and development activities, capital expenditures, pension contributions and other financing requirements. Our ability to generate positive cash flows from operations is dependent on general economic conditions, competitive pressures, and other business and risk factors.

Cash flows for each of the years in the three-year period ended on December 31, 2009 were as follows:

	<b>Year ended December 31,</b>		
	<b>2009</b>	<b>2008</b>	<b>2007</b>
<b>(In millions)</b>			
Cash provided by continuing operating activities .....	\$ 54.1	\$ 81.8	\$ 39.0
Cash required by continuing investing activities .....	(24.8)	(25.3)	(19.9)
Cash required by financing activities .....	(60.2)	(22.1)	(23.2)
Cash provided by discontinued operations .....	—	0.7	2.5
Effect of foreign exchange rate changes on cash and cash equivalents .....	1.7	(1.0)	0.8
(Decrease) increase in cash and cash equivalents .....	<u>\$(29.2)</u>	<u>\$ 34.1</u>	<u>\$ (0.8)</u>

Cash flows provided by continuing operating activities in 2009 were \$54.1 million, representing a \$27.7 million decrease compared to 2008. The decrease in cash provided by continuing operating activities was driven by an \$11.3 million decrease in income from continuing operations and higher pension plan contributions. During 2009, we contributed \$15.5 million to our domestic pension plans compared to \$0.1 million during 2008. Cash flows from continuing operating activities in 2008 were \$42.8 million higher than in 2007 primarily due to better utilization of working capital.

Majority of our investing activities support the maintenance and upgrading of our installed base of leased equipment. Our annual capital spending typically ranges from \$20.0 million to \$25.0 million.

Our financing activities in 2009 consisted primarily of payments to reduce our debt by \$53.4 million. Our financing activities in 2008 consisted primarily of \$184.4 million of proceeds from issuance of debt to fund a distribution payment to our former parent in connection with the Separation.

### ***Financing Arrangements***

We have a \$225 million revolving credit facility with a consortium of financial institutions at December 31, 2009. Borrowings under the credit facility bear interest, at our option, at LIBOR or an alternative base rate, which is the greater of JPMorgan Chase, N.A.'s Prime Rate or Federal Funds Rate plus 50 basis points, plus a margin dependent on our leverage ratio. We are required to make periodic interest payments on the borrowed amounts and pay an annual facility fee ranging from 17.5 to 35 basis points, depending on our leverage ratio. The credit facility expires on July 31, 2013. As of December 31, 2009, we had \$56.8 million drawn on the credit facility, approximately \$30 million in letters of credit issued under the credit facility and approximately \$138 million of additional available funds.

We have an interest rate swap which fixes the annual interest rate on a portion of our borrowings under the credit facility at 3.675% plus a margin dependent on our leverage ratio. For the period from July 31, 2008 to January 29, 2010, the interest rate swap fixes the interest rate on \$50 million of our borrowings and for the period from January 30, 2010 to January 31, 2011, the interest rate swap fixes the interest on \$25 million of our borrowings.

Additionally, we have \$75 million of 6.66% senior unsecured notes. The senior unsecured notes are due on July 31, 2015 and require us to make semiannual interest payments.

Our credit agreement and notes include restrictive covenants that, if not met, could lead to a renegotiation of our credit lines, requirement to repay our borrowings and/or a significant increase in our cost of financing. At December 31, 2009, we were in compliance with all covenants of our contractual obligations as shown in the following table:

<u>Debt Instrument / Covenant</u>	<u>Measurement</u>	<u>Result as of December 31, 2009</u>
Revolving credit facility		
Interest coverage ratio (1) . . . . .	Not less than 3.5	9.58
Leverage ratio (2) . . . . .	Not greater than 3.0	1.66
Capital expenditures (3) . . . . .	Not greater than \$33 million	\$19.8 million
Dividends paid . . . . .	Not greater than \$20 million	\$ 7.7 million
6.66% senior unsecured notes		
Interest coverage ratio (1) . . . . .	Not less than 2.75	9.58
Leverage ratio (2) . . . . .	Not greater than 3.25	1.66

- (1) Interest coverage ratio is a comparison of the trailing twelve months Consolidated EBITDA, defined as net income plus interest expense plus income tax expense plus depreciation and amortization plus non-cash expenses and extraordinary, unusual and non-recurring items, to trailing twelve months interest expense.
- (2) Leverage ratio is a comparison of the total indebtedness, defined as total debt plus guarantees of indebtedness of others plus obligations under financial letters of credit issued against the credit facility, to the trailing twelve month Consolidated EBITDA, as defined above.
- (3) Capital expenditures are limited to \$30 million plus 50 percent of unutilized amount from prior year.

We expect to remain in compliance with all restrictive covenants in the foreseeable future. However, there can be no assurance that continued or increased volatility in the global economic conditions will not impair our ability to meet our restrictive covenants, or the volatility in the capital and credit markets will not impair our ability to access these markets on terms acceptable to us or at all.

## Outlook

We plan to meet our cash requirements in future periods with cash generated from operations and borrowings under our credit facility. On February 24, 2010, the Board of Directors approved a quarterly cash dividend of \$0.07 per share of outstanding common stock, or approximately \$2.0 million. The dividend will be paid on March 26, 2010 to stockholders of record at the close of business on March 5, 2010. We estimate that we will contribute approximately \$12 million in 2010 to our pension and other postretirement benefit plans, primarily reflecting discretionary contributions to our U.S. qualified pension plan.

We continue to evaluate acquisitions in the normal course of business which we expect to fund with cash generated from operations or borrowings under our credit agreements.

## Contractual Obligations and Off-Balance Sheet Arrangements

The following is a summary of our contractual obligations at December 31, 2009:

(In millions)	Payments due by period				
	Total payments	Less than 1 year	1 - 3 years	3-5 years	After 5 years
<b>Contractual Obligations</b>					
Long-term debt (a) .....	\$132.2	\$ 0.4	\$—	\$56.8	\$75.0
Operating leases .....	16.7	4.3	7.2	3.8	1.4
Unconditional purchase obligations (b) .....	21.4	19.7	1.7	—	—
Pension and other postretirement benefits (c) .....	12.0	12.0	—	—	—
Total contractual obligations .....	<u>\$182.3</u>	<u>\$36.4</u>	<u>\$ 8.9</u>	<u>\$60.6</u>	<u>\$76.4</u>

- (a) Our available long-term debt is dependent upon our compliance with covenants described in the previous section. Any violations of covenants or other events of default, which are not waived or cured, could have a material impact on our ability to maintain our committed financial arrangements.
- (b) In the normal course of business, we enter into agreements with our suppliers to purchase raw materials or services. These agreements include a requirement that our supplier provide products or services to our specifications and require us to make a firm purchase commitment to our supplier. As substantially all of these commitments are associated with purchases made to fulfill our customers' orders, the costs associated with these agreements will ultimately be reflected in cost of sales on our combined statements of income.
- (c) We expect to make approximately \$12.0 million in contributions to our pension and other postretirement benefit plans during 2010. This amount primarily reflects discretionary contributions to our U.S. qualified pension plan. Required contributions for future years depend on factors that cannot be determined at this time.

The following is a summary of other off-balance sheet arrangements at December 31, 2009:

(In millions)	Amount of commitment expiration per period				
	Total amount	Less than 1 year	1 - 3 years	3-5 years	After 5 years
<b>Other Off-Balance Sheet Arrangements</b>					
Letters of credit and bank guarantees .....	\$ 43.6	\$37.3	\$ 5.5	\$—	\$ 0.8
Surety bonds .....	80.2	52.1	28.1	—	—
Total other off-balance sheet arrangements .....	<u>\$123.8</u>	<u>\$89.4</u>	<u>\$33.6</u>	<u>\$—</u>	<u>\$ 0.8</u>

To provide required security regarding our performance on certain contracts, we provide letters of credit, surety bonds and bank guarantees, for which we are contingently liable. In order to obtain these financial instruments, we pay fees to various financial institutions in amounts competitively determined in the marketplace. Our ability to generate revenue from certain contracts is dependent upon our ability to obtain these off-balance sheet financial instruments.

Our off-balance sheet financial instruments may be renewed, revised or released based on changes in the underlying commitment. Historically, our commercial commitments have not been drawn upon to a material extent; consequently, management believes it is not likely that there will be claims against these commitments that would result in a negative impact on our key financial ratios or our ability to obtain financing.

### **Critical Accounting Estimates**

We prepare our consolidated financial statements in conformity with U.S. generally accepted accounting principles. As such, we are required to make certain estimates, judgments and assumptions about matters that are inherently uncertain. On an ongoing basis, our management re-evaluates these estimates, judgments and assumptions for reasonableness because of the critical impact that these factors have on the reported amounts of assets and liabilities at the dates of the financial statements and the reported amounts of revenue and expenses during the periods presented. Management has discussed the development and selection of these critical accounting estimates with the Audit Committee of our Board of Directors and the Audit Committee has reviewed this disclosure. We believe that the following are the critical accounting estimates used in preparing our financial statements.

#### ***Revenue Recognition***

We derive a portion of our revenue from multiple element arrangements. This requires that we determine whether the deliverables in these arrangements should be treated as separate units of accounting for revenue recognition purposes and, if so, how the contract price should be allocated to each element. We analyze our contracts to determine the appropriate accounting. We recognize revenue on separate deliverables under an arrangement when (a) the undelivered product or service is not essential to the functionality of the delivered product or service or (b) there is evidence of fair value of each undelivered product or service. Otherwise, revenue on delivered elements is deferred until undelivered elements are delivered. Our ability to continue to recognize revenue for separate deliverables may depend on the nature of changes to our products and services, if any, which may result in different conclusions regarding fair value or importance of undelivered elements to delivered items' functionality. The allocation of contract revenue to the various elements does not change the total revenue recognized from a transaction, but impacts the timing of revenue recognition.

#### ***Inventory Valuation***

Inventory is recorded at the lower of cost or net realizable value. In order to determine net realizable value, we evaluate each component of inventory on a regular basis to determine whether it is excess or obsolete. We record the decline in the carrying value of estimated excess or obsolete inventory as a reduction of inventory and as an expense included in cost of sales in the period in which it is identified. Our estimate of excess and obsolete inventory is a critical accounting estimate because it is highly susceptible to change from period to period. In addition, it requires management to make judgments about the future demand for inventory.

In order to quantify excess or obsolete inventory, we begin by preparing a candidate listing of the components of inventory that have not demonstrated usage within the most recent two-year period. This list is then reviewed with sales, production and materials management personnel to determine whether this list of potential excess or obsolete inventory items is accurate. Management considers as part of this evaluation whether there has been a change in the market for finished goods, whether there will be future demand for on-hand inventory items and whether there are components of inventory that incorporate obsolete technology. Then management assigns a reserve requirement, which is determined based on its assessment of cost recoverability, to the items on the candidate listing. As a result, our estimate of excess or obsolete inventory is sensitive to changes in assumptions about future demand for the inventory. Since the determination of the reserve requirement is based on management judgment rather than a formulaic approach, we are unable to quantify with a high level of precision the effect that a change in demand assumptions would have on management's assessment of the excess and obsolete inventory reserve, although lower demand assumptions would generally result in an increase in excess and obsolete inventory.

## ***Goodwill***

Goodwill represents the excess of the cost of an acquired business over the amounts assigned to the net assets. Goodwill is not amortized but is tested for impairment at a reporting unit level on an annual basis or if an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying amount.

Significant judgment is applied when determining the fair value of a reporting unit. We use an income approach to determine the fair value. The income approach is based on discounted cash flows which are derived from internal forecasts for each respective reporting unit. Forecasting future income requires us to use a significant amount of judgment. In estimating future income, we use our internal operating budgets and long-range planning projections. We develop our budgets and long-range projections based on recent results, trends, economic and industry forecasts influencing our performance, our backlog, planned timing of new product launches, and customer sales commitments. We also apply judgment when selecting appropriate discount rates, identifying relevant market comparables, incorporating general economic and market conditions and selecting an appropriate control premium. In 2009 we did not recognize any goodwill impairments as the fair values of our reporting units with goodwill exceeded their respective carrying amounts. However, due to the continued challenging economic environment impacting the demand for JBT AeroTech's ground support equipment, we believe our Ground Support Equipment reporting unit ("GSE") is the most sensitive to changes in inherent assumptions and estimates used in determining fair value. As of December 31, 2009, GSE contained \$5.3 million of goodwill. In the test performed as of October 31, 2009, the fair value of GSE was estimated based on a cash flow model using management's business plans and projections as the basis for expected future cash flows for the next five years and a 1.5% residual growth rate thereafter. Our projections assume a moderate recovery in the airline and airfreight industry in the next two years and a substantial recovery in 2012. However, lowering revenue projections due to a slower industry recovery or a permanent decrease in capital expenditures by our customers would significantly impact GSE's valuation. For example, lowering revenue projection for 2010 by more than 16%, which would result in a downward shift of all future revenue projections, would result in a potential impairment. Alternatively, assuming the airline and airfreight industry continues a steady moderate recovery in 2012 without a significant recovery in future years would also result in a potential impairment. The fair value of GSE exceeded the net asset carrying value by more than 35% as of October 31, 2009.

There are inherent assumptions and estimates used in developing future cash flows requiring management's judgment in applying these assumptions and estimates to the analysis of goodwill impairment including projecting revenues and profits, interest rates, the cost of capital, tax rates, the corporation's stock price, and the allocation of shared or corporate items. Many of the factors used in assessing fair value are outside the control of management and it is reasonably likely that assumptions and estimates can change in future periods. These changes can result in future impairments.

## ***Self-Insurance Reserves***

We purchase third-party insurance for workers' compensation, automobile, product and general liability claims that exceed a certain level. We are responsible for the payment of claims under these insured limits as well as claims under our self-insured healthcare plans. The obligations associated with the incurred losses are determined using actuarial estimates. These estimates are based on historical information along with certain assumptions about future events. Changes in assumptions for medical costs, environmental hazards, and legal actions, as well as changes in actual experience could cause these estimates to change which could potentially be material to our results of operation and financial condition.

## ***Accounting for Income Taxes***

In determining our current income tax provision, we assess temporary differences resulting from differing treatments of items for tax and accounting purposes. These differences result in deferred tax assets and liabilities, which are recorded in our consolidated balance sheets. When we maintain deferred tax assets, we must assess the

likelihood that these assets will be recovered through adjustments to future taxable income. To the extent we believe recovery is not likely, we establish a valuation allowance. We record an allowance reducing the asset to a value we believe will be recoverable based on our expectation of future taxable income. We believe the accounting estimate related to the valuation allowance is a critical accounting estimate because it is highly susceptible to change from period to period as it requires management to make assumptions about our future income over the lives of the deferred tax assets, and the impact of increasing or decreasing the valuation allowance is potentially material to our results of operations.

Forecasting future income requires us to use a significant amount of judgment. In estimating future income, we use our internal operating budgets and long-range planning projections. We develop our budgets and long-range projections based on recent results, trends, economic and industry forecasts influencing our segments' performance, our backlog, planned timing of new product launches, and customer sales commitments. Significant changes in the expected realizability of the net deferred tax assets would require that we adjust the valuation allowance, resulting in a change to net income.

As of December 31, 2009, we estimated that it is not likely that we will realize income tax deductions for certain uncollectible receivables and, therefore, we have provided a valuation allowance against the related deferred tax assets. We have estimated that it is likely that we will generate future taxable income in the U.S. and most foreign jurisdictions, and have therefore not provided a valuation allowance against most of our deferred tax assets.

### ***Retirement Benefits***

We provide most of our employees with certain retirement (pension) and postretirement (health care and life insurance) benefits. In order to measure the expense and obligations associated with these retirement benefits, management must make a variety of estimates, including discount rates used to value certain liabilities, expected return on plan assets set aside to fund these costs, employee turnover rates, retirement rates, mortality rates and other factors. We update these estimates on an annual basis or more frequently upon the occurrence of significant events. These accounting estimates bear the risk of change due to the uncertainty attached to the estimate as well as the fact that these estimates are difficult to measure. Different estimates used by management could result in our recognizing different amounts of expense over different periods of time.

We use third-party specialists to assist management in evaluating our assumptions as well as appropriately measuring the costs and obligations associated with these retirement benefits. The discount rate and expected return on plan assets are based primarily on investment yields available and the historical performance of our plan assets. They are critical accounting estimates because they are subject to management's judgment and can materially affect net income.

Pension expense was \$8.3 million, \$6.4 million and \$8.1 million for the years ended December 31, 2009, 2008 and 2007, respectively. Pension expense reported in the periods prior to the Separation includes an allocation of expense from FMC Technologies.

The discount rate used affects the periodic recognition of the interest cost component of net periodic pension cost. The discount rate is based on rates at which the pension benefit obligation could effectively be settled on a present value basis. To determine the weighted average discount rate, we review long-term, high quality corporate bonds at December 31 of each year and use a model that matches the projected benefit payments for our plans to coupons and maturities from high quality bonds. Significant changes in the discount rate, such as those caused by changes in the yield curve, the mix of bonds available in the market, the duration of selected bonds, and the timing of expected benefit payments may result in volatility in pension expense and pension liabilities.

Our pension expense is sensitive to changes in our estimate of discount rate. Holding other assumptions constant, a 50 basis point reduction in the discount rate would increase the annual pension expense by approximately \$1.4 million before taxes, while a 50 basis point increase in the discount rate would decrease the annual pension expense by approximately \$1.4 million before taxes.

Net periodic pension cost includes an underlying expected long-term rate of asset return. Our estimate of the expected rate of return on plan assets is based primarily on the historical performance of plan assets, current market conditions, our asset allocation and long-term growth expectations. Our estimated long-term rate of asset return at December 31, 2009 was approximately 8.6%. The expected return on plan assets is recognized as part of the net periodic pension cost. The difference between the expected return and the actual return on plan assets is amortized over the expected remaining life of participants, so there is a lag time between the market's performance and its impact on plan results.

Our pension expense is sensitive to changes in our estimate of expected rate of return on plan assets. Holding other assumptions constant, an increase or decrease of 50 basis points in the expected rate of return on plan assets would increase or decrease annual pension expense by approximately \$1.1 million before taxes.

### **Recently Issued Accounting Standards Not Yet Adopted**

In October 2009, the Financial Accounting Standards Board issued the accounting standard update, *Revenue Recognition—Multiple-Element Arrangements*. The objective of the update is to address the accounting for multiple-deliverable arrangements to enable vendors to account for products or services (deliverables) separately rather than as a combined unit. The update establishes the accounting and reporting guidance for arrangements under which the vendor will perform multiple revenue-generating activities and addresses how to separate deliverables and how to measure and allocate arrangement consideration to one or more units of accounting. The update is effective for fiscal years beginning after June 15, 2010 and may be applied retrospectively or prospectively for new or materially modified arrangements. Additionally, early adoption is permitted. We are currently evaluating the potential impact of this update on our consolidated financial statements.

### **ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are subject to financial market risks, including fluctuations in foreign currency exchange rates and interest rates. In order to manage and mitigate our exposure to these risks, we may use derivative financial instruments in accordance with established policies and procedures. We do not use derivative financial instruments where the objective is to generate profits solely from trading activities. At December 31, 2009 and 2008, our derivative holdings consisted of foreign currency forward contracts, foreign currency instruments embedded in purchase and sale contracts and an interest rate swap agreement.

These forward-looking disclosures address potential impacts from market risks only as they affect our financial instruments. They do not include other potential effects which could impact our business as a result of changes in foreign currency exchange rates, interest rates, commodity prices or equity prices.

#### ***Foreign Currency Exchange Rate Risk***

During 2009, our foreign subsidiaries generated approximately 39% of our revenue, driven by our operations in Sweden which generated approximately 11% of our revenue. Financial statements of our foreign subsidiaries for which the U.S. dollar is not the functional currency are translated into U.S. dollars. As a result, we are exposed to foreign currency translation risk.

When we sell or purchase products or services, transactions are frequently denominated in currencies other than an operation's functional currency. When foreign currency exposures exist, we may enter into foreign exchange forward instruments with third parties to economically hedge foreign currency exposures. Our hedging policy reduces, but does not entirely eliminate, the impact of foreign currency exchange rate movements. We do not apply hedge accounting for our foreign currency forward instruments.

We economically hedge our net recognized foreign currency assets and liabilities to reduce the risk that our earnings and cash flows will be adversely affected by fluctuations in foreign currency exchange rates. We expect any gains or losses in the hedging portfolio to be substantially offset by a corresponding gain or loss in the

underlying exposure being hedged. We also economically hedge firmly committed anticipated transactions in the normal course of business. As these are not offset by an underlying balance sheet position being hedged, our earnings can be significantly impacted on a periodic basis by the change in unrealized value of these hedges.

We use a sensitivity analysis to measure the impact of an immediate 10% adverse movement in the foreign currency exchange rates. This calculation assumes that each exchange rate would change in the same direction relative to the U.S. dollar and all other variables are held constant. We expect that changes in the fair value of derivative instruments will offset the changes in fair value of the underlying assets and liabilities on the balance sheet. A 10% adverse movement in the foreign currency exchange rates would reduce the value of our derivative instruments for which we do not apply hedge accounting by approximately \$9.4 million as of December 31, 2009. This amount would be reflected in our net income but would be significantly offset by the changes in the fair value of the underlying assets and liabilities.

### ***Interest Rate Risk***

Our debt instruments subject us to market risk associated with movements in interest rates. We had \$56 million in variable rate debt outstanding at December 31, 2009. We have entered into a floating-to-fixed interest rate swap related to a portion of the variable rate debt. The swap provides for payment at an average fixed interest rate of 3.675% plus a margin dependent on our leverage ratio until its maturity on January 31, 2011. For the period from July 31, 2008 to January 29, 2010, the notional amount of the swap is \$50 million. For the period from January 30, 2010 to January 31, 2011, the notional amount of the swap is \$25 million.

We use a sensitivity analysis to measure the impact on fair value of the interest rate swap of an immediate adverse movement in the interest rates of 50 basis points. This analysis was based on a modeling technique that measures the hypothetical market value resulting from a 50 basis point change in interest rates. This adverse change in the applicable interest rates would result in an increase of \$0.1 million in the net fair value of our interest rate swap at December 31, 2009. We account for the interest rate swap using hedge accounting where the fair value of the swap is recorded in other accumulated income and is amortized into income as variable interest expense is recorded.

At December 31, 2009 we had \$6 million of unhedged variable rate debt. Using sensitivity analysis to measure the impact of a 10% adverse movement in the interest rate, or 32.5 basis points, would result in an immaterial increase to the annual interest expense.

## ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

### Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders  
John Bean Technologies Corporation:

We have audited the accompanying consolidated balance sheets of John Bean Technologies Corporation and subsidiaries as of December 31, 2009 and 2008, and the related consolidated and combined statements of income, changes in stockholders' equity, and cash flows for each of the years in the three-year period ended December 31, 2009. These consolidated and combined financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated and combined financial statements based on our audits.

We conducted our audits in accordance with standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated and combined financial statements referred to above present fairly, in all material respects, the financial position of John Bean Technologies Corporation and subsidiaries as of December 31, 2009 and 2008, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2009, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), John Bean Technologies Corporation's internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated March 4, 2010 expressed an unqualified opinion on the effectiveness of the Company's internal control over financial reporting.

/s/ KPMG LLP

Chicago, Illinois  
March 4, 2010

**JOHN BEAN TECHNOLOGIES CORPORATION**  
**CONSOLIDATED AND COMBINED STATEMENTS OF INCOME**

(In millions, except per share data)	Year Ended December 31,		
	2009	2008	2007
<b>Revenue:</b>			
Product revenue .....	\$720.3	\$ 900.8	\$864.6
Service revenue .....	121.3	127.3	113.4
Total revenue .....	841.6	1,028.1	978.0
<b>Costs and expenses:</b>			
Cost of products .....	534.0	683.9	657.4
Cost of services .....	87.2	92.4	83.4
Selling, general and administrative expense .....	147.8	152.9	153.8
Research and development expense .....	17.1	22.0	18.7
Total costs and expenses .....	786.1	951.2	913.3
Other income (expense), net .....	2.2	(6.6)	(3.6)
Net interest (expense) income .....	(8.8)	(3.8)	0.5
<b>Income from continuing operations before income taxes</b> .....	48.9	66.5	61.6
Provision for income taxes .....	16.1	22.4	21.5
<b>Income from continuing operations</b> .....	32.8	44.1	40.1
<b>Discontinued operations</b>			
Income (loss) from discontinued operations, net of income taxes .....	—	0.2	(6.8)
(Loss) gain on disposition of discontinued operations, net of income taxes ...	—	(0.1)	3.1
Income (loss) from discontinued operations, net of income taxes .....	—	0.1	(3.7)
<b>Net income</b> .....	\$ 32.8	\$ 44.2	\$ 36.4
<b>Basic earnings per share:</b>			
Income from continuing operations .....	\$ 1.19	\$ 1.60	\$ 1.45
Income (loss) from discontinued operations .....	—	0.01	(0.13)
Net income .....	\$ 1.19	\$ 1.61	\$ 1.32
<b>Diluted earnings per share:</b>			
Income from continuing operations .....	\$ 1.15	\$ 1.59	\$ 1.45
Loss from discontinued operations .....	—	—	(0.13)
Net income .....	\$ 1.15	\$ 1.59	\$ 1.32
<b>Weighted average shares outstanding:</b>			
Basic .....	27.6	27.5	27.5
Diluted .....	28.6	27.8	27.5

The accompanying notes are an integral part of the consolidated and combined financial statements.

**JOHN BEAN TECHNOLOGIES CORPORATION**  
**CONSOLIDATED BALANCE SHEETS**

(In millions, except per share and number of shares)	<u>December 31, 2009</u>	<u>December 31, 2008</u>
<b>Assets</b>		
Current Assets:		
Cash and cash equivalents .....	\$ 14.4	\$ 43.6
Trade receivables, net of allowances of \$5.1 and \$5.0, respectively .....	149.3	159.0
Inventories .....	107.0	123.0
Prepaid expenses .....	4.5	4.3
Deferred income taxes .....	6.6	6.7
Other current assets .....	21.6	20.4
Total current assets .....	<u>303.4</u>	<u>357.0</u>
Investments .....	10.9	7.9
Property, plant and equipment, net of accumulated depreciation of \$218.1 and \$197.0, respectively .....	126.5	119.7
Goodwill .....	28.2	26.7
Intangible assets, net .....	20.8	18.6
Deferred income taxes .....	30.4	51.0
Other assets .....	12.9	10.4
<b>Total Assets</b> .....	<u><u>\$533.1</u></u>	<u><u>\$591.3</u></u>
<b>Liabilities and Stockholders' Equity</b>		
Current Liabilities:		
Accounts payable, trade and other .....	\$ 65.9	\$ 67.2
Advance and progress payments .....	69.5	92.9
Accrued payroll .....	31.3	32.0
Income taxes payable .....	4.3	6.1
Deferred income taxes .....	6.6	1.7
Other current liabilities .....	56.0	64.5
Total current liabilities .....	<u>233.6</u>	<u>264.4</u>
Long-term debt, less current portion .....	131.8	185.0
Accrued pension and other postretirement benefits, less current portion .....	77.1	118.3
Deferred income taxes .....	2.3	6.0
Other liabilities .....	26.5	26.4
Commitments and contingencies (Note 16)		
Stockholders' Equity:		
Preferred stock, \$0.01 par value; 20,000,000 shares authorized; no shares issued .....	—	—
Common stock, \$0.01 par value; 120,000,000 shares authorized; 2009: 27,663,335 issued and 27,611,193 outstanding; 2008: 27,594,664 issued and 27,539,510 outstanding .....	0.3	0.3
Common stock held in treasury, at cost; 2009: 52,142 shares; 2008: 55,154 shares .....	(0.7)	(0.8)
Additional paid-in capital .....	53.5	41.9
Retained earnings .....	44.7	20.2
Accumulated other comprehensive loss .....	(36.0)	(70.4)
Total Stockholders' Equity (Deficit) .....	<u>61.8</u>	<u>(8.8)</u>
<b>Total Liabilities and Stockholders' Equity</b> .....	<u><u>\$533.1</u></u>	<u><u>\$591.3</u></u>

The accompanying notes are an integral part of the consolidated and combined financial statements.

**JOHN BEAN TECHNOLOGIES CORPORATION**  
**CONSOLIDATED AND COMBINED STATEMENTS OF CASH FLOWS**

(In millions)	Year Ended December 31,		
	2009	2008	2007
<b>Cash Flows From Operating Activities:</b>			
Net income .....	\$ 32.8	\$ 44.2	\$ 36.4
Loss (income) from discontinued operations, net of income taxes .....	—	(0.1)	3.7
Income from continuing operations .....	32.8	44.1	40.1
Adjustments to reconcile income from continuing operations to cash provided (required) by operating activities of continuing operations:			
Depreciation .....	19.1	20.5	19.8
Amortization .....	3.5	5.0	5.3
Stock-based compensation .....	7.9	8.4	8.6
Pension and other postretirement benefits expense .....	7.9	5.9	7.7
(Gain) loss on disposal of assets .....	(0.1)	0.1	0.1
Other .....	3.9	10.6	7.4
Changes in operating assets and liabilities, net of effects of acquisitions:			
Trade receivables, net .....	13.7	4.2	(17.3)
Inventories .....	22.8	17.0	(32.0)
Accounts payable, trade and other .....	(3.4)	(32.0)	13.6
Advance payments and progress billings .....	(26.5)	(0.4)	(8.4)
Accrued pension and other postretirement benefits, net .....	(17.6)	(4.4)	(6.1)
Other assets and liabilities, net .....	(9.9)	2.8	0.2
Cash provided by continuing operating activities .....	54.1	81.8	39.0
Net cash required by discontinued operating activities .....	—	—	(5.3)
Cash provided by operating activities .....	54.1	81.8	33.7
<b>Cash Flows From Investing Activities:</b>			
Acquisitions .....	(6.7)	(4.5)	—
Capital expenditures .....	(19.8)	(22.9)	(23.0)
Proceeds from disposal of assets .....	1.7	2.1	3.1
Cash required by continuing investing activities .....	(24.8)	(25.3)	(19.9)
Cash provided by discontinued investing activities .....	—	0.7	7.8
Cash required by investing activities .....	(24.8)	(24.6)	(12.1)
<b>Cash Flows From Financing Activities:</b>			
Net (payments on) proceeds from credit facilities .....	(53.3)	109.4	0.9
Issuance of long-term debt, net of payments .....	—	75.0	—
Distributions to former parent, net .....	—	(203.9)	(24.1)
Purchase of stock held in treasury .....	—	(0.7)	—
Dividends paid .....	(7.7)	(1.9)	—
Other .....	0.8	—	—
Cash required by financing activities .....	(60.2)	(22.1)	(23.2)
Effect of foreign exchange rate changes on cash and cash equivalents .....	1.7	(1.0)	0.8
(Decrease) increase in cash and cash equivalents .....	(29.2)	34.1	(0.8)
Cash and cash equivalents, beginning of period .....	43.6	9.5	10.3
Cash and cash equivalents, end of period .....	\$ 14.4	\$ 43.6	\$ 9.5
<b>Supplemental Cash Flow Information:</b>			
Interest paid .....	\$ 8.6	\$ 1.6	\$ 0.1
Income taxes paid .....	8.5	13.4	10.2

The accompanying notes are an integral part of the consolidated and combined financial statements.

**JOHN BEAN TECHNOLOGIES CORPORATION**

**CONSOLIDATED AND COMBINED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY**

(In millions)	Common Stock Issued		Common Stock Held in Treasury	Additional Paid-In Capital	Retained Earnings	Parent Company Investment	Accumulated Other Comprehensive Income (Loss)	Total Equity	Comprehensive Income for the Year Ended
	Shares	Amount							
<b>December 31, 2006</b> . . . . .	—	\$—	\$—	\$—	\$—	\$ 197.6	\$ (7.6)	\$ 190.0	
Net income . . . . .	—	—	—	—	—	36.4	—	36.4	\$ 36.4
Foreign currency translation adjustments . . . . .	—	—	—	—	—	—	5.5	5.5	5.5
Derivatives designated as hedges, net of income taxes of \$0.4 . . . . .	—	—	—	—	—	—	(0.9)	(0.9)	(0.9)
Pension and other postretirement liability adjustments, net of income taxes of \$0.4 . . . . .	—	—	—	—	—	—	(1.1)	(1.1)	(1.1)
Net transfers to parent . . . . .	—	—	—	—	—	(15.7)	—	(15.7)	—
<b>December 31, 2007</b> . . . . .	—	\$—	\$—	\$—	\$—	\$ 218.3	\$ (4.1)	\$ 214.2	\$ 39.9
Net income . . . . .	—	—	—	—	22.1	22.1	—	44.2	44.2
Assumption of pension and other postretirement benefit losses, net of income taxes of \$15.8 . . . . .	—	—	—	—	—	—	(24.7)	(24.7)	—
Net distributions to former parent . . . . .	—	—	—	—	—	(206.6)	—	(206.6)	—
Issuance of commonstock . . . . .	27.6	0.3	—	38.6	—	(38.9)	—	—	—
Purchase of treasury stock . . . . .	(0.1)	—	(0.8)	—	—	—	—	(0.8)	—
Common stock cash dividends . . . . .	—	—	—	—	(1.9)	—	—	(1.9)	—
Foreign currency translation adjustments . . . . .	—	—	—	—	—	—	(2.2)	(2.2)	(2.2)
Derivatives designated as hedges, net of income taxes of \$1.1 . . . . .	—	—	—	—	—	—	(1.8)	(1.8)	(1.8)
Pension and other postretirement liability adjustments, net of income taxes of \$23.6 . . . . .	—	—	—	—	—	—	(37.6)	(37.6)	(37.6)
Stock-based compensation expense . . . . .	—	—	—	3.3	—	5.1	—	8.4	—
<b>December 31, 2008</b> . . . . .	<u>27.5</u>	<u>\$ 0.3</u>	<u>\$(0.8)</u>	<u>\$41.9</u>	<u>\$20.2</u>	<u>\$ —</u>	<u>\$(70.4)</u>	<u>\$ (8.8)</u>	<u>\$ 2.6</u>

The accompanying notes are an integral part of the consolidated and combined financial statements.

**JOHN BEAN TECHNOLOGIES CORPORATION**  
**CONSOLIDATED AND COMBINED STATEMENTS OF CHANGES IN**  
**STOCKHOLDERS' EQUITY—(Continued)**

(In millions)	Common Stock Issued		Common Stock Held in Treasury	Additional Paid-In Capital	Retained Earnings	Parent Company Investment	Accumulated Other Comprehensive Income (Loss)	Total Equity	Comprehensive Income for the Year Ended
	Shares	Amount							
<b>December 31, 2008</b> . . . . .	<u>27.5</u>	<u>\$ 0.3</u>	<u>\$ (0.8)</u>	<u>\$ 41.9</u>	<u>\$ 20.2</u>	<u>\$ —</u>	<u>\$ (70.4)</u>	<u>\$ (8.8)</u>	
Net income . . . . .	—	—	—	—	32.8	—	—	32.8	\$32.8
Issuance of common stock . . . . .	0.1	—	—	0.2	—	—	—	0.2	
Excess tax benefits on stock-based payment arrangements . . . . .	—	—	—	0.9	—	—	—	0.9	
Dividends on stock-based payment arrangements . . . . .	—	—	—	—	(0.6)	—	—	(0.6)	
Net sales of common stock for employee benefit trust, at cost . . . . .	—	—	0.1	0.1	—	—	—	0.2	
Common stock cash dividends . . . . .	—	—	—	—	(7.7)	—	—	(7.7)	
Foreign currency translation adjustments . . . . .	—	—	—	—	—	—	12.3	12.3	12.3
Derivatives designated as hedges, net of income taxes of \$0.9 . . . . .	—	—	—	—	—	—	1.5	1.5	1.5
Pension and other postretirement liability adjustments, net of income taxes of \$13.2 . . . . .	—	—	—	—	—	—	20.6	20.6	20.6
Stock-based compensation expense . . . . .	—	—	—	7.9	—	—	—	7.9	
Adjustments related to the Separation from former parent . . . . .	—	—	—	2.5	—	—	—	2.5	
<b>December 31, 2009</b> . . . . .	<u>27.6</u>	<u>\$ 0.3</u>	<u>\$ (0.7)</u>	<u>\$ 53.5</u>	<u>\$ 44.7</u>	<u>\$ —</u>	<u>\$ (36.0)</u>	<u>\$ 61.8</u>	<u>\$67.2</u>

The accompanying notes are an integral part of the consolidated and combined financial statements.

## JOHN BEAN TECHNOLOGIES CORPORATION

### NOTES TO CONSOLIDATED AND COMBINED FINANCIAL STATEMENTS

#### NOTE 1. DESCRIPTION OF BUSINESS AND BASIS OF PRESENTATION

*Description of Business*— John Bean Technologies Corporation (“JBT Corporation,” the “Company” or “we”) designs, manufactures and services sophisticated machinery and systems for, and provides services to, customers in the food processing and air transportation industries. We have manufacturing operations worldwide and are strategically located to facilitate delivery of our products and services to our customers. We report our results through two business segments—JBT FoodTech and JBT AeroTech.

*The Separation*—In October 2007, FMC Technologies, Inc. (“FMC Technologies”) announced an intention to separate into two independent publicly-traded companies through the distribution of 100% of its FoodTech and Airport Systems businesses to the shareholders of FMC Technologies (the “Separation”).

In preparation for the Separation, FMC Technologies contributed all of the assets and liabilities of the FoodTech and Airport Systems businesses to JBT Corporation, a wholly-owned subsidiary of FMC Technologies. FMC Technologies accomplished the Separation through a distribution of .216 of a share of JBT Corporation common stock for every share of FMC Technologies common stock on July 31, 2008, to FMC Technologies shareholders of record as of July 22, 2008.

*Basis of Presentation*— The accompanying financial statements reflect the consolidated operations of JBT Corporation as an independent publicly-traded company subsequent to the Separation and a combined reporting entity comprising the assets and liabilities used in managing and operating the FoodTech and Airport Systems businesses of FMC Technologies for the periods prior to the Separation.

The financial statements for the periods prior to the Separation have been prepared in accordance with accounting principles generally accepted in United States (“GAAP”) on a carve-out basis from the consolidated financial statements of FMC Technologies using the historical results of operations and bases of the assets and liabilities of the transferred businesses and including allocations from FMC Technologies. This presentation incorporates the same principles used when preparing consolidated financial statements, including elimination of intercompany transactions. Allocated expenses include general and administrative services such as accounting, treasury, tax, legal, human resources, information technology and other corporate and infrastructure services. Many assets, liabilities and expenses could be specifically identified with our businesses or personnel and were directly allocated. To the extent amounts could not be specifically identified and allocated, we primarily used our proportion of FMC Technologies’ total revenue as a reasonable allocation method. Allocations have been determined on the basis of assumptions and estimates that management believes to be a reasonable reflection of our utilization of those services. These allocations and estimates, however, are not necessarily indicative of the assets, liabilities and expenses that would have resulted if we had operated as a separate entity in the past, or that may result in the future.

Upon the effectiveness of the Separation, we significantly changed our capital structure. The financial statements prior to the Separation do not reflect the debt or interest expense we might have incurred if we were a stand-alone entity. In addition, the financial statements may not be indicative of our consolidated financial position, operating results or cash flows in the future or what our financial position, operating results and cash flows would have been had we been a separate, stand-alone entity during the periods presented.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

*Use of estimates*—The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. We base our estimates on historical experience and on other assumptions that we believe to be relevant under the circumstances.

*Revenue recognition*—Revenue is recognized when all of the following criteria are met:

- there is evidence of a customer arrangement with a fixed or determinable fee,
- delivery has occurred, and
- there is reasonable assurance of collectibility.

Our standard agreements generally do not include customer acceptance provisions. However, if there is a customer acceptance provision, the associated revenue is deferred until we have satisfied the acceptance provision.

Certain of our product sales recorded in the JBT AeroTech segment relate to construction-type contracts and are recognized under the percentage of completion method. Under this method, revenue is recognized as work progresses on each contract. However, revenue recognition does not begin until a substantial portion of the labor hours are incurred to ensure that revenue is not accelerated for materials procurement. We primarily measure progress toward completion by the cost-to-cost method. Any expected losses are charged to earnings, in total, in the period the losses are identified.

Progress billings generally are issued contingent on completion of certain phases of the work as stipulated in the contract. Revenue in excess of progress billings on contracts amounted to \$25.8 million and \$32.2 million at December 31, 2009 and 2008, respectively. These unbilled receivables are reported in trade receivables on the consolidated balance sheets. Progress billings and cash collections in excess of revenue recognized on a contract are classified as advance progress payments within current liabilities on the balance sheets.

Service revenue is recognized on a straight-line basis over the period of its underlying contract, unless another systematic and more rational basis is better representative of the pattern in which performance occurs. If current period revenue is dependent on future obligations, such revenue is deferred until performance is complete.

Some of our operating lease revenue is earned from full-service leases for which we are paid annual fixed rates plus, in some cases, payment based on production volumes. Revenue from production volumes is recognized when determinable and collectible.

Each customer arrangement is evaluated to determine the presence of multiple deliverables that represent separate elements of revenue recognition. For multiple-element revenue arrangements, such as the sale of equipment with a service agreement, we generally allocate the contract value to the various elements based on objective evidence of relative fair value for each element and recognize revenue consistent with the nature of each deliverable. Where separate deliverables are contractually contingent on future obligations, revenue is deferred until performance is complete for all contingent elements.

*Cash and cash equivalents*—Cash and cash equivalents consist of cash and highly liquid investments with original maturities of three months or less.

*Trade receivables*—We provide an allowance for doubtful accounts on trade receivables equal to the estimated uncollectible amounts. This estimate is based on historical collection experience and a specific review of each customer's trade receivable balance.

*Inventories*—Inventories are stated at the lower of cost or net realizable value, which includes an estimate for excess and obsolete inventories. Inventory costs include those costs directly attributable to products, including all manufacturing overhead but excluding costs to distribute. Cost is determined on the last-in, first-out (“LIFO”) basis for all domestic inventories, except certain inventories relating to construction-type contracts, which are stated at the actual production cost incurred to date, reduced by the portion of these costs identified with revenue recognized. The first-in, first-out (“FIFO”) method is used to determine the cost for all other inventories.

*Impairment of long-lived and intangible assets*—Long-lived assets, including property, plant and equipment, identifiable intangible assets and capitalized software costs are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the long-lived asset may not be recoverable. The carrying amount of a long-lived asset is not recoverable if it exceeds the sum of the undiscounted cash flows expected to result from the use and eventual disposition of the asset. If it is determined that an impairment loss has occurred, the loss is measured as the amount by which the carrying amount of the long-lived asset exceeds its fair value.

*Property, plant, and equipment*—Property, plant, and equipment is recorded at cost. Depreciation for financial reporting purposes is provided principally on the straight-line basis over the estimated useful lives of the assets (land improvements—20 to 35 years, buildings—20 to 50 years; and machinery and equipment—3 to 20 years). Gains and losses are reflected in income upon the sale or retirement of assets. Expenditures that extend the useful lives of property, plant, and equipment are capitalized and depreciated over the estimated new remaining life of the asset.

*Capitalized software costs*—Other assets include the capitalized cost of internal use software (including Internet web sites). The assets are stated at cost less accumulated amortization and totaled \$6.5 million and \$4.9 million at December 31, 2009 and 2008, respectively. These software costs include significant purchases of software and internal and external costs incurred during the application development stage of software projects. These costs are amortized on a straight-line basis over the estimated useful lives of the assets. For internal use software, the useful lives range from three to ten years. For Internet web site costs, the estimated useful lives do not exceed three years.

*Goodwill and other intangible assets*—Goodwill is not subject to amortization but is tested for impairment on an annual basis (or more frequently if impairment indicators arise). We have established October 31 as the date of our annual test for impairment of goodwill. Impairment losses are calculated at the reporting unit level, and represent the excess of the carrying value of reporting unit goodwill over its implied fair value. The implied fair value of goodwill is determined by a two-step process. The first compares the fair value of the reporting unit (measured as the present value of expected future cash flows) to its carrying amount. If the fair value of the reporting unit is less than its carrying amount, a second step is performed. In this step, the fair value of the reporting unit is allocated to its assets and liabilities to determine the implied fair value of goodwill, which is used to measure the impairment loss.

Our acquired intangible assets are being amortized on a straight-line basis over their estimated useful lives, which generally range from 7 to 40 years. None of our acquired intangible assets have indefinite lives.

*Income taxes*—Income taxes are provided on income reported for financial statement purposes, adjusted for permanent differences between financial statement reporting and income tax regulations. Deferred tax assets and liabilities are measured using enacted tax rates for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. A valuation allowance is established whenever management believes that it is more likely than not that deferred tax assets may not be realizable.

Income taxes are not provided on the Company's equity in undistributed earnings of foreign subsidiaries or affiliates when it is management's intention that such earnings will remain invested in those companies. Taxes are provided on such earnings in the year in which the decision is made to repatriate the earnings.

For the periods prior to the Separation, our operating results were included in FMC Technologies' consolidated U.S. and state income tax returns and in tax returns of certain FMC Technologies foreign subsidiaries. For the periods prior to the Separation, the provision for income taxes has been computed as if JBT Corporation was a stand-alone entity and filed separate tax returns. The provision was impacted by FMC Technologies' tax structure and strategies, which were designed to optimize an overall tax position and not that of JBT Corporation as part of its multiple businesses. Deferred tax assets and liabilities were recognized for the expected tax consequences of temporary differences between the tax bases of assets and liabilities and their reported amounts.

*Stock-based employee compensation*—We measure compensation cost on restricted stock awards based on the market price at the grant date and the number of shares awarded. The compensation cost for each award is recognized ratably over the lesser of the stated vesting period or the period until the employee becomes retirement eligible, after taking into account estimated forfeitures. For the periods prior to the Separation, stock-based compensation represents the costs related to FMC Technologies' share-based awards granted to employees of JBT Corporation.

*Foreign currency*—Financial statements of operations for which the U.S. dollar is not the functional currency are translated to the U.S. dollar prior to consolidation. Assets and liabilities are translated at the exchange rate in effect at the balance sheet date, while income statement accounts are translated at the average exchange rate for each period. For these operations, translation gains and losses are recorded as a component of accumulated other comprehensive loss in stockholders' equity until the foreign entity is sold or liquidated.

*Derivative financial instruments*—Derivatives are recognized in the consolidated balance sheets at fair value, with classification as current or non-current based upon the maturity of the derivative instrument. We do not offset fair value amounts for derivative instruments held with the same counterparty. Changes in the fair value of derivative instruments are recorded in current earnings or deferred in accumulated other comprehensive income (loss), depending on the type of hedging transaction and whether a derivative is designated as, and is effective as, a hedge.

Hedge accounting is only applied when the derivative is deemed to be highly effective at offsetting changes in anticipated cash flows of the hedged item or transaction. Changes in fair value of derivatives that are designated as cash flow hedges are deferred in accumulated other comprehensive income (loss) until the underlying transactions are recognized in earnings. At such time related deferred hedging gains or losses are also recorded in operating earnings on the same line as the hedged item. Effectiveness is assessed at the inception of the hedge and on a quarterly basis. Effectiveness of forward contract cash flow hedges are assessed based solely on changes in fair value attributable to the change in the spot rate. The change in the fair value of the contract related to the change in forward rates is excluded from the assessment of hedge effectiveness. Changes in this excluded component of the derivative instrument, along with any ineffectiveness identified, are recorded in operating earnings as incurred. We document our risk management strategy and hedge effectiveness at the inception of and during the term of each hedge.

We elected to discontinue the use of hedge accounting for all foreign currency derivative positions entered into after our Separation from FMC Technologies. Accordingly, the changes in fair value of these contracts are recognized in earnings as they occur and offset gains or losses on the remeasurement of the related asset or liability. Earnings from remeasurement of sales related assets, liabilities and contracts are recorded in revenue. Earnings from remeasurement of purchase related assets, liabilities and contracts are recorded in cost of sales.

Cash flows from derivative contracts are reported in the consolidated and combined statements of cash flows in the same categories as the cash flows from the underlying transactions.

*Recently issued accounting pronouncements*— On January 1, 2009, we adopted the new accounting standard for business combinations, which establishes principles and requirements for how an acquirer in a business combination recognizes and measures the assets acquired, liabilities assumed, and any non-controlling interest in the acquiree. The adoption of the new accounting standard did not have a material impact on our consolidated financial position or results of operations.

In September 2006, the Financial Accounting Standards Board ("FASB") issued new accounting guidance related to fair value measurements and related disclosures. The new guidance defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. We adopted the new guidance on January 1, 2008, as required for our financial assets and liabilities. However, the FASB deferred the effective date of this new guidance for one year as it relates to fair value measurement requirements for

non-financial assets and liabilities that are not recognized or disclosed at fair value on a recurring basis. We adopted these remaining provisions on January 1, 2009. The adoption of this accounting guidance did not have a material impact on our consolidated financial statements.

On January 1, 2009, we adopted the new accounting guidance related to disclosures about derivative instruments and hedging activities. The new guidance requires us to disclose: (a) how and why we use derivative instruments; (b) how we account for derivative instruments and related hedged items; and (c) how derivative instruments and related hedged items affect our financial position, financial performance, and cash flows. The adoption of the new guidance had no impact on our consolidated financial position or results of operations. The additional disclosures are included in Note 13.

On January 1, 2009, we adopted the revised guidance on determining the useful life of intangible assets. The revised guidance amends the factors that an entity should consider in determining the useful life of a recognized intangible asset to include the entity's historical experience in renewing or extending similar arrangements, whether or not the arrangements have explicit renewal or extension provisions. Previously, an entity was precluded from using its own assumptions about renewal or extension of an arrangement where there was likely to be substantial cost or modifications. Entities without their own historical experience should consider the assumptions market participants would use about renewal or extension. The revised guidance may result in the useful life of an entity's intangible asset differing from the period of expected cash flows that was used to measure the fair value of the underlying asset using the market participant's perceived value. We are required to disclose information on our intent and/or ability to renew or extend the arrangement. The adoption of the revised guidance did not have a material effect on our consolidated financial position or results of operations and did not require additional disclosures related to existing intangible assets.

On January 1, 2009, we adopted the revised guidance for earnings per share, which addresses whether instruments granted in share-based payment transactions are participating securities prior to vesting and therefore need to be included in the earnings allocation in calculating earnings per share. The revised guidance requires companies to treat unvested share-based payment awards that have non-forfeitable rights to dividends or dividend equivalents as a separate class of securities in calculating earnings per share. The adoption of the revised guidance had no impact on our results of operations or earnings per share as our dividends on unvested share-based payment awards are forfeitable.

On April 1, 2009, we adopted the enhanced disclosure requirements regarding fair value of financial instruments, which require disclosures about fair value of financial instruments in interim financial statements as well as in annual financial statements. The adoption of the enhanced disclosure requirements had no impact on our consolidated financial position or results of operations.

### **NOTE 3. DISCONTINUED OPERATIONS**

We report businesses or asset groups as discontinued operations when we commit to a plan to divest the business or asset group and the sale of the business or asset group is deemed probable within the next 12 months.

During the fourth quarter of 2006, our Harvester Systems ("Harvester") business from the JBT FoodTech segment met these requirements. The final sale was completed in the first quarter of 2008 at a loss of \$0.1 million, net of tax. Additionally, our Food Handling Equipment business ("FHE") from the JBT FoodTech segment qualified as a discontinued operation upon its sale in the third quarter of 2007. We recorded a gain of \$3.1 million, net of tax of \$1.1 million, on the sale of FHE. Proceeds from the sale of FHE totaled \$8.0 million. Both Harvester and FHE results have been reported as discontinued operations for all periods presented.

The consolidated and combined statements of income include the following in discontinued operations:

(In millions)	Year Ended December 31,		
	2009	2008	2007
Revenue .....	\$—	\$ 0.6	\$23.2
Loss before income taxes .....	—	(0.1)	(7.3)
Income tax benefit .....	—	(0.3)	(0.5)
(Loss) gain on disposition of discontinued operations, net of taxes .....	—	(0.1)	3.1
Income (loss) from discontinued operations .....	<u>\$—</u>	<u>\$ 0.1</u>	<u>\$ (3.7)</u>

During 2007, we recorded restructuring expense and provisions for doubtful accounts and inventory obsolescence totaling \$4.5 million related to Harvester.

#### NOTE 4. INVENTORIES

Inventories consisted of the following:

(In millions)	December 31,	
	2009	2008
Raw materials .....	\$ 61.7	\$ 71.9
Work in process .....	28.5	41.2
Finished goods .....	74.6	64.9
Gross inventories before LIFO reserves and valuation adjustments .....	164.8	178.0
LIFO reserves and valuation adjustments .....	(57.8)	(55.0)
Net inventories .....	<u>\$107.0</u>	<u>\$123.0</u>

Inventories accounted for under the LIFO method totaled \$103.7 million and \$109.2 million at December 31, 2009 and 2008, respectively. The current replacement costs of LIFO inventories exceeded their recorded values by \$46.3 million and \$43.5 million at December 31, 2009 and 2008, respectively.

#### NOTE 5. PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consisted of the following:

(In millions)	December 31,	
	2009	2008
Land and land improvements .....	\$ 6.9	\$ 6.4
Buildings .....	57.6	55.4
Machinery and equipment .....	274.3	246.7
Construction in process .....	5.8	8.2
	344.6	316.7
Accumulated depreciation .....	(218.1)	(197.0)
Property, plant and equipment, net .....	<u>\$ 126.5</u>	<u>\$ 119.7</u>

Depreciation expense was \$19.1 million, \$20.5 million and \$19.8 million in 2009, 2008 and 2007, respectively.

## NOTE 6. GOODWILL AND INTANGIBLE ASSETS

*Goodwill*—The changes in the carrying amount of goodwill by business segment was as follows:

(In millions)	<u>JBT FoodTech</u>	<u>JBT AeroTech</u>	<u>Total</u>
Balance as of January 1, 2008 .....	\$15.7	\$ 8.1	\$23.8
Acquisitions .....	4.0	—	4.0
Currency translation .....	(1.0)	(0.1)	(1.1)
Balance as of December 31, 2008 .....	18.7	8.0	26.7
Acquisitions .....	1.1	—	1.1
Currency translation .....	0.4	0.1	0.5
Adjustments .....	(0.1)	—	(0.1)
Balance as of December 31, 2009 .....	<u>\$20.1</u>	<u>\$ 8.1</u>	<u>\$28.2</u>

*Intangible assets*—The components of intangible assets were as follows:

(In millions)	December 31,			
	2009		2008	
	<u>Gross carrying amount</u>	<u>Accumulated amortization</u>	<u>Gross carrying amount</u>	<u>Accumulated amortization</u>
Customer lists .....	\$16.9	\$ 7.4	\$14.5	\$ 6.6
Patents and acquired technology .....	24.5	23.2	23.3	21.9
Trademarks .....	15.3	5.8	14.2	5.4
Other .....	1.3	0.8	1.9	1.4
Total intangible assets .....	<u>\$58.0</u>	<u>\$37.2</u>	<u>\$53.9</u>	<u>\$35.3</u>

All of our acquired identifiable intangible assets are subject to amortization and, where applicable, foreign currency translation adjustments. We recorded amortization expense related to acquired intangible assets of \$1.7 million, \$2.5 million and \$2.6 million during the years ended on December 31, 2009, 2008 and 2007, respectively. Annual amortization expense is expected to be \$1.5 million in 2010, \$1.4 million in 2011 and 2012, and \$1.3 million in 2013 and 2014.

In 2009, we acquired U.K.-based Double D Food Engineering Ltd. (“Double D”) for \$6.7 million. Double D designs, manufactures and services custom-built ovens for bakery and protein products. In connection with the acquisition, we recorded \$1.1 million of goodwill and \$3.4 million of intangible assets, reflecting primarily a customer list. In 2008, we acquired USA Sales & Automation, LLC for \$4.5 million, which at the time was a leading North American supplier of industrial slicing equipment for meat, seafood and poultry. In connection with the acquisition we recorded \$4.0 million of goodwill and \$1.1 million of intangible assets.

We have not recognized impairment for the years ended December 31, 2009, 2008 or 2007 and do not have any accumulated impairment losses of goodwill. However, due to the continued challenging economic environment we have seen a decrease in demand for some of our products, such as JBT AeroTech’s ground support equipment. Continued weak demand for these products in future periods may result in impairment of goodwill and/or long-lived assets. As of December 31, 2009, we believe that our goodwill and long-lived assets are not impaired, although we continue to monitor the results of our business units, especially Ground Support Equipment.

## NOTE 7. DEBT

On July 31, 2008, we issued 6.66% senior unsecured notes and entered into a \$225 million, 5-year revolving credit facility. The senior unsecured notes are due on July 31, 2015 and require us to make semiannual interest payments. The note purchase agreement contains customary covenants including leverage and interest coverage

ratios. The leverage ratio covenant restricts the amount of Consolidated Total Indebtedness we may have compared to Consolidated EBITDA, according to the terms defined in the note purchase agreement. The interest coverage ratio covenant restricts the amount of Consolidated Interest Expense we may have compared to Consolidated EBITDA, according to the terms defined in the note purchase agreement. The revolving credit facility similarly contains certain customary covenants including similar leverage and interest coverage ratios and also limits the annual amounts we may spend on dividends and capital expenditures. Borrowings under the revolving credit facility bear interest, at our option, of London Interbank Offered Rate or an alternative base rate, which is the greater of JPMorgan Chase Bank, N.A.'s Prime Rate and Federal Funds Rate plus 50 basis points, plus a margin dependent on our leverage ratio as defined in the credit agreement. We are required to make periodic interest payments on the borrowed amounts and pay an annual facility fee ranging from 17.5 to 35 basis points, depending on our leverage ratio. Borrowings on the revolving credit facility are shown as a long-term obligation on the consolidated balance sheets because we have both the ability and the intent to refinance these obligations on a long-term basis under the credit agreement. As of December 31, 2009, we are in compliance with all restrictive covenants and expect to remain in compliance in the foreseeable future. However, there can be no assurance that continued or increased volatility in the global economic conditions will not impair our ability to meet our restrictive covenants, or the volatility in the capital and credit markets will not impair our ability to access these markets on terms acceptable to us or at all.

*Long-term debt*—Long-term debt consisted of the following:

(In millions)	December 31,	
	2009	2008
6.66% senior unsecured notes due July 31, 2015	\$ 75.0	\$ 75.0
Revolving credit facility, due 2013	56.8	110.0
Other	0.4	0.6
Total debt	132.2	185.6
Less: current portion	(0.4)	(0.6)
Long-term debt, less current portion	<u>\$131.8</u>	<u>\$185.0</u>

Maturities of total long-term debt as of December 31, 2009, are payable as follows: \$0.4 million in 2010, \$56.8 million in 2013 and \$75 million in 2015.

*Interest rate swap*—We have an interest rate swap which fixes the annual interest rate on a portion of our borrowings under the credit facility at 3.675% plus a margin dependent on our leverage ratio. For the period from July 31, 2008 to January 29, 2010, the interest rate swap fixes the interest rate on \$50 million of our borrowings and for the period from January 30, 2010 to January 31, 2011, the interest rate swap fixes the interest on \$25 million of our borrowings.

## NOTE 8. INCOME TAXES

Domestic and foreign components of income before income taxes are shown below:

(In millions)	Year Ended December 31,		
	2009	2008	2007
Domestic	\$17.4	\$37.4	\$16.0
Foreign	31.5	29.1	45.6
Income before income taxes	<u>\$48.9</u>	<u>\$66.5</u>	<u>\$61.6</u>

The provision for income taxes consisted of:

(In millions)	Year Ended December 31,		
	2009	2008	2007
<b>Current:</b>			
Federal	\$ 1.8	\$ 7.9	\$ —
State	0.6	1.8	0.5
Foreign	7.1	14.1	15.7
Total current	9.5	23.8	16.2
<b>Deferred:</b>			
Decrease in the valuation allowance for deferred tax assets	(1.1)	(0.6)	(0.2)
Other deferred tax expense (benefit), net	7.7	(0.8)	5.5
Total deferred	6.6	(1.4)	5.3
Provision for income taxes	<u>\$16.1</u>	<u>\$22.4</u>	<u>\$21.5</u>

The 2009 provision for income taxes included a reversal of \$1.1 million valuation allowance on deferred tax assets related to one of our foreign operations. Historical profitability and updated projections for future taxable income of the foreign operation caused us to change our assessment of the recoverability of deferred tax assets and reverse the valuation allowance established in prior years.

Significant components of our deferred tax assets and liabilities were as follows:

(In millions)	December 31,	
	2009	2008
<b>Deferred tax assets attributable to:</b>		
Accrued pension and other postretirement benefits	\$22.7	\$40.0
Accrued expenses and accounts receivable allowances	14.6	20.0
Net operating loss carryforwards	6.6	3.0
Inventories	5.3	5.0
Stock-based compensation	4.0	3.6
Foreign tax credit carryforward	3.2	4.5
Foreign exchange	—	4.5
Deferred tax asset	56.4	80.6
Valuation allowance	(2.1)	(3.2)
Deferred tax assets, net of valuation allowance	54.3	77.4
<b>Deferred tax liabilities attributable to:</b>		
Liquidation of subsidiary for income tax purposes	13.3	13.3
Property, plant and equipment, goodwill and other assets	12.6	14.1
Foreign exchange	0.3	—
Deferred tax liabilities	26.2	27.4
<b>Net deferred tax assets</b>	<u>\$28.1</u>	<u>\$50.0</u>

Net operating loss carryforwards are related to our foreign operations. At December 31, 2009, we had \$14.2 million of net operating losses that are available to offset future taxable income in several foreign jurisdictions indefinitely, and \$4.8 million of net operating losses that are available to offset future taxable income through 2023. Foreign tax credit carryforwards of \$2.7 million at December 31, 2009 will expire between 2013 and 2016 if unused.

Included in our deferred tax assets at December 31, 2009, are tax benefits related to accrued expenses and accounts receivable allowances. A portion of the accrued expenses and accounts receivable allowances are due to

uncollectible accounts receivable of a foreign operation for which it is more likely than not that we will not be able to realize a tax benefit. Therefore, we continue to carry a valuation allowance against the related deferred tax assets.

The effective income tax rate was different from the statutory U.S. federal income tax rate due to the following:

(In millions)	Year Ended December 31,		
	2009	2008	2007
<b>Statutory U.S. federal tax rate</b> .....	35%	35%	35%
<b>Net difference resulting from:</b>			
Foreign earnings subject to different tax rates .....	(4)	(3)	(1)
Nondeductible expenses .....	2	1	1
State income taxes .....	2	2	—
Foreign tax credits .....	(2)	(1)	—
Change in valuation allowance .....	(2)	—	—
Other .....	<u>2</u>	<u>—</u>	<u>—</u>
Total difference .....	<u>(2)</u>	<u>(1)</u>	<u>—</u>
<b>Effective income tax rate</b> .....	<u>33%</u>	<u>34%</u>	<u>35%</u>

U.S. income taxes have not been provided on \$72.6 million of undistributed earnings of foreign subsidiaries at December 31, 2009 as these amounts are considered permanently invested. A liability could arise if our intention to permanently invest such earnings were to change and amounts are distributed by such subsidiaries or if such subsidiaries are ultimately disposed. It is not practicable to estimate the additional income taxes related to permanently invested earnings.

As of December 31, 2009, we had no unrecognized tax benefits. This includes consideration of the obligation to FMC Technologies under a Tax Sharing Agreement we have entered into with FMC Technologies in connection with the Separation whereby we have agreed to indemnify FMC Technologies for any additional tax liability resulting from JBT Corporation businesses.

The following tax years remain subject to examination in the following jurisdictions:

United States .....	2008 – 2009
Sweden .....	2005 – 2009

#### **NOTE 9. PENSION AND POSTRETIREMENT AND OTHER BENEFIT PLANS**

We sponsor qualified and nonqualified defined benefit pension plans that together cover substantially all of our U.S. employees. The plans provide defined benefits based on years of service and final average salary. In addition, we sponsor postretirement health care and life insurance benefit plans that cover substantially all of our U.S. employees. The postretirement health care plans are contributory while the postretirement life insurance plans are noncontributory. Foreign-based employees are eligible to participate in JBT Corporation-sponsored or government sponsored benefit plans to which we contribute. We also sponsor a separate defined contribution plan that covers substantially all of our U.S. employees.

Prior to the Separation, our employees were eligible to participate in pension and other postretirement benefit plans sponsored by FMC Technologies. Accordingly, we accounted for pension and other postretirement benefit costs prior to the Separation under the multiemployer plan approach, and have recognized the pension and other postretirement costs allocated to us by FMC Technologies as expense, with a corresponding contribution in parent company investment. Pension and other postretirement benefit costs were allocated to us based on the projected benefit obligation associated with JBT Corporation-specific employees. In conjunction with the Separation, certain pension and other postemployment benefit obligations and plan assets related to our employees and retirees were contributed to us.

On September 15, 2009, we amended our domestic defined benefit pension plans to discontinue future benefit accruals for active non-union participants after December 31, 2009. Additionally, the domestic defined benefit pension plans were amended to freeze any future participation in such plans by non-union employees as of January 1, 2010.

As a result of the amendments to our domestic defined benefit pension plans, we recognized a curtailment gain of \$0.8 million to recognize all previously unrecognized prior service benefits. Additionally, as a result of discontinuing future benefit accruals for active non-union employees, our projected benefit obligation was reduced by \$25.6 million.

The funded status of our U.S. qualified and nonqualified pension plans, certain foreign pension plans and U.S. postretirement health care and life insurance benefit plans, together with the associated balances recognized in our consolidated financial statements as of December 31, 2009 and 2008, were as follows:

(In millions)	Pensions		Other postretirement benefits	
	2009	2008	2009	2008
Accumulated benefit obligation	\$245.1	\$ 223.3		
Projected benefit obligation at January 1	\$252.9	\$ 25.8	\$ 7.4	\$—
Service cost	8.4	4.4	0.1	0.1
Interest cost	15.1	8.1	0.4	0.2
Actuarial loss (gain)	8.4	16.2	(0.1)	0.7
Net transfers in (Separation)	—	203.2	—	6.6
Curtailment of US pension plans	(25.6)	—	—	—
Settlements	(1.3)	—	—	—
Special termination benefits	0.2	—	—	—
Plan participants' contributions	0.2	0.2	—	—
Benefits paid	(9.3)	(5.0)	(0.5)	(0.2)
Currency translation adjustments	1.7	—	—	—
Projected benefit obligation at December 31	\$250.7	\$ 252.9	\$ 7.3	\$ 7.4
Fair value of plan assets at January 1	\$139.1	\$ 8.9	\$—	\$—
Net transfers in (Separation)	—	169.0	—	—
Company contributions	16.4	0.9	0.5	0.2
Actual return on plan assets	32.9	(34.5)	—	—
Plan participants' contributions	0.2	0.2	—	—
Benefits paid	(10.6)	(5.0)	(0.5)	(0.2)
Currency translation adjustments	0.8	(0.4)	—	—
Fair value of plan assets at December 31	\$178.8	\$ 139.1	\$—	\$—
Funded status of the plans (liability) at December 31	\$ (71.9)	\$ (113.8)	\$ (7.3)	\$ (7.4)
Current portion of accrued pension and other postretirement benefits*	\$ (1.6)	\$ (2.5)	\$ (0.5)	\$ (0.4)
Accrued pension and other postretirement benefits, net of current portion	(70.3)	(111.3)	(6.8)	(7.0)
Funded status recognized in the consolidated balance sheet at December 31, 2009 and 2008	\$ (71.9)	\$ (113.8)	\$ (7.3)	\$ (7.4)
Amounts recognized in accumulated other comprehensive (income) loss:				
Unrecognized actuarial loss (gain)	\$ 73.2	\$ 108.5	\$ (0.4)	\$ (0.3)
Unrecognized prior service (credit) cost	0.4	(0.5)	(2.9)	(3.8)
Accumulated other comprehensive loss (income) at December 31	\$ 73.6	\$ 108.0	\$ (3.3)	\$ (4.1)
Plans with underfunded or non-funded projected benefit obligation:				
Aggregate projected benefit obligation	\$250.7	\$ 252.9	\$ 7.3	\$ 7.4
Aggregate fair value of plan assets	178.8	139.1	—	—
Plans with underfunded or non-funded accumulated benefit obligation:				
Aggregate accumulated benefit obligation	\$245.1	\$ 223.3		
Aggregate fair value of plan assets	178.8	139.1		

\* Included in other current liabilities in the consolidated balance sheets.

Pension and other postretirement benefit costs for the years ended December 31 were as follows:

(In millions)	Pensions			Other postretirement Benefits		
	2009	2008	2007	2009	2008	2007
Service cost	\$ 8.4	\$ 4.4	\$ 0.8	\$ 0.1	\$ 0.1	\$—
Interest cost	15.1	8.1	1.2	0.4	0.2	—
Expected return on plan assets	(17.5)	(9.1)	(0.4)	—	—	—
Curtailment gain	(0.8)	—	—	—	—	—
Settlement charge	0.5	—	—	—	—	—
Special termination benefit charge	0.2	—	—	—	—	—
Amortization of prior service credit	(0.1)	—	—	(0.9)	(0.5)	—
Amortization of net actuarial loss (gain)	2.5	0.2	—	—	(0.1)	—
Pre-Separation allocation from FMC Technologies	—	2.8	6.5	—	(0.2)	(0.4)
Total costs (income)	<u>\$ 8.3</u>	<u>\$ 6.4</u>	<u>\$ 8.1</u>	<u>\$(0.4)</u>	<u>\$(0.5)</u>	<u>\$(0.4)</u>

The following table presents the pre-tax net changes in projected benefit obligations and plan assets recognized in other comprehensive income during 2009:

(In millions)	Pensions	Other postretirement benefits
	Actuarial gain arising during the year	\$(32.6)
Amortization of net actuarial (loss) gain	(3.0)	—
Amortization of prior service credit	0.1	0.9
Curtailment gain	0.8	—
Total recognized in other comprehensive loss (income)	<u>\$(34.7)</u>	<u>\$ 0.8</u>

The estimated net actuarial loss for the defined benefit pension plans that will be amortized from accumulated other comprehensive income into net periodic benefit cost over the next fiscal year is \$0.6 million. The estimated prior service credit for the other postretirement benefit plans that will be amortized from accumulated other comprehensive income into net periodic benefit cost over the next fiscal year is \$0.9 million. Prior service credits are amortized on a straight-line basis over the average remaining service period of employees eligible to receive benefits under the plan. Unrecognized actuarial losses are amortized on a straight-line basis over the average remaining lifetime of employees eligible to receive benefits under the frozen plans and over the average remaining service period of employees eligible to receive benefits under all other plans.

*Key assumptions*—The following weighted-average assumptions were used to determine the benefit obligations:

	Pensions		Other postretirement benefits	
	2009	2008	2009	2008
Discount rate	5.80%	6.05%	6.00%	6.35%
Rate of compensation increase	3.48%	3.94%	—	—

The following weighted-average assumptions were used to determine net periodic benefit cost:

	Pensions			Other postretirement benefits		
	2009	2008	2007	2009	2008	2007
Discount rate .....	6.05%	6.51%	4.63%	6.35%	6.75%	—
Rate of compensation increase .....	3.94%	3.94%	3.36%	—	—	—
Expected rate of return on plan assets .....	8.60%	8.55%	4.50%	—	—	—

The estimate of expected rate of return on plan assets is based primarily on the historical performance of plan assets, current market conditions and long-term growth expectations.

Assumed health care cost trend rates for future periods will not have an effect on the amounts reported for the postretirement health care plan since our benefit obligation under the plan was fully capped at the 2002 benefit level. Accordingly, a one percentage point change in the assumed health care cost trend rates would not have a significant effect on total service and interest costs or on our postretirement health care obligation under this plan.

*Plan assets*—Our pension investment strategy balances the requirements to generate returns, using higher-returning assets such as equity securities with the need to control risk in the pension plan with less volatile assets, such as fixed-income securities. Risks include, among others, the likelihood of the pension plans becoming underfunded, thereby increasing their dependence on Company contributions. The assets are managed by professional investment firms and performance is evaluated against specific benchmarks. Our target asset allocations consist of approximately 30%—70% equity, 20%—40% fixed income, 10%—30% real estate and other and the remaining 0%—10% in cash. Our actual pension plans' asset allocations by level within the fair value hierarchy at December 31, 2009 are presented in the table below.

(In millions)	Allocation	Total	Level 1	Level 2	Level 3
Cash and cash equivalents .....	2.7%	\$ 4.9	\$ 4.9	\$ —	\$ —
Money market fund .....	3.9	6.9	6.9	—	—
Equity securities					
U.S. companies (1) .....	52.5	93.9	83.6	10.3	—
International companies (2) .....	13.8	24.6	4.9	19.7	—
Emerging markets (3) .....	2.9	5.1	5.1	—	—
Fixed income securities (4) .....	13.0	23.3	8.4	14.9	—
Real estate and other investments (5) .....	11.2	20.1	8.7	11.4	—
Total assets at fair value .....	<u>100.0%</u>	<u>\$178.8</u>	<u>\$122.5</u>	<u>\$56.3</u>	<u>\$—</u>

(1) Includes funds that invest primarily in U.S. large cap and small cap common stock.

(2) Includes funds that invest primarily in foreign equity and equity-related securities.

(3) Includes funds that invest primarily in common stocks of emerging markets.

(4) Includes funds that invest primarily in U.S. government bonds, including treasury inflation protected securities, investment grade bonds, high yield bonds and mortgage-backed fixed income securities.

(5) Includes funds that invest primarily in U.S. and international REITS, funds that invest in commodities and investments in insurance contracts held by one of our foreign pension plans.

The fair value of assets classified as Level 1 is based on unadjusted quoted prices in active markets for identical assets. The fair value of assets classified as Level 2 is based on quoted prices for similar assets or based on inputs either directly or indirectly observable as of the reporting date. Such inputs include net asset values reported at a minimum on a monthly basis by investment funds or contract values provided by the issuing insurance company. We are able to sell any of our investment funds with notice of no more than 30 days. For more information on a description of the fair value hierarchy, see Note 14.

*Contributions*— We expect to contribute approximately \$12.0 million to our pension and other postretirement benefit plans in 2010. The pension contributions will be primarily for the U.S. qualified pension plan. All of the contributions are expected to be in the form of cash.

*Estimated future benefit payments*— The following table summarizes expected benefit payments from our various pension and postretirement benefit plans through 2019. Actual benefit payments may differ from expected benefit payments.

(In millions)	Pensions	Other postretirement benefits
2010 .....	\$10.3	\$0.5
2011 .....	10.8	0.6
2012 .....	12.0	0.6
2013 .....	12.8	0.6
2014 .....	14.2	0.6
2015-2019 .....	78.5	3.2

*Savings Plans*— Our U.S. and some international employees participate in defined contribution savings plans that we sponsor. These plans generally provide either a specified percent of pay or a matching contribution on participants' voluntary contributions. Additionally, certain highly compensated employees participate in a non-qualified deferred compensation plan, which also allows for company matching contributions up to predetermined limits. Prior to the Separation, our employees participated in similar plans sponsored by FMC Technologies. Expenses from the defined contribution savings plans prior to the Separation were allocated to us by FMC Technologies. The expense for matching contributions, including allocated amounts, was \$4.4 million, \$4.5 million and \$4.4 million in 2009, 2008 and 2007, respectively. As of December 31, 2009 and 2008, we had investments classified as trading securities for a non-qualified deferred compensation plan totaling \$9.8 million and \$7.9 million, respectively, recorded at their fair market value. These investments include an unrealized gain of \$1.9 million and an unrealized loss of \$3.3 million for the years ending December 31, 2009 and 2008, respectively, reported in other income (expense), net in the statements of income.

#### NOTE 10. STOCK-BASED COMPENSATION

We recorded stock-based compensation expense for the years ended December 31 as follows:

(In millions)	2009	2008	2007
Stock-based compensation expense .....	<u>\$7.9</u>	<u>\$8.4</u>	<u>\$8.6</u>
Tax benefit .....	<u>\$2.6</u>	<u>\$3.2</u>	<u>\$3.2</u>

For the period prior to the Separation, stock-based compensation expense includes an allocation of expense for awards granted to FMC Technologies' corporate employees and directors.

#### *Equity Awards Converted from Previously Issued FMC Technologies Awards*

Prior to the Separation all employee incentive equity awards were granted by FMC Technologies. At the time of the Separation, restricted stock awards held by our employees were converted into new restricted stock awards with the number of shares adjusted to preserve the intrinsic value of the award as immediately prior to the Separation. The awards were converted into restricted stock awards convertible into 697,177 shares of our common stock and 233,536 shares of FMC Technologies' common stock. All stock option awards held by our employees were converted into JBT Corporation stock options with the number of shares and the exercise price adjusted to preserve the intrinsic value of the award as immediately prior to the Separation.

### *Incentive Compensation and Stock Plan*

Prior to the Separation, we adopted the John Bean Technologies Corporation Incentive Compensation and Stock Plan (“Incentive Compensation Plan”). The Incentive Compensation Plan provides certain incentives and awards to our officers, employees, directors and consultants. The Incentive Compensation Plan allows our Board of Directors (the “Board”) to make various types of awards to non-employee directors and the Compensation Committee (the “Committee”) of the Board to make various types of awards to other eligible individuals. Awards that may be issued include common stock, stock options, stock appreciation rights, restricted stock and stock units.

Grants of common stock options may be incentive and/or nonqualified stock options. Under the Incentive Compensation Plan, the exercise price for options cannot be less than the market value of our common stock at the date of grant. Options vest in accordance with the terms of the award as determined by the Committee, which is generally after three years of service, and expire not later than 10 years after the grant date. Restricted stock grants specify any applicable performance goals, the time and rate of vesting and such other provisions as determined by the Committee. Restricted stock grants generally vest after three to four years of service. Additionally, most awards vest immediately upon a change of control as defined in the Incentive Compensation Plan agreement. A total of 3.7 million shares of our common stock are authorized to be issued under the Incentive Compensation Plan.

*Restricted Stock*—A summary of the nonvested restricted stock awards of JBT Corporation as of December 31, 2009 and changes during the year are presented below:

	<u>Shares</u>	<u>Weighted-Average Grant-Date Fair Value</u>
Nonvested at December 31, 2008 .....	1,506,830	\$ 9.94
Granted .....	496,866	\$11.00
Forfeited .....	<u>(10,822)</u>	\$ 7.69
Nonvested at December 31, 2009 .....	<u>1,992,874</u>	\$10.22

We granted time-based restricted stock awards that vest after three years. The fair value of these time-based awards was determined using the market value of our common stock on the grant date. Compensation cost is recognized over the lesser of the stated vesting period or the period until the employee reaches age 62, the retirement eligible age under the plan. We also granted restricted stock awards with performance-based conditions. The vesting period for these awards is three years.

For current year performance-based awards, the payout was dependent upon our performance relative to prior year with respect to earnings growth and return on investment for the year ending December 31, 2009. Based on results for the performance period, the payout will be 107,963 shares at the vesting date in January 2012. Compensation cost has been measured for 2009 based on the actual outcome of the performance conditions.

The weighted average grant date fair value of restricted stock awards granted in 2008 was \$12.02.

*Stock Options*—We have not granted any stock options. Outstanding options held by employees prior to the Separation remain outstanding and are all exercisable. The following is a summary of the stock options held by our employees as of December 31, 2009:

<i>(Intrinsic value in millions)</i>	<u>Shares Under Option</u>	<u>Weighted- Average Exercise Price</u>	<u>Weighted- Average Remaining Contractual Term (Years)</u>	<u>Aggregate Intrinsic Value</u>
Outstanding and exercisable at December 31, 2008 .....	175,960	\$2.52		
Exercised .....	<u>(68,671)</u>	\$2.50		
Outstanding and exercisable at December 31, 2009 .....	<u>107,289</u>	\$2.53	3.3	\$1.6

The aggregate intrinsic value reflects the value to the option holders, or the difference between the market price as of December 31, 2009 and the exercise price of the option, which would have been received by the option holders had all options been exercised as of that date. While the intrinsic value is representative of the value to be gained by the option holders, this value is not indicative of our compensation expense. Compensation expense on stock options was calculated on the date of grant using the fair value of the options, as determined by a Black-Scholes option pricing model and the number of options granted, reduced by estimated forfeitures. The total intrinsic value of options exercised was \$0.9 million in 2009 and \$0.3 million in 2008.

As of December 31, 2009, there was \$6.9 million of unrecognized stock-based compensation expense for outstanding awards expected to be recognized over a weighted average of 1.5 years.

## NOTE 11. STOCKHOLDERS' EQUITY

*Capital stock*—The following is a summary of our capital stock activity for the year ended on December 31, 2009:

	<u>Common stock issued</u>	<u>Common stock held in treasury</u>
December 31, 2008 .....	27,594,664	55,154
Options exercised .....	68,671	—
Net stock sold out of employee benefit trust .....	—	(3,012)
December 31, 2009 .....	<u>27,663,335</u>	<u>52,142</u>

Repurchased shares are held in treasury for general corporate purposes, including issuances under the Incentive Compensation Plan. The treasury shares are accounted for using the cost method.

On July 31, 2008, our Board declared a dividend distribution to each recordholder of common stock of one Preferred Share Purchase Right for each share of common stock outstanding on that date. Each right entitles the holder to purchase, under certain circumstances related to a change in control of the Company, one one-hundredth of a share of Series A Junior Participating Preferred Stock, par value \$0.01, at a price of \$72 per share (subject to adjustment), subject to the terms and conditions of a Rights Agreement dated July 31, 2008. The rights expire on July 31, 2018, unless redeemed by us at an earlier date. The redemption price of \$0.01 per right is subject to adjustment to reflect stock splits, stock dividends or similar transactions. We have reserved 1,500,000 shares of Series A Junior Participating Preferred Stock for possible issuance under the agreement.

*Accumulated other comprehensive loss*—Accumulated other comprehensive loss consisted of the following:

(In millions)	<u>December 31,</u>	
	<u>2009</u>	<u>2008</u>
Cumulative foreign currency translation adjustments .....	\$ 8.0	\$ (4.3)
Cumulative deferral of hedging net losses, net of tax of \$0.3 in 2009 and \$1.2 in 2008 .....	(0.5)	(2.0)
Cumulative deferral of pension net losses, net of tax of \$26.9 in 2009 and \$40.1 in 2008 .....	(43.5)	(64.1)
Accumulated other comprehensive loss .....	<u>\$(36.0)</u>	<u>\$(70.4)</u>

## NOTE 12. EARNINGS PER SHARE

Basic earnings per share ("EPS") is computed by dividing income from continuing operations by the weighted average number of common shares outstanding for the period. Diluted EPS reflects the assumed conversion of all dilutive securities.

As discussed in Note 1, in connection with the Separation, on July 31, 2008 FMC Technologies distributed to its shareholders 27.5 million shares of our common stock. This share amount is being utilized for the calculation of basic and diluted EPS for all periods presented prior to the Separation as our common stock was not traded prior to July 31, 2008 and there were no dilutive securities in the prior periods.

The following table sets forth the computation of basic and diluted EPS utilizing the income from continuing operations for the respective periods and our basic and dilutive shares outstanding:

(In millions, except per share data)	Year Ended December 31,		
	2009	2008	2007
Basic earnings per share:			
Income from continuing operations	\$32.8	\$44.1	\$40.1
Weighted average number of shares outstanding	27.6	27.5	27.5
Basic earnings per share from continuing operations	<u>\$1.19</u>	<u>\$1.60</u>	<u>\$1.45</u>
Diluted earnings per share:			
Income from continuing operations	\$32.8	\$44.1	\$40.1
Weighted average number of shares outstanding	27.6	27.5	27.5
Effect of dilutive securities:			
Options on common stock	0.1	0.1	—
Restricted stock	0.9	0.2	—
Total shares and dilutive securities	<u>28.6</u>	<u>27.8</u>	<u>27.5</u>
Diluted earnings per share from continuing operations	<u>\$1.15</u>	<u>\$1.59</u>	<u>\$1.45</u>

### NOTE 13. DERIVATIVE FINANCIAL INSTRUMENTS AND CREDIT RISK

*Derivative financial instruments*— We hold derivative financial instruments for the purpose of hedging foreign currency risks and interest rate risks of certain identifiable and anticipated transactions.

We manufacture and sell our products in a number of countries throughout the world and, as a result, are exposed to movements in foreign currency exchange rates. Our major foreign currency exposures involve the markets in Western Europe, South America and Asia. The purpose of our foreign currency hedging activities is to manage the economic impact of exchange rate volatility associated with anticipated foreign currency purchases and sales created in the normal course of business. We primarily utilize forward exchange contracts with maturities of less than 2 years. As of December 31, 2009, we held forward exchange contracts with an aggregate notional value of \$300.9 million. Many of our sales and purchase contracts are written contemplating this risk and therefore contain embedded derivatives, which we consider part of our risk management policy.

Additionally, we have entered into an interest rate swap to hedge a portion of our variable rate debt described in Note 7.

Our policy is to hold derivatives only for the purpose of hedging risks and not for trading purposes where the objective is solely to generate profit. Generally, we enter into hedging relationships such that changes in the fair values or cash flows of items and transactions being hedged are expected to be offset by corresponding changes in the fair value of the derivatives.

The following table presents the fair value of derivative instruments included within the consolidated balance sheet as of December 31, 2009:

(In millions)	Asset Derivatives		Liability Derivatives	
	Balance Sheet Location	Fair Value	Balance Sheet Location	Fair Value
Derivatives designated as hedging instruments under FAS 133				
Interest rate swap contract . . . . .	Other current assets	\$—	Other current liabilities	\$ 0.3
Interest rate swap contract . . . . .	Other assets	—	Other liabilities	0.9
Foreign exchange contracts . . . . .	Other assets	0.1	Other liabilities	—
Total derivatives designated as hedging instruments under FAS 133 . . . . .		0.1		1.2
Derivatives not designated as hedging instruments under FAS 133				
Foreign exchange contracts . . . . .	Other current assets	4.2	Other current liabilities	6.0
Foreign exchange contracts . . . . .	Other assets	1.2	Other liabilities	1.7
Total derivatives not designated as hedging instruments under FAS 133 . . . . .		5.4		7.7
Total derivatives . . . . .		<u>\$ 5.5</u>		<u>\$ 8.9</u>

The following table presents the effective portion of the gains and losses on derivative instrument for the year ended December 31, 2009:

Derivatives designated as cash flow hedges	Amount of Gain (Loss) Recognized in Other Comprehensive Income on Derivatives (1)	Location of Gain (Loss) Reclassified from Accumulated Other Comprehensive Income into Income	Amount of Gain (Loss) Reclassified from Accumulated Other Comprehensive Income into Income (1)
Interest rate swap contract . . . . .	\$(1.0)	Net interest expense	\$(1.4)
Foreign exchange contracts . . . . .	0.6	Revenue	(1.4)
Total derivatives designated as cash flow hedges . . . . .	<u>\$(0.4)</u>		<u>\$(2.8)</u>

(1) For the year ended December 31, 2009, we recorded in other (expense) income, net an immaterial amount of ineffectiveness from cash flow hedges.

As of December 31, 2009, we do not expect to reclassify a significant amount from accumulated other comprehensive loss into earnings within the next 12 months. All forecasted transactions currently being hedged are expected to occur by 2013.

The following table presents the location and gain (loss) on derivatives recognized in the consolidated statement of income for the year ended December 31, 2009:

Derivatives not designated as hedging instruments under FAS 133	Location of Gain (Loss) Recognized in Income on Derivatives	Amount of Gain (Loss) Recognized in Income on Derivatives
Foreign exchange contracts . . . . .	Revenue	\$ 8.6
Foreign exchange contracts . . . . .	Cost of sales	(1.2)
Foreign exchange contracts . . . . .	Other income (expense), net	0.5
Total . . . . .		<u>\$ 7.9</u>

Refer to Note 14: Fair Value of Financial Instruments for a description of how financial instruments are valued.

We recorded a gain of \$6.3 million and a loss of \$5.8 million and \$4.4 million in the years ending December 31, 2009, 2008 and 2007, respectively, related to foreign currency transactions, net of remeasurement of assets and liabilities, for instruments not designated as hedging instruments. These gains and losses are recorded in product and service revenue, cost of products and services and other income (expense), net in the consolidated statement of income and in other expense, net in the reconciliation of segment operating profit to income before income taxes.

*Credit risk*—By their nature, financial instruments involve risk including credit risk for non-performance by counterparties. Financial instruments that potentially subject us to credit risk primarily consist of trade receivables and derivative contracts. We manage the credit risk on financial instruments by transacting only with financially secure counterparties, requiring credit approvals and credit limits, and monitoring counterparties' financial condition. Our maximum exposure to credit loss in the event of non-performance by the counterparty is limited to the amount drawn and outstanding on the financial instrument. Allowances for losses are established based on collectibility assessments.

#### NOTE 14. FAIR VALUE OF FINANCIAL INSTRUMENTS

The fair value framework requires the categorization of assets and liabilities into three levels based upon the assumptions (inputs) used to price the assets or liabilities. Level 1 provides the most reliable measure of fair value, whereas Level 3 generally requires significant management judgment. The three levels are defined as follows:

- *Level 1*: Unadjusted quoted prices in active markets for identical assets and liabilities.
- *Level 2*: Observable inputs other than those included in Level 1. For example, quoted prices for similar assets or liabilities in active markets or quoted prices for identical assets or liabilities in inactive markets.
- *Level 3*: Unobservable inputs reflecting management's own assumptions about the inputs used in pricing the asset or liability.

Financial assets and financial liabilities measured at fair value on a recurring basis are as follows:

(In millions)	<u>December 31, 2009</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>
<b>Assets</b>				
Investments .....	\$10.9	\$10.9	\$—	\$—
Derivatives .....	<u>5.5</u>	<u>—</u>	<u>5.5</u>	<u>—</u>
<b>Total assets .....</b>	<b><u>\$16.4</u></b>	<b><u>\$10.9</u></b>	<b><u>\$ 5.5</u></b>	<b><u>\$—</u></b>
<b>Liabilities</b>				
Derivatives .....	<u>8.9</u>	<u>\$—</u>	<u>\$ 8.9</u>	<u>\$—</u>

Investments are valued based on quoted prices in active markets for identical assets or liabilities that we have the ability to access. We use the income approach to measure the fair value of derivative instruments on a recurring basis. This approach calculates the present value of the future cash flow by measuring the change from the derivative contract rate and the published market indicative currency and interest rates, multiplied by the contract notional values, and includes a factor of credit risk.

In addition to the methods and assumptions we use for the financial instruments recorded at fair value as discussed above, we used the following methods and assumptions to estimate the fair value for our other financial instruments which are not marked to market on a recurring basis. The carrying amounts of cash and

cash equivalents, trade receivables and accounts payable, as well as amounts included in other current assets and other current liabilities that meet the definition of financial instruments, approximate fair values because of their short-term maturities.

The carrying value and estimated fair values of our debt financial instruments as of December 31 are summarized in the table below:

(In millions)	2009		2008	
	Carrying Value	Estimated Fair Value	Carrying Value	Estimated Fair Value
6.66% senior unsecured notes due July 31, 2015 . . . . .	\$75.0	\$83.8	\$ 75.0	\$ 68.1
Revolving credit facility, due 2013 . . . . .	56.8	56.8	110.0	110.0
Other . . . . .	0.4	0.4	0.6	0.6

There is no active or observable market for our senior unsecured notes. Therefore, the estimated fair value of the notes is based on discounted cash flows using current interest rates available for debt with similar terms and remaining maturities. The estimate of the all-in interest rate for discounting is based on a broker quote for notes with similar terms. We do not have a rate adjustment for risk profile changes, covenant issues or credit rating changes, therefore the broker quote is deemed to be the closest approximation of current market rates. The carrying value of the remaining borrowings approximates their fair value due to their variable interest rates.

**NOTE 15. TRANSACTIONS WITH FMC TECHNOLOGIES**

Results of operations for the periods prior to the Separation include allocations from FMC Technologies, among other things, of \$12.6 million and \$11.3 million for the years ended December 31, 2008 and 2007, respectively, of expenses incurred by FMC Technologies for providing us with the following services: legal, tax, general accounting, communications, corporate development, benefits and human resources, information systems, payroll services, web hosting services and other public company costs.

In connection with our Separation from FMC Technologies, we entered into a separation and distribution agreement with FMC Technologies (the “Separation and Distribution Agreement”) and several ancillary agreements to complete the separation of our businesses from FMC Technologies. These agreements defined key provisions related to the Separation and the relationship between the two companies after the Separation.

**NOTE 16. COMMITMENTS AND CONTINGENCIES**

We are involved in legal proceedings arising in the ordinary course of business. Although the results of litigation cannot be predicted with certainty, we do not believe that the resolution of the proceedings that we are involved in, either individually or taken as a whole, will have a material adverse effect on our business, results of operations or financial condition.

Under the Separation and Distribution Agreement with FMC Technologies, we have assumed liabilities related to specified legal proceedings arising from our business prior to separation. As a result, although FMC Technologies will remain the named defendant, we will manage the litigation and indemnify FMC Technologies for costs, expenses and judgments arising from this existing litigation. We do not believe that any existing litigation we have assumed will have a material effect on our results of operations, financial condition or liquidity.

*Guarantees and Product Warranties*—In the ordinary course of business with customers, vendors and others, we issue standby letters of credit, performance bonds, surety bonds and other guarantees. These financial instruments, which totaled approximately \$112.7 million at December 31, 2009, represent guarantees of our future performance. We also have provided approximately \$12.5 million of bank guarantees and letters of credit

to secure a portion of our existing financial obligations. The majority of these financial instruments expire within two years; we expect to replace them through the issuance of new or the extension of existing letters of credit and surety bonds. In some instances, we guarantee a small portion of our customers' financing arrangements and retain recourse to the equipment sold. As of December 31, 2009, the maximum future payment obligation of such guarantees was \$1.4 million and the associated liability balance was \$0.4 million. Historically, we have not made significant payments associated with guarantees of our customers' financing arrangements.

We provide warranties of various lengths and terms to certain of our customers based on standard terms and conditions and negotiated agreements. We provide for the estimated cost of warranties at the time revenue is recognized for products where reliable, historical experience of warranty claims and costs exists. We also provide warranty liability when additional specific obligations are identified. The obligation reflected in other current liabilities in the balance sheets is based on historical experience by product and considers failure rates and the related costs in correcting a product failure. Warranty cost and accrual information is as follows:

(In millions)	December 31,	
	2009	2008
Balance at beginning of year	\$ 9.8	\$ 12.3
Expenses for new warranties	8.9	13.4
Adjustments to existing accruals	(0.9)	(3.3)
Claims paid	(10.5)	(12.6)
Balance at end of year	<u>\$ 7.3</u>	<u>\$ 9.8</u>

*Leases*—We lease office space, manufacturing facilities and various types of manufacturing and data processing equipment. Leases of real estate generally provide for payment of property taxes, insurance and repairs by us. Substantially all leases are classified as operating leases for accounting purposes. Rent expense under operating leases amounted to \$8.6 million, \$9.3 million and \$7.5 million in 2009, 2008 and 2007, respectively.

Future minimum lease payments under non-cancelable operating leases as of December 31, 2009, for the following fiscal years were:

(In millions)	Total Amount	2010	2011	2012	2013	2014	After 2014
Operating lease obligations	\$16.7	\$4.3	\$3.9	\$3.3	\$2.2	\$1.6	\$1.4

Minimum future rental payments to be received under non-cancelable subleases totaled \$1.1 million at December 31, 2009.

## NOTE 17. BUSINESS SEGMENTS

Our determination of the two reportable segments was made on the basis of the Company's strategic business units and the commonalities among the products and services within each segment, and corresponds to the manner in which management reviews and evaluates operating performance. Certain similar operating segments that meet applicable criteria established in the guidance for segment reporting, have been combined.

Our reportable segments are:

- **JBT FoodTech**—designs, manufactures and services technologically sophisticated food processing systems used for, among other things, fruit juice production, frozen food production, in-container food production and convenience food preparation by the food industry.
- **JBT AeroTech**—designs, manufactures and services technologically sophisticated ground support equipment, airport gate equipment, automated systems and services for airport authorities, airlines, airfreight, ground handling companies, the military and other industries.

Total revenue by segment includes intersegment sales, which are made at prices approximating those that the selling entity is able to obtain on external sales. Segment operating profit is defined as total segment revenue less segment operating expenses. The following items have been excluded in computing segment operating profit: corporate staff expense, foreign currency related gains and losses, LIFO provisions, certain employee benefit expenses, interest income and expense associated with corporate investments and income taxes.

*Segment revenue and segment operating profit*

(In millions)	Year Ended December 31,		
	2009	2008	2007
<b>Revenue</b>			
JBT FoodTech .....	\$515.8	\$ 584.0	\$594.1
JBT AeroTech .....	320.7	446.9	386.0
Other revenue (1) and intercompany eliminations .....	5.1	(2.8)	(2.1)
Total revenue .....	<u>\$841.6</u>	<u>\$1,028.1</u>	<u>\$978.0</u>
<b>Income before income taxes</b>			
Segment operating profit:			
JBT FoodTech .....	\$ 50.7	\$ 60.2	\$ 55.0
JBT AeroTech .....	25.0	38.5	32.4
Total segment operating profit .....	<u>75.7</u>	<u>98.7</u>	<u>87.4</u>
Corporate items:			
Corporate expense (2) .....	(15.4)	(15.0)	(11.3)
Other expense, net (1) .....	(2.6)	(13.4)	(15.0)
Net interest (expense) income .....	(8.8)	(3.8)	0.5
Total corporate items .....	<u>(26.8)</u>	<u>(32.2)</u>	<u>(25.8)</u>
<b>Income from continuing operations before income taxes</b> .....	48.9	66.5	61.6
Provision for income taxes .....	16.1	22.4	21.5
<b>Income from continuing operations</b> .....	32.8	44.1	40.1
Gain (loss) from discontinued operations, net of income taxes .....	—	0.1	(3.7)
<b>Net income</b> .....	<u>\$ 32.8</u>	<u>\$ 44.2</u>	<u>\$ 36.4</u>

(1) Other revenue comprises certain gains and losses on derivatives related to foreign exchange exposure. Other expense, net, generally includes stock-based compensation, other employee benefits, LIFO adjustments, foreign exchange gains and losses, and the impact of unusual or strategic transactions not representative of segment operations.

(2) Corporate expense primarily includes corporate staff expenses.

*Segment operating capital employed and segment assets*

(In millions)	December 31,	
	2009	2008
<b>Segment operating capital employed (1):</b>		
JBT FoodTech .....	\$186.0	\$153.4
JBT AeroTech .....	109.4	126.0
Total segment operating capital employed .....	295.4	279.4
Segment liabilities included in total segment operating capital employed (2) .....	209.7	233.8
Corporate (3) .....	28.0	78.1
Total assets .....	<u>\$533.1</u>	<u>\$591.3</u>
<b>Segment assets:</b>		
JBT FoodTech .....	\$343.0	\$324.3
JBT AeroTech .....	162.8	189.3
Intercompany eliminations .....	(0.7)	(0.4)
Total segment assets .....	505.1	513.2
Corporate (3) .....	28.0	78.1
Total assets .....	<u>\$533.1</u>	<u>\$591.3</u>

- (1) Management views segment operating capital employed, which consists of assets, net of its liabilities, as the primary measure of segment capital. Segment operating capital employed excludes debt, pension liabilities, income taxes and LIFO inventory reserves.
- (2) Segment liabilities included in total segment operating capital employed consist of trade and other accounts payable, advance progress payments, accrued payroll and other liabilities.
- (3) Corporate includes cash, LIFO inventory reserves, deferred income tax balances, property, plant and equipment not associated with a specific segment and pension assets.

*Geographic segment information*

Geographic segment sales were identified based on the location where our products and services were delivered. Geographic segment long-lived assets include investments; property, plant and equipment, net; goodwill; intangible assets, net; and certain other non-current assets.

(In millions)	Year Ended December 31,		
	2009	2008	2007
<b>Revenue (by location of customers):</b>			
United States .....	\$363.4	\$ 485.5	\$477.3
All other countries .....	478.2	542.6	500.7
Total revenue .....	<u>\$841.6</u>	<u>\$1,028.1</u>	<u>\$978.0</u>

(In millions)	Year Ended December 31,		
	2009	2008	2007
<b>Long-lived assets:</b>			
United States .....	\$112.1	\$ 109.4	\$101.5
Sweden .....	20.0	18.7	23.8
Brazil .....	19.8	16.2	21.9
All other countries .....	41.9	34.2	37.4
Total long-lived assets .....	<u>\$193.8</u>	<u>\$ 178.5</u>	<u>\$184.6</u>

Other business segment information

(In millions)	Capital Expenditures Year Ended December 31,			Depreciation and Amortization Year Ended December 31,			Research and Development Expense Year Ended December 31,		
	2009	2008	2007	2009	2008	2007	2009	2008	2007
JBT FoodTech .....	\$17.9	\$19.4	\$21.3	\$19.0	\$22.6	\$22.1	\$10.1	\$13.4	\$12.0
JBT AeroTech .....	1.4	2.5	1.2	2.9	2.4	2.6	7.0	8.6	6.7
Corporate .....	0.5	1.0	0.5	0.7	0.5	0.4	—	—	—
Total .....	<u>\$19.8</u>	<u>\$22.9</u>	<u>\$23.0</u>	<u>\$22.6</u>	<u>\$25.5</u>	<u>\$25.1</u>	<u>\$17.1</u>	<u>\$22.0</u>	<u>\$18.7</u>

**NOTE 18. QUARTERLY INFORMATION (UNAUDITED)**

(In millions, except per share data and common stock prices)	2009				2008			
	4th Qtr.	3rd Qtr.	2nd Qtr.	1st Qtr.	4th Qtr.	3rd Qtr.	2nd Qtr.	1st Qtr.
Revenue .....	\$246.0	\$196.4	\$230.2	\$169.0	\$234.5	\$256.6	\$276.8	\$260.2
Cost of sales .....	185.5	142.4	171.2	122.1	173.8	195.2	209.0	198.3
Net income from continuing operations .....	10.6	8.4	9.7	4.1	10.3	8.8	13.0	12.0
Income (loss) from discontinued operations, net of tax .....	0.1	(0.1)	—	—	(0.2)	—	—	0.3
Net income .....	<u>\$ 10.7</u>	<u>\$ 8.3</u>	<u>\$ 9.7</u>	<u>\$ 4.1</u>	<u>\$ 10.1</u>	<u>\$ 8.8</u>	<u>\$ 13.0</u>	<u>\$ 12.3</u>
Basic earnings per share:								
Income from continuing operations .....	\$ 0.39	\$ 0.30	\$ 0.35	\$ 0.15	\$ 0.37	\$ 0.32	\$ 0.47	\$ 0.43
Income (loss) from discontinued operations, net of tax .....	—	—	—	—	—	—	—	0.02
Net income .....	<u>\$ 0.39</u>	<u>\$ 0.30</u>	<u>\$ 0.35</u>	<u>\$ 0.15</u>	<u>\$ 0.37</u>	<u>\$ 0.32</u>	<u>\$ 0.47</u>	<u>\$ 0.45</u>
Diluted earnings per share:								
Income from continuing operations .....	\$ 0.37	\$ 0.29	\$ 0.34	\$ 0.15	\$ 0.37	\$ 0.31	\$ 0.47	\$ 0.43
Income (loss) from discontinued operations, net of tax .....	—	—	—	—	(0.01)	—	—	0.02
Net income .....	<u>\$ 0.37</u>	<u>\$ 0.29</u>	<u>\$ 0.34</u>	<u>\$ 0.15</u>	<u>\$ 0.36</u>	<u>\$ 0.31</u>	<u>\$ 0.47</u>	<u>\$ 0.45</u>
Weighted average shares outstanding								
Basic (1) .....	27.7	27.7	27.6	27.5	27.5	27.5	27.5	27.5
Diluted (1) .....	28.9	28.7	28.5	28.2	28.1	28.1	27.5	27.5
Common stock price								
High .....	\$18.75	\$19.00	\$14.92	\$11.47	\$12.37	\$14.50	\$ —	\$ —
Low .....	\$16.01	\$11.54	\$ 9.63	\$ 8.67	\$ 5.86	\$11.05	\$ —	\$ —

(1) For all periods prior to the Separation, the number of basic and diluted shares being used is the number of shares outstanding on July 31, 2008, as no common stock of the Company was traded prior to July 31, 2008 and no dilutive securities were outstanding for the prior periods.

**NOTE 19. SUBSEQUENT EVENTS**

On February 24, 2010, the Board of Directors approved a quarterly cash dividend of \$0.07 per share of outstanding common stock. The dividend will be paid on March 26, 2010 to stockholders of record at the close of business on March 5, 2010.

## **Report of Independent Registered Public Accounting Firm**

The Board of Directors and Stockholders  
John Bean Technologies Corporation:

Under the date of March 4, 2010, we reported on the consolidated balance sheets of John Bean Technologies Corporation and subsidiaries as of December 31, 2009 and 2008, and the related consolidated and combined statements of income, changes in stockholders' equity, and cash flows for each of the years in the three-year period ended December 31, 2009, which are included in the annual report on Form 10-K. In connection with our audits of the aforementioned consolidated and combined financial statements, we also audited the related consolidated and combined financial statement schedule, Schedule II – Valuation and Qualifying Accounts. This financial statement schedule is the responsibility of the Company's management. Our responsibility is to express an opinion on this financial statement schedule based on our audits.

In our opinion, such financial statement schedule, when considered in relation to the basic consolidated and combined financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

/s/ KPMG LLP

Chicago, Illinois  
March 4, 2010

## Schedule II—Valuation and Qualifying Accounts

(In thousands)	Additions				Balance at end of period
<u>Description</u>	<u>Balance at beginning of period</u>	<u>charged to costs and expenses</u>	<u>charged to other accounts (a)</u>	<u>Deductions and other (b)</u>	
<b>Year ended December 31, 2007:</b>					
Allowance for doubtful accounts . . . . .	\$5,925	\$ 396	\$ 613	\$ 734	\$6,200
Valuation allowance for deferred tax asset . . . . .	\$ 527	\$ —	\$3,311	\$ —	\$3,838
<b>Year ended December 31, 2008:</b>					
Allowance for doubtful accounts . . . . .	\$6,200	\$1,200	\$1,148	\$3,506	\$5,042
Valuation allowance for deferred tax asset . . . . .	\$3,838	\$ —	\$ —	\$ 659	\$3,179
<b>Year ended December 31, 2009:</b>					
Allowance for doubtful accounts . . . . .	\$5,042	\$1,490	\$ 175	\$1,629	\$5,078
Valuation allowance for deferred tax asset . . . . .	\$3,179	\$ —	\$ —	\$1,091	\$2,088

- (a) – “Additions charged to other accounts” includes translation adjustments and allowances acquired through business combinations.
- (b) – “Deductions and other” includes write-offs, net of recoveries, and reductions in the allowances credited to expense.

See accompanying Report of Independent Registered Public Accounting Firm.

## ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

### ITEM 9A. CONTROLS AND PROCEDURES

(a) **Disclosure Controls and Procedures.** As of the end of the period covered by this Annual Report on Form 10-K, we carried out an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective to ensure that information required to be disclosed by us in reports we file or submit under the Exchange Act is (1) recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and (2) accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

(b) **Management's Annual Report on Internal Control over Financial Reporting.** Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Rule 13a-15(f) of the Exchange Act. Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting based upon the framework in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on that evaluation, our management concluded that our internal control over financial reporting is effective as of December 31, 2009.

**Attestation Report of the Registered Public Accounting Firm.** KPMG LLP, an independent registered public accounting firm, has audited the consolidated financial statements included in this Annual Report on Form 10-K and, as part of their audit, has issued their report, included herein, on the effectiveness of our internal control over financial reporting.

(c) **Changes in Internal Control over Financial Reporting.** There were no changes in our internal control over financial reporting identified during the last fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

### ITEM 9B. OTHER INFORMATION

Not applicable.

## Report of Independent Registered Public Accounting Firm

The Board of Directors and Stockholders  
John Bean Technologies Corporation:

We have audited John Bean Technologies Corporation's internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). John Bean Technologies Corporation's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Annual Report on Internal Control over Financial Reporting in Item 9A: Controls and Procedures. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, John Bean Technologies Corporation maintained, in all material respects, effective internal control over financial reporting as of December 31, 2009, based on criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of John Bean Technologies Corporation and subsidiaries as of December 31, 2009 and 2008, and the related consolidated and combined statements of income, changes in stockholders' equity, and cash flows for each of the years in the three-year period ended December 31, 2009, and our report dated March 4, 2010 expressed an unqualified opinion on those consolidated and combined financial statements.

/s/ KPMG LLP

Chicago, Illinois  
March 4, 2010

### **PART III**

#### **ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE**

We have adopted a code of ethics entitled the “Code of Business Conduct and Ethics” that applies to our principal executive and financial officers (including our principal executive officer, principal financial officer and principal accounting officer) as well as our directors. A copy of our Code of Business Conduct and Ethics may be found on our website at [www.jbtcorporation.com](http://www.jbtcorporation.com) under “Investor Relations – Corporate Governance” and is available in print to stockholders without charge by submitting a request to the Deputy General Counsel and Secretary of JBT Corporation, 200 East Randolph Drive, Suite 6600, Chicago, Illinois 60601.

We also elect to disclose the information required by Form 8-K, Item 5.05, “Amendments to the registrant’s code of ethics, or waiver of a provision of the code of ethics,” through our website, and such information will remain available on our website for at least a twelve-month period.

Information regarding our executive officers is presented in the section entitled “Executive Officers of the Registrant” in Part I of this Annual Report on Form 10-K.

Other information required by this Item can be found in the Proxy Statement for our 2010 Annual Meeting of Stockholders and is incorporated herein by reference.

#### **ITEM 11. EXECUTIVE COMPENSATION**

Information required by this item can be found in the sections entitled “Director Compensation,” “Compensation Committee Interlocks and Insider Participation in Compensation Decisions” and “Executive Compensation” of the Proxy Statement for our 2010 Annual Meeting of Stockholders and is incorporated herein by reference.

#### **ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS**

Information required by this item can be found in the sections entitled “Security Ownership of John Bean Technologies Corporation” and “Approval of the performance goals for certain performance-based awards under the John Bean Technologies Incentive Compensation and Stock Plan” of the Proxy Statement for our 2010 Annual Meeting of Stockholders and is incorporated herein by reference.

#### **ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE**

Information required by this item can be found in the sections entitled “Transactions with Related Persons” and “Director Independence” of the Proxy Statement for our 2010 Annual Meeting of Stockholders and is incorporated herein by reference.

#### **ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

Information required by this item can be found in the section entitled “Ratification of Appointment of Independent Registered Public Accounting Firm” of the Proxy Statement for our 2010 Annual Meeting of Stockholders and is incorporated herein by reference.

## PART IV

### ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

(a) The following documents are filed as part of this Report:

1. Financial Statements: The consolidated and combined financial statements required to be filed in this Annual Report on Form 10-K are listed below and appear on pages 53 through 82 herein:

#### INDEX TO CONSOLIDATED AND COMBINED FINANCIAL STATEMENTS

Report of Independent Registered Public Accounting Firm . . . . .	53
Consolidated and Combined Statements of Income for the Years Ended December 31, 2009, 2008 and 2007 . . . . .	54
Consolidated Balance Sheets as of December 31, 2009 and 2008 . . . . .	55
Consolidated and Combined Statements of Cash Flows for the Years Ended December 31, 2009, 2008 and 2007 . . . . .	56
Consolidated and Combined Statements of Changes in Stockholders' Equity for the Years Ended December 31, 2009, 2008 and 2007 . . . . .	57
Notes to Consolidated and Combined Financial Statements . . . . .	59

2. Financial Statement Schedule: Schedule II—Valuation and Qualifying Accounts is included in this Annual Report on Form 10-K on page 84. All other schedules are omitted because of the absence of conditions under which they are required or because information called for is shown in the consolidated and combined financial statements and notes thereto in Item 8 of this Annual Report on Form 10-K.

3. Exhibits:

See Index of Exhibits below for a list of the exhibits being filed or furnished with or incorporated by reference to this Annual Report on Form 10-K.

#### INDEX OF EXHIBITS

<u>Exhibit Number</u>	<u>Exhibit Description</u>
2.1	Separation and Distribution Agreement between FMC Technologies, Inc. and John Bean Technologies Corporation (“JBT Corporation”), incorporated by reference to Exhibit 2.1 to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
3.1	Amended and Restated Certificate of Incorporation of JBT Corporation, incorporated by reference to Exhibit 3.1 to our Annual Report on Form 10-K filed with the SEC on March 11, 2009.
3.2	Certificate of Designations of Series A Junior Participating Preferred Stock of JBT Corporation, incorporated by reference to Exhibit 3.1 to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
3.3	Amended and Restated By-Laws of JBT Corporation, incorporated by reference to Exhibit 3.3 to our Annual Report on Form 10-K filed with the SEC on March 11, 2009.
3.4	First Amendment to Amended and Restated By-Laws of JBT Corporation, incorporated by reference to Exhibit 3.2 to our Quarterly Report on Form 10-Q filed with the SEC on May 8, 2009
4.1	Specimen common stock certificate of JBT Corporation, incorporated by reference to Exhibit 4.1 to Amendment No. 3 to our Form 10 filed with the SEC on July 14, 2008.
4.2	Rights Agreement between JBT Corporation and National City Bank, as rights agent, incorporated by reference to Exhibit 4.2 to our Current Report on Form 8-K filed with the SEC on August 6, 2008.

<b>Exhibit Number</b>	<b>Exhibit Description</b>
4.3	Note Purchase Agreement between JBT Corporation, incorporated by reference to Exhibit 4.1 to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.1	Credit Agreement, incorporated by reference to Exhibit 10.8 to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.2	Tax Sharing Agreement between JBT Corporation and FMC Technologies, Inc. incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.3	Trademark License Agreement between JBT Corporation and FMC Technologies, Inc., incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.4	Trademark Assignment and Coexistence Agreement between JBT Corporation and FMC Technologies, Inc., incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.5	John Bean Technologies Corporation Incentive Compensation and Stock Plan, incorporated by reference to Exhibit 10.4 to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.5A	Form of Nonqualified Stock Option Agreement, incorporated by reference to Exhibit 10.4A to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.5B	Form of [International] Nonqualified Stock Option Agreement, incorporated by reference to Exhibit 10.4B to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.5C	Form of Long-Term Incentive Performance Share Restricted Stock Agreement, incorporated by reference to Exhibit 10.4C to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.5D	Form of Key Managers Restricted Stock Agreement, incorporated by reference to Exhibit 10.4D to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.5E	Form of Restricted Stock Agreement for Non-Employee Directors, incorporated by reference to Exhibit 10.4E to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.5F	Form of Performance Units Award Agreement, incorporated by reference to Exhibit 10.4F to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.5G	Form of Long-Term Incentive Restricted Stock Agreement, incorporated by reference to Exhibit 10.4G to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.6	Amendment No. 1 to John Bean Technologies Corporation Incentive Compensation and Stock Plan, incorporated by reference to Exhibit 10.2 to our Quarterly Report on Form 10-Q filed with the SEC on November 14, 2008.
10.6A	Amendment No. 2 to John Bean Technologies Corporation Incentive Compensation and Stock Plan, incorporated by reference to Exhibit 10.6A to our Current Report on Form 8-K filed with the SEC on March 1, 2010.
10.7	JBT Corporation Non-Qualified Savings and Investment Plan, incorporated by reference to Exhibit 10.5 to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.7A	First Amendment of JBT Corporation Non-Qualified Savings and Investment Plan, incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed with the SEC on September 18, 2009.
10.7B	Second Amendment of JBT Corporation Non-Qualified Savings and Investment Plan, incorporated by reference to Exhibit 10.5 to our Quarterly Report on Form 10-Q filed with the SEC on November 6, 2009.

<u>Exhibit Number</u>	<u>Exhibit Description</u>
10.8	International Non-Qualified Savings and Investment Plan, incorporated by reference to Exhibit 10.6 to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.9	JBT Corporation Salaried Employees' Equivalent Retirement Plan, incorporated by reference to Exhibit 10.7 to our Current Report on Form 8-K filed with the SEC on August 6, 2008.
10.9A	First Amendment of JBT Corporation Salaried Employees' Equivalent Retirement Plan, incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed with the SEC on September 15, 2009.
10.9B	Second Amendment of JBT Corporation Salaried Employees' Equivalent Retirement Plan, incorporated by reference to Exhibit 10.6 to our Quarterly Report on Form 10-Q filed with the SEC on November 6, 2009.
10.10	Form of JBT Corporation Executive Severance Agreement, incorporated by reference to Exhibit 10.12 to our Annual Report on Form 10-K filed with the SEC on March 11, 2009.
10.11	JBT Corporation Employees' Retirement Program - Part I Salaried and Nonunion Hourly Employees Retirement Program and Part II Union Hourly Employees' Retirement Plan, incorporated by reference to Exhibit 10.5 to Amendment No. 3 to our Form 10/A filed with the SEC on July 3, 2008.
10.11A	First Amendment of JBT Corporation Employees' Retirement Program - Part I Salaried and Nonunion Hourly Employees Retirement Program, incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K filed with the SEC on September 15, 2009.
10.11B*	Second Amendment of JBT Corporation Employees' Retirement Program - Part I Salaried and Nonunion Hourly Employees Retirement Plan.
10.11C*	First Amendment of JBT Corporation Employees' Retirement Program - Part II Union Hourly Employees Retirement Plan.
10.12	JBT Corporation Savings and Investment Plan, incorporated by reference to Exhibit 10.6 to Amendment No. 3 to our Form 10/A filed with the SEC on July 3, 2008.
10.12A	First Amendment of JBT Corporation Savings and Investment Plan, incorporated by reference to Exhibit 10.6.1 to our Quarterly Report on Form 10-Q filed with the SEC on August 5, 2009.
10.12B	Second Amendment of JBT Corporation Savings and Investment Plan, incorporated by reference to Exhibit 10.3 to our Current Report on Form 8-K filed with the SEC on September 15, 2009.
10.12C*	Third Amendment of JBT Corporation Savings and Investment Plan.
10.12D*	Fourth Amendment of JBT Corporation Savings and Investment Plan.
10.14*	Executive Severance Plan
21.1*	List of Subsidiaries of JBT Corporation.
23.1*	Consent of Independent Registered Public Accounting Firm.
31.1*	Certification of Principal Executive Officer Pursuant to Rule 13a-14(a).
31.2*	Certification of Principal Financial Officer Pursuant to Rule 13a-14(a).
32.1*	Certification of Principal Executive Officer Pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2*	Certification of Principal Financial Officer Pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

\* Filed herewith

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

John Bean Technologies Corporation  
(Registrant)

BY:           /s/ CHARLES H. CANNON, JR.            
**Charles H. Cannon, Jr.**  
**President and Chief Executive Officer**  
**(Principal Executive Officer)**

Date: March 4, 2010

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the date indicated.

<u>Signature</u>	<u>Title</u>	<u>Date</u>
/s/ CHARLES H. CANNON, JR. <b>Charles H. Cannon, Jr.</b>	President, Chief Executive Officer, Chairman and Director (Principal Executive Officer)	March 4, 2010
/s/ RONALD D. MAMBU <b>Ronald D. Mambu</b>	Vice President and Chief Financial Officer (Principal Financial Officer)	March 4, 2010
/s/ MEGAN J. DONNELLY <b>Megan J. Donnelly</b>	Chief Accounting Officer (Principal Accounting Officer)	March 4, 2010
/s/ C. MAURY DEVINE <b>C. Maury Devine</b>	Director	March 4, 2010
/s/ ALAN D. FELDMAN <b>Alan D. Feldman</b>	Director	March 4, 2010
/s/ JAMES E. GOODWIN <b>James E. Goodwin</b>	Director	March 4, 2010
/s/ POLLY B. KAWALEK <b>Polly B. Kawalek</b>	Director	March 4, 2010
/s/ JAMES M. RINGLER <b>James M. Ringler</b>	Director	March 4, 2010
/s/ JAMES R. THOMPSON <b>James R. Thompson</b>	Director	March 4, 2010

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## EXECUTIVE OFFICERS

**Charles H. Cannon, Jr.**  
Chairman, Chief Executive Officer  
and President

**Ronald D. Mambu**  
Vice President, Chief Financial Officer  
and Controller

**Torbjörn Arvidsson**  
Vice President and Division Manager,  
Food Solutions and Services

**Juan C. Podestá**  
Vice President and Division Manager,  
Food Processing Systems

**John Lee**  
Vice President and Division Manager,  
JBT AeroTech

**Kenneth C. Dunn**  
Vice President and General Counsel

**Mark K. Montague**  
Vice President, Human Resources

**Megan J. Donnelly**  
Chief Accounting Officer

## CORPORATE OFFICE

John Bean Technologies Corporation  
200 East Randolph Drive  
Suite 6600  
Chicago, Illinois 60601  
312.861.5900

## INVESTOR RELATIONS

John Bean Technologies Corporation  
Investor Relations  
Cindy Shiao  
200 East Randolph Drive  
Suite 6600  
Chicago, Illinois 60601  
312.861.5931  
ir.jbtcorporation.com

## ANNUAL MEETING

The Annual Meeting will be held at 2:30pm CDT on Wednesday, May 5, 2010 at the Mid-America Club, 200 East Randolph Drive, 80th floor, Chicago, Illinois 60601. Notice of the meeting, together with proxy materials, will be mailed to stockholders in advance of the meeting.

## FORM 10-K

A copy of the company's 2009 Annual Report on Form 10-K, as filed with the U.S. Securities and Exchange Commission, is available at [ir.jbtcorporation.com](http://ir.jbtcorporation.com) or upon written request to:

JBT Corporation  
Corporate Communications  
200 East Randolph Drive  
Suite 6600  
Chicago, Illinois 60601

However, certain information required under Part III of the company's 2009 Annual Report on Form 10-K has been incorporated by reference from the company's Proxy Statement for its 2010 Annual Meeting of Stockholders.

JBT Corporation was originally incorporated as Frigoscandia, Inc. in the State of Delaware in May 1994.

## STOCK EXCHANGE

JBT Corporation is listed on the New York Stock Exchange under the symbol JBT.

## AUDITORS

KPMG LLP  
303 East Wacker Drive  
Chicago, IL 60601

## STOCK TRANSFER AGENT

Address stockholder inquiries, including requests for stock transfers, to:

First Class/Registered/Certified Mail:  
Computershare Investor Services  
P.O. Box 43078  
Providence, RI 02940-3078  
United States of America

Courier Services:  
Computershare Investor Services  
250 Royall Street  
Canton, MA 02021  
United States of America

Shareholder Services:  
1.800.622.6757 (toll free within the United States, Canada and Puerto Rico);  
1.781.575.4735 (international direct dial)

Investor Centre™ portal:  
[www.computershare.com/investor](http://www.computershare.com/investor)

## ADDITIONAL INFORMATION

Additional information about JBT Corporation, including news and financial data, is available by visiting the company's website: [www.jbtcorporation.com](http://www.jbtcorporation.com)

An email alert service is available by request under the Investor Relations section of the website. This service will provide an automatic alert, via email, each time a news release is posted to the site or a new filing is made with the U.S. Securities and Exchange Commission.

Information may also be obtained by writing to Corporate Communications in Chicago, IL.

Design: Edelman Creative, Chicago. Editorial: Ted Stok, Dowetail Communications. Photography: pp. 3, 5, 12: Todd Rosenberg



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