



# Taking Off Worldwide



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World Wrestling Entertainment

Annual Report 2008



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Washington, DC 20549

## To Our Shareholders,

Our Company had a very good year in 2007. In addition to achieving solid operating and financial results, we made significant progress in positioning the Company for long-term growth.

In 2007, we generated strong revenue growth, reflecting increases from each of our business units. That growth resulted in record revenue of more than \$485 million, and net income of \$52 million. Our record performance in a weakening economic environment demonstrates the loyalty of our fans to our WWE Superstars, the strength of our business model and the talent of our management team. Together, these factors continue to enhance the power of our brands.

Most importantly, we continued to make strides in strengthening our business and pursuing our strategic initiatives. Led by our strong licensing and home video programs, our consumer products segment achieved more than 20% revenue and profit growth for the second consecutive year. In addition, we capitalized on our digital media opportunities, laid the foundation for future international expansion, and stabilized our core pay-per-view business.

## Increasing the Dividend

In February 2008, WWE announced a 50% increase in stockholder dividends for all shares not owned by the McMahon family. Underscoring our commitment to the Company's shareholders, this decision boosts the quarterly dividend from \$0.24 to \$0.36 per share, while the McMahon family quarterly dividend remains at \$0.24 per share. The decision was supported by WWE's strong financial performance and demonstrates our confidence in the Company's future.

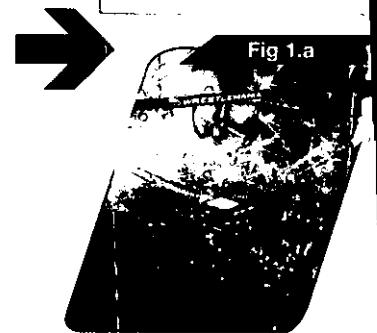


Fig 1.a

Once again breaking records, *WrestleMania 23* set a new benchmark in live event attendance at Detroit's Ford Field. Over 80,000 fans from all 50 states and across the globe invaded the Motor City this past April.



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## Compelling Content

Underlying our success is our focus on creating compelling content for all of our programming. We have repeatedly demonstrated the quality of what we produce and distribute. The 2007 year was no exception, particularly as measured by the response of our fans.

Attendance at our live events increased for the third consecutive year, reaching more than two million fans. We staged 233 events in North America, with average attendance increasing double-digits. Internationally, we performed 75 events with an average attendance of 7,700.

*WrestleMania 23*, our premier event of the year, attracted over 80,000 fans to Detroit's Ford Field, set records for pay-per-view purchases with over 1.2 million buys and spurred record highs in merchandise sales, e-commerce orders and Internet traffic to our WWE.com website. The event is a testament to our ability to create content with broad appeal.

We also laid the groundwork for producing our television and pay-per-view programs in high definition, and initiated HD broadcasting in January 2008. Now all WWE programming and pay-per-views are produced in HD. The superior resolution, digital surround sound and smoother motion of WWE in HD heightens the experience for all of our fans.

## Digital Media Innovation

In 2007, we continued to advance our digital media initiatives.

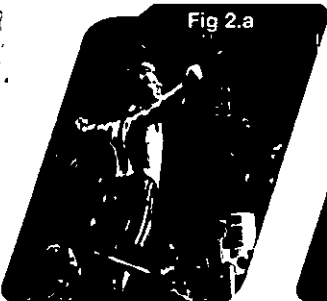
We took important steps to strengthen our online advertising with the expansion of our direct sales staff in New York and Los Angeles. As a result, we were able to attract new advertisers, such as Colgate and Yahoo! To extend our reach as the dominant wrestling destination on the web, we are broadening and evolving our content. We expect the resulting growth in traffic to benefit both our advertising and e-commerce objectives.

Further, we expanded our mobile platform, completing new distribution agreements with AT&T mobile, BSkyB and other carriers. We can now boast a cellular footprint that reaches well over 100 million potential customers around the world.



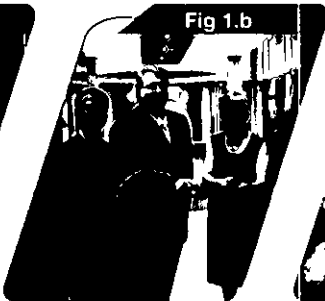
## Year in Review

Fig 2.a



This September, Superstar Chris Jericho, an all-time fan favorite, made his return to the ring. Chris added a new dimension to our diverse talent roster with his "2nd Coming."

Fig 1.b



Opened in 2007, WWE's Shanghai office will capitalize on the global popularity of our brands. Giving us a footprint in this vast market, the Shanghai office gives us access to a potential audience of over one billion.

Fig 1.c



In December, *Raw* celebrated its 15th year with a live three-hour spectacular. Hulk Hogan joined current and past Superstars to honor the longest running weekly fictional program in the United States.

Fig 1.d



19 Superstars and Divas, as well as an army of production staff, touched down in Iraq for our 5th Annual Tribute to the Troops just before Christmas. Others sent "thank you" cards, we shipped the whole show.

## International Expansion

During the past year, we made significant strides in growing revenue and earnings from outside the U.S. and positioned the Company to take advantage of future opportunities. We established a new global organization, with an emphasis on driving growth in Europe, Asia Pacific and Emerging Markets, particularly China and Latin America. As part of this expansion, we opened offices in Shanghai, China; Sydney, Australia; and Tokyo, Japan; and have announced plans to open an office in São Paulo, Brazil.

We believe that by establishing a local presence in these key markets, we can more effectively expand our television and digital distribution. Consistent with that perspective, we completed new television distribution arrangements and began airing our programs in China and Brazil. Expanded distribution should enable us to attract new consumers, providing a global platform for our live events, digital media and consumer products.

## Meeting Challenges

Throughout the year, the Company worked not only to achieve its growth objectives, but also to respond to various challenges. One focal point was our pay-per-view business, which remains a top priority for our management team.

We believe we have now stabilized our pay-per-view buy rates, after incurring a 12% decline in buys during the first half of the year. During the fourth quarter, our buy rates were essentially flat to comparable events in 2006. We attribute the improved performance to an intensified focus on producing unique, gripping content and on executing targeted marketing campaigns to attract our fans to these events.

Our management team also responded to the disappointing performance of our feature film, *The Condemned*. Specifically, we reorganized our film unit under new leadership, and adjusted our approach to focus more on direct-to-video film projects. We have several such products in our pipeline, which should provide a higher rate of return with lower risk than comparable theatrical releases.





## New Tag Team Partners for WWE: Mattel

Looking ahead, we are very excited about two new partnerships, which were announced in February 2008, and which hold tremendous potential for WWE. One is a toy licensing agreement with Mattel, the world's premier toy company, which becomes effective in January 2010. We believe this partnership will enhance our revenue potential as we leverage Mattel's superior position in the toy industry and benefit from more attractive terms under the new deal.

## & MyNetworkTV

We also announced that MyNetworkTV will become the new broadcast television home for *WWE SmackDown*. With a 97% reach among U.S. households, MyNetworkTV represents a broad platform to attract *SmackDown*'s passionate audience. *SmackDown* is scheduled to debut on its new home in Fall 2008. We expect this partnership to maintain *SmackDown*'s nine year legacy as one of the most popular programs on broadcast television.

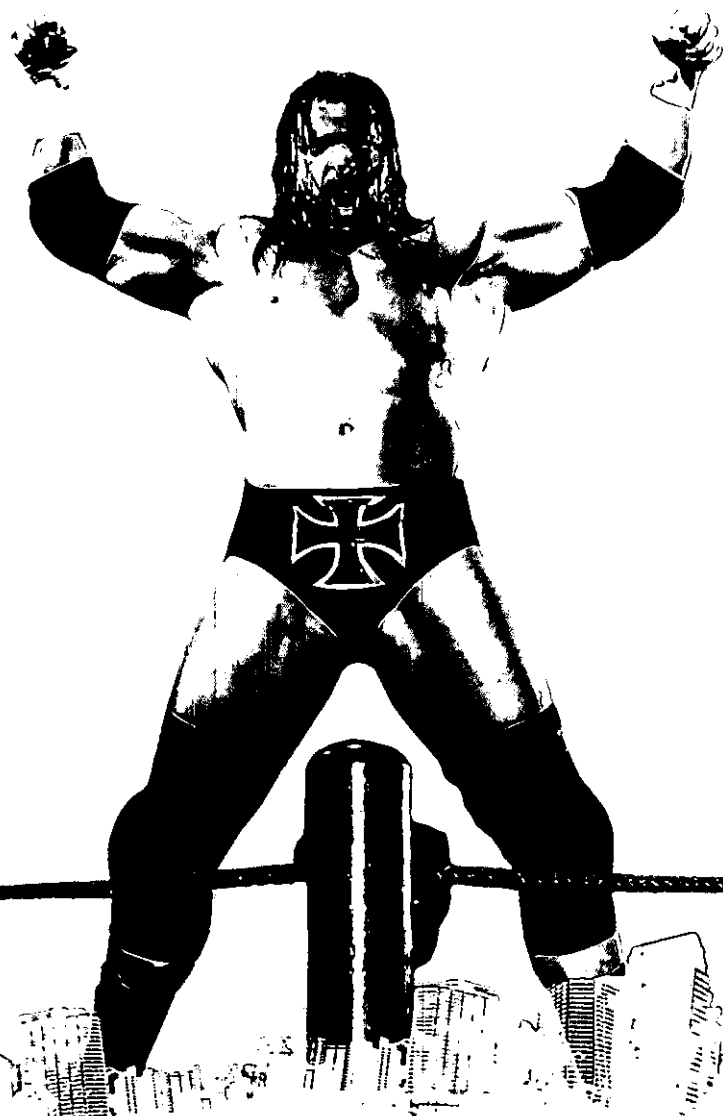




## Community

One of my goals for the Company is not only to be a champion competitor in each of our businesses, but also an active, conscientious member of the world community. Over the past decade, WWE's social initiatives have grown tremendously, and allowed us to give back to the fans and communities that so fervently support our product.

In China, WWE Superstars were on hand at the 2007 Special Olympics to help kick-off the games, while our annual WrestleMania Reading Challenge doubled its reach with more than 1,100 libraries participating nationwide. During the year, we continued our long history of working with the Make-A-Wish Foundation, granting more than 150 wishes to children around the world, and our efforts with the military marked the fifth year in which WWE Superstars traveled to Iraq /Afghanistan for our Tribute to the Troops program.



WWE



## Managing for the Long Term

As we manage the Company to achieve our long-term goals, our overarching objective is to create shareholder value. Based on a comprehensive review of our business, we expect significant opportunities to create value will come from the expansion of international markets, the exploitation of digital media, and the strengthening of our core businesses, especially pay-per-view.

We believe that maximizing our long-term growth and maintaining a robust dividend will provide the greatest returns and build enduring value for you, our shareholders.

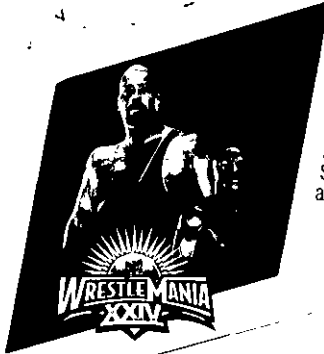
Our continuing success depends on the hard work of our talented Superstars and employees. On behalf of all of us at World Wrestling Entertainment, thank you, our investors and fans, for the privilege to entertain you and for your continued support.

**Vincent K. McMahon**  
Chairman of the Board

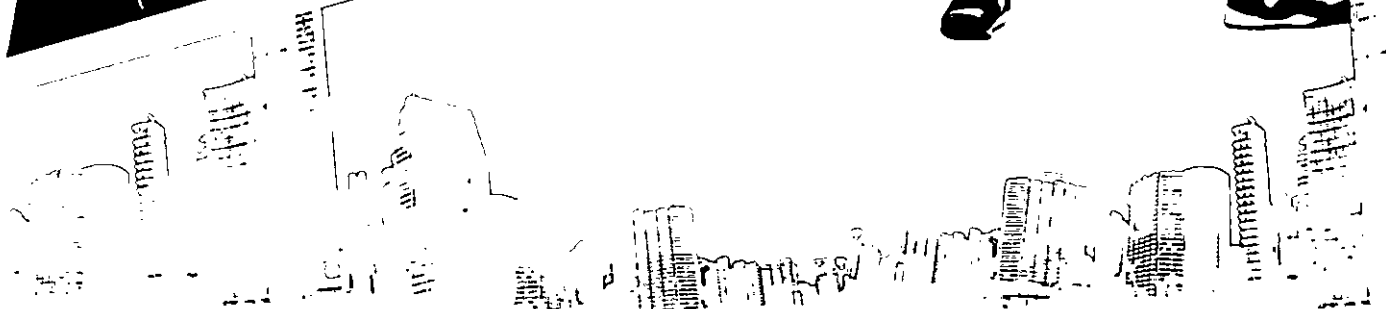
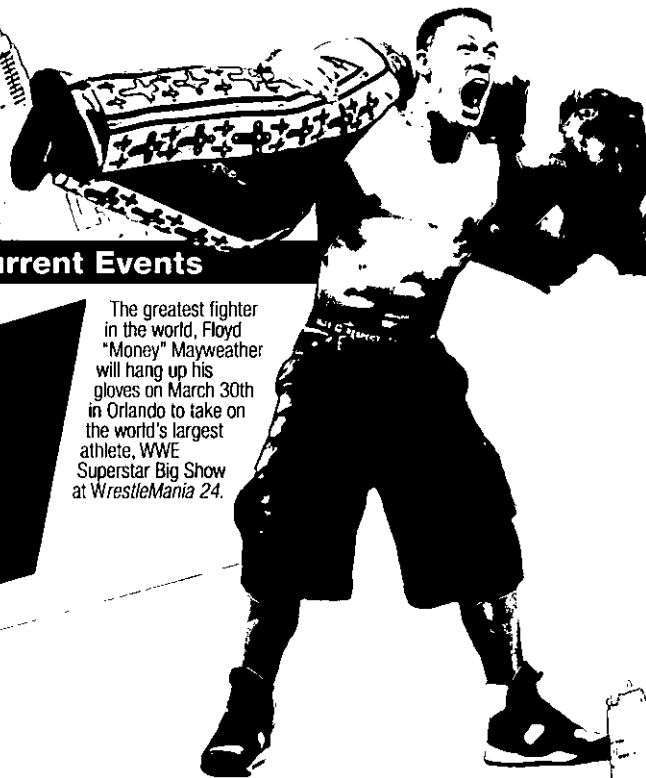
### Current Events

The greatest fighter in the world, Floyd "Money" Mayweather will hang up his gloves on March 30th in Orlando to take on the world's largest athlete, WWE Superstar Big Show at *WrestleMania 24*.

WWE's flagship programs, *Raw* and *SmackDown* premiered this January on SBT in Brazil. The athleticism and charisma of WWE's Superstars are already capturing the imagination of the nation.



All WWE programming is available in High Definition. The better picture quality, and smoother motion of WWE in HD creates an enhanced viewing experience so intense and so real it hurts.







**UNITED STATES SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D.C. 20549

**FORM 10-K**

- ANNUAL REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the year ended December 31, 2007

or

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 0-27639

**WORLD WRESTLING ENTERTAINMENT, INC.**

*(Exact name of Registrant as specified in its charter)*

Delaware

*(State or other jurisdiction of incorporation or organization)*

04-2693383

*(I.R.S. Employer Identification No.)*

1241 East Main Street  
Stamford, CT 06902  
(203) 352-8600

*(Address, including zip code, and telephone number, including area code, of Registrant's principal executive offices)*

**SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT**

Class A Common Stock, \$.01 par value per share  
*(Title of each class)*

New York Stock Exchange  
*(Name of each exchange on which registered)*

**SECURITIES REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT**

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

*(Do not check if a smaller reporting company)*

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Aggregate market value of the common stock held by non-affiliates of the Registrant at February 22, 2008 using our closing price on June 30, 2007 was approximately \$386,760,795.

As of February 22, 2008, the number of shares outstanding of the Registrant's Class A common stock, par value \$.01 per share, was 24,187,667, and the number of shares outstanding of the Registrant's Class B common stock, par value \$.01 per share, was 47,713,563 shares. Portions of the Registrant's definitive proxy statement for the 2008 Annual Meeting of Stockholders are incorporated by reference in Part III of this Form 10-K.

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\* Incorporated by reference from the Registrant’s Proxy Statement for the 2008 Annual Meeting of Stockholders (the “Proxy Statement”).

## PART I

### Item 1. *Business*

World Wrestling Entertainment, Inc. ("WWE") is an integrated media and entertainment company. We have been involved in the sports entertainment business for more than 25 years, and have developed World Wrestling Entertainment into one of the most popular brands in global entertainment today. We develop unique and creative content centered around our talent and presented at our live and televised events. At the heart of our success are the athletic and entertainment skills and appeal of our WWE Superstars and our consistently innovative and multi-faceted storylines across our three brands, Raw, SmackDown and ECW. Anchored by these brands, we are able to leverage our content and talent across virtually all media outlets. Our live and televised events, consumer products, digital media and feature film outlets provide significant cross-promotion and marketing opportunities that reinforce our brands while effectively reaching our fans.

In June 2006, the Board of Directors elected to change WWE's fiscal year to a calendar basis beginning with calendar 2007. This change was intended to simplify communication with shareholders and enable the reporting of our financial results in a timeframe consistent with the majority of our media and entertainment peers. Due to the change to a calendar year end, we established an eight month transition period from May 1, 2006 through December 31, 2006. The results from this time period are referred to throughout this report as "2006 transition period", "transition 2006", "T 2006", or the "transition period". Results have not been restated to reflect the comparable twelve month calendar periods for prior years.

During 2006, we expanded the number of our reportable segments to better reflect the manner in which management analyzes the performance of our Company. We also reclassified certain other operations among the reportable segments.

#### **Our operations are centered around the following four business segments:**

- *Live and Televised Entertainment*, Revenues consist principally of ticket sales to live events, sales of merchandise at these live events, television rights fees, sales of television advertising and sponsorships, and fees for viewing our pay-per-view and video on demand programming.
- *Consumer Products*, Revenues consist principally of the direct sales of WWE produced home videos and magazine publishing and royalties or license fees related to various WWE themed products such as video games, toys and books.
- *Digital Media*, Revenues consist principally of advertising sales on our websites, sale of merchandise on our website through our WWEShop internet storefront and sales of various broadband and mobile content.
- *WWE Films*, Revenues consist of our share of receipts from the distribution of filmed entertainment featuring our Superstars. Two feature films were released in 2006 and one film was released in 2007. We participate in revenues generated under the distribution of the films through all media after the print and advertising and distribution costs incurred by our distributors have been recouped and the results have been reported to us.

In this Annual Report on Form 10-K, "WWE" refers to World Wrestling Entertainment, Inc. and its subsidiaries, unless the context otherwise requires. References to "we," "us," "our" and the "Company" refer to WWE and its subsidiaries. World Wrestling Entertainment and the stylized and highly distinctive World Wrestling Entertainment scratch logo are two of our trademarks. This Annual Report on Form 10-K also contains other WWE trademarks and trade names as well as those of other companies. All trademarks and trade names appearing in this report are the property of their respective holders.

## **Live and Televised Entertainment**

(represents 65%, 70%, 73% and 82% of our net revenues in 2007, T 2006, fiscal 2006 and fiscal 2005, respectively)

### **Live Events**

Our Raw Superstars travel as one touring show while our SmackDown and ECW Superstars travel together as a combined tour. This gives us flexibility in scheduling that allows us to play numerous domestic and international markets.

In 2007, we held 233 live events throughout North America, entertaining over one million fans at an average ticket price of \$40.47. We hold many of our live events at major arenas across the country. In addition to providing the content for our television and pay-per-view programming, these events provide us with a real-time assessment of the popularity of our storylines and characters.

In 2007, we held 75 live events internationally, reaching approximately 575,000 fans at an average ticket price of \$79.60. These events were spread over several successful international tours including our *Survivor Series* tour in Europe, our *WWE Live* tour in Portugal and Ireland and our *SmackDown SummerSlam* tour in Spain and France.

Live events net revenues were \$99.3 million, \$52.3 million, \$75.0 million and \$78.7 million, representing 20%, 20%, 19% and 22% of total net revenues in 2007, transition 2006, fiscal 2006, and fiscal 2005, respectively.

### **Venue Merchandise**

Our venue merchandise business consists of the sale of various WWE-branded products at our live events, such as T-shirts, caps and other novelty items, which feature our Superstars and/or our logo. Nearly all of these products are designed by our in-house creative staff and manufactured by third parties.

Venue merchandise net revenues were \$19.1 million, \$12.1 million, \$14.7 million and \$12.8 million, representing 4%, 5%, 4% and 3% of total net revenues in 2007, transition 2006, fiscal 2006, and fiscal 2005, respectively.

### **Television Programming**

Relying on our in-house production capabilities at our production facility, we produce four television shows, consisting of 6 hours of original domestic programming each week. Our domestic cable and broadcast programs consist of "Monday Night Raw", "ECW", "Friday Night SmackDown" and "A.M. Raw." Starting in January 2008, we began producing these programs in high-definition (HD). The ability to broadcast our programs in HD quality allows our 'larger-than-life' Superstars to be showcased in a new and exciting way. We generate revenue from our programming through television rights fees and by the sale of cable advertising in Canada. We believe the popularity of our television programming drives the success of our other businesses, translating into increased live event attendance, pay-per-view buys and merchandise sales.

Under our agreement with NBC Universal, which currently includes "Monday Night Raw" and the weekend program "A.M. Raw", we receive a rights fee totaling approximately \$0.7 million per week. "Monday Night Raw" is a two-hour primetime program that is broadcast live on USA Network and is consistently one of the most watched regularly scheduled programs on cable television. As part of this agreement, Raw also airs in replays on Telemundo and mun2.

Our relationship with NBC Universal expanded in May 2006 with the re-launch of *ECW: Extreme Championship Wrestling*, on the SCI FI Channel.

The two-hour "Friday Night SmackDown" airs on the CW Network in primetime on Fridays and is consistently one of the highest rated programs on CW and a top rated show among males 12-17 and males 18-34 on Friday nights. On January 31, 2008, we announced that we would conclude our partnership with the CW Network after the conclusion of the 2007/2008 television season. Subsequently, in February 2008, we announced that SmackDown would be moving to *MyNetworkTV* for the start of the 2008/2009 television season.

Internationally, our programming is distributed in more than 110 countries and 18 different languages. We continue to expand our distribution and have secured new television distribution agreements on terrestrial, cable and satellite platforms throughout the Middle East, Africa, Asia, and South America. We believe our television distribution is key to our international success and use our programming to support tours and related live event merchandise sales as well as furthering our licensing program.

Television rights fee net revenues were \$92.4 million, \$58.7 million, \$81.5 million and \$78.0 million, representing 19%, 22%, 20% and 21% of total net revenues in 2007, transition 2006, fiscal 2006 and fiscal 2005, respectively.

### **Advertising**

We no longer sell advertising during our programming in the United States; however we continue to provide sponsorships domestically to meet the needs of our advertisers. Through these sponsorships, we offer advertisers a full range of our promotional vehicles, including internet and print advertising, arena signage, on-air announcements and pay-per-view sponsorship. We continue to sell advertising in our programs in Canada.

Advertising and sponsorship net revenues were \$5.9 million, \$4.5 million, \$22.6 million and \$43.7 million, representing 1%, 2%, 6% and 12% of total net revenues in 2007, transition 2006, fiscal 2006 and fiscal 2005, respectively.

### **Pay-Per-View Programming**

We have been pioneers in both the production and promotion of pay-per-view events since our first pay-per-view event, *WrestleMania*, in 1985. At each pay-per-view event, our storylines typically culminate or change direction. We intensively market and promote the storylines that are associated with upcoming pay-per-view events through our television shows, internet sites and magazine. Some of our international pay-per-view partners include SKY in the United Kingdom, Premiere in Germany, SKY Perfect TV! in Japan, SKY Italia in Italy and Main Event in Australia.

We produced 15 domestic pay-per-view programs in 2007 as compared to 11 programs in the 2006 transition period. Based on the schedule of our events, our most popular and successful annual event, *WrestleMania*, did not occur during the 2006 transition period. Our suggested domestic retail price for all pay-per-view events in 2007 was \$39.95, with the exception of *WrestleMania* which had a suggested domestic retail price of \$49.95. Consistent with industry practices, we share the revenues with cable systems and satellite providers such as DirecTV, and pay service fees to INDEMAND and TVN.

Pay-per-view net revenues were \$94.3 million, \$53.4 million, \$94.8 million and \$85.5 million, representing 19%, 20%, 24% and 23% of total net revenues in 2007, T 2006, fiscal 2006 and fiscal 2005, respectively.

### **WWE 24/7**

WWE 24/7 On Demand is a Subscription Video On Demand (SVOD) service that offers highly-rated and best-selling classic television shows, pay-per-view events, specials and original programming. Most of this material is drawn from WWE's extensive video library and includes other leading wrestling brands, which we control the content of, such as WCW, WCCW, ECW and AWA. WWE 24/7 subscribers have access to approximately 40 hours of content each month.

WWE 24/7 On Demand is currently distributed with 14 of the top 15 cable television systems in the country, making WWE 24/7 available to more than 80 percent of VOD enabled subscribers. Major North American distributors currently include: Comcast Communications, Cox Communications, Charter Communications, Cablevision and Verizon Communications, among others. Internationally, WWE 24/7 On Demand is available in Japan, Italy, India and Israel.

WWE 24/7 net revenues were \$4.9 million in 2007, \$2.0 million in transition 2006, \$1.1 million in fiscal 2006 and less than \$0.1 million in fiscal 2005, the initial year of operation.

## Consumer Products

(represents 24%, 22%, 22% and 15% of our net revenues in 2007, T 2006, fiscal 2006 and fiscal 2005, respectively)

### Licensing

We have established a worldwide licensing program using our World Wrestling Entertainment marks and logos, copyrighted works and characters on a large variety of retail products, including toys, video games, apparel and books. Currently, we maintain licenses with more than 100 licensees worldwide that provide products for sale at major retailers. In all of our licensing agreements, we retain creative approval over the design, packaging, advertising and promotional material associated with these products to maintain the distinctive style and quality of our intellectual property and brand.

Videogames and toys represent important components of our licensing program by generating substantial revenues through our licenses with THQ/Jakks Pacific, LLC ("THQ/Jakks") and Jakks Pacific, Inc. ("Jakks"), respectively. We are currently involved in litigation with, among others, THQ/Jakks and Jakks. During the resolution of this litigation we plan to continue to fulfill our obligations under these licenses and expect Jakks and THQ to do likewise. Additional information regarding this litigation is available in Note 11 to Notes to Consolidated Financial Statements. On February 13, 2008 we announced a comprehensive, multi-year licensing agreement, effective as of January 2010, naming Mattel, Inc. as WWE's master toy licensee covering all global territories upon the expiration of our current toy license with Jakks.

We have a book publishing licensing agreement with Simon & Schuster which allows us the ability to publish original content in a variety of genres, including fiction, histories, how-to, and autobiographies. During 2007 we published three new books, including *The Condemned*, an adaptation of the WWE Films production. We also published *The Hardcore Diaries* by Mick Foley, his third autobiography, and *Batista Unleashed* by Dave Batista.

Music is an integral part of the entertainment experience surrounding WWE's live events, television programs and pay-per-views. We compose and record most of our music, including our Superstar entrance themes, in our recording studio. In addition to our own composed music, we license music performed by popular artists.

Licensing net revenues, including music, were \$47.1 million, \$14.7 million, \$32.2 million and \$20.9 million, representing 10%, 6%, 8% and 6% of total net revenues in 2007, transition 2006, fiscal 2006 and fiscal 2005, respectively.

### Home Video

In 2007, we released 33 new home video titles and shipped approximately 4.0 million DVD units, including catalog titles. Further expansion of distribution and more widespread retail marketing support also helped to drive domestic sales. Beginning in November 2006, Genius Products, LLC became our exclusive domestic distributor of home videos. Outside the United States, our new releases and catalog titles are distributed through licensees.

Home video net revenues were \$53.7 million, \$35.5 million, \$42.6 million and \$20.1 million, representing 11%, 13%, 11% and 6% of total net revenues in 2007, transition 2006, fiscal 2006 and fiscal 2005, respectively.

### Magazine Publishing

In the 2006 transition period, we converted the publication of two magazines, *Raw* and *SmackDown*, into one flagship publication, *WWE Magazine*. This redesigned publication gives fans a look at WWE talent in a lifestyle setting including in-depth features, photos, exclusive interviews and backstage access. WWE Superstars and Divas provide fans with tips on fitness, fashion, gadgets and more.

Magazine publishing net revenues were \$16.5 million, \$8.5 million, \$11.1 million and \$12.2 million, representing 3% of total net revenues in 2007, transition 2006, fiscal 2006 and fiscal 2005.

## Digital Media

(represents 7%, 8%, 5% and 3% of our net revenues in 2007, T 2006, fiscal 2006 and fiscal 2005, respectively)

### WWE.com

Through our broadband network and sites, WWE generates revenue from the sale of online advertising, e-commerce, and the distribution of wireless content. Our primary website, WWE.com, attracted nearly 18 million monthly unique users worldwide and generated an average of 35 million streams per month in 2007, according to Omniture, Inc. We utilize the internet to promote our brands, to provide content, to entertain and to market and distribute our products.

Our portfolio of promotional, ad-supported and transactional video content is a mix of archival footage, breaking news stories, original programs and live broadcasts. WWE.com updates its information as events happen on a global basis.

We have continued to build upon our wireless footprint by developing a mobile content management system as we entered into relationships with several third party partners to produce, distribute, bill, and directly sell mobile content. To provision this new outlet, we produce several pieces of made-for-mobile video offerings. Domestically, we have a multi-year agreement with AT&T Wireless to provide exclusive content, including videos and ring tones.

WWE.com net revenues were \$16.2 million, \$7.3 million, \$9.7 million and \$7.8 million, representing 3%, 3%, 2% and 2% of total net revenues in 2007, transition 2006, fiscal 2006 and fiscal 2005, respectively.

### WWEShop

WWEShop is our e-commerce storefront. The number of orders processed increased to approximately 329,100 in 2007 as compared to 244,000 for the 2006 transition period. Category offerings continued to expand as did the sale of exclusive WWEShop packages.

WWEShop net revenues were \$18.6 million, \$13.4 million, \$12.1 million and \$4.5 million representing 4%, 5%, 3% and 1% of total net revenues in 2007, transition 2006, fiscal 2006 and fiscal 2005, respectively.

### WWE Films

We established WWE Films to explore options in filmed entertainment in order to promote our Superstars and capitalize on our intellectual property and fan base. We have released three feature films, *See No Evil*, *The Marine* and *The Condemned*. *See No Evil*, a horror film that featured WWE Superstar Kane and was distributed by Lionsgate, was released domestically in theaters in May 2006. *The Marine*, an action/adventure film that starred WWE Superstar John Cena, was distributed by Twentieth Century Fox, and was released domestically in theaters in October 2006. Our third feature film, *The Condemned*, starring Stone Cold Steve Austin and distributed by Lionsgate, was released domestically in April 2007. During 2007, we recorded an asset impairment of \$15.7 million related to our revised expectations for the worldwide performance of *The Condemned*. As of December 31, 2007, we have approximately \$21.9 million in capitalized feature film production assets. We do not participate in revenues associated with these film projects until the print and advertising costs and distribution expenses incurred by our distributors have been recouped and the results have been reported back to us. Approximately \$16.0 million in film revenues have been recorded, all in 2007.

### International

Revenues generated outside of North America were approximately \$119.3 million for 2007, \$60.4 million in T2006, \$97.7 million in fiscal 2006 and \$87.6 million in fiscal 2005. Revenues generated from international sources accounted for approximately 25% of total revenues generated in 2007, 23% in T 2006, and 24% in each of fiscal 2006 and fiscal 2005.

## **Creative Development and Production**

Headed by our Chairman, Vincent K. McMahon, our creative team develops compelling characters and weaves them into dynamic storylines that combine physical and emotional elements. Storylines are usually played out in the wrestling ring and unfold on our weekly television shows and on our website, and culminate or change direction during our pay-per-view events.

Our results are due primarily to the popularity of our Superstars. We currently have exclusive contracts with approximately 170 Superstars, ranging from developmental contracts to multi-year guaranteed contracts with established Superstars. Our Superstars are highly trained and motivated independent contractors whose compensation is tied to the revenue that they help us generate. Popular Superstars include Triple H, John Cena, Batista, Shawn Michaels, Undertaker and Rey Mysterio. We own the rights to substantially all of our characters, and we exclusively license the rights we do not own through agreements with our Superstars. We continually seek to identify, recruit and develop additional talent for our business. In this regard, we have an arrangement with a wrestling development camp, Florida Championship Wrestling, to allow newly identified talent the opportunity to perform for crowds and refine their skills.

## **Competition**

While we believe that we have a loyal fan base, the entertainment industry is highly competitive and subject to fluctuations in popularity, which are not easy to predict. For our live, television, pay-per-view and movie audiences, we face competition from professional and college sports as well as from other forms of live, filmed and televised entertainment and other leisure activities. We compete with entertainment companies, professional and college sports leagues and other makers of branded apparel and merchandise for the sale of our branded merchandise. As we continue to expand into the highly competitive internet market we face increased competition from websites offering paid and free web-based and wireless content. Many companies with whom we compete have greater financial resources than we do.

## **Trademarks and Copyrights**

Intellectual property is material to all aspects of our operations, and we expend substantial cost and effort in an attempt to maintain and protect our intellectual property and to maintain compliance vis-à-vis other parties' intellectual property. We have a large portfolio of registered and unregistered trademarks and service marks worldwide and maintain a large catalog of copyrighted works, including copyrights in our television programming, music, photographs, books, magazines and apparel art. A principal focus of our efforts is to protect the intellectual property relating to our originally created characters portrayed by our performers, which encompasses images, likenesses, names and other identifying indicia of these characters. We also own a large number of internet website domain names and operate a network of developed, content-based sites, which facilitate and contribute to the exploitation of our intellectual property worldwide.

We vigorously seek to enforce our intellectual property rights by, among other things, searching the internet to ascertain unauthorized use of our intellectual property, seizing goods that feature unauthorized use of our intellectual property and seeking restraining orders and/or damages in court against individuals or entities infringing our intellectual property rights. Our failure to curtail piracy, infringement or other unauthorized use of our intellectual property rights effectively, or our infringement of others' intellectual property rights, could adversely affect our operating results.

## **Employees**

As of December 2007 we had 570 employees. This headcount excludes our Superstars, who are independent contractors. Our in-house production staff is supplemented with contract personnel for our television production. We believe that our relationships with our employees are generally satisfactory. None of our employees are represented by a union.



## Regulation

### Live Events

In various states in the United States and some foreign jurisdictions, athletic commissions and other applicable regulatory agencies require us to obtain licenses for promoters, medical clearances and/or other permits or licenses for performers and/or permits for events in order for us to promote and conduct our live events. In the event that we fail to comply with the regulations of a particular jurisdiction, we may be prohibited from promoting and conducting our live events in that jurisdiction. The inability to present our live events over an extended period of time or in a number of jurisdictions could lead to a decline in the various revenue streams generated from our live events, which could adversely affect our operating results.

### Television Programming

The production of television programming by independent producers is not directly regulated by the federal or state governments, but the marketplace for television programming in the United States and internationally is substantially affected by government regulations applicable to, as well as social and political influences on, television stations, television networks and cable and satellite television systems and channels. We voluntarily designate the suitability of each of our television shows using standard industry ratings, such as PG (L,V) or TV14. A number of governmental and private-sector initiatives relating to the content of media programming have been announced. Changes in governmental policy and private-sector perceptions could further restrict our program content and adversely affect our levels of viewership and operating results.

### Available Information

Copies of our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, current reports on Form 8-K, and any amendments to those reports, are available free of charge on our website at <http://corporate.wwe.com> as soon as reasonably practicable after such reports are filed with the Securities and Exchange Commission. None of the information on any of our websites is part of this Annual Report on Form 10-K. In addition, our Corporate Governance Guidelines, Code of Business Conduct and charters of our Audit Committee and Compensation Committee are also available on our website. A copy of any of these documents will be mailed to any stockholder upon request to us at World Wrestling Entertainment, Inc., 1241 East Main Street, Stamford, CT 06902, Attn: Investor Relations Department.

### Item 1A. Risk Factors

There are inherent risks and uncertainties associated with our business that could adversely affect our operating performance and financial condition. Set forth below are descriptions of those risks and uncertainties that we currently believe to be material, but the risks and uncertainties described below are not the only risks and uncertainties that could affect our business. See the discussion under "Cautionary Statement for Purposes of the "Safe Harbor" Provisions of the Private Securities Litigation Reform Act of 1995" in Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations, in this Annual Report on Form 10-K.

#### **Our failure to maintain or renew key agreements could adversely affect our ability to distribute television and pay-per-view programming.**

Our television programming is distributed by broadcast and cable networks, and our pay-per-view programming is distributed by pay-per-view providers. Because our revenues are generated, directly and indirectly, from the distribution of our televised and pay-per-view programming, any failure to maintain or renew arrangements with these distributors or the failure of the distributors to continue to provide services to us could adversely affect our operating results. We are regularly in negotiations relating to substantial agreements covering the distribution of our cable, broadcast and/or pay-per-view television by carriers located in the United States or abroad. As an example, on January 31, 2008, we announced that we would conclude our partnership with the CW Network which airs "SmackDown" after the end of the 2007/2008 television season. In February 2008, we announced that SmackDown would be moving to *MyNetworkTV*.

**Our failure to continue to develop creative and entertaining programs and events would likely lead to a decline in the popularity of our brand of entertainment.**

The creation, marketing and distribution of our live and televised entertainment, including our pay-per-view events, is at the core of our business and is critical to our ability to generate revenues across our media platforms and product outlets. Our failure to continue to create popular live events and televised programming would likely lead to a decline in our television ratings and attendance at our live events, which would adversely affect our operating results.

**Our failure to retain or continue to recruit key performers could lead to a decline in the appeal of our storylines and the popularity of our brand of entertainment.**

Our success depends, in large part, upon our ability to recruit, train and retain athletic performers who have the physical presence, acting ability and charisma to portray characters in our live events and televised programming. We cannot assure you that we will be able to continue to identify, train and retain these performers in the future. Additionally, we cannot assure you that we will be able to retain our current performers during the terms of their contracts or when their contracts expire. Our failure to attract and retain key performers, or a serious or untimely injury to, or the death of, or unexpected or premature loss or retirement for any reason of any of our key performers, could lead to a decline in the appeal of our storylines and the popularity of our brand of entertainment, which could adversely affect our operating results.

**The loss of the creative services of Vincent K. McMahon could adversely affect our ability to create popular characters and creative storylines.**

For the foreseeable future, we will depend heavily on the vision and services of Vincent K. McMahon. In addition to serving as Chairman of our board of directors, Mr. McMahon leads the creative team that develops the storylines and the characters for our televised programming and live events. Mr. McMahon is also an important member of the cast of performers. The loss of Mr. McMahon due to unexpected retirement, disability or death or other unexpected termination for any reason could have a material adverse effect on our ability to create popular characters and creative storylines, which could adversely affect our operating results.

**A decline in general economic conditions could adversely affect our business.**

Our operations are affected by general economic conditions, which may affect consumers' disposable income. The demand for entertainment and leisure activities tends to be highly sensitive to the level of consumers' disposable income. A decline in general economic conditions could reduce the level of discretionary income that our fans and potential fans have to spend on our live and televised entertainment and consumer products, which could adversely affect our revenues.

**A decline in the popularity of our brand of sports entertainment, including as a result of changes in the social and political climate, could adversely affect our business.**

Our operations are affected by consumer tastes and entertainment trends, which are unpredictable and subject to change and may be affected by changes in the social and political climate. Our programming is created to evoke a passionate response from our fans. A change in our fans' tastes or a material change in the perceptions of our business partners, including our distributors and licensees, whether as a result of the social and political climate or otherwise, could adversely affect our operating results.

**Changes in the regulatory atmosphere and related private-sector initiatives could adversely affect our business.**

While the production of television programming by independent producers is not directly regulated by the federal or state governments in the United States, the marketplace for television programming in the United States is affected significantly by government regulations applicable to, as well as social and political influences on, television stations, television networks and cable and satellite television systems and channels. We voluntarily designate the suitability of each of our television shows using standard industry ratings, such as PG (L,V) or TV14. A number of domestic and foreign governmental and private-sector initiatives relating to the content of media programming have been announced in recent years. Changes in these governmental policies and private-sector perceptions could further restrict our program content and adversely affect our levels of viewership and operating results.

**The markets in which we operate are highly competitive, rapidly changing and increasingly fragmented, and we may not be able to compete effectively, especially against competitors with greater financial resources or marketplace presence.**

For our live, television and pay-per-view audiences, we face competition from professional and college sports, as well as from other forms of live and televised entertainment and other leisure activities in a rapidly changing and increasingly fragmented marketplace. The manner in which audio/video content is distributed and viewed is constantly changing, and while we attempt to distribute our content across all platforms, our failure to continue to do so effectively could adversely affect our operating results. For the sale of our consumer products, we compete with entertainment companies, professional and college sports leagues and other makers of branded apparel and merchandise. Many of the companies with whom we compete have greater financial resources than we do.

Our failure to compete effectively could result in a significant loss of viewers, venues, distribution channels or performers and fewer entertainment and advertising dollars spent on our form of sports entertainment, any of which could adversely affect our operating results.

**We face uncertainties associated with international markets.**

Our production of live events overseas subjects us to the risks involved in foreign travel and local regulations, including regulations requiring us to obtain visas for our performers. In addition, the licensing of our television and consumer products in international markets exposes us to some degree of currency risk. All international operations are subject to political instability inherent in varying degrees in those markets. These risks could adversely affect our operating results and impair our ability to pursue our business strategy as it relates to international markets.

**We may be prohibited from promoting and conducting our live events if we do not comply with applicable regulations.**

In the United States and some foreign jurisdictions, athletic commissions and other applicable regulatory agencies require us to obtain licenses for promoters, medical clearances and/or other permits or licenses for performers and/or permits for events in order for us to promote and conduct our live events. In the event that we fail to comply with the regulations of a particular jurisdiction, we may be prohibited from promoting and conducting our live events in that jurisdiction. The inability to present our live events over an extended period of time or in a number of jurisdictions could lead to a decline in the various revenue streams generated from our live events, which could adversely affect our operating results.

**Because we depend upon our intellectual property rights, our inability to protect those rights or our infringement of others' intellectual property rights could adversely affect our business.**

Our inability to protect our large portfolio of trademarks, service marks, copyrighted material and characters, trade names and other intellectual property rights from piracy, counterfeiting or other unauthorized use could negatively affect our business. Intellectual property is material to all aspects of our operations, and we expend substantial cost and effort in an attempt to maintain and protect our intellectual property and to maintain compliance vis-à-vis other parties' intellectual property. We have a large portfolio of registered and unregistered trademarks and service marks worldwide and maintain a large catalog of copyrighted works, including copyrights to our television programming, music, photographs, books, magazines and apparel art. A principal focus of our efforts is to protect the intellectual property relating to our originally created characters portrayed by our performers, which encompasses images, likenesses, names and other identifying indicia of these characters. We also own a large number of Internet website domain names and operate a network of developed, content-based sites, which facilitate and contribute to the exploitation of our intellectual property worldwide.

We vigorously seek to enforce our intellectual property rights by, among other things, searching the Internet to ascertain unauthorized use of our intellectual property, seizing at our live events goods that feature unauthorized use of our intellectual property and seeking restraining orders and/or damages in court against individuals or entities infringing our intellectual property rights. Our failure to curtail piracy, infringement or other unauthorized use of our intellectual property rights effectively, or our infringement of others' intellectual property rights, could adversely affect our operating results.

**We could incur substantial liabilities if pending material litigation is resolved unfavorably.**

We are currently a party to civil litigation, which, if concluded adversely to our interests, could adversely affect our operating results. In the ordinary course of business we become subject to various complaints and litigation matters. The outcome of litigation is inherently difficult to assess and quantify, and the defense against such claims or actions can be costly. Any adverse judgment significantly in excess of our insurance coverage could materially and adversely affect our financial condition or results of operations.

**Our insurance may not be adequate to cover liabilities resulting from accidents or injuries that occur during our physically demanding events.**

We hold numerous live events each year. This schedule exposes our performers and our employees who are involved in the production of those events to the risk of travel and performance-related accidents, the consequences of which may not be fully covered by insurance. The physical nature of our events exposes our performers to the risk of serious injury or death. Although our performers, as independent contractors, are responsible for maintaining their own health, disability and life insurance, we self-insure health coverage for our performers in the event that they are injured while performing. We also self-insure a substantial portion of any other liability that we could incur relating to such injuries. Liability to us resulting from any death or serious injury sustained by one of our performers while performing, to the extent not covered by our insurance, could adversely affect our operating results.

**We face a variety of risks relating to new and complementary businesses, including feature films.**

We have entered into new or complementary businesses in the past and may do so again in the future. For example, we have recently entered into the feature film business. Risks of expansion may include: potential diversion of management's attention and other resources, including available cash, from our existing business; unanticipated liabilities or contingencies; reduced earnings due to increased amortization, impairment charges and other costs; competition from other companies with experience in such businesses; and possible additional regulatory requirements and compliance costs.

**Through his beneficial ownership of a substantial majority of our Class B common stock, Mr. McMahon can exercise control over our affairs, and his interests may conflict with the holders of our Class A common stock.**

We have Class A common stock and Class B common stock. The holders of Class A common stock generally have rights identical to holders of Class B common stock, except that holders of Class A common stock are entitled to one vote per share, and holders of Class B common stock are entitled to ten votes per share. Holders of both classes of common stock generally will vote together as a single class on all matters presented to stockholders for their vote or approval, except as otherwise required by applicable Delaware law.

A substantial majority of the issued and outstanding shares of Class B common stock is owned beneficially by Vincent K. McMahon. Mr. McMahon controls approximately 87% of the voting power of the issued and outstanding shares of our common stock. Through his beneficial ownership of a substantial majority of our Class B common stock, Mr. McMahon effectively can exercise control over our affairs, and his interest could conflict with the holders of our Class A common stock. In addition, the voting power of Mr. McMahon through his ownership of our Class B common stock could discourage others from initiating potential mergers, takeovers or other change of control transactions. As a result, the market price of our Class A common stock could decline.

**A substantial number of shares will be eligible for future sale by Mr. McMahon, and the sale of those shares could lower our stock price.**

Although the company is not aware of any such plans, sales of substantial amounts of our Class B common stock by Mr. McMahon, or the perception that such sales could occur, may lower the prevailing market price of our Class A common stock.

**Our Class A common stock has a relatively small public "float."**

Historically, as a result of our relatively small public float, our Class A common stock has been less liquid than the common stock of companies with broader public ownership, and the trading prices for our Class A common stock have been more volatile than generally may be the case for more widely-held common stock. Among other things, trading of a relatively small volume of our Class A common stock may have a greater impact on the trading price of our Class A common stock than would be the case if our public float were larger.

**Item 1B. *Unresolved Staff Comments***

None.

**Item 2. Properties**

We have executive offices, television and music recording studios, post-production operations and warehouses at locations in or near Stamford, Connecticut. We also have offices in New York, London, Toronto and Los Angeles, and have recently established regional international offices in Sydney, Australia; Tokyo, Japan; and Shanghai, China. We own the buildings in which our executive and administrative offices, our television and music recording studios and our production operations are located. We lease space for our sales offices, WWE Films office, and other facilities.

Our principal properties consist of the following:

<u>Facility</u>	<u>Location</u>	<u>Square Feet</u>	<u>Owned/Leased</u>	<u>Expiration Date of Lease</u>
Executive offices . . . . .	Stamford, CT	114,300	Owned	—
Production studio . . . . .	Stamford, CT	39,000	Owned	—
Ring/Photo studio . . . . .	Stamford, CT	5,600	Leased	May 11, 2009
Executive office . . . . .	Los Angeles, CA	2,100	Leased	July 15, 2007
Sales offices . . . . .	Various	16,400	Leased	Various through April 9, 2016

All of the facilities listed above are utilized in our Live and Televised Entertainment, Consumer Products and Digital Media segments, with the exception of the executive office in Los Angeles, which focuses exclusively on our WWE Films segment.

We have recently upgraded our television production facility to produce high definition broadcasting. In order to allow for future growth we have started a significant expansion project of our television production facility. The capital expenditure for this expansion during the years 2008, 2009 and 2010 is expected to be approximately \$60 to \$75 million.

We also own a daycare facility in Stamford, Connecticut on property adjacent to our production facilities. The licensing and operation of this facility is managed by a third-party contractor. We have the responsibility to obtain the required licenses and to ensure that the facility meets health, safety, fire and building codes.

**Item 3. Legal Proceedings**

See Note 11 to Notes to Consolidated Financial Statements, which is included elsewhere in this Form 10-K.

**Item 4. Submission of matters to a vote of Security Holders**

None.

## PART II

### Item 5. *Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities*

Our Class A common stock trades on the New York Stock Exchange under the symbol "WWE."

The following table sets forth the high and the low sale prices for the shares of Class A common stock as reported by the New York Stock Exchange and the dividends paid on shares of Class A and Class B common stock for the periods indicated.

<u>Fiscal year 2006</u> <u>Quarter Ended</u>	<u>July 29</u>	<u>October 28</u>	<u>January 27</u>	<u>April 30</u>	<u>Full Year</u>
Class A common stock price per share:					
High .....	\$12.46	\$13.80	\$15.90	\$ 17.60	\$17.60
Low .....	<u>\$ 9.91</u>	<u>\$11.84</u>	<u>\$12.35</u>	<u>\$ 14.22</u>	<u>\$ 9.91</u>
Class A and Class B dividends paid per share .....	<u>\$ 0.12</u>	<u>\$ 0.12</u>	<u>\$ 0.24</u>	<u>\$ 0.24</u>	<u>\$ 0.72</u>

<u>Transition period 2006</u> <u>Quarter Ended</u>	<u>July 28</u>	<u>October 27</u>	<u>December 31</u>	<u>N/A</u>	<u>Full Period</u>
Class A common stock price per share:					
High .....	\$17.75	\$16.95	\$16.76	N/A	\$17.75
Low .....	<u>\$15.54</u>	<u>\$14.98</u>	<u>\$15.60</u>	N/A	<u>\$14.98</u>
Class A and Class B dividends paid per share .....	<u>\$ 0.24</u>	<u>\$ 0.24</u>	<u>\$ 0.24</u>	N/A	<u>\$ 0.72</u>

<u>Fiscal year 2007</u> <u>Quarter Ended</u>	<u>March 31</u>	<u>June 30</u>	<u>September 30</u>	<u>December 31</u>	<u>Full Year</u>
Class A common stock price per share:					
High .....	\$16.66	\$18.60	\$16.69	\$15.84	\$18.60
Low .....	<u>\$15.50</u>	<u>\$15.58</u>	<u>\$13.49</u>	<u>\$13.95</u>	<u>\$13.49</u>
Class A and Class B dividends paid per share .....	<u>\$ 0.24</u>	<u>\$ 0.24</u>	<u>\$ 0.24</u>	<u>\$ 0.24</u>	<u>\$ 0.96</u>

There were 10,985 holders of record of Class A common stock and four holders of record of Class B common stock on February 22, 2008.

On February 21, 2008, the Board of Directors authorized a regular quarterly cash dividend of \$0.36 to shareholders of record on March 14, 2008 that will be paid on or about March 25, 2008. Vincent K. McMahon, Linda E. McMahon and members of their immediate family, as well as two trusts under which members of their immediate family are the sole beneficiaries, have waived their respective rights to any portion of the quarterly cash dividend in excess of the first \$0.24 per share. This waiver applies to all Class A and Class B common stock beneficially owned by any of the parties for a three year period ending February 2011, subject to earlier termination in the event of the death of Vincent K. McMahon, the majority stockholder. This waiver does not apply to any dividends other than regular quarterly cash dividends that may be declared by the Board of Directors in the future or to shares of Class A or Class B common stock following a transfer of the shares by any of these parties to any unrelated third parties.

Our quarterly cash dividend is based on a number of factors, including our liquidity and historical and projected cash flows. The declaration and payment of dividends is subject to the discretion of the Board of Directors. Any determination as to the payment of dividends will depend on general economic and business conditions, our strategic plan, our financial results, contractual and legal restrictions and such other factors as the Board of Directors may consider to be relevant.

## Equity Compensation Plan Information

The following table sets forth certain information with respect to securities authorized for issuance under equity compensation plans as of December 31, 2007.

Plan Category	Number of securities to be issued upon exercise of outstanding options, warrants and rights	Weighted-average exercise price of outstanding options, warrants and rights	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))
	(a)	(b)	(c)
Equity compensation plans approved by security holders:			
<u>1999 Long Term Incentive Plan</u>			
Stock options .....	1,193,062	\$13.16	4,038,690(1)
Restricted stock units .....	761,384	N/A	Same as above
<u>2007 Omnibus Incentive Plan (1)</u>			
Performance stock units .....	584,970	N/A	
Equity compensation plans not approved by security holders .....	N/A	N/A	N/A
<b>Total .....</b>	<u>2,539,416</u>	<u>\$13.16</u>	<u>4,038,690</u>

- (1) The 2007 Omnibus Incentive Plan will be included for shareholder approval as part of the 2008 Annual Meeting of stockholders. Assuming such approval, the aggregate number of share based awards will equal 5,000,000 reduced by the number of shares granted under the 1999 LTIP after the adoption by the Board of the Omnibus Plan (July 20, 2007) but before its approval by shareholders at the 2008 Annual Meeting. The number set forth in the table above reflects the net aggregate number available as of December 31, 2007.

## Item 6. Selected Financial Data

The following table sets forth our selected financial data for the twelve months ended December 31, 2007, the eight month transition period ended December 31, 2006 and each of the four fiscal years in the period ended April 30, 2006. The selected financial data as of December 31, 2007, December 31, 2006 and April 30, 2006 and for the year ended December 31, 2007, the eight month transition period ended December 31, 2006 and the fiscal years ended April 30, 2006 and April 30, 2005 have been derived from the audited consolidated financial statements included elsewhere in this Annual Report. The selected financial data as of April 30, 2005, April 30, 2004 and April 30, 2003 and for the fiscal years ended April 30, 2004 and April 30, 2003 have been derived from our audited consolidated financial statements, which are not included in this Annual Report. You should read the selected financial data in conjunction with our consolidated financial statements and related notes and the information set forth under "Management's Discussion and Analysis of Financial Condition and Results of Operations" contained elsewhere in this Annual Report.

	2007	T 2006	2006	2005	2004	2003
<b>Financial Highlights:</b>						
Net revenues .....	\$485.7	\$262.9	\$400.1	\$366.4	\$374.9	\$374.3
Operating income .....	\$ 68.4	\$ 39.2	\$ 70.5	\$ 50.3	\$ 73.6	\$ 26.6
Income from continuing operations .....	\$ 52.1	\$ 31.6	\$ 47.0	\$ 37.8	\$ 49.6	\$ 16.1
Net income (loss) (1) .....	\$ 52.1	\$ 31.6	\$ 47.0	\$ 39.1	\$ 48.2	\$(19.5)
Earnings per share from continuing operations, diluted .....	\$ 0.72	\$ 0.44	\$ 0.67	\$ 0.54	\$ 0.72	\$ 0.22
Earnings (loss) per share, diluted .....	\$ 0.72	\$ 0.44	\$ 0.67	\$ 0.56	\$ 0.70	\$(0.28)
Dividends paid per share .....	\$ 0.96	\$ 0.72	\$ 0.72	\$ 0.36	\$ 0.16	N/A
Cash and short-term investments .....	\$266.4	\$248.2	\$280.9	\$258.1	\$273.3	\$271.1
Total assets .....	\$470.1	\$453.3	\$479.4	\$441.4	\$454.3	\$432.2
Total debt .....	\$ 5.8	\$ 6.7	\$ 7.2	\$ 8.0	\$ 8.7	\$ 9.9
Total stockholders' equity .....	\$383.4	\$385.7	\$396.2	\$375.5	\$353.1	\$337.4

- (1) Included in our net income (loss) was the operating results of our discontinued operations, *The World* and the XFL, and their respective estimated shutdown costs, which totaled approximately \$0, \$0, \$0, \$1.4, (\$1.4) and (\$35.6) during 2007, T 2006, fiscal 2006, fiscal 2005, fiscal 2004 and fiscal 2003, respectively.

**Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations**

You should read the following discussion in conjunction with the audited consolidated financial statements and related notes included elsewhere in this Form 10-K.

**Background**

In fiscal 2006 we expanded the number of our reportable segments to four in order to better reflect the manner in which management analyzes the performance of our Company, including our digital media businesses and the production of feature films. We have also reclassified certain other operations between the reportable segments. The following analysis outlines all material activities contained within each segment.

**Live and Televised Entertainment**

- Revenues consist principally of ticket sales to live events, sales of merchandise at these live events, television rights fees, sales of television advertising and sponsorships, and fees for viewing our pay-per-view and video on demand programming.

**Consumer Products**

- Revenues consist principally of the direct sales of WWE produced home videos and magazine publishing and royalties or license fees related to various WWE themed products such as video games, toys and books.

**Digital Media**

- Revenues consist principally of advertising sales on our websites, sale of merchandise on our website through our WWEShop internet storefront and sales of various broadband and mobile content.

**WWE Films**

- Revenues consist of our share of receipts from the distribution of filmed entertainment featuring our Superstars. Two feature films were released in 2006 and one film was released in 2007. We participate in revenues generated under the distribution of the films through all media after the print and advertising and distribution costs incurred by our distributors have been recouped and the results have been reported to us.

We provide updated information on the key drivers of our business including live event attendance, pay-per-view buys, home video shipments, website traffic, and online merchandise sales on a monthly basis on our corporate website <http://corporate.wwe.com>. Such information is not incorporated herein by reference.



## Results of Operations

*Twelve Month Year Ended December 31, 2007 compared to Eight Month Transition Period Ended December 31, 2006  
(dollars in millions)*

### Summary

<u>Net Revenues</u>	<u>2007</u>	<u>T 2006</u>
Live and Televised Entertainment .....	\$316.8	\$183.0
Consumer Products .....	118.1	59.2
Digital Media .....	34.8	20.7
WWE Films .....	16.0	—
Total .....	<u>\$485.7</u>	<u>\$262.9</u>
<u>Cost of Revenues</u>	<u>2007</u>	<u>2006</u>
Live and Televised Entertainment .....	\$202.8	\$114.9
Consumer Products .....	45.6	28.7
Digital Media .....	21.3	13.5
WWE Films .....	29.1	—
Total .....	<u>\$298.8</u>	<u>\$157.1</u>
Profit contribution margin .....	38%	40%
<u>Operating Income:</u>	<u>2007</u>	<u>T 2006</u>
Live and Televised Entertainment .....	\$100.2	\$ 57.0
Consumer Products .....	68.6	26.9
Digital Media .....	6.3	3.8
WWE Films .....	(14.8)	(1.1)
Corporate .....	(91.9)	(47.4)
Total operating income .....	<u>\$ 68.4</u>	<u>\$ 39.2</u>
Income from continuing operations .....	<u>\$ 52.1</u>	<u>\$ 31.6</u>

Our Live and Televised Entertainment segment benefited from strong performances both at international and North American live events as we achieved total average attendance of 6,800 in 2007 as compared to 5,300 in the eight month transition period. Our licensing based revenue accounted for approximately 40% of our Consumer Products segment in 2007 as compared to 25% of segment revenues in the transition period, reflecting higher toy and apparel based revenue. It should be noted that the 2006 transition period did not reflect 'holiday season' licensing sales which are recorded as the results are reported to us in the first calendar quarter. In addition, our magazine publishing business continued to grow, reflecting our increased circulation. Digital Media revenues for web based advertising and wireless products accounted for \$16.2 million in 2007 as compared to \$7.3 million in the eight month transition period. In 2007 we recorded our first revenues related to our features film releases, as a total of \$16.0 million has been recorded for our films *The Marine* and *See No Evil*.

Revenues derived from international sources represented 25% and 23% of total net revenues in 2007 and T 2006, respectively.

Additional details regarding these summary results follow below.

The following chart provides performance results and key drivers for our Live and Televised Entertainment segment:

<u>Revenues-Live and Televised Entertainment</u>	<u>2007</u>	<u>T 2006</u>
Live events . . . . .	\$ 99.3	\$ 52.3
Number of North American events . . . . .	233	212
Average North American attendance . . . . .	6,600	4,860
Average North American ticket price (dollars) . . . . .	\$ 40.47	\$ 35.53
Number of international events . . . . .	75	34
Average international attendance . . . . .	7,700	8,290
Average international ticket price (dollars) . . . . .	\$ 79.60	\$ 68.47
Venue merchandise . . . . .	\$ 19.1	\$ 12.1
Domestic per capita spending (dollars) . . . . .	\$ 10.75	\$ 10.89
Pay-per-view . . . . .	\$ 94.3	\$ 53.4
Number of pay-per-view events . . . . .	15	11
Number of buys from pay-per-view events . . . . .	5,200,800	3,287,300
Average revenue per buy (dollars) . . . . .	\$ 17.43	\$ 15.46
Domestic retail price, excluding <i>WrestleMania</i> (dollars) . . . . .	\$ 39.95	\$ 39.95
WWE - 24/7 . . . . .	\$ 4.9	\$ 2.0
Advertising . . . . .	\$ 5.9	\$ 4.5
Sponsorship advertising . . . . .	\$ 1.2	\$ 0.5
Television rights fees		
Domestic . . . . .	\$ 59.6	\$ 38.0
International . . . . .	\$ 32.8	\$ 20.7
Other . . . . .	\$ 0.9	\$ —
Total . . . . .	<u>\$ 316.8</u>	<u>\$ 183.0</u>
Ratings:		
Average weekly household ratings for RAW . . . . .	\$ 3.7	\$ 3.9
Average weekly household ratings for SmackDown . . . . .	\$ 2.7	\$ 2.4
Average weekly household ratings for ECW . . . . .	\$ 1.5	\$ 1.9

<u>Cost of Revenues-Live and Televised Entertainment</u>	<u>2007</u>	<u>T 2006</u>
Live events . . . . .	\$ 71.2	\$ 40.9
Venue merchandise . . . . .	11.4	8.1
Pay-per-view . . . . .	43.6	19.3
WWE - 24/7 . . . . .	2.1	—
Advertising . . . . .	0.9	(0.1)
Television . . . . .	66.5	40.4
Other . . . . .	7.1	6.3
Total . . . . .	<u>\$ 202.8</u>	<u>\$ 114.9</u>
Profit contribution margin . . . . .	36%	37%

Live events revenue reflects approximately \$61.9 million for North American events and \$37.4 million for international events in 2007 as compared to \$36.6 million for North American events and \$15.7 million for international events in the eight month 2006 transition period. During 2007, average attendance at our North American events was approximately 6,600 while average attendance at our international events was 7,700. During the 2006 transition period, North American average attendance was approximately 4,900 and average international attendance was 8,300. We did not produce any stand-alone Extreme Championship Wrestling (“ECW”) branded events in 2007. During the 2006 transition period, we produced 38 ECW events that were held in smaller venues and consequently generated lower attendance and revenues per event as compared to our *Raw* and *SmackDown* brands. Beginning in 2007, *ECW*’s live events were combined with our *SmackDown* brand. Live events profit contribution margin was 28% in 2007 as compared to 22% in the 2006 transition period.

Venue merchandise revenues in 2007 were positively impacted by the increase in North American average attendance. Per capita spending dollars for venue sales were essentially flat. Venue merchandise profit contribution margin was 40% in 2007 as compared to 33% in the eight month transition period, reflecting lower cost of sales from the expiration of a consulting services agreement and reduced material costs.

Pay-per-view revenue reflects approximately 5.2 million buys in 2007 as compared to 3.3 million buys in the 2006 transition period. The average number of buys reported for the fifteen events that occurred in 2007 was 347,000 as compared to 300,000 buys for the ten events that occurred in the 2006 transition. In 2007, our premier annual pay-per-view event, *WrestleMania 23*, generated approximately 1.2 million buys. *WrestleMania 22* occurred in April 2006 and is therefore not included in the results of the 2006 transition period. Domestic buys, which carry a higher price per buy, represented 66% of total buys during 2007 as compared to 61% of total buys in the 2006 transition period. The pay-per-view profit contribution margin was 54% in the twelve month 2007 period as compared to 64% in the eight month transition period. The 2007 profit margin reflected additional spending in pay-per-view promotion and consumer advertising in support of *WrestleMania*.

Advertising revenues include sales of advertising on our Canadian television programs as well as various domestic sponsorship packages. Advertising cost of revenues reflects costs associated with the increased sponsorship related activities in the current year.

The increase in domestic television rights fees was primarily due to the rights fees received for our ECW programming in the current year. The increase in television cost of revenues is primarily due to the production of television shows while on tour internationally, as we produced six of these televised international shows in 2007 as compared to two shows during the transition period.

The following chart provides performance results and key drivers for our Consumer Products segment:

<u>Revenues-Consumer Products</u>	<u>2007</u>	<u>T 2006</u>
Licensing .....	\$ 47.1	\$ 14.7
Magazine publishing .....	\$ 16.5	\$ 8.5
Net units sold .....	4,858,400	2,793,600
Home video .....	\$ 53.7	\$ 35.5
Gross DVD units shipped .....	4,034,167	3,283,800
Other .....	\$ 0.8	\$ 0.5
Total .....	<u>\$ 118.1</u>	<u>\$ 59.2</u>
<u>Cost of Revenues-Consumer Products</u>	<u>2007</u>	<u>T 2006</u>
Licensing .....	\$11.9	\$ 3.8
Magazine publishing .....	11.4	6.8
Home video .....	21.6	17.8
Other .....	0.7	0.3
Total .....	<u>\$45.6</u>	<u>\$28.7</u>
Profit contribution margin .....	61%	52%

Licensing revenues in 2007 reflect approximately \$14.3 million in the toy category, \$18.3 million in the videogame category and \$9.4 million related to apparel and novelties. 2007 reflects revenues from the videogame title "*SmackDown vs. Raw 2007*" released in three platforms versus two platforms for the prior release in this series. The success of our apparel program in the United States, South Africa, the United Kingdom, and Australia helped to generate approximately \$6.1 million in 2007. In the 2006 transition period, revenues reflected approximately \$5.0 million in the toy category, \$2.9 million in the videogame category and \$3.3 million related to apparel and novelties. Licensing revenue is dependent upon the release schedule of products and is affected by the timing of when licensees report results to us. Licensing cost of revenue consists primarily of talent royalties and agent commissions paid to our licensing agents. The licensing profit contribution margin was 75% in 2007 as compared to 74% in the 2006 transition period.

In July 2006, we began publishing a new magazine titled *WWE Magazine* that replaced our two former magazines, *Raw and SmackDown*. Including our 'special' magazine titles that are published periodically during the year, we published twenty-one issues in 2007 as compared to sixteen issues in the 2006 transition period. The magazine

publishing profit contribution margin was 31% in 2007 as compared to 20% in the 2006 transition period. The profit contribution in the 2006 transition period was impacted by additional editorial and content costs associated with the creation of the new *WWE Magazine*.

Home video revenue reflects the sale of approximately 4.0 million gross DVD units in 2007 as compared to 3.3 million gross units in the 2006 transition period. Included in the successful titles released in 2007 was *WrestleMania 23*, which shipped approximately 367,000 gross units. The home video profit contribution margin was 60% in 2007 as compared to 50% in the 2006 transition period, reflecting improved distribution and production costs.

The following chart provides performance results and key drivers for our Digital Media segment:

<u>Revenues-Digital Media</u>	<u>2007</u>	<u>T 2006</u>
WWE.com .....	\$ 16.2	\$ 7.3
WWEShop .....	\$ 18.6	\$ 13.4
Average revenues per order (dollars) .....	<u>\$54.94</u>	<u>\$53.24</u>
Total .....	<u>\$ 34.8</u>	<u>\$ 20.7</u>
<u>Cost of Revenues-Digital Media</u>	<u>2007</u>	<u>T 2006</u>
WWE.com .....	\$ 7.6	\$ 4.3
WWEShop .....	13.7	9.2
Total .....	<u>\$ 21.3</u>	<u>\$ 13.5</u>
Profit contribution margin .....	39%	35%

WWE.com revenue in 2007 reflects additional web advertising and wireless content. Web-based advertising accounted for approximately \$10.4 million in revenues as compared to \$5.5 million in the 2006 transition period. 2007 also includes approximately \$4.3 million in wireless based revenues, primarily driven by our multi-year deal with AT&T Wireless to provide exclusive WWE content, including videos and ring tones. The WWE.com profit contribution margin was 53% in 2007 as compared 41% in the 2006 transition period.

WWEShop revenue in 2007 reflects approximately 329,100 customer orders as compared to 244,000 customer orders in the 2006 eight month transition period. The sale of exclusive WWEShop packages and an increase in the variety of offerings available on WWEShop contributed to the increase in average customer spend per order. The WWEShop profit contribution margin was 26% in 2007 as compared to 35% in the 2006 transition period.

#### **WWE Films**

During 2007, revenues from our WWE Films segment were \$16.0 million. WWE participates in revenues associated with our film projects when the distribution and advertising costs incurred by our distributors have been recouped and the results have been reported to us. The revenue recorded in 2007 relates to our feature films *The Marine* and *See No Evil*.

In the current year, we expensed approximately \$29.1 million of feature film production assets. Included in this amount was a \$15.7 million film asset impairment charge related to the performance of our April 2007 theatrical release, *The Condemned*, which only achieved approximately \$7.4 million in gross domestic box office receipts. Our feature film production asset balance is expensed in proportion with the recognition of revenue. During 2007 we expensed \$13.0 million of feature film production assets due to the revenue recorded relating to *The Marine* and *See No Evil*, for which we expensed \$8.5 million and \$4.5 million, respectively. Additionally, we expensed approximately \$0.4 million of development costs for abandoned projects.

The following chart reflects the amounts of certain significant overhead items:

<u>Selling, General &amp; Administrative Expenses</u>	<u>2007</u>	<u>T 2006</u>
Staff related. . . . .	\$ 50.3	\$29.9
Legal, accounting and other professional. . . . .	14.0	6.1
Stock compensation . . . . .	7.8	4.8
Advertising and promotion. . . . .	5.4	3.4
Bad debt . . . . .	0.1	(1.6)
All other . . . . .	31.5	18.4
Total SG&A . . . . .	<u>\$109.1</u>	<u>\$61.0</u>
SG&A as a percentage of net revenues . . . . .	23%	23%

Staff related expenses increased due in part to the continued expansion of our Digital Media content staff and advertising sales force. The increase in legal, accounting and other professional fees reflects additional costs associated with trademark filings and costs associated with our Talent Wellness program. Stock compensation expense in 2007 includes amortization of restricted stock unit and performance stock unit grants issued to employees. Bad debt expense in the transition period included the reversal of previously reserved accounts for which we subsequently recovered.

	<u>2007</u>	<u>T 2006</u>
Depreciation and amortization. . . . .	\$9.3	\$5.6

Depreciation expense has increased due to the addition of capital projects.

	<u>2007</u>	<u>T 2006</u>
Investment income . . . . .	\$9.1	\$6.4

	<u>2007</u>	<u>T 2006</u>
Interest Expense . . . . .	\$0.6	\$0.4

	<u>2007</u>	<u>T 2006</u>
Other (expense) income, net . . . . .	\$(0.5)	\$0.9

<u>Provision for Income Taxes</u>	<u>2007</u>	<u>2006</u>
Provision . . . . .	\$24.3	\$14.5
Effective tax rate . . . . .	32%	31%

The current year effective tax rate is consistent with the prior years' rate due to high levels of tax-exempt interest, the continued increased tax benefits from domestic production activities and the impact of the reversal of liabilities established for previously unrecognized tax positions.

## Results of Operations

*Eight Month Transition Period Ended December 31, 2006 compared to Twelve Month Fiscal Year Ended April 30, 2006 (dollars in millions)*

### Summary

<u>Net Revenues</u>	<u>T 2006</u>	<u>2006</u>
Live and Televised Entertainment . . . . .	\$183.0	\$290.8
Consumer Products. . . . .	59.2	86.4
Digital Media . . . . .	20.7	22.9
WWE Films . . . . .	—	—
Total . . . . .	<u>\$262.9</u>	<u>\$400.1</u>

<u>Cost of Revenues</u>	<u>T 2006</u>	<u>2006</u>
Live and Televised Entertainment .....	\$114.9	\$178.6
Consumer Products .....	28.7	34.4
Digital Media .....	13.5	14.2
WWE Films .....	—	—
Total .....	<u>\$157.1</u>	<u>\$227.2</u>
Profit contribution margin .....	40%	43%

<u>Operating Income:</u>	<u>T 2006</u>	<u>2006</u>
Live and Televised Entertainment .....	\$ 57.0	\$ 93.9
Consumer Products .....	26.9	46.4
Digital Media .....	3.8	2.9
WWE Films .....	(1.1)	(1.3)
Corporate .....	(47.4)	(71.4)
Total operating income .....	<u>\$ 39.2</u>	<u>\$ 70.5</u>
Income from continuing operations .....	<u>\$ 31.6</u>	<u>\$ 47.0</u>

Our eight month 2006 transition period results were positively impacted by several factors. In our Live and Televised Entertainment segment, our live events reflected strong North American attendance and corresponding sales of merchandise at these events. In our Consumer Products segment, our home video business continued to surpass previous shipment records as the number of DVDs shipped in the eight month transition period exceeded shipments for the entire twelve month fiscal 2006 period. These positive factors were offset, in part, by the absence of \$13.7 million of domestic cable advertising sales in our Live and Televised Entertainment segment, due to our agreement with the USA Network.

Revenues derived from international sources represented 23% and 24% of total net revenues in the 2006 transition period and fiscal 2006, respectively.

Additional details regarding these summary results follow below.

The following chart provides performance results and key drivers for our Live and Televised Entertainment segment:

<u>Revenues-Live and Televised Entertainment</u>	<u>T 2006</u>	<u>2006</u>
Live events . . . . .	\$ 52.3	\$ 75.0
Number of North American events . . . . .	212	248
Average North American attendance . . . . .	4,860	4,990
Average North American ticket price (dollars) . . . . .	\$ 35.53	\$ 37.34
Number of international events . . . . .	34	52
Average international attendance . . . . .	8,290	9,160
Average international ticket price (dollars) . . . . .	\$ 68.47	\$ 69.18
Venue merchandise . . . . .	\$ 12.1	\$ 14.7
Domestic per capita spending (dollars) . . . . .	\$ 10.89	\$ 10.57
Pay-per-view . . . . .	\$ 53.4	\$ 94.8
Number of pay-per-view events . . . . .	11	16
Number of buys from pay-per-view events . . . . .	3,287,300	6,241,100
Average revenue per buy (dollars) . . . . .	\$ 15.46	\$ 14.96
Domestic retail price, excluding <i>WrestleMania</i> (dollars) . . . . .	\$ 39.95	\$ 34.95
Advertising . . . . .	\$ 4.5	\$ 22.6
Sponsorship advertising . . . . .	\$ 0.5	\$ 2.8
Television rights fees . . . . .		
Domestic . . . . .	\$ 38.0	\$ 53.0
International . . . . .	\$ 20.7	\$ 28.5
Other . . . . .	\$ 2.0	\$ 2.2
Total . . . . .	<u>\$ 183.0</u>	<u>\$ 290.8</u>
Ratings		
Average weekly household ratings for Raw . . . . .	3.9	4.0
Average weekly household ratings for SmackDown . . . . .	2.4	2.8
Average weekly household ratings for ECW . . . . .	1.9	—
 <u>Cost of Revenues-Live and Televised Entertainment</u>	 <u>T 2006</u>	 <u>2006</u>
Live events . . . . .	\$ 40.9	\$ 56.9
Venue merchandise . . . . .	8.1	10.6
Pay-per-view . . . . .	19.3	42.2
Advertising . . . . .	(0.1)	6.8
Television . . . . .	40.4	53.8
Other . . . . .	6.3	8.3
Total . . . . .	<u>\$ 114.9</u>	<u>\$ 178.6</u>
Profit contribution margin . . . . .	37%	39%

Live events revenue reflects approximately \$36.6 million for North American events and \$15.7 million for international events in the 2006 transition period as compared to \$46.7 million for North American events and \$28.3 million for international events in fiscal 2006. During the 2006 transition period, average attendance at our North American events was approximately 4,900 while average attendance at our international events was 8,300. This compares to fiscal 2006 North American average attendance of approximately 5,000 and average international attendance of 9,200. We produced 38 Extreme Championship Wrestling (“ECW”) branded events in the transition period which had an average attendance of 1,100 and an average ticket price of approximately \$25.00. ECW events were held in smaller venues which generated lower attendance and revenues per event as compared to our *Raw* and *SmackDown* brands. Excluding our ECW events, North American average attendance was approximately 5,700 in the transition period, or a 14% increase from fiscal 2006. The live events profit contribution margin was 22% in the eight month transition period as compared to 24% in the twelve month fiscal 2006 period. This decline in profit contribution was due, in part, to the costs associated with the production of the ECW events in the transition period.

Venue merchandise revenues in transition 2006 were positively impacted by the increase in North American average attendance as the per capita spending dollars for venue sales were consistent with fiscal 2006. The venue merchandise profit contribution margin was 33% in the eight month transition period as compared to 28% in the twelve month fiscal 2006 period. This increase in profit margin reflected a reduction in building rental costs in the 2006 transition period.

Pay-per-view revenue reflects approximately 3.3 million buys in the 2006 transition period as compared to 6.2 million buys in fiscal 2006. The domestic retail price of our pay-per-view events was increased from \$34.95 to \$39.95 in July 2006, representing our first increase in retail price in more than four years. The average number of buys reported for the ten events that occurred in both the 2006 transition period and fiscal 2006 were 300,000 and 325,000, respectively. This decline in the number of buys was offset, in part, by the increased domestic retail price. International buys, which carry a lower price per buy, represented 39% of total buys during the transition period as compared to 37% of total buys in fiscal 2006. The pay-per-view profit contribution margin was 64% in the eight month transition period as compared to 55% in the twelve month fiscal 2006 period. The fiscal 2006 period included an investment in global marketing campaigns in support of our pay-per-view programming which consequently reduced the profit margin.

Advertising revenues in the 2006 transition period included sales of advertising on our Canadian television programs and various sponsorship packages that totaled approximately \$4.5 million. Under the terms of our domestic cable distribution agreement with USA Network, which began in October 2005, we no longer sell or participate in any domestic cable advertising. The decrease in advertising cost of revenues reflects the absence of costs associated with selling domestic cable advertising in the transition period.

Domestic television rights fees in the 2006 transition period reflect payments received for our ECW program on the SCI FI Channel that were not included in fiscal 2006. International rights fees for the 2006 transition period are consistent with rights fees received in fiscal 2006. The television profit contribution margin was 31% in the eight month transition period as compared to 34% in fiscal 2006. This reduction is due, in part, to an overall increase in the costs incurred to produce televised events, including additional direct costs for the production of our weekly ECW television program.

The following chart provides performance results and key drivers for our Consumer Products segment:

<u>Revenues-Consumer Product</u>	<u>T 2006</u>	<u>2006</u>
Licensing . . . . .	\$ 14.7	\$ 32.2
Magazine publishing . . . . .	\$ 8.5	\$ 11.1
Net units sold . . . . .	2,793,600	4,096,700
Home video . . . . .	\$ 35.5	\$ 42.6
Gross DVD units shipped . . . . .	3,283,800	2,883,200
Other . . . . .	\$ 0.5	\$ 0.5
<b>Total . . . . .</b>	<b>\$ 59.2</b>	<b>\$ 86.4</b>
<u>Cost of Revenues-Consumer Products</u>	<u>T 2006</u>	<u>2006</u>
Licensing . . . . .	\$ 3.8	\$ 8.5
Magazine publishing . . . . .	6.8	6.9
Home video . . . . .	17.8	18.6
Other . . . . .	0.3	0.4
<b>Total . . . . .</b>	<b>\$28.7</b>	<b>\$34.4</b>
Profit contribution margin . . . . .	52%	60%

Licensing revenues in the 2006 transition period reflect approximately \$5.0 million in the toy category, \$2.9 million in the videogame category and \$3.3 million related to novelties and apparel. In fiscal 2006, revenues reflected approximately \$8.5 million in the toy category, \$14.5 million in the videogame category and \$4.5 million related to novelties and apparel. Videogame revenue is dependent upon the release schedule of new games and licensees reporting results to us. Fiscal 2006 reflects revenues from two new titles released as compared to no revenues reported for new releases in the transition period. Revenues from our latest videogame release in 2006 was reported in 2007. Licensing



cost of revenue consists primarily of talent royalties and agent commissions paid to our licensing agents. The licensing profit contribution margin was 74% in both the eight month 2006 transition period and the twelve month fiscal 2006 period.

In July 2006, we began publishing a new magazine titled *WWE Magazine* that replaced our two former magazines, *Raw* and *SmackDown*. Including magazine special issues, we published sixteen issues in the 2006 transition period as compared to thirty-two issues in fiscal 2006. The magazine publishing profit contribution margin was 20% in the eight month transition period as compared to 38% in the twelve month fiscal 2006 period. The decline in the profit contribution margin reflects our increased editorial and content costs associated with producing our new *WWE Magazine*.

Home video revenue reflects the sale of approximately 3.3 million gross DVD units in the 2006 transition period as compared to 2.9 million gross units in fiscal 2006. Included in the successful titles released in the 2006 transition period was *WrestleMania 22*, which shipped approximately 425,000 gross units, representing our largest selling DVD release in our history. The increase in home video costs is primarily due to the increased volume of home video sales in the transition period, reflecting higher duplication and distribution fees. The home video profit contribution margin was 50% in the 2006 transition period as compared to 56% in fiscal 2006, reflecting a decline in the sell-through percentage in the transition period.

The following chart provides performance results and key drivers for our Digital Media segment:

<u>Revenues-Digital Media</u>	<u>T 2006</u>	<u>2006</u>
WWE.com .....	\$ 7.3	\$ 9.7
WWEShop .....	\$ 13.0	\$ 12.1
Average revenues per order (dollars) .....	\$53.24	\$53.42
Other .....	\$ 0.4	\$ 1.1
Total .....	<u>\$ 20.7</u>	<u>\$ 22.9</u>
<u>Cost of Revenues-Digital Media</u>	<u>T 2006</u>	<u>2006</u>
WWE.com .....	\$ 4.3	\$ 5.2
WWEShop .....	8.5	7.8
Other .....	0.7	1.2
Total .....	<u>\$13.5</u>	<u>\$14.2</u>
Profit contribution margin .....	35%	38%

WWE.com revenue in the 2006 transition period reflects approximately \$5.5 million in advertising revenues as compared to \$7.3 million in fiscal 2006. Revenues for other internet based operations in the transition period, including webcasts of pay-per-view events, subscription based content and wireless content were \$1.8 million as compared to \$2.4 million in fiscal 2006. The WWE.com profit contribution margin was 41% in the 2006 transition period as compared to 46% in fiscal 2006. The reduction in the profit margin in the transition period reflects higher content based expenses.

WWEShop revenue in the 2006 transition period reflects approximately 244,000 customer orders as compared to approximately 226,000 orders received in the twelve month period of fiscal 2006. The sale of exclusive WWEShop packages and an increase in the category offerings available on WWEShop contributed to the increase in the number of orders. The WWEShop profit contribution margin was 35% in the 2006 transition period as compared to 36% in fiscal 2006.

## WWE Films

During the eight month 2006 transition period we released two feature films, *See No Evil* and *The Marine*, to theaters in widespread distribution. *See No Evil* was released domestically in theaters in May 2006 and on DVD in November 2006. *The Marine* was released domestically in theaters in October 2006 and on DVD in January 2007. During the 2006 transition period we incurred approximately \$16.9 million in capitalized production costs for our third feature film, *The Condemned*, which was released in April 2007. As of December 31, 2006 we had recorded approximately \$53.6 million in capitalized feature film production costs. We do not participate in any revenues associated with these film projects until the print and advertising costs incurred by our distributors have been recouped and the results have been reported to us. Accordingly, no revenues had been recorded in the 2006 transition period.

The following chart reflects the amounts of certain significant overhead items:

<u>Selling, General &amp; Administrative Expenses</u>	<u>T 2006</u>	<u>2006</u>
Staff related . . . . .	\$ 29.9	\$ 44.7
Legal, accounting and other professional . . . . .	6.1	10.9
Stock compensation . . . . .	4.8	4.7
Advertising and promotion . . . . .	3.4	5.2
Bad debt . . . . .	(1.6)	0.5
All other . . . . .	18.4	25.9
Total SG&A . . . . .	<u>\$ 61.0</u>	<u>\$ 91.9</u>
SG&A as a percentage of net revenues . . . . .	23%	23%

Legal and accounting fees were reduced in the transition period based on the number of active cases in litigation and a reduction in the cost of Sarbanes-Oxley compliance. The fiscal 2006 amount of legal and other professional expenses included a \$2.1 million benefit for net positive legal settlements. Bad debt expense in the transition period reflects the reversal of previously reserved accounts for which we expect to recover.

	<u>T 2006</u>	<u>2006</u>
Depreciation and amortization . . . . .	\$ 5.6	\$ 10.5

Depreciation and amortization expense has declined as the amount of capitalized property, plant and equipment and film libraries that became fully depreciated and amortized continued to increase.

	<u>T 2006</u>	<u>2006</u>
Investment income . . . . .	\$ 6.4	\$ 7.4

Investment income in the transition period has increased based on higher short term interest rates and decreases in realized investment losses.

	<u>T 2006</u>	<u>2006</u>
Interest expense . . . . .	\$ 0.4	\$ 0.6

	<u>T 2006</u>	<u>2006</u>
Other income, net . . . . .	\$ 0.9	\$ 0.6

<u>Provision for Income Taxes</u>	<u>T 2006</u>	<u>2006</u>
Provision . . . . .	\$ 14.5	\$ 30.9
Effective tax rate . . . . .	31%	40%

The transition period effective tax rate is lower than historical rates due to increased tax-exempt interest, increased tax benefits from domestic production activities and the favorable settlement of income tax examinations. In addition, the effective tax rate for fiscal 2006 was higher than historical rates primarily due to realized capital losses and an increase in state and local taxes.

*Fiscal Year Ended April 30, 2006 compared to Fiscal Year Ended April 30, 2005 (dollars in millions)*

**Summary**

<u>Net Revenues</u>	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
Live and Televised Entertainment .....	\$290.8	\$299.5	(3)%
Consumer Products.....	86.4	53.9	60%
Digital Media .....	22.9	13.0	76%
WWE Films .....	—	—	—
Total .....	<u>\$400.1</u>	<u>\$366.4</u>	9%
<u>Cost of Revenues</u>	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
Live and Televised Entertainment .....	\$178.6	\$181.8	2%
Consumer Products.....	34.4	23.3	(48)%
Digital Media .....	14.2	8.2	(73)%
WWE Films .....	—	—	—
Total .....	<u>\$227.2</u>	<u>\$213.3</u>	(7)%
Profit contribution margin .....	43%	42%	
<u>Operating Income:</u>	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
Live and Televised Entertainment .....	\$ 93.9	\$100.6	(7)%
Consumer Products.....	46.4	26.9	72%
Digital Media .....	2.9	1.2	142%
WWE Films .....	(1.3)	(1.0)	(30)%
Corporate .....	(71.4)	(77.4)	8%
Total operating income.....	<u>\$ 70.5</u>	<u>\$ 50.3</u>	40%
Income from continuing operations.....	<u>\$ 47.0</u>	<u>\$ 37.8</u>	24%

The increase in net revenues and operating income for fiscal 2006 principally reflected additional pay-per-view buys in our Live and Televised Entertainment segment and the growth of our licensing and home video businesses in our Consumer Products segment. Also, the revenues associated with WWEShop, our internet based storefront, more than doubled from fiscal 2005, which drove the increase in the Digital Media segment. These increases were offset, in part, by the absence of \$17.5 million from domestic cable advertising sales in our Live and Televised Entertainment segment, due to our agreement with the USA Network. Revenues derived from international sources represented 24% of total net revenues in both fiscal 2006 and fiscal 2005.

Additional details regarding these summary results follow below.

The following chart provides performance results and key drivers for our Live and Televised Entertainment segment:

<u>Revenues-Live and Televised Entertainment</u>	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
Live events .....	\$ 75.0	\$ 78.7	(5)%
Number of North American events .....	248	276	(10)%
Average North American attendance .....	4,990	4,250	17%
Average North American ticket price (dollars) .....	\$ 37.34	\$ 38.61	(3)%
Number of international events .....	52	49	6%
Average international attendance .....	9,160	9,070	1%
Average international ticket price (dollars) .....	\$ 69.18	\$ 74.53	(7)%
Venue merchandise .....	\$ 14.7	\$ 12.8	15%
Domestic per capita spending (dollars) .....	\$ 10.57	\$ 9.54	11%
Pay-per-view .....	\$ 94.8	\$ 85.5	11%
Number of pay-per-view events .....	16	14	14%
Number of buys from pay-per-view events .....	6,241,100	5,280,800	18%
Average revenue per buy (dollars) .....	\$ 14.96	\$ 15.94	(6)%
Domestic retail price, excluding <i>WrestleMania</i> (dollars) .....	\$ 34.95	\$ 34.95	—
Advertising .....	\$ 22.6	\$ 43.7	(48)%
Sponsorship revenues .....	\$ 2.8	\$ 4.7	(40)%
Television rights fees .....			
Domestic .....	\$ 53.0	\$ 53.2	—
International .....	\$ 28.5	\$ 24.8	15%
Other .....	\$ 2.2	\$ 0.8	175%
Total .....	<u>\$ 290.8</u>	<u>\$ 299.5</u>	(3)%
Ratings .....			
Average weekly household ratings for Raw .....	4.0	3.7	8%
Average weekly household ratings for SmackDown .....	2.8	3.2	(13)%
<u>Cost of Revenues-Live and Televised Entertainment</u>	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
Live events .....	\$ 56.9	\$ 59.8	5%
Venue merchandise .....	10.6	8.4	(26)%
Pay-per-view .....	42.2	36.3	(16)%
Advertising .....	6.8	14.6	53%
Television .....	53.8	53.9	—
Other .....	8.3	8.8	6%
Total .....	<u>\$178.6</u>	<u>\$181.8</u>	2%
Profit contribution margin .....	39%	39%	

Live events revenue decreased primarily due to a lower average ticket price in fiscal 2006, specifically in international markets. This decline in revenues was offset, in part, by an increase in the average attendance. In fiscal 2005 we began broadcasting our Raw and SmackDown shows from international locations at certain times during our international tours. We broadcasted four television shows from international locations with total attendance of approximately 35,000 and an average ticket price of \$76.00 in fiscal 2006, as compared to six of these types of shows in fiscal 2005 with total attendance of approximately 77,000 and an average ticket price of approximately \$90.00, which generated a decline in revenues in the current year of approximately \$4.2 million. The decrease in live events cost of revenues was primarily attributable to the production of 25 fewer events in fiscal 2006.

Venue merchandise revenues increased due to higher domestic per capita spending dollars for venue sales. The increase in venue merchandise cost of revenues was due to the volume and type of products sold at our live events in fiscal 2006.

Pay-per-view revenues increased due to the recording of approximately 960,000 additional buys in fiscal 2006 as compared to fiscal 2005. There were 16 pay-per-view events produced in fiscal 2006 as compared to 14 events in fiscal 2005. The two additional events comprised approximately 524,000 of the total additional buys generated in fiscal 2006. International buys, which carry a lower price per buy, continued to rise, representing 37% of total buys during fiscal 2006 as compared to 30% of total buys in fiscal 2005. The increase in pay-per-view cost of revenues is due, in part, to approximately \$3.2 million of costs related to the production of the two additional events in fiscal 2005, as well as an investment in global marketing campaigns in support of our pay-per-view business and the WWE brand.

Advertising revenues decreased due to our domestic cable distribution agreement whereby our Raw program and a one-hour weekend Raw branded program air on USA Network. Under the terms of this agreement, we no longer sell or participate in any advertising revenue generated by these programs. We receive rights fees from USA Network similar to those received from SpikeTV, which aired Raw until October 2005. Advertising revenues in fiscal 2006 also include sales of advertising on our Canadian television programs and various sponsorship packages that totaled approximately \$8.9 million. The decrease in advertising cost of revenues reflects the absence of costs associated with selling domestic cable advertising for seven months of fiscal 2006.

The increase in international rights fees for the current year is primarily due to increased revenues generated in India and South Korea.

The following chart provides performance results and key drivers for our Consumer Products segment:

<u>Revenues-Consumer Products</u>	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
Licensing. . . . .	\$ 32.2	\$ 20.9	54%
Magazine publishing . . . . .	\$ 11.1	\$ 12.2	(9)%
Net units sold. . . . .	4,096,700	4,058,200	1%
Home video. . . . .	\$ 42.6	\$ 20.1	112%
Gross DVD units shipped . . . . .	2,883,200	1,868,400	54%
Other . . . . .	\$ 0.5	\$ 0.7	(29)%
Total . . . . .	<u>\$ 86.4</u>	<u>\$ 53.9</u>	60%
<u>Cost of Revenues-Consumer Products</u>	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
Licensing. . . . .	\$ 8.5	\$ 6.4	(33)%
Magazine publishing . . . . .	6.9	7.2	4%
Home video . . . . .	18.6	9.2	(102)%
Other . . . . .	0.4	0.5	20%
Total . . . . .	<u>\$34.4</u>	<u>\$23.3</u>	(48)%
Profit contribution margin . . . . .	60%	57%	

Licensing revenues increased primarily due to a \$4.2 million increase in the toy category and a \$4.1 million increase in the multimedia game category. In fiscal 2006 our *SmackDown vs. Raw 2006* video game was released and sold approximately 2.9 million gross units on the PSP and PS2 platforms. Licensing revenues include \$1.3 million in music revenues in fiscal 2006 as compared to \$0.8 million in fiscal 2005. The increase in licensing cost of revenues, consisting primarily of talent royalties and agent commissions paid to our licensing agents, reflects the higher licensing revenues in fiscal 2006. Our talent payout percentage varies as the mix of royalty bearing products sold by our licensees varies from period to period.

Magazine publishing revenues decreased primarily due to a decline in the newsstand copies sold in fiscal 2006 as compared to fiscal 2005. Special magazines published in the prior year included a two-part retrospective surrounding the history of *WrestleMania*.

Home video revenues increased due to the 48% increase in gross units sold combined with an approximate \$3.70 increase in the per unit sales price of DVDs. Fiscal 2006 included the release of several multi-disc titles including *WrestleMania 21*, *Tombstone: The History of the Undertaker* and *Bret the Hitman Hart: The Best There Is...The Best There Was...The Best There Ever Will Be*. Also released in fiscal 2006 was *WrestleMania: The Complete Anthology*

box set, a 21 disc retrospective with a \$279.95 suggested retail price and sets of the *WrestleMania Anthology* broken into five-year series. The increase in home video costs was primarily due to the increased volume of home video sales in fiscal 2006, reflecting duplication and distribution fees.

The following chart provides performance results and key drivers for our Digital Media segment:

<u>Revenues-Digital Media</u>	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
WWE.com .....	\$ 9.7	\$ 7.8	24%
WWEShop .....	\$ 12.1	\$ 4.5	169%
Average revenues per order (dollars) .....	\$ 53.42	\$ 47.78	12%
Other .....	\$ 1.1	\$ 0.7	57%
Total .....	<u>\$ 22.9</u>	<u>\$ 13.0</u>	76%
<u>Cost of Revenues-Digital Media</u>	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
WWE.com .....	\$ 5.2	\$ 3.5	(49)%
WWEShop .....	7.8	3.7	(111)%
Other .....	1.2	1.0	(20)%
Total .....	<u>\$14.2</u>	<u>\$8.2</u>	(73)%
Profit contribution margin .....	38%	37%	

The increase in WWE.com revenues reflects a \$1.5 million increase in advertising revenues as compared to fiscal 2005. Also, revenues associated with other internet based operations, including webcasts of pay-per-view events and subscription based content, increased by approximately \$0.4 million in fiscal 2006. The increase in WWE.com cost of sales is primarily due to higher streaming related expenses, based on a larger portion of our content being distributed through streaming videos.

The increase in WWEShop revenues reflects an approximate 140% growth in the number of customer orders to approximately 226,000 orders in fiscal 2006. The additional revenues generated in fiscal 2006 reflect an increase in the average order price by \$5.64. The category offerings were also increased to better appeal to a wider array of consumers and the sale of exclusive WWEShop packages also contributed to the increased revenues. The increase in WWEShop cost of revenues is directly correlated to the increase in orders processed in fiscal 2006, reflecting an increase in the costs of materials and fulfillment as compared to fiscal 2005.

The following chart reflects the amounts and percent change of certain significant overhead items:

<u>Selling, General &amp; Administrative Expenses</u>	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
Staff related .....	\$ 44.7	\$ 41.2	(8)%
Legal, accounting and other professional .....	10.9	16.1	32%
Advertising and promotion .....	5.2	6.3	17%
Stock compensation .....	4.7	4.1	(1)%
Bad debt .....	0.5	0.7	29%
All other .....	25.9	22.6	(15)%
Total SG&A .....	<u>\$ 91.9</u>	<u>\$ 91.0</u>	(1)%
SG&A as a percentage of net revenues .....	23%	25%	

Staff related expenses increased, in part, due to accrued employee incentive bonus payments that are linked to our achievement of certain performance thresholds. Professional fees decreased due to a reduction in the cost of Sarbanes-Oxley compliance and \$2.1 million of net positive legal settlements in fiscal 2006. Stock compensation expense primarily relates to the amortization of restricted stock grants issued to employees under our 1999 Long-Term Incentive Plan ("LTIP").

	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
Depreciation and amortization .....	\$10.5	\$11.9	12%

Depreciation and amortization expense declined as the amount of capitalized property, plant and equipment that became fully depreciated in fiscal 2006 exceeded the depreciation associated with capital additions in fiscal 2005.

	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
Investment income .....	\$ 7.4	\$ 5.4	37%

The increase in investment income reflects higher short term interest rates.

	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
Interest expense .....	\$ 0.6	\$ 0.6	—

	<u>2006</u>	<u>2005</u>	<u>better (worse)</u>
Other income, net .....	\$ 0.6	\$ 1.3	(54)%

<u>Provision for Income Taxes</u>	<u>2006</u>	<u>2005</u>
Provision .....	\$ 30.9	\$ 18.6
Effective tax rate .....	40%	33%

The rise in the effective tax rate for fiscal 2006 was primarily due to realized capital losses and an increase in state and local taxes. In addition, the effective tax rate in fiscal 2005 was lower primarily due to the release of a valuation allowance no longer necessary upon the assignment of the lease of *The World* to a third party and other state tax benefits.

### Liquidity and Capital Resources

Cash flows provided by operating activities were \$98.2 million and \$22.3 million for December 31, 2007 and the December 31, 2006 eight month transition period, respectively. Cash flows provided by operating activities were \$67.3 and \$16.5 million for the fiscal years ended April 30, 2006, and 2005, respectively. Cash flows provided by operating activities vary, in part, due to the timing of our productions and the related amortization of feature films. The increase in cash flows provided by operating activities in 2007 reflects the impact of feature film amortization and decreased cash flows used for feature film production, which were \$1.8 million, \$17.5 million, \$7.3 million and \$28.3 million for 2007, the 2006 transition period, and the fiscal years ended April 30, 2006 and 2005, respectively. The estimated cash to be used in fiscal 2008 for feature film production costs is approximately \$20.0 to \$30.0 million, depending on the number and type of film projects selected. Working capital, consisting of current assets less current liabilities, was \$276.1 million, \$255.3 million and \$285.2 million of December 31, 2007, December 31, 2006 and April 30, 2006, respectively.

Net cash flows provided by investing activities for 2007 were \$13.0 million, while cash flows used in investing activities were \$64.4 million in the 2006 transition period. Cash flows provided by investing activities for fiscal years 2006 and 2005 were \$84.9 million and \$15.8 million, respectively. In the 2006 transition period we purchased approximately \$77.4 million of short term investments. As of February 22, 2008, we had approximately \$114.2 million invested primarily in fixed income mutual funds and municipal bonds. Our investment policy is designed to preserve capital and minimize interest rate, credit and market risk.

Capital expenditures for fixed asset projects were approximately \$18.2 million, \$5.1 million \$9.4 million, and \$5.1 million in 2007, transition 2006, fiscal 2006, and 2005, respectively. We spent approximately \$0.4 million, \$2.7 million, \$0.9 million, and \$0.2 million on the purchase of film library and other intangible assets in 2007, transition 2006, fiscal 2006, and 2005, respectively. Capital expenditures in 2007 reflected approximately \$10.1 million related to our transition to high definition broadcasting. Fiscal 2006 included approximately \$4.6 million for the purchase of land adjacent to our television studio. Capital expenditures in 2008 are expected to be between \$25 million and \$30 million, reflecting significant projects related to television equipment and capital building improvements for our television production studio.

Cash flows used in financing activities for 2007, the 2006 transition period and the fiscal years ended April 30, 2006 and 2005, were \$61.6 million, \$46.8 million, \$33.5 million, and \$24.2 million, respectively. In 2007, we paid four quarterly cash dividends of \$0.24 on all Class A and Class B common shares, for an aggregate amount of \$68.7 million. In the 2006 transition period, we paid three quarterly cash dividends, at \$0.24 per share on all Class A and Class B common shares, for an aggregate amount of \$51.0 million. In fiscal 2006, we paid four quarterly cash dividends, including two dividends at a rate of \$0.12 per share and two dividends at \$0.24 per share on all Class A and Class B common shares, for an aggregate amount of \$50.1 million. This compares to dividends paid of \$24.7 million in fiscal 2005. In February 2008, the Board of Directors authorized an increase in the quarterly cash dividend to \$0.36 per share on all Class A common shares not held by the McMahon family, which is expected to be paid on or about March 25, 2008. The quarterly dividend on all Class B shares, held by members of the McMahon family and their respective trusts, will remain at \$0.24 per share as they have waived regular quarterly cash dividends in excess of \$0.24 per share for a period of three years. Assuming the continuation of these respective cash quarterly dividend rates of \$0.36 per share and \$0.24 per share and the same stock ownership, the estimated amount of dividends to be paid for the upcoming fiscal year is approximately \$80.6 million.

We believe that cash generated from operations and from existing cash and short-term investments will be sufficient to meet our cash needs over the next twelve months for working capital, capital expenditures, feature film production and the payment of dividends.

### Contractual Obligations

In addition to long-term debt, we have entered into various other contracts under which we are required to make guaranteed payments, including:

- Various operating leases for office space and equipment.
- Employment contract with Vincent K. McMahon, which runs through October 2009, with annual renewals thereafter if not terminated by us or Mr. McMahon, as well as a talent contract with Mr. McMahon that is coterminous with his employment contract. Mr. McMahon began waiving all of his compensation under these agreements in 2007, except for a salary of \$850,000 per year.
- Employment contract with Linda E. McMahon, which runs through October 2009, with annual renewals thereafter if not terminated by us or Mrs. McMahon. Mrs. McMahon began waiving all of her compensation under this agreement in 2007, except for a salary of \$500,000 per year.
- Other employment contracts, which are generally for one-to three-year terms.
- Service contracts with certain of our independent contractors, including our talent, which are generally for one-to four-year terms.

Our aggregate minimum payment obligations under these contracts as of December 31, 2007, assuming the continued waiver of compensation by Mr. and Mrs. McMahon (except for the annual salaries of \$850,000 and \$500,000, respectively, noted above), were as follows:

	Payments due by period				Total
	(\$ in millions)				
	2008	2009 to 2010	2011 to 2012	After 2012	
Long-term debt (including interest thereon) . . . . .	\$ 1.3	\$ 2.7	\$ 2.7	\$ 0.4	\$ 7.1
Operating leases . . . . .	1.5	2.4	1.3	1.3	6.5
Talent, employment agreements and other commitments . . . . .	11.5	8.5	3.7	12.5	36.2
Total commitments . . . . .	<u>\$14.3</u>	<u>\$13.6</u>	<u>\$7.7</u>	<u>\$14.2</u>	<u>\$ 49.8</u>

### Seasonality

Our operating results are not materially affected by seasonal factors; however, our premier event, *WrestleMania*, historically occurred in our fourth fiscal quarter. Due to our change in fiscal year end, beginning in calendar year 2007 *WrestleMania* typically occurs late in our first quarter or early in our second quarter. In addition, revenues from our



licensing and direct sale of consumer products, including our catalogs, magazines and internet sites, may vary from period to period depending on the volume and extent of licensing agreements and marketing and promotion programs entered into during any particular period of time, as well as the commercial success of the media exposure of our characters and brand. The timing of these events as well as the continued introduction of new product offerings and revenue generating outlets can and will cause fluctuation in quarterly revenues and earnings.

### **Inflation**

During 2007, transition 2006 and the previous two fiscal years, inflation has not had a material effect on our business.

### **Application of Critical Accounting Policies**

#### ***Accounting Policies***

We believe the following are the critical accounting policies used in the preparation of our financial statements, as well as the significant judgments and estimates affecting the application of these policies.

- **Revenue Recognition**

#### **Pay-per-view programming:**

Revenues from our pay-per-view programming are recorded when the event is aired and are based upon our initial estimate of the number of buys achieved. This initial estimate is based on preliminary buy information received from our pay-per-view distributors. Final reconciliation of the pay-per-view buys occurs within one year and any subsequent adjustments to the buys are recognized on a cash basis. As of December 31, 2007, our pay-per-view accounts receivable was \$15.7 million. If our initial estimate is incorrect, it can result in significant adjustments to revenues in subsequent years.

#### **Home video:**

Revenues from the sales of home video titles are recorded when shipped by our distributor to wholesalers/retailers, net of an allowance for estimated returns. The allowance for estimated returns is based on historical information and current industry trends. As of December 31, 2007, our home video returns allowance was \$6.6 million. If we do not accurately predict returns, we may have to adjust revenues in future periods.

#### **Magazine publishing:**

Publishing newsstand revenues are recorded when shipped by our distributor to wholesalers/retailers, net of an allowance for estimated returns. We estimate the allowance for newsstand returns based upon our review of historical return rates and the expected performance of our current titles in relation to prior issue return rates. As of December 31, 2007, our newsstand returns allowance was \$4.8 million. If we do not accurately predict returns, we may have to adjust revenues in future periods.

- **Feature films**

We capitalize costs of production and acquisition, including production overhead, as feature film production assets. These costs are amortized to direct operating expenses in accordance with Statement of Position 00-2 *Accounting by Producers or Distributors of Films*. The costs for an individual film are amortized and participation and residual costs are accrued in the proportion that the current period's revenues bear to management's estimates of the ultimate revenue from exploitation, exhibition or sale of such film over a period not to exceed ten years from the date of initial release. Management regularly reviews and revises, when necessary, its ultimate revenue and cost estimates, which may result in a change in the rate of amortization of film costs and/or write-down of all or a portion of the unamortized costs of the film to its estimated fair value. No assurance can be given that unfavorable changes to revenue and cost estimates will not occur, which may result in significant write-downs affecting our results of operations and financial condition. In 2007 we recorded an impairment charge of \$15.7 million related to *The Condemned*. As of December 31, 2007, we have approximately \$21.9 million in capitalized film production costs.

We have performed estimates of our ultimate revenue for our three released projects *See No Evil*, *The Marine*, and *The Condemned*, as of December 31, 2007, as well as the capitalized costs for various films in development, and believe no write-down is required at this time.

- **Allowance for Doubtful Accounts**

Our receivables represent a significant portion of our current assets. We are required to estimate the collectibility of our receivables and to establish allowances for the amount of receivables that we estimate to be uncollectible. We base these allowances on our historical collection experience, the length of time our receivables are outstanding and the financial condition of individual customers. Changes in the financial condition of significant customers, either adverse or positive, could impact the amount and timing of any additional allowances that may be required. As of December 31, 2007, our allowance for doubtful accounts was \$1.4 million.

- **Income Taxes**

We account for income taxes in accordance with the provisions of SFAS No. 109, *Accounting for Income Taxes*. As such, we recognize the future impact of the difference between the financial statement and tax basis of assets and liabilities. As of December 31, 2007, we have \$19.7 million of net deferred tax assets on our balance sheet. We record valuation allowances against deferred tax assets when management does not believe the future tax benefits are more likely than not to be realized. We do not recognize the benefit of a tax position, for financial statement purposes, unless the position is more likely than not to be sustained upon review by competent authorities.

#### **Recent Accounting Pronouncements**

In September 2006, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 157, *Fair Value Measurements* (SFAS 157). SFAS 157 provides a common definition of fair value and establishes a framework to make the measurement of fair value in generally accepted accounting principles more consistent and comparable. SFAS 157 also requires expanded disclosures to provide information about the extent to which fair value is used to measure assets and liabilities, the methods and assumptions used to measure fair value, and the effect of fair value measures on earnings. SFAS 157 is effective for us on January 1, 2008. We are currently assessing the potential effect of SFAS 157 on our financial statements.

In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities* (SFAS 159). SFAS 159 expands opportunities to use fair value measurements in financial reporting and permits entities to choose to measure many financial instruments and certain other items at fair value. SFAS 159 is effective for us on January 1, 2008.

In July 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* (FIN 48). FIN 48 clarifies the accounting for income taxes by prescribing a minimum probability threshold that a tax position must meet before a financial statement benefit is recognized. The minimum threshold is defined in FIN 48 as a tax position that is more likely than not to be sustained upon examination by the applicable taxing authority, including resolution of any related appeals or litigation processes, based on the technical merits of the position. The tax benefit to be recognized is measured as the largest amount of benefit that is estimated to be greater than fifty percent likely of being realized upon ultimate settlement. FIN 48 must be applied to all existing tax positions upon initial adoption. The cumulative effect of applying FIN 48 at adoption, if any, is to be reported as an adjustment to opening retained earnings for the year of adoption. As a result of the implementation of FIN 48 on January 1, 2007, we recognized a \$1,502 increase in the liability for unrecognized income tax benefits, with a corresponding decrease in the opening balance of retained earnings.

#### **Cautionary Statement for Purposes of the "Safe Harbor" Provisions of the Private Securities Litigation Reform Act of 1995**

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for certain statements that are forward-looking and are not based on historical facts. When used in this Report, the words "may," "will," "could," "anticipate," "plan," "continue," "project," "intend," "estimate," "believe," "expect" and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain such words. These statements relate to our future plans, objectives, expectations and intentions and are not historical facts and

accordingly involve known and unknown risks and uncertainties and other factors that may cause the actual results or the performance by us to be materially different from future results or performance expressed or implied by such forward-looking statements. The following factors, among others, could cause actual results to differ materially from those contained in forward-looking statements made in this Report, in press releases and in oral statements made by our authorized officers: (i) our failure to maintain or renew key agreements could adversely affect our ability to distribute our television and pay-per-view programming; (ii) our failure to continue to develop creative and entertaining programs and events would likely lead to a decline in the popularity of our brand of entertainment; (iii) our failure to retain or continue to recruit key performers could lead to a decline in the appeal of our storylines and the popularity of our brand of entertainment; (iv) the loss of the creative services of Vincent K. McMahon could adversely affect our ability to create popular characters and creative storylines; (v) a decline in general economic conditions could adversely affect our business; (vi) a decline in the popularity of our brand of sports entertainment, including as a result of changes in the social and political climate, could adversely affect our business; (vii) changes in the regulatory atmosphere and related private sector initiatives could adversely affect our business; (viii) the markets in which we operate are highly competitive, rapidly changing and increasingly fragmented, and we may not be able to compete effectively, especially against competitors with greater financial resources or marketplace presence; (ix) we face uncertainties associated with international markets; (x) we may be prohibited from promoting and conducting our live events if we do not comply with applicable regulations; (xi) because we depend upon our intellectual property rights, our inability to protect those rights, or our infringement of others' intellectual property rights, could adversely affect our business; (xii) we could incur substantial liabilities if pending litigation is resolved unfavorably; (xiii) our insurance may not be adequate to cover liabilities resulting from accidents or injuries that occur during our physically demanding events; (xiv) we will face a variety of risks as we expand into new and complementary businesses such as feature films; (xv) through his beneficial ownership of a substantial majority of our Class B common stock, our controlling stockholder, Vincent K. McMahon, can exercise control over our affairs, and his interests may conflict with the holders of our Class A common stock; (xvi) a substantial number of shares will be eligible for future sale by Mr. McMahon, and the sale of those shares could lower our stock price; and (xvii) our Class A common stock has a relatively small public "float". The forward-looking statements speak only as of the date of this Report and undue reliance should not be placed on these statements.

**Item 7A. *Quantitative and Qualitative Disclosures about Market Risk***

In the normal course of business, we are exposed to foreign currency exchange rate, interest rate and equity price risks that could impact our results of operations. Our foreign currency exchange rate risk is minimized by maintaining minimal net assets and liabilities in currencies other than our functional currency.

**Interest Rate Risk**

We are exposed to interest rate risk related to our debt and investment portfolio. Our debt consists of the mortgage related to our corporate headquarters, which has an annual interest rate of 7.6%. The fair value of this debt is not significantly different from its carrying amount.

Our investment portfolio consists primarily of fixed income mutual funds and municipal auction rate securities with a strong emphasis placed on preservation of capital. In an effort to minimize our exposure to interest rate risk, our investment portfolio's dollar weighted duration is less than one year. Due to the nature of our investments and our strategy to minimize market and interest rate risk, we believe that our portfolio would not be materially impacted by adverse fluctuations in interest rates.

**Item 8. *Financial Statements and Supplementary Data***

The information required by this item is set forth in the Consolidated Financial Statements filed with this report.

**Item 9. *Changes in and Disagreements with Accountants on Accounting and Financial Disclosures***

None

**Item 9A. Controls and Procedures**

We have performed an evaluation under the supervision and with the participation of our management, including our Chairman, Chief Executive Officer and Chief Financial Officer of the effectiveness of our disclosure controls and procedures, as defined under the Securities Exchange Act of 1934. Based on that evaluation, our management, including our Chairman, Chief Executive Officer, and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of December 31, 2007 to ensure that information required to be disclosed by us in the reports filed or submitted by us under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. There were no significant changes in our disclosure controls and procedures during the last fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Management's Report on Internal Control Over Financial Reporting**

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rules 13a-15(f) and 15d-15(f). Under the supervision and with the participation of our management, including our Chairman, Chief Executive Officer, and Chief Financial Officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting as of December 31, 2007 based on the guidelines established in *Internal Control — Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Our internal control over financial reporting includes policies and procedures that provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external reporting purposes in accordance with U.S. generally accepted accounting principles.

Based on the results of our evaluation, our management concluded that our internal control over financial reporting was effective as of December 31, 2007. We reviewed the results of management's assessment with our Audit Committee.

Management's assessment of the effectiveness of our internal control over financial reporting as of December 31, 2007 has been audited by Deloitte & Touche LLP, an independent registered public accounting firm, as stated in their report which is included in this Annual Report on Form 10-K. Such report expresses an unqualified opinion on the Company's internal control over financial reporting as of December 31, 2007.

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of  
World Wrestling Entertainment, Inc.  
Stamford, CT

We have audited the internal control over financial reporting of World Wrestling Entertainment, Inc. and subsidiaries (the "Company") as of December 31, 2007, based on criteria established in *Internal Control — Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying *Management Report on Internal Control over Financial Reporting*. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2007, based on the criteria established in *Internal Control — Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedule of the Company as of and for the year ended December 31, 2007 of the Company and our report dated March 5, 2008 expressed an unqualified opinion on those financial statements and financial statement schedule.

DELOITTE & TOUCHE LLP

Stamford, Connecticut  
March 5, 2008

**Item 9B. Other Information**

None.

**PART III**

The information required by Part III (Items 10-14) is incorporated herein by reference to our definitive proxy statement for our 2008 Annual Meeting of Stockholders.

**PART IV**

**Item 15. Exhibits and Financial Statement Schedules**

(a) The following documents are filed as a part of this report:

1. Consolidated Financial Statements and Schedule: See index to Consolidated Financial Statements on page F-1 of this Report.
2. Exhibits:

<u>Exhibit No.</u>	<u>Description of Exhibit</u>
3.1	Amended and Restated Certificate of Incorporation (incorporated by reference to Exhibit 3.2 to our Registration Statement on Form S-1 (No. 333-84327)).
3.1A	Amendment to Amended and Restated Certificate of Incorporation (incorporated by reference to Exhibit 4.1(a) to our Registration Statement on Form S-8, filed July 15, 2002).
3.2	Amended and Restated By-laws (incorporated by reference to Exhibit 3.4 to our Registration Statement on Form S-1 (No. 333-84327)).
3.2A	Amendment to Amended and Restated By-Laws (incorporated by reference to Exhibit 4.2(a) to our Registration Statement on Form S-8, filed July 15, 2002).
10.1	1999 Long-Term Incentive Plan (incorporated by reference to Exhibit 10.1 to our Registration Statement on Form S-1 (No. 333-84327)) (the "LTIP").*
10.1A	Form of Option Agreement under the LTIP (incorporated by reference to Exhibit 10.1A to our Annual Report on Form 10-K for the fiscal year ended April 30, 2003).*
10.1B	Form of Agreement for Restricted Stock Units granted during 2003 under the LTIP (incorporated by reference to Exhibit 10.2B to our Annual Report on Form 10-K for the fiscal year ended April 30, 2003).*
10.2	Employment Agreement with Vincent K. McMahon, dated October 14, 1999 (incorporated by reference to Exhibit 10.2 to our Registration Statement on Form S-1 (No. 333-84327)).*
10.2A	Amendment, dated as of May 1, 2002, to Employment Agreement with Vincent K. McMahon (incorporated by reference to Exhibit 10.2A to our Annual Report on Form 10-K for the fiscal year ended April 30, 2002).*
10.2B	Amendment, dated June 23, 2006, to Employment Agreement with Vincent K. McMahon (incorporated by reference to Exhibit 10.2B to our Annual Report on Form 10-K for the fiscal year ended April 20, 2006).*
10.3	Booking Contract with Vincent K. McMahon, dated February 15, 2000 (incorporated by reference to Exhibit 10.3 to our Annual Report on Form 10-K for the fiscal year ended April 30, 2000).*
10.3A	Amendment, dated July 3, 2001, to Booking Contract with Vincent K. McMahon (incorporated by reference to Exhibit 10.3A to our Annual Report on Form 10-K for the fiscal year ended April 30, 2001).*
10.4	Employment Agreement with Linda E. McMahon dated October 14, 1999 ((incorporated by reference to Exhibit 10.3 to our Registration Statement on Form S-1 (No. 333-84327)).*

- 10.4A Amendment, dated June 23, 2006, to Employment Agreement with Linda E. McMahon (incorporated by reference to Exhibit 10.4A to our Annual Report on Form 10-K for the fiscal year ended April 30, 2006).\*
- 10.5 Booking Contract with Linda E. McMahon, dated February 15, 2000 (incorporated by reference to Exhibit 10.5 to our Annual Report on Form 10-K for the fiscal year ended April 30, 2000).\*
- 10.6 World Wrestling Entertainment Employee Stock Purchase Plan (incorporated by reference to Exhibit 10.6 to our Annual Report on Form 10-K for the fiscal year ended April 30, 2002).\*
- 10.7 World Wrestling Entertainment, Inc. Management Bonus Plan (incorporated by reference to Appendix A to the Proxy Statement for the 2003 Annual Meeting of Stockholders, filed July 31, 2003).\*
- 10.8 Registration Rights Agreement, dated August 30, 2001, by and between Invemed Catalyst Fund, L.P. and World Wrestling Entertainment, Inc. (incorporated by reference to Exhibit 10.10 to our Annual Report on Form 10-K for the fiscal year ended April 30, 2002).
- 10.9 Open End Mortgage Deed, Assignment of Rents and Security Agreement between TSI Realty Company and GMAC Commercial Mortgage Corp. (assigned to Citicorp Real Estate, Inc.), dated as of December 12, 1997 (incorporated by reference to Exhibit 10.11 to our Registration Statement on Form S-1 (No. 333-84327)).
- 10.10 Promissory Note issued by TSI Realty Company to GMAC Commercial Mortgage Corp. (assigned to Citicorp Real Estate, Inc.), dated as of December 12, 1997 (incorporated by reference to Exhibit 10.12 to our Registration Statement on Form S-1 (No. 333-84327)).
- 10.11 Environmental Indemnity Agreement among TSI Realty Company, Titan Sports Inc. and GMAC Commercial Mortgage Corp. (assigned to Citicorp Real Estate, Inc.), dated as of December 12, 1997 (incorporated by reference to Exhibit 10.13 to our Registration Statement on Form S-1 (No. 333-84327)).
- 10.12 Assignment of Leases and Rents between TSI Realty Company and GMAC Commercial Mortgage Corp. (assigned to Citicorp Real Estate, Inc.), dated as of December 12, 1997 (incorporated by reference to Exhibit 10.14 to our Registration Statement on Form S-1 (No. 333-84327)).
- 10.13 Agreement between WWF-World Wide Fund for Nature and Titan Sports, Inc. dated January 20, 1994 (incorporated by reference to Exhibit 10.16 to our Registration Statement on Form S-1 (No. 333-84327)).
- 10.14 Offer letter, dated March 4, 2004, between the Company and John Laurinaitis (incorporated by reference to Exhibit 10.17 to our Annual Report on Form 10-K for the fiscal year ended April 30, 2005).\*
- 10.15 Employment Agreement with Frank G. Serpe, dated March 2, 2007 (incorporated by reference to Exhibit 10.5 to our Annual Report on Form 10-K for the transition period ended December 31, 2007).\*
- 10.16 Revised offer letter between the Company and Michael Sileck (incorporated by reference to Exhibit 10.7 to the Current Report on Form 8-K filed March 19, 2007).\*
- 10.17 Employment Agreement, as of May 20, 2007, between the Company and Joel Simon (incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K filed July 26, 2007).\*
- 10.18 World Wrestling Entertainment, Inc. 2007 Omnibus Incentive Plan, effective July 20, 2007 (incorporated by reference to Exhibit 10.2 to the Current Report on Form 8-K filed July 26, 2007).\*
- 10.19 Form of Agreement for Performance Stock Units to the Company's employees and officers under the Company's 2007 Omnibus Incentive Plan (incorporated by reference to Exhibit 10.3 to the Current Report on Form 8-K filed July 26, 2007).\*
- 10.20 Form of Agreement for Restricted Stock Units to the Company's employees and officers under the Company's 2007 Omnibus Incentive Plan (incorporated by reference to Exhibit 10.4 to the Current Report on Form 8-K filed July 26, 2007).\*

- 21.1 List of Subsidiaries (filed herewith).
- 23.1 Consent of Deloitte & Touche LLP (filed herewith).
- 31.1 Certification by Vincent K. McMahon pursuant to Section 302 of Sarbanes-Oxley Act of 2002 (filed herewith).
- 31.2 Certification by Linda E. McMahon pursuant to Section 302 of Sarbanes-Oxley Act of 2002 (filed herewith).
- 31.3 Certification by Frank G. Serpe pursuant to Section 302 of Sarbanes-Oxley Act of 2002 (filed herewith).
- 32.1 Certification by Vincent K. McMahon, Linda E. McMahon, and Frank G. Serpe pursuant to Section 906 of Sarbanes-Oxley Act of 2002 (filed herewith).

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\* Indicates management contract or compensatory plan or arrangement.



## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereto duly authorized.

World Wrestling Entertainment, Inc.  
(Registrant)

Dated: March 5, 2008

By: /s/ Vincent K. McMahon  
Vincent K. McMahon  
*Chairman of the Board of Directors*  
*(co-principal executive officer)*

Dated: March 5, 2008

By: /s/ Linda E. McMahon  
Linda E. McMahon  
*Chief Executive Officer*  
*(co-principal executive officer)*

Dated: March 5, 2008

By: /s/ Frank G. Serpe  
Frank G. Serpe  
*Chief Financial Officer*  
*(principal financial and accounting officer)*

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

<u>Signature</u>	<u>Title or Capacity</u>	<u>Date</u>
<u>/s/ Vincent K. McMahon</u> Vincent K. McMahon	Chairman of the Board of Directors (co-principal executive officer)	March 5, 2008
<u>/s/ Linda E. McMahon</u> Linda E. McMahon	Chief Executive Officer and Director (co-principal executive officer)	March 5, 2008
<u>/s/ Michael Sileck</u> Michael Sileck	Chief Operating Officer and Director	March 5, 2008
<u>/s/ Lowell P. Weicker Jr.</u> Lowell P. Weicker Jr.	Director	March 5, 2008
<u>/s/ David Kenin</u> David Kenin	Director	March 5, 2008
<u>/s/ Joseph Perkins</u> Joseph Perkins	Director	March 5, 2008
<u>/s/ Michael B. Solomon</u> Michael B. Solomon	Director	March 5, 2008
<u>/s/ Robert A. Bowman</u> Robert A. Bowman	Director	March 5, 2008

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**WORLD WRESTLING ENTERTAINMENT, INC.**  
**INDEX TO CONSOLIDATED FINANCIAL STATEMENTS**

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## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Stockholders of  
World Wrestling Entertainment, Inc.  
Stamford, Connecticut

We have audited the accompanying consolidated balance sheets of World Wrestling Entertainment, Inc. and subsidiaries (the "Company") as of December 31, 2007, December 31, 2006 and April 30, 2006 and the related consolidated statements of income, stockholders' equity and comprehensive income, and cash flows for the year ended December 31, 2007, the eight month period ended December 31, 2006, and for each of the two years in the period ended April 30, 2006. Our audits also included the financial statement schedule listed in the Index at Item 15. These financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and financial statement schedules based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of World Wrestling Entertainment, Inc. and subsidiaries as of December 31, 2007, December 31, 2006 and April 30, 2006, and the results of their operations and their cash flows for the year ended December 31, 2007, the eight month period ended December 31, 2006 and for each of the two years in the period ended April 30, 2006, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2007, based on the criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated March 5, 2008 expressed an unqualified opinion on the Company's internal control over financial reporting.

DELOITTE & TOUCHE LLP

Stamford, Connecticut  
March 5, 2008

**WORLD WRESTLING ENTERTAINMENT, INC.**  
**CONSOLIDATED INCOME STATEMENTS**  
(dollars and shares in thousands, except per share data)

	For the year ended	For the eight months ended	For the years ended:	
	December 31, 2007	December 31, 2006	April 30, 2006	April 30, 2005
Net revenues .....	\$485,655	\$262,937	\$400,051	\$366,431
Cost of revenues .....	298,769	157,094	227,172	213,289
Selling, general and administrative expenses .....	109,134	61,043	91,867	90,975
Depreciation and amortization .....	9,319	5,557	10,472	11,874
Operating income .....	<u>68,433</u>	<u>39,243</u>	<u>70,540</u>	<u>50,293</u>
Investment income, net .....	9,110	6,440	7,390	5,362
Interest expense .....	552	421	587	642
Other (expense) income, net .....	(517)	884	553	1,346
Income before income taxes .....	76,474	46,146	77,896	56,359
Provision for income taxes .....	<u>24,337</u>	<u>14,529</u>	<u>30,884</u>	<u>18,581</u>
Income from continuing operations .....	<u>52,137</u>	<u>31,617</u>	<u>47,012</u>	<u>37,778</u>
Income from discontinued operations, net of tax expense of \$23 and \$737 for fiscal 2006 and 2005, respectively .....	—	—	35	1,369
Net income .....	<u>\$ 52,137</u>	<u>\$ 31,617</u>	<u>\$ 47,047</u>	<u>\$ 39,147</u>
Earnings per share - Basic:				
Continuing operations .....	\$ 0.73	\$ 0.45	\$ 0.68	\$ 0.55
Discontinued operations .....	—	—	—	0.02
Net income .....	<u>\$ 0.73</u>	<u>\$ 0.45</u>	<u>\$ 0.68</u>	<u>\$ 0.57</u>
Earnings per share - Diluted:				
Continuing operations .....	\$ 0.72	\$ 0.44	\$ 0.67	\$ 0.54
Discontinued operations .....	—	—	—	0.02
Net income .....	<u>\$ 0.72</u>	<u>\$ 0.44</u>	<u>\$ 0.67</u>	<u>\$ 0.56</u>
Shares used in per share calculations:				
Basic .....	71,616	70,899	69,361	68,617
Diluted .....	72,301	71,596	70,176	69,376

See Accompanying Notes to Consolidated Financial Statements.

**WORLD WRESTLING ENTERTAINMENT, INC.**

**CONSOLIDATED BALANCE SHEETS**  
(dollars in thousands, except per share data)

	<u>December 31,</u> <u>2007</u>	<u>As of:</u> <u>December 31,</u> <u>2006</u>	<u>April 30,</u> <u>2006</u>
<b>ASSETS</b>			
<b>CURRENT ASSETS:</b>			
Cash and cash equivalents .....	\$ 135,805	\$ 86,267	\$175,203
Short-term investments .....	130,548	161,889	105,655
Accounts receivable, net .....	56,597	52,113	67,775
Inventory, net .....	4,717	3,049	1,788
Prepaid expenses and other current assets .....	20,053	13,334	11,140
Assets of discontinued operations .....	—	469	457
Total current assets .....	<u>347,720</u>	<u>317,121</u>	<u>362,018</u>
PROPERTY AND EQUIPMENT, NET .....	77,771	67,972	67,570
FEATURE FILM PRODUCTION ASSETS .....	21,890	53,560	36,094
INTANGIBLE ASSETS, NET .....	2,302	3,328	1,461
OTHER ASSETS .....	20,373	11,304	12,247
<b>TOTAL ASSETS .....</b>	<b><u>\$470,056</u></b>	<b><u>\$453,285</u></b>	<b><u>\$479,390</u></b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>			
<b>CURRENT LIABILITIES:</b>			
Current portion of long-term debt .....	\$ 927	\$ 862	\$ 817
Accounts payable .....	21,951	14,909	19,826
Accrued expenses and other liabilities .....	30,684	25,535	36,017
Deferred income .....	18,012	20,166	19,874
Liabilities of discontinued operations .....	—	302	294
Total current liabilities .....	<u>71,574</u>	<u>61,774</u>	<u>76,828</u>
LONG-TERM DEBT .....	4,875	5,800	6,381
NON-CURRENT TAX LIABILITY .....	10,227	—	—
<b>COMMITMENTS AND CONTINGENCIES</b>			
<b>STOCKHOLDERS' EQUITY:</b>			
Class A common stock: (\$.01 par value; 180,000,000 shares authorized; 24,074,655, 23,283,916 and 22,843,435 shares issued as of December 31, 2007 and 2006, and April 30, 2006, respectively) .....	241	233	229
Class B common stock: (\$.01 par value; 60,000,000 shares authorized; 47,713,563 shares issued as of December 31, 2007 and 2006, and April 30, 2006, respectively) .....	477	477	477
Additional paid-in capital .....	301,329	286,985	277,693
Accumulated other comprehensive income .....	2,894	666	355
Retained earnings .....	78,439	97,350	117,427
Total stockholders' equity .....	<u>383,380</u>	<u>385,711</u>	<u>396,181</u>
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY .....</b>	<b><u>\$470,056</u></b>	<b><u>\$453,285</u></b>	<b><u>\$479,390</u></b>

See Accompanying Notes to Consolidated Financial Statements.

WORLD WRESTLING ENTERTAINMENT, INC.

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY AND  
COMPREHENSIVE INCOME  
(dollars and shares in thousands)

	Common Stock		Additional Paid - in Capital	Accumulated Other Comprehensive (Loss) Income	Retained Earnings	Total
	Shares	Amount				
<b>Balance, April 30, 2004</b> .....	<b>68,431</b>	<b>\$684</b>	<b>\$250,775</b>	<b>\$(1,120)</b>	<b>\$102,766</b>	<b>\$353,105</b>
Comprehensive income:						
Net income .....	—	—	—	—	39,147	39,147
Translation adjustment .....	—	—	—	932	—	932
Unrealized holding loss, net of tax .....	—	—	—	(1,364)	—	(1,364)
Reclassification adjustment for losses realized in net income, net of tax .....	—	—	—	644	—	644
Total comprehensive income .....						39,359
Stock issuances (repurchases), net .....	376	4	(1,195)	—	—	(1,191)
Exercise of stock options .....	74	1	704	—	—	705
Tax benefit from exercise of stock options .....	—	—	81	—	—	81
Dividends paid .....	—	—	267	—	(20,876)	(20,609)
Stock compensation costs .....	—	—	4,084	—	—	4,084
<b>Balance, April 30, 2005</b> .....	<b>68,881</b>	<b>689</b>	<b>254,716</b>	<b>(908)</b>	<b>121,037</b>	<b>375,534</b>
Comprehensive income:						
Net income .....	—	—	—	—	47,047	47,047
Translation adjustment .....	—	—	—	1,320	—	1,320
Unrealized holding loss, net of tax .....	—	—	—	(1,185)	—	(1,185)
Reclassification adjustment for losses realized in net income, net of tax .....	—	—	—	1,128	—	1,128
Total comprehensive income .....						48,310
Stock issuances (repurchases), net .....	284	3	(814)	—	—	(811)
Exercise of stock options .....	1,392	14	16,809	—	—	16,823
Tax benefit from exercise of stock options .....	—	—	1,695	—	—	1,695
Dividends paid .....	—	—	593	—	(50,657)	(50,064)
Stock compensation costs .....	—	—	4,694	—	—	4,694
<b>Balance, April 30, 2006</b> .....	<b>70,557</b>	<b>706</b>	<b>277,693</b>	<b>355</b>	<b>117,427</b>	<b>396,181</b>
Comprehensive income:						
Net income .....	—	—	—	—	31,617	31,617
Translation adjustment .....	—	—	—	466	—	466
Unrealized holding loss, net of tax .....	—	—	—	(220)	—	(220)
Reclassification adjustment for losses realized in net income, net of tax .....	—	—	—	65	—	65
Total comprehensive income .....						31,928
Stock issuances (repurchases), net .....	142	1	(616)	—	—	(615)
Exercise of stock options .....	299	3	3,676	—	—	3,679
Excess tax benefits from stock-based payment arrangements .....	—	—	712	—	—	712
Dividends paid .....	—	—	677	—	(51,694)	(51,017)
Stock compensation costs .....	—	—	4,843	—	—	4,843
<b>Balance, December 31, 2006</b> .....	<b>70,998</b>	<b>710</b>	<b>286,985</b>	<b>666</b>	<b>97,350</b>	<b>385,711</b>
Comprehensive income:						
Net income .....	—	—	—	—	52,137	52,137
Translation adjustment .....	—	—	—	963	—	963
Unrealized holding gain, net of tax .....	—	—	—	51	—	51
Reclassification adjustment for losses realized in net income, net of tax .....	—	—	—	1,214	—	1,214
Total comprehensive income .....						54,365
Stock issuances (repurchases), net .....	318	3	(1,274)	—	—	(1,271)
Exercise of stock options .....	472	5	6,165	—	—	6,170
Excess tax benefits from stock-based payment arrangements .....	—	—	841	—	—	841
Dividends paid .....	—	—	882	—	(69,546)	(68,664)
Adjustment to adopt FIN 48 .....	—	—	—	—	(1,502)	(1,502)
Stock compensation costs .....	—	—	7,730	—	—	7,730
<b>Balance, December 31, 2007</b> .....	<b>71,788</b>	<b>\$718</b>	<b>\$301,329</b>	<b>\$ 2,894</b>	<b>\$ 78,439</b>	<b>\$383,380</b>

See Accompanying Notes to Consolidated Financial Statements.

**WORLD WRESTLING ENTERTAINMENT, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands)

	For the year ended December 31, 2007	For the eight months ended December 31, 2006	For the years ended	
			April 30, 2006	April 30, 2005
<b>OPERATING ACTIVITIES:</b>				
Net income .....	\$ 52,137	\$ 31,617	\$ 47,047	\$ 39,147
Adjustments to reconcile net income to net cash provided by operating activities:				
Amortization of feature film production assets .....	29,062	—	—	—
Income from discontinued operations, net of tax .....	—	—	(35)	(1,369)
Depreciation and amortization .....	9,319	5,557	10,472	11,874
Realized losses on sales of investments .....	1,958	105	1,820	1,039
Amortization of investment income .....	(493)	(329)	(1,702)	(424)
Stock compensation costs .....	7,777	4,843	4,694	4,084
Unrealized loss (gain) on revaluation of warrants .....	1,178	(839)	(1,474)	(714)
Provision for doubtful accounts .....	47	(1,574)	494	655
Provision for inventory obsolescence .....	1,037	1,429	1,894	1,549
(Benefit) Provision for deferred income taxes .....	(7,421)	2,442	(1,661)	1,190
Excess tax benefits from stock-based payment arrangements .....	(841)	(712)	—	—
Changes in assets and liabilities:				
Accounts receivable .....	(4,531)	17,237	(6,368)	385
Inventory .....	(2,704)	(2,689)	(2,625)	(1,749)
Prepaid expenses and other assets .....	8,688	(2,764)	(2,658)	519
Feature film production assets .....	(1,833)	(17,466)	(7,323)	(28,340)
Accounts payable .....	7,042	(4,917)	4,156	2,552
Accrued expenses and other liabilities .....	(598)	(10,273)	20,849	(5,902)
Deferred income .....	(1,661)	621	(478)	(2,176)
Net cash provided by continuing operations .....	98,163	22,288	67,102	22,320
Net cash provided by (used in) discontinued operations .....	—	—	162	(5,830)
Net cash provided by operating activities .....	98,163	22,288	67,264	16,490
<b>INVESTING ACTIVITIES:</b>				
Purchase of property and equipment .....	(18,153)	(5,099)	(9,376)	(5,060)
Purchase of other assets .....	(363)	(2,726)	(881)	(195)
Purchases of short-term investments .....	(211,366)	(77,436)	(53,765)	(61,471)
Proceeds from sales or maturities of short-term investments .....	242,888	20,850	148,908	82,553
Net cash provided by (used in) continuing operations .....	13,006	(64,411)	84,886	15,827
Net cash used in discontinued operations .....	—	—	—	—
Net cash provided by (used in) investing activities .....	13,006	(64,411)	84,886	15,827
<b>FINANCING ACTIVITIES:</b>				
Repayment of long-term debt .....	(860)	(537)	(757)	(700)
Issuance of stock, net .....	882	350	483	496
Dividends paid .....	(68,664)	(51,017)	(50,064)	(24,716)
Net proceeds from exercise of stock options .....	6,170	3,679	16,823	704
Excess tax benefit from stock-based payment arrangements .....	841	712	—	—
Net cash used in continuing operations .....	(61,631)	(46,813)	(33,515)	(24,216)
Net cash provided by discontinued operations .....	—	—	—	—
Net cash used in financing activities .....	(61,631)	(46,813)	(33,515)	(24,216)
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS .....</b>	<b>49,538</b>	<b>(88,936)</b>	<b>118,635</b>	<b>8,101</b>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR .....</b>	<b>86,267</b>	<b>175,203</b>	<b>56,568</b>	<b>48,467</b>
<b>CASH AND CASH EQUIVALENTS, END OF YEAR .....</b>	<b>\$ 135,805</b>	<b>\$ 86,267</b>	<b>\$ 175,203</b>	<b>\$ 56,568</b>
<b>SUPPLEMENTAL CASH FLOW INFORMATION:</b>				
Cash paid during the year for income taxes, net of refunds .....	\$ 24,299	\$ 19,533	\$ 19,060	\$ 17,464
Cash paid during the year for interest .....	\$ 552	\$ 421	\$ 587	\$ 642

See Accompanying Notes to Consolidated Financial Statements.



**WORLD WRESTLING ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(dollars in thousands, except share and per share data)**

**1. Basis of Presentation and Business Description**

The accompanying consolidated financial statements include the accounts of World Wrestling Entertainment, Inc., and our subsidiaries. In this Annual Report on Form 10-K, "WWE" refers to World Wrestling Entertainment, Inc. and its subsidiaries, unless the context otherwise requires. References to "we," "us," "our" and the "Company" refer to WWE and its subsidiaries. We are an integrated media and entertainment company, principally engaged in the development, production and marketing of television and pay-per-view event programming and live events and the licensing and sale of consumer products featuring our World Wrestling Entertainment brands. Our operations are organized around four principal activities:

- **Live and Televised Entertainment.** Revenues consist principally of ticket sales to live events, sales of merchandise at these live events, television rights fees, sales of television advertising and sponsorships, and fees for viewing our pay-per-view and video on demand programming.
- **Consumer Products.** Revenues consist principally of the direct sales of WWE produced home videos and magazine publishing and royalties or license fees related to various WWE themed products such as video games, toys and books.
- **Digital Media.** Revenues consist principally of advertising sales on our websites, sale of merchandise on our website through our WWEShop internet storefront and sales of various broadband and mobile content.
- **WWE Films.** Revenues consist of our share of receipts from the distribution of filmed entertainment featuring our Superstars. Two feature films were released in 2006 and one film was released in 2007. We participate in revenues generated under the distribution of the films through all media after the print and advertising and distribution costs incurred by our distributors have been recouped and the results have been reported to us.

All significant intercompany transactions and balances have been eliminated.

**2. Summary of Significant Accounting Policies**

*Use of Estimates* — The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires our management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

*Fiscal Period* — In June 2006, the Board of Directors elected to change our historical fiscal year end of April 30 to a calendar basis beginning with calendar 2007. We therefore established an eight month transition period from May 1, 2006 through December 31, 2006. This period is referred to herein as "transition 2006" or "T 2006" or the "transition period". Prior to the transition period, our fiscal quarters were thirteen-week periods that ended on the thirteenth Friday in the quarter, with the exception of our fourth quarter, which always ended on April 30.

*Cash and Equivalents* — Cash and equivalents include cash on deposit in overnight deposit accounts and investments in money market accounts.

*Short-term Investments* — We classify all of our short-term investments as available-for-sale securities. Such short-term investments consist primarily of mutual funds and of municipal auction rate securities, which are stated at fair value, with unrealized gains and losses on such securities reflected, net of tax, as other comprehensive income (loss) in stockholders' equity. Realized gains and losses on short-term investments are included in earnings and are derived using the specific identification method for determining the cost of securities sold. It is our intent to maintain a liquid portfolio to take advantage of investment opportunities; therefore, all securities are considered to be available-for-sale and are classified as current assets.

**WORLD WRESTLING ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(dollars in thousands, except share and per share data)

**2. Summary of Significant Accounting Policies (continued)**

*Accounts Receivable* — Accounts receivable relate principally to amounts due to us from pay-per-view providers and television networks for pay-per-view presentations and television programming, respectively, and balances due from the sale of home videos and magazines. Our accounts receivable represent a significant portion of our current assets. We are required to estimate the collectibility of our receivables and to establish allowances for the amount of accounts receivable that we estimate to be uncollectible. We base these allowances on our historical collection experience, the length of time our accounts receivable are outstanding and the financial condition of individual customers. Accounts receivable are charged off when considered uncollectible. Activity in the allowance for doubtful accounts is as follows:

	<u>Balance at beginning of period</u>	<u>Charged to costs and expenses</u>	<u>Write-offs and other</u>	<u>Balance at end of period</u>
2007 .....	\$2,084	\$ 47	\$(773)	\$1,358
Transition 2006.....	\$3,740	\$(1,574)	\$ (82)	\$2,084
2006 .....	\$3,287	\$ 494	\$ (41)	\$3,740
2005 .....	\$2,612	\$ 675	\$ —	\$3,287

*Inventory* — Inventory consists of merchandise sold on a direct sales basis, and videotapes and DVDs, which are sold through wholesale distributors and retailers. Substantially all of our inventory is comprised of finished goods. Inventory is stated at the lower of cost or market. The valuation of our inventories requires management to make market estimates assessing the quantities and the prices at which we believe the inventory can be sold.

*Feature Films* — Feature films are recorded at the cost of production, including production overhead. These costs for an individual film will be amortized in the proportion that revenues bear to management's estimates of the ultimate revenue expected to be recognized from exploitation, exhibition or sale of such film. Management regularly reviews and when necessary revises, its ultimate revenue and cost estimates, which may result in a change in the rate of amortization of film costs and/or write-down of all or a portion of the unamortized costs of the film to its estimated fair value.

*Property and Equipment* — Property and equipment are stated at historical cost less accumulated depreciation and amortization. Depreciation and amortization are computed on a straight-line basis over the estimated useful lives of the assets or, when applicable, the life of the lease, whichever is shorter. Vehicles and equipment are depreciated based on estimated useful lives varying from three to five years. Buildings and related improvements are depreciated based on estimated useful lives varying from five to thirty-nine years. Our corporate aircraft is depreciated over ten years on a straight-line basis less an estimated residual value of \$9,500. Planned major maintenance activities related to the corporate aircraft are capitalized and amortized over five years, which is the estimated period until the next overhaul.

*Valuation of Long-Lived Assets* — We periodically evaluate the carrying amount of long-lived assets when events and circumstances warrant such a review.

*Income Taxes* — We account for income taxes in accordance with the provisions of Statement of Financial Accounting Standards ("SFAS") No. 109, *Accounting for Income Taxes*. Our deferred provision was determined under the asset and liability method. Under this method, tax deferred assets and liabilities are recognized based on differences between the financial statement and income tax basis of assets and liabilities using presently enacted tax rates. Valuation allowances are established to reduce deferred tax assets to amounts management believes are more likely than not to be realized. We consider estimated future taxable income and ongoing tax planning strategies in assessing the need for valuation allowances. We also provide reserves when we believe that it is not probable that a tax position we have taken will be sustained if challenged.

*Revenue Recognition* — Revenues are generally recognized when products are shipped or as services are performed. However, due to the nature of several of our business lines, there are additional steps in the revenue recognition process, as described below.

**WORLD WRESTLING ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(dollars in thousands, except share and per share data)**

**2. Summary of Significant Accounting Policies (continued)**

**Pay-per-view programming:**

Revenues from our pay-per-view programming are recorded when the event is aired and are based upon our initial estimate of the number of buys achieved. This initial estimate is based on preliminary buy information received from our pay-per-view distributors. Final reconciliation of the pay-per-view buys generally occurs within one year and any subsequent adjustments to the buys are recognized as new information is received.

**Television advertising:**

Revenues from the sale of television advertising are recorded when the commercial airs within our programming and are based upon contractual amounts previously established with our advertisers. These contractual amounts are typically based on the advertisement reaching a desired number of viewers.

**Sponsorships:**

Through our sponsorship packages, we offer advertisers a full range of our promotional vehicles, including internet and print advertising, arena signage, on-air announcements and special appearances by our Superstars. We follow the guidance of Emerging Issues Task Force (EITF) Issue 00-21 *Revenue Arrangements with Multiple Deliverables*, and assign the total sponsorship revenues to the various elements contained within a sponsorship package based on their relative fair values. Our relative fair values for the sponsorship elements are based upon a combination of historical prices and current advertising market conditions. Revenue from these packages is recognized as each element is delivered.

**Licensing:**

Licensing revenues are recognized upon receipt of notice by the individual licensees as to license fees due. If we receive licensing advances, such payments are deferred and recognized as income as earned.

**Home video:**

Revenues from the sales of home video titles are recorded when shipped by our distributor to wholesalers/retailers, net of an allowance for estimated returns. The allowance for estimated returns is based on historical information and current industry trends.

**Magazine publishing:**

Publishing newsstand revenues are recorded when the magazine is shipped, net of an allowance for estimated returns. We estimate the allowance for newsstand returns based upon our review of historical returns rates and the expected performance of our current titles in relation to prior issue return rates.

*Advertising Expense* — Advertising costs are expensed as incurred, except for costs related to the development of a major commercial or media campaign which are expensed in the period in which the commercial or campaign is first presented.

*Foreign Currency Translation* — For translation of the financial statements of our Canadian and United Kingdom subsidiaries, we have determined that the Canadian Dollar and the U.K. Pound, respectively, are the functional currencies. Assets and liabilities are translated at the year-end exchange rate, and income statement accounts are translated at average exchange rates for the year. The resulting translation adjustments are recorded in accumulated other comprehensive income, a component of stockholders' equity. Foreign currency transactions are recorded at the exchange rate prevailing at the transaction date.

**WORLD WRESTLING ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(dollars in thousands, except share and per share data)

**2. Summary of Significant Accounting Policies (continued)**

*Stock-Based Compensation* — We adopted SFAS No 123(R), *Share-Based Payment* (SFAS 123(R)), which revises SFAS 123 and supersedes APB 25, on May 1, 2006. SFAS 123(R) requires that new, modified and unvested share-based payment transactions with employees, such as stock options and restricted stock, be recognized in the financial statements based on their fair value and recognized as compensation expense over the vesting period. We adopted SFAS 123(R) using the modified prospective method. Under this transition method, compensation cost recognized in the current period includes amounts of: (a) compensation cost of all share based awards granted to employees prior to, but unvested as of, May 1, 2006, based on grant date fair value estimated in accordance with the original provisions of SFAS 123, and (b) compensation cost for all stock based awards granted subsequent to May 1, 2006, based on the grant date fair value estimated in accordance with the new provisions of SFAS 123(R). In accordance with the modified prospective method, results for prior periods have not been restated. (See Note 13) For all periods presented, restricted stock unit and performance stock unit grants are recorded at fair value as of the issuance date, with the resulting compensation cost recorded over the vesting period.

In the fiscal years ended April 30, 2006 and 2005, we accounted for stock options issued to employees using the intrinsic value method as prescribed under Accounting Principles Board Opinion No 25, *Accounting for Stock Issued to Employees*, (“APB 25”) and related interpretations. Under this method, no compensation expense was recognized when the number of shares granted is known and the exercise price of the stock option is equal to or greater than the market price of our stock on the grant date. Stock options issued to non-employees were accounted for at fair value at the issuance date. We followed the disclosure-only provisions of SFAS No. 148, *Accounting for Stock-Based Compensation — Transition and Disclosure*, and SFAS No. 123, *Accounting for Stock-Based Compensation*. SFAS Nos. 148 and 123 encouraged, but did not require, companies to adopt a fair value based method for determining expense related to stock-based compensation.

The following table provides relevant information as to reported results for the fiscal years ended April 30, 2006 and 2005 under our intrinsic value method of accounting for stock options with supplemental information as if the fair value recognition provisions of SFAS No. 123 had been applied:

	<u>2006</u>	<u>2005</u>
Reported income from continuing operations . . . . .	\$47,012	\$37,778
Add: Stock-based employee compensation expense included in reported income from continuing operations, net of related tax effects. . . . .	2,910	2,542
Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects . . . . .	<u>(3,741)</u>	<u>(4,125)</u>
Pro forma income from continuing operations . . . . .	<u>\$46,181</u>	<u>\$36,195</u>
Reported basic earnings from continuing operations per common share . . . . .	\$ 0.68	\$ 0.55
Pro forma basic earnings from continuing operations per common share . . . . .	\$ 0.67	\$ 0.53
Reported diluted earnings from continuing operations per common share . . . . .	\$ 0.67	\$ 0.54
Pro forma diluted earnings from continuing operations per common share . . . . .	\$ 0.66	\$ 0.52

*Derivative Instruments* — We hold warrants received from certain publicly traded companies with whom we have licensing or distribution agreements. Warrants received from our licensees and television programming distributors were initially recorded at their estimated fair value on the date of grant using the Black-Scholes option pricing model. That amount was recorded as deferred revenue and is amortized into operating income over the life of the related agreements using straight-line amortization. For 2007, transition 2006, fiscal 2006 and 2005, we recorded revenues of \$493, \$329, \$493 and \$493, respectively, related to the amortization of deferred revenue resulting from the receipt of such warrants. Subsequent to receipt, the warrants are adjusted to their estimated fair value each quarter, with changes in fair value included in other income.

**WORLD WRESTLING ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
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**2. Summary of Significant Accounting Policies (continued)**

*Intangible Assets* — Our intangible assets consist of the cost of acquired film libraries which are amortized over three years and acquired trademarks and trade names which are amortized over three to six years. To the extent capitalized, our intangible assets are being amortized over their estimated useful lives based on the period the assets are expected to contribute to our cash flows. We perform impairment tests annually and whenever events or circumstances indicate that intangible assets might be impaired.

*Earnings Per Share* — We present both basic and diluted earnings per share (EPS) amounts. Basic EPS is calculated by dividing net income by the weighted average number of common shares outstanding during the year. Diluted EPS is based upon the weighted average number of common and common equivalent shares outstanding during the year which is calculated using the treasury-stock method (see Note 3). Common equivalent shares are excluded from the computation in periods in which they have an anti-dilutive effect. Stock options for which the exercise price exceeds the average market price over the period are anti-dilutive and, accordingly, are excluded from the calculation.

*Recent Accounting Pronouncements* — In September 2006, the Financial Accounting Standards Board (FASB) issued SFAS No. 157, *Fair Value Measurements* (SFAS 157). SFAS 157 provides a common definition of fair value and establishes a framework to make the measurement of fair value in generally accepted accounting principles more consistent and comparable. SFAS 157 also requires expanded disclosures to provide information about the extent to which fair value is used to measure assets and liabilities, the methods and assumptions used to measure fair value, and the effect of fair value measures on earnings. SFAS 157 is effective for us on January 1, 2008. We are currently assessing the potential effect of SFAS 157 on our financial statements.

In February 2007, the FASB issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities* (SFAS 159). SFAS 159 expands opportunities to use fair value measurements in financial reporting and permits entities to choose to measure many financial instruments and certain other items at fair value. SFAS 159 is effective for us on January 1, 2008.

In July 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109*, (FIN 48). FIN 48 clarifies the accounting for income taxes by prescribing a minimum probability threshold that a tax position must meet before a financial statement benefit is recognized. The minimum threshold is defined in FIN 48 as a tax position that is more likely than not to be sustained upon examination by the applicable taxing authority, including resolution of any related appeals or litigation processes, based on the technical merits of the position. The tax benefit to be recognized is measured as the largest amount of benefit that is estimated to be greater than fifty percent likely of being realized upon ultimate settlement. FIN 48 must be applied to all existing tax positions upon initial adoption. The cumulative effect of applying FIN 48 at adoption is to be reported as an adjustment to opening retained earnings for the year of adoption. As a result of the implementation of FIN 48 on January 1, 2007, we recognized a \$1,502 increase in the liability for unrecognized income tax benefits, with a corresponding decrease in the opening balance of retained earnings.

**3. Earnings Per Share**

For purposes of calculating basic and diluted earnings per share, we used the following weighted average common shares outstanding:

	<u>2007</u>	<u>T 2006</u>	<u>2006</u>	<u>2005</u>
Basic .....	71,616,122	70,898,623	69,360,856	68,617,365
Diluted .....	72,301,211	71,596,238	70,175,854	69,376,281
Dilutive effect of outstanding options .....	209,576	289,442	170,186	120,866
Dilutive effect of restricted stock units .....	474,025	406,484	644,812	638,050
Dilutive effect of employee share purchase plan .....	1,488	1,689	—	—
Anti-dilutive outstanding options, end of year .....	174,400	277,000	306,200	2,785,000

**WORLD WRESTLING ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
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**4. Intangible Assets**

Our intangible assets consist principally of acquired wrestling based film libraries, trademarks and trade names. The cost of film libraries acquired during 2007, transition 2006, fiscal 2006 and fiscal 2005 was approximately \$363, \$1,678, \$881 and \$195, respectively. The cost of trademarks and trade names acquired during transition 2006 and fiscal 2005 were \$1,048 and \$160, respectively. We did not purchase any trademarks and trade names in 2007 or fiscal 2006. Our intangible assets consisted of the following:

	December 31, 2007		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Film libraries .....	\$ 7,667	\$(6,005)	\$1,662
Trademarks and trade names .....	3,708	(3,068)	640
	<u>\$11,375</u>	<u>\$(9,073)</u>	<u>\$2,302</u>

	December 31, 2006		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Film libraries .....	\$ 7,304	\$(5,077)	\$2,227
Trademarks and trade names .....	3,708	(2,607)	1,101
	<u>\$11,012</u>	<u>\$(7,684)</u>	<u>\$3,328</u>

	April 30, 2006		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Film libraries .....	\$5,626	\$(4,574)	\$1,052
Trademarks and trade names .....	2,660	(2,251)	409
	<u>\$8,286</u>	<u>\$(6,825)</u>	<u>\$1,461</u>

Amortization expense recorded for 2007, transition 2006, fiscal 2006 and fiscal 2005 was \$1,389, \$859, \$2,028 and \$2,079, respectively.

The following table presents estimated future amortization expense:

For the year ending December 31, 2008 .....	\$1,327
For the year ending December 31, 2009 .....	916
For the year ending December 31, 2010 .....	59
Total .....	<u>\$2,302</u>

**WORLD WRESTLING ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
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**5. Investments**

Short-term investments consisted of the following:

	December 31, 2007		
	Amortized Cost	Unrealized Holding Gain (Loss)	Fair Value
Fixed income mutual funds and other .....	\$ 54,175	\$(962)	\$ 53,213
Municipal auction rate securities .....	<u>77,335</u>	<u>—</u>	<u>77,335</u>
Total .....	<u>\$131,510</u>	<u>\$(962)</u>	<u>\$130,548</u>

The unrealized holding loss of \$962 at December 31, 2007 consisted of gross losses of \$1,144 and gains of \$182.

	December 31, 2006		
	Amortized Cost	Unrealized Holding Gain (Loss)	Fair Value
Fixed income mutual funds and other .....	\$ 89,990	\$(3,101)	\$ 86,889
Municipal auction rate securities .....	<u>75,000</u>	<u>—</u>	<u>75,000</u>
Total .....	<u>\$164,990</u>	<u>\$(3,101)</u>	<u>\$161,889</u>

The unrealized holding loss of \$3,101 at December 31, 2006 consisted of gross losses of \$3,188 and gains of \$87.

	April 30, 2006		
	Amortized Cost	Unrealized Holding Gain (Loss)	Fair Value
Fixed income mutual funds and other .....	\$ 90,659	\$(2,848)	\$ 87,811
United States Treasury Notes .....	<u>17,850</u>	<u>(6)</u>	<u>17,844</u>
Total .....	<u>\$108,509</u>	<u>\$(2,854)</u>	<u>\$105,655</u>

The unrealized holding loss of \$2,854 at April 30, 2006 consisted of gross losses of \$2,907 and gains of \$53.

Management deems investments to be impaired when a decline in fair value is judged to be other-than-temporary. If the cost of an investment exceeds its fair value, we evaluate, among other factors, general market conditions, the duration and extent to which the fair value is less than cost, as well as the intent and ability to hold the investment.

Subsequent to December 31, 2007, we sold approximately \$37,135 in municipal auction rate securities. However, starting on February 13, 2008, we experienced difficulty in selling additional securities due to the failure of the auction mechanism which provides liquidity to these securities. The securities for which auctions have failed will continue to accrue interest and be auctioned every 35 days until the auction succeeds, the issuer calls the securities, or they mature. Accordingly, there may be no effective mechanism for selling these securities and we may own long-term securities. As of February 22, 2008, the Company had approximately \$40,200 of auction rate securities and at this time we do not believe such securities are impaired or that the failure of the auction mechanism will have a material impact on our liquidity.

In addition to the short-term investments described above, we also hold warrants which we received from certain publicly traded companies with whom we have licensing or distribution agreements. The estimated fair value of these warrants, determined using the Black-Scholes model, was \$4,158, \$5,336 and \$4,497 as of December 31, 2007, December 31, 2006 and April 30, 2006, respectively, and is included in other non-current assets. We recognized mark to market adjustments of \$(1,178), \$839, \$1,474, and \$714 during 2007, transition 2006, fiscal 2006 and 2005, respectively, relating to these warrants, which is included in other (expense) income.

**WORLD WRESTLING ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(dollars in thousands, except share and per share data)

**6. Property and Equipment**

Property and equipment consisted of the following:

	<u>December 31,</u> <u>2007</u>	<u>December 31,</u> <u>2006</u>	<u>April 30,</u> <u>2006</u>
Land, buildings and improvements .....	\$ 60,644	\$ 56,084	\$ 55,957
Equipment .....	57,605	45,752	44,788
Corporate aircraft .....	20,829	20,829	20,710
Vehicles .....	634	634	518
	<u>139,712</u>	<u>123,299</u>	<u>121,973</u>
Less accumulated depreciation and amortization ...	<u>(61,941)</u>	<u>(55,327)</u>	<u>(54,403)</u>
Total .....	<u>\$ 77,771</u>	<u>\$ 67,972</u>	<u>\$ 67,570</u>

Depreciation expense was \$7,930, \$4,698, \$8,444 and \$9,795 in 2007, transition 2006, fiscal 2006 and fiscal 2005, respectively.

**7. Feature Film Production Assets**

Feature film production assets are summarized as follows:

	<u>December 31,</u> <u>2007</u>	<u>December 31,</u> <u>2006</u>	<u>April 30,</u> <u>2006</u>
Feature film productions:			
In release .....	\$ 20,469	\$ 34,104	\$ —
Completed but not released .....	—	18,558	33,744
In production .....	311	—	1,702
In development .....	<u>1,110</u>	<u>898</u>	<u>648</u>
Total .....	<u>\$ 21,890</u>	<u>\$ 53,560</u>	<u>\$ 36,094</u>

We released our feature film *The Condemned* in April, 2007. The film achieved approximately \$7,400 in gross domestic box office receipts, which was short of the Company's expectations. As a result of this performance, the Company recorded an asset impairment charge of \$15,662 in the second quarter. *The Condemned* was released domestically on DVD in September, 2007 and has performed in-line with our updated expectations.

In Transition 2006 we released two feature films, *See No Evil* and *The Marine*. *See No Evil* achieved more than \$15,000 in gross domestic box office receipts and was released domestically on DVD in November, 2006. *The Marine* has achieved more than \$18,000 in gross domestic box office receipts and was released domestically on DVD in January 2007.

We estimate that approximately 53% of "In release" film production assets will be amortized over the next twelve months. Approximately 80% of "In release" film production assets are estimated to be amortized over the following three years.

Unamortized feature film production assets are evaluated for impairment each reporting period. If the estimated revenue is not sufficient to recover the unamortized asset, the asset will be written down to fair value. As stated above, during the second quarter we recorded an asset impairment charge of \$15,662 to cost of revenues, which reflected our expectations related to the performance of *The Condemned*. As of December 31, 2007, we do not believe any additional capitalized assets included in Feature Film Production Assets are impaired.

In addition to the capitalized production costs related for the three released films, we have also capitalized certain script development costs for various other film projects. Capitalized script development costs are reviewed periodically for impairment if, and when, a project is deemed to be abandoned. Approximately \$367, \$0, \$197 and \$158 of previously capitalized development costs were expensed for abandoned projects in 2007, transition 2006, fiscal 2006 and 2005, respectively.



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**8. Accrued Expenses and Other Liabilities**

Accrued expenses and other liabilities consisted of the following:

	<u>December 31,</u> <u>2007</u>	<u>December 31,</u> <u>2006</u>	<u>April 30,</u> <u>2006</u>
Accrued pay-per-view event costs .....	\$ 4,959	\$ 5,228	\$ 7,500
Accrued income taxes .....	—	—	7,418
Accrued payroll related costs .....	7,737	5,403	9,176
Accrued legal and professional fees .....	1,849	2,051	3,254
Accrued home video production and distribution .....	5,198	5,144	3,121
Accrued other .....	<u>10,941</u>	<u>7,709</u>	<u>5,548</u>
Total .....	<u>\$30,684</u>	<u>\$25,535</u>	<u>\$36,017</u>

Accrued other includes accruals for our publishing, television, and licensing business activities, none of which exceeds 5% of current liabilities.

**9. Debt**

In 1997, we entered into a mortgage loan agreement under which we borrowed \$12,000 at an annual interest rate of 7.6% with a maturity date of December 31, 2013. Principal and interest are to be paid in 180 monthly installments of approximately \$112. The loan is collateralized by our executive offices and television studio in Stamford, Connecticut.

As of December 31, 2007 the scheduled principal repayments under our mortgage obligation were as follows:

For the year ending December 31, 2008 .....	\$ 927
For the year ending December 31, 2009 .....	1,002
For the year ending December 31, 2010 .....	1,082
For the year ending December 31, 2011 .....	1,169
For the year ending December 31, 2012 .....	1,262
Thereafter .....	<u>360</u>
Total .....	<u>\$5,802</u>

**10. Income Taxes**

In July 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes, an interpretation of FASB Statement No. 109* (FIN 48). FIN 48 clarifies the accounting for income taxes by prescribing a minimum probability threshold that a tax position must meet before a financial statement benefit is recognized. As a result of the implementation of FIN 48 on January 1, 2007, we recognized a \$1,502 increase in the liability for unrecognized income tax benefits, with a corresponding decrease in the opening balance of retained earnings.

At the adoption date of January 1, 2007, we had \$14,018 (\$10,382 net of federal benefit) of unrecognized tax benefits, all of which would affect our effective tax rate if recognized. At December 31, 2007 we have \$13,130 (\$8,765 net of federal benefit) of unrecognized tax benefits.

We recognize potential accrued interest and penalties related to uncertain tax positions in income tax expense. We have approximately \$3,589 of accrued interest related to uncertain tax positions as of December 31, 2007.

We file income tax returns in the U.S., various states and various foreign jurisdictions. With few exceptions, we are subject to income tax examinations by tax authorities for years on or after April 30, 2004. Based upon the expiration of statutes of limitations in several jurisdictions, the Company believes it is reasonably possible that the total amount of previously unrecognized tax benefits may decrease by approximately \$2,910 within 12 months of December 31, 2007.

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**10. Income Taxes (continued)**

For 2007, transition 2006, fiscal 2006, and 2005 we were taxed on our income from continuing operations at an effective tax rate of 31.8%, 31.5%, 39.6% and 33.0%, respectively. Our income tax provision related to our income from continuing operations for 2007, transition 2006, fiscal 2006, and 2005 was \$24,337, \$14,529, \$30,884 and \$18,581, respectively, and included federal, state and foreign taxes.

The components of our tax provision from continuing operations were as follows:

	<u>2007</u>	<u>T 2006</u>	<u>2006</u>	<u>2005</u>
Current:				
Federal .....	\$27,994	\$ 11,514	\$22,595	\$ 10,443
State and local .....	3,708	278	7,232	1,623
Foreign .....	57	295	2,718	5,325
Deferred:				
Federal .....	(6,721)	2,167	(2,139)	2,183
State and local .....	(701)	275	478	(993)
Foreign .....	—	—	—	—
Total .....	<u>\$24,337</u>	<u>\$14,529</u>	<u>\$30,884</u>	<u>\$18,581</u>

The income tax provision allocated to continuing operations and discontinued operations was as follows:

	<u>2007</u>	<u>T 2006</u>	<u>2006</u>	<u>2005</u>
Provision for income taxes - continuing operations .....	\$24,337	\$14,529	\$30,884	\$18,581
Provision for income taxes - discontinued operations .....	—	—	23	737
Total allocated provision for income taxes .....	<u>\$24,337</u>	<u>\$14,529</u>	<u>\$30,907</u>	<u>\$19,318</u>

Components of income before income taxes are as follows:

	<u>2007</u>	<u>T 2006</u>	<u>2006</u>	<u>2005</u>
U.S. ....	\$76,205	\$45,801	\$77,357	\$54,878
International subsidiaries .....	269	345	539	1,481
Income before income taxes .....	<u>\$76,474</u>	<u>\$46,146</u>	<u>\$77,896</u>	<u>\$56,359</u>

The following sets forth the difference between the provision for income taxes from continuing operations computed at the U.S. federal statutory income tax rate of 35% and that reported for financial statement purposes:

	<u>2007</u>	<u>T 2006</u>	<u>2006</u>	<u>2005</u>
Statutory U.S. federal tax at 35% .....	\$26,773	\$16,150	\$27,263	\$19,726
State and local taxes, net of federal benefit .....	1,954	876	5,012	1,218
Foreign rate differential .....	(38)	142	157	181
Tax exempt interest income .....	(2,664)	(1,524)	(1,205)	(1,701)
Valuation allowance .....	610	11	292	(1,002)
Unrecognized tax benefits .....	(2,177)	—	—	—
Other .....	(121)	(1,126)	(635)	159
Provision for income taxes .....	<u>\$24,337</u>	<u>\$14,529</u>	<u>\$30,884</u>	<u>\$18,581</u>

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**10. Income Taxes (continued)**

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities of continuing operations consisted of the following:

	<u>December 31,</u> <u>2007</u>	<u>December 31,</u> <u>2006</u>	<u>April 30,</u> <u>2006</u>
Deferred tax assets:			
Accounts receivable . . . . .	\$ 501	\$ 764	\$ 1,362
Inventories . . . . .	2,784	2,174	1,367
Prepaid royalties . . . . .	3,623	4,270	3,929
Stock options/stock compensation . . . . .	2,918	2,505	737
Credits and net operating loss carryforwards . . . . .	—	—	2,465
Investments . . . . .	2,202	2,845	3,970
Intangible assets . . . . .	9,061	3,262	3,171
Accrued liabilities and reserves . . . . .	217	—	730
Indirect income tax benefit . . . . .	<u>4,365</u>	<u>—</u>	<u>—</u>
Deferred tax assets, gross . . . . .	25,671	15,820	17,731
Valuation allowance . . . . .	<u>(1,622)</u>	<u>(1,799)</u>	<u>(1,788)</u>
Deferred tax assets, net . . . . .	24,049	14,021	15,943
Deferred tax liabilities:			
Fixed assets and depreciation . . . . .	(4,323)	(5,032)	(5,011)
Accrued liabilities and reserves . . . . .	<u>—</u>	<u>(274)</u>	<u>—</u>
Total deferred tax assets, net . . . . .	<u>\$19,726</u>	<u>\$ 8,715</u>	<u>\$10,932</u>

The temporary differences described above represent differences between the tax basis of assets or liabilities and amounts reported in the consolidated financial statements that will result in taxable or deductible amounts in future years when the reported amounts of the assets or liabilities are recovered or settled. As of December 31, 2007, December 31, 2006, April 30, 2006 and April 30, 2005, \$5,571, \$4,871, \$5,467 and \$5,815, respectively, of the net deferred tax assets are included in prepaid expenses and other current assets and the remaining \$14,155, \$3,843, \$5,465 and \$3,617, respectively, are included in other non-current assets in our consolidated balance sheets.

As of December 31, 2007, December 31, 2006, April 30, 2006, and April 30, 2005 we had valuation allowances of \$1,622, \$1,799, \$1,788 and \$1,496, respectively, to reduce our deferred tax assets to an amount more likely than not to be recovered. The valuation allowance is primarily related to the deferred tax asset arising from losses on investments which are capital in nature for which realization is uncertain. These capital loss carryforwards that remain at December 31, 2007 begin to expire in 2009.

We are subject to periodic audits of our various tax returns by government agencies which could result in possible tax liabilities. Although the outcome of these matters cannot currently be determined, we do not believe that amounts, if any, which may be required to be paid by reason of such audits will have a material effect on our financial statements.

**Unrecognized Tax benefits Tabular Reconciliation**

Beginning Balance- January 1, 2007 . . . . .	\$10,514
Additional Uncertain Tax Positions . . . . .	1,949
Adjustment due to change in facts . . . . .	(985)
Reduction due to Expirations of Statute of Limitations . . . . .	<u>(1,937)</u>
Ending Balance- December 31, 2007 . . . . .	<u>\$ 9,541</u>

U.S. income taxes have not been provided on unremitted earnings of our foreign subsidiaries, because our intent is to keep such earnings indefinitely reinvested in the foreign operations of the subsidiaries.

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**11. Commitments and Contingencies**

We have certain commitments, including various non-cancelable operating leases, performance contracts with various performers and employment agreements with certain executive officers.

Future minimum payments as of December 31, 2007 under the agreements described above were as follows:

	Operating Lease Commitments	Other Commitments	Total
For the year ending December 31, 2008.....	\$1,529	\$ 12,784	\$ 14,313
For the year ending December 31, 2009.....	1,324	6,622	7,946
For the year ending December 31, 2010.....	1,136	4,555	5,691
For the year ending December 31, 2011.....	751	3,343	4,094
For the year ending December 31, 2012.....	545	3,093	3,638
Thereafter.....	<u>1,287</u>	<u>12,866</u>	<u>14,153</u>
Total.....	<u>\$6,572</u>	<u>\$43,263</u>	<u>\$49,835</u>

Rent expense under operating leases included in continuing operations was approximately \$2,609, \$1,363, \$2,460 and \$2,231 for 2007, transition 2006, fiscal 2006, and 2005, respectively.

**Legal Proceedings**

***World Wide Fund for Nature***

In April 2000, the World Wide Fund for Nature and its American affiliate, the World Wildlife Fund (collectively, the "Fund") instituted legal proceedings against us in the English High Court seeking injunctive relief and unspecified damages for alleged breaches of a 1994 agreement between the Fund and us regarding the use of the initials "wwf". In August 2001, a High Court judge granted the Fund's motion for summary judgment, holding that we breached the agreement by using the initials "wwf" in connection with certain of our website addresses and our former scratch logo. The English Court of Appeal subsequently upheld that ruling. As a result we are subject to an injunction barring us, either directly or indirectly, from most uses of the initials "wwf."

As part of its original complaint, the Fund included a damages claim. On October 29, 2004, the Fund filed a claim for damages in the English High Court seeking actual damages for legal and other costs of approximately \$575, which we have provided for, and substantial monetary claims in an amount calculated as a royalty based on certain percentages of our profits over the period January 1997 through November 2002. We filed an application to determine as a preliminary issue the propriety of the Fund's basis upon which damages were claimed. The Court ruled that the Fund is entitled in point of law to seek restitutionary damages, but that the question whether the Fund was entitled in point of fact to claim or recover damages on that basis remained undetermined. We appealed this decision, and by order and judgment dated April 2, 2007, the English Court of Appeals reversed the High Court, ruling that the Fund is not entitled in point of law to seek restitutionary damages against us. On May 1, 2007, the Fund filed a petition to the House of Lords for leave to appeal the judgment of the Court of Appeals, which the House of Lords refused.

We strongly believe that the Fund has never suffered any loss or damage, and would vigorously defend against any damages claim if the Fund were to attempt to assert such a claim under a different theory. Based upon the decisions of the Court of Appeals and House of Lords, we do not believe this matter will have any material adverse effect on our financial condition, results of operations or liquidity.

***Shenker & Associates; THQ/Jakks.***

On November 14, 2000, Stanley Shenker & Associates, Inc. ("SSAI") filed a complaint against us in the Superior Court of Connecticut, relating to the termination of an agency agreement between SSAI and us. In October 2003, as a result of significant litigation misconduct by the plaintiff and its principal, Stanley Shenker ("Shenker"), the court

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**11. Commitments and Contingencies (continued)**

issued a comprehensive opinion and order, dismissing plaintiff's case against us with prejudice and entering a default judgment in our favor on all of our counterclaims for tortious interference with business relations, conversion, fraud and conspiracy.

We also filed a complaint against James Bell ("Bell"), one of our former officers, and certain entities related to him, with respect to irregularities in the licensing program, which came to light through discovery in the SSAI litigation. On February 10, 2005, Bell pleaded guilty in the U.S. District Court for the District of Connecticut to mail fraud as a result of kickbacks Bell was paid by Shenker based on royalties received from certain WWE licensing agreements. On January 12, 2007, Shenker pleaded guilty in the U.S. District Court for the District of Connecticut to conspiracy to commit interstate transportation of money obtained by fraud and wire fraud by, among other things, depriving us of honest services through Shenker's and Bell's secret arrangement to split between themselves royalty commission monies paid by WWE licensees. On May 1, 2007, Shenker and Bell were sentenced to thirty-three and eight months, respectively, in prison as a result of their criminal conduct directed against us.

On October 19, 2004, as a result of information uncovered in connection with the SSAI matter, we filed an action in the U.S. District Court for the Southern District of New York against Jakks Pacific, Inc. ("Jakks"), two foreign subsidiaries of Jakks, THQ Inc. (THQ"), THQ/Jakks Pacific LLC ("THQ/Jakks"), SSAI and Bell Licensing, LLC. The suit also names as defendants certain senior executives of Jakks, Shenker and Bell. We filed an amended complaint on March 31, 2005. Our lawsuit alleged violations of the Racketeer Influenced and Corrupt Organization Act (RICO) and the Sherman Act, and various claims under state law. We sought treble, punitive and other damages and a declaration that the existing videogame license with THQ/Jakks and a related amendment to the toy licenses with Jakks are void and unenforceable. In an order dated March 31, 2006, the Court: (1) denied the defendants' motions to dismiss the RICO claim based on their enterprise argument; (2) granted the defendants' motions to dismiss the Robinson-Patman Act claim; and (3) granted the defendants' motions to dismiss the Sherman Act claim. In response to additional motions to dismiss, the court entered an order dated December 21, 2007, dismissing our RICO claim because the court found it failed to allege a cognizable RICO injury and it was time-barred, and dismissing the lawsuit because there were no remaining federal claims. On December 28, 2007, we timely filed a notice of appeal with the U.S. Court of Appeals for the Second Circuit. As part of its ruling, the court also found that a release and covenant not to sue asserted by Jakks as a complete bar to our claims do not apply to the claims at issue. Jakks has cross-appealed that ruling and filed a motion for reconsideration with the district court, which we have opposed. In addition, all defendants have cross-appealed the court's ruling on their RICO enterprise argument.

On October 13, 2006, we filed a complaint in the Superior Court of the State of Connecticut against THQ and THQ/Jakks arising out of the improper sublicense of rights to certain WWE-branded videogames in violation of the applicable videogame license agreement. The complaint alleged claims for, among other things, breach of contract, unjust enrichment, violation of the Connecticut Unfair Trade Practices Act and a declaration that we are entitled to terminate the videogame license agreement with THQ/Jakks. On March 30, 2007, we filed a motion to cite in and to amend complaint in order to add new claims against the existing defendants, THQ and THQ/Jakks, and new defendants, Jakks, certain officers of Jakks, Stanley Shenker and Associates, Inc., and Shenker. The new claims relate to the defendants' conduct in connection with the corruption of WWE's agents, Shenker and Bell, and collusion to secure the WWE videogame license for THQ/Jakks. In December 2007, we amended our complaint to assert additional claims relating to the defendants' corruption of Shenker and Bell to secure certain toy licensing rights.

***IPO Class Action***

In December 2001, a purported class action complaint was filed against us asserting claims for alleged violations of the federal securities laws relating to our initial public offering in 1999. Also named as defendants in this suit were Vincent K. McMahon, Linda E. McMahon and August J. Liguori, a former Chief Financial Officer (collectively, the "Individual Defendants") and the underwriters of our initial public offering. According to the allegations of the

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**11. Commitments and Contingencies (continued)**

Complaint, the underwriter defendants allegedly engaged in manipulative practices by, among other things, pre-selling allotments of shares of our stock in return for undisclosed, excessive commissions from the purchasers and/or entering into after-market tie-in arrangements which allegedly artificially inflated the Company's stock price.

In December 2006, the Court of Appeals for the Second Circuit ruled that the certification of this proceeding as a class action was invalid and remanded the case to the Southern District of New York ("SDNY"). The class plaintiffs requested the Second Circuit to reconsider, which was denied. We are unable to predict whether the plaintiffs will be successful in amending their claims in accordance with the Second Circuit's ruling.

***Other Matters***

In July 2007, we received letters from the U.S. House of Representatives Committee on Oversight and Government Reform and the U.S. House of Representatives Subcommittee on Commerce, Trade, and Consumer Protection, requesting certain information relating to our drug testing policies. We have responded accordingly.

We are not currently a party to any other material legal proceedings. However, we are involved in several other suits and claims in the ordinary course of business, the outcome of which is not expected to have a material adverse effect on our financial condition, results of operations or liquidity. We may from time to time become a party to other legal proceedings.

**12. Stockholders' Equity**

Our Class B common stock is fully convertible into Class A common stock, on a one for one basis, at any time at the option of the holder. The two classes are entitled to equal per share dividends and distributions and vote together as a class with each share of Class B entitled to ten votes and each share of Class A entitled to one vote, except when separate class voting is required by applicable law. If, at any time, any shares of Class B common stock are beneficially owned by any person other than Vincent McMahon, Linda McMahon, any descendant of either of them, any entity which is wholly owned and is controlled by any combination of such persons or any trust, all the beneficiaries of which are any combination of such persons, each of those shares will automatically convert into shares of Class A common stock. Through his beneficial ownership of a substantial majority of our Class B common stock, our controlling stockholder, Vincent McMahon, can effectively exercise control over our affairs, and his interests could conflict with the holders of our Class A common stock.

We paid four quarterly dividends of \$0.24 per share, or \$68,664, on all Class A and Class B common shares in 2007. In February 2008 we announced an increase in the quarterly dividend on all Class A common shares to \$0.36 per share to be paid in March 2008.

**13. Share Based Compensation**

The LTIP provides for grants of options and other forms of equity-based incentive awards as determined by the compensation committee of the Board of Directors as incentives and rewards to encourage employees, directors, consultants and performers to participate in our long-term success. The LTIP provides for grants of options to purchase shares at a price equal to the fair market value on the date of grant. The options expire between 5-10 years after the date of grant and are generally exercisable in installments beginning one year from the date of the grant. In 2004, we began issuing restricted stock units, which generally vest annually. Current grants outstanding have vesting periods between three and seven years. As of December 31, 2007 there were 4,038,690 shares available for future grants. It is our policy to issue new shares to satisfy option exercises and the vesting of restricted stock units.

Stock based compensation cost was \$7,777, \$4,843, \$4,694 and \$4,084 for 2007, transition 2006, fiscal 2006 and fiscal 2005, respectively. The total recognized tax benefit was \$2,955, \$1,501, \$1,878, and \$1,353 for 2007, transition 2006, fiscal 2006 and 2005, respectively.

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**13. Share Based Compensation (continued)**

SFAS 123(R) also amends SFAS No. 95, *Statement of Cash Flows*, requiring the benefits of tax deductions in excess of recognized compensation costs to be reported as financing cash flows, rather than as operating cash flows as previously required. The tax benefits in excess of recognized compensation cost for 2007 and transition 2006 were \$841 and \$712, respectively.

SFAS 123(R)'s requirement to apply an estimated forfeiture rate to unvested awards resulted in an increase in net earnings, and a cumulative effect of accounting change, as we previously recorded forfeitures when they occurred. For transition 2006, the cumulative effect of accounting change totaled \$215 (\$140 net of related tax effect) and was recorded in selling, general and administrative expense because its impact on net income and net income per share was not significant.

**Stock Options**

The fair value of stock options was determined using the Black-Scholes valuation model. Such value is recognized as expense over the service period, net of estimated forfeitures, using the straight line method under SFAS 123(R). We have not granted any stock options since June 2004. We granted 1,104,500 options in fiscal 2005. The per share weighted average fair value of stock options granted in fiscal 2005 was \$2.95.

The weighted average assumptions used in the option-pricing model in fiscal 2005 was as follows:

	2005
Expected life of option .....	3 years
Risk-free interest rate .....	3.0%
Expected volatility of our common stock .....	33%
Expected dividend yield .....	1.9%

We did not recognize stock compensation cost for stock options prior to the adoption of SFAS 123(R) on May 1, 2006. See Note 2 for pro forma net income disclosures for fiscal 2006 and 2005.

The following table summarizes option activity for 2007:

<u>Stock Options</u>	<u>Shares</u>	<u>Weighted Average Exercise Price</u>	<u>Weighted Average Remaining Contractual Term</u>	<u>Aggregate Intrinsic Value</u>
Outstanding at December 31, 2006 .....	1,715,300	\$13.14	3.1	\$5,613
Granted .....	—	—	—	—
Exercised .....	(469,818)	\$13.13	—	—
Forfeited/Expired .....	(52,420)	\$12.36	—	—
Outstanding at December 31, 2007 .....	<u>1,193,062</u>	\$13.16	2.3	\$2,298
Vested and Expected to Vest at December 31, 2007 .....	<u>1,184,500</u>	\$13.16	2.3	\$2,282
Exercisable at December 31, 2007 .....	<u>1,086,037</u>	\$13.19	2.4	\$2,097

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**13. Share Based Compensation (continued)**

As of December 31, 2007, the total future compensation cost related to unvested options not yet recognized was \$200 and the weighted average period over which these awards are expected to be recognized was 0.5 years. We estimate forfeitures, based on historical trends, when recognizing compensation expense associated with stock options, and will adjust our estimate of forfeitures when they are expected to differ. For 2007, we estimated that 8% of option grants will be forfeited over the life of each grant. The intrinsic value of options exercised was approximately \$2,038, \$1,331, \$4,609 and \$213 for 2007, transition 2006, fiscal 2006, and fiscal 2005, respectively.

Cash received from option exercises under all share-based payment arrangements was \$6,170, \$3,679, \$16,823 and \$704 for 2007, transition 2006, fiscal 2006, and fiscal 2005, respectively. Tax benefits realized from tax deductions associated with stock option exercises totaled \$774, \$506, \$1,751 and \$81 for 2007, transition 2006, fiscal 2006, and fiscal 2005, respectively.

**Restricted Stock Units**

The fair value of restricted stock units is determined based on the number of shares granted and the quoted price of our common stock on the grant date. The fair value of restricted stock units is recognized as expense over the service period, net of estimated forfeitures, using the straight-line method under SFAS 123(R). We estimate forfeitures, based on historical trends, when recognizing compensation expense associated with its restricted stock, and adjust the estimate of forfeitures when they are expected to differ. For the year ended December 31 2007, we estimate that 8% of restricted stock grants will be forfeited over the life of each grant.

We granted 190,750, 517,750, 611,000 and 133,900 restricted stock units in 2007, transition 2006, fiscal 2006 and fiscal 2005, respectively, with an aggregate grant-date fair value of approximately, \$3,063, \$8,538 \$7,869 and \$1,727. During 2007, transition 2006, fiscal 2006 and 2005, we recognized \$4,931, \$4,451, \$4,694 and \$4,084, respectively, of compensation expense associated with restricted stock units, which was classified as selling, general and administrative expense.

The following table summarizes the activity of restricted stock units:

<u>Restricted Stock Units</u>	<u>Shares</u>	<u>Weighted Average Grant Date Fair Value</u>
Unvested at December 31, 2006 .....	1,087,138	\$14.60
Granted .....	190,750	\$16.06
Vested .....	(398,307)	\$16.26
Forfeited/Expired .....	(174,541)	\$15.22
Dividends .....	56,344	\$15.61
Unvested at December 31, 2007 .....	<u>761,384</u>	\$15.03

The grant date fair value of restricted stock units vested was \$6,476, \$2,372, \$4,475 and \$6,455 for 2007, transition 2006 and fiscal 2006, and fiscal 2005, respectively. Tax benefits realized from tax deductions associated with RSU activity totaled \$2,461, \$901, \$1,701 and \$684 for 2007, transition 2006, fiscal 2006 and fiscal 2005, respectively.

As of December 31, 2007 there was \$4,765 of total unrecognized compensation cost related to unvested restricted stock units to be recognized over a weighted-average period of approximately 1.3 years. Based on the current restricted stock units outstanding, \$3,444 of compensation expense will be recognized in 2008 and the remaining \$1,321 will be recognized from 2009 to 2011.



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**13. Share Based Compensation (continued)**

**Performance Stock Units**

In July 2007, the Company began issuing performance stock units, ("PSUs") in addition to RSUs. The concept behind granting PSUs is to further align the interest of our employees with our shareholders. The July 2007 issuance of approximately 475,000 PSUs is subject to performance goals established for the last two quarters of 2007. As these goals have been exceeded, we will grant approximately 585,000 shares which will vest in equal annual installments on the first three anniversaries of their issuance date. Total compensation cost related to the PSUs, based on the estimated value of the units as of December 31, 2007, net of estimated forfeitures, is \$7,943. The compensation expense is being amortized over the service period, which is approximately three and one-half years.

**Employee Stock Purchase Plan**

We provide a stock purchase plan for our employees. Under the plan, any regular full-time employee may contribute up to 10% of their base compensation (subject to certain income limits) to the semi-annual purchase of shares of our common stock. The purchase price is 85% of the fair market value at certain plan-defined dates. SFAS 123(R) defines this plan as compensatory, and accordingly, a charge is recorded for the difference between the fair market value and the discounted price. In 2007, two purchases occurred and resulted in a \$65 charge. 107 employees were participants in the stock purchase plan and these employees purchased approximately 41,176 shares of our common stock at an average price of \$13.82 per share.

**14. Employee Benefit Plans**

We sponsor a 401(k) defined contribution plan covering substantially all employees. Under this plan, participants are allowed to make contributions based on a percentage of their salaries, subject to a statutorily prescribed annual limit. We make matching contributions of 50 percent of each participant's contributions, up to 6% of eligible compensation (maximum 3% matching contribution). We may also make additional discretionary contributions to the 401(k) plan. Our expense for matching contributions and additional discretionary contributions to the 401(k) plan was \$1,010, \$567, \$835 and \$762 during 2007, transition 2006, fiscal 2006 and fiscal 2005, respectively.

**15. Segment Information**

During fiscal 2006, we expanded the number of our reportable segments to four in order better to reflect the manner in which management analyzes our performance including our digital media businesses and the production of feature films. We have also reclassified certain other operations between the reportable segments. All prior year segment information has been adjusted to reflect the current presentation. The results of operations for *The World* and for the XFL are not included in the segment reporting as they are classified separately as discontinued operations in our consolidated financial statements (See Note 18). We do not allocate corporate overhead to each of the segments and as a result, corporate overhead is a reconciling item in the table below. There are no intersegment revenues. The activities of each segment are summarized in Note 1.

Revenues derived from sales outside of North America were approximately \$119,298, \$60,416, \$97,686 and \$87,594 for 2007, transition 2006, fiscal 2006 and fiscal 2005, respectively.

**WORLD WRESTLING ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(dollars in thousands, except share and per share data)

**15. Segment Information (continued)**

The table presents information about the financial results of each segment for 2007, transition 2006, fiscal 2006, and fiscal 2005 and assets as of December 31, 2007, December 31, 2006 and April 30, 2006. Unallocated assets consist primarily of cash, short-term investments and real property and other investments.

	<u>2007</u>	<u>T 2006</u>	<u>2006</u>	<u>2005</u>
Net revenues:				
Live and Televised Entertainment . . . . .	\$316,842	\$182,999	\$290,784	\$299,501
Consumer Products . . . . .	118,087	59,183	86,410	53,865
Digital Media . . . . .	34,771	20,755	22,857	13,065
WWE Films . . . . .	15,955	—	—	—
Total net revenues . . . . .	<u>\$485,655</u>	<u>\$262,937</u>	<u>\$400,051</u>	<u>\$366,431</u>
Depreciation and amortization:				
Live and Televised Entertainment . . . . .	\$ 3,624	\$ 2,164	\$ 3,561	\$ 3,905
Consumer Products . . . . .	1,389	859	2,028	2,079
Digital Media . . . . .	836	177	1,471	1,450
Corporate . . . . .	3,470	2,357	3,412	4,440
Total depreciation and amortization . . . . .	<u>\$ 9,319</u>	<u>\$ 5,557</u>	<u>\$ 10,472</u>	<u>\$ 11,874</u>
Operating income:				
Live and Televised Entertainment . . . . .	\$100,161	\$ 57,001	\$ 93,984	\$100,612
Consumer Products . . . . .	68,642	26,855	46,417	26,796
Digital Media . . . . .	6,293	3,796	2,933	1,290
WWE Films . . . . .	(14,743)	(1,110)	(1,284)	(1,005)
Corporate . . . . .	(91,920)	(47,299)	(71,510)	(77,400)
Total operating income . . . . .	<u>\$ 68,433</u>	<u>\$ 39,243</u>	<u>\$ 70,540</u>	<u>\$ 50,293</u>
			As of:	
			December 31,	December 31,
			2007	2006
			April 30,	2006
Assets:				
Live and Televised Entertainment . . . . .	\$ 94,871	\$ 77,083	\$ 88,898	
Consumer Products . . . . .	15,185	14,982	16,853	
Digital Media . . . . .	9,747	6,128	3,380	
WWE Films . . . . .	45,243	56,299	39,010	
Unallocated (1) . . . . .	305,010	298,793	331,249	
Total assets . . . . .	<u>\$470,056</u>	<u>\$453,285</u>	<u>\$479,390</u>	

(1) Includes assets of discontinued operations of \$508, \$469, and \$457 as of December 31, 2007, December 31, 2006, and April 30, 2006, respectively.

**WORLD WRESTLING ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(dollars in thousands, except share and per share data)

**16. Financial Instruments and Off-Balance Sheet Risk**

*Concentration of Credit Risk* — Financial instruments which potentially subject us to concentrations of credit risk are principally bank deposits, short-term investments and accounts receivable. Cash and cash equivalents are deposited with high credit quality financial institutions. Short-term investments primarily consist of AAA or AA rated instruments or mutual funds holding similar instruments. Except for receivables from cable companies related to pay-per-view events and our home video distributor, concentrations of credit risk with respect to trade receivables are limited due to the large number of customers. A significant portion of trade receivables for pay-per-view events is received from our pay-per-view administrator, who collects and remits payments to us from individual cable system operators. We perform ongoing evaluations of our customers' financial condition, including our pay-per-view administrator, and we monitor our exposure for credit losses and maintain allowances for anticipated losses.

*Fair Value of Financial Instruments* — The carrying amounts of cash, cash equivalents, money market accounts, accounts receivable and accounts payable approximate fair value because of the short-term nature of such instruments. Our short-term investments are carried at quoted market values. Our debt consists of the mortgage related to our corporate headquarters, which has an annual interest rate of 7.6%. The fair value of this debt is not significantly different from its carrying amount.

**17. Quarterly Financial Summaries (unaudited)**

	<u>1st Quarter</u>	<u>2nd Quarter</u>	<u>3rd Quarter *</u>	<u>4th Quarter</u>
<b>2007</b>				
Net revenues . . . . .	\$107,391	\$137,511	\$108,110	\$132,643
Cost of revenues . . . . .	\$ 58,097	\$100,524	\$ 63,438	\$ 76,710
Net income . . . . .	\$ 15,138	\$ 7,046	\$ 8,449	\$ 21,504
Earnings per common share: basic. . . . .				
Net income . . . . .	\$ 0.21	\$ 0.10	\$ 0.12	\$ 0.30
Earnings per common share: diluted . . . . .				
Net income . . . . .	\$ 0.21	\$ 0.10	\$ 0.12	\$ 0.30
<b>T 2006</b>				
Net revenues . . . . .	\$ 93,267	\$ 96,236	\$ 73,434	NA
Cost of revenues . . . . .	\$ 53,266	\$ 57,882	\$ 45,946	NA
Net income . . . . .	\$ 11,302	\$ 10,396	\$ 9,919	NA
Earnings per common share: basic. . . . .				
Net income . . . . .	\$ 0.16	\$ 0.15	\$ 0.14	NA
Earnings per common share: diluted . . . . .				NA
Net income . . . . .	\$ 0.16	\$ 0.15	\$ 0.13	NA
<b>2006</b>				
Net revenues . . . . .	\$ 93,812	\$ 88,933	\$103,042	\$114,263
Cost of revenues . . . . .	\$ 52,501	\$ 47,305	\$ 56,188	\$ 71,178
Income from continuing operations . . . . .	\$ 11,178	\$ 11,676	\$ 13,593	\$ 10,564
Income from discontinued operations . . . . .	\$ 2	\$ 26	\$ 6	\$ 1
Net income . . . . .	\$ 11,180	\$ 11,702	\$ 13,599	\$ 10,565
Earnings per common share: basic. . . . .				
Net income . . . . .	\$ 0.16	\$ 0.17	\$ 0.20	\$ 0.15
Earnings per common share: diluted . . . . .				
Net income . . . . .	\$ 0.16	\$ 0.17	\$ 0.19	\$ 0.15

\* The third quarter in T 2006 consists of only two months

**WORLD WRESTLING ENTERTAINMENT, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(dollars in thousands, except share and per share data)**

**18. Discontinued Operations**

*The World and XFL*

The results of *The World* business, which have been classified as discontinued operations in the consolidated financial statements, are \$11 and \$1,369 in April 30, 2006 and 2005, respectively. Income on the shutdown of the XFL in fiscal 2006 was \$24, net of taxes of \$17.

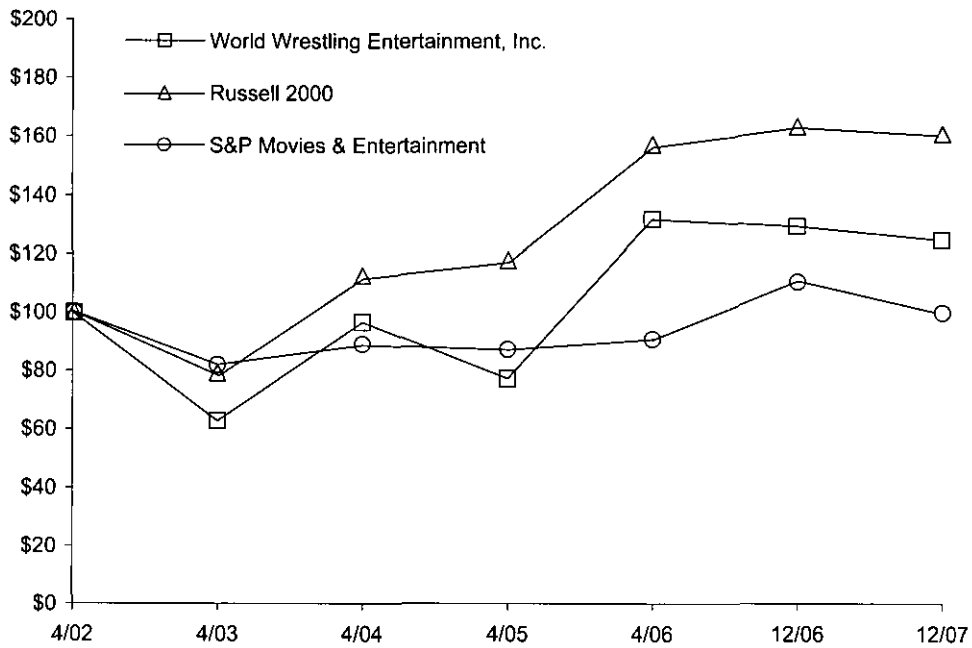
**WORLD WRESTLING ENTERTAINMENT, INC.**  
**SCHEDULE II — VALUATION AND QUALIFYING ACCOUNTS**  
(dollars in thousands)

<u>Description</u>	<u>Balance at Beginning of Period</u>	<u>Additions Charged to Costs and Expenses</u>	<u>Deductions (1)</u>	<u>Balance at End of Period</u>
<b>For the Year Ended December 31, 2007</b>				
Allowance for doubtful accounts . . . . .	\$2,084	\$ 47	\$ (773)	\$1,358
Inventory obsolescence reserve . . . . .	4,891	1,037	(348)	6,276
Magazine publishing allowance for newsstand returns . . . . .	4,076	23,472	(22,740)	4,808
Home video allowance for returns . . . . .	8,510	17,669	(19,557)	6,662
<b>For the Transition Period Ended December 31, 2006</b>				
Allowance for doubtful accounts . . . . .	\$3,740	\$ (1,574)	\$ (82)	\$2,084
Inventory obsolescence reserve . . . . .	3,535	1,429	(73)	4,891
Magazine publishing allowance for newsstand returns . . . . .	4,512	14,954	(15,390)	4,076
Home video allowance for returns . . . . .	3,817	14,251	(9,558)	8,510
Advertising underdelivery . . . . .	365	—	(365)	—
<b>For the Year Ended April 30, 2006</b>				
Allowance for doubtful accounts . . . . .	\$3,287	\$ 494	\$ (41)	\$3,740
Inventory obsolescence reserve . . . . .	2,062	1,894	(421)	3,535
Magazine publishing allowance for newsstand returns . . . . .	4,602	20,555	(20,465)	4,512
Home video allowance for returns . . . . .	2,920	10,198	(9,301)	3,817
Advertising underdelivery . . . . .	2,625	1,599	(3,859)	365
<b>For the Year Ended April 30, 2005</b>				
Allowance for doubtful accounts . . . . .	\$2,612	\$ 675	\$ —	\$3,287
Inventory obsolescence reserve . . . . .	1,126	1,549	(613)	2,062
Magazine publishing allowance for newsstand returns . . . . .	4,517	24,503	(24,418)	4,602
Home video allowance for returns . . . . .	2,588	9,649	(9,317)	2,920
Advertising underdelivery . . . . .	4,401	6,145	(7,921)	2,625

(1) Deductions are comprised primarily of disposals of obsolete inventory, write-offs of specific bad debts, returns and advertising "make-goods" for underdelivery. When we do not deliver the guaranteed rating, additional spots, commonly referred to as 'make-goods' or at times, a cash refund, is given to the customer.

## CUMULATIVE TOTAL RETURN CHART

Set forth below is a line graph comparing, for the period commencing April 30, 2002 and ending December 31, 2007, the cumulative total return on our Class A common stock compared to the cumulative total return of the Russell 2000 Index and the S&P Movies and Entertainment Index, a published industry index. The graph assumes the investment of \$100 at the close of trading on April 30, 2002 in our Class A common stock, the Russell 2000 Index and the S&P Movies and Entertainment Index and the reinvestment of all dividends.



	4/02	4/03	4/04	4/05	4/06	12/06	12/07
—□— World Wrestling Entertainment, Inc. . . . .	100.00	62.84	96.53	77.26	131.89	129.46	124.78
—△— Russell 2000 . . . . .	100.00	79.24	112.53	117.83	157.27	163.41	160.85
—○— S&P Movies & Entertainment . . . . .	100.00	81.87	89.04	87.29	90.78	110.42	99.89

## Board of Directors

Vincent K. McMahon  
Chairman of the Board

Linda E. McMahon  
Chief Executive Officer

Lowell P. Weicker, Jr.  
Former Governor of the State of Connecticut  
and United States Senator  
Chairman of Compensation Committee

Robert A. Bowman  
President and Chief Executive Officer of MLB  
Advanced Media, LP  
Chairman of Audit Committee

David Kenin  
Executive Vice President of Programming,  
Crown Media United States, LLC  
Member of Audit and Compensation Committees

Michael B. Solomon  
Managing Principal of Gladwyne Partners, LLC  
Member of Audit and Compensation Committees

Joseph Perkins  
Former President, Communications Consultants, Inc.

Michael Sileck  
Chief Operating Officer

## Transfer Agent, Dividend Paying Agent and Registrar

American Stock Transfer & Trust Company  
59 Maiden Lane  
New York, NY 10038  
800.937.5449

## Independent Registered Public Accounting Firm

Deloitte & Touche LLP  
Stamford Harbor Park  
333 Ludlow Street  
Stamford, CT 06902-6982  
203.708.4600

## Corporate Headquarters

World Wrestling Entertainment, Inc.  
1241 East Main Street  
P.O. Box 1241  
Stamford, CT 06902  
203.352.8600

## Management Certifications

In accordance with Section 3.03A.12(a) of the New York Stock Exchange Listed Company Manual, in connection with our last annual meeting, Linda E. McMahon submitted a certification to the NYSE stating that she was not aware of any violations by the Company of the NYSE's Corporate Governance listing standards.

The certifications required by Section 302 of the Sarbanes-Oxley Act with respect to the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2007 have been filed with the Securities and Exchange Commission as Exhibits 31.1 through 31.3 thereto. To request a copy of the Company's Annual Report on Form 10-K, which will be provided without charge, please write the Company's Investor Relations Department at the Corporate Headquarters address provided above. You may also find a copy on our website at [corporate.wwe.com](http://corporate.wwe.com)

## Shareholder Information

World Wrestling Entertainment stock is listed for trading on the New York Stock Exchange under the ticker symbol WWE. For investor information, please visit our website at [corporate.wwe.com](http://corporate.wwe.com) or write to Corporate Headquarters, Attention: Investor Relations or call 203-352-8600.

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