



**COOPER**



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FINANCIAL**

175 Years *of*  
Innovation, Service & Expertise

Cooper Industries Ltd. 2007 Annual Report



## *the Milestones*

### **1833**

Brothers Charles and Elias Cooper open the C&E Cooper Company as a foundry in Mt. Vernon, Ohio. Initial products included plows, hog troughs, kettles and stoves.

### **1840s–1875**

Cooper focuses on manufacturing steam engines and leverages growing rail transportation to broaden its customer reach. This period culminates with the development of the Cooper Traction Engine, an innovation that helped power the move from an agrarian to an industrial society.

### **1880s–1929**

As steam power declines, Cooper focuses on gas engine technology and is the national leader in pipeline compression engines, products that enabled the development of the growing oil and gas industry. This period is highlighted by the historic merger with Bessemer Gas Engine Company.

### **1930–1940s**

Cooper emerges from the Great Depression to play an integral role in the U.S. World War II effort, supplying engine components that powered almost all of the ships in the Navy's minesweeper fleet, as well as the famous Liberty Ships which carried 75% of the cargo used by Allied armed forces.

### **1950–1980s**

Cooper begins an effort to diversify the product portfolio and deliver significant growth, expanding into electrical products, electrical power equipment, automotive products, tools and hardware. Cornerstone acquisitions during this period were Crouse-Hinds (1981) and McGraw-Edison (1985).

### **1990s–2000**

The Company undergoes a period of portfolio rationalization, reducing exposure to more cyclical industries such as automotive and petroleum. Ultimately, Cooper emerges focused on the two business segments in the portfolio today – Electrical Products and Tools.

### **2001–Present**

Cooper embarks on an era of operational excellence, launching a core set of strategic initiatives, improving management practices, strengthening the balance sheet and focusing the product portfolio on key technology platforms to position the Company for growth in the years ahead.

## *the Culture & Values*

- Integrity
- People & Leadership
- Accountability
- Speed & Adaptability
- Execution

## *the Principles*

- Passion for the Customer
- Innovation as Our Lifeblood
- Leveraging Technologies
- Excel at Globalization
- Continuous Improvement Mindset in Everything We Do

## *the Business Initiatives*

- Customer Loyalty
- Innovation
- Globalization
- Talent Development
- Operational Excellence

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Dear Shareholders,

It is with great pride and a sense of accomplishment that we end 2007 with record results and enter 2008 celebrating Cooper's 175-year anniversary. Our results over the past year once again demonstrated the strength of our brands and portfolio, the breadth of our business, the effectiveness of our operating model and the talent and dedication of our 31,500 employees around the world.

Together, we:

- Increased revenues by 14% to a record \$5.9 billion
- Increased revenues outside the U.S. by 22% to reach \$2 billion, or 34% of total revenues
- Expanded margins on Electrical Products (87% of total sales) to 16.6% and increased Tools margins to 11.8%
- Increased recurring income by 20% to a record \$583 million
- Increased recurring earnings per share by 22% to a record \$3.14 per share
- Generated free cash flow from operations of \$682 million – our seventh consecutive year that free cash flow has exceeded recurring income
- Achieved 14.3% return on invested capital versus 13.5% in the prior year and finished with net debt-to-total-capital of 24.8%
- Completed 13 acquisitions for \$336.1 million
- Repurchased 6.9 million of our shares for \$343.9 million and increased our dividend payments by 14% in 2007 and another 19% in February of 2008

These achievements rewarded our shareholders with a total return on Cooper's stock of 20% in Washington, DC 20549. This brings our three-year and five-year compound annual total returns to 18% and 27% respectively. Cooper was also added to the Russell Indices and completed a 2-for-1 stock split.

We believe two important cornerstones of delivering durable financial results are ethical and sustainable business practices. Cooper recently performed a corporate-wide survey which included the area of ethics and business conduct. We are proud of the fact that our employees rated Cooper's performance in this area overwhelmingly favorable. Additionally, we continue to invest in both our facilities and new products in order to meet increasingly higher standards in energy efficiency and environmentally sustainable practices.

#### Accelerated Growth

Last year was another strong year of core growth for Cooper Industries, driven by solid execution of our strategic initiatives. We have made significant investments in the past several years to improve our service rates and ability to satisfy our customers, deliver innovative new products and expand our international operations. As a result, we delivered our best core growth rate in over 10 years, and we will continue to invest and capitalize on the momentum that we have generated throughout the Company.

We also continued to build upon the strength of our core products by adding more technology and end-user specified solutions into the portfolio. Our focus on customer solutions has developed into key growth platforms that expand our capabilities to penetrate new markets. Examples of these platforms, which are

#### the Leadership Legacy



1833-1895  
Charles Cooper



1895-1912  
Frank L. Falrchild



1912-1919  
Charles Gray Cooper



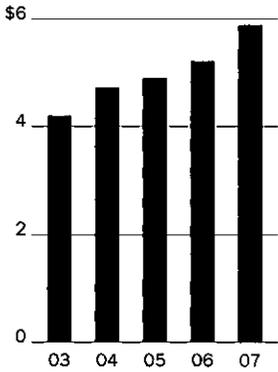
1919-1920  
Desault B. Klrk



1920-1940  
1941-1943  
Beatty B. Williams

**Revenues**

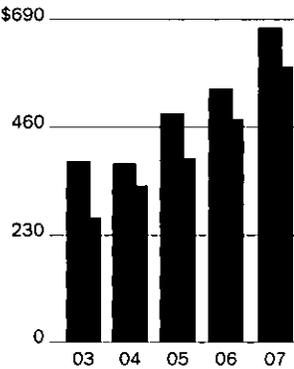
(in billions)



**Free Cash Flow and Continuing Income<sup>(1)</sup>**

(in millions)

■ FCF ■ Income



<sup>(1)</sup> From continuing operations before restructuring and unusual items

built by both internal development and acquisition, include areas such as utility automation, lighting controls, LED, specialty connectors and mass notification. These platforms represent faster growth and less cyclical, more international and higher-margin opportunities.

**Operational Excellence**

Our ongoing focus on improving operating performance delivered another strong year for strategic sourcing, productivity improvements and implementation of lean practices. In addition, our Enterprise Business System (EBS), which is the backbone of our infrastructure, has now been rolled out over 85% of the Company. While we made solid improvements in service, margins and working capital efficiency, there are significant opportunities ahead.

In 2007, we also continued to recruit, develop and retain top talent to meet the demands of a growing, highly technical, global organization. We updated many of our internal human resource practices and infrastructure, accelerated hiring into entry-level training programs and expanded a fast-track MBA leadership development program. Talent recognition and development is a strategic initiative for Cooper, and developing the best and brightest leaders within our organization is essential to our long-term success.

**Proud History, Bright Future**

Our history began in 1833 as a foundry started by Charles and Elias Cooper in Mt. Vernon, Ohio. As the third-oldest non-financial company in the S&P 500, Cooper's history has spanned 37 U.S. Presidents, numerous global events such as the Great Depression and two World Wars, and transformational technology advances such as the automobile and personal computer. Since the beginning, our success has been attributable to a focus on innovation, modernizing our business practices while maintaining the highest ethical standards and meeting our customers' needs. Our history is punctuated by many great events that illustrate these principles:

- Early adoption of steam power, refocusing the product portfolio in the 1840s to prioritize the manufacturing of steam engines which Charles Cooper felt would be a driving force in the growing U.S. industrial sector.
- Merging with the Bessemer Gas Engine Company in 1929, joining two premier organizations that together became one of the largest manufacturers of gas engines and compressors in the world.



1940-1941  
Charles B. Jahnke



1943-1955  
Gordon Lefebvre



1955-1957  
Lawrence Williams



1957-1975  
Eugene L. Miller



1975-1996  
Robert Cizik



1996-2005  
H. John Riley, Jr.

- The introduction of numerous products over the years that enabled society to push into new frontiers, including: the Cooper Traction Engine in 1875 that was the first farm tractor in the United States and aided the transition from an agrarian to an industrial society; the adjustable Crescent® wrench developed in 1907 was the only tool onboard the *Spirit of St. Louis* as Charles Lindberg made his historic solo voyage over the Atlantic; and the Bussmann fuses that have been onboard every manned NASA space mission, as well as the Mars Rover.
- A period of immense growth and diversification starting in the mid-1960s that saw Cooper expand into electrical products, electrical power equipment, automotive products, tools and hardware and then ultimately focus the portfolio on the two business segments we have today: Electrical Products and Tools. Highlights from this period include the acquisition of businesses such as Crouse-Hinds in 1981 and McGraw-Edison in 1985 (which descended from the company Thomas Edison founded and the first electric power distribution system he developed in the late 19th century).

As we celebrate the history and accomplishments of the Cooper team over the past 175 years, we come to better understand our role in securing this proud Company's bright future. Cooper's employees, product portfolio, business model and ability to execute its initiatives combine to provide us a great sense of optimism for the years ahead.

We have entered new and exciting markets through the development of key growth platforms designed to take advantage of numerous worldwide trends, which include the ongoing global infrastructure build-out, the need for utilities to provide better reliability and productivity through energy demand management, the increasing need for electrical products to be more energy efficient and the need to ensure safety of people at work and in their daily lives. By doing so, we have positioned Cooper to deliver a balance of growth, higher margins and free cash flow.

In conclusion, I would like to thank our customers, suppliers, directors and 31,500 employees who contributed to our success in 2007. I would also like to acknowledge and thank all of our past employees who served Cooper Industries with such distinction. Our future depends on continued innovation, maintaining advanced business practices and satisfying our customers in an ethical and uncompromising manner. We are committed to leading Cooper down this path into the next 175 years.

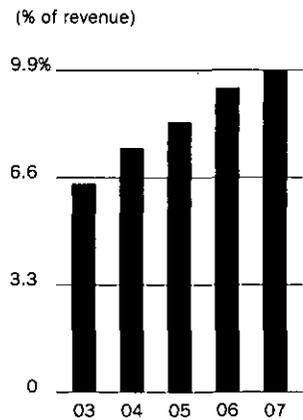


Kirk S. Hachigian  
Chairman, President & CEO

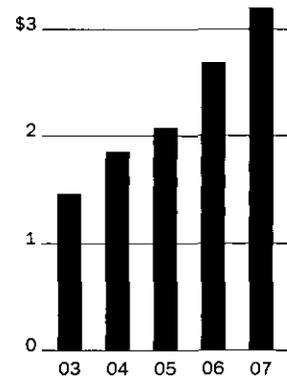


2005–Present  
Kirk S. Hachigian

**Return On Sales<sup>(1)</sup>**

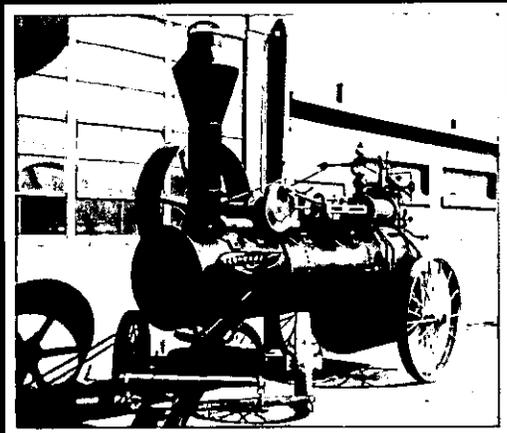


**Diluted Earnings Per Share<sup>(1)</sup>**



<sup>(1)</sup> From continuing operations before restructuring and unusual items

## *the Portfolio*



*Portable steam engine manufactured in 1870*

Cooper's results are driven by its world-class portfolio of businesses, which is organized into two segments: Electrical Products and Tools. Within these two segments are industry-leading businesses that maintain an intense focus on innovation, leading business

practices and the customer across a diverse set of end markets. Cooper has unparalleled product breadth and well-established brands, many of which are sold together through a common sales and marketing model – Cooper Connection. The strength of the portfolio, which enables strong market share in attractive global markets, provides a firm foundation to build upon for future success.

## *the History*

### **COOPER** B-Line

Initially a part of the Binkley Company, it became a subsidiary of the Sigma-Aldrich Corporation in 1971. Cooper purchased B-Line in 2000 to broaden the portfolio of electrical products and gain exposure into communications/data markets.

### **COOPER** Bussmann

Founded in 1914 by the Bussmann brothers, it was acquired by Max McGraw in 1929 (later McGraw-Edison), and established as a Cooper division focused on overcurrent and surge protection products following the 1985 acquisition of McGraw-Edison.

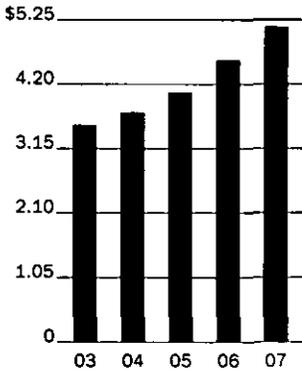
### **COOPER** Crouse-Hinds

Founded in 1897 by Huntington B. Crouse and Jesse L. Hinds and acquired by Cooper Industries in 1981, Crouse-Hinds revolutionized the electric industry with the 1906 introduction of the conduit.

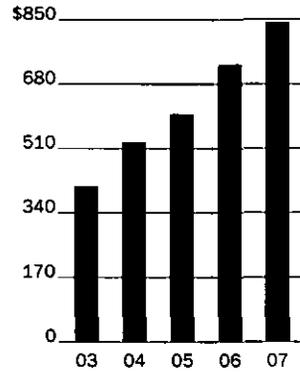
### **COOPER** Lighting

The Halo Lighting Company, founded in 1956, was acquired by McGraw-Edison in 1967, which was then acquired by Cooper in 1985. Cooper Lighting was formed in 1987 by joining Halo with Metalux, Lumark, McGraw-Edison, Sure-Lites, Fail-Safe and MWS.

**Electrical Segment Revenues**  
(In billions)



**Electrical Segment Operating Earnings<sup>(1)</sup>**  
(in millions)

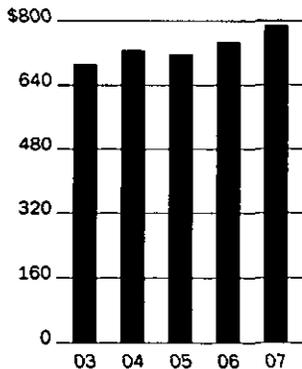


<sup>(1)</sup> Before restructuring charges

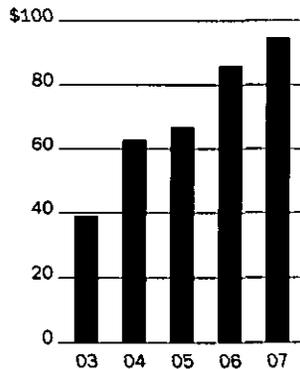
## Electrical Products

Cooper's Electrical Products segment manufactures a full suite of electrical and circuit protection products, including lighting fixtures, harsh- and hazardous-duty electrical equipment, fuses, emergency lighting, fire detection systems, specialty connectors, mass notification systems, fittings, support systems, enclosures, wiring devices and other products for use in industrial, commercial and residential applications around the world. The segment also provides distribution switchgear and transformers, energy automation solutions and other related power system components for use by utilities and in industrial and commercial applications.

**Tools Segment Revenues**  
(in millions)



**Tools Segment Operating Earnings<sup>(1)</sup>**  
(in millions)



<sup>(1)</sup> Before restructuring charges

## Tools

Cooper's Tools segment manufactures a collection of world-class hand tools and soldering products for industrial, construction and consumer markets. In addition, this segment manufactures a complete range of industrial power tools and accessories for general industry, aerospace and automotive manufacturers.

### **COOPER** Safety

Cooper acquired the Menvier-Swain Group in 1997 and formed this division, which is focused primarily on the non-residential building safety market. It was rebranded Cooper Safety in 2007.

### **COOPER** Power Systems

Traces its origins back to McGraw Electric (founded 1900) and Thomas A. Edison Electric Inc. (based on the first electric power distribution system he developed), which merged together in 1957 and were subsequently purchased by Cooper in 1985.

### **COOPER** Tools

Formed through a series of acquisitions beginning in the 1960s, several of the components also have a rich history: Wiss (1848); Plumb (1856); Nicholson-File (1864); and Lufkin (1869). 2007 was the 100th anniversary of the Crescent® brand.

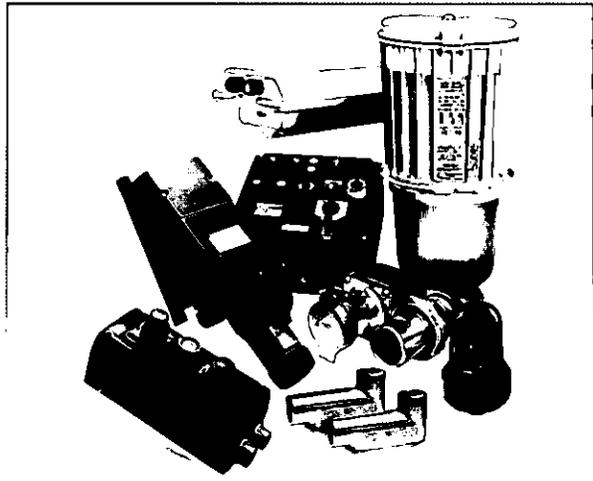
### **COOPER** Wiring Devices

Formed by Cooper in 2000, it was created through the merger of the Hart & Hegeman Co. (started by Gerald Hart, who manufactured the first rotary snap switch for electric lamps in 1890), Arrow Electric and the Eagle Electric Company.

1



3



2



4



## *the Divisions*

### **COOPER B-Line**

1

Leading provider of high-quality, cost-effective and labor-saving support systems (e.g., cable tray, bolted framing products and spring steel fasteners) and electrical enclosures for the mechanical, electrical and communications/data markets.

### **COOPER Bussmann**

2

Manufacturer of both North American- and European-styled fuses, circuit breakers, fusegear, power distribution products, surge protectors and inductors for the electrical, electronics and heavy-duty transportation industries.

### **COOPER Crouse-Hinds**

3

Diversified manufacturer of electrical products that enhance safety and productivity in demanding industrial, military and commercial environments worldwide. Product solutions include fittings, motor control, lighting, plugs and receptacles as well as engineered connectivity through the Cooper Interconnect brand.

### **COOPER Lighting**

4

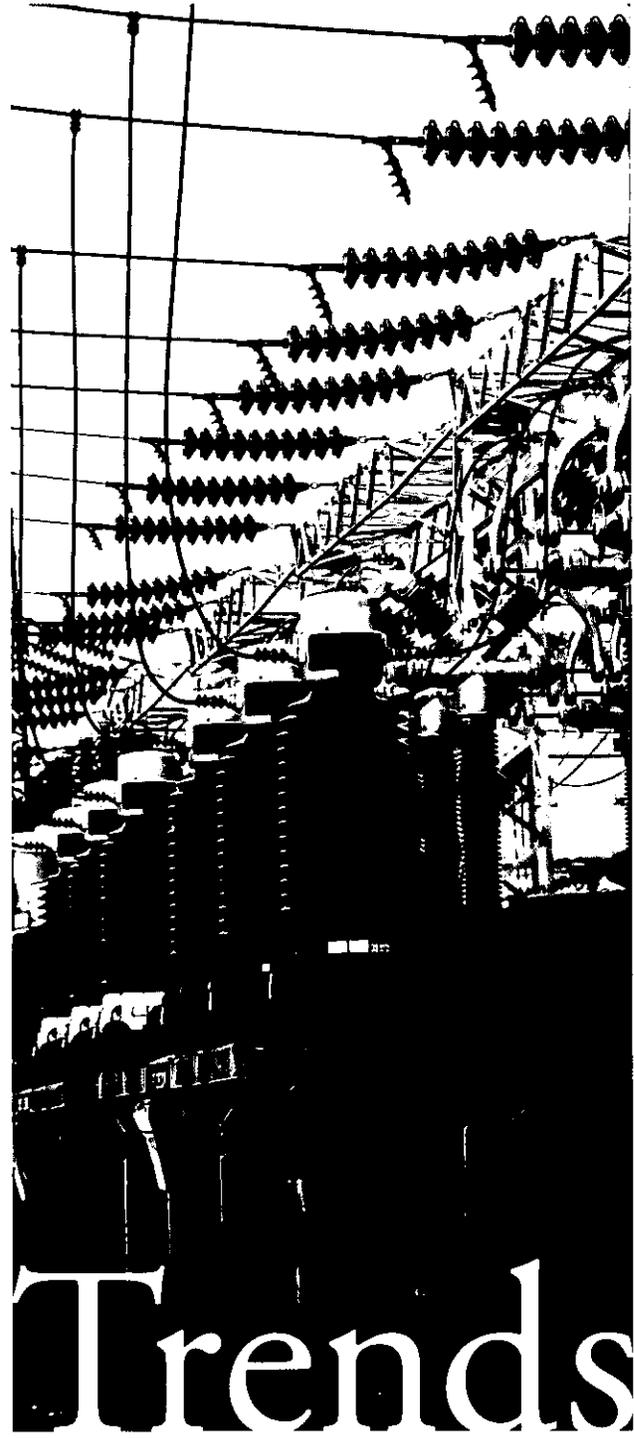
Innovative, high-quality lighting solutions and energy efficient lighting technologies for commercial, industrial, institutional, residential and retail customers worldwide.





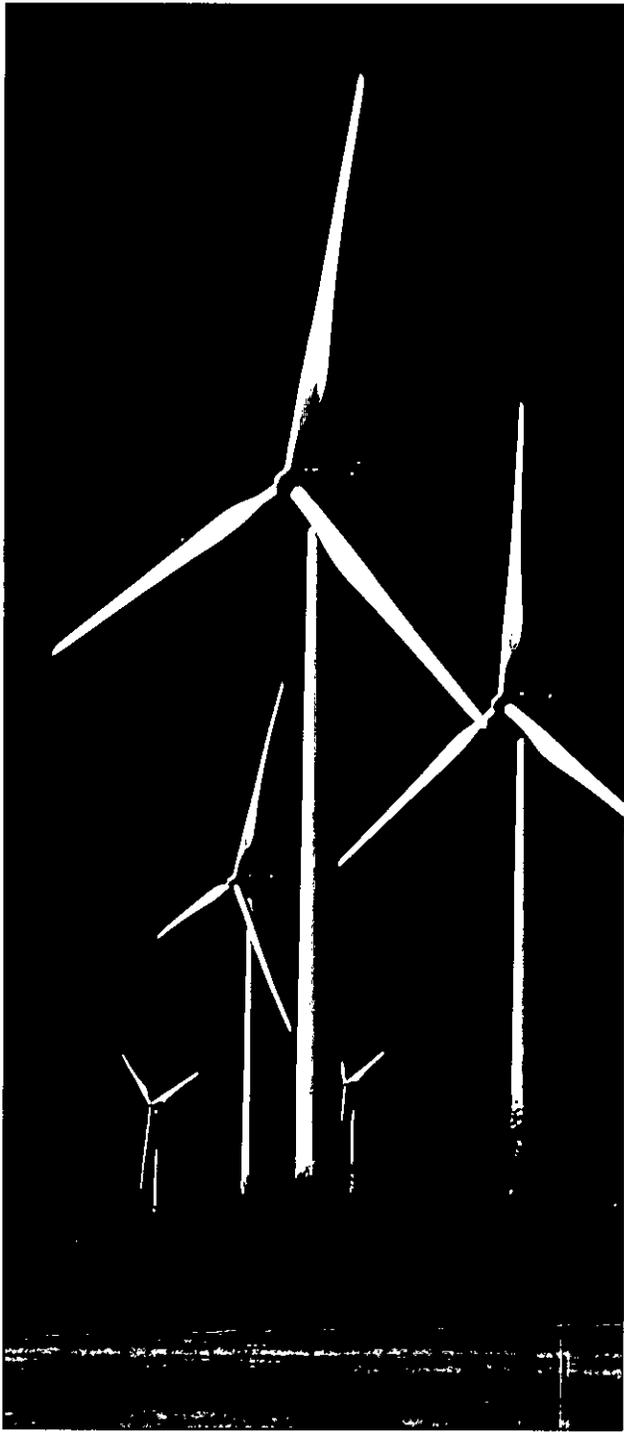
## *Global Infrastructure*

Cooper products such as lighting fixtures, explosion-proof electrical products, and power transmission and distribution products play an instrumental role in supporting the ongoing global infrastructure build-out around the world, particularly in developing markets where the Company's growth in 2007 exceeded 30%.



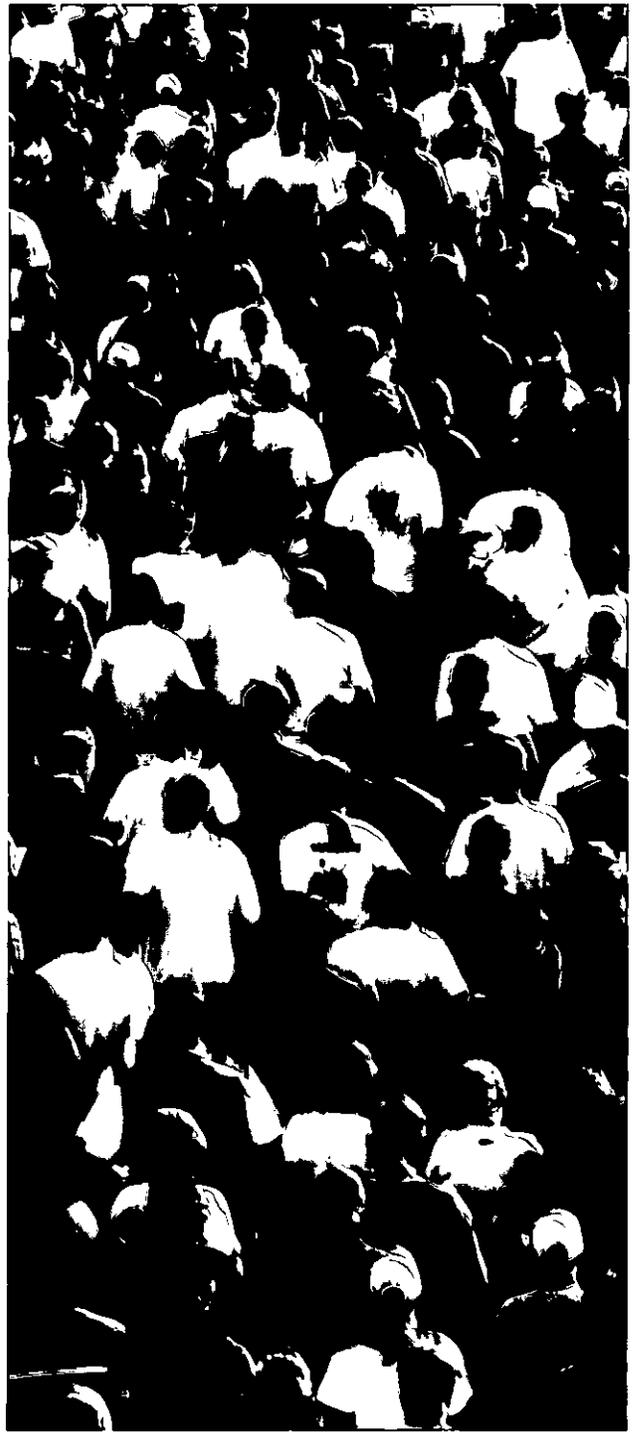
## *Energy Demands*

With the broadest suite of power reliability and productivity products in North America, Cooper is uniquely positioned to help utilities solve their critical issues of meeting increasing demands for power in a reliable and cost-effective manner, while also managing the aging electric grid infrastructure.



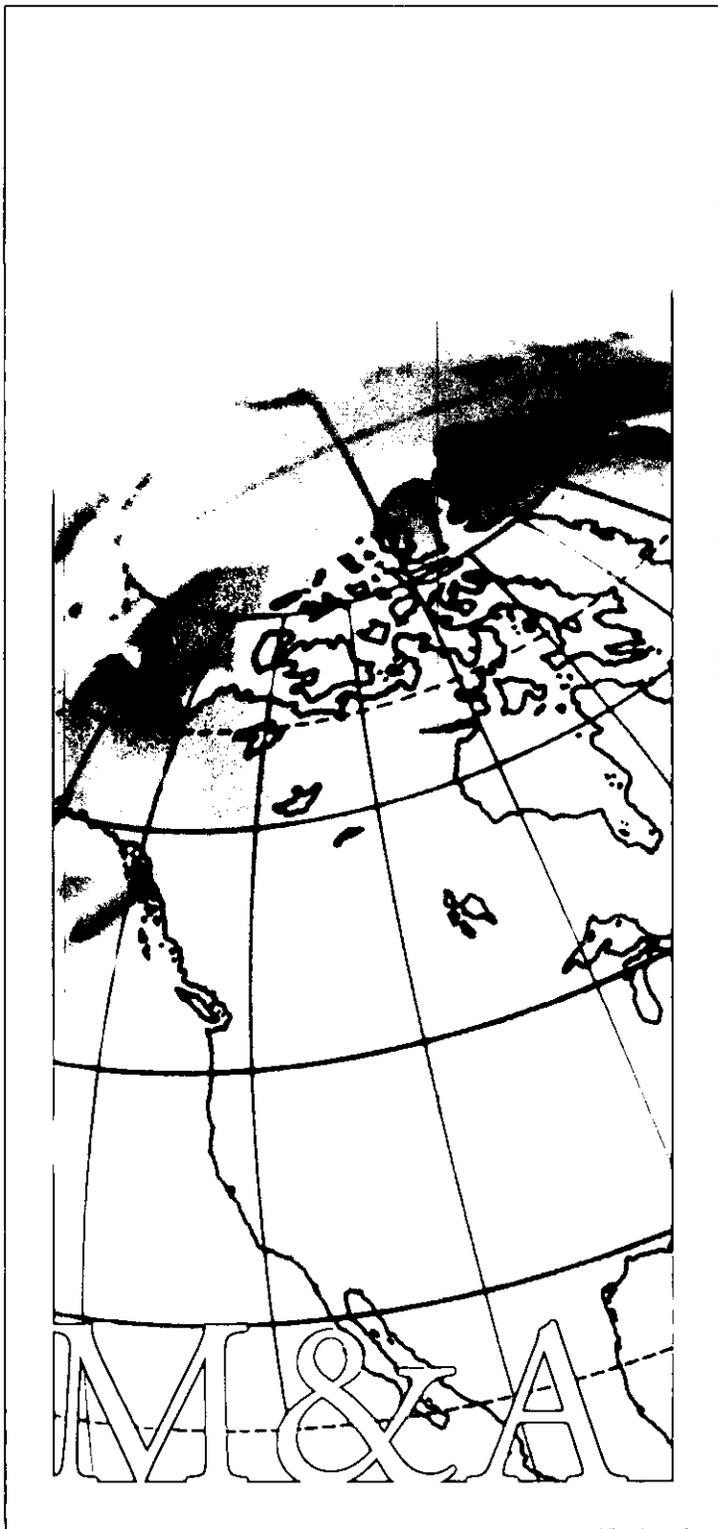
## *Energy Efficiency*

Cooper has steadily expanded its portfolio of Electrical Products focused on delivering more energy efficiency – from products that enable utilities to better manage the demands on the utility grid to lighting fixtures leveraging LED technology that offers almost 80% increased efficiency versus incandescent light fixtures.



## *Safety & Notification*

Cooper has a full suite of products that ensure the safety of people at work and in their daily lives, ranging from market-leading Cooper Bussmann fuses and Cooper Crouse-Hinds explosion-proof electrical products to a comprehensive indoor and outdoor mass notification solution that protects, alerts and informs people in virtually any environment.



## Acquisition Summary

Cooper maintains a disciplined three-tiered acquisition strategy – building out strategic platforms that strengthen the core businesses with complementary or adjacent products, adding more end-user specification and technology solutions to transition the product portfolio towards more value-added solutions for our customers and enhancing the global footprint.

Utilizing that strategy, Cooper closed 13 transactions in 2007:

Clarity Lighting | Designer and manufacturer of LED architectural lighting and control solutions, based in the U.K.

Cybectec, Inc. | Hardware and software products that enable utilities to integrate substation controls into a cohesive and secure automation system, based in Canada

GS Metals | Manufacturer of customized metal safety grating systems, bolted framing, and ladder and wire basket cable tray

Hyundai Explosion-Proof Electric Company | Manufacturer of explosion-proof electrical equipment, specializing in glass-reinforced plastic, based in South Korea

io Lighting | Award-winning designer and manufacturer of energy-efficient LED lighting fixtures for architectural lighting applications

MadahCom, Inc. | Manufacturer of secure wireless emergency control and mass notification systems with installations in prominent locations worldwide

Nature Science and Technology Company | Medium voltage International Electrotechnical Commission (IEC) standard indoor switchgear manufacturer, based in China

OMNEX Control Systems, ULC | Designs and manufactures radio remote control products for the construction and heavy-equipment markets and industrial wireless networking solutions, based in Canada

Polaron plc | Intelligent lighting control solutions for use in commercial construction settings, based in the U.K.

Powerline Communications, Inc. | Manufacturer of networked digital lighting controls relay panels with over 20,000 installations globally

Roam Secure | Provider of text-based alerting and mass notification systems with current installations in many prominent locales throughout the U.S.

Sure Power Industries, Inc. | Provides a wide variety of products designed to aid in the management of DC electrical systems for the heavy-duty transportation markets

WPI Interconnect Products | Customized connector and cable assembly solutions for military, industrial and commercial applications

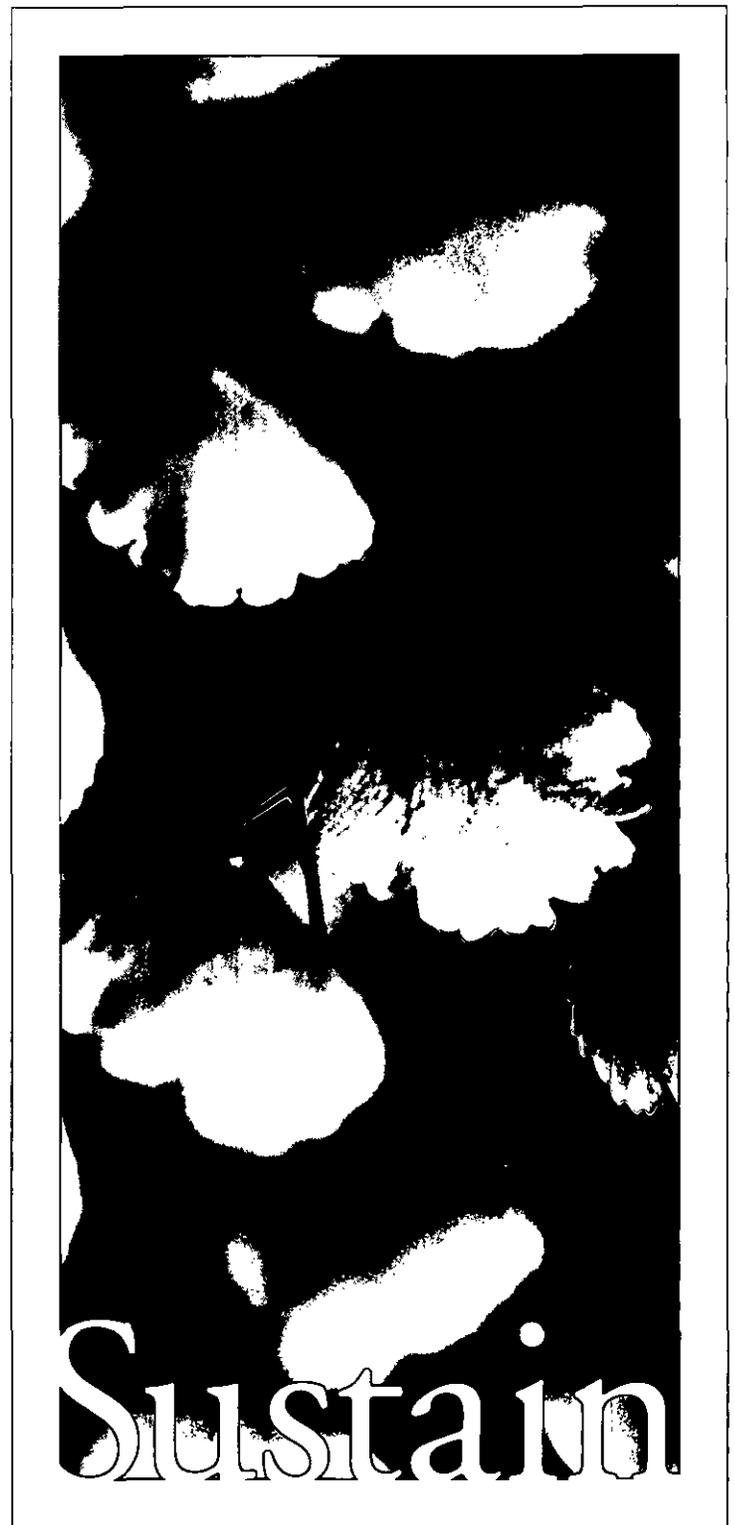
## Report on Sustainability

Cooper's record of longevity is in itself a testament to sustainability – at 175 years, the Company is the third-oldest non-financial institution in the S&P 500. However, just as the definition of sustainability has evolved over the years, so have Cooper's actions. As a result, *CRO Magazine* named Cooper to its annual "100 Best Corporate Citizens" list for 2008.

Cooper inherently believes that it is the Company's responsibility to conduct business in a responsible manner that duly respects the rights and interests of all of our stakeholders – which includes our shareholders, employees, customers, suppliers and the communities in which we operate. Furthermore, the Company strives to deliver leading performance in all three critical areas of sustainability – financial, environmental and social.

- Our solid financial foundation provides the framework for continued growth, job creation and economic contribution to the communities where we do business.
- As environmental stewards, Cooper strives to diligently operate our factories and facilities to protect and preserve natural resources. Additionally, many of the products we manufacture are designed to offer enhanced safety, environmental protection and energy efficiency.
- Our employees receive safety training, and we provide clean, safe working conditions in facilities where all people are treated equally.
- Through the Cooper Foundation, we contribute to the communities where Cooper operates.
- Finally, we encourage our employees through various programs to give back to their communities and to encourage a safe and environmentally sound workplace.

Ethical and sustainable business practices are important cornerstones of how Cooper conducts business. We have previously reported on our efforts regarding sustainability on our website, and this year we will publish a comprehensive report that outlines the actions we are taking to meet today's increasingly higher standards around sustainable business practices.



# the NYSE



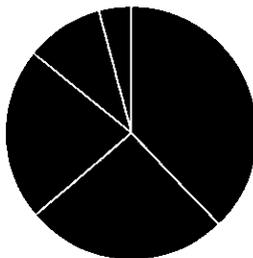
*Cooper Industries' Executive Team at the New York Stock Exchange*

On April 25, 2007, Cooper Industries rang The Closing Bell™ at the New York Stock Exchange in honor of Cooper's rich heritage of product design and technology innovation, and also to celebrate the

100th anniversary of the introduction of an industrial icon, the Crescent® brand. On that day, The Dow Jones Industrial Index crossed 13,000 for the first time and Cooper stock closed at \$50.00.

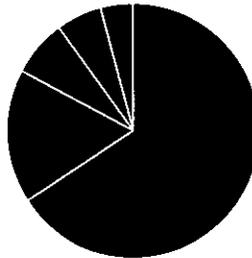
## the Markets

**Sales by End-Market**  
(% of revenue)



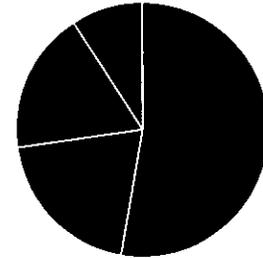
- 38% Industrial
- 26% Commercial
- 22% Utility
- 10% Residential
- 4% Other

**Sales by Region**  
(% of revenue)



- 66% U.S.
- 17% Europe, Middle East and Africa
- 7% Latin America
- 6% Asia Pacific
- 4% Canada

**Sales by Channel**  
(% of revenue)



- 53% Distribution
- 20% Utility
- 18% OEM/Direct
- 9% Retail

## Financial Review

**Cooper Stock Performance** | The following graph compares the total shareholder return on Cooper's Class A common shares for the five-year period December 31, 2002 through December 31, 2007 to the total returns for the same period of the Standard & Poor's 500 Stock Index and a Cooper Peer Group Index. The cumulative total return is based upon an initial investment of \$100 on December 31, 2002 with dividends reinvested.

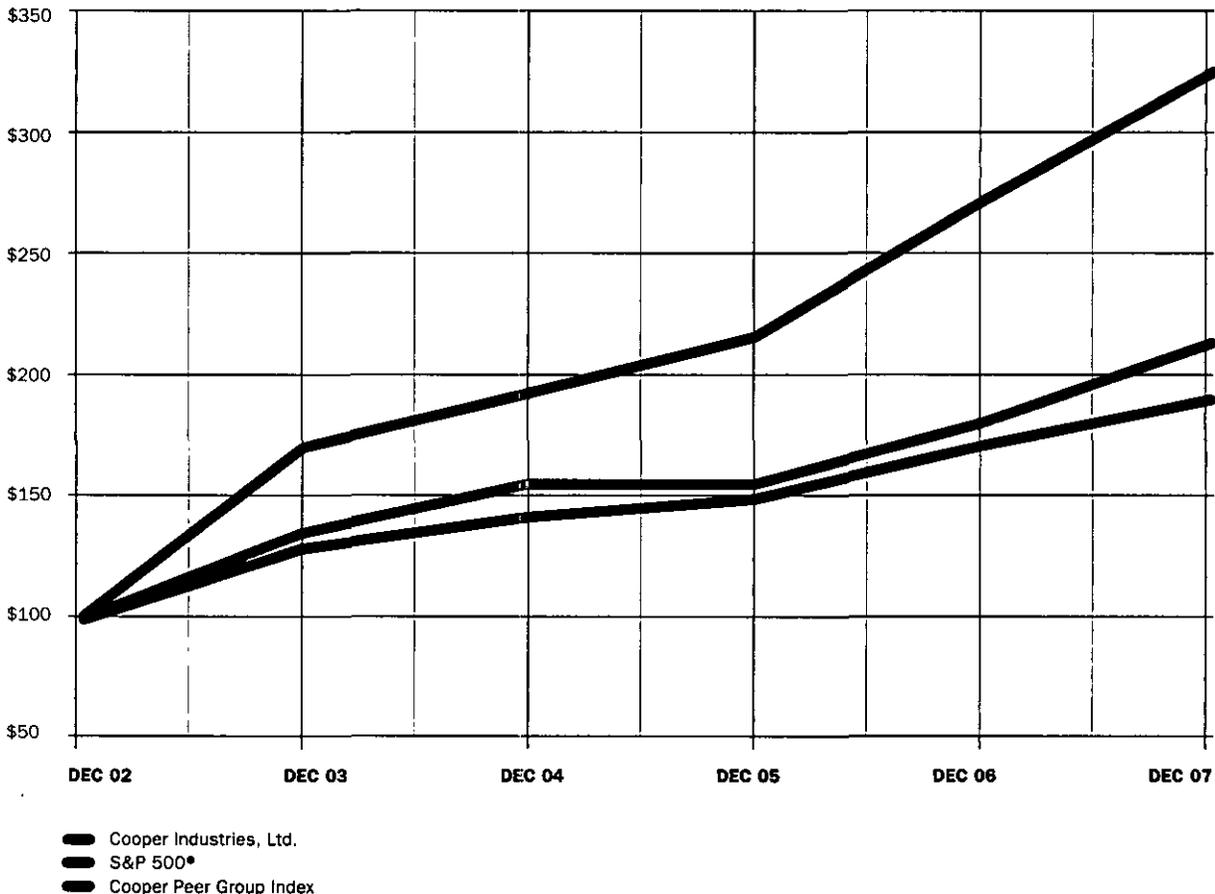
We currently operate in two primary business areas: Electrical Products and Tools. The 15 companies in the Cooper Peer Group Index were selected based on their presence in similar markets affected by similar economic and market trends to Cooper, their recognition by the investment community as Cooper peers and the comparability of their market capitalization to Cooper's market capitalization. The members of the Cooper Peer Group Index are: Acuity Brands, Inc.; Danaher Corporation; Dover Corp.; Eaton Corp.; Emerson Electric Co.; Hubbell Incorporated (Class B); Illinois Tool Works;

Ingersoll-Rand Co. Ltd.; Newell Rubbermaid Inc.; Parker-Hannifin Corp.; Pentair Inc.; Snap-On Inc.; SPX Corp.; The Stanley Works; and Thomas & Betts Corporation. The Cooper Peer Group Index has been weighted in accordance with each corporation's market capitalization (closing stock price multiplied by the number of shares outstanding) as of the beginning of each of the five years covered by the performance graph. The weighted return for each year is the sum of the products obtained by multiplying (a) the percentage that each corporation's market capitalization represents of the total market capitalization for all corporations in the Index for such year by (b) the total shareholder return for that corporation for such year.

|                         | DEC 02 | DEC 03 | DEC 04 | DEC 05 | DEC 06 | DEC 07 |
|-------------------------|--------|--------|--------|--------|--------|--------|
| Cooper Industries, Ltd. | \$ 100 | \$ 164 | \$ 197 | \$ 216 | \$ 272 | \$ 324 |
| S&P 500*                | \$ 100 | \$ 129 | \$ 143 | \$ 150 | \$ 173 | \$ 183 |
| Cooper Peer Group Index | \$ 100 | \$ 131 | \$ 154 | \$ 154 | \$ 179 | \$ 218 |

### Cumulative Total Return

Based upon an initial investment of \$100 on December 31, 2002 with dividends reinvested.

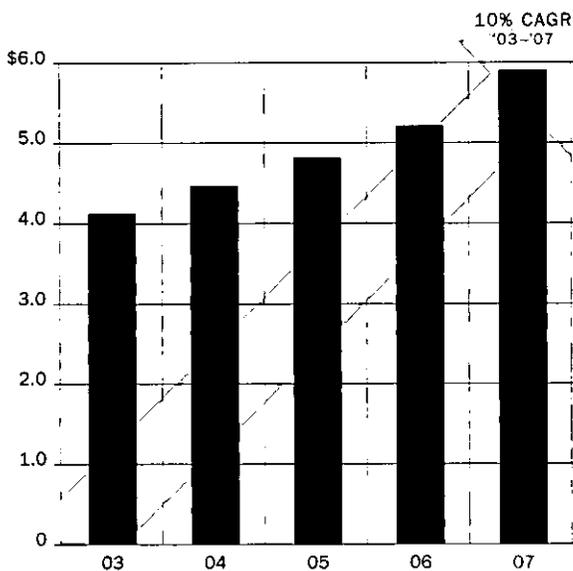


## Financial Highlights (\$ in millions, except per-share data)

|  | 2007       | 2006       | 2005       | 2004       | 2003       |
|--|------------|------------|------------|------------|------------|
| <b>Revenues</b>  | \$ 5,903.1 | \$ 5,184.6 | \$ 4,730.4 | \$ 4,462.9 | \$ 4,061.4 |
| Continuing income before restructuring and unusual items           | 582.8      | 484.3      | 391.1      | 339.8      | 266.0      |
| Net income   | 692.3      | 464.0      | 163.9      | 339.8      | 148.3      |
| <b>Diluted Income Per Common Share</b>                             |            |            |            |            |            |
| Continuing income before restructuring and unusual items           | \$ 3.14    | \$ 2.58    | \$ 2.06    | \$ 1.79    | \$ 1.46    |
| Net income   | 3.73       | 2.47       | 0.87       | 1.79       | 0.79       |
| Shares used in computation of earnings per share (in millions)     | 185.5      | 187.6      | 190.0      | 189.6      | 187.6      |
| Cash dividends declared per common share                           | \$ 0.84    | \$ 0.74    | \$ 0.74    | \$ 0.70    | \$ 0.70    |
| Number of employees  | 31,500     | 31,000     | 29,000     | 26,900     | 27,200     |
| Number of record shareholders                                      | 20,800     | 22,900     | 23,100     | 24,500     | 26,300     |
| <b>Operating Revenues by Business Segment</b>                      |            |            |            |            |            |
| Electrical Products  | \$ 5,108.4 | \$ 4,426.0 | \$ 3,997.5 | \$ 3,722.2 | \$ 3,358.4 |
| Tools  | 794.7      | 758.6      | 732.9      | 740.7      | 703.0      |
| <b>Operating Earnings by Business Segment Before Restructuring</b> |            |            |            |            |            |
| Electrical Products  | \$ 848.2   | \$ 703.2   | \$ 585.0   | \$ 511.2   | \$ 435.1   |
| Tools  | 94.0       | 85.6       | 66.7       | 62.7       | 39.0       |
| Total assets   | \$ 6,133.5 | \$ 5,374.8 | \$ 5,215.1 | \$ 5,407.8 | \$ 4,965.3 |
| Total indebtedness   | 1,266.1    | 1,008.5    | 1,021.9    | 1,461.6    | 1,343.3    |
| Shareholders' equity   | 2,841.9    | 2,475.3    | 2,205.2    | 2,286.5    | 2,118.2    |
| Return on revenues before restructuring and unusual items          | 9.9%       | 9.3%       | 8.3%       | 7.6%       | 6.5%       |
| Return on average shareholders' equity                             | 26.0%      | 19.8%      | 7.3%       | 15.4%      | 7.2%       |
| Return on invested capital before restructuring and unusual items  | 14.3%      | 13.5%      | 10.8%      | 9.7%       | 8.2%       |
| Total debt-to-capitalization ratio                                 | 30.8%      | 28.9%      | 31.7%      | 39.0%      | 38.8%      |

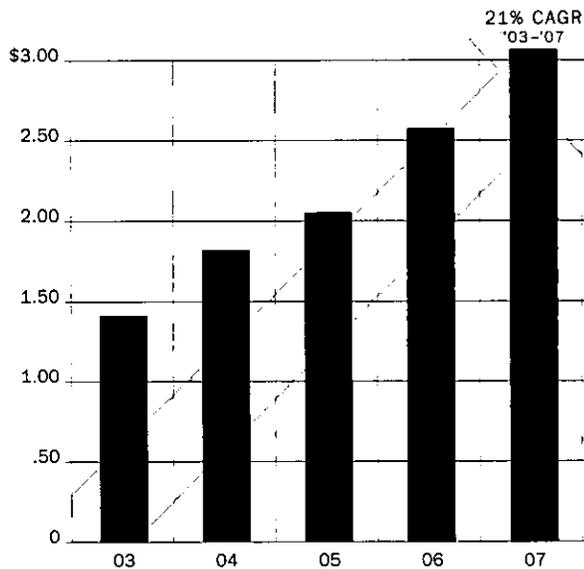
These Financial Highlights contain non-GAAP financial measures. See the reconciliation of these measures to the most directly comparable GAAP measures on page 16 of this report.

**Revenues** (in billions)



**Diluted Earnings Per Share<sup>(1)</sup>**

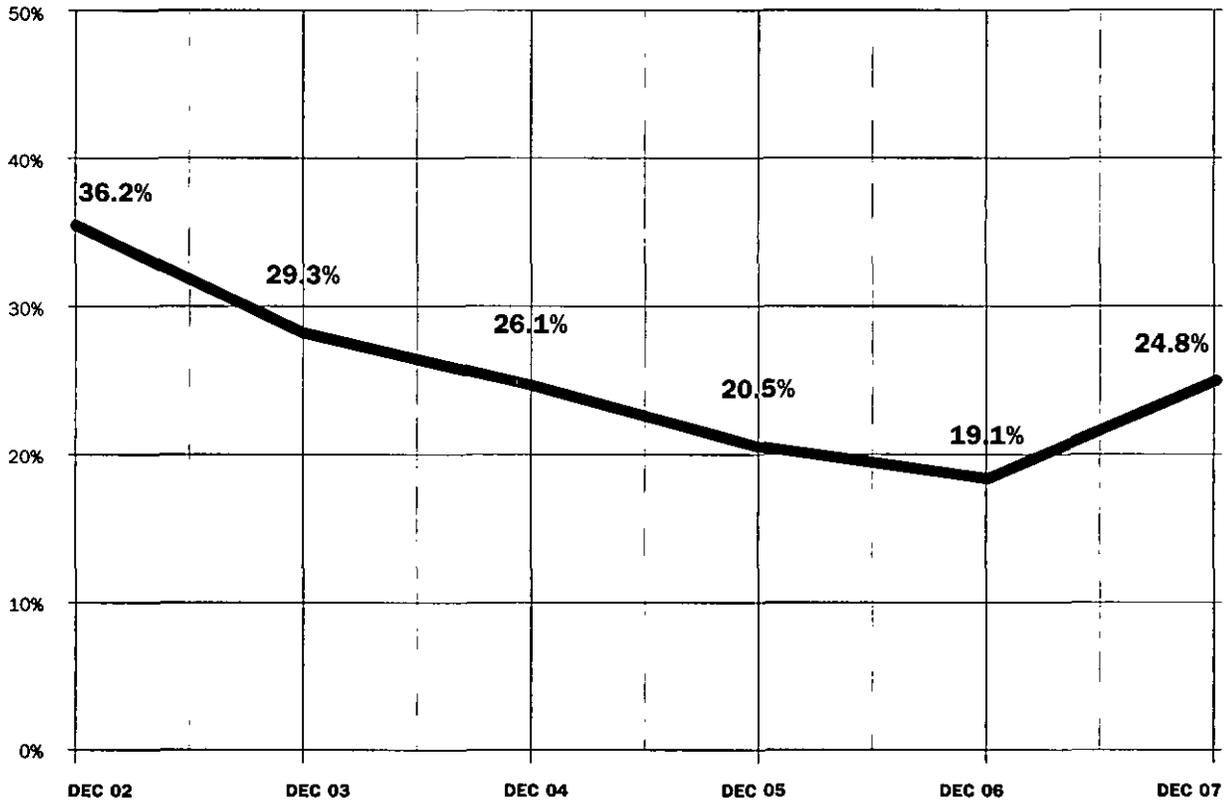
(1) From continuing operations before restructuring and unusual items



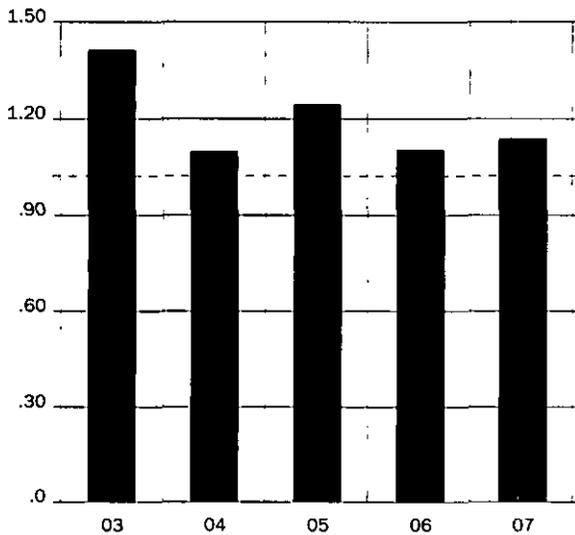
# Performance Highlights

## Net Debt-to-Total-Capital<sup>(1)</sup>

<sup>(1)</sup> Net debt = total debt less cash and investments

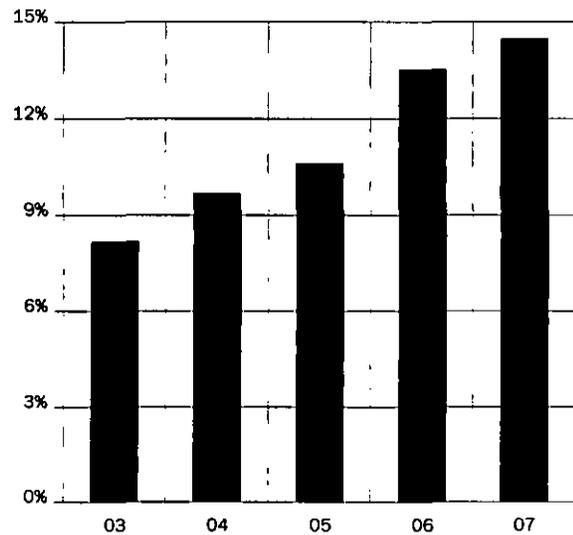


## Free Cash Flow Conversion



Seventh consecutive year Free Cash Flow greater than Recurring Income.

## Return on Invested Capital



Disciplined capital investment has increased returns.

These Performance Highlights contain non-GAAP financial measures. See the reconciliation of these measures to the most directly comparable GAAP measures on page 16 of this report.

## Reconciliation of Non-GAAP Financial Measures (\$ in millions, except per-share data)

|  | 2007       | 2006       | 2005       | 2004       | 2003       |
|--|------------|------------|------------|------------|------------|
| <b>Continuing Income</b>   |            |            |            |            |            |
| Income from continuing operations                                    | \$ 692.3   | \$ 484.3   | \$ 391.1   | \$ 339.8   | \$ 274.3   |
| Restructuring and unusual items                                      | (25.7)     | -          | -          | -          | 5.0        |
| Contribution to Cooper Industries Foundation                         | -          | -          | -          | -          | 9.6        |
| Tax benefits – statute expirations, settlements and other tax items  | (83.8)     | -          | -          | -          | -          |
| Interest income on tax refund  | -          | -          | -          | -          | (22.9)     |
| Continuing income before restructuring and unusual items             | \$ 582.8   | \$ 484.3   | \$ 391.1   | \$ 339.8   | \$ 266.0   |
| <b>Diluted Income Per Common Share</b>                               |            |            |            |            |            |
| Net income   | \$ 3.73    | \$ 2.47    | \$ 0.87    | \$ 1.79    | \$ 0.79    |
| Discontinued operations  | -          | 0.11       | 1.19       | -          | 0.67       |
| Restructuring and unusual items                                      | (0.59)     | -          | -          | -          | (0.04)     |
| Continuing income before restructuring and unusual items             | \$ 3.14    | \$ 2.58    | \$ 2.06    | \$ 1.79    | \$ 1.42    |
| <b>Operating Earnings by Business Segment</b>                        |            |            |            |            |            |
| <b>Electrical Products:</b>  |            |            |            |            |            |
| Operating earnings   | \$ 848.2   | \$ 703.2   | \$ 585.0   | \$ 511.2   | \$ 418.7   |
| Restructuring  | -          | -          | -          | -          | 16.4       |
| Operating earnings before restructuring                              | \$ 848.2   | \$ 703.2   | \$ 585.0   | \$ 511.2   | \$ 435.1   |
| <b>Tools:</b>  |            |            |            |            |            |
| Operating earnings   | \$ 94.0    | \$ 85.6    | \$ 66.7    | \$ 62.7    | \$ 39.4    |
| Restructuring  | -          | -          | -          | -          | (0.4)      |
| Operating earnings before restructuring                              | \$ 94.0    | \$ 85.6    | \$ 66.7    | \$ 62.7    | \$ 39.0    |
| <b>Debt-to-Total-Capitalization Ratio</b>                            |            |            |            |            |            |
| Short-term debt  | \$ 256.1   | \$ 5.0     | \$ 7.6     | \$ 97.6    | \$ 6.2     |
| Current maturities of long-term debt                                 | 100.1      | 300.7      | 11.4       | 665.4      | 0.4        |
| Long-term debt   | 909.9      | 702.8      | 1,002.9    | 698.6      | 1,336.7    |
| Total debt   | \$ 1,266.1 | \$ 1,008.5 | \$ 1,021.9 | \$ 1,461.6 | \$ 1,343.3 |
| Total shareholders' equity   | 2,841.9    | 2,475.3    | 2,205.2    | 2,286.5    | 2,118.2    |
| Total capitalization   | \$ 4,108.0 | \$ 3,483.8 | \$ 3,227.1 | \$ 3,748.1 | \$ 3,461.5 |
| Total debt-to-total-capitalization ratio                             | 30.8%      | 28.9%      | 31.7%      | 39.0%      | 38.8%      |
| Total debt   | \$ 1,266.1 | \$ 1,008.5 | \$ 1,021.9 | \$ 1,461.6 | \$ 1,343.3 |
| Cash and investments   | (326.5)    | (423.5)    | (452.8)    | (652.8)    | (463.7)    |
| Net debt   | \$ 939.6   | \$ 585.0   | \$ 569.1   | \$ 808.8   | \$ 879.6   |
| Total capitalization   | \$ 4,108.0 | \$ 3,483.8 | \$ 3,227.1 | \$ 3,748.1 | \$ 3,461.5 |
| Cash and investments   | (326.5)    | (423.5)    | (452.8)    | (652.8)    | (463.7)    |
| Total capitalization, net of cash and investments                    | \$ 3,781.5 | \$ 3,060.3 | \$ 2,774.3 | \$ 3,095.3 | \$ 2,997.8 |
| Net debt-to-total-capitalization ratio                               | 24.8%      | 19.1%      | 20.5%      | 26.1%      | 29.3%      |
| <b>Free Cash Flow</b>  |            |            |            |            |            |
| Net cash provided by operating activities                            | \$ 795.3   | \$ 601.4   | \$ 573.5   | \$ 473.6   | \$ 445.3   |
| Capital expenditures   | (115.5)    | (85.3)     | (96.7)     | (102.8)    | (79.9)     |
| Proceeds from sales of property, plant, equipment and other          | 1.8        | 18.9       | 13.6       | 11.8       | 18.1       |
| Free cash flow   | \$ 681.6   | \$ 535.0   | \$ 490.4   | \$ 382.6   | \$ 383.5   |
| <b>Return on Invested Capital</b>                                    |            |            |            |            |            |
| Operating earnings   | \$ 844.1   | \$ 694.1   | \$ 559.8   | \$ 496.6   | \$ 392.0   |
| Restructuring and unusual items                                      | 8.8        | 4.8        | -          | -          | 2.6        |
| Contribution to Cooper Industries Foundation                         | -          | -          | -          | -          | 12.0       |
| Operating earnings before restructuring and unusual items            | \$ 852.9   | \$ 698.9   | \$ 559.8   | \$ 496.6   | \$ 406.6   |
| Income tax expenses  | 232.8      | 176.1      | 117.5      | 102.8      | 81.3       |
| Operating earnings before restructuring and unusual items, after tax | \$ 620.1   | \$ 522.8   | \$ 442.3   | \$ 393.8   | \$ 325.3   |
| Average total capital including accumulated goodwill amortization    | \$ 4,331.0 | \$ 3,872.5 | \$ 4,109.4 | \$ 4,047.0 | \$ 3,972.8 |
| Return on invested capital   | 14.3%      | 13.5%      | 10.8%      | 9.7%       | 8.2%       |

## Electrical Highlights (\$ in millions)

|   | 2007       | 2006       | 2005       | 2004       | 2003       |
|---|------------|------------|------------|------------|------------|
| <b>Financial Statistics</b>                           |            |            |            |            |            |
| Revenues  | \$ 5,108.4 | \$ 4,426.0 | \$ 3,997.5 | \$ 3,722.2 | \$ 3,358.4 |
| Operating earnings                                    | \$ 848.2   | \$ 703.2   | \$ 585.0   | \$ 511.2   | \$ 418.7   |
| + Depreciation  | 97.4       | 90.4       | 88.7       | 93.9       | 90.3       |
| = EBITDA  | \$ 945.6   | \$ 793.6   | \$ 673.7   | \$ 605.1   | \$ 509.0   |
| Operating earnings before restructuring charges       | \$ 848.2   | \$ 703.2   | \$ 585.0   | \$ 511.2   | \$ 435.1   |
| + Depreciation  | 97.4       | 90.4       | 88.7       | 93.9       | 90.3       |
| = EBITDA before restructuring charges                 | \$ 945.6   | \$ 793.6   | \$ 673.7   | \$ 605.1   | \$ 525.4   |
| Capital expenditures                                  | \$ 78.1    | \$ 60.8    | \$ 69.9    | \$ 73.0    | \$ 54.7    |
| Total assets  | \$ 4,492.6 | \$ 3,960.8 | \$ 3,600.9 | \$ 3,591.8 | \$ 3,433.2 |
| Return on revenues                                    | 16.6%      | 15.9%      | 14.6%      | 13.7%      | 12.5%      |
| Return on revenues before restructuring charges       | 16.6%      | 15.9%      | 14.6%      | 13.7%      | 13.0%      |
| Return on average assets                              | 20.1%      | 18.6%      | 16.3%      | 14.6%      | 12.3%      |
| Return on average assets before restructuring charges | 20.1%      | 18.6%      | 16.3%      | 14.6%      | 12.7%      |
| EBITDA  |            |            |            |            |            |
| Return on revenues                                    | 18.5%      | 17.9%      | 16.9%      | 16.3%      | 15.2%      |
| Return on average assets                              | 22.4%      | 21.0%      | 18.7%      | 17.2%      | 14.9%      |
| EBITDA before restructuring charges                   |            |            |            |            |            |
| Return on revenues                                    | 18.5%      | 17.9%      | 16.9%      | 16.3%      | 15.6%      |
| Return on average assets                              | 22.4%      | 21.0%      | 18.7%      | 17.2%      | 15.4%      |
| <b>Geographic Statistics</b>                          |            |            |            |            |            |
| Revenue by destination                                |            |            |            |            |            |
| Domestic  | \$ 3,462.3 | \$ 3,113.5 | \$ 2,844.9 | \$ 2,669.7 | \$ 2,445.1 |
| International   | 1,646.1    | 1,312.5    | 1,152.6    | 1,052.5    | 913.3      |

These Electrical Highlights contain non-GAAP financial measures. See the reconciliation of these measures to the most directly comparable GAAP measures on page 16 of this report.

## Tools Highlights (\$ in millions)

|   | 2007     | 2006     | 2005     | 2004     | 2003     |
|---|----------|----------|----------|----------|----------|
| <b>Financial Statistics</b>                           |          |          |          |          |          |
| Revenues  | \$ 794.7 | \$ 758.6 | \$ 732.9 | \$ 740.7 | \$ 703.0 |
| Operating earnings                                    | \$ 94.0  | \$ 85.6  | \$ 66.7  | \$ 62.7  | \$ 39.4  |
| + Depreciation  | 20.2     | 20.0     | 20.1     | 21.7     | 26.9     |
| = EBITDA  | \$ 114.2 | \$ 105.6 | \$ 86.8  | \$ 84.4  | \$ 66.3  |
| Operating earnings before restructuring charges       | \$ 94.0  | \$ 85.6  | \$ 66.7  | \$ 62.7  | \$ 39.0  |
| + Depreciation  | 20.2     | 20.0     | 20.1     | 21.7     | 26.9     |
| = EBITDA before restructuring charges                 | \$ 114.2 | \$ 105.6 | \$ 86.8  | \$ 84.4  | \$ 65.9  |
| Capital expenditures                                  | \$ 10.0  | \$ 9.1   | \$ 12.4  | \$ 10.2  | \$ 12.8  |
| Total assets  | \$ 689.5 | \$ 686.6 | \$ 700.5 | \$ 737.0 | \$ 734.6 |
| Return on revenues                                    | 11.8%    | 11.3%    | 9.1%     | 8.5%     | 5.6%     |
| Return on revenues before restructuring charges       | 11.8%    | 11.3%    | 9.1%     | 8.5%     | 5.5%     |
| Return on average assets                              | 13.7%    | 12.3%    | 9.3%     | 8.5%     | 5.4%     |
| Return on average assets before restructuring charges | 13.7%    | 12.3%    | 9.3%     | 8.5%     | 5.3%     |
| EBITDA  |          |          |          |          |          |
| Return on revenues                                    | 14.4%    | 13.9%    | 11.8%    | 11.4%    | 9.4%     |
| Return on average assets                              | 16.6%    | 15.2%    | 12.1%    | 11.5%    | 9.1%     |
| EBITDA before restructuring charges                   |          |          |          |          |          |
| Return on revenues                                    | 14.4%    | 13.9%    | 11.8%    | 11.4%    | 9.4%     |
| Return on average assets                              | 16.6%    | 15.2%    | 12.1%    | 11.5%    | 9.0%     |
| <b>Geographic Statistics</b>                          |          |          |          |          |          |
| Revenue by destination                                |          |          |          |          |          |
| Domestic  | \$ 417.3 | \$ 415.6 | \$ 420.0 | \$ 411.7 | \$ 379.0 |
| International   | 377.4    | 343.0    | 312.9    | 329.0    | 324.0    |

These Tools Highlights contain non-GAAP financial measures. See the reconciliation of these measures to the most directly comparable GAAP measures on page 16 of this report.

## *Report of Management on* Disclosure and Compliance 2007

The Sarbanes-Oxley Act of 2002 (SOX), combined with the regulations of the Securities and Exchange Commission (SEC) and related SEC-approved corporate governance listing requirements of the New York Stock Exchange (NYSE), continue to have a significant impact on the corporate governance, record keeping and public disclosure obligations of Cooper and other publicly traded companies. Cooper complies with all sections of SOX, the related SEC rules and NYSE requirements, including certification by the Chief Executive Officer and Chief Financial Officer of the integrity and accuracy of Cooper's financial statements, and certification by the Chief Executive Officer of compliance with the NYSE corporate governance standards.

The law also requires Cooper to maintain procedures to provide reasonable assurance that the Company is able to collect, process and disclose the information required in the Company's quarterly and annual reports, as well as current reports on Form 8-K. The law also requires periodic review and evaluation of these reporting procedures. Here, too, Cooper fully complies with these regulations.

Cooper's management continues to hold primary responsibility for the Consolidated Financial Statements and other information included herein and in the Annual Report on Form 10-K and for ascertaining that the data fairly reflects the Company's financial position, results of operations and cash flows. The Company prepared the Consolidated Financial Statements in accordance with generally accepted accounting principles, and such statements necessarily include amounts that are based on best estimates and judgments, with appropriate consideration given to materiality.

The Company's system of internal controls is designed to provide reasonable assurance that Company assets are safeguarded from loss or unauthorized use or disposition and that transactions are executed in accordance with management's authorization and are properly recorded to permit the preparation of financial statements in accordance with generally accepted accounting principles. This system is augmented by the careful selection and training of qualified personnel, a proper division of responsibilities and the dissemination of written policies and procedures. During 2007, the Company conducted an assessment of its internal control program as required by Section 404 of SOX. This assessment did not identify any material weaknesses in Cooper's internal controls.

An internal audit program monitors the effectiveness of this control system. The Audit Committee of the Board of Directors, which is comprised solely of independent directors, is responsible for overseeing the Company's financial reporting process. The Audit Committee meets periodically with management and Cooper's internal auditors to review the work of each and to monitor the discharge by each of its responsibilities. The Vice President, Internal Audit, reports directly to the Audit Committee. The Audit Committee also hires independent auditors to help discharge its responsibilities and meets periodically with these independent auditors, who have free access to the Audit Committee and the Board of Directors, to discuss the quality and acceptability of the Company's financial reporting and internal controls. In addition, the Company, acting through the Audit Committee, has implemented a procedure providing for the confidential submission by employees to the Corporate Ethics Committee, with notice to the Audit Committee, of concerns regarding any questionable accounting or auditing matters.

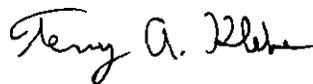
Ernst & Young, LLP, Cooper's independent auditor, is engaged to express an opinion on the Company's Consolidated Financial Statements. Their opinion is based on procedures that they believe to be sufficient to provide reasonable assurance that the financial statements contain no material errors. Ernst & Young, LLP is also engaged to attest to the effectiveness of the Company's internal controls as required under Section 404 of SOX.

Cooper's commitment to transparency in the Company's financial reporting is only one aspect of the Company's long history of operating in accordance with the highest ethical standards. Cooper strives in all its dealings with investors, customers, suppliers, employees and the communities in which the Company operates to be honest and fair and to comply with all applicable laws. These principles are embodied in the Company's Code of Ethics and Business Conduct, which is supplemented by specific corporate policies and procedures that provide employees clear guidance on what constitutes proper behavior when acting on behalf of the Company. The Code is available to all Cooper employees on Cooper's website. Certain employees, including all executive employees and employees in key functions such as purchasing, sales, engineering, human resources, finance and accounting, are required to certify periodically that they have not committed violations of the Code and have no conflicts of interest, as defined in the Code.

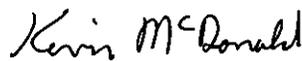
The Company's compliance program is managed by the Corporate Ethics Committee, composed of three senior officers of the Company. The Committee interprets the Code, resolves compliance questions and potential conflicts of interest, develops policies and oversees the activities of Corporate Compliance Officers. These officers are appointed for specific compliance areas within the Company. They keep informed of changes in the law and educate employees within their respective areas.

During 2007, as in prior years, numerous training sessions were conducted for employees on ethics and compliance and legal topics such as antitrust law, import/export law, environmental compliance, workplace safety, anti-bribery laws, product safety and others.

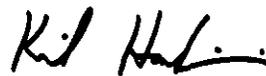
The Company maintains a Corporate Ethics Hotline so that employees who believe that a violation of the Code has been committed can report the suspected violation to the Corporate Ethics Committee. The Hotline may be accessed toll-free both from the United States and from countries in which Cooper has significant operations. Employees also may report suspected violations in writing to the Company's Chief Compliance Officer. All such reports are confidential. All reported suspected violations are investigated, and appropriate action, including disciplinary action, is taken by the Corporate Ethics Committee. At least annually, the Corporate Ethics Committee provides a written report of all compliance matters to the Audit Committee of the Board of Directors. We believe Cooper has a comprehensive and effective corporate compliance program.



Terry A. Klebe  
*Senior Vice President, Chief Financial Officer*



Kevin M. McDonald  
*Senior Vice President, General Counsel and Chief Compliance Officer*



Kirk S. Hachigian  
*Chairman, President and Chief Executive Officer*

## *Board of Directors*

**Stephen G. Butler**<sup>1</sup>  
Retired Chairman  
and Chief Executive  
KPMG, LLP

**Robert M. Devlin**<sup>2,3</sup>  
Chairman  
Curragh Capital Partners  
Principal Owner and Director  
Forethought Financial Group

**Ivor J. Evans**<sup>3,4</sup>  
Partner  
Thayer Capital Partners  
Retired Vice Chairman  
Union Pacific Corporation

**Kirk S. Hachigian**<sup>2</sup>  
Chairman, President and  
Chief Executive Officer  
Cooper Industries, Ltd.

**Linda A. Hill**<sup>3</sup>  
Professor  
Harvard Business School

**Lawrence D. Kingsley**<sup>3</sup>  
Chairman, President and  
Chief Executive Officer  
IDEX Corporation

**James J. Postl**<sup>1,4</sup>  
Retired President and  
Chief Executive Officer  
Pennzoil Quaker State  
Company

**Dan F. Smith**<sup>2,3</sup>  
Former Chairman, President  
and Chief Executive Officer  
Lyondell Chemical Company

**Gerald B. Smith**<sup>1,2,4</sup>  
Deputy Chairman  
and Presiding  
Non-Management Director  
Cooper Industries, Ltd.  
Chairman and  
Chief Executive Officer  
Smith Graham & Company

**Mark S. Thompson**<sup>4</sup>  
President and  
Chief Executive Officer  
Fairchild Semiconductor  
International, Inc.

**James R. Wilson**<sup>1</sup>  
Retired Chairman, President  
and Chief Executive Officer  
Cordant Technologies Inc.

## *Management Team*

### **Senior Management**

**Kirk S. Hachigian**  
Chairman, President and  
Chief Executive Officer

**Terry A. Klebe**  
Senior Vice President and  
Chief Financial Officer

**Kevin M. McDonald**  
Senior Vice President,  
General Counsel and  
Chief Compliance Officer

**C. Thomas O'Grady**  
Senior Vice President  
Business Development

**James P. Williams**  
Senior Vice President  
Human Resources

### **Division Presidents**

**Curt J. Andersson**  
President  
Cooper Crouse-Hinds  
Syracuse, New York

**Axel Haack**  
President  
Cooper Europe  
Royal Leamington Spa  
Warwickshire, England

**Kevin C. Kissling**  
President  
Cooper B-Line  
Highland, Illinois

**Gary A. Masse**  
Group President  
Cooper Tools  
Apex, North Carolina

**David L. Pawl**  
President  
Cooper Wiring Devices  
Peachtree City, Georgia

**Neil Schrimsher**  
President  
Cooper Lighting  
Peachtree City, Georgia

**Kevin M. Stein**  
President  
Cooper Bussmann  
Ellisville, Missouri

**Michael A. Stoessl**  
Group President  
Cooper Power Systems  
Waukesha, Wisconsin

### **Corporate Officers**

**Grant L. Gawronski**  
Vice President  
International Operations

**David T. Gunther**  
Vice President  
Internal Audit

**Terrance V. Helz**  
Associate General Counsel  
and Secretary

**Rick L. Johnson**  
Vice President, Controller  
and Chief Accounting Officer

**Stephen M. Kole**  
Treasurer

**James T. Pendley**  
Chief Marketing Officer

**John B. Reed**  
Vice President  
Taxes

**Melissa Scheppele**  
Vice President  
Business Systems

**Laura K. Ulz**  
Vice President  
Operations

<sup>1</sup> Member of the Audit Committee

<sup>2</sup> Member of the Executive Committee

<sup>3</sup> Member of the Management Development and Compensation Committee

<sup>4</sup> Member of the Committee on Nominations and Corporate Governance

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

**FORM 10-K**

(Mark One)

- ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2007

OR

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-31330

018  
Mail Processing  
Section

MAR 18 2008

**Cooper Industries, Ltd.**

(Exact Name of Registrant as Specified in Its Charter)

Washington, DC  
100

**Bermuda**

(State or Other Jurisdiction of  
Incorporation or Organization)

**98-0355628**

(I.R.S. Employer  
Identification Number)

**600 Travis, Suite 5600, Houston, Texas**

(Address of Principal Executive Offices)

**77002**

(Zip Code)

**713/209-8400**

(Registrant's Telephone Number, Including Area Code)

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class  
Class A Common Shares, \$0.01 par value  
Rights to Purchase Preferred Shares

Name of Each Exchange  
on Which Registered  
The New York Stock Exchange  
The New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act:

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes X No \_\_\_

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Exchange Act. Yes \_\_\_ No X

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No \_\_\_

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. \_\_\_

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer [ X ]

Accelerated filer [ ]

Non-accelerated filer [ ]

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes \_\_\_ No X

The aggregate value of the registrant's voting and non-voting common equity held by non-affiliates of the registrant as of June 30, 2007 was \$10,467,067,398 based on the closing sale price as reported on the New York Stock Exchange.

**Number of registrant's common shares outstanding as of January 31, 2008 – 176,258,140 publicly traded Class A common shares, 27,195,002 Class A common shares held by the issuer's subsidiaries, and 109,620,258 Class B common shares held by the issuer's subsidiaries.**

**DOCUMENTS INCORPORATED BY REFERENCE**

Cooper Industries, Ltd. Proxy Statement to be filed for the Annual Meeting of Shareholders to be held on April 29, 2008 (Part II – Item 5, Part III – Items 10, 11, 12, 13 and 14)

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## PART I

### ITEM 1. BUSINESS

#### GENERAL

The term "Cooper" refers to the registrant, Cooper Industries, Ltd., which was incorporated under the laws of Bermuda on May 22, 2001, and became the successor-registrant to Cooper Industries, Inc. on May 22, 2002.

Cooper operates in two business segments: Electrical Products and Tools. Cooper manufactures, markets and sells its products and provides services throughout the world. Cooper has manufacturing facilities in 23 countries and currently employs approximately 31,500 people. Operations in the United States are conducted by wholly-owned subsidiaries of Cooper, organized by the two business segments. Activities outside the United States contribute significantly to the revenues and operating earnings of both segments of Cooper. These activities are conducted in major commercial countries by wholly-owned subsidiaries and jointly-owned companies, the management of which is structured through Cooper's two business segments. As a result of operations outside the United States, sales and distribution networks are maintained throughout most of the industrialized world. Cooper generally believes that there are no substantial differences in the business risks associated with operations outside the United States compared with United States activities, although Cooper is subject to certain political and economic uncertainties encountered in activities outside the United States, including trade barriers and restrictions on the exchange and fluctuations of currency. Cooper generates the most non-U.S. revenues in Canada, Germany, France, Mexico and the United Kingdom. Cooper has operations in India, Malaysia and China and has several joint ventures with operations in China. Investments in emerging markets such as India, Malaysia and China are subject to greater risks related to economic and political uncertainties as compared to most countries where Cooper has operations. Exhibit 21.0 contains a list of Cooper's subsidiaries.

Financial information with respect to Cooper's industry segments and geographic areas is contained in Note 15 of the Notes to the Consolidated Financial Statements. A discussion of acquisitions and divestitures is included in Notes 3, 7 and 16 of the Notes to the Consolidated Financial Statements.

With its two business segments, Cooper serves four major markets: the industrial, commercial, utility and residential markets. Cooper also serves the electronics and telecommunications markets. Markets for Cooper's products and services are worldwide, though the United States is the largest market. Within the United States, there is no material geographic concentration by state or region. Cooper experiences substantial competition in both of its business segments. The number and size of competitors vary considerably depending on the product line. Cooper cannot specify with exactitude the number of competitors in each product category or their relative market position. However, most operating units experience significant competition from both larger and smaller companies with the key competitive factors being customer and end-user service, price, quality, brand name and availability. Cooper considers its reputation as a manufacturer of a broad line of quality products and premier brands to be an important factor in its businesses. Cooper believes that it is among the leading manufacturers in the world of electrical distribution equipment, wiring devices, support systems, hazardous duty electrical equipment, lighting fixtures, emergency lighting, fuses, nonpower hand tools and industrial power tools.

Cooper's research and development activities are for purposes of improving existing products and services and originating new products. During 2007, approximately \$105.7 million was spent for research and development activities as compared with approximately \$83.5 million in 2006 and \$71.5 million in 2005. Cooper obtains and holds patents on products and designs in the United States and many other countries where operations are conducted or products are sold. Although in the aggregate Cooper's patents are important in the operation of its businesses, the loss by expiration or otherwise of any one patent or license or group of patents or licenses would not materially affect its business.

Cooper does not presently anticipate that compliance with currently applicable environmental regulations and controls will significantly change its competitive position, capital spending or earnings

during 2008. Cooper has been a party to administrative and legal proceedings with governmental agencies that have arisen under statutory provisions regulating the discharge or potential discharge of material into the environment. Orders and decrees consented to by Cooper, or currently under negotiation with state regulatory agencies, have contained agreed-upon timetables for fulfilling reporting or remediation obligations or maintaining specified air and water discharge levels in connection with permits for the operations of various plants. Cooper believes it is in compliance with the orders and decrees, and such compliance is not material to the business or financial condition of Cooper. For additional information concerning Cooper's accruals for environmental liabilities, see Note 7 of the Notes to the Consolidated Financial Statements.

Approximately 60 percent of the United States hourly production work force of Cooper is employed in 44 manufacturing facilities, distribution centers and warehouses not covered by labor agreements. Numerous agreements covering approximately 40 percent of all hourly production employees exist with 17 bargaining units at 19 operations in the United States and with various unions at 32 operations in other countries. During 2007, new agreements were concluded covering hourly production employees at 3 operations in the United States. Cooper considers its employee relations to be excellent.

Sales backlog at December 31, 2007 was approximately \$722.6 million, all of which is for delivery during 2008, compared with backlog of approximately \$677.6 million at December 31, 2006.

Cooper's annual reports on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 are available, free of charge, at the "Investor Center" tab on Cooper's website ([www.cooperindustries.com](http://www.cooperindustries.com)) as soon as reasonably practicable after such material is electronically filed with or furnished to the Securities Exchange Commission.

The following describes the business conducted by each of Cooper's business segments. Additional information regarding the products, markets and distribution methods for each segment is set forth in the table at the end of this Item. Information concerning market conditions, as well as information concerning revenues and operating earnings for each segment, is included under "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations."

### **Electrical Products**

The Electrical Products segment manufactures, markets and sells electrical and circuit protection products, including fittings, support systems, enclosures, specialty connectors, wiring devices, plugs, receptacles, lighting fixtures and controls, hazardous duty electrical equipment, fuses, emergency lighting, fire detection and mass notification systems and security products for use in residential, commercial and industrial construction, maintenance and repair applications. The segment also manufactures, markets and sells products for use by utilities and in industry for electrical power transmission and distribution, including distribution switchgear, transformers, transformer terminations and accessories, capacitors, voltage regulators, surge arresters, energy automation solutions and other related power systems components.

The principal raw material requirements include: steel, copper, aluminum, aluminum ingots, brass, tin, lead, plastics, electronic components and insulating materials including transformer oil. These raw materials are available from and supplied by numerous sources located in the United States and other countries, although there are limited sources of supply for electrical core steel and transformer oil that Cooper uses in electrical power transmission and distribution products.

Demand for electrical products follows general economic conditions and is generally sensitive to activity in the commercial and residential construction markets, industrial production levels, electronic component production and spending by utilities for replacements, expansions and efficiency improvements. The segment's product lines are marketed directly to original equipment manufacturers and utilities and to a variety of end users through major distributor chains, retail home centers, hardware outlets and thousands of independent distributors.

## **Tools**

The Tools segment manufactures, markets and sells hand tools for industrial, construction, electronics and consumer markets; automated assembly systems for industrial markets; and electric and pneumatic industrial power tools, related electronics and software control and monitoring systems for general industry, primarily automotive and aerospace manufacturers.

The principal raw material requirements include: flat and bar stock steel, brass, copper, fiberglass, aluminum, metal castings and forgings, wood, plastic pellets and plastic sheet. These materials are available from and supplied by numerous sources located in the United States and other countries.

Demand for nonpowered hand tools, assembly systems and industrial power tools is driven by employment levels and industrial activity in major industrial countries and by consumer spending. In addition, demand for industrial power tools is influenced by automotive and aerospace production and general industrial production. The segment's products are sold by a company sales force, independent distributors and retailers.

# COOPER INDUSTRIES, LTD.

## PRODUCTS, MARKETS AND DISTRIBUTION METHODS BY SEGMENT

### Electrical Products - Major Products and Brands

Access Cabinets, E2 Cabinets and Enviroshield electrical enclosures.  
Arktite and eXLink plugs and receptacles.  
Ametrix, Corelite and Neo-Ray indirect lighting products.  
ARIES wireless communication for vacuum-interrupter, distribution switchgear.  
Arrow Hart industrial plugs and connectors.  
Aspire and Siena decorative wiring devices.  
Aspire RF radio frequency controls, switches and receptacles.  
AtLite commercial, exit and emergency lighting.  
B-Line support systems, enclosures, fasteners.  
Burton undersea connectors.  
Bussmann and Buss electrical and electronic fuses.  
Cam-Lok electrical connectors.  
Cannon Technologies and Cybectec software and automation technologies.  
Capri cable accessories and flexible conduits.  
CEAG emergency lighting systems and explosion protected electrical materials.  
Cent-R-Rail and Redi-Rail metal rack units and cable trays.  
Champ and Hazard-Gard HID and fluorescent lighting.  
Chico conduit sealing compound.  
Clarity LED architectural lighting fixtures.  
Colltronics inductors and transformers.  
Combined Technologies current-limiting fuses.  
Condulet fittings and outlet bodies.  
Cooper Fire, Fullon and Nugelec fire detection systems.  
Cooper Power Systems distribution transformers, power capacitors, voltage regulators, surge arresters and SCADA master stations.  
Cooper Wiring Devices sockets, connectors and wall plates.  
Crompton lighting fixtures.  
Crouse-Hinds and CEAG electrical construction materials and Crouse-Hinds aviation lighting products.  
CUBEFuse fuses, fuse holders and fuse boxes.  
DLS electrical wiring and control systems.  
Domex electrical construction materials.  
Domex Bond Rojo coated conduit system (total protection against corrosion).  
Domex Ground (ground systems).  
Dura-Cooper and Dura-Green epoxy coatings.  
Edisul fluid used in capacitors.  
Edison and Edison Pro relays and fusegear.  
Edison Series Metering residential and commercial meter bases.  
Eletromec DIN style fuses.  
ELLK 92 explosion protected fluorescent light fixture.  
Emerald consumer recessed and track lighting.  
EMSA power transformers.  
EnviroVR voltage regulator filled with Envirotemp FR3.  
Envirotemp dielectric fluids.  
EX® power capacitors.  
EX-Cell and NexT industrial enclosures.  
Exactra panel boards.  
Fail-Safe high abuse, clean room and vandal-resistant lighting fixtures.  
F.A.S.T. underfloor cable tray system.  
Flex Station panel boards.  
Flextray wire mesh cable tray.  
FR3 dielectric fluid.  
Fusetron electric fuses and protectors.  
G&H specialty connectors.  
General Connectors military connectors.  
Grate-Lock interlocking plank grating system.  
GridAdvisor remote detection of system faults.  
Grip Strut safety grating.  
GS Metals wire management and support systems.  
Halo recessed and track lighting fixtures.  
Hart-Lock electrical receptacles, caps, connectors and accessories.  
Hyundai explosion-proof electrical products.  
INVUE outdoor architectural lighting.  
Io Lighting LED architectural lighting fixtures.  
Iris lighting systems.  
JSB, Luminox and Menvier emergency lighting and fire detection systems.  
Karp, Edison, Mercury and B&S electrical fuses.  
Kwik Wire cable support systems.  
Kyle distribution switchgear.  
Limitron electric fuses.  
Low-Peak electric fuses.  
Lumière specification grade landscape lighting.  
MadahCom WAVES notification solutions.  
Magnum terminal strips and disconnect blocks.  
MagneX interrupting device.  
McGraw-Edison and Lumark indoor and outdoor lighting.  
McGraw-Edison transformer components, cable accessories and fuses.  
MEDC signals and alarms.  
Media Sync multi-media wiring systems  
Metalux fluorescent lighting.  
Mobile X-Ray specialty plugs and receptacles.  
Mini-Line molded-to-cable miniature connectors.  
MWS modular wiring systems.  
Myers electrical hubs.  
Nortem electrical construction materials.  
NOVA reclosers, sectionalizers and switches.  
Novitas occupancy sensors and switch packs.  
Omnex radio remote control products and industrial wireless networking solutions.  
Optima fuseholders.  
PCI digital lighting controls.  
Perf-O Grip plank metal grating.  
Polaron intelligent lighting control solutions.  
Portfolio architectural recessed lighting.  
Posi-Break electrical connectors.  
Posi-Lok electrical panel units.  
Power-Lock wiring devices, receptacles, caps and covers.  
PowerPlus panel boards.  
PowerStor carbon aerogel supercapacitors.  
Pretronica and Univel emergency lighting and power systems.  
RCM+ cable management systems.  
Regalsafe signaling and life saving apparatus.  
Regent security lighting systems.  
Roam Secure personal and regional alerting.  
Roam Secure RSAN text-based alerting and mass notification systems.  
Royer wiring devices, sockets and switches.  
Ruff-in prefabricated mounting and support systems.  
SAFEPATH voice evacuation systems and accessories.  
Scantronic and Menvier security systems.  
Seletecom® communications modules.  
Shaper specification and commercial grade lighting fixtures.  
Shock Sentry circuit protective devices.  
SMP substation modernization platform.  
SpecOne panel boards.  
Spectra panel boards.  
Stabex explosion protected torch.  
Streetworks outdoor lighting.  
Subgate® mini remote terminal units.  
Sure-Lites exit and emergency lighting.  
Sure Power DC electrical system management products.  
SurgBloc electrical voltage receptacles and surge suppressors.  
Traction Tread perforated panels.  
TransX transient voltage protection devices.  
TrueCycle® asset monitoring.  
UltraSIL surge arresters.  
VaporGard incandescent clear globe lighting fixtures.  
VariCap and VariStar surge arresters.  
Viking miniature circular connectors.  
VSS visual substation.  
WAVES mass notification systems and accessories.  
Wheelock notification appliances, devices and signals.  
Willsher & Quick electrical enclosures.  
WPI connectors and cable assemblies.  
Yukon® software platform.

### Tools - Major Products and Brands

Airetool, Automated Systems, Cleco, DGD, Dotco, Gardner-Denver\*, and Rotor Tool industrial power tools and assembly equipment.  
Apex screwdriver bits, impact sockets and universal joints.  
Belzer pliers, wrenches, sockets, and hex keys.  
Brewer-Titchener blocks (chain line).  
Campbell chain products.  
Caulkmaster caulking dispenser.  
Collins machetes, shovels and axes.  
Crescent pliers and wrenches.  
Diamond farrier tools and horseshoes.  
Disston pliers.  
Erem precision cutters and tweezers.  
Kahnetics dispensing systems.  
Lufkin measuring tapes.  
Master Power industrial air tools.  
Merrill plate clamps (chain line).  
Metronix servos and drive controls.  
Nicholson files, saws, pliers, wrenches, tapes, screwdrivers, sockets, and drill bits.  
Plumb hammers.  
Utica torque measuring and controls.  
Weller soldering equipment.  
Wire-Wrap solderless connection equipment.  
Wiss and H.K. Porter cutting products.  
Xcelite screwdrivers and nutdrivers.

\* Gardner-Denver is a registered trademark of Gardner Denver, Inc. and is used by Cooper Industries under license.

**COOPER INDUSTRIES, LTD.**  
**PRODUCTS, MARKETS AND DISTRIBUTION METHODS BY SEGMENT - (Continued)**

**ELECTRICAL PRODUCTS**

**Major Markets**

Fuses and circuit protection products are utilized in products for the construction, industrial, transportation and consumer markets and to manufacturers in the electrical, electronic, telecommunications and transportation industries. Lighting fixtures are utilized in residential construction, industrial, institutional and commercial building complexes, shopping centers, parking lots, roadways, and sports facilities. Electrical power products are used by utilities and commercial and industrial power users. Electrical construction materials are used in commercial, residential and industrial projects, by utilities, airports and wastewater treatment plants and in the process and energy industries. Emergency lighting, fire detection and security systems are installed in residential, commercial and industrial applications. Support systems and enclosures are used in industrial, commercial and telecommunications complexes. Wiring devices are used in the construction, renovation, maintenance and repair of residential, commercial, industrial and institutional buildings.

**Principal Distribution Methods**

Products are sold through distributors for use in general construction and renovation, plant maintenance, process and energy applications, shopping centers, parking lots, sports facilities, and data processing and telecommunications systems; through distributors and direct to utilities and manufacturers for use in electronic equipment for consumer, industrial, government and military applications; through distributors and direct to retail home centers and hardware outlets; and direct to original equipment manufacturers of appliances, tools, machinery and electronic equipment.

**TOOLS**

**Major Markets**

Power tools and assembly systems are used by general industrial manufacturers, particularly durable goods producers and original equipment manufacturers, such as those in the aerospace and automobile industries. Hand tools are used in a variety of industrial, electronics, agricultural, construction and consumer applications.

**Principal Distribution Methods**

Products are sold through distributors and agents to general industry, particularly automotive and aircraft; through distributors and wholesalers to hardware stores, lumberyards and department stores; and direct to original equipment manufacturers, home centers, specialty stores, department stores, mass merchandisers and hardware outlets.

**ITEM 1A. RISK FACTORS**

Our financial condition and performance are subject to various risks and uncertainties, including the risk factors described below. We may amend or supplement the risk factors from time to time by other reports that we file with the SEC in the future.

**Our Businesses Are Subject to Competitive Pressures.**

Our businesses operate in markets that are highly competitive, and we compete on the basis of price, quality, service, innovation and/or brand name across the industries and markets served. Some of our

competitors for certain products have greater sales, assets and financial resources than we do. Competitive pressures could affect prices we charge our customers or demand for our products, which could adversely affect our operating results.

**Demand for Our Products Is Sensitive to the Economic Conditions in the Markets We Serve.**

Demand for electrical products follows general economic conditions and is generally sensitive to activity in the commercial and residential construction and renovation markets, industrial production levels, electronic component production and spending by utilities for replacements, expansions and efficiency improvements. Demand for non-powered hand tools, assembly systems and industrial power tools is driven by employment levels, industrial activity and consumer spending. In addition, demand for industrial power tools is influenced by automotive and aerospace production. Reduced demand due to economic and market conditions could adversely affect our results of operations.

**Development and Introduction of New Products and Solutions Affect our Ability to Grow Revenues and Improve Profitability.**

Development and introduction of new products that increase our customer's productivity and efficiency, provide enhanced energy efficiency, introduce new technology solutions, enhance safety and conform to electrical standards in regions and local countries contribute significantly to our revenue growth and profitability. We continually invest in new products and solutions and are not dependent upon the success of any one product or solution. However, our overall success depends on continuous new products and solutions being introduced and accepted by our customers.

**Price Increases or Significant Shortages of Raw Materials and Components Could Adversely Affect Our Operating Costs and the Competitive Position of Our Products.**

Our major requirements for raw materials include steel, copper, aluminum, electronic components and plastics and, to a lesser degree brass, tin, lead, fiberglass, wood and insulating materials including transformer oil. We have multiple sources of supply for each of our major requirements, although there are limited sources of supply for electrical core steel and transformer oil that Cooper uses in electrical power transmission and distribution products. Significant shortages could disrupt the supply of raw materials or price increases could affect prices we charge our customers, our product costs, and the competitive position of our products and services, which could adversely affect our results of operations.

**Operations and Supply Sources Located Outside the United States, Particularly Emerging Markets, Are Subject to Increased Risks.**

Our operating activities outside the United States contribute significantly to our revenues and earnings. Serving a global customer base and remaining competitive in the global market place requires that we place more production in countries other than the United States, including emerging markets, to capitalize on market opportunities and maintain a cost-efficient structure. In addition, we source a significant amount of raw materials and other components from third-party suppliers or joint-venture operations in low-cost countries. Our operations outside the United States could be disrupted by a natural disaster, labor strike, war, political unrest, terrorist activity or public health concerns. Operations outside the United States are also subject to certain regulatory and economic uncertainties including trade barriers and restrictions on the exchange and fluctuations of currency. We believe that our operations in emerging markets such as China, India and Malaysia are subject to greater risks related to these political and economic uncertainties as compared to most countries where Cooper has operations.

**Our Key Strategic Initiatives Affect Our Ability to Grow Revenues, Control Costs and Improve Productivity.**

Our operating model is built on a platform of key strategic initiatives that are designed to grow revenues, control costs and improve productivity. Our ability to execute and realize the expected benefits from our strategic initiatives affects our revenues and operating costs. Also, our operations could be disrupted by manufacturing rationalizations and system conversions relating to the implementation of the Enterprise Business System.

**We Engage in Acquisitions and May Encounter Difficulties in Integrating These Businesses.**

We are a company that, from time to time, seeks to grow through strategic acquisitions. The success of these transactions depends on our ability to integrate the assets and personnel acquired in these transactions. We may encounter difficulties in integrating acquisitions with our operations and may not realize the degree or timing of the benefits that we anticipated from an acquisition.

**We Have Liability Exposure for Asbestos-Related Claims.**

We have owned businesses that produced and sold products that contained asbestos. We, therefore, have potential liability arising from individuals claiming illness from exposure to asbestos. Insurance policies satisfy portions of claim settlements and related legal costs. We have reached a proposed settlement agreement, subject to court approval, that provides for us to resolve asbestos claims arising from our former Abex Friction Products business by participating in a 524(g) trust that is part of Federal-Mogul Corporation's bankruptcy plan of reorganization. If our participation in the 524(g) trust is not approved, we will adjust the estimates of our recorded liabilities and insurance recoveries related to the matter. Those adjustments may be significant.

**We Could Incur a Material Amount of Taxes if There Are Unfavorable Changes in the Tax Laws or Their Interpretation.**

Changes in tax laws, tax treaties or tax regulations or differing interpretation or enforcement of applicable law by the U.S. Internal Revenue Service or other taxing jurisdiction could have a material adverse impact on our financial statements. On May 22, 2002, we reorganized Cooper and became a publicly traded Bermuda company. Among other benefits, the inversion reorganization improved our worldwide effective tax rate and increased our cash flow. Recently, and in prior years, there have been legislative efforts in the Senate to eliminate the tax benefit realized by certain inverted companies. Previous attempts to enact such legislation have failed to be adopted by both Houses of Congress. If enacted into law, such proposed legislation could have a material adverse impact on our financial statements.

**Inability to Maintain Access to Capital Markets May Adversely Affect Our Business and Financial Results.**

Our ability to invest in our businesses, make strategic acquisitions and refinance maturing debt obligations may require access to the capital markets and sufficient bank credit lines to support short-term borrowings. If we are unable to access the capital markets, we could experience a material adverse affect on our business and financial results.

**ITEM 1B. UNRESOLVED STAFF COMMENTS**

Not applicable.

## **ITEM 2. PROPERTIES**

On December 31, 2007, the plants and other facilities used by Cooper throughout the world contained an aggregate of approximately 21.8 million square feet of space, of which approximately 79 percent was owned and 21 percent was leased. The charts on the next page show the number of employees, square footage of facilities owned and leased and location of manufacturing facilities for each industry segment.

| <u>Segment</u>      | <u>Number of Employees</u> | <u>Number and Nature of Facilities</u> |                  |              |              | <u>Square Footage of Plants and Facilities</u><br>(in millions) |               |  |
|---------------------|----------------------------|--|------------------|--------------|--------------|---|---------------|--|
|                     |                            | <u>Manufacturing</u>                   | <u>Warehouse</u> | <u>Sales</u> | <u>Other</u> | <u>Owned</u>  | <u>Leased</u> |  |
| Electrical Products | 26,303                     | 106                                    | 19               | 88           | 3            | 13.3  | 4.0           |  |
| Tools               | 4,902                      | 26                                     | 6                | 8            | -            | 4.0   | 0.4           |  |
| Other               | 299                        | -                                      | -                | -            | 2            | -   | 0.1           |  |
| <b>Total</b>        | <b>31,504</b>              | <b>132</b>                             | <b>25</b>        | <b>96</b>    | <b>5</b>     | <b>17.3</b>   | <b>4.5</b>    |  |

\* Multi-purpose facilities at a single location are listed in each applicable column.

Manufacturing Plant Locations

| <u>Segment</u>      | <u>United States</u> | <u>Europe (Other Than UK)</u> | <u>United Kingdom</u> | <u>Mexico</u> | <u>South America</u> | <u>Australia</u> | <u>Canada</u> | <u>China</u> | <u>Republic of China</u> | <u>India</u> | <u>Korea</u> | <u>Malaysia</u> |
|---------------------|----------------------|-------------------------------|-----------------------|---------------|----------------------|------------------|---------------|--------------|--------------------------|--------------|--------------|-----------------|
|                     |                      |                               |                       |               |                      |                  |               |              |                          |              |              |                 |
| Electrical Products | 50                   | 11                            | 18                    | 10            | 2                    | 1                | 5             | 5            | 1                        | 1            | 1            | 1               |
| Tools               | 13                   | 7                             | -                     | 2             | 2                    | 1                | 1             | -            | -                        | -            | -            | -               |
| <b>Total</b>        | <b>63</b>            | <b>18</b>                     | <b>18</b>             | <b>12</b>     | <b>4</b>             | <b>2</b>         | <b>6</b>      | <b>5</b>     | <b>1</b>                 | <b>1</b>     | <b>1</b>     | <b>1</b>        |

\* Some facilities are shared by Electrical Products and Tools operations.

### ITEM 3. LEGAL PROCEEDINGS

#### Item 1. Legal Proceedings

Cooper is subject to various suits, legal proceedings and claims that arise in the normal course of business. While it is not feasible to predict the outcome of these matters with certainty, management is of the opinion that their ultimate disposition should not have a material adverse effect on Cooper's financial statements.

In October 1998, Cooper sold its Automotive Products business to Federal-Mogul Corporation ("Federal-Mogul"). These discontinued businesses (including the Abex product line obtained from Pneumo-Abex Corporation ("Pneumo") in 1994) were operated through subsidiary companies, and the stock of those subsidiaries was sold to Federal-Mogul pursuant to a Purchase and Sale Agreement dated August 17, 1998 ("1998 Agreement"). In conjunction with the sale, Federal-Mogul indemnified Cooper for certain liabilities of these subsidiary companies, including liabilities related to the Abex product line and any potential liability that Cooper may have to Pneumo pursuant to a 1994 Mutual Guaranty Agreement between Cooper and Pneumo. On October 1, 2001, Federal-Mogul and several of its affiliates filed a Chapter 11 bankruptcy petition and indicated that Federal-Mogul may not honor the indemnification obligations to Cooper. To the extent Cooper is obligated to Pneumo for any asbestos-related claims arising from the Abex product line ("Abex Claims"), Cooper has rights, confirmed by Pneumo, to significant insurance for such claims. Based on information provided by representatives of Federal-Mogul and recent claims experience, from August 28, 1998 through December 31, 2007, a total of 143,543 Abex Claims were filed, of which 114,084 claims have been resolved leaving 29,450 Abex Claims pending at December 31, 2007, that are the responsibility of Federal-Mogul. During the year ended December 31, 2007, 2,005 claims were filed and 3,855 claims were resolved. Since August 28, 1998, the average indemnity payment for resolved Abex Claims was \$2,159 before insurance. A total of \$129.5 million was spent on defense costs for the period August 28, 1998 through December 31, 2007. Historically, existing insurance coverage has provided 50% to 80% of the total defense and indemnity payments for Abex Claims. However, insurance recovery is currently at a lower percentage (approximately 30%) due to exhaustion of primary layers of coverage and litigation with certain excess insurers.

With the assistance of independent advisors, Bates White, LLC, in the fourth quarter of 2001 Cooper completed a thorough analysis of its potential exposure for asbestos liabilities in the event Federal-Mogul rejects the 1998 Agreement. Based on Cooper's analysis of its contingent liability exposure resulting from Federal-Mogul's bankruptcy, Cooper concluded that an additional fourth-quarter 2001 discontinued operations provision of \$30 million after-tax was appropriate to reflect the potential net impact of this issue.

Throughout 2003, Cooper worked towards resolution of the indemnification issues and future handling of the Abex-related claims within the Federal-Mogul bankruptcy proceedings. This included negotiations with the representatives of Federal-Mogul, its bankruptcy committees and the future claimants (the "Representatives") regarding participation in Federal-Mogul's proposed 524(g) asbestos trust. Based on the status of the negotiations in 2004, Cooper concluded that it was probable that Federal-Mogul would reject the 1998 Agreement. Cooper also concluded that the Representatives would require any negotiated settlement through the Federal-Mogul bankruptcy to be at the high end of the Bates White, LLC liability analysis and with substantially lower insurance recovery assumptions and higher administrative costs.

During late February and early March 2004, Cooper reassessed the accrual required based on the then current status of the negotiations with the Representatives and the liability and insurance receivable that would be required to be recorded if this matter is not settled within the Federal-Mogul bankruptcy. Cooper concluded that resolution within the Federal-Mogul proposed 524(g) asbestos trust would likely be within the range of the liabilities, net of insurance recoveries, that Cooper would accrue if this matter were not settled within the Federal-Mogul bankruptcy. Accordingly, Cooper recorded a \$126.0 million after-tax discontinued operations charge, net of a \$70.9 income tax benefit, in the fourth quarter of 2003.

In December 2005, Cooper announced that the Company and other parties involved in the resolution of the Federal-Mogul bankruptcy proceeding had reached an agreement regarding Cooper's participation in Federal Mogul's proposed 524 (g) asbestos trust. By participating in this trust, Cooper would resolve its liability for asbestos claims arising from Cooper's former Abex Friction Products business. The proposed settlement agreement was subject to court approval, approval of 75 percent of the current Abex asbestos claimants and certain other approvals. The settlement would resolve more than 38,000 pending Abex Claims as of December 2005. Future claims would be resolved through the bankruptcy trust, and Cooper would be protected against future claims by an injunction to be issued by the district court upon plan confirmation.

Key terms and aspects of the proposed settlement agreement included Cooper agreeing to pay \$130 million in cash into the trust, with \$115 million payable upon Federal-Mogul's emergence from bankruptcy. The remainder would be due on January 15, 2007, or upon emergence from bankruptcy, if later. Cooper would receive a total of \$37.5 million during the funding period from other parties associated with the Federal-Mogul bankruptcy. Cooper would further provide the trust 1.4 million shares of the Company's stock upon Federal-Mogul's emergence from bankruptcy.

The proposed settlement agreement also provided for further payments by Cooper subject to the amount and timing of insurance proceeds. Cooper agreed to make 25 annual payments of up to \$20 million each, reduced by certain insurance proceeds received by the trust. In years that the insurance proceeds exceed \$17 million, Cooper would be required to contribute \$3 million with the excess insurance proceeds carried over to the next year. The trust would retain 10 percent of the insurance proceeds for indemnity claims paid by the trust until Cooper's obligation is satisfied and would retain 15 percent thereafter. The agreement also provided for Cooper to receive the insurance proceeds related to indemnity and defense costs paid prior to the date a stay of current claims is entered by the bankruptcy court. Cooper would also be required to forego certain claims and objections in the Federal-Mogul bankruptcy proceedings. In addition, the parties involved had agreed to petition the court for a stay on all current claims outstanding.

Although the payments related to the settlement could extend to 25 years and the collection of insurance proceeds could extend beyond 25 years, the liability and insurance would be undiscounted on Cooper's balance sheet as the amount of the actual annual payments is not reasonably predictable.

A critical term of the proposed settlement was the issuance of a preliminary injunction staying all pending Abex asbestos claims. At a hearing on January 20, 2006, other parties to the bankruptcy proceedings were unable to satisfy the court's requirements to grant the required preliminary injunction. As a result, the proposed settlement agreement required renegotiation of certain terms. The final determination of whether Cooper would participate in the Federal-Mogul 524(g) trust was unknown. However, Cooper management concluded that, at the date of the filing of its 2005 Form 10-K, the most likely outcome in the range of potential outcomes was a revised settlement approximating the December 2005 proposed settlement. Accordingly, Cooper recorded a \$227.2 million after-tax discontinued operations charge, net of a \$127.8 million income tax benefit, in the fourth quarter of 2005.

The fourth quarter 2005 charge to discontinued operations included payments to a 524(g) trust over 25 years that were undiscounted, and the insurance recoveries only included recoveries where insurance in place agreements, settlements or policy recoveries were probable. If the negotiations with the Representatives in early 2004 had resulted in an agreement, Cooper would have paid all the consideration when Federal-Mogul emerged from bankruptcy and the 524(g) trust was formed and would have relinquished all rights to insurance. The lack of discounting and the limited recognition of insurance recoveries in the fourth quarter 2005 charge to discontinued operations were a significant component of the increase in the accrual for discontinued operations. While it is not possible to quantify, the accrual for discontinued operations also includes a premium for resolving the inherent uncertainty associated with resolving Abex Claims through the tort system. If Cooper is unable to reach a settlement to participate in the Federal-Mogul 524(g) trust, the accrual for discontinued operations potentially may have to be adjusted to the estimated liability and related insurance recoveries through the tort system. There are numerous assumptions that are required to project the liability in the tort system and Cooper has not completed the analysis and determined the liability that would be recorded under this scenario.

Cooper, through Pneumo-Abex LLC, has access to Abex insurance policies with remaining limits on policies with solvent insurers in excess of \$750 million. Cooper included insurance recoveries of approximately \$215 million pre-tax in the fourth quarter 2005 charge to discontinued operations discussed above. Cooper believes that it is likely that additional insurance recoveries will be recorded in the future as new insurance in place agreements are consummated and settlements with insurance carriers are completed. However, extensive litigation with the insurance carriers may be required to receive those additional recoveries.

On July 7, 2006, Cooper announced a revised agreement had been reached regarding Cooper's participation in Federal-Mogul's 524(g) trust. The revised proposed settlement agreement remains subject to court approval and to certain other approvals.

Key terms and aspects of the revised proposed settlement agreement include Cooper agreeing to pay \$256 million in cash into the trust on the date Federal-Mogul emerges from bankruptcy, which includes elimination of the contribution of 1.4 million common shares to the trust by increasing the cash contribution. Removing Cooper common stock as a component of the revised settlement agreement eliminates additional charges and reversals of charges that may have occurred to account for any changes in the market value of Cooper stock. Cooper has or will receive \$37.5 million from other parties toward its cash obligation.

As in the December 2005 agreement, Cooper has agreed to make 25 annual payments of up to \$20 million each to the trust with such payments being reduced by insurance proceeds. The minimum annual payment of \$3 million in the December 2005 agreement has been eliminated. However, Cooper has agreed to make advances, beginning in 2015 through 2021, in the event the trust is unable to pay outstanding qualified claims at 100 percent of the value provided for in the trust agreement. In the event that advances are made by Cooper, they will accrue interest at 5 percent per annum, and will be repaid in years where excess funds are available in the trust or credited against the future year annual payments. The maximum advances are \$36.6 million.

Cooper will pay all defense costs through the date Federal-Mogul emerges from bankruptcy and will be reimbursed for indemnity payments to the extent such payments are eligible for payment from the trust. Cooper will retain the rights to receive the insurance proceeds related to indemnity and defense costs paid prior to the date Federal-Mogul emerges from bankruptcy. For claims paid by the trust, the trust will retain 10 percent of any reimbursed insurance proceeds for the first 25 years and thereafter will retain 15 percent.

As in the December 2005 proposed agreement, Cooper will forego certain claims and objections in the Federal-Mogul bankruptcy proceedings. However, under the revised proposed agreement, which is subject to court approval, in the event that Cooper's participation in the Federal-Mogul 524(g) trust is not approved for any reason, Cooper would receive a cash payment of \$138 million on the date Federal-Mogul emerges from bankruptcy and 20 percent of any insurance policy settlements related to the former Wagner business purchased by Federal-Mogul in 1998. If Cooper participates in the trust, it will receive 12 percent of any Wagner insurance settlements.

Accordingly, Cooper recorded a \$20.3 million after-tax discontinued operations charge, net of an \$11.4 million income tax benefit, in the second quarter of 2006.

The revised proposed settlement agreement was incorporated into Federal-Mogul's Fourth Amended Joint Plan of Reorganization filed on November 21, 2006.

On February 2, 2007, the U.S. Bankruptcy Court for the District of Delaware approved the adequacy of Federal-Mogul's Supplemental Disclosure Statement describing the Fourth Amended Joint Plan of Reorganization. The Court also approved the Voting Procedures and ordered that the voting period would expire on April 6, 2007. At a hearing on April 13, Federal-Mogul announced that the Abex settlement had received a favorable vote of approximately 94%, well in excess of the required vote. In addition, any objections to the Fourth Amended Plan were filed with the Court by April 24, 2007 and hearings on

confirmation of the Plan were held the week of July 9th. The Court also held hearings on October 1 and 2, 2007 for final briefs and hearings. At the conclusion of these hearings, the Court neither approved or rejected the revised proposed settlement agreement.

The U.S. Bankruptcy Court for the District of Delaware confirmed Federal-Mogul's plan of reorganization on November 8, 2007, and the U.S. District Court for the District of Delaware affirmed the Bankruptcy Court's order on November 14, 2007. As part of its ruling, the Bankruptcy Court approved the settlement between Cooper and Federal-Mogul, which requires payment of \$138 million to Cooper in the event Cooper's participation in the Federal-Mogul 524(g) trust is not approved for any reason. The Bankruptcy Court stated that it would consider approving Cooper's participation in the Federal-Mogul 524(g) trust at a later time, and that its order confirming the plan of reorganization and approving the settlement between Cooper and Federal-Mogul does not preclude later approval of Cooper's participation in the 524(g) trust. Accordingly, in an effort to continue working towards approval of Cooper's participation in the trust and to address certain legal issues identified by the Court, Cooper, Pneumo Abex, Federal Mogul, and other plan supporters filed Modified Plan A Settlement Documents on December 13, 2007. The Modified Plan A Settlement Documents are the same in all material respects as the settlement documents filed with the Bankruptcy Court on July 7, 2006, except that the Modified Plan A Settlement Documents remove provisions relating to insurance, to which various insurers and others had objected, and require a final, non-appealable order before Cooper is obligated to contribute to the asbestos claims settlement trust. If the Bankruptcy Court approves the modified settlement and that settlement is implemented, Cooper, through Pneumo-Abex LLC, will continue to have access to Abex insurance policies, but the settlement no longer provides for payments of insurance proceeds to the trust. Briefing with respect to the Modified Plan A Settlement Documents was expected to be concluded by February 11, 2008, and the Bankruptcy Court has scheduled a hearing to address the modified settlement on February 25, 2008. There is no assurance, however, that the Court will render a decision on that date.

From a cash flow perspective, Cooper management continues to believe that a settlement on the terms of the revised agreement would allow Cooper to continue to grow through acquisitions and return cash to shareholders through dividends and stock repurchases. The settlement agreement remains subject to bankruptcy court approval and other matters. At this time, the exact manner in which this issue will be resolved is not known. The accrual for potential liabilities related to the Automotive Products sale and the Federal-Mogul bankruptcy was \$510.0 million at December 31, 2007 and \$529.6 million at December 31, 2006.

#### **ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS**

During the fourth quarter of the fiscal year covered by this report, no matters were submitted to a vote of the shareholders.

### **PART II**

#### **ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES**

Cooper Class A common shares (symbol – CBE) are listed on the New York Stock Exchange. Options for Cooper Class A common shares are listed on the American Stock Exchange. Cooper Class B common shares are not publicly traded. The Class B common shares were issued to Cooper Industries, Inc. in connection with the reincorporation merger in May 2002 whereby Cooper Industries, Inc., formerly the publicly traded parent company, became a wholly-owned subsidiary of Cooper Industries, Ltd. Effective January 1, 2005, the Class B common shares were transferred to Cooper US, Inc., which is a wholly-owned Cooper subsidiary. Cooper US, Inc. is the only holder of Class B common shares. The holders of Class B common shares are not entitled to vote, except as to matters for which the Bermuda Companies Act specifically requires voting rights for otherwise non-voting shares. Cooper Industries, Ltd. and Cooper subsidiaries holding Class A or Class B common shares have entered into a voting agreement whereby any Class A or Class B common shares held by such Cooper subsidiaries will be voted (or abstained from voting)

in the same proportion as the other holders of Class A common shares. Therefore, Class A and Class B common shares held by Cooper subsidiaries do not dilute the voting power of the Class A common shares held by the public.

As of January 31, 2008 there were 20,773 record holders of Cooper Class A common shares and one holder of Cooper Class B common shares.

The high and low quarterly sales prices for the past two years of Cooper Class A common shares as reported by Dow Jones & Company, Inc., are as follows:

|      |      | Quarter |         |         |         |
|------|------|---------|---------|---------|---------|
|      |      | 1       | 2       | 3       | 4       |
| 2007 | High | \$48.12 | \$58.20 | \$59.05 | \$57.25 |
|      | Low  | 40.00   | 45.03   | 47.00   | 47.07   |
| 2006 | High | \$43.93 | \$48.06 | \$47.02 | \$47.35 |
|      | Low  | 36.02   | 40.87   | 39.98   | 42.50   |

Annual cash dividends declared on Cooper's Class A and Class B common shares during 2005 and 2006 was \$.74 a share (\$.185 a quarter). On February 14, 2007, the Board of Directors declared an increase in the quarterly dividend to \$.21 a share (or \$.84 on an annualized basis). This represented a 14 percent increase over the prior dividend rate. On February 14, 2007, the Board of Directors also approved a 2-for-1 stock split to shareholders of record as of February 28, 2007. The increase in the dividend rate was effective for the dividend paid on April 2, 2007. Based on Cooper's capital structure in 2007, all of the dividend distributions paid by it in 2007 are treated as a return of capital to its shareholders. For dividends payable in 2008, Cooper currently anticipates that based on its capital structure all or a substantial portion of its dividend distributions will be treated as a return of capital to its shareholders. For the dividends payable in 2005, 2006 and 2007, Cooper's subsidiaries that held Class A and Class B shares received dividends on such shares. On February 12, 2008, the Board of Directors declared an increase in the quarterly dividend to \$.25 per share (or \$1.00 on an annualized basis). This represents a 19 percent increase over the prior dividend rate.

The following table reflects activity related to equity securities purchased by Cooper during the three months ended December 31, 2007:

Purchases of Equity Securities

| Period              | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs <sup>(1)</sup> |
|---------------------|----------------------------------|------------------------------|--|---|
| As of 9/30/07       |                                  |                              |  | 5,661,687   |
| 10/01/07 – 10/31/07 | 347,100                          | \$53.01                      | 347,100  | 5,314,587   |
| 11/01/07 – 11/30/07 | 540,000                          | \$50.82                      | 540,000  | 4,774,587   |
| 12/01/07 – 12/31/07 | 451,240                          | \$51.57                      | 451,240  | 4,323,347 <sup>(2)</sup>  |
| Total               | 1,338,340                        | \$51.64                      | 1,338,340  |   |

<sup>(1)</sup> On November 2, 2004, Cooper's Board of Directors authorized the repurchase of up to ten million additional shares of Cooper's Class A common stock. Cooper has also announced that the Board authorized the repurchase of shares issued from time to time under its equity compensation plans, matched savings plan and dividend reinvestment plan in order to offset the dilution that results from issuing shares under these plans.

- (2) For 2008, Cooper's current estimate is that 3 million shares will be issued under equity compensation plans, which is not reflected in the above table.
- (3) As of the date of this filing in 2008, Cooper had repurchased the 3 million shares intended to offset dilution from share issuances under equity compensation plans, as well as approximately 600,000 additional shares under the November 2, 2004 Cooper Board of Directors authorization discussed above. Cooper may continue to repurchase shares under this authorization from time to time during 2008. The decision whether to do so will be dependent on the favorability of market conditions, as well as potential cash requirements for acquisitions.
- (4) On February 12, 2008, Cooper announced that the Board of Directors authorized the purchase of ten million shares of common stock in addition to the remaining November 2, 2004 authorization, which is not reflected in the above table.

Further information required by this Item is set forth under the caption "Equity Compensation Plan Information" in Cooper's Proxy Statement to be filed pursuant to Regulation 14A under the Securities Exchange Act of 1934 in connection with Cooper's 2008 Annual Meeting of Shareholders (the "Proxy Statement") and is incorporated herein by reference.

## ITEM 6. SELECTED FINANCIAL DATA

The following table sets forth selected historical financial data for Cooper for each of the five years in the period ended December 31, 2007. The selected historical financial information shown below has been derived from Cooper's audited consolidated financial statements. This information should be read in conjunction with Cooper's consolidated financial statements and notes thereto.

|  | Years Ending December 31,            |                 |                 |                 |                 |
|--|--------------------------------------|-----------------|-----------------|-----------------|-----------------|
|  | <u>2007</u>                          | <u>2006</u>     | <u>2005</u>     | <u>2004</u>     | <u>2003</u>     |
|  | (in millions, except per share data) |                 |                 |                 |                 |
| <b>INCOME STATEMENT DATA:</b>                              |                                      |                 |                 |                 |                 |
| Revenues .....   | \$ 5,903.1                           | \$ 5,184.6      | \$ 4,730.4      | \$ 4,462.9      | \$ 4,061.4      |
| Income from continuing operations .....                    | \$ 692.3                             | \$ 484.3        | \$ 391.1        | \$ 339.8        | \$ 274.3        |
| Charge from discontinued operations, net<br>of taxes ..... | -                                    | 20.3            | 227.2           | -               | 126.0           |
| Net income .....   | <u>\$ 692.3</u>                      | <u>\$ 464.0</u> | <u>\$ 163.9</u> | <u>\$ 339.8</u> | <u>\$ 148.3</u> |
| <b>INCOME PER COMMON SHARE DATA:</b>                       |                                      |                 |                 |                 |                 |
| <b>Basic -</b>   |                                      |                 |                 |                 |                 |
| Income from continuing operations .....                    | \$ 3.80                              | \$ 2.64         | \$ 2.12         | \$ 1.84         | \$ 1.48         |
| Charge from discontinued operations .....                  | -                                    | .11             | 1.23            | -               | .68             |
| Net income .....   | <u>\$ 3.80</u>                       | <u>\$ 2.53</u>  | <u>\$ .89</u>   | <u>\$ 1.84</u>  | <u>\$ .80</u>   |
| <b>Diluted -</b>   |                                      |                 |                 |                 |                 |
| Income from continuing operations .....                    | \$ 3.73                              | \$ 2.58         | \$ 2.06         | \$ 1.79         | \$ 1.46         |
| Charge from discontinued operations .....                  | -                                    | .11             | 1.19            | -               | .67             |
| Net income .....   | <u>\$ 3.73</u>                       | <u>\$ 2.47</u>  | <u>\$ .87</u>   | <u>\$ 1.79</u>  | <u>\$ .79</u>   |
| <b>BALANCE SHEET DATA (at December 31):</b>                |                                      |                 |                 |                 |                 |
| Total assets .....   | \$ 6,133.5                           | \$ 5,374.8      | \$ 5,215.1      | \$ 5,407.8      | \$ 4,965.3      |
| Long-term debt, excluding current maturities .....         | 909.9                                | 702.8           | 1,002.9         | 698.6           | 1,336.7         |
| Shareholders' equity .....                                 | 2,841.9                              | 2,475.3         | 2,205.2         | 2,286.5         | 2,118.2         |
| <b>CASH DIVIDENDS PER COMMON</b>                           |                                      |                 |                 |                 |                 |
| SHARE .....  | \$ .84                               | \$ .74          | \$ .74          | \$ .70          | \$ .70          |

In October 1998, Cooper sold its Automotive Products segment for \$1.9 billion in proceeds. Discontinued operations charges of \$20.3 million, net of a \$11.4 million income tax benefit in 2006; \$227.2 million, net of a \$127.8 million income tax benefit in 2005 and \$126.0 million, net of a \$70.9 million income tax benefit in 2003 were recorded for potential liabilities related to the Automotive Products segment sale and the Federal-Mogul bankruptcy. See Note 16 of the Notes to the Consolidated Financial Statements.

## **ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **Forward Looking Statements**

This Annual Report on Form 10-K, including Management's Discussion and Analysis of Financial Condition and Results of Operations, includes certain forward-looking statements. The forward-looking statements reflect Cooper's expectations, objectives and goals with respect to future events and financial performance, and are based on assumptions and estimates which Cooper believes are reasonable. Forward-looking statements include, but are not limited to, any statements regarding future revenues, costs and expenses, earnings, earnings per share, margins, cash flows, dividends and capital expenditures. Cooper wishes to caution readers not to put undue reliance on these statements and that actual results could differ materially from anticipated results. Important factors which may affect the actual results include, but are not limited to, the resolution of Cooper's participation in the Federal-Mogul 524(g) trust, political developments, market and economic conditions, changes in raw material, transportation and energy costs, industry competition, the ability to execute and realize the expected benefits from strategic initiatives including revenue growth plans and cost-control and productivity improvement programs, the magnitude of any disruptions from manufacturing rationalizations and the implementation of the Enterprise Business System, changes in mix of products sold, mergers and acquisitions and their integration into Cooper, the timing and amount of any stock repurchases by Cooper, changes in financial markets including currency exchange rate fluctuations and changing legislation and regulations including changes in tax law, tax treaties or tax regulations. The forward-looking statements contained in this report are intended to qualify for the safe harbor provisions of Section 21E of the Securities Exchange Act of 1934, as amended.

### **Critical Accounting Policies**

The Consolidated Financial Statements and Notes to the Consolidated Financial Statements contain information that is pertinent to management's discussion and analysis. The preparation of financial statements in conformity with United States generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities. Cooper believes the following critical accounting policies involve additional management judgment due to the sensitivity of the methods, assumptions and estimates necessary in determining the related asset and liability amounts.

Cooper recognizes revenues when products are shipped and accruals for sales returns and other allowances are provided at the time of shipment based upon past experience. If actual future returns and allowances differ from past experience, additional allowances may be required. The accrual for sales returns and other allowances was \$95.1 million and \$73.4 million at December 31, 2007 and 2006, respectively.

Allowances for excess and obsolete inventory are provided based on current assessments about future demands, market conditions and related management initiatives. If market conditions are less favorable than those projected by management, additional inventory allowances may be required. The allowance for excess and obsolete inventory was \$77.9 million at December 31, 2007 and \$65.6 million at December 31, 2006.

Pension assets and liabilities are determined on an actuarial basis and are affected by the market value of plan assets, estimates of the expected return on plan assets, discount rates and estimated future employee earnings and demographics. Actual changes in the fair market value of plan assets and differences between the actual return on plan assets and the expected return on plan assets will affect the amount of pension expense ultimately recognized. Differences between actuarial assumptions and estimates and actual experience are deferred in accumulated other nonowner changes in equity as actuarial net gains and losses. Actuarial net gains and losses in excess of a calculated minimum annual amount are amortized and recognized in net periodic pension cost over the average remaining service period of active employees.

Total net periodic pension benefits cost was \$3.9 million in 2007, \$31.0 million in 2006 and \$18.9 million in 2005. During 2006, Cooper announced that effective January 1, 2007, future benefit accruals would cease under the Cooper U.S. Salaried Pension Plan. Cooper recognized a \$4.2 million curtailment loss in 2006 as a result of this action. During 2006, Cooper also recognized a \$4.1 million settlement loss primarily in connection with the retirement of senior executives. Total net periodic pension benefits cost as expected declined in 2007 primarily due to the elimination of service cost on the salaried pension plan and non-recurrence of the 2006 losses discussed above. Beginning in 2007, Cooper contributed cash equal to 3% of compensation to the Cooper Retirement Savings and Stock-Ownership Plan ("CO-SAV"). Cooper further increased the company-matching contribution under the CO-SAV plan to a dollar-for-dollar match up to 6% of employee contributions. The net periodic pension benefit cost of \$3.3 million for 2008 has been estimated assuming a discount rate of 6.00% and an expected return on plan assets of 8.25%. See Note 13 of the Notes to the Consolidated Financial Statements.

The postretirement benefits other than pensions liability is also determined on an actuarial basis and is affected by assumptions including the discount rate and expected trends in health care costs. Changes in the discount rate and differences between actual and expected health care costs will affect the recorded amount of postretirement benefits expense. Differences between assumptions and actual experience are deferred in accumulated other nonowner changes in equity as actuarial net gains and losses. Actuarial net gains and losses in excess of a minimum annual amount are amortized and recognized in net periodic postretirement benefit cost over the average remaining life expectancy of the participants. Net periodic postretirement benefit cost was \$0.7 million in 2007. Cooper announced the elimination of postretirement life insurance for active employees effective January 1, 2007. As a result, Cooper recognized a \$3.2 million curtailment gain in the second quarter of 2006. Excluding the curtailment gain, net periodic postretirement benefit cost decreased to \$0.8 million in 2006, primarily as a result of plan amendments related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003, compared to \$3.6 million in 2005. Net periodic postretirement benefit cost is expected to be approximately \$0.7 million in 2008, assuming a discount rate of 6.00%. See Note 13 of the Notes to the Consolidated Financial Statements.

Stock-based compensation expense is recorded for stock-option grants, performance-based and restricted stock awards based upon fair value. The fair value of stock option awards are estimated at the grant date using the Black-Scholes-Merton option pricing model, which includes assumptions for volatility, expected term, risk-free interest rate and dividend yield. Expected volatility is based on implied volatilities from traded options on Cooper stock, historical volatility of Cooper stock and other factors. Historical data is used to estimate employee termination experience and the expected term of the options. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant. The fair value of performance-based and restricted stock awards granted are measured at the market price on the grant date. Performance awards are typically arranged in levels, with increasing number of shares earned as higher levels of growth are achieved. Performance goals are currently assumed to be achieved at the maximum level. If goal-level assumptions are not met, stock-based compensation expense is adjusted and previously recognized compensation expense would be reversed. Total stock-based compensation expense was \$39.0 million in 2007, \$29.1 million in 2006, and \$40.3 million in 2005. See Note 10 of the Notes to the Consolidated Financial Statements.

Environmental liabilities are accrued based on estimates of known environmental remediation exposures. The liabilities include accruals for sites owned by Cooper and third-party sites where Cooper was determined to be a potentially responsible party. Third party sites frequently involve multiple potentially responsible parties and Cooper's potential liability is determined based on estimates of Cooper's proportionate responsibility for the total cleanup. The amounts accrued for such sites are based on these estimates as well as an assessment of the financial capacity of the other potentially responsible parties. Environmental liability estimates may be affected by changing determinations of what constitutes an environmental liability or an acceptable level of cleanup. To the extent that remediation procedures change or the financial condition of other potentially responsible parties is adversely affected, Cooper's estimate of its environmental liabilities may change. The liability for environmental remediation was \$30.2 million at December 31, 2007 and \$29.7 million at December 31, 2006. See Note 7 of the Notes to the Consolidated Financial Statements.

Cooper records current tax liabilities as well as deferred tax assets and liabilities for those taxes incurred as a result of current operations but deferred until future periods. The annual provision for income taxes is the sum of both the current and deferred tax amounts. Current taxes payable represents the liability related to Cooper's income tax returns for the current year, while the net deferred tax expense or benefit represents the change in the balance of deferred tax assets or liabilities reported on Cooper's consolidated balance sheet. Deferred tax assets or liabilities are determined based upon differences between the book basis of assets and liabilities and their respective tax basis as measured by the enacted tax rates that Cooper expects will be in effect when these differences reverse. In addition to estimating the future applicable tax rates, Cooper must also make certain assumptions regarding whether tax differences are permanent or temporary and whether taxable operating income in future periods will be sufficient to fully recognize any gross deferred tax assets. Cooper has established valuation allowances when it is more likely than not that some portion or all of the deferred tax assets will not be realized. During 2007, there were no significant changes in the methodologies utilized to calculate Cooper's tax provision or related tax balance sheet accounts.

Cooper is subject to income taxes in both the United States and numerous non-U.S. jurisdictions. Cooper is regularly under examination by various tax authorities. United States federal and state tax authorities and tax authorities in other countries have challenged the amount of taxes due for certain tax periods. Cooper evaluates the potential exposure associated with various filing positions and records a liability for tax contingencies. Although Cooper believes all tax positions are reasonable and properly reported in accordance with applicable tax laws and regulations in effect during the periods involved, the final determination of tax audits and any related litigation could be materially different than that which is reflected in historical income tax provisions and accruals. Based on audits and litigation, a material effect on Cooper's consolidated cash flows in the period or periods for which that determination is finalized could result. In 2007, Cooper reduced income taxes expense by \$83.8 million (\$.45 per share) as a result of the expiration of statute of limitations, favorable audit settlements and other matters. However, management does not believe that any of these matters will have a material effect on Cooper's consolidated financial position or consolidated results of operations. See Note 12 of the Notes to the Consolidated Financial Statements.

During the fourth quarter of 2005, Cooper revised the accrual that represents its best estimate of liabilities related to the sale of the Automotive Products business to Federal-Mogul in 1998. During the three year period ending December 31, 2007, Cooper accounted for payments made to settle asbestos-related cases by reducing the accrual and insurance recoveries collected during the periods as increases to the accrual. Subsequent proceeds from insurance claims for settlements would increase the accrual. The analysis of Cooper's contingent liability exposure for asbestos-related claims involving Abex products was conducted in the fourth quarter of 2001 with assistance from independent advisors, Bates White, LLC, and assumed future resolution of the Abex-related asbestos claims within the Federal-Mogul bankruptcy proceeding. As discussed in Note 16 of the Notes to the Consolidated Financial Statements, throughout 2003, Cooper worked towards resolution of the indemnification issues and future handling of the Abex-related claims within the Federal-Mogul bankruptcy proceedings. This included negotiations with representatives of Federal-Mogul, its bankruptcy committees and the future claimants ("Representatives") regarding participation in Federal-Mogul's proposed 524(g) asbestos trust.

Based on the status of the negotiations in 2004, Cooper concluded that it was probable that Federal-Mogul would reject the 1998 Agreement. Cooper also concluded that the Representatives would require any negotiated settlement through the Federal-Mogul bankruptcy to be at the high end of the Bates White, LLC liability analysis and with substantially lower insurance recovery assumptions and higher administrative costs.

During late February and early March 2004, Cooper reassessed the accrual required based on the then current status of the negotiations with the Representatives and the liability and insurance receivable that would be required to be recorded if this matter is not settled within the Federal-Mogul bankruptcy. Cooper concluded that resolution within the Federal-Mogul proposed 524(g) asbestos trust would likely be within the

range of the liabilities, net of insurance recoveries, that Cooper would accrue if this matter were not settled within the Federal-Mogul bankruptcy. Accordingly, Cooper recorded a \$126.0 million after-tax discontinued operations charge, net of a \$70.9 income tax benefit, in the fourth quarter of 2003.

In December 2005, Cooper announced that the Company and other parties involved in the resolution of the Federal-Mogul bankruptcy proceeding had reached an agreement regarding Cooper's participation in Federal Mogul's proposed 524 (g) asbestos trust. By participating in this trust, Cooper would resolve its liability for asbestos claims arising from Cooper's former Abex Friction Products business. The proposed settlement agreement was subject to court approval, approval of 75 percent of the current Abex asbestos claimants and certain other approvals. The settlement would resolve more than 38,000 pending Abex Claims as of December 2005. Future claims would be resolved through the bankruptcy trust, and Cooper would be protected against future claims by an injunction to be issued by the district court upon plan confirmation.

Key terms and aspects of the proposed settlement agreement included Cooper agreeing to pay \$130 million in cash into the trust, with \$115 million payable upon Federal-Mogul's emergence from bankruptcy. The remainder would be due on January 15, 2007, or upon emergence from bankruptcy, if later. Cooper would receive a total of \$37.5 million during the funding period from other parties associated with the Federal-Mogul bankruptcy. Cooper would further provide the trust 1.4 million shares of the Company's stock upon Federal-Mogul's emergence from bankruptcy.

The proposed settlement agreement also provided for further payments by Cooper subject to the amount and timing of insurance proceeds. Cooper agreed to make 25 annual payments of up to \$20 million each, reduced by certain insurance proceeds received by the trust. In years that the insurance proceeds exceed \$17 million, Cooper would be required to contribute \$3 million with the excess insurance proceeds carried over to the next year. The trust would retain 10 percent of the insurance proceeds for indemnity claims paid by the trust until Cooper's obligation is satisfied and would retain 15 percent thereafter. The agreement also provided for Cooper to receive the insurance proceeds related to indemnity and defense costs paid prior to the date a stay of current claims is entered by the bankruptcy court. Cooper would also be required to forego certain claims and objections in the Federal-Mogul bankruptcy proceedings. In addition, the parties involved had agreed to petition the court for a stay on all current claims outstanding.

Although the payments related to the settlement could extend to 25 years and the collection of insurance proceeds could extend beyond 25 years, the liability and insurance would be undiscounted on Cooper's balance sheet as the amount of the actual annual payments is not reasonably predictable.

A critical term of the proposed settlement was the issuance of a preliminary injunction staying all pending Abex asbestos claims. At a hearing on January 20, 2006, other parties to the bankruptcy proceedings were unable to satisfy the court's requirements to grant the required preliminary injunction. As a result, the proposed settlement agreement required renegotiation of certain terms. The final determination of whether Cooper would participate in the Federal-Mogul 524(g) trust was unknown. However, Cooper management concluded that, at the date of the filing of its 2005 Form 10-K, the most likely outcome in the range of potential outcomes was a revised settlement approximating the December 2005 proposed settlement. Accordingly, Cooper recorded a \$227.2 million after-tax discontinued operations charge, net of a \$127.8 million income tax benefit, in the fourth quarter of 2005.

The fourth quarter 2005 charge to discontinued operations included payments to a 524(g) trust over 25 years that were undiscounted, and the insurance recoveries only included recoveries where insurance in place agreements, settlements or policy recoveries were probable. If the negotiations with the Representatives in early 2004 had resulted in an agreement, Cooper would have paid all the consideration when Federal-Mogul emerged from bankruptcy and the 524(g) trust was formed and would have relinquished all rights to insurance. The lack of discounting and the limited recognition of insurance recoveries in the fourth quarter 2005 charge to discontinued operations were a significant component of the increase in the accrual for discontinued operations. While it is not possible to quantify, the accrual for discontinued operations also includes a premium for resolving the inherent uncertainty associated with resolving Abex Claims through the tort system. If Cooper is unable to reach a settlement to participate in the

Federal-Mogul 524(g) trust, the accrual for discontinued operations potentially may have to be adjusted to the estimated liability and related insurance recoveries through the tort system. There are numerous assumptions that are required to project the liability in the tort system and Cooper has not completed the analysis and determined the liability that would be recorded under this scenario.

Cooper, through Pneumo-Abex LLC, has access to Abex insurance policies with remaining limits on policies with solvent insurers in excess of \$750 million. Cooper included insurance recoveries of approximately \$215 million pre-tax in the fourth quarter 2005 charge to discontinued operations discussed above. Cooper believes that it is likely that additional insurance recoveries will be recorded in the future as new insurance in place agreements are consummated and settlements with insurance carriers are completed. However, extensive litigation with the insurance carriers may be required to receive those additional recoveries.

On July 7, 2006, Cooper announced a revised agreement had been reached regarding Cooper's participation in Federal-Mogul's 524(g) trust. The revised proposed settlement agreement remains subject to court approval and to certain other approvals.

Key terms and aspects of the revised proposed settlement agreement include Cooper agreeing to pay \$256 million in cash into the trust on the date Federal-Mogul emerges from bankruptcy, which includes elimination of the contribution of 1.4 million common shares to the trust by increasing the cash contribution. Removing Cooper common stock as a component of the revised settlement agreement eliminates additional charges and reversals of charges that may have occurred to account for any changes in the market value of Cooper stock. Cooper has or will receive \$37.5 million from other parties toward its cash obligation.

As in the December 2005 agreement, Cooper has agreed to make 25 annual payments of up to \$20 million each to the trust with such payments being reduced by insurance proceeds. The minimum annual payment of \$3 million in the December 2005 agreement has been eliminated. However, Cooper has agreed to make advances, beginning in 2015 through 2021, in the event the trust is unable to pay outstanding qualified claims at 100 percent of the value provided for in the trust agreement. In the event that advances are made by Cooper, they will accrue interest at 5 percent per annum, and will be repaid in years where excess funds are available in the trust or credited against the future year annual payments. The maximum advances are \$36.6 million.

Cooper will pay all defense costs through the date Federal-Mogul emerges from bankruptcy and will be reimbursed for indemnity payments to the extent such payments are eligible for payment from the trust. Cooper will retain the rights to receive the insurance proceeds related to indemnity and defense costs paid prior to the date Federal-Mogul emerges from bankruptcy. For claims paid by the trust, the trust will retain 10 percent of any reimbursed insurance proceeds for the first 25 years and thereafter will retain 15 percent.

As in the December 2005 proposed agreement, Cooper will forego certain claims and objections in the Federal-Mogul bankruptcy proceedings. However, under the revised proposed agreement, which is subject to court approval, in the event that Cooper's participation in the Federal-Mogul 524(g) trust is not approved for any reason, Cooper would receive a cash payment of \$138 million on the date Federal-Mogul emerges from bankruptcy and 20 percent of any insurance policy settlements related to the former Wagner business purchased by Federal-Mogul in 1998. If Cooper participates in the trust, it will receive 12 percent of any Wagner insurance settlements.

Accordingly, Cooper recorded a \$20.3 million after-tax discontinued operations charge, net of an \$11.4 million income tax benefit, in the second quarter of 2006.

The revised proposed settlement agreement was incorporated into Federal-Mogul's Fourth Amended Joint Plan of Reorganization filed on November 21, 2006.

On February 2, 2007, the U.S. Bankruptcy Court for the District of Delaware approved the adequacy of Federal-Mogul's Supplemental Disclosure Statement describing the Fourth Amended Joint Plan of

Reorganization. The Court also approved the Voting Procedures and ordered that the voting period would expire on April 6, 2007. At a hearing on April 13, Federal-Mogul announced that the Abex settlement had received a favorable vote of approximately 94%, well in excess of the required vote. In addition, any objections to the Fourth Amended Plan were filed with the Court by April 24, 2007 and hearings on confirmation of the Plan were held the week of July 9th. The Court also held hearings on October 1 and 2, 2007 for final briefs and hearings. At the conclusion of these hearings, the Court neither approved or rejected the revised proposed settlement agreement.

The U.S. Bankruptcy Court for the District of Delaware confirmed Federal-Mogul's plan of reorganization on November 8, 2007, and the U.S. District Court for the District of Delaware affirmed the Bankruptcy Court's order on November 14, 2007. As part of its ruling, the Bankruptcy Court approved the settlement between Cooper and Federal-Mogul, which requires payment of \$138 million to Cooper in the event Cooper's participation in the Federal-Mogul 524(g) trust is not approved for any reason. The Bankruptcy Court stated that it would consider approving Cooper's participation in the Federal-Mogul 524(g) trust at a later time, and that its order confirming the plan of reorganization and approving the settlement between Cooper and Federal-Mogul does not preclude later approval of Cooper's participation in the 524(g) trust. Accordingly, in an effort to continue working towards approval of Cooper's participation in the trust and to address certain legal issues identified by the Court, Cooper, Pneumo Abex, Federal Mogul, and other plan supporters filed Modified Plan A Settlement Documents on December 13, 2007. The Modified Plan A Settlement Documents are the same in all material respects as the settlement documents filed with the Bankruptcy Court on July 7, 2006, except that the Modified Plan A Settlement Documents remove provisions relating to insurance, to which various insurers and others had objected, and require a final, non-appealable order before Cooper is obligated to contribute to the asbestos claims settlement trust. If the Bankruptcy Court approves the modified settlement and that settlement is implemented, Cooper, through Pneumo-Abex LLC, will continue to have access to Abex insurance policies, but the settlement no longer provides for payments of insurance proceeds to the trust. Briefing with respect to the Modified Plan A Settlement Documents was expected to be concluded by February 11, 2008, and the Bankruptcy Court has scheduled a hearing to address the modified settlement on February 25, 2008. There is no assurance, however, that the Court will render a decision on that date.

Cooper will periodically assess the current overall adequacy of the accrual for discontinued operations, including updates to the assumptions regarding estimates of insurance recoveries, levels of defense and indemnity payments and other assumptions related to the matter. As this additional information becomes available, Cooper will record a charge or credit to the accrual for discontinued operations, which may be significant.

From a cash flow perspective, Cooper management continues to believe that a settlement on the terms of the revised agreement would allow Cooper to continue to grow through acquisitions and return cash to shareholders through dividends and stock repurchases. The settlement agreement remains subject to bankruptcy court approval and other matters. At this time, the exact manner in which this issue will be resolved is not known. The accrual for potential liabilities related to the Automotive Products sale and the Federal-Mogul bankruptcy was \$510.0 million at December 31, 2007 and \$529.6 million at December 31, 2006.

## Results of Operations

### Revenues

|                           | Year Ended December 31, |                   |                   |
|---------------------------|-------------------------|-------------------|-------------------|
|                           | 2007                    | 2006              | 2005              |
|                           | (in millions)           |                   |                   |
| Electrical Products ..... | \$ 5,108.4              | \$ 4,426.0        | \$ 3,997.5        |
| Tools.....                | 794.7                   | 758.6             | 732.9             |
| Total Revenues.....       | <u>\$ 5,903.1</u>       | <u>\$ 5,184.6</u> | <u>\$ 4,730.4</u> |

See the geographic information included in Note 15 of the Notes to the Consolidated Financial Statements for a summary of revenues by country.

*2007 vs. 2006 Revenues* Revenues for 2007 increased 14% compared to 2006. The impact of currency translation was 2%, while acquisitions added approximately 4% in revenues.

Electrical Products segment revenues for 2007, which represented 87% of revenues, increased approximately 15% compared to 2006. Currency translation represented 2% of the revenue growth. The impact of acquisitions increased segment revenues by approximately 4%. Six of the seven Electrical Products segment businesses posted revenue growth during 2007. Sales growth was a result of strong demand from the utility and industrial markets, international expansion and solid demand from U.S. nonresidential construction. Continued softness in the U.S. residential markets partially offset these increases.

Tools segment revenues for 2007, which represented 13% of revenues, increased approximately 5% compared to 2006, with currency translation representing 3% of the increase. Sales increases were driven by solid demand from aerospace, partially offset by soft demand in the motor vehicle end markets. Retail sales compared to 2006 were down slightly in a challenging U.S. market.

*2006 vs. 2005 Revenues* Revenues for 2006 increased 10% compared to 2005. The impact of currency translation was nominal, while acquisitions, net of a small divestiture, added approximately 2% in revenues.

Electrical Products segment revenues for 2006, which represented 85% of revenues, increased approximately 11% compared to 2005. Currency translation had a nominal impact on 2006 revenues. The impact of acquisitions, net of a small divestiture, increased segment revenues by approximately 2%. All of the Electrical Products segment businesses posted revenue growth during 2006. Sales growth was a result of strong demand from industrial and utility markets, improvement in non-residential construction demand and successful expansion into developing international markets. These gains more than offset a decline in retail sales due to an overall slowdown in the residential market and ceding product lines in the channel over prices.

Tools segment revenues for 2006, which represented 15% of revenues, increased approximately 4% compared to 2005. Currency translation increased revenues by approximately 1%. Increased sales of hand tools were driven by new product introductions, strength in industrial markets and international expansion. These gains offset the loss of chain product position at a major retailer and the overall slowdown in the residential market. Demand for industrial power tools strengthened and strong fourth quarter shipments led to modest year over year growth in revenue from the automated systems business.

## Operating Results

|   | Year Ended December 31,              |          |          |
|---|--------------------------------------|----------|----------|
|   | 2007                                 | 2006     | 2005     |
|   | (in millions, except per share data) |          |          |
| Electrical Products .....                                   | \$ 848.2                             | \$ 703.2 | \$ 585.0 |
| Tools .....   | 94.0                                 | 85.6     | 66.7     |
| Total Segment Operating Earnings .....                      | 942.2                                | 788.8    | 651.7    |
| General Corporate Expense .....                             | 98.1                                 | 94.7     | 91.9     |
| Operating Earnings .....                                    | 844.1                                | 694.1    | 559.8    |
| Income from Belden agreement .....                          | 33.1                                 | 5.1      | -        |
| Interest Expense, net .....                                 | 51.0                                 | 51.5     | 64.8     |
| Income from Continuing Operations Before Income Taxes ..... | 826.2                                | 647.7    | 495.0    |
| Income Tax Expense .....                                    | 133.9                                | 163.4    | 103.9    |
| Income from Continuing Operations .....                     | 692.3                                | 484.3    | 391.1    |
| Charge Related to Discontinued Operations .....             | -                                    | 20.3     | 227.2    |
| Net Income .....  | \$ 692.3                             | \$ 464.0 | \$ 163.9 |
| Diluted Earnings Per Share:                                 |                                      |          |          |
| Income from Continuing Operations .....                     | \$ 3.73                              | \$ 2.58  | \$ 2.06  |
| Charge from Discontinued Operations .....                   | -                                    | .11      | 1.19     |
| Net Income .....  | \$ 3.73                              | \$ 2.47  | \$ .87   |

Cooper measures the performance of its businesses exclusive of financing expenses. All costs directly attributable to operating businesses are included in segment operating earnings. Corporate overhead costs, including costs of traditional headquarters activities, such as treasury, are not allocated to the businesses. See Note 15 of the Notes to the Consolidated Financial Statements.

*2007 vs. 2006 Segment Operating Earnings* Segment Operating Earnings were \$942.2 million in 2007 compared to \$788.8 million in 2006.

Electrical Products segment 2007 operating earnings increased 21% to \$848.2 million from \$703.2 million for 2006. Return on revenues was 16.6% for 2007 compared to 15.9% for 2006. The increase was primarily due to leverage on fixed costs due to higher sales volumes and continued execution on productivity initiatives and lean manufacturing programs.

Tools segment 2007 operating earnings increased 10% to \$94.0 million compared to \$85.6 million for 2006. Return on revenues was 11.8% compared to 11.3% in 2006. The modest core growth in sales volume was further leveraged through focus on productivity activities and cost reductions.

*2006 vs. 2005 Segment Operating Earnings* Segment Operating Earnings were \$788.8 million in 2006 compared to \$651.7 million in 2005.

Electrical Products segment 2006 operating earnings increased 20% to \$703.2 million from \$585.0 million for 2005. Return on revenues was 15.9% for 2006 compared to 14.6% for 2005. The increase was primarily due to leverage of fixed costs on higher volume, favorable pricing offsetting inflation in production material costs, strong execution on productivity improvement initiatives, and a shift in sales mix away from the lower margin retail channel.

Tools segment 2006 operating earnings increased 28% to \$85.6 million compared to \$66.7 million for 2005. Return on revenues was 11.3% compared to 9.1% in 2005. The increase reflects leverage on fixed costs due to increased volume, improved sales mix, price increase realization and successful cost reduction initiatives.

*Restructuring* During the fourth quarter of 2003, Cooper recorded net restructuring charges of \$16.9 million, or \$13.6 million after taxes (\$.07 per diluted common share). This represented costs associated with restructuring projects undertaken in 2003 of \$18.4 million, partially offset by a \$1.5 million adjustment of estimates for restructuring projects initiated in 2002.

The most significant action included in the charges was an announcement of the closing of Cooper Wiring Devices' manufacturing operations in New York City. This action included plans for the withdrawal from a multiple-employer pension plan. Cooper recorded a \$12.5 million obligation as an estimate of Cooper's portion of unfunded benefit obligations of the plan. In 2005, Cooper finalized activities related to withdrawal from the multi-employer pension plan and recorded an additional \$4.0 million pre-tax charge. The multiple-employer pension obligation was satisfied with a cash payment of \$14.1 million in October 2006 representing full and final payment of the withdrawal liability. The remaining \$5.9 million charge in 2003 primarily represented severance for announced employment reductions at several locations. As of December 31, 2007 and 2006, Cooper had paid \$5.9 million and \$5.9 million, respectively, for these actions, all of which was for severance costs.

*General Corporate Expense* General Corporate expense increased \$3.4 million during 2007 to \$98.1 million compared to \$94.7 million for 2006. General Corporate expense includes \$8.8 million and \$4.8 million in 2007 and 2006, respectively, for legal and environmental costs related to businesses disposed of in prior years. Excluding these costs, General Corporate expense decreased \$0.6 million in 2007 to \$89.3 million compared to \$89.9 million in 2006. The decrease in 2007 is primarily related to continued cost containment.

General Corporate expenses increased \$2.8 million during 2006 to \$94.7 million compared to \$91.9 million for 2005. General Corporate expense includes \$4.8 million in 2006 for legal and environmental costs related to businesses disposed of in prior years, and includes \$6.5 million in 2005 for retirement and other costs related to senior executives. Excluding these items, General Corporate expense increased \$4.5 million in 2006 primarily as a result of increased incentive compensation costs.

*Income from Belden agreement* Income from Belden agreement was \$33.1 million in 2007 compared to \$5.1 million during 2006. In 1993, Cooper completed an initial public offering of the stock of Belden, formerly a division of Cooper. Under the agreement, Belden and Cooper made an election that increased the tax basis of certain Belden assets. Belden is required to pay Cooper ninety percent of the amount by which Belden has actually reduced tax payments that would otherwise have been payable if the increase in the tax basis of assets had not occurred, as realized principally over fifteen years. If Belden does not have sufficient future taxable income, it is possible that Belden will not be able to utilize the tax deductions arising from the increase in the tax basis of the assets resulting in a tax loss carryforward. Belden is not obligated to pay Cooper until a tax loss carryforward is utilized. Belden can carry any loss forward twenty years to offset future taxable income. Cooper estimates that between \$40 and \$45 million in future payments potentially remain under the Belden agreement. The timing and ultimate receipt of future payment are contingent upon the ultimate taxable income Belden reports each year.

*Interest Expense, Net* Interest expense, net for 2007 decreased \$0.5 million from 2006 as a result of lower average interest rates offsetting higher average debt balances. Average debt balances were \$1.05 billion and \$1.04 billion and average interest rates were 5.64% and 5.70% for 2007 and 2006, respectively.

Cooper's \$300 million, 5.25% senior unsecured notes, which were issued in June 2002, matured in July 2007. Interest-rate swaps that effectively converted this fixed-rate debt to variable-rate debt also matured at that time (see Note 17 of the Notes to the Consolidated Financial Statements). On June 18, 2007, Cooper's wholly-owned subsidiary, Cooper US, Inc., issued \$300 million of senior unsecured notes due in

2017. The fixed rate notes have an interest coupon of 6.10% and are guaranteed by Cooper and certain of its principal operating subsidiaries. Proceeds from the financing were used to repay the maturing 5.25% notes. Combined with interest rate hedges implemented in anticipation of the offering, the 6.10% notes will have an effective annual cost to Cooper of 5.75%.

Interest expense, net for 2006 decreased \$13.3 million from 2005 as a result of both lower average debt balances and average interest rates. Average debt balances were \$1.04 billion and \$1.26 billion, and average interest rates were 5.70% and 5.87% for 2006 and 2005, respectively. The decline in the average interest rates was primarily the result of conversion of debt balances to lower interest-rate debt. The debt balance during 2005 included 6.25%, 300 million Euro bonds that matured in October 2005. Cooper partially funded repayment of this Euro bond debt with \$325 million, 5.25% senior unsecured notes maturing in 2012. Proceeds from the notes were swapped to €272.6 million with cross-currency interest-rate swaps, effectively converting the seven-year U.S. notes to seven-year Euro notes with an annual interest rate of 3.55%.

*Income Tax Expense* The effective tax rate attributable to continuing operations was 16.2% for 2007, 25.2% for 2006 and 21.0% for 2005.

The decrease in the 2007 rate is primarily due to an \$83.8 million (\$.45 per share) reduction of income tax expense associated principally with finalized settlements with the Internal Revenue Service related to the 2000 through 2004 tax years, the expiration of the statute of limitation regarding certain potential tax exposure matters, changes to state and international valuation allowances and tax benefits of international reorganizations. Excluding these tax expense reductions, as well as the General Corporate costs related to businesses disposed of in prior years and income from Belden as discussed above, the effective tax rate for 2007 was 27.3%.

The increase in tax rate in 2006 compared to 2005 was primarily related to increased taxable earnings in 2006 without a corresponding increase in tax benefits.

*Charge Related to Discontinued Operations* In the second quarter of 2006, Cooper recorded an additional charge of \$20.3 million, net of an \$11.4 million income tax benefit, related to potential asbestos obligations regarding the Automotive Products segment, which was sold in 1998. In the fourth quarter of 2005, Cooper concluded that additional charges of \$227.2 million, net of a \$127.8 million income tax benefit related to this matter were required in order to adjust the existing accrual to amounts within the likely range of outcomes. See Note 16 of the Notes to the Consolidated Financial Statements.

*Diluted Earnings Per Share* Diluted earnings per share from continuing operations was \$3.73 in 2007, \$2.58 in 2006, and \$2.06 in 2005. The income from the Belden agreement, increased legal and environmental costs on businesses disposed of in prior years, and income tax reduction discussed above increased 2007 diluted earnings per share from continuing operations by \$.59.

### *Percentage of Revenues*

|                                    | Year Ended December 31, |       |       |
|------------------------------------|-------------------------|-------|-------|
|                                    | 2007                    | 2006  | 2005  |
| <b>Cost of Sales:</b>              |                         |       |       |
| Electrical Products.....           | 67.0%                   | 67.7% | 68.1% |
| Tools.....                         | 68.8%                   | 69.3% | 70.8% |
| <b>Selling and Administrative:</b> |                         |       |       |
| Electrical Products.....           | 16.4%                   | 16.4% | 17.2% |
| Tools.....                         | 19.4%                   | 19.4% | 20.1% |

*2007 vs 2006 Percentage of Revenues* Electrical Products segment cost of sales, as a percentage of revenues, was 67.0% for 2007 compared to 67.7% for 2006. The decrease in the cost of sales percentage

was primarily the result of productivity initiatives and production leverage on higher volume, partially offset by the impact of acquisitions. Tools segment cost of sales, as a percentage of revenues, was 68.8% for 2007 compared to 69.3% for 2006. The decrease in cost of sales percentage reflects operating efficiency gains from productivity improvements and cost reductions and the lower level of sales of large low margin assembly systems projects.

Electrical Products segment selling and administrative expenses, as a percentage of revenues, for 2007 were 16.4% compared to 16.4% for 2006. The selling and administrative expenses percentage is unchanged, but was favorably impacted by leverage and productivity initiatives, offset by the higher average percentage of revenue for the newly acquired organizations and continued investment in global growth initiatives. Tools segment selling and administrative expenses, as a percentage of revenues, for 2007 were 19.4% compared to 19.4% for 2006, as productivity initiatives were offset by inflation.

*2006 vs 2005 Percentage of Revenues* Electrical Products segment cost of sales, as a percentage of revenues, was 67.7% for 2006 compared to 68.1% for 2005. The decrease in the cost of sales percentage was primarily the result of leverage on higher volumes, pricing offsetting inflationary pressures for production material and energy costs, successful productivity improvement initiatives, and a shift in sales mix away from the lower margin retail channel. Tools segment cost of sales, as a percentage of revenues, was 69.3% for 2006 compared to 70.8% for 2005. The decrease in cost of sales percentage reflects continuing cost productivity improvements, favorable sales mix, and price increase realization.

Electrical Products segment selling and administrative expenses, as a percentage of revenues, for 2006 were 16.4% compared to 17.2% for 2005. The decrease in selling and administrative expenses percentage is primarily due to leveraging higher volumes, enterprise business system benefits, and benefits realized from prior year cost reductions. These performance improvements more than offset continued investment in key commercial and global growth initiatives. Tools segment selling and administrative expenses, as a percentage of revenues, for 2006 were 19.4% compared to 20.1% for 2005. The decrease in the selling and administrative expenses percentage is primarily due to leverage on fixed costs and cost reduction activities.

Cooper realizes certain costs and proceeds that are not directly attributable to the operating segments. These items are reflected as General Corporate expenses. See the "General Corporate Expense" section above.

### ***Earnings Outlook***

The following sets forth Cooper's general business outlook for 2008 based on current expectations.

Cooper expects low double digit growth in revenues for Electrical Products in 2008 from continuing global growth in utility and industrial market demand, successful market penetration from key growth initiatives and price increases in response to commodity and energy cost inflation partially offset by the soft U.S. residential markets and slower growth in the other U.S. markets. Acquisitions completed in 2007 or forecast to be completed in the first quarter of 2008 are expected to be approximately 7% of Electrical Products revenue growth. In the Tools segment, Cooper expects low single-digit revenue growth due to the weakness in the residential and motor vehicle markets. Operating earnings are expected to grow more rapidly than revenues as a result of benefits from on-going cost reduction programs, realizing further productivity improvements and leveraging of fixed costs. Cooper is expecting diluted continuing earnings per share to be in the range of \$3.45 to \$3.61, including the impact of acquisitions, integration costs and costs to reorganize the Tools segment.

The above statements are forward looking, and actual results may differ materially. The above statements are based on a number of assumptions, risks and uncertainties. The primary economic assumptions include, without limitation: (1) continued growth in the United States and other economies; (2) no significant change in raw material or energy costs that are not realized through price increases; (3) realization of benefits of cost-reduction programs (including implementing an Enterprise Business System)

with no major disruptions from those programs currently underway; (4) no significant adverse changes in the relationship of the U.S. dollar to the currencies of countries in which Cooper does business, and (5) no significant changes in the income tax laws or their interpretation. The estimates also assume, without limitation, no significant change in competitive conditions and such other risk factors as are discussed from time to time in Cooper's periodic filings with the Securities and Exchange Commission.

### ***Pricing and Volume***

In each of Cooper's segments, the nature of many of the products sold is such that an accurate determination of the changes in unit volume of sales is neither practical nor, in some cases, meaningful. Each segment produces a family of products, within which there exist considerable variations in size, configuration and other characteristics.

It is Cooper's judgment that unit volumes in both the Electrical Products and Tools segments increased in 2007.

During the three-year period ending December 31, 2007, Cooper has experienced an overall increase in customer pricing, primarily in response to increased material, energy and components costs. Cooper has aggressively acted to control and reduce costs during the three-year period through strategic sourcing, manufacturing improvement and rationalization efforts in order to improve profitability in the segments.

### ***Effect of Inflation***

Over the three-year period, inflation has had a relatively minor impact on Cooper's results of operations. However, during 2007, 2006 and 2005, there were significant increases in certain key commodities and components, which resulted in price increases in certain businesses, on occasion, lagging the increased costs. In each of the last three years, Cooper has realized price increases at least equal to material purchase cost increases. Cooper's on-going initiatives to improve productivity and rationalize its operational base has mitigated increases in employee compensation and benefits, as well as general inflation on operating costs.

## **Liquidity and Capital Resources**

### ***Operating Working Capital***

*For purposes of this discussion, operating working capital is defined as receivables and inventories less accounts payable.*

Cooper's operating working capital increased \$127.3 million during 2007. The increase included a \$152.6 million increase in receivables and a \$36.1 million increase in inventories, partially offset by a \$61.4 million increase in accounts payable, which were driven primarily by increased sales volume and actions to improve customer service, as well as working capital increases from completed acquisitions, which accounted for \$69.2 million of the overall increase in operating working capital. The increase in inventories was partially offset by a \$12.3 million increase in the allowance for excess and obsolete inventories. Operating working capital turnover (defined as annualized revenues divided by average quarterly operating working capital) for 2007 of 5.4 turns increased from 5.2 turns in 2006 primarily due to initiatives focused on improved inventory turns. Accounts receivable days sales outstanding deteriorated slightly, although this was due in part to acquisitions closing in December and the increased sales outside of the U.S. where commercial terms are generally longer.

Cooper's operating working capital increased \$78.6 million during 2006. The increase included a \$53.6 million increase in receivables and a \$68.9 million increase in inventories, partially offset by a \$43.9 million increase in accounts payable, which were driven primarily by increased sales volume and actions to improve customer service, as well as working capital increases from completed acquisitions. The increase in inventories was partially offset by a \$6.9 million increase in the allowance for excess and obsolete

inventories. Operating working capital turnover (defined as annualized revenues divided by average quarterly operating working capital) for 2006 of 5.2 turns increased from 4.9 turns in 2005 primarily due to initiatives focused on reducing days sales outstanding and improved payables management. Inventory turns remained flat with 2005, as the company maintained focus on improving customer service.

Cooper's operating working capital decreased \$40 million to \$953 million in 2005 compared to \$993 million in 2004. The decrease in operating working capital for 2005 was due to a \$77 million increase in accounts payable, partially offset by a \$21 million increase in receivables and a \$16 million increase in inventories. Receivables and inventories increased with higher sales volume and ongoing efforts to improve customer service. Payables increased on higher volumes and improved payables management through expanded leverage of enterprise business system capabilities. Operating working capital turnover (defined as annualized revenues divided by average quarterly operating working capital) for 2005 of 4.9 turns increased from 4.6 turns in 2004 due to revenue growth and a decline in operating working capital.

### *Cash Flows*

Net cash provided by operating activities was \$795 million during 2007. This cash, plus an additional \$191 million of cash and cash equivalents, net debt proceeds of \$251 million, and \$68 million of cash received from employee stock option exercise activity were primarily used to fund capital expenditures of \$116 million, acquisitions of \$336 million, dividends of \$154 million, share purchases of \$344 million, and \$94 million in investments. In addition, Cooper used \$290 million to fund a binding offer for all outstanding shares of MTL Instruments Group plc, a publicly-traded company based in the United Kingdom that is expected to close in the first quarter of 2008.

Net cash provided by operating activities was \$601 million during 2006. This cash, plus an additional \$29 million of cash and cash equivalents and \$89 million of cash received from employee stock option exercise activity were primarily used to fund capital expenditures of \$85 million, acquisitions of \$280 million, dividends of \$137 million and share purchases of \$264 million.

Net cash provided by operating activities was \$574 million for 2005. These funds, plus \$200 million of cash and cash equivalents and \$73 million of cash received from employee stock activity were primarily used to fund capital expenditures of \$97 million, dividends of \$138 million, net debt repayments of \$384 million and share purchases of \$211 million during 2005.

In connection with accounting for acquisitions, Cooper records, to the extent appropriate, accruals for the costs of closing duplicate facilities, severing redundant personnel and integrating the acquired businesses into existing Cooper operations. At December 31, 2007 and 2006, Cooper had no accruals related to these activities. Cash flows from operating activities for each of the three years in the period ended December 31, 2007, is reduced by the amounts expended on the various accruals established in connection with each acquisition. See Note 7 of the Notes to the Consolidated Financial Statements for further information.

Cooper currently anticipates that it will annually generate in excess of \$400 million in cash flow available for acquisitions, debt repayment and common stock repurchases.

As discussed in Note 16 of Notes to the Consolidated Financial Statements, Cooper has reached a revised agreement with the Representatives of Federal-Mogul, its bankruptcy committees and the future claimants regarding settlement of Cooper's contingent liabilities related to the Automotive Products sale to Federal-Mogul. Cooper anticipates that any settlement would be funded from operating cash flows, existing cash, and debt proceeds (if required).

## **Debt**

At December 31, 2007 and 2006, Cooper had cash and cash equivalents of \$232.8 million and \$423.5 million, respectively. At December 31, 2007 and 2006, Cooper had short-term debt of \$256.1 million and \$5.0 million, respectively, consisting primarily of commercial paper.

Cooper's practice is to back up its short-term debt with a combination of cash and committed credit facilities. At December 31, 2007 and 2006, Cooper had a \$500 million committed credit facility, which matures in November 2009. Short-term debt, to the extent not backed up by cash, reduces the amount of additional liquidity provided by the committed credit facility.

The credit facility agreement is not subject to termination based on a decrease in Cooper's debt ratings or a material adverse change clause. The principal financial covenants in the agreement limit Cooper's debt-to-total capitalization ratio to 60% and require Cooper to maintain a minimum earnings before interest expense, income taxes, depreciation and amortization to interest ratio of 3 to 1. Cooper is in compliance with all covenants set forth in the credit facility agreement.

Cooper's access to the commercial paper market could be adversely affected by a change in the credit ratings assigned to its commercial paper. Should Cooper's access to the commercial paper market be adversely affected due to a change in its credit ratings, Cooper would rely on a combination of available cash and its committed credit facility to provide short-term funding. The committed credit facility does not contain any provision, which makes its availability to Cooper dependent on Cooper's credit ratings.

On November 8, 2005, Cooper US, Inc., a subsidiary of Cooper, issued \$325 million of 5.25% senior unsecured notes that mature on November 15, 2012. Payment of the notes is guaranteed by Cooper and certain of its subsidiaries. Proceeds of the notes were swapped with cross-currency interest-rate swaps to €272.6 million, effectively converting the seven-year U.S. notes to seven-year Euro notes with an annual interest rate of 3.55%. The proceeds of €272.6 million partially funded repayment of the 6.25% Euro bonds that matured in October 2005.

Cooper's \$300 million, 5.25% senior unsecured notes, which were issued in June 2002, matured in July 2007. On June 18, 2007, Cooper's wholly-owned subsidiary, Cooper US, Inc. issued \$300 million of senior unsecured notes due in 2017. The fixed rate notes have an interest coupon of 6.10% and are guaranteed by Cooper and certain of its principal operating subsidiaries. Proceeds from the financing were used to repay the maturing 5.25% notes. Combined with interest rate hedges implemented in anticipation of the offering, the 6.10% notes will have an effective annual cost to Cooper of 5.75 %.

### ***Off-Balance Sheet Arrangements and Aggregate Contractual Obligations***

Cooper executes stand-by letters of credit, performance bonds and other guarantees in the normal course of business that ensure Cooper's performance or payments to third parties. The aggregate notional value of these instruments was \$99.5 million and \$118.6 million at December 31, 2007 and 2006, respectively. Eighty-six percent of these instruments have an expiration date within one year. In the past, no significant claims have been made against these financial instruments. Management believes the likelihood of demand for payment under these instruments is minimal and expects no material cash outlays to occur in connection with these instruments.

The following table summarizes Cooper's contractual obligations at December 31, 2007 and the effect such obligations are expected to have on its liquidity and cash flows in future periods.

| Contractual Obligations:                        | Payments Due      |                       |  |                          |                        |
|---|-------------------|-----------------------|--|--------------------------|------------------------|
|   | Total             | Less than<br>One Year | One to<br>Three Years<br>(in millions) | Four to<br>Five<br>Years | After<br>Five<br>Years |
| Long-Term Debt                                  | \$ 1,010.0        | \$ 100.1              | \$ 277.5                               | \$ 324.1                 | \$ 308.3               |
| Short-Term Debt                                 | 256.1             | 256.1                 | -                                      | -                        | -                      |
| Noncancellable Operating Leases                 | 114.9             | 24.4                  | 35.6                                   | 19.2                     | 35.7                   |
| Purchase Obligations                            | 333.7             | 328.9                 | 4.8                                    | -                        | -                      |
| Other Long-Term Liabilities <sup>(1), (2)</sup> | 228.1             | 20.1                  | 39.8                                   | 39.9                     | 128.3                  |
|   | <u>\$ 1,942.8</u> | <u>\$ 729.6</u>       | <u>\$ 357.7</u>                        | <u>\$ 383.2</u>          | <u>\$ 472.3</u>        |

(1) Includes unfunded other postretirement benefit obligations, unfunded non-U.S. defined benefit pension plan liabilities, other postemployment benefit liabilities and environmental liabilities.

(2) Due to uncertainty with respect to the timing of future cash flows associated with Cooper's unrecognized tax benefits at December 31, 2007, Cooper is unable to make reliable estimates of the period of cash settlement with the respective taxing authorities. Therefore, \$57.3 million of unrecognized tax benefits have been excluded from the contractual obligations table above.

### **Capitalization**

On November 2, 2004, Cooper's Board of Directors authorized the purchase of up to ten million shares of common stock. At December 31, 2007, 4.3 million shares remained available to purchase under the authorization. On February 12, 2008, Cooper announced that the Board of Directors authorized the purchase of ten million shares of common stock in addition to the remaining November 2, 2004 authorization. Cooper has also announced that the Board authorized the repurchase of shares issued from time to time under its equity compensation plans, matched savings plan and dividend reinvestment plan in order to offset the dilution that results from issuing shares under these plans.

As of the date of this filing in 2008, Cooper had repurchased the 3 million shares intended to offset dilution from share issuances under equity compensation plans, as well as approximately 600,000 additional shares under the November 2, 2004 Cooper Board of Directors authorization discussed above. Cooper may continue to repurchase shares under this authorization from time to time during 2008. The decision whether to do so will be dependent on the favorability of market conditions, as well as potential cash requirements for acquisitions.

Cooper targets a 30% to 40% debt-to-total capitalization ratio. Excess cash flows are utilized to purchase shares of Cooper's Common stock or fund acquisitions. At December 31, 2007, 2006 and 2005, Cooper's debt-to-total capitalization ratio was 30.8%, 28.9% and 31.7%, respectively.

On February 12, 2008, Cooper announced that the Board of Directors approved an increase in the annual dividend rate of Cooper's common stock by \$.16 per share to \$1.00 per share. On February 14, 2007, Cooper announced that the Board of Directors approved a two-for-one stock split of Cooper common stock and increased the annual dividend rate of Cooper's common stock by \$.10 cents per share to \$.84 per share. The record date for the stock split was February 28, 2007 and the distribution date was March 15, 2007. On February 9, 2005, Cooper's Board of Directors increased the annual dividend rate of Cooper's common stock by eight cents per share to \$.74. All share and per share information presented in this Form 10-K has been retroactively restated to reflect the effect of the stock split.

### **Capital Expenditures and Commitments**

Capital expenditures on projects to reduce product costs, improve product quality, increase manufacturing efficiency and operating flexibility, or expand production capacity were \$116 million in 2007, \$85 million in 2006 and \$97 million in 2005. Capital expenditures are projected to be approximately \$120 to

\$130 million in 2008. Projected expenditures for 2008 will focus on capacity expansions in key markets, development of new products, continued implementation of new business systems and cost reduction programs.

### Interest Rate and Currency Risk

Changes in interest rates and currency exchange rates affect Cooper's earnings and cash flows. As a result of having sales, purchases and certain intercompany transactions denominated in currencies other than the functional currencies used by Cooper's businesses, Cooper is exposed to the effect of exchange rate changes on its cash flows and earnings. Cooper enters into currency forward exchange contracts to hedge significant non-functional currency denominated transactions for periods consistent with the terms of the underlying transactions. Contracts generally have maturities that do not exceed one year.

The table below provides information about Cooper's derivative financial instruments and other financial instruments at December 31, 2007 that are sensitive to changes in interest rates. For debt obligations the table presents principal cash flows by expected maturity dates and weighted average interest rates.

|  | 2008             | 2009     | 2010     | 2011     | 2012     | Thereafter | Total      |
|--|------------------|----------|----------|----------|----------|------------|------------|
|  | (\$ in millions) |          |          |          |          |            |            |
| <b>Long-term debt:</b>                     |                  |          |          |          |          |            |            |
| Fixed-rate (U.S. Dollar)                   | \$ 100.1         | \$ 275.2 | \$ 2.3   | \$ -     | \$ 325.0 | \$ 300.3   | \$ 1,002.9 |
| Average interest-rate                      | 5.7%             | 5.6%     | 5.7%     | 5.7%     | 5.7%     | 6.1%       | 5.7%       |
| Variable-rate (U.S. Dollar)                | \$ -             | \$ -     | \$ -     | \$ -     | \$ -     | \$ 8.0     | \$ 8.0     |
| Average interest-rate                      | 5.6%             | 5.6%     | 5.6%     | 5.6%     | 5.6%     | 5.6%       | 5.6%       |
| <b>Cross-currency interest-rate swaps:</b> |                  |          |          |          |          |            |            |
| <b>Fixed to fixed:</b>                     |                  |          |          |          |          |            |            |
| Notional amount <sup>(1)</sup>             | \$ 325.0         | \$ 325.0 | \$ 325.0 | \$ 325.0 | \$ 325.0 | \$ 325.0   | \$ 325.0   |
| Average pay-rate                           | 3.5275%          | 3.5275%  | 3.5275%  | 3.5275%  | 3.5275%  | 3.5275%    | 3.5275%    |
| Average receive-rate                       | 5.232%           | 5.232%   | 5.232%   | 5.232%   | 5.232%   | 5.232%     | 5.232%     |

<sup>(1)</sup> Cooper entered into cross-currency interest-rate swaps to effectively convert \$325 million of 5.25% senior unsecured debt due in November 2012 to Euro 272.6 million with an annual interest rate of 3.55%.

The table below provides information about Cooper's currency forward exchange contracts to purchase currencies in excess of \$10 million at December 31, 2007. The contracts mature during 2008. The contracts related to funding of the MTL tender offer have been excluded due to the very short terms of those contracts. The notional amount is used to calculate the contractual payments exchanged under the contracts. The notional amount represents the U.S. dollar equivalent.

|  | 2008                               |
|--|------------------------------------|
|  | (in millions,<br>where applicable) |
| <u>U.S. Dollar Functional Currency</u>         |                                    |
| Buy U.S. Dollars / Sell Euro                   |                                    |
| Notional amount .....                          | \$ 10.7                            |
| Average contract rate .....                    | 1.408                              |
| <u>U.S. Dollar Functional Currency</u>         |                                    |
| Buy Euro / Sell U.S. Dollars                   |                                    |
| Notional amount .....                          | \$ 88.8                            |
| Average contract rate .....                    | 1.440                              |
| <u>Canadian Dollar Functional Currency</u>     |                                    |
| Buy U.S. Dollars / Sell Canadian Dollars       |                                    |
| Notional amount .....                          | \$ 91.5                            |
| Average contract rate .....                    | 1.030                              |
| <u>U.S. Dollar Functional Currency</u>         |                                    |
| Buy Mexican Pesos / Sell U.S. Dollars          |                                    |
| Notional amount .....                          | \$ 26.5                            |
| Average contract rate .....                    | .0884                              |
| <u>U.S. Dollar Functional Currency</u>         |                                    |
| Buy U.S. Dollars / Sell Great Britain Pounds   |                                    |
| Notional amount .....                          | \$ 220.6                           |
| Average contract rate .....                    | 1.977                              |
| <u>Euro Functional Currency</u>                |                                    |
| Buy Euro / Sell U.S. Dollars                   |                                    |
| Notional amount .....                          | \$ 18.5                            |
| Average contract rate .....                    | 1.467                              |
| <u>U.S. Dollar Functional Currency</u>         |                                    |
| Buy Great Britain Pounds / Sell U.S. Dollars   |                                    |
| Notional amount .....                          | \$ 10.6                            |
| Average contract rate .....                    | 1.998                              |
| <u>Great Britain Pound Functional Currency</u> |                                    |
| Buy Great Britain Pounds / Sell U.S. Dollars   |                                    |
| Notional amount .....                          | \$ 14.5                            |
| Average contract rate .....                    | 2.007                              |

The table below provides information about Cooper's derivative financial instruments and other financial instruments at December 31, 2006 that are sensitive to changes in interest rates. For debt obligations the table presents principal cash flows by expected maturity dates and weighted average interest rates. For interest-rate swaps, the table presents notional amounts and weighted average interest rates by contractual maturity dates. Notional amounts are used to calculate the contractual payments to be exchanged under the contract. The average pay-rate on interest-rate swaps is based on implied forward-rates in the yield curve as of December 31, 2006.

|  | 2007             | 2008     | 2009     | 2010     | 2011     | Thereafter | Total      |
|--|------------------|----------|----------|----------|----------|------------|------------|
|  | (\$ in millions) |          |          |          |          |            |            |
| <b>Long-term debt:</b>                     |                  |          |          |          |          |            |            |
| Fixed-rate (U.S. Dollar)                   | \$ 300.7         | \$ 100.3 | \$ 275.0 | \$ 2.3   | \$ -     | \$ 325.0   | \$ 1,003.3 |
| Average interest-rate                      | 5.5%             | 5.5%     | 5.4%     | 5.3%     | 5.3%     | 5.3%       | 5.4%       |
| Variable-rate (U.S. Dollar)                | \$ -             | \$ -     | \$ -     | \$ -     | \$ -     | \$ 8.0     | \$ 8.0     |
| Average interest-rate                      | 5.6%             | 5.6%     | 5.6%     | 5.6%     | 5.6%     | 5.6%       | 5.6%       |
| <b>Interest-rate swaps:</b>                |                  |          |          |          |          |            |            |
| <b>Fixed to variable:</b>                  |                  |          |          |          |          |            |            |
| Notional amount <sup>(1)</sup>             | \$ 300.0         | \$ -     | \$ -     | \$ -     | \$ -     | \$ -       | \$ 300.0   |
| Average pay-rate                           | 7.38%            | -        | -        | -        | -        | -          | 7.38%      |
| Average receive-rate                       | 5.25%            | -        | -        | -        | -        | -          | 5.25%      |
| <b>Cross-currency interest-rate swaps:</b> |                  |          |          |          |          |            |            |
| <b>Fixed to fixed:</b>                     |                  |          |          |          |          |            |            |
| Notional amount <sup>(2)</sup>             | \$ 325.0         | \$ 325.0 | \$ 325.0 | \$ 325.0 | \$ 325.0 | \$ 325.0   | \$ 325.0   |
| Average pay-rate                           | 3.5275%          | 3.5275%  | 3.5275%  | 3.5275%  | 3.5275%  | 3.5275%    | 3.5275%    |
| Average receive-rate                       | 5.232%           | 5.232%   | 5.232%   | 5.232%   | 5.232%   | 5.232%     | 5.232%     |

<sup>(1)</sup> Cooper entered into interest-rate swaps to effectively convert its fixed-rate \$300 million senior unsecured debt due in July 2007 to variable-rate debt.

<sup>(2)</sup> Cooper entered into cross-currency interest-rate swaps to effectively convert \$325 million of 5.25% senior unsecured debt due in November 2012 to Euro 272.6 million with an annual interest rate of 3.55%.

The table below provides information about Cooper's currency forward exchange contracts to purchase currencies in excess of \$10 million at December 31, 2006. The contracts matured during 2007. The notional amount is used to calculate the contractual payments exchanged under the contracts. The notional amount represents the U.S. dollar equivalent.

|   | 2007                               |
|---|------------------------------------|
|   | (in millions,<br>where applicable) |
| <b><u>Euro Functional Currency</u></b>            |                                    |
| Buy U.S. Dollars / Sell Euro                      |                                    |
| Notional amount .....                             | \$ 143.9                           |
| Average contract rate.....                        | 1.288                              |
| <b><u>U.S. Dollar Functional Currency</u></b>     |                                    |
| Buy Euro / Sell U.S. Dollars                      |                                    |
| Notional amount .....                             | \$ 121.7                           |
| Average contract rate.....                        | 1.306                              |
| <b><u>Canadian Dollar Functional Currency</u></b> |                                    |
| Buy U.S. Dollars / Sell Canadian Dollars          |                                    |
| Notional amount .....                             | \$ 76.0                            |
| Average contract rate.....                        | .8913                              |
| <b><u>U.S. Dollar Functional Currency</u></b>     |                                    |
| Buy Mexican Pesos / Sell U.S. Dollars             |                                    |
| Notional amount .....                             | \$ 22.9                            |
| Average contract rate.....                        | .0908                              |

See Note 17 of the Notes to the Consolidated Financial Statements for additional information regarding the fair value of Cooper's financial instruments.

## Recently Issued Accounting Standards

See Note 1 of the Notes to the Consolidated Financial Statements.

### ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

The information required by this Item is included under “Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations.”

### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

Cooper’s consolidated financial statements, together with the report thereon of Ernst & Young LLP and the supplementary financial data are set forth on pages F-1 through F-47 hereof. (See Item 15 for Index.)

### ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

Not applicable.

### ITEM 9A. CONTROLS AND PROCEDURES

As of the end of the period covered by this report, Cooper's management, under the supervision and with the participation of the Chief Executive Officer and Chief Financial Officer, performed an evaluation of the effectiveness of the design and operation of Cooper's disclosure controls and procedures. Based on that evaluation, Cooper's management, including the Chief Executive Officer and Chief Financial Officer, concluded that the disclosure controls and procedures are effective. There have been no significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of this evaluation. See Report of Management on Internal Control Over Financial Reporting on page F-1.

Cooper is executing a multi-year process of implementing an Enterprise Business System (“EBS”) globally. Implementing an EBS system on a global basis involves significant changes in business processes. The implementation is phased, which reduces the risks associated with making these changes. In addition, Cooper is taking the necessary steps to monitor and maintain appropriate internal controls during the implementations. As of December 31, 2007, approximately 85% of Cooper’s revenues are on the global system.

### ITEM 9B. OTHER INFORMATION

Not applicable.

## PART III

### ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

The information required by this Item is set forth under the captions “Election of Directors”, “Executive Officers”, Section 16(a) Beneficial Ownership Reporting Compliance, and “Corporate Governance” in Cooper’s Proxy Statement to be filed pursuant to Regulation 14A under the Securities Exchange Act of 1934 in connection with Cooper’s 2008 Annual Meeting of Shareholders (the “Proxy Statement”) and is incorporated herein by reference.

## ITEM 11. EXECUTIVE COMPENSATION

The information required by this Item is set forth under the caption "Executive Management Compensation" and "Directors' Compensation" in the Proxy Statement and is incorporated herein by reference.

## ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The information required by this Item is set forth under the captions "Cooper Stock Ownership of Certain Beneficial Owners", "Securities Ownership of Officers and Directors" and "Equity Compensation Plan Information" in the Proxy Statement and is incorporated herein by reference.

## ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information required by this Item is set forth under the caption "Transactions with Related Persons" and "Corporate Governance-Director Independence" in the Proxy Statement and is incorporated herein by reference.

## ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The information required by this Item is set forth under the caption "Relationship with Independent Auditors" in the Proxy Statement and is incorporated herein by reference.

### PART IV

## ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

(a) 1. *Financial Statements and Other Financial Data.*

|   | <u>Page</u> |
|---|-------------|
| Report of Management on Internal Control Over Financial Reporting   | F-1         |
| Report of Independent Registered Public Accounting Firm on Internal Control Over Financial Reporting              | F-2         |
| Report of Independent Registered Public Accounting Firm   | F-3         |
| Consolidated Income Statements for each of the three years in the period ended December 31, 2007                  | F-4         |
| Consolidated Balance Sheets as of December 31, 2007 and 2006  | F-5         |
| Consolidated Statements of Cash Flows for each of the three years in the period ended December 31, 2007           | F-6         |
| Consolidated Statements of Shareholders' Equity for each of the three years in the period ended December 31, 2007 | F-7         |
| Notes to Consolidated Financial Statements  | F-8         |

Financial information with respect to subsidiaries not consolidated and 50 percent or less owned entities accounted for by the equity method has not been included because in the aggregate such subsidiaries and investments do not constitute a significant subsidiary.

2. *Financial Statement Schedules*

Financial statement schedules are not included in this Form 10-K Annual Report because they are not applicable or the required information is shown in the financial statements or notes thereto.

### 3. *Exhibits*

- 2.0 Agreement and Plan of Merger among Cooper Industries, Inc., Cooper Mergerco, Inc. and Cooper Industries, Ltd. (incorporated herein by reference to Annex I to Cooper's Registration Statement on Form S-4, Registration No. 333-62740).
- 3.1 Memorandum of Association of Cooper Industries, Ltd. (incorporated herein by reference to Annex II to Cooper's Registration Statement on Form S-4, Registration No. 333-62740).
- 3.2 Amended and Restated Bye-Laws of Cooper Industries, Ltd. (incorporated herein by reference to Annex III to Cooper's Registration Statement on Form S-4, Registration No. 333-62740).
- 4.1 Amended and Restated Rights Agreement dated as of August 3, 2007 between Cooper Industries, Ltd. and Computershare Trust Company, N.A., as Rights Agent (incorporated herein by reference to Exhibit 4.1 to Cooper's Amendment No. 1 to Registration Statement on Form 8-A, Registration No. 001-31330).
- 4.2 Amended and Restated Voting Agreement between Cooper Industries, Ltd., Cooper Industries, Inc. and Cooper Bermuda Investments Ltd. (incorporated herein by reference to Exhibit 4 to Cooper's Form 10-Q for the quarter ended March 31, 2004).
- 4.3 Indenture dated as of January 15, 1990, between Cooper Industries, Inc. and The Chase Manhattan Bank (National Association), as Trustee (incorporated herein by reference to Exhibit 4(a) to Cooper's Registration Statement on Form S-3, Registration No. 33-33011).
- 4.4 First Supplemental Indenture dated as of May 15, 2002 between Cooper Industries, Inc. and JPMorgan Chase Bank, N.A., as successor Trustee to The Chase Manhattan Bank (National Association) (incorporated herein by reference to Exhibit 4.3 to Cooper's Form 10-Q for the quarter ended June 30, 2002).
- 4.5 Second Supplemental Indenture dated as of June 21, 2002 among Cooper Industries, Inc., Cooper Industries, Ltd. and JPMorgan Chase Bank, N.A., as Trustee (incorporated herein by reference to Exhibit 4.4 to Cooper's Form 10-Q for the quarter ended June 30, 2002).
- 4.6 Third Supplemental Indenture dated as of October 28, 2002 among Cooper Industries, Inc., Cooper Industries, Ltd. and JPMorgan Chase Bank, N.A., as Trustee (incorporated herein by reference to Exhibit 4.1 to Cooper's Form 10-Q for the quarter ended September 30, 2002).
- 4.7 Fourth Supplemental Indenture dated as of January 1, 2005 among Cooper Industries, LLC, Cooper Industries, Ltd. and JPMorgan Chase Bank, N.A., as Trustee (incorporated by reference to Exhibit 4 to Cooper's Form 10-Q for the quarter ended March 31, 2005).
- 4.8 Indenture dated as of November 8, 2005 among Cooper US, Inc., Cooper Industries, Ltd., Subsidiary Guarantors and JPMorgan Chase Bank, N.A., as Trustee (incorporated by reference to Exhibit 4.1 to Cooper's Form 8-K filed November 9, 2005).
- 4.9 Registration Rights Agreement dated November 8, 2005 among Cooper US, Inc., Cooper Industries, Ltd., Subsidiary Guarantors, and Banc of America Securities LLC and Citigroup Global Markets, Inc. as representatives of several initial purchasers of \$325 million aggregate principal amount of debt securities (incorporated by reference to Exhibit 4.2 to Cooper's Form 8-K filed November 9, 2005).

- 4.10 Form of Indenture among Cooper US, Inc., Cooper Industries, Ltd. and Deutsche Bank Trust Company Americas, as Trustee (incorporated by reference to Exhibit 4.1 to Cooper's Form 8-K dated June 13, 2007).
- 4.11 Form of First Supplemental Indenture among Cooper US, Inc., Cooper Industries, Ltd., the Subsidiary Guarantors named therein and Deutsche Bank Trust Company Americas, as Trustee (incorporated by reference to Exhibit 4.2 to Cooper's Form 8-K dated June 13, 2007).
- 10.1 Cooper Industries, Inc. Directors Deferred Compensation Plan (incorporated by reference to Exhibit 10.2 to Cooper's Form 10-K for the year ended December 31, 1997).
- 10.2 Cooper Industries, Inc. Directors Retirement Plan (incorporated by reference to Exhibit 10.3 to Cooper's Form 10-K for the year ended December 31, 1997).
- 10.3 Cooper Industries, Inc. Supplemental Excess Defined Benefit Plan (August 1, 1998 Restatement) (incorporated by reference to Exhibit 10(iii) to Cooper's Form 10-Q for the quarter ended September 30, 1998).
- 10.4 First Amendment to Cooper Industries, Inc. Supplemental Excess Defined Benefit Plan (August 1, 1998 Restatement) (incorporated by reference to Exhibit 10.6 to Cooper's Form 10-K for the year ended December 31, 2003).
- 10.5 Cooper Industries, Inc. Supplemental Excess Defined Contribution Plan (August 1, 1998 Restatement) (incorporated by reference to Exhibit 10(iv) to Cooper's Form 10-Q for the quarter ended September 30, 1998).
- 10.6 First, Second and Third Amendments to Cooper Industries, Inc. Supplemental Excess Defined Contribution Plan (August 1, 1998 Restatement) (incorporated by reference to Exhibit 10.8 to Cooper's Form 10-K for the year ended December 31, 2003).
- 10.7 Description of Cooper Supplemental Executive Retirement Plan and Base Salary Deferral Program Adopted effective January 1, 2007 (incorporated by reference to Exhibit 10.5 to Cooper's Form 10-Q for the period ended March 31, 2007).
- 10.8 Management Incentive Compensation Deferral Plan (incorporated by reference to Exhibit 10.7 to Cooper's Form 10-K for the year ended December 31, 1997).
- 10.9 Third and Fourth Amendments to Management Incentive Compensation Deferral Plan (incorporated by reference to Exhibit 10.10 to Cooper's Form 10-K for the year ended December 31, 2003).
- 10.10 Crouse-Hinds Company Officers' Disability and Supplemental Pension Plan (September 10, 1999 Restatement, as amended) (incorporated by reference to Exhibit 10.11 to Cooper's Form 10-K for the year ended December 31, 2003).
- 10.11 Cooper Industries Amended and Restated Stock Incentive Plan (February 9, 2005 Restatement) (incorporated herein by reference to Exhibit 10.4 to Cooper's Form 10-Q for the quarter ended March 31, 2005).
- 10.12 First Amendment to Cooper Industries Amended and Restated Stock Incentive Plan (February 9, 2005 Restatement) (incorporated by reference to Exhibit 10.13 to Cooper's Form 10-K for the year ended December 31, 2006).

- 10.13 Second Amendment to Cooper Industries Amended and Restated Stock Incentive Plan (February 9, 2005 Restatement) (incorporated by reference to Exhibit 10.2 to Cooper's Form 10-Q for the period ended March 31, 2007).
- 10.14 Form of Incentive Stock Option Agreement for Cooper Industries, Inc. Stock Incentive Plan (incorporated by reference to Exhibit 10.14 to Cooper's Form 10-K for the year ended December 31, 2003).
- 10.15 Form of Nonqualified Stock Option Agreement for Cooper Industries, Inc. Stock Incentive Plan (incorporated by reference to Exhibit 10.15 to Cooper's Form 10-K for the year ended December 31, 2003).
- 10.16 Form of Cooper US, Inc. Executive Stock Incentive Agreement for the performance period January 1, 2005 to December 31, 2007 (incorporated by reference to Exhibit 10.3 to Cooper's Form 10-Q for the period ended March 31, 2005).
- 10.17 Form of Cooper US, Inc. Executive Stock Incentive Agreement for the performance period January 1, 2006 to December 31, 2008 (incorporated by reference to Exhibit 10.1 to Cooper's Form 10-Q for the period ended March 31, 2006).
- 10.18 Form of Cooper US, Inc. Executive Stock Incentive Agreement for the performance period January 1, 2007 to December 31, 2009 (incorporated by reference to Exhibit 10.1 to Cooper's Form 10-Q for the period ended March 31, 2007).
- 10.19 Cooper Industries Amended and Restated Management Annual Incentive Plan (February 13, 2006 Restatement) (incorporated herein by reference to Appendix C to Cooper's Proxy Statement for the Annual Meeting of Shareholders held on April 25, 2006).
- 10.20 First Amendment to Cooper Industries Amended and Restated Management Annual Incentive Plan (February 13, 2006 Restatement) (incorporated by reference to Exhibit 10.20 to Cooper's Form 10-K for the year ended December 31, 2006).
- 10.21 Amended and Restated Cooper Industries, Ltd. Directors' Stock Plan (February 14, 2006 Restatement) (incorporated herein by reference to Appendix D to Cooper's Proxy Statement for the Annual Meeting of Shareholders held on April 25, 2006).
- 10.22 First Amendment to Cooper Industries, Ltd. Amended and Restated Directors' Stock Plan (February 14, 2006 Restatement) (incorporated by reference to Exhibit 10.3 to Cooper's Form 10-Q for the period ended March 31, 2007).
- 10.23 Form of Directors' Nonqualified Stock Option Agreement for Directors' Stock Plan (incorporated herein by reference to Exhibit 10.18 to Cooper's Form 10-K for the year ended December 31, 1997).
- 10.24 Cooper Industries, Ltd. Amended and Restated Directors' Retainer Fee Stock Plan (April 1, 2003 Restatement) (incorporated by reference to Exhibit 10.21 to Cooper's Form 10-K for the year ended December 31, 2003).
- 10.25 First Amendment to Cooper Industries, Ltd. Amended and Restated Directors' Retainer Fee Stock Plan (April 1, 2003 Restatement) (incorporated by reference to Exhibit 10.4 to Cooper's Form 10-Q for the period ended March 31, 2007).
- 10.26 Form of Management Continuity Agreement between Cooper Industries, Ltd. and key management personnel, which applies if there is a Change in Control of Cooper

(incorporated herein by reference to Exhibit 10.5 to Cooper's Form 10-Q for the quarter ended March 31, 2005).

- 10.27 Form of Indemnification Agreement between Cooper Industries, Ltd. and key management personnel (incorporated by reference to Exhibit 10.23 to Cooper's Form 10-K for the year ended December 31, 2003).
- 10.28 Purchase and Sale Agreement between Cooper Industries, Inc. and Federal-Mogul Corporation dated August 17, 1998 (incorporated herein by reference to Exhibit 10(i) of Cooper's Form 10-Q for the quarter ended September 30, 1998).
- 10.29 Term Sheet Pneumo Abex Settlement Plan A and Plan B dated as of July 6, 2006 among Cooper Industries, Ltd.; Cooper Industries, LLC; Federal-Mogul Corporation; Federal-Mogul Products, Inc.; the Future Claimants' Representative for Federal-Mogul Corporation and Federal-Mogul Products, Inc.; the Official Committee of Asbestos Claimants for Federal-Mogul Corporation and Federal-Mogul Products, Inc.; Pneumo Abex LLC; and PCT International Holdings, Inc. (incorporated by reference to Exhibit 99.1 to Cooper's Form 8-K dated July 20, 2006).
- 10.30 Plan B Settlement Agreement dated as of September 18, 2006 among Cooper Industries, Ltd.; Cooper Industries, LLC; Federal-Mogul Corporation; Federal-Mogul Products, Inc.; the Future Claimants' Representative for Federal-Mogul Corporation and Federal-Mogul Products, Inc.; the Official Committee of Asbestos Claimants for Federal-Mogul Corporation and Federal-Mogul Products, Inc.; Pneumo Abex LLC; and PCT International Holdings, Inc. (incorporated by reference to Exhibit 10.28 to Cooper's Form 10-K for the year ended December 31, 2006).
- 10.31 Cooper (UK 2002) Employee Share Purchase Plan (incorporated by reference to Exhibit 10.25 to Cooper's Form 10-K for the year ended December 31, 2003).
- 10.32 Five-Year Credit Agreement dated November 3, 2004 among Cooper Industries, Ltd., Cooper US, Inc. and the banks named therein (incorporated by reference to Exhibit 10.25 of Cooper's Form 10-K for the year ended December 31, 2004).
- 10.33 Form of Executive Employment Agreement for employees who received stock option and performance share awards on February 13, 2006 (incorporated by reference to Exhibit 10.1 to Cooper's Form 8-K dated March 17, 2006).
- 10.34 Separation and Transition Agreement dated September 1, 2006 between Cooper Industries, Ltd. and David R. Sheil (incorporated by reference to Exhibit 10.2 to Cooper's Form 10-Q for the quarter ended September 30, 2006).
- 10.35 Separation and Transition Agreement dated January 16, 2007 between Cooper Industries, Ltd. and Paul M. Isabella (incorporated by reference to Exhibit 10.33 to Cooper's Form 10-K for the year ended December 31, 2006).
- 12.0 Computation of Ratios of Earnings to Fixed Charges for the Calendar years 2003 through 2007.
- 21.0 List of Cooper Industries, Ltd. Subsidiaries.
- 23.1 Consent of Ernst & Young LLP.
- 23.2 Consent of Bates White, LLC.

- 24.0 Powers of Attorney from members of the Board of Directors of Cooper Industries, Ltd.
- 31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

Cooper will furnish to the Commission supplementally upon request a copy of any instrument with respect to long-term debt of Cooper.

Copies of the above Exhibits are available to shareholders of record at a charge of \$.25 per page, minimum order of \$10.00. Direct requests to:

Cooper Industries, Ltd.  
Attn: Corporate Secretary  
P.O. Box 4446  
Houston, Texas 77210

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

COOPER INDUSTRIES, LTD.

Date: February 22, 2008

By: /s/ Kirk S. Hachigian  
Kirk S. Hachigian, Chairman, President  
and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

| <u>Signature</u>  | <u>Title</u>  | <u>Date</u>       |
|---|---|-------------------|
| <u>/s/ Kirk S. Hachigian</u><br>Kirk S. Hachigian   | Chairman, President and<br>Chief Executive Officer      | February 22, 2008 |
| <u>/s/ Terry A. Klebe</u><br>Terry A. Klebe   | Senior Vice President and<br>Chief Financial Officer    | February 22, 2008 |
| <u>/s/ Jeffrey B. Levos</u><br>Jeffrey B. Levos   | Vice President, Finance<br>and Chief Accounting Officer | February 22, 2008 |
| <u>*STEPHEN G. BUTLER</u><br>Stephen G. Butler  | Director  | February 22, 2008 |
| <u>*ROBERT M. DEVLIN</u><br>Robert M. Devlin  | Director  | February 22, 2008 |
| <u>*IVOR J. EVANS</u><br>Ivor J. Evans  | Director  | February 22, 2008 |
| <u>*LINDA A. HILL</u><br>Linda A. Hill  | Director  | February 22, 2008 |
| <u>*LAWRENCE D. KINGSLEY</u><br>Lawrence D. Kingsley  | Director  | February 22, 2008 |
| <u>*JAMES J. POSTL</u><br>James J. Postl  | Director  | February 22, 2008 |
| <u>*DAN F. SMITH</u><br>Dan F. Smith  | Director  | February 22, 2008 |
| <u>*GERALD B. SMITH</u><br>Gerald B. Smith  | Director  | February 22, 2008 |
| <u>*MARK S. THOMPSON</u><br>Mark S. Thompson  | Director  | February 22, 2008 |
| <u>*JAMES R. WILSON</u><br>James R. Wilson  | Director  | February 22, 2008 |
| * By: <u>/s/ Kevin M. McDonald</u><br>Kevin M. McDonald, as Attorney-In-Fact<br>for each of the persons indicated |   |                   |

**REPORT OF MANAGEMENT ON  
INTERNAL CONTROL OVER FINANCIAL REPORTING**

The management of Cooper Industries, Ltd. ("Cooper") is responsible for establishing and maintaining adequate internal control over financial reporting. Cooper's internal control system was designed to provide reasonable assurance to Cooper's management and Board of Directors regarding the preparation and fair presentation of published financial statements.

Cooper management assessed the effectiveness of Cooper's internal control over financial reporting as of December 31, 2007. In making this assessment, it used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control – Integrated Framework*. Based on our assessment we believe that, as of December 31, 2007, Cooper's internal control over financial reporting is effective based on those criteria.

Cooper's independent registered public accounting firm has issued an audit report on Cooper's internal control over financial reporting. This report appears on Page F-2.

Kirk S. Hachigian  
*Chairman, President and  
Chief Executive Officer*

Terry A. Klebe  
*Senior Vice President and  
Chief Financial Officer*

Jeffrey B. Levos  
*Vice President, Finance and  
and Chief Accounting Officer*

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM ON INTERNAL CONTROL OVER FINANCIAL REPORTING

The Board of Directors and Shareholders of  
Cooper Industries, Ltd.

We have audited Cooper Industries, Ltd.'s internal control over financial reporting as of December 31, 2007, based on criteria established in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). Cooper Industries, Ltd.'s management is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, Cooper Industries, Ltd. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2007 based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Cooper Industries, Ltd. as of December 31, 2007 and 2006 and the related consolidated statements of income, shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2007, and our report dated February 19, 2008 expressed an unqualified opinion thereon.

**ERNST & YOUNG LLP**

Houston, Texas  
February 19, 2008

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Board of Directors and Shareholders of  
Cooper Industries, Ltd.

We have audited the accompanying consolidated balance sheets of Cooper Industries, Ltd. ("the Company"), as of December 31, 2007 and 2006, and the related consolidated statements of income, shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2007. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Company at December 31, 2007 and 2006, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2007, in conformity with U.S. generally accepted accounting principles.

As discussed in Note 1 to the consolidated financial statements, the Company adopted FASB Interpretation No. 48 on January 1, 2007 and Statement of Financial Accounting Standards No. 158 on December 31, 2006.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2007, based on criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 19, 2008 expressed an unqualified opinion thereon.

**ERNST & YOUNG LLP**

Houston, Texas  
February 19, 2008

**COOPER INDUSTRIES, LTD.**  
**CONSOLIDATED INCOME STATEMENTS**

|   | Year Ended December 31,              |                 |                 |
|---|--------------------------------------|-----------------|-----------------|
|   | 2007                                 | 2006            | 2005            |
|   | (in millions, except per share data) |                 |                 |
| Revenues.....   | \$ 5,903.1                           | \$ 5,184.6      | \$ 4,730.4      |
| Cost of sales.....  | 3,970.0                              | 3,521.5         | 3,243.8         |
| Selling and administrative expenses.....                            | 1,089.0                              | 969.0           | 926.8           |
| Operating earnings.....   | 844.1                                | 694.1           | 559.8           |
| Income from Belden agreement.....                                   | 33.1                                 | 5.1             | -               |
| Interest expense, net.....  | 51.0                                 | 51.5            | 64.8            |
| Income from continuing operations before income taxes.....          | 826.2                                | 647.7           | 495.0           |
| Income taxes.....   | 133.9                                | 163.4           | 103.9           |
| Income from continuing operations.....                              | 692.3                                | 484.3           | 391.1           |
| Charge related to discontinued operations, net of income taxes..... | -                                    | 20.3            | 227.2           |
| Net income.....   | <u>\$ 692.3</u>                      | <u>\$ 464.0</u> | <u>\$ 163.9</u> |
| <br>  |                                      |                 |                 |
| Income per Common share   |                                      |                 |                 |
| Basic:  |                                      |                 |                 |
| Income from continuing operations.....                              | \$ 3.80                              | \$ 2.64         | \$ 2.12         |
| Charge from discontinued operations.....                            | -                                    | .11             | 1.23            |
| Net income.....   | <u>\$ 3.80</u>                       | <u>\$ 2.53</u>  | <u>\$ .89</u>   |
| Diluted:  |                                      |                 |                 |
| Income from continuing operations.....                              | \$ 3.73                              | \$ 2.58         | \$ 2.06         |
| Charge from discontinued operations.....                            | -                                    | .11             | 1.19            |
| Net income.....   | <u>\$ 3.73</u>                       | <u>\$ 2.47</u>  | <u>\$ .87</u>   |
| Cash dividends per Common share .....                               | <u>\$ .84</u>                        | <u>\$ .74</u>   | <u>\$ .74</u>   |

The Notes to Consolidated Financial Statements are an integral part of these statements.

**COOPER INDUSTRIES, LTD.  
CONSOLIDATED BALANCE SHEETS**

|  | December 31,      |                   |
|--|-------------------|-------------------|
|  | 2007              | 2006              |
| (in millions)  |                   |                   |
| <b>ASSETS</b>  |                   |                   |
| Cash and cash equivalents .....                                    | \$ 232.8          | \$ 423.5          |
| Investments .....  | 93.7              | -                 |
| Receivables .....  | 1,048.6           | 896.0             |
| Inventories .....  | 643.7             | 607.6             |
| Deferred income taxes and other current assets.....                | 284.2             | 266.6             |
| Total current assets .....   | <u>2,303.0</u>    | <u>2,193.7</u>    |
| Restricted cash .....  | 290.1             | -                 |
| Property, plant and equipment, less accumulated depreciation ..... | 719.8             | 665.4             |
| Goodwill .....   | 2,540.3           | 2,336.9           |
| Other noncurrent assets.....                                       | 280.3             | 178.8             |
| Total assets .....   | <u>\$ 6,133.5</u> | <u>\$ 5,374.8</u> |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>                        |                   |                   |
| Short-term debt .....  | \$ 256.1          | \$ 5.0            |
| Accounts payable.....  | 533.1             | 471.7             |
| Accrued liabilities.....   | 566.7             | 522.3             |
| Current discontinued operations liability.....                     | 179.1             | 199.6             |
| Current maturities of long-term debt .....                         | 100.1             | 300.7             |
| Total current liabilities.....                                     | <u>1,635.1</u>    | <u>1,499.3</u>    |
| Long-term debt .....   | 909.9             | 702.8             |
| Postretirement benefits other than pensions .....                  | 81.4              | 83.2              |
| Long-term discontinued operations liability.....                   | 330.0             | 330.0             |
| Other long-term liabilities.....                                   | 335.2             | 284.2             |
| Total liabilities .....  | <u>3,291.6</u>    | <u>2,899.5</u>    |
| Common stock, \$.01 par value .....                                | 1.8               | 0.9               |
| Capital in excess of par value .....                               | 85.7              | 278.4             |
| Retained earnings.....   | 2,835.1           | 2,324.4           |
| Accumulated other nonowner changes in equity.....                  | (80.7)            | (128.4)           |
| Total shareholders' equity .....                                   | <u>2,841.9</u>    | <u>2,475.3</u>    |
| Total liabilities and shareholders' equity.....                    | <u>\$ 6,133.5</u> | <u>\$ 5,374.8</u> |

The Notes to Consolidated Financial Statements are an integral part of these statements.

**COOPER INDUSTRIES, LTD.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**

|  | Year Ended December 31, |                 |                 |
|--|-------------------------|-----------------|-----------------|
|  | 2007                    | 2006            | 2005            |
|  |                         | (in millions)   |                 |
| <b>Cash flows from operating activities:</b>                           |                         |                 |                 |
| Net income .....   | \$ 692.3                | \$ 464.0        | \$ 163.9        |
| Plus: charge related to discontinued operations .....                  | -                       | 20.3            | 227.2           |
| Income from continuing operations.....                                 | 692.3                   | 484.3           | 391.1           |
| Adjustments to reconcile to net cash provided by operating activities: |                         |                 |                 |
| Depreciation and amortization .....                                    | 118.2                   | 111.7           | 111.0           |
| Deferred income taxes .....  | 12.4                    | 15.4            | 21.5            |
| Excess tax benefits from stock options and awards .....                | (25.8)                  | (26.8)          | -               |
| Restructuring charge payments.....                                     | -                       | -               | (0.4)           |
| Changes in assets and liabilities: <sup>(1)</sup>                      |                         |                 |                 |
| Receivables.....   | (66.1)                  | (16.1)          | (39.8)          |
| Inventories .....  | 27.3                    | (43.3)          | (17.6)          |
| Accounts payable and accrued liabilities.....                          | 36.4                    | 1.3             | 86.8            |
| Other assets and liabilities, net .....                                | 0.6                     | 74.9            | 20.9            |
| Net cash provided by operating activities .....                        | <u>795.3</u>            | <u>601.4</u>    | <u>573.5</u>    |
| <b>Cash flows from investing activities:</b>                           |                         |                 |                 |
| Short-term investments.....  | (93.7)                  | -               | -               |
| Cash restricted for business acquisition .....                         | (290.1)                 | -               | -               |
| Capital expenditures .....   | (115.5)                 | (85.3)          | (96.7)          |
| Cash paid for acquired businesses.....                                 | (336.1)                 | (280.4)         | (7.1)           |
| Proceeds from sales of property, plant and equipment and other..       | 1.8                     | 18.9            | 13.6            |
| Net cash used in investing activities .....                            | <u>(833.6)</u>          | <u>(346.8)</u>  | <u>(90.2)</u>   |
| <b>Cash flows from financing activities:</b>                           |                         |                 |                 |
| Proceeds from issuances of debt.....                                   | 547.3                   | -               | 326.4           |
| Debt issuance costs.....   | (2.7)                   | -               | (3.8)           |
| Proceeds from debt derivatives .....                                   | 10.0                    | -               | -               |
| Repayments of debt .....   | (303.3)                 | (14.8)          | (710.4)         |
| Dividends .....  | (154.3)                 | (137.0)         | (138.1)         |
| Purchase of common shares .....  | (343.9)                 | (264.2)         | (211.0)         |
| Excess tax benefits from stock options and awards .....                | 25.8                    | 26.8            | -               |
| Activity under employee stock plans and other.....                     | 68.3                    | 89.2            | 72.7            |
| Net cash used in financing activities .....                            | <u>(152.8)</u>          | <u>(300.0)</u>  | <u>(664.2)</u>  |
| Effect of exchange rate changes on cash and cash equivalents .....     | 0.4                     | 16.1            | (19.1)          |
| Decrease in cash and cash equivalents.....                             | (190.7)                 | (29.3)          | (200.0)         |
| Cash and cash equivalents, beginning of year .....                     | 423.5                   | 452.8           | 652.8           |
| Cash and cash equivalents, end of year .....                           | <u>\$ 232.8</u>         | <u>\$ 423.5</u> | <u>\$ 452.8</u> |

<sup>(1)</sup> Net of the effects of acquisitions and translation.

The Notes to Consolidated Financial Statements are an integral part of these statements.

**COOPER INDUSTRIES, LTD.**  
**CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY**

|   | Common<br>Stock | Capital<br>In Excess<br>of Par<br>Value | Retained<br>Earnings | Accumulated<br>Nonowner<br>Changes in<br>Equity | Total      |
|---|-----------------|---|----------------------|---|------------|
|   | (in millions)   |   |                      |   |            |
| Balance December 31, 2004 .....                         | \$ 0.9          | \$ 446.2                                | \$ 1,971.6           | \$ (132.2)                                      | \$ 2,286.5 |
| Net income.....   |                 |   | 163.9                |   | 163.9      |
| Minimum pension liability adjustment .....              |                 |   |                      | (11.0)  | (11.0)     |
| Translation adjustment.....                             |                 |   |                      | (37.9)  | (37.9)     |
| Change in fair value of derivatives .....               |                 |   |                      | 4.8   | 4.8        |
| Net income and other nonowner<br>changes in equity..... |                 |   |                      |   | 119.8      |
| Common stock dividends.....                             |                 |   | (138.1)              |   | (138.1)    |
| Stock-based compensation.....                           |                 | 40.3                                    |                      |   | 40.3       |
| Subsidiary purchase of parent shares .....              |                 | (211.0)                                 |                      |   | (211.0)    |
| Stock issued under employee stock plans .....           |                 | 106.4                                   |                      |   | 106.4      |
| Other activity.....                                     |                 | 1.3                                     |                      |   | 1.3        |
| Balance December 31, 2005 .....                         | 0.9             | 383.2                                   | 1,997.4              | (176.3)   | 2,205.2    |
| Net income.....   |                 |   | 464.0                |   | 464.0      |
| Translation adjustment.....                             |                 |   |                      | 53.8  | 53.8       |
| Change in fair value of derivatives .....               |                 |   |                      | 2.3   | 2.3        |
| Net income and other nonowner<br>changes in equity..... |                 |   |                      |   | 520.1      |
| Adjustment to initially apply SFAS No. 158 .....        |                 |   |                      | (8.2)   | (8.2)      |
| Common stock dividends.....                             |                 |   | (137.0)              |   | (137.0)    |
| Stock-based compensation.....                           |                 | 27.5                                    |                      |   | 27.5       |
| Subsidiary purchase of parent shares .....              |                 | (264.2)                                 |                      |   | (264.2)    |
| Stock issued under employee stock plans .....           |                 | 130.3                                   |                      |   | 130.3      |
| Other activity.....                                     |                 | 1.6                                     |                      |   | 1.6        |
| Balance December 31, 2006 .....                         | 0.9             | 278.4                                   | 2,324.4              | (128.4)   | 2,475.3    |
| Net income.....   |                 |   | 692.3                |   | 692.3      |
| Adjustment to initially apply FIN No. 48 .....          |                 |   | (27.2)               |   | (27.2)     |
| Translation adjustment.....                             |                 |   |                      | 20.3  | 20.3       |
| Change in fair value of derivatives .....               |                 |   |                      | 17.7  | 17.7       |
| Pension and postretirement benefits .....               |                 |   |                      | 9.7   | 9.7        |
| Net income and other nonowner<br>changes in equity..... |                 |   |                      |   | 712.8      |
| Common stock dividends.....                             |                 |   | (154.4)              |   | (154.4)    |
| Stock-based compensation.....                           |                 | 38.8                                    |                      |   | 38.8       |
| Purchase of common shares.....                          |                 | (343.9)                                 |                      |   | (343.9)    |
| Stock issued under employee stock plans .....           |                 | 111.5                                   |                      |   | 111.5      |
| Stock split.....  | 0.9             | (0.9)                                   |                      |   | -          |
| Other activity.....                                     |                 | 1.8                                     |                      |   | 1.8        |
| Balance December 31, 2007 .....                         | \$ 1.8          | \$ 85.7                                 | \$ 2,835.1           | \$ (80.7)                                       | \$ 2,841.9 |

The Notes to Consolidated Financial Statements are an integral part of these statements.

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Basis of Presentation:** The consolidated financial statements of Cooper Industries, Ltd., a Bermuda company ("Cooper"), have been prepared in accordance with generally accepted accounting principles in the United States.

**Principles of Consolidation:** The consolidated financial statements include the accounts of Cooper and its majority-owned subsidiaries. Affiliated companies are accounted for on the equity method where Cooper owns 20% to 50% of the affiliate unless significant economic, political or contractual considerations indicate that the cost method is appropriate.

**Use of Estimates:** The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Cash Equivalents:** For purposes of the consolidated statements of cash flows, Cooper considers all investments purchased with original maturities of three months or less to be cash equivalents.

**Investments and Restricted Cash:** For purposes of the consolidated balance sheet and statement of cash flows, Cooper recorded cash held in a U.S. Money Market Fund as investments and cash held in an account for the irrevocable tender offer to purchase all outstanding shares of MTL Instruments Group plc, a publicly-traded company based in the United Kingdom, as restricted cash until expected consummation of the transaction in 2008.

**Accounts Receivable:** Cooper provides an allowance for doubtful trade accounts receivable, determined under the specific identification method. The allowance was \$11.6 million and \$9.8 million at December 31, 2007 and 2006, respectively.

**Inventories:** Inventories are carried at cost or, if lower, net realizable value. On the basis of current costs, 53% and 57% of inventories at December 31, 2007 and 2006, respectively, were carried on the last-in, first-out (LIFO) method. The remaining inventories are carried on the first-in, first-out (FIFO) method. Cooper records provisions for potential obsolete and excess inventories. See Note 4 of the Notes to the Consolidated Financial Statements.

**Property, Plant and Equipment:** Property, plant and equipment are stated at cost. Depreciation is provided over the estimated useful lives of the related assets using primarily the straight-line method. This method is applied to group asset accounts, which in general have the following lives: buildings -- 10 to 40 years; machinery and equipment -- 3 to 18 years; and tooling, dies, patterns and other -- 3 to 10 years.

**Goodwill:** Under Statement of Financial Accounting Standards No. 142, *Goodwill and Other Intangible Assets* ("SFAS No. 142"), goodwill is subject to an annual impairment test. Cooper designated January 1 as the date of its annual goodwill impairment test. If an event occurs or circumstances change that would more likely than not reduce the fair value of a reporting unit below its carrying value, an interim impairment test would be performed between annual tests. The first step of the SFAS No. 142 two-step goodwill impairment test compares the fair value of a reporting unit with its carrying value. Cooper has designated seven reporting units, consisting of six units in the Electrical Products reportable operating segment plus the Tools reportable operating segment. If the carrying amount of a reporting unit exceeds its fair value, the second step of the goodwill impairment test shall be performed. Fair value is determined by estimating the present value of future cash flows. The second step compares the implied fair value of reporting unit goodwill to the carrying

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

amount of the goodwill to measure the amount of impairment loss. See Note 6 of the Notes to the Consolidated Financial Statements.

**Revenue Recognition:** Cooper recognizes revenues when products are shipped. Accruals for sales returns and other allowances are provided at the time of shipment based upon experience. The accrual for sales returns and other allowances was \$95.1 million and \$73.4 million at December 31, 2007 and 2006, respectively. Shipping and handling costs of \$174.3 million, \$172.7 million and \$157.1 million in 2007, 2006 and 2005, respectively, are reported as a reduction of revenues in the consolidated income statements.

**Research and Development Expenditures:** Research and development expenditures are charged to earnings as incurred. Research and development expenses were \$105.7 million, \$83.5 million and \$71.5 million in 2007, 2006 and 2005, respectively.

**Impact of New Accounting Standards:** In June 2006, the Financial Accounting Standards Board issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* (the "Interpretation"). This Interpretation clarifies the accounting for uncertainty in income taxes recognized in accordance with FASB Statement No. 109, *Accounting for Income Taxes*. This Interpretation prescribes a more-likely-than not recognition threshold that a tax position will be sustained upon examination and a measurement attribute for the financial statement recognition of a tax position taken or expected to be taken in a tax return. This Interpretation also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. Cooper adopted the provisions of the Interpretation on January 1, 2007. As a result of the implementation of the Interpretation, Cooper recognized a \$27.2 million increase in the liability for unrecognized tax benefits, which was accounted for as a reduction of the January 1, 2007 beginning retained earnings balance. See Note 12 of the Notes to the Consolidated Financial Statements.

In September 2006, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 157, *Fair Value Measurements* ("SFAS No. 157"). SFAS No. 157 provides enhanced guidance for using fair value to measure assets and liabilities. SFAS No. 157 clarifies the principle that fair value should be based on the assumptions market participants would use when pricing the assets or liabilities and establishes a hierarchy that prioritizes the information used to develop those assumptions. SFAS No. 157 applies whenever other standards require (or permit) assets or liabilities to be measured at fair value. SFAS No. 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007. For Cooper, SFAS No. 157 is effective January 1, 2008. On February 12, 2008, the Financial Accounting Standards Board delayed the effective date of SFAS No. 157 for nonfinancial assets and nonfinancial liabilities, except for items that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least annually). For Cooper, this action defers the effective date for those assets and liabilities until January 1, 2009. Cooper believes that the implementation of SFAS No. 157 will not have a material impact on the Company's results of operations, financial position or cash flows.

In September 2006, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans* ("SFAS No. 158"). SFAS No. 158 requires an employer to recognize the overfunded or underfunded status of a defined benefit pension plan and other postretirement plans as an asset or liability on its balance sheet and recognize changes in its funded status in the year in which the change occurs through accumulated other nonowner changes in equity. For Cooper, the Statement was effective December 31, 2006. See Note 13 of the Notes to the Consolidated Financial Statements.

In February 2007, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities* ("SFAS No. 159"). SFAS No. 159 permits companies to choose to measure many eligible recognized financial assets and financial liabilities, financial instruments and certain other eligible items at fair value that are not currently required to be measured at fair value. SFAS No. 159 also establishes presentation and

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

disclosure requirements designed to facilitate comparisons between entities that choose different measurement attributes for similar types of assets and liabilities. SFAS No. 159 is effective for financial statements issued for fiscal years beginning after November 15, 2007. For Cooper, SFAS No. 159 is effective January 1, 2008. Cooper believes that the implementation of SFAS No. 159 will not have a material impact on the Company's results of operations, financial position or cash flows.

In December 2007, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 141(R), *Business Combinations* ("SFAS No.141(R)"). SFAS No. 141(R) provides enhanced guidance related to the measurement of identifiable assets acquired, liabilities assumed and disclosure of information related to business combinations and their effect on the Company. This Statement, together with the International Accounting Standards Board's IFRS 3, *Business Combinations*, completes a joint effort by the FASB and IASB to improve financial reporting about business combinations and promotes the international convergence of accounting standards. For Cooper, SFAS No. 141(R) applies prospectively to business combinations in 2009 and is not subject to early adoption. Cooper is currently evaluating the potential impact of SFAS No. 141(R) on business combinations and related valuations.

In December 2007, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 160, *Noncontrolling Interests in Consolidating Financial Statements* ("SFAS No. 160"). SFAS No. 160 provides enhanced guidance related to the disclosure of information regarding noncontrolling interest in a subsidiary and their effect on the Company. This Statement, together with the International Accounting Standards Board's IAS 27, *Consolidated and Separate Financial Statements*, concludes a joint effort by the FASB and IASB to improve the accounting for and reporting of noncontrolling interests in consolidated financial statements and promotes international convergence of accounting standards. For Cooper, SFAS No. 160 is effective in 2009. Cooper is currently evaluating the impact of this Statement on its consolidated financial statements.

***Reclassification***

Certain amounts in the Consolidated Income Statement for the year ended December 31, 2006 have been reclassified to conform to the 2007 presentation.

**NOTE 2: RESTRUCTURING**

During the fourth quarter of 2003, Cooper recorded net restructuring charges of \$16.9 million, or \$13.6 million after taxes (\$.07 per diluted common share). This represented costs associated with restructuring projects undertaken in 2003 of \$18.4 million, partially offset by a \$1.5 million adjustment of estimates for restructuring projects initiated in 2002.

The most significant action included in the charges was an announcement of the closing of Cooper Wiring Devices' manufacturing operations in New York City. This action included plans for the withdrawal from a multiple-employer pension plan. Cooper recorded a \$12.5 million obligation as an estimate of Cooper's portion of unfunded benefit obligations of the plan. In 2005, Cooper finalized activities related to withdrawal from the multi-employer pension plan and recorded an additional \$4.0 million pre-tax charge. The multiple-employer pension obligation was satisfied with a cash payment of \$14.1 million in October 2006 representing full and final payment of the withdrawal liability. The remaining \$5.9 million charge primarily represented severance for announced employment reductions at several locations. As of December 31, 2007, 2006 and 2005, Cooper had paid \$5.9 million, \$5.9 million and \$5.3 million, respectively, for the actions, all of which was for severance costs.

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**NOTE 3: ACQUISITIONS AND DIVESTITURES**

Cooper completed numerous acquisitions during 2007 and 2006. These acquisitions were selected because of their strategic fit with existing Cooper businesses or were new strategic lines that were complementary to Cooper's operations. Cooper makes an initial allocation of the purchase price as of the date of acquisition, based on its understanding of the fair value of the assets and liabilities acquired. In the months after the closing of the transaction, Cooper obtains additional information about the assets and liabilities acquired and finalizes allocation of the purchase price.

During 2007, Cooper completed thirteen acquisitions. Six of the acquisitions, representing approximately 28% of the cash consideration, were outside of the United States. All of the acquired businesses are included in the Electrical Products segment.

Total cash consideration was \$336.1 million for the 2007 acquisitions, net of cash acquired, including acquisition costs. The acquisitions resulted in the recognition of preliminary estimated aggregate goodwill of \$169.8 million.

The following table summarizes the aggregate estimated preliminary fair values of the assets acquired and the liabilities assumed at the date of acquisition for the acquisitions consummated during the year ended December 31, 2007:

|                                   | (in millions) |
|-----------------------------------|---------------|
| Receivables                       | \$ 58.0       |
| Inventories                       | 47.7          |
| Property, Plant and Equipment     | 41.7          |
| Goodwill                          | 169.8         |
| Other intangible assets           | 122.3         |
| Accounts payable                  | (36.5)        |
| Other assets and liabilities, net | (66.9)        |
| Net cash consideration            | \$ 336.1      |

Approximately \$76.9 million of the \$169.8 million of goodwill is expected to be deductible for tax purposes.

Cooper continues to evaluate the fair value of the assets and liabilities acquired during the year ended December 31, 2007 and will adjust the allocations as additional information relative to the businesses becomes available for up to one year from the acquisition date. This includes finalization of amount by major asset class and weighted-average amortization period for other intangible assets acquired during the year ended December 31, 2007.

In August 2006, Cooper completed the acquisition of all of the outstanding stock of Cannon Technologies, Inc. for \$191.7 million, net of cash acquired, including acquisition costs. Cannon is a provider of automation technologies for monitoring and metering, and energy management by electrical utilities. The Cannon acquisition resulted in the recognition of goodwill of \$154.3 million, primarily related to the future earnings and cash flow potential resulting from Cannon's rapidly expanding customer base.

Cooper acquired three additional companies during 2006 for total consideration of \$87.9 million, net of cash acquired, including acquisition costs. In general, the acquired businesses were manufacturers and assemblers of electrical products, in markets such as aerospace, subsea, military, industrial and fire and safety. These companies were all complementary to existing businesses owned by Cooper and resulted in aggregate goodwill of \$35.7 million.

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

The following table summarizes the aggregate fair values of the assets acquired and the liabilities assumed at the date of acquisition for the acquisitions consummated during the year ended December 31, 2006:

|                                   | <u>Cannon</u>   | <u>All Others</u><br>(in millions) | <u>Total</u>    |
|-----------------------------------|-----------------|------------------------------------|-----------------|
| Receivables                       | \$ 7.0          | \$ 8.8                             | \$ 15.8         |
| Inventories                       | 4.6             | 12.2                               | 16.8            |
| Property, Plant and Equipment     | 1.7             | 8.2                                | 9.9             |
| Goodwill                          | 154.3           | 35.7                               | 190.0           |
| Other intangible assets           | 55.4            | 41.0                               | 96.4            |
| Accounts payable                  | (3.9)           | (4.2)                              | (8.1)           |
| Other assets and liabilities, net | (27.4)          | (13.8)                             | (41.2)          |
| Net cash consideration            | <u>\$ 191.7</u> | <u>\$ 87.9</u>                     | <u>\$ 279.6</u> |

Approximately \$13.1 million of the \$190.0 million of goodwill is expected to be deductible for tax purposes.

In connection with the purchase of Cannon Technologies, Inc., \$4.2 million pre-tax of intangible asset cost was attributed to purchased research and development costs and written off on the date of acquisition and included in cost of sales. Of the remaining intangible asset values, \$27.0 million was assigned to trademarks that are not subject to amortization, \$30.3 million was assigned to technology (15 year weighted average life), \$28.5 million was assigned to customer lists (16 year weighted average life), and \$6.4 million assigned to other intangibles.

The results of operations of the acquisitions are included in the consolidated income statement since the respective acquisition dates. The unaudited pro-forma data for the years set forth below gives effect to the above noted acquisitions as if they had occurred at the beginning of the year. This data is presented for informational purposes only and is not necessarily indicative of the results of operations that would have been achieved had the acquisitions been consummated as of that time (unaudited, in millions except per share amounts):

|   | <u>2007</u> | <u>2006</u> |
|---|-------------|-------------|
| Revenues  | \$ 6,078.1  | \$ 5,522.5  |
| Income from continuing operations                     | \$ 692.0    | \$ 482.2    |
| Net income  | \$ 692.0    | \$ 461.9    |
| Diluted earnings per share from continuing operations | \$ 3.73     | \$ 2.57     |
| Diluted earnings per share                            | \$ 3.73     | \$ 2.46     |

In July 2006, Cooper divested the assets of one small business within the Electrical Products segment for aggregate proceeds of \$11.5 million. A pre-tax gain of \$4.7 million was recognized on the divestiture.

In December 2007, Cooper made a binding offer for all outstanding shares of MTL Instruments Group plc ("MTL"), a publicly-traded company based in the United Kingdom. The total purchase price for the shares is approximately £145 million. In 2006, MTL had revenues of £85.3 million and net income of £5.5 million. As of the date of this filing in 2008, the transaction has received the required shareholder and regulatory approvals and has closed.

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**NOTE 4: INVENTORIES**

|   | December 31,    |                 |
|---|-----------------|-----------------|
|   | 2007            | 2006            |
|   | (in millions)   |                 |
| Raw materials.....                                    | \$ 221.5        | \$ 204.2        |
| Work-in-process.....                                  | 178.8           | 160.7           |
| Finished goods.....                                   | 396.2           | 366.3           |
| Perishable tooling and supplies.....                  | 15.0            | 14.6            |
|   | <u>811.5</u>    | <u>745.8</u>    |
| Allowance for excess and obsolete inventory.....      | (77.9)          | (65.6)          |
| Excess of current standard costs over LIFO costs..... | (89.9)          | (72.6)          |
| Net inventories.....                                  | <u>\$ 643.7</u> | <u>\$ 607.6</u> |

**NOTE 5: PROPERTY, PLANT AND EQUIPMENT**

|                                 | December 31,    |                 |
|---------------------------------|-----------------|-----------------|
|                                 | 2007            | 2006            |
|                                 | (in millions)   |                 |
| Land and land improvements..... | \$ 83.7         | \$ 61.5         |
| Buildings.....                  | 506.5           | 481.7           |
| Machinery and equipment.....    | 898.6           | 837.7           |
| Tooling, dies and patterns..... | 293.1           | 274.9           |
| All other.....                  | 427.0           | 366.0           |
| Construction in progress.....   | 59.3            | 65.6            |
|                                 | <u>2,268.2</u>  | <u>2,087.4</u>  |
| Accumulated depreciation.....   | (1,548.4)       | (1,422.0)       |
|                                 | <u>\$ 719.8</u> | <u>\$ 665.4</u> |

**NOTE 6: GOODWILL AND OTHER INTANGIBLE ASSETS**

Changes in the carrying amount of goodwill by segment, were as follows:

|                                | Electrical<br>Products | Tools<br>(in millions) | Total             |
|--------------------------------|------------------------|------------------------|-------------------|
| Balance December 31, 2005..... | \$ 1,782.2             | \$ 301.8               | \$ 2,084.0        |
| Additions to goodwill.....     | 188.2                  | -                      | 188.2             |
| Disposal of business.....      | (4.9)                  | -                      | (4.9)             |
| Translation adjustments.....   | 67.8                   | 1.8                    | 69.6              |
| Balance December 31, 2006..... | <u>2,033.3</u>         | <u>303.6</u>           | <u>2,336.9</u>    |
| Additions to goodwill.....     | 181.0                  | -                      | 181.0             |
| Translation adjustments.....   | 18.8                   | 3.6                    | 22.4              |
| Balance December 31, 2007..... | <u>\$ 2,233.1</u>      | <u>\$ 307.2</u>        | <u>\$ 2,540.3</u> |

Under SFAS No. 142, goodwill is subject to an annual impairment test. See Note 1 of the Notes to the Consolidated Financial Statements. The results of step one of the goodwill impairment test did not require the completion of step two of the test for any reporting units in 2007, 2006 or 2005.

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

Other intangible assets primarily consist of patents, trademarks, software and customer lists. The gross carrying value of other intangible assets was \$217.0 million and \$102.7 million at December 31, 2007 and 2006, respectively. Accumulated amortization of other intangible assets was \$24.7 million and \$13.6 million at December 31, 2007 and 2006, respectively. Other intangible assets are amortized over their remaining useful lives. Amortization expense of other intangible assets was \$9.1 million in 2007, \$4.1 million in 2006, and \$0.6 million in 2005. Annual amortization expense exclusive of businesses acquired in 2008 is expected to be \$14.4 million in 2008, \$13.5 million in 2009, \$10.8 million in 2010, \$10.0 million in 2011 and \$10.0 million in 2012.

**NOTE 7: ACCRUED LIABILITIES**

|   | December 31,  |          |
|---|---------------|----------|
|   | 2007          | 2006     |
|   | (in millions) |          |
| Salaries, wages and employee benefit plans.....                         | \$ 234.8      | \$ 228.5 |
| Commissions and customer incentives.....                                | 154.2         | 135.0    |
| Product and environmental liability accruals .....                      | 37.4          | 34.1     |
| Other (individual items less than 5% of total current liabilities)..... | 140.3         | 124.7    |
|   | \$ 566.7      | \$ 522.3 |

At December 31, 2007, Cooper had accruals of \$20.9 million with respect to potential product liability claims and \$30.2 million with respect to potential environmental liabilities, including \$13.7 million classified as a long-term liability, based on Cooper's current estimate of the most likely amount of losses that it believes will be incurred.

The product liability accrual consists of \$7.7 million of known claims with respect to ongoing operations, \$1.6 million of known claims for previously divested operations and \$11.6 million, which represents an estimate of claims that have been incurred but not yet reported. While Cooper is generally self-insured with respect to product liability claims, Cooper has insurance coverage for individual 2007 claims above \$5.0 million.

Environmental remediation costs are accrued based on estimates of known environmental remediation exposures. Such accruals are adjusted as information develops or circumstances change. The environmental liability accrual includes \$4.2 million related to sites owned by Cooper and \$26 million for retained environmental liabilities related to sites previously owned by Cooper and third-party sites where Cooper was a potentially responsible party. Third-party sites usually involve multiple contributors where Cooper's liability will be determined based on an estimate of Cooper's proportionate responsibility for the total cleanup. The amount actually accrued for such sites is based on these estimates as well as an assessment of the financial capacity of the other potentially responsible parties.

It has been Cooper's consistent practice to include the entire product liability accrual and a significant portion of the environmental liability accrual as current liabilities, although only approximately 15-25% of the balance classified as current is normally spent on an annual basis. The annual effect on earnings for product liability is essentially equal to the amounts disbursed. In the case of the environmental liability, the annual expense is considerably smaller than the disbursements, since the vast majority of Cooper's environmental liability has been recorded in connection with acquired companies. The change in the accrual balances from year to year reflects the effect of acquisitions and divestitures as well as normal expensing and funding.

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

Cooper has not utilized any form of discounting in establishing its product or environmental liability accruals. While both product liability and environmental liability accruals involve estimates that can have wide ranges of potential liability, Cooper has taken a proactive approach and has managed the costs in both of these areas over the years. Cooper does not believe that the nature of its products, its production processes, or the materials or other factors involved in the manufacturing process subject Cooper to unusual risks or exposures for product or environmental liability. Cooper's greatest exposure to inaccuracy in its estimates is with respect to the constantly changing definitions of what constitutes an environmental liability or an acceptable level of cleanup.

In connection with acquisitions, Cooper records, to the extent appropriate, accruals for the costs of closing duplicate facilities, severing redundant personnel and integrating the acquired business into existing Cooper operations. The following table summarizes the accrual balances and activity during each of the last three years:

|                                  | <u>2007</u> | <u>2006</u>   | <u>2005</u>   |
|----------------------------------|-------------|---------------|---------------|
|                                  |             | (in millions) |               |
| Balance, beginning of year ..... | \$ -        | \$ 6.3        | \$ 11.0       |
| Spending.....                    | <u>-</u>    | <u>(6.3)</u>  | <u>(4.7)</u>  |
| Balance, end of year .....       | <u>\$ -</u> | <u>\$ -</u>   | <u>\$ 6.3</u> |

At December 31, 2005, \$6.3 million of the balance was related to facilities shutdown and realignment costs resulting from the acquisition of Eagle Electric in 2000. During the three years ended December 31, 2006, the annual spending was primarily related to downsizing and consolidating facilities. Involuntary termination benefits of \$4.5 million in 2006 and \$2.0 million in 2005 were paid and 344 hourly positions were eliminated during 2005. The termination and facility shutdown activities were completed as of December 31, 2006.

**NOTE 8: DEBT AND LEASE COMMITMENTS**

|   | <u>December 31,</u> |                 |
|---|---------------------|-----------------|
|   | <u>2007</u>         | <u>2006</u>     |
|   | (in millions)       |                 |
| 5.25% senior unsecured notes, due July 2007 .....             | \$ -                | \$ 293.3        |
| 5.50% senior unsecured notes, due November 2009 .....         | 275.0               | 275.0           |
| 5.25% senior unsecured notes, due November 2012 .....         | 325.0               | 325.0           |
| 6.10% senior unsecured notes, due July 2017 .....             | 300.0               | -               |
| 6.91% second series medium-term notes, due through 2010 ..... | 2.3                 | 2.3             |
| 6.38% third series medium-term notes, due through 2008 .....  | 100.0               | 100.0           |
| Other .....   | 7.7                 | 7.9             |
| Total long-term debt .....                                    | <u>1,010.0</u>      | <u>1,003.5</u>  |
| Current maturities .....                                      | <u>(100.1)</u>      | <u>(300.7)</u>  |
| Long-term portion .....                                       | <u>\$ 909.9</u>     | <u>\$ 702.8</u> |

Cooper has a U.S. committed credit facility of \$500 million, which matures in November 2009. At December 31, 2007, commercial paper borrowings of \$228.7 million reduced the amount of availability provided by the committed credit facility with no commercial paper borrowings outstanding at December 31, 2006. The agreement for the credit facility requires that Cooper maintain certain financial ratios, including a prescribed limit on debt as a percentage of total capitalization and a minimum earnings before interest, income taxes, depreciation and amortization to interest ratio. Retained earnings are unrestricted as to the

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

payment of dividends, except to the extent that payment would cause a violation of the prescribed limit on the debt-to-total capitalization ratio.

Cooper's \$300 million, 5.25% senior unsecured notes, which were issued in June 2002, matured in July 2007. Interest-rate swaps that effectively converted this fixed-rate debt to variable-rate debt also matured at that time (see Note 17). On June 18, 2007, Cooper's wholly-owned subsidiary, Cooper US, Inc. issued \$300 million of senior unsecured notes due in 2017. The fixed rate notes have an interest coupon of 6.10% and are guaranteed by Cooper and certain of its principal operating subsidiaries. Proceeds from the financing were used to repay the maturing 5.25% notes. Combined with interest rate hedges implemented in anticipation of the offering, the 6.10% notes will have an effective annual cost to Cooper of 5.75 %.

On November 8, 2005, Cooper US, Inc., a subsidiary of Cooper, issued \$325 million of 5.25% senior unsecured notes that mature on November 15, 2012. Payment of the notes is guaranteed by Cooper and certain of its subsidiaries. Proceeds of the notes were swapped to €272.6 million with cross-currency interest-rate swaps, effectively converting the seven-year U.S. notes to seven-year Euro notes with an annual interest rate of 3.55% (see Note 17). The proceeds of €272.6 million partially funded repayment of the 6.25% Euro bonds that matured in October 2005.

Maturities of long-term debt for the five years subsequent to December 31, 2007 are \$100.1 million in 2008, \$275.2 million in 2009, \$2.3 million in 2010, insignificant in 2011 and \$324.1 million in 2012. The future net minimum lease payments under capital leases are not significant.

Total interest paid during 2007, 2006 and 2005 was \$51 million, \$57 million and \$79 million, respectively.

Cooper has entered into various operating lease agreements, primarily for manufacturing, warehouse and sales office facilities and equipment. Generally, the leases include renewal provisions and rental payments may be adjusted for increases in taxes, insurance and maintenance related to the property. Rent expense for all operating leases was \$36.4 million, \$33.3 million and \$34.3 million during 2007, 2006 and 2005, respectively.

At December 31, 2007, minimum annual rental commitments under noncancellable operating leases that have an initial or remaining lease term in excess of one year were \$24.4 million in 2008, \$19.1 million in 2009, \$16.5 million in 2010, \$11.3 million in 2011, \$7.9 million in 2012 and \$35.7 million thereafter.

**NOTE 9: COMMON AND PREFERRED STOCK**

On February 14, 2007, Cooper announced that the Board of Directors approved a two-for-one stock split of Cooper common stock. The record date for the stock split was February 28, 2007 and the distribution date was March 15, 2007. All share and per share information presented in this Form 10-K has been retroactively restated to reflect the effect of the stock split.

Cooper's authorized share capital is U.S. \$7,600,000 consisting of 500,000,000 Class A common shares, par value of \$.01 per share, 250,000,000 Class B common shares, par value \$.01 per share and 10,000,000 preferred shares, par value \$.01 per share, which preferred shares may be designated and created as shares of any other classes or series of shares with the respective rights and restrictions determined by action of the Board of Directors. No preferred shares were outstanding at December 31, 2007, 2006 or 2005.

At December 31, 2007, 179,453,923 Class A common shares, \$.01 par value were issued and outstanding (excluding the 27,195,002 Class A common shares held by wholly-owned subsidiaries as discussed below) compared to 182,282,042 Class A common shares, \$.01 par value (excluding the

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

25,876,802 Class A common shares held by wholly-owned subsidiaries) at December 31, 2006. During 2007, Cooper issued 4,055,234 Class A common shares primarily in connection with employee incentive and benefit plans and Cooper's dividend reinvestment program. During 2007, Cooper and its wholly-owned subsidiaries purchased 6,883,353 Class A common shares for \$343.9 million under Cooper's share repurchase plan. The share purchases are recorded by Cooper's wholly-owned subsidiaries as an investment in its parent company that is eliminated in consolidation.

On February 12, 2008, Cooper announced that the Board of Directors authorized the purchase of ten million shares of common stock in addition to the remaining November 2, 2004 authorization.

As of the date of this filing in 2008, Cooper had repurchased the 3 million shares intended to offset dilution from share issuances under equity compensation plans, as well as approximately 600,000 additional shares under the November 2, 2004 Cooper Board of Directors authorization discussed above. Cooper may continue to repurchase shares under this authorization from time to time during 2008. The decision whether to do so will be dependent on the favorability of market conditions, as well as potential cash requirements for acquisitions.

At December 31, 2006, 182,282,042 Class A common shares, \$.01 par value were issued and outstanding (excluding the 25,876,802 Class A common shares held by wholly-owned subsidiaries as discussed below) compared to 183,113,138 Class A common shares, \$.01 par value (excluding the 19,700,202 Class A common shares held by wholly-owned subsidiaries) at December 31, 2005. During 2006, Cooper issued 5,345,504 Class A common shares primarily in connection with employee incentive and benefit plans and Cooper's dividend reinvestment program. During 2006, Cooper's wholly-owned subsidiaries purchased 6,176,600 Class A common shares for \$264.2 million under Cooper's share repurchase plan. The share purchases are recorded by Cooper's wholly-owned subsidiaries as an investment in its parent company that is eliminated in consolidation.

At December 31, 2005, 183,113,138 Class A common shares, \$.01 par value were issued and outstanding (excluding the 19,700,202 Class A common shares held by wholly-owned subsidiaries as discussed below) compared to 185,087,320 Class A common shares, \$.01 par value (excluding the 7,400,400 Class A common shares held by wholly-owned subsidiaries) at December 31, 2004. During 2005, Cooper issued 4,304,618 Class A common shares primarily in connection with employee incentive and benefit plans and Cooper's dividend reinvestment program. During 2005, Cooper's wholly-owned subsidiaries purchased 6,278,800 Class A common shares for \$211.0 million under Cooper's share repurchase plan and a wholly-owned subsidiary purchased 7,338,074 previously unissued Class A common shares at fair market value. The share purchases are recorded by Cooper's wholly-owned subsidiaries as an investment in its parent company that is eliminated in consolidation. During 2005, 1,317,072 Class A common shares held by wholly-owned subsidiaries were issued in connection with employee incentive and benefit plans, leaving 19,700,202 Class A common shares held by wholly-owned subsidiaries at December 31, 2005.

Certain wholly-owned subsidiaries own Cooper Class A common shares and a wholly-owned subsidiary owns all the issued and outstanding Cooper Class B common shares. The subsidiaries investments in the Class A and Class B common shares are accounted for as investments in the parent company that are eliminated in consolidation. The Class B common shares are not entitled to vote, except as to matters for which Bermuda law specifically requires voting rights for otherwise nonvoting shares. Cooper and its wholly-owned subsidiaries have entered into a voting agreement which provides that in those limited circumstances where the Class B common shares have the right to vote, Cooper's wholly-owned subsidiaries shall vote the Class B common shares and any Class A common shares that may be held by Cooper's wholly-owned subsidiaries in the same proportion as the holders of Class A common shares. If at any time a dividend is declared or paid on the Class A common shares, a like dividend shall be declared and paid on Class B common shares in an equal amount per share.

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

Under the terms of the Dividend Reinvestment Plan, any holder of common stock may elect to have cash dividends and up to \$24,000 per year in cash payments invested in common stock without incurring any brokerage commissions or service charges. At December 31, 2007, Cooper had 16,605,001 shares reserved for the Dividend Reinvestment Plan, grants and exercises of stock options, performance-based stock awards, restricted stock awards and subscriptions under the Employee Stock Purchase Plan and other plans.

The Board of Directors adopted a Shareholder Rights Plan that authorized the issuance of one right for each common share outstanding on May 22, 2002. Each Right entitled the holder to buy one one-hundredth of a share of Series A Participating preferred Stock at a purchase price of \$225 per one one-hundredth of a share or, in certain circumstances common shares having a value of twice the purchase price. Each Right became exercisable only in certain circumstances constituting a potential change of control on a basis considered inadequate by the Board of Directors. The Rights were scheduled to expire August 5, 2007.

On August 3, 2007, Cooper entered into an Amended and Restated Rights Agreement (“the Amended Rights Plan”). The Amended Rights Plan extends the final expiration of the Shareholder Rights Plan to August 1, 2017. In addition, the Amended Rights Plan increases the exercise price of each full Right from \$225 to \$600 (equivalent to \$300 for each one-half of a Right, which is the fraction of a Right that is currently associated with each Class A common share following the two-for-one stock split effective March 2007); eliminates a ten-day window to redeem the Rights after a person has become an “Acquiring Person” (as defined in the Amended Rights Plan); adds a provision that allows the Board of Directors to exchange the outstanding and exercisable Rights for additional common shares (or, in certain situations, a number of Series A Participating Preferred Shares) at the rate of one common share per Right, at anytime after a person becomes an “Acquiring Person,” and adds a provision clarifying that Cooper is allowed to lower the acquiror ownership threshold at which dilution is triggered to no less than 10% at anytime prior to the time any person becomes an “Acquiring Person.”

On February 12, 2008, Cooper’s Board of Directors increased the annual dividend rate of Cooper’s common stock by \$.16 per share to \$1.00. On February 14, 2007, Cooper’s Board of Directors increased the annual dividend rate of Cooper’s common stock by \$.10 per share to \$.84. On February 9, 2005, Cooper’s Board of Directors increased the annual dividend rate of Cooper’s common stock by \$.04 per share to \$.74.

**NOTE 10: STOCK-BASED COMPENSATION**

Effective January 1, 2003, Cooper adopted Statement of Financial Accounting Standards No. 123, *Accounting for Stock-Based Compensation* (“SFAS No. 123”), as amended. Cooper utilized the prospective method of adoption. Cooper accounted for stock-based compensation awards granted, modified or settled prior to January 1, 2003 using the intrinsic value method of accounting as prescribed by Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees* and related interpretations (“APB No. 25”). In accordance with APB No. 25, compensation expense was recognized for performance-based and restricted stock awards. No compensation expense was recognized under Cooper’s fixed stock option plans or Employee Stock Purchase Plan for grants prior to January 1, 2003.

SFAS No. 123 provided an alternative fair value based method for recognizing stock-based compensation in which compensation expense was measured at the grant date based on the value of the award and recognized over the service period, which was usually the vesting period. The fair value of stock options was estimated on the grant date, using the Black-Scholes-Merton option-pricing model. The fair value of restricted stock and performance-based awards granted were measured at the market price on the grant date.

The following table presents pro forma net income and earnings per share as if the fair value recognition provisions of SFAS No. 123 had been applied to all outstanding and unvested awards in 2005. In 2005, there were essentially two remaining differences between as reported and pro-forma net income and

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

earnings per share. First, Cooper accounted for awards granted prior to January 1, 2003 using the intrinsic value method, whereas the pro-forma amounts reflect those award grants as calculated under SFAS No. 123. Secondly, the pro-forma amounts reflect recognition of the tax benefits of disqualifying dispositions of incentive stock options in accordance with SFAS No. 123.

|   | Year Ended December 31,<br>2005 |
|---|---------------------------------|
|   | (in millions)                   |
| Net income, as reported .....   | \$ 163.9                        |
| Add: Stock-based employee compensation expense included in reported net income, net of related tax effects .....                                  | 24.9                            |
| Deduct: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects ..... | <u>(20.9)</u>                   |
| Pro forma net income .....  | <u>\$ 167.9</u>                 |
|   |                                 |
|   | Year Ended December 31,<br>2005 |
| Earnings per share:   |                                 |
| Basic – as reported .....   | \$.89                           |
| Basic – pro forma .....   | \$.91                           |
| Diluted – as reported .....   | \$.87                           |
| Diluted – pro forma .....   | \$.88                           |

In December 2004, the Financial Accounting Standards Board issued FASB Statement 123(R), *Share-Based Payment*, which is a revision of SFAS No. 123. Statement 123(R) also supersedes APB No. 25, and amends FASB Statement No. 95, *Statement of Cash Flows*. Effective January 1, 2006, Cooper adopted Statement 123(R) using the modified prospective method. Recognition of compensation cost is based on the requirements of Statement 123(R) for all share-based payments granted after January 1, 2006 and based on the requirements of SFAS No. 123 for all awards granted to employees prior to January 1, 2006 that remained unvested on that date.

Cooper adopted SFAS No. 123 using the prospective transition method, which applied only to awards granted, modified or settled after the adoption date. Accordingly, compensation expense for some previously granted awards that were not recognized under SFAS No. 123 is recognized under Statement 123(R). However, had we adopted Statement 123(R) in prior periods, the impact of that standard would have approximated the impact of SFAS No. 123 as described in the disclosure of pro forma net income and earnings per share above.

Cooper uses the Black-Scholes-Merton formula to estimate the value of stock options granted to employees, as well as the straight-line recognition method for awards subject to graded vesting. Cooper has recorded an estimate for forfeitures of 2007 and 2006 awards of stock options, performance-based shares and restricted stock units. These estimates are adjusted as actual forfeitures differ from the estimate. Prior to adoption of Statement 123(R), forfeitures were accounted for as recognized when they actually occurred. Upon adoption of Statement 123(R), the cumulative effect of this change in accounting principle to reflect compensation expense that would not have been recognized in periods prior to 2006, had forfeitures been estimated during these periods, was immaterial.

Statement 123(R) also requires the benefits of tax deductions in excess of recognized compensation expense be reported as a financing cash flow, rather than as an operating cash flow. This requirement

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

reduced net operating cash flows and increased net financing cash flows during the years ended 2007 and 2006 by \$25.8 million and \$26.8 million, respectively.

Cooper has a share-based compensation plan known as the Amended and Restated Stock Incentive Plan (the "Plan"). The Plan provides for the granting of stock options, performance-based share awards and restricted stock units. Since the original Plan's inception in 1996, the aggregate number of shares authorized under the Plan is 34 million. As of December 31, 2007, 3,341,124 shares remain available for future grants under the Plan all of which are available for grants of stock options, performance-based shares and restricted stock units. Activity for each of these stock-incentive awards is discussed in more detail below. Total compensation expense for all share-based compensation arrangements under the Plan was \$39.0 million, \$29.1 million and \$40.3 million during the years ended December 31, 2007, 2006 and 2005, respectively. The total income tax benefit recognized in the income statement for all share-based compensation arrangements under the Plan was \$13.6 million, \$10.3 million and \$15.4 million during the years ended December 31, 2007, 2006 and 2005, respectively.

**Stock Options**

Stock option awards are granted with an exercise price no less than the market price of Cooper's stock at the date of grant. Stock option awards generally vest over a three-year period with one-third vesting in each successive year so that the option is fully exercisable after three years and generally have five-, seven- and ten-year contractual terms. Stock option awards provide that, upon a change in control in Cooper (as defined in the Plan), all options will be cancelled and Cooper will make a cash payment to the employee equal to the difference in the fair market value of Cooper Class A common shares (or the highest price actually paid for the stock in connection with the change in control, if higher) and the option price.

The fair value of each stock option award is estimated on the date of grant using the Black-Scholes-Merton option valuation model using the assumptions noted in the following table. Expected volatility in 2007 and 2006 is based on implied volatilities from traded options on Cooper stock, historical volatility of Cooper stock, and other factors. Cooper believes that the resulting blended volatility represents a more accurate estimate of potential fluctuations in Cooper stock. Cooper uses historical data to estimate employee termination experience. The expected term of options granted is determined based on historical exercise behavior. The risk-free interest rate for periods within the contractual life of the option is based on the U.S. Treasury yield curve in effect at the time of grant.

|                               | <u>2007</u> | <u>2006</u> | <u>2005</u> |
|-------------------------------|-------------|-------------|-------------|
| Expected volatility.....      | 19.0%       | 18.0%       | 27.7%       |
| Expected dividends.....       | 1.8%        | 1.8%        | 2.1%        |
| Expected term (in years)..... | 4.5         | 4.5         | 5.0         |
| Risk-free interest rate ..... | 4.6%        | 4.6%        | 3.7%        |

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

A summary of option activity under the Plan as of December 31, 2007, and changes during the year then ended is presented below:

| Options  | Shares           | Weighted-Average Exercise Price | Weighted Average Remaining Contractual Term | Aggregate Intrinsic Value (in millions) |
|--|------------------|---------------------------------|---|---|
| Outstanding at January 1, 2007 .....                 | 8,223,622        | \$ 28.46                        |   |   |
| Granted .....  | 1,745,700        | \$ 47.30                        |   |   |
| Exercised .....                                      | (2,888,519)      | \$ 23.87                        |   |   |
| Forfeited or expired .....                           | (298,162)        | \$ 39.30                        |   |   |
| Outstanding at December 31, 2007 .....               | <u>6,782,641</u> | <u>\$ 34.80</u>                 | <u>4.4</u>                                  | <u>\$122.6</u>                          |
| Vested or expected to vest at December 31, 2007..... | <u>6,665,790</u> | <u>\$ 34.58</u>                 | <u>4.2</u>                                  | <u>\$122.0</u>                          |
| Exercisable at December 31, 2007 .....               | <u>3,601,042</u> | <u>\$ 27.28</u>                 | <u>3.4</u>                                  | <u>\$ 92.2</u>                          |

The weighted-average grant date fair values of options granted during the years ended December 31, 2007, 2006 and 2005 were \$9.50, \$8.03 and \$8.69, respectively. The total intrinsic value of options exercised during the years ended December 31, 2007, 2006 and 2005 was \$75.8 million, \$81.5 million and \$54.7 million, respectively. Total stock option grants for 1,745,700 shares in 2007 compares to total stock option grants for 1,647,200 shares in 2006 and 2,395,600 shares in 2005.

As of December 31, 2007, total unrecognized compensation expense related to nonvested stock options was \$15.2 million. This expense is expected to be recognized over a weighted-average period of 1.3 years. The total fair value of stock options vested during the years ended December 31, 2007, 2006 and 2005 was \$12.5 million, \$12.6 million and \$8.4 million, respectively.

**Performance-Based Shares and Restricted Stock Units**

Under the Plan, Cooper grants certain executives and other key employees performance-based share awards with vesting contingent upon meeting Company-wide performance goals, typically tied to cumulative compound growth in earnings per share over a defined multi-year performance period. Awards under the performance-based component of the Plan are typically arranged in levels, with increasing numbers of shares earned as higher levels of growth are achieved. In order to earn the performance shares, participants are generally required to remain actively employed by Cooper for the performance period. Under the Plan, Cooper also awards grants of restricted stock units to certain executives and other key employees in order to provide financial incentive to remain in the employ of Cooper, thereby enhancing management continuity. Cooper may also utilize restricted stock units for new executives and other key employees to replace equity compensation forfeited upon resignation from their former employer. Restricted stock units vest pursuant to time-based service conditions.

The fair value of each performance-based share and restricted stock unit was calculated at the market price on the date of grant. Performance goals for the performance-based shares are currently assumed to be achieved at the maximum level. If goal-level assumptions are not met, compensation expense is adjusted and previously recognized compensation expense is reversed. Upon distribution of performance-based shares, Cooper also pays the recipient cash equal to the aggregate amount of cash dividends that the recipient would have received had they been the owner of record from the date of grant. Dividends on restricted stock units are payable on the dividend payment date or on the date when restrictions lapse, depending upon the specific award. For performance-based share and restricted stock unit awards, upon a change in control in Cooper (as

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

defined in the Plan), all restrictions on those awards will lapse and shares shall be issued as otherwise provided in the Plan.

A summary of the status of Cooper's nonvested performance-based shares as of December 31, 2007 and changes during the year then ended is presented below:

| Nonvested Performance-Based Shares  | Shares           | Weighted-Average Grant-Date Fair Value |
|-------------------------------------|------------------|--|
| Nonvested at January 1, 2007.....   | 1,675,132        | \$ 34.47                               |
| Granted.....                        | 556,000          | \$ 46.01                               |
| Vested.....                         | (631,958)        | \$ 28.18                               |
| Forfeited.....                      | (81,080)         | \$ 39.32                               |
| Nonvested at December 31, 2007..... | <u>1,518,094</u> | \$ 41.06                               |

The weighted-average grant-date fair value of performance-based shares granted during the years ended December 31, 2007, 2006 and 2005 was \$46.01, \$41.55 and \$34.63, respectively. The total intrinsic value of performance-based shares awarded during the years ended December 31, 2007, 2006 and 2005 was \$29.4 million, \$27.2 million and \$25.5 million, respectively. Total performance-based shares vested in 2007 of 631,958 compares to 577,950 performance-based shares vested in 2006. No performance-based shares vested during the year ended December 31, 2005.

As of December 31, 2007, total unrecognized compensation expense related to nonvested performance-based shares was \$25.7 million. This expense is expected to be recognized over a weighted-average period of 1.3 years. The total fair value of performance-based shares vested during the year ended December 31, 2007 and 2006 was \$17.8 and \$10.9 million, respectively.

A summary of the status of Cooper's nonvested restricted stock units as of December 31, 2007, and changes during the year then ended is presented below:

| Nonvested Restricted Stock Units    | Shares         | Weighted-Average Grant-Date Fair Value |
|-------------------------------------|----------------|--|
| Nonvested at January 1, 2007.....   | 277,100        | \$ 37.92                               |
| Granted.....                        | 282,900        | \$ 46.78                               |
| Vested.....                         | (49,850)       | \$ 37.35                               |
| Forfeited.....                      | (21,900)       | \$ 38.78                               |
| Nonvested at December 31, 2007..... | <u>488,250</u> | \$ 43.07                               |

The weighted-average grant-date fair value of restricted stock units granted during the years ended December 31, 2007, 2006 and 2005 was \$46.78, \$43.67 and \$34.47, respectively. The total restricted stock units granted in 2007 of 282,900 compares to 104,000 restricted stock units granted in 2006 and 253,400 in 2005. The total intrinsic value of restricted stock units awarded during the years ended December 31, 2007, 2006 and 2005 was \$15.0 million, \$4.7 million and \$9.2 million, respectively.

As of December 31, 2007, total unrecognized compensation expense related to nonvested restricted stock unit compensation arrangements was \$14.1 million. This expense is expected to be recognized over a weighted-average period of 3.8 years. The total fair value of restricted stock units vested during the years ended December 31, 2007, 2006 and 2005 was \$1.9 million, \$7.0 million and \$6.1 million, respectively.

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

Cash received from stock option exercises during the years ended December 31, 2007, 2006 and 2005 was \$68.3 million, \$89.2 million and \$72.7 million, respectively. The actual tax benefit realized for the tax deductions from option exercises totaled \$36.4 million, \$31.7 million and \$18.7 million, respectively, during the years ended December 31, 2007, 2006 and 2005. Cash used to settle equity instruments granted under all share-based payment arrangements during the years ended December 31, 2007, 2006 and 2005 was immaterial in all periods.

Cooper has a practice of repurchasing shares on the open market to satisfy shares issued for option exercises and share awards and expects to repurchase approximately 3.0 million shares during 2008, based on estimates of option exercises and share awards vesting for the year.

The impact of adopting Statement 123(R) on January 1, 2006, on Cooper's income from continuing operations before income taxes, net income and basic and diluted earnings per share during the year ended December 31, 2006 was immaterial.

**NOTE 11: ACCUMULATED NONOWNER CHANGES IN EQUITY**

|                                | Pension and<br>Postretirement<br>Benefit Plans | Minimum<br>Pension<br>Liability | Derivative<br>Instruments | Cumulative<br>Translation<br>Adjustment | Total            |
|--------------------------------|--|---------------------------------|---------------------------|---|------------------|
|                                | (in millions)                                  |                                 |                           |   |                  |
| Balance December 31, 2004..... | \$ -   | \$ (67.7)                       | \$ 1.5                    | \$ (66.0)                               | \$ (132.2)       |
| Current year activity.....     | -  | (11.0)                          | 4.8                       | (37.9)                                  | (44.1)           |
| Balance December 31, 2005..... | -  | (78.7)                          | 6.3                       | (103.9)                                 | (176.3)          |
| Current year activity.....     | (86.9)   | 78.7                            | 2.3                       | 53.8                                    | 47.9             |
| Balance December 31, 2006..... | (86.9)   | -                               | 8.6                       | (50.1)                                  | (128.4)          |
| Current year activity.....     | 9.7  | -                               | 17.7                      | 20.3                                    | 47.7             |
| Balance December 31, 2007..... | <u>\$ (77.2)</u>                               | <u>\$ -</u>                     | <u>\$ 26.3</u>            | <u>\$ (29.8)</u>                        | <u>\$ (80.7)</u> |

|   | 2007                    |                             |                | 2006                    |                             |                | 2005                    |                             |                  |
|---|-------------------------|-----------------------------|----------------|-------------------------|-----------------------------|----------------|-------------------------|-----------------------------|------------------|
|   | Before<br>Tax<br>Amount | Tax<br>(Expense)<br>Benefit | Net<br>Amount  | Before<br>Tax<br>Amount | Tax<br>(Expense)<br>Benefit | Net<br>Amount  | Before<br>Tax<br>Amount | Tax<br>(Expense)<br>Benefit | Net<br>Amount    |
|   | (in millions)           |                             |                |                         |                             |                |                         |                             |                  |
| Pension and postretirement benefit plans..... | \$ 14.9                 | \$ (5.2)                    | \$ 9.7         | \$ (142.0)              | \$ 55.1                     | \$ (86.9)      | \$ -                    | \$ -                        | \$ -             |
| Minimum pension liability adjustment.....     | -                       | -                           | -              | 130.8                   | (52.1)                      | 78.7           | (18.1)                  | 7.1                         | (11.0)           |
| Change in fair value of derivatives.....      | 29.9                    | (12.0)                      | 17.9           | 15.3                    | (6.1)                       | 9.2            | 10.7                    | (4.3)                       | 6.4              |
| Reclassification to earnings.....             | (0.4)                   | 0.2                         | (0.2)          | (11.4)                  | 4.5                         | (6.9)          | (2.7)                   | 1.1                         | (1.6)            |
|   | <u>29.5</u>             | <u>(11.8)</u>               | <u>17.7</u>    | <u>3.9</u>              | <u>(1.6)</u>                | <u>2.3</u>     | <u>8.0</u>              | <u>(3.2)</u>                | <u>4.8</u>       |
| Translation adjustment.....                   | 31.3                    | (11.0)                      | 20.3           | 82.8                    | (29.0)                      | 53.8           | (58.3)                  | 20.4                        | (37.9)           |
| Other nonowner changes in equity.....         | <u>\$ 75.7</u>          | <u>\$ (28.0)</u>            | <u>\$ 47.7</u> | <u>\$ 75.5</u>          | <u>\$ (27.6)</u>            | <u>\$ 47.9</u> | <u>\$ (68.4)</u>        | <u>\$ 24.3</u>              | <u>\$ (44.1)</u> |

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**NOTE 12: INCOME TAXES**

|  | Year Ended December 31, |                  |                 |
|--|-------------------------|------------------|-----------------|
|  | 2007                    | 2006             | 2005            |
|  |                         | (\$ in millions) |                 |
| Components of income from continuing operations before income taxes: |                         |                  |                 |
| U.S. operations.....   | \$ 317.3                | \$ 234.0         | \$ 104.4        |
| Non-U.S. operations.....   | 508.9                   | 413.7            | 390.6           |
| Income from continuing operations before income taxes.....           | <u>\$ 826.2</u>         | <u>\$ 647.7</u>  | <u>\$ 495.0</u> |
| Components of income tax expense:                                    |                         |                  |                 |
| Current:   |                         |                  |                 |
| U.S. Federal .....   | \$ 17.3                 | \$ 67.6          | \$ 21.5         |
| U.S. state and local.....  | 10.1                    | 11.6             | 14.2            |
| Non-U.S. ....  | 94.1                    | 68.8             | 46.7            |
|  | <u>121.5</u>            | <u>148.0</u>     | <u>82.4</u>     |
| Deferred:  |                         |                  |                 |
| U.S. Federal .....   | 10.7                    | 21.1             | 3.6             |
| U.S. state and local.....  | 8.7                     | 2.0              | 1.7             |
| Non-U.S. ....  | (7.0)                   | (7.7)            | 16.2            |
|  | <u>12.4</u>             | <u>15.4</u>      | <u>21.5</u>     |
| Income tax expense .....   | <u>\$ 133.9</u>         | <u>\$ 163.4</u>  | <u>\$ 103.9</u> |
| Total income taxes paid.....   | <u>\$ 158.4</u>         | <u>\$ 175.0</u>  | <u>\$ 90.9</u>  |
| Effective tax rate reconciliation:                                   |                         |                  |                 |
| U.S. Federal statutory rate .....                                    | 35.0%                   | 35.0%            | 35.0%           |
| State and local income taxes .....                                   | 2.0                     | 1.8              | 1.2             |
| Non-U.S. Operations.....   | (8.3)                   | (10.6)           | (13.8)          |
| Extraterritorial income exclusion.....                               | (1.9)                   | (0.3)            | (0.6)           |
| Tax credits.....   | (0.4)                   | (0.5)            | (0.7)           |
| Federal audit settlements.....                                       | (6.8)                   | -                | -               |
| Statute expirations.....   | (2.0)                   | -                | -               |
| Other .....  | (1.4)                   | (0.2)            | (0.1)           |
| Effective tax rate attributable to continuing operations             | <u>16.2%</u>            | <u>25.2%</u>     | <u>21.0%</u>    |

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

| December 31,  |      |
|---------------|------|
| 2007          | 2006 |
| (in millions) |      |

Components of deferred tax assets and liabilities:

Deferred tax assets:

|  |         |         |
|--|---------|---------|
| Postretirement and other employee welfare benefits ..... | \$ 45.2 | \$ 44.6 |
| Accrued liabilities.....                                 | 340.5   | 344.4   |
| Pension plans.....                                       | 19.1    | 19.1    |
| Net operating loss carryforward .....                    | 20.8    | 23.3    |
| Other.....   | -       | 9.9     |
|  | 425.6   | 441.3   |
| Gross deferred tax assets.....                           |         |         |
| Valuation allowance .....                                | (7.7)   | (8.4)   |
|  | 417.9   | 432.9   |
| Total deferred tax assets .....                          |         |         |

Deferred tax liabilities:

|   |          |          |
|---|----------|----------|
| Property, plant and equipment and intangibles ..... | (269.1)  | (223.6)  |
| Inventories .....                                   | (3.7)    | (8.7)    |
| Pension plans.....                                  | (12.2)   | (13.6)   |
| Other.....  | (25.7)   | -        |
|   | (310.7)  | (245.9)  |
| Total deferred tax liabilities.....                 |          |          |
| Net deferred tax asset .....                        | \$ 107.2 | \$ 187.0 |

Generally, Cooper provides United States income tax that would be imposed on the repatriation of the earnings of its non-U.S. operations. However, as of December 31, 2007 and 2006, United States income taxes have not been provided on approximately \$99 million and \$125 million, respectively, of undistributed non-U.S. earnings that are expected to be permanently reinvested outside the United States.

The 2007 fourth quarter includes a \$20.3 million reduction of income taxes expense due to expiration of the statute of limitations regarding certain potential tax exposure matters, changes to the state and international valuation allowances and tax benefits related to certain international reorganizations.

The 2007 second quarter includes a \$63.5 million reduction of income taxes expense. The United States Internal Revenues Service ("IRS") challenged Cooper's treatment of gains and interest deductions claimed on its 2000 through 2003 federal income tax returns, relating to transactions involving government securities. If the proposed adjustments were upheld, it would require Cooper to pay approximately \$93.7 million in taxes plus accrued interest. During the second quarter of 2007, the IRS and Cooper finalized a settlement regarding these transactions.

On February 1, 2007, the IRS issued its examination report for the 2002 through 2004 tax years. In addition to the finding related to transactions involving government securities discussed above, the IRS challenged Cooper's treatment of certain interest payments made during these years to a subsidiary. If the proposed adjustments were upheld, it would require Cooper to pay approximately \$140 million of federal withholding tax plus accrued interest. On May 2, 2007, the IRS issued a letter to Cooper accepting Cooper's positions regarding treatment of these interest payments for the 2002 through 2004 years.

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

As a result of the settlements discussed above, Cooper recognized \$55.7 million of previously unrecognized tax benefits in the 2007 second quarter. A change in rates for the Texas margin tax and other developments in the 2007 second quarter represented the remaining \$7.8 million of income taxes expense reduction.

In addition to the items discussed above, Cooper believes it is reasonably possible that additional tax benefits could be recognized within the next 12 months as various tax audits are concluded and statutes expire. However, an estimate of the range of these benefits cannot be reasonably made.

The Internal Revenue Service has begun an examination of Cooper's 2005 and 2006 Federal income tax returns and Cooper is under examination by various United States State and Local taxing authorities as well as various taxing authorities in other countries. Cooper is no longer subject to U.S. Federal income tax examinations by tax authorities for years prior to 2005, and with few exceptions, Cooper is no longer subject to State and Local, or non-U.S. income tax examinations by tax authorities for years before 1999. Cooper fully cooperates with all audits, but defends existing positions vigorously. These audits are in various stages of completion. To provide for potential tax exposures, Cooper maintains a liability for unrecognized tax benefits, which management believes is adequate. The results of future audit assessments, if any, could have a material effect on Cooper's cash flows as these audits are completed.

Cooper and its subsidiaries have both non-U.S. and United States State operating losses available to carry forward to future tax years. These losses generally have a carry forward period of either 15 or 20 years from the date created. If unused, the losses are set to expire throughout the period 2008 to 2026, with the most significant portion of these losses expiring during the period 2018 through 2022.

Cooper adopted the provisions of FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes*, on January 1, 2007. As a result of the implementation of Interpretation 48, the Company recognized a \$27.2 million increase in the liability for unrecognized tax benefits, which was accounted for as a reduction of the January 1, 2007 beginning retained earnings balance. A reconciliation of the beginning and ending amount of unrecognized tax benefits is as follows:

|  | (in millions)  |
|--|----------------|
| Balance as of January 1, 2007 .....                      | \$ 113.7       |
| Additions for tax positions of the current year .....    | 9.7            |
| Additions for tax positions of prior years .....         | -              |
| Reduction in tax positions for statute expirations ..... | (20.7)         |
| Reduction in tax positions for audit settlements .....   | <u>(45.4)</u>  |
| Balance at December 31, 2007 .....                       | <u>\$ 57.3</u> |

Approximately \$56.8 million of unrecognized tax benefits, if recognized, would favorably impact the effective tax rate.

Cooper recognizes interest and penalties accrued related to unrecognized tax benefits in income taxes expense. During the years ended December 31, 2007 and 2006, Cooper recognized \$5.8 million and \$6.9 million in interest and penalties, respectively. Cooper had \$11.5 million and \$16.8 million in interest and penalties accrued at December 31, 2007 and 2006, respectively.

**NOTE 13: PENSION AND OTHER POSTRETIREMENT BENEFITS**

Cooper and its subsidiaries have numerous defined benefit pension plans and other postretirement benefit plans. The benefits provided under Cooper's various postretirement benefit plans other than pensions, all of which are unfunded, include retiree medical care, dental care, prescriptions and life insurance, with

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

medical care accounting for approximately 90% of the total. Current employees, unless grandfathered under plans assumed in acquisitions, are not provided postretirement benefits other than pensions. The vast majority of the annual other postretirement benefit expense is related to employees who are already retired. The measurement date for all plan disclosures is December 31.

During June 2006, Cooper announced that, effective January 1, 2007, future benefit accruals would cease under the Cooper U. S. Salaried Pension Plan. Benefits earned through December 31, 2006 would remain in each participant's Salaried Pension Plan account. The account balance will continue to earn interest credits until a participant is eligible for and elects to receive the plan benefit. Cooper recognized a curtailment loss of \$4.2 million in the second quarter of 2006 as a result of this action. Beginning in 2007, Cooper makes a cash contribution equal to 3% of compensation to the Cooper Retirement Savings and Stock-Ownership Plan ("CO-SAV"). Cooper further increased the company-matching contribution under the CO-SAV plan to a dollar-for-dollar match up to 6% of employee contributions.

Cooper also announced the elimination of postretirement life insurance for active employees, effective January 1, 2007. As a result, Cooper recognized a curtailment gain of \$3.2 million in the second quarter of 2006.

Effective December 31, 2006, Cooper adopted Statement of Financial Accounting Standards No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans*. See Note 1 of the Notes to the Consolidated Financial Statements.

|   | Pension Benefits |                   | Other<br>Postretirement Benefits |                  |
|---|------------------|-------------------|----------------------------------|------------------|
|   | 2007             | 2006              | 2007                             | 2006             |
|   | (in millions)    |                   |                                  |                  |
| Change in benefit obligation:                 |                  |                   |                                  |                  |
| Benefit obligation at January 1 .....         | \$ 768.2         | \$ 783.7          | \$ 94.8                          | \$ 105.0         |
| Service cost.....                             | 4.0              | 16.7              | 0.1                              | 0.1              |
| Interest cost.....                            | 41.4             | 41.4              | 5.2                              | 5.6              |
| Benefit payments .....                        | (54.0)           | (43.8)            | (8.2)                            | (9.3)            |
| Actuarial (gain) loss.....                    | (29.6)           | 2.7               | 1.2                              | (3.4)            |
| Exchange rate changes.....                    | 11.0             | 17.3              | -                                | -                |
| Settlements.....                              | (5.0)            | (26.0)            | -                                | -                |
| Curtailment .....                             | -                | (5.7)             | -                                | (3.2)            |
| Amendments .....                              | 0.5              | (21.7)            | -                                | -                |
| Other .....                                   | 2.3              | 3.6               | -                                | -                |
| Benefit obligation at December 31.....        | <u>738.8</u>     | <u>768.2</u>      | <u>93.1</u>                      | <u>94.8</u>      |
| Change in plan assets:                        |                  |                   |                                  |                  |
| Fair value of plan assets at January 1 .....  | 666.7            | 650.1             | -                                | -                |
| Actual return on plan assets.....             | 32.2             | 63.4              | -                                | -                |
| Employer contributions .....                  | 6.4              | 9.8               | 8.2                              | 9.3              |
| Benefit payments .....                        | (54.0)           | (43.8)            | (8.2)                            | (9.3)            |
| Exchange rate changes.....                    | 1.4              | 9.7               | -                                | -                |
| Settlements .....                             | (1.7)            | (23.1)            | -                                | -                |
| Other .....                                   | 0.6              | 0.6               | -                                | -                |
| Fair value of plan assets at December 31..... | <u>651.6</u>     | <u>666.7</u>      | <u>-</u>                         | <u>-</u>         |
| Net amount recognized (funded status).....    | <u>\$ (87.2)</u> | <u>\$ (101.5)</u> | <u>\$ (93.1)</u>                 | <u>\$ (94.8)</u> |

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

|  | Pension Benefits |                   | Other<br>Postretirement Benefits |                  |
|--|------------------|-------------------|----------------------------------|------------------|
|  | 2007             | 2006              | 2007                             | 2006             |
|  | (in millions)    |                   |                                  |                  |
| Assets and liabilities recognized in the balance sheet consist of: |                  |                   |                                  |                  |
| Noncurrent assets.....   | \$ 33.6          | \$ 41.9           | \$ -                             | \$ -             |
| Accrued liabilities.....   | (7.6)            | (4.4)             | (11.6)                           | (11.6)           |
| Long-term liabilities.....   | (113.2)          | (139.0)           | (81.5)                           | (83.2)           |
|  | <u>\$ (87.2)</u> | <u>\$ (101.5)</u> | <u>\$ (93.1)</u>                 | <u>\$ (94.8)</u> |

|  | Pension Benefits |                 | Other<br>Postretirement Benefits |                  |
|--|------------------|-----------------|----------------------------------|------------------|
|  | 2007             | 2006            | 2007                             | 2006             |
|  | (in millions)    |                 |                                  |                  |
| Amounts recognized in accumulated other nonowner changes in equity consist of: |                  |                 |                                  |                  |
| Net actuarial (gain) loss.....   | \$ 196.0         | \$ 217.6        | \$ (35.3)                        | \$ (39.1)        |
| Prior service cost.....  | (16.3)           | (19.0)          | (15.5)                           | (17.5)           |
|  | <u>\$ 179.7</u>  | <u>\$ 198.6</u> | <u>\$ (50.8)</u>                 | <u>\$ (56.6)</u> |

The incremental effect of adopting SFAS No. 158 on individual consolidated balance sheet line items as of December 31, 2006 was as follows:

|  | Before Application<br>of SFAS No. 158 | Adjustments<br>(in millions) | After Application<br>of SFAS No. 158 |
|--|---------------------------------------|------------------------------|--------------------------------------|
| Deferred income taxes and other noncurrent assets..... | \$ 335.6                              | \$ (156.8)                   | \$ 178.8                             |
| Accrued liabilities.....                               | 541.9                                 | (19.6)                       | 522.3                                |
| Postretirement benefits other than pensions.....       | 139.8                                 | (56.6)                       | 83.2                                 |
| Other long-term liabilities.....                       | 356.6                                 | (72.4)                       | 284.2                                |
| Accumulated other nonowner changes in equity.....      | (120.2)                               | (8.2)                        | (128.4)                              |

The accumulated benefit obligation for defined benefit pension plans was \$728.1 million and \$758.3 million at December 31, 2007 and 2006, respectively.

The projected benefit obligation, accumulated benefit obligation and fair value of plan assets of defined benefit pension plans with accumulated benefit obligations in excess of plan assets were \$131.3 million, \$125.3 million and \$10.6 million, respectively as of December 31, 2007 and \$313.2 million, \$307.3 million and \$172.0 million, respectively at December 31, 2006.

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

|  | Pension Benefits |                |                | Other Postretirement Benefits |                 |               |
|--|------------------|----------------|----------------|-------------------------------|-----------------|---------------|
|  | 2007             | 2006           | 2005           | 2007                          | 2006            | 2005          |
| Components of net periodic benefit cost: | (in millions)    |                |                |                               |                 |               |
| Service cost.....                        | \$ 4.0           | \$ 16.7        | \$ 17.5        | \$ 0.1                        | \$ 0.1          | \$ 0.2        |
| Interest cost.....                       | 41.4             | 41.4           | 41.0           | 5.2                           | 5.6             | 6.8           |
| Expected return on plan assets .....     | (51.1)           | (49.1)         | (50.7)         | -                             | -               | -             |
| Amortization of prior service cost.....  | (2.1)            | 0.5            | 0.6            | (2.0)                         | (2.0)           | (0.4)         |
| Recognized actuarial (gain) loss.....    | 10.9             | 13.2           | 10.0           | (2.6)                         | (2.9)           | (3.0)         |
| Settlement loss.....                     | 0.7              | 4.1            | 0.5            | -                             | -               | -             |
| Curtailment (gain) loss .....            | 0.1              | 4.2            | -              | -                             | (3.2)           | -             |
| Net periodic benefit cost.....           | <u>\$ 3.9</u>    | <u>\$ 31.0</u> | <u>\$ 18.9</u> | <u>\$ 0.7</u>                 | <u>\$ (2.4)</u> | <u>\$ 3.6</u> |

The estimated net loss and prior service cost credit for the defined benefit pension plans that will be amortized from accumulated other nonowner changes in equity into net periodic benefit cost over the next fiscal year are \$9.7 million and \$(2.1) million, respectively. The estimated net gain and prior service credit for the other postretirement plans that will be amortized from accumulated other nonowner changes in equity into net periodic benefit cost over the next fiscal year are \$(2.5) million and \$(2.0) million, respectively.

|   | Pension Benefits |               | Other Postretirement Benefits |       |
|---|------------------|---------------|-------------------------------|-------|
|   | 2007             | 2006          | 2007                          | 2006  |
| Weighted average assumptions used to determine benefit obligations as of December 31: |                  |               |                               |       |
| Discount rate .....   | 4.50% - 6.00%    | 4.50% - 5.75% | 6.00%                         | 5.75% |
| Rate of compensation increase .....   | 2.75% - 3.50%    | 2.75% - 4.00% | -                             | -     |

|   | Pension Benefits |               | Other Postretirement Benefits |       |
|---|------------------|---------------|-------------------------------|-------|
|   | 2007             | 2006          | 2007                          | 2006  |
| Weighted average assumptions used to determine net costs for the years ended December 31: |                  |               |                               |       |
| Discount rate .....   | 4.50% - 5.75%    | 4.25% - 5.60% | 5.75%                         | 5.60% |
| Expected return on plan assets .....  | 6.00% - 8.25%    | 6.00% - 8.25% | -                             | -     |
| Rate of compensation increase .....   | 2.75% - 3.50%    | 2.75% - 4.00% | -                             | -     |

|  | 2007  | 2006  |
|--|-------|-------|
| Assumed healthcare cost trend rates:                                       |       |       |
| Healthcare cost trend rate assumed for next year .....                     | 8.00% | 8.00% |
| Rate to which trend rate is assumed to decline (ultimate trend rate) ..... | 5.00% | 5.00% |
| Year that rate reaches ultimate trend rate .....                           | 2010  | 2010  |

|  | 1-Percentage-Point Increase | 1-Percentage-Point Decrease |
|--|-----------------------------|-----------------------------|
|  | (in millions)               |                             |
| A one-percentage-point change in the assumed health care cost trend rate would have the following effects: |                             |                             |
| Effect on total of service and interest cost components .....  | \$ 0.3                      | \$ (0.3)                    |
| Effect on the postretirement benefit obligation .....  | \$ 4.6                      | \$ (4.1)                    |

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

Defined benefit pension plan assets consist of:

| Asset Category          | Percentage of Plan Assets at<br>December 31, |             |
|-------------------------|--|-------------|
|                         | 2007   | 2006        |
| Equity Securities ..... | 60%  | 60%         |
| Debt Securities .....   | 40%  | 40%         |
|                         | <u>100%</u>                                  | <u>100%</u> |

Cooper's policy is to invest its pension assets in equity and fixed income investments. The plan investments are managed by outside investment advisors and include equity futures, other equity derivatives, fixed income futures and short to intermediate duration fixed income securities. The allocation of plan assets is determined based on plan liabilities and funded status.

Cooper's overall expected long-term rate of return on assets assumption is based upon (i) a long-term expected inflation rate, (ii) long-term expected stock and bond market risk premiums over the expected inflation rate, and (iii) a target allocation of equity and fixed income securities that will generate the overall expected long-term rate of return.

During 2008, Cooper expects to contribute approximately \$4.7 million in cash to the defined benefit pension plans. Other postretirement benefit plans are not subject to any minimum regulatory funding requirements. Cooper funds these benefits payments as incurred.

Estimated future benefit payments for the next five fiscal years, and in the aggregate for the five fiscal years thereafter, are \$52.4 million in 2008, \$52.7 million in 2009, \$52.3 million in 2010, \$52.5 million in 2011, \$55.8 million in 2012 and \$261.6 million for 2013 through 2017.

During the fourth quarter of 2003, Cooper recorded a \$12.5 million restructuring charge as an estimate of Cooper's portion of unfunded benefit obligations related to the withdrawal from a multiple-employer pension plan associated with the closing of Cooper Wiring Device manufacturing operations in New York City. In 2005, Cooper finalized activities related to withdrawal from the multi-employer pension plan and recorded an additional \$4.0 million pre-tax charge. The multiple-employer pension obligation was satisfied with a cash payment of \$14.1 million in 2006 representing full and final payment of the withdrawal liability. Cooper participates in two other multiple-employer plans. Obligations under these plans are insignificant.

During 2007, 2006 and 2005, expense with respect to defined contribution plans (primarily related to various groups of hourly employees) totaled \$13.1 million, \$18.3 million and \$17.8 million, respectively. See Note 14 of the Notes to the Consolidated Financial Statements regarding CO-SAV contributions.

**NOTE 14: RETIREMENT SAVINGS AND STOCK OWNERSHIP PLAN**

All full-time domestic employees, except for certain bargaining unit employees, are eligible to participate in the Cooper Retirement Savings and Stock Ownership Plan ("CO-SAV"). Under the terms of the CO-SAV plan, employee savings deferrals are partially matched with Cooper common stock. Compensation expense representing these common stock matches for the CO-SAV plan was \$27.6 million, \$20.1 million and \$19.5 million in 2007, 2006 and 2005, respectively.

Also, during 2007, Cooper recognized defined contribution expense as the result of cash contributions to the CO-SAV plan of \$16.7 million. Effective January 1, 2007, Cooper announced the

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

cessation of future benefit accruals under the Cooper U.S. Salaried Pension Plan. Beginning in 2007, Cooper makes a cash contribution to the CO-SAV plan of 3% of compensation for those employees previously covered under the U.S. Salaried Pension Plan. Cooper further increased the company-matching contribution under the CO-SAV plan to a dollar-for-dollar match up to 6% of employee contributions.

See Note 13 of the Notes to the Consolidated Financial Statements regarding changes in company contribution levels for the CO-SAV plan that became effective January 1, 2007.

**NOTE 15: INDUSTRY SEGMENTS AND GEOGRAPHIC INFORMATION**

**Industry Segments**

Cooper's operations consist of two segments: Electrical Products and Tools. Markets for Cooper's products and services are worldwide, with the United States being the largest market.

The Electrical Products segment manufactures, markets and sells electrical and circuit protection products, including fittings, support systems, enclosures, specialty connectors, wiring devices, plugs, receptacles, lighting fixtures and controls, hazardous duty electrical equipment, fuses, emergency lighting, fire detection and mass notification systems and security products for use in residential, commercial and industrial construction, maintenance and repair applications. The segment also manufactures, markets and sells products for use by utilities and in industry for electrical power transmission and distribution.

The Tools segment manufactures, markets and sells hand tools for industrial, construction and consumer markets; automated assembly systems for industrial markets and electric and pneumatic industrial power tools, related electronics and software control and monitoring systems for general industry, primarily automotive and aerospace manufacturers.

The performance of businesses is evaluated at the segment level and resources are allocated among the segments. The Cooper executive responsible for the segments further allocates resources among the various division operating units that compose the segments and, in international markets, determines the integration of product lines and operations across division operating units. The accounting policies of the segments are the same as those described in the summary of significant accounting policies in Note 1. Cooper manages cash, debt and income taxes centrally. Accordingly, Cooper evaluates performance of its segments and operating units based on operating earnings exclusive of financing activities and income taxes. The segments are managed separately because they manufacture and distribute distinct products. Intersegment sales and related receivables for each of the years presented were insignificant.

Financial information by industry segment was as follows:

|  | Revenues                |                   |                   | Operating Earnings      |                 |                 | Total Assets            |                   |                   |
|--|-------------------------|-------------------|-------------------|-------------------------|-----------------|-----------------|-------------------------|-------------------|-------------------|
|  | Year Ended December 31, |                   |                   | Year Ended December 31, |                 |                 | Year Ended December 31, |                   |                   |
|  | 2007                    | 2006              | 2005              | 2007                    | 2006            | 2005            | 2007                    | 2006              | 2005              |
|  | (in millions)           |                   |                   |                         |                 |                 |                         |                   |                   |
| Electrical Products .....  | \$ 5,108.4              | \$ 4,426.0        | \$ 3,997.5        | \$ 848.2                | \$ 703.2        | \$ 585.0        | \$ 4,492.6              | \$ 3,960.8        | \$ 3,600.9        |
| Tools .....  | 794.7                   | 758.6             | 732.9             | 94.0                    | 85.6            | 66.7            | 689.5                   | 686.6             | 700.5             |
| Total management reporting .....   | <u>\$ 5,903.1</u>       | <u>\$ 5,184.6</u> | <u>\$ 4,730.4</u> | 942.2                   | 788.8           | 651.7           | 5,182.1                 | 4,647.4           | 4,301.4           |
| General Corporate expense .....  |                         |                   |                   | (98.1)                  | (94.7)          | (91.9)          |                         |                   |                   |
| Income from Belden agreement .....                                       |                         |                   |                   | 33.1                    | 5.1             | -               |                         |                   |                   |
| Operating earnings .....   |                         |                   |                   | 877.2                   | 699.2           | 559.8           |                         |                   |                   |
| Interest expense, net .....  |                         |                   |                   | (51.0)                  | (51.5)          | (64.8)          |                         |                   |                   |
| Consolidated income from continuing operations before income taxes ..... |                         |                   |                   | <u>\$ 826.2</u>         | <u>\$ 647.7</u> | <u>\$ 495.0</u> |                         |                   |                   |
| Corporate assets .....   |                         |                   |                   |                         |                 |                 | 951.4                   | 727.4             | 913.7             |
| Consolidated assets .....  |                         |                   |                   |                         |                 |                 | <u>\$ 6,133.5</u>       | <u>\$ 5,374.8</u> | <u>\$ 5,215.1</u> |

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

|  | Electrical<br>Products | Tools   | Corporate | Consolidated<br>Total |
|--|------------------------|---------|-----------|-----------------------|
|  | (in millions)          |         |           |                       |
| <b>2007</b>                                      |                        |         |           |                       |
| Depreciation and amortization..                  | \$ 97.4                | \$ 20.2 | \$ 0.6    | \$ 118.2              |
| Capital expenditures .....                       | 78.1                   | 10.0    | 27.4      | 115.5                 |
| Investment in<br>unconsolidated affiliates ..... | 19.5                   | -       | -         | 19.5                  |
| <b>2006</b>                                      |                        |         |           |                       |
| Depreciation and amortization..                  | \$ 90.4                | \$ 20.0 | \$ 1.3    | \$ 111.7              |
| Capital expenditures .....                       | 60.8                   | 9.1     | 15.4      | 85.3                  |
| Investment in<br>unconsolidated affiliates ..... | 21.3                   | -       | -         | 21.3                  |
| <b>2005</b>                                      |                        |         |           |                       |
| Depreciation and amortization..                  | \$ 88.7                | \$ 20.1 | \$ 2.2    | \$ 111.0              |
| Capital expenditures .....                       | 69.9                   | 12.4    | 14.4      | 96.7                  |
| Investment in<br>unconsolidated affiliates ..... | 21.6                   | -       | -         | 21.6                  |

**Geographic Information**

Revenues and long-lived assets by country are summarized below. Revenues are attributed to geographic areas based on the location of the assets producing the revenues. Revenues are generally denominated in the currency of the location of the assets producing the revenues.

|                       | Revenues          |                   |                   | Long-Lived Assets |                 |                 |
|-----------------------|-------------------|-------------------|-------------------|-------------------|-----------------|-----------------|
|                       | 2007              | 2006              | 2005              | 2007              | 2006            | 2005            |
|                       | (in millions)     |                   |                   |                   |                 |                 |
| United States.....    | \$ 4,212.7        | \$ 3,781.1        | \$ 3,459.5        | \$ 509.3          | \$ 490.0        | \$ 726.3        |
| Germany .....         | 296.1             | 253.5             | 235.0             | 42.8              | 38.7            | 35.0            |
| United Kingdom .....  | 368.4             | 305.3             | 311.3             | 48.6              | 41.1            | 57.2            |
| Canada .....          | 241.2             | 226.3             | 205.1             | 4.3               | 0.7             | 0.8             |
| Mexico.....           | 187.5             | 172.4             | 139.2             | 82.3              | 83.2            | 87.7            |
| Other countries ..... | 597.2             | 446.0             | 380.3             | 100.9             | 80.2            | 69.0            |
|                       | <u>\$ 5,903.1</u> | <u>\$ 5,184.6</u> | <u>\$ 4,730.4</u> | <u>\$ 788.2</u>   | <u>\$ 733.9</u> | <u>\$ 976.0</u> |

International revenues by destination, based on the location products were delivered, were as follows by segment:

|                          | International Revenues |                   |                   |
|--------------------------|------------------------|-------------------|-------------------|
|                          | 2007                   | 2006              | 2005              |
|                          | (in millions)          |                   |                   |
| Electrical Products..... | \$ 1,646.1             | \$ 1,312.5        | \$ 1,152.6        |
| Tools.....               | 377.4                  | 343.0             | 312.9             |
|                          | <u>\$ 2,023.5</u>      | <u>\$ 1,655.5</u> | <u>\$ 1,465.5</u> |

**NOTE 16: CHARGE RELATED TO DISCONTINUED OPERATIONS**

In October 1998, Cooper sold its Automotive Products business to Federal-Mogul Corporation ("Federal-Mogul"). These discontinued businesses (including the Abex product line obtained from Pneumo-

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Abex Corporation ("Pneumo") in 1994) were operated through subsidiary companies, and the stock of those subsidiaries was sold to Federal-Mogul pursuant to a Purchase and Sale Agreement dated August 17, 1998 ("1998 Agreement"). In conjunction with the sale, Federal-Mogul indemnified Cooper for certain liabilities of these subsidiary companies, including liabilities related to the Abex product line and any potential liability that Cooper may have to Pneumo pursuant to a 1994 Mutual Guaranty Agreement between Cooper and Pneumo. On October 1, 2001, Federal-Mogul and several of its affiliates filed a Chapter 11 bankruptcy petition and indicated that Federal-Mogul may not honor the indemnification obligations to Cooper. To the extent Cooper is obligated to Pneumo for any asbestos-related claims arising from the Abex product line ("Abex Claims"), Cooper has rights, confirmed by Pneumo, to significant insurance for such claims. Based on information provided by representatives of Federal-Mogul and recent claims experience, from August 28, 1998 through December 31, 2007, a total of 143,543 Abex Claims were filed, of which 114,084 claims have been resolved leaving 29,450 Abex Claims pending at December 31, 2007, that are the responsibility of Federal-Mogul. During the year ended December 31, 2007, 2,005 claims were filed and 3,855 claims were resolved. Since August 28, 1998, the average indemnity payment for resolved Abex Claims was \$2,159 before insurance. A total of \$129.5 million was spent on defense costs for the period August 28, 1998 through December 31, 2007. Historically, existing insurance coverage has provided 50% to 80% of the total defense and indemnity payments for Abex Claims. However, insurance recovery is currently at a lower percentage (approximately 30%) due to exhaustion of primary layers of coverage and litigation with certain excess insurers.

With the assistance of independent advisors, Bates White, LLC, in the fourth quarter of 2001 Cooper completed a thorough analysis of its potential exposure for asbestos liabilities in the event Federal-Mogul rejects the 1998 Agreement. Based on Cooper's analysis of its contingent liability exposure resulting from Federal-Mogul's bankruptcy, Cooper concluded that an additional fourth-quarter 2001 discontinued operations provision of \$30 million after-tax was appropriate to reflect the potential net impact of this issue.

Throughout 2003, Cooper worked towards resolution of the indemnification issues and future handling of the Abex-related claims within the Federal-Mogul bankruptcy proceedings. This included negotiations with the representatives of Federal-Mogul, its bankruptcy committees and the future claimants (the "Representatives") regarding participation in Federal-Mogul's proposed 524(g) asbestos trust. Based on the status of the negotiations in 2004, Cooper concluded that it was probable that Federal-Mogul would reject the 1998 Agreement. Cooper also concluded that the Representatives would require any negotiated settlement through the Federal-Mogul bankruptcy to be at the high end of the Bates White, LLC liability analysis and with substantially lower insurance recovery assumptions and higher administrative costs.

During late February and early March 2004, Cooper reassessed the accrual required based on the then current status of the negotiations with the Representatives and the liability and insurance receivable that would be required to be recorded if this matter is not settled within the Federal-Mogul bankruptcy. Cooper concluded that resolution within the Federal-Mogul proposed 524(g) asbestos trust would likely be within the range of the liabilities, net of insurance recoveries, that Cooper would accrue if this matter were not settled within the Federal-Mogul bankruptcy. Accordingly, Cooper recorded a \$126.0 million after-tax discontinued operations charge, net of a \$70.9 income tax benefit, in the fourth quarter of 2003.

In December 2005, Cooper announced that the Company and other parties involved in the resolution of the Federal-Mogul bankruptcy proceeding had reached an agreement regarding Cooper's participation in Federal Mogul's proposed 524 (g) asbestos trust. By participating in this trust, Cooper would resolve its liability for asbestos claims arising from Cooper's former Abex Friction Products business. The proposed settlement agreement was subject to court approval, approval of 75 percent of the current Abex asbestos claimants and certain other approvals. The settlement would resolve more than 38,000 pending Abex Claims as of December 2005. Future claims would be resolved through the bankruptcy trust, and Cooper would be protected against future claims by an injunction to be issued by the district court upon plan confirmation.

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

Key terms and aspects of the proposed settlement agreement included Cooper agreeing to pay \$130 million in cash into the trust, with \$115 million payable upon Federal-Mogul's emergence from bankruptcy. The remainder would be due on January 15, 2007, or upon emergence from bankruptcy, if later. Cooper would receive a total of \$37.5 million during the funding period from other parties associated with the Federal-Mogul bankruptcy. Cooper would further provide the trust 1.4 million shares of the Company's stock upon Federal-Mogul's emergence from bankruptcy.

The proposed settlement agreement also provided for further payments by Cooper subject to the amount and timing of insurance proceeds. Cooper agreed to make 25 annual payments of up to \$20 million each, reduced by certain insurance proceeds received by the trust. In years that the insurance proceeds exceed \$17 million, Cooper would be required to contribute \$3 million with the excess insurance proceeds carried over to the next year. The trust would retain 10 percent of the insurance proceeds for indemnity claims paid by the trust until Cooper's obligation is satisfied and would retain 15 percent thereafter. The agreement also provided for Cooper to receive the insurance proceeds related to indemnity and defense costs paid prior to the date a stay of current claims is entered by the bankruptcy court. Cooper would also be required to forego certain claims and objections in the Federal-Mogul bankruptcy proceedings. In addition, the parties involved had agreed to petition the court for a stay on all current claims outstanding.

Although the payments related to the settlement could extend to 25 years and the collection of insurance proceeds could extend beyond 25 years, the liability and insurance would be undiscounted on Cooper's balance sheet as the amount of the actual annual payments is not reasonably predictable.

A critical term of the proposed settlement was the issuance of a preliminary injunction staying all pending Abex asbestos claims. At a hearing on January 20, 2006, other parties to the bankruptcy proceedings were unable to satisfy the court's requirements to grant the required preliminary injunction. As a result, the proposed settlement agreement required renegotiation of certain terms. The final determination of whether Cooper would participate in the Federal-Mogul 524(g) trust was unknown. However, Cooper management concluded that, at the date of the filing of its 2005 Form 10-K, the most likely outcome in the range of potential outcomes was a revised settlement approximating the December 2005 proposed settlement. Accordingly, Cooper recorded a \$227.2 million after-tax discontinued operations charge, net of a \$127.8 million income tax benefit, in the fourth quarter of 2005.

The fourth quarter 2005 charge to discontinued operations included payments to a 524(g) trust over 25 years that were undiscounted, and the insurance recoveries only included recoveries where insurance in place agreements, settlements or policy recoveries were probable. If the negotiations with the Representatives in early 2004 had resulted in an agreement, Cooper would have paid all the consideration when Federal-Mogul emerged from bankruptcy and the 524(g) trust was formed and would have relinquished all rights to insurance. The lack of discounting and the limited recognition of insurance recoveries in the fourth quarter 2005 charge to discontinued operations were a significant component of the increase in the accrual for discontinued operations. While it is not possible to quantify, the accrual for discontinued operations also includes a premium for resolving the inherent uncertainty associated with resolving Abex Claims through the tort system. If Cooper is unable to reach a settlement to participate in the Federal-Mogul 524(g) trust, the accrual for discontinued operations potentially may have to be adjusted to the estimated liability and related insurance recoveries through the tort system. There are numerous assumptions that are required to project the liability in the tort system and Cooper has not completed the analysis and determined the liability that would be recorded under this scenario.

Cooper, through Pneumo-Abex LLC, has access to Abex insurance policies with remaining limits on policies with solvent insurers in excess of \$750 million. Cooper included insurance recoveries of approximately \$215 million pre-tax in the fourth quarter 2005 charge to discontinued operations discussed above. Cooper believes that it is likely that additional insurance recoveries will be recorded in the future as new insurance in place agreements are consummated and settlements with insurance carriers are completed.

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

However, extensive litigation with the insurance carriers may be required to receive those additional recoveries.

On July 7, 2006, Cooper announced a revised agreement had been reached regarding Cooper's participation in Federal-Mogul's 524(g) trust. The revised proposed settlement agreement remains subject to court approval and to certain other approvals.

Key terms and aspects of the revised proposed settlement agreement include Cooper agreeing to pay \$256 million in cash into the trust on the date Federal-Mogul emerges from bankruptcy, which includes elimination of the contribution of 1.4 million common shares to the trust by increasing the cash contribution. Removing Cooper common stock as a component of the revised settlement agreement eliminates additional charges and reversals of charges that may have occurred to account for any changes in the market value of Cooper stock. Cooper has or will receive \$37.5 million from other parties toward its cash obligation.

As in the December 2005 agreement, Cooper has agreed to make 25 annual payments of up to \$20 million each to the trust with such payments being reduced by insurance proceeds. The minimum annual payment of \$3 million in the December 2005 agreement has been eliminated. However, Cooper has agreed to make advances, beginning in 2015 through 2021, in the event the trust is unable to pay outstanding qualified claims at 100 percent of the value provided for in the trust agreement. In the event that advances are made by Cooper, they will accrue interest at 5 percent per annum, and will be repaid in years where excess funds are available in the trust or credited against the future year annual payments. The maximum advances are \$36.6 million.

Cooper will pay all defense costs through the date Federal-Mogul emerges from bankruptcy and will be reimbursed for indemnity payments to the extent such payments are eligible for payment from the trust. Cooper will retain the rights to receive the insurance proceeds related to indemnity and defense costs paid prior to the date Federal-Mogul emerges from bankruptcy. For claims paid by the trust, the trust will retain 10 percent of any reimbursed insurance proceeds for the first 25 years and thereafter will retain 15 percent.

As in the December 2005 proposed agreement, Cooper will forego certain claims and objections in the Federal-Mogul bankruptcy proceedings. However, under the revised proposed agreement, which is subject to court approval, in the event that Cooper's participation in the Federal-Mogul 524(g) trust is not approved for any reason, Cooper would receive a cash payment of \$138 million on the date Federal-Mogul emerges from bankruptcy and 20 percent of any insurance policy settlements related to the former Wagner business purchased by Federal-Mogul in 1998. If Cooper participates in the trust, it will receive 12 percent of any Wagner insurance settlements.

Accordingly, Cooper recorded a \$20.3 million after-tax discontinued operations charge, net of an \$11.4 million income tax benefit, in the second quarter of 2006.

The revised proposed settlement agreement was incorporated into Federal-Mogul's Fourth Amended Joint Plan of Reorganization filed on November 21, 2006.

On February 2, 2007, the U.S. Bankruptcy Court for the District of Delaware approved the adequacy of Federal-Mogul's Supplemental Disclosure Statement describing the Fourth Amended Joint Plan of Reorganization. The Court also approved the Voting Procedures and ordered that the voting period would expire on April 6, 2007. At a hearing on April 13, Federal-Mogul announced that the Abex settlement had received a favorable vote of approximately 94%, well in excess of the required vote. In addition, any objections to the Fourth Amended Plan were filed with the Court by April 24, 2007 and hearings on confirmation of the Plan were held the week of July 9th. The Court also held hearings on October 1 and 2, 2007 for final briefs and hearings. At the conclusion of these hearings, the Court neither approved or rejected the revised proposed settlement agreement.

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

The U.S. Bankruptcy Court for the District of Delaware confirmed Federal-Mogul's plan of reorganization on November 8, 2007, and the U.S. District Court for the District of Delaware affirmed the Bankruptcy Court's order on November 14, 2007. As part of its ruling, the Bankruptcy Court approved the settlement between Cooper and Federal-Mogul, which requires payment of \$138 million to Cooper in the event Cooper's participation in the Federal-Mogul 524(g) trust is not approved for any reason. The Bankruptcy Court stated that it would consider approving Cooper's participation in the Federal-Mogul 524(g) trust at a later time, and that its order confirming the plan of reorganization and approving the settlement between Cooper and Federal-Mogul does not preclude later approval of Cooper's participation in the 524(g) trust. Accordingly, in an effort to continue working towards approval of Cooper's participation in the trust and to address certain legal issues identified by the Court, Cooper, Pneumo Abex, Federal Mogul, and other plan supporters filed Modified Plan A Settlement Documents on December 13, 2007. The Modified Plan A Settlement Documents are the same in all material respects as the settlement documents filed with the Bankruptcy Court on July 7, 2006, except that the Modified Plan A Settlement Documents remove provisions relating to insurance, to which various insurers and others had objected, and require a final, non-appealable order before Cooper is obligated to contribute to the asbestos claims settlement trust. If the Bankruptcy Court approves the modified settlement and that settlement is implemented, Cooper, through Pneumo-Abex LLC, will continue to have access to Abex insurance policies, but the settlement no longer provides for payments of insurance proceeds to the trust. Briefing with respect to the Modified Plan A Settlement Documents was expected to be concluded by February 11, 2008, and the Bankruptcy Court has scheduled a hearing to address the modified settlement on February 25, 2008. There is no assurance, however, that the Court will render a decision on that date.

From a cash flow perspective, Cooper management continues to believe that a settlement on the terms of the revised agreement would allow Cooper to continue to grow through acquisitions and return cash to shareholders through dividends and stock repurchases. The settlement agreement remains subject to bankruptcy court approval and other matters. At this time, the exact manner in which this issue will be resolved is not known. The accrual for potential liabilities related to the Automotive Products sale and the Federal-Mogul bankruptcy was \$510.0 million at December 31, 2007 and \$529.6 million at December 31, 2006.

**NOTE 17: FINANCIAL INSTRUMENTS AND HEDGING ACTIVITIES, CONCENTRATIONS OF CREDIT RISK AND FAIR VALUE OF FINANCIAL INSTRUMENTS**

*Derivative Instruments and Hedging Activities*

Financial Accounting Standards No. 133, *Accounting for Derivative Instruments and Hedging Activities* ("SFAS No. 133"), as amended, requires that all derivatives be recognized as assets and liabilities and measured at fair value. For derivative instruments that are not designated as hedges, the gain or loss on the derivative is recognized in earnings currently. A derivative instrument may be designated as a hedge of the exposure to changes in the fair value of an asset or liability or variability in expected future cash flows if the hedging relationship is expected to be highly effective in offsetting changes in fair value or cash flows attributable to the hedged risk during the period of designation. If a derivative is designated as a fair value hedge, the gain or loss on the derivative and the offsetting loss or gain on the hedged asset, liability or firm commitment is recognized in earnings. For derivative instruments designated as a cash flow hedge, the effective portion of the gain or loss on the derivative instrument is reported as a component of accumulated nonowner changes in equity and reclassified into earnings in the same period that the hedged transaction affects earnings. The ineffective portion of the gain or loss is immediately recognized in earnings.

Hedge accounting is discontinued prospectively when (1) it is determined that a derivative is no longer effective in offsetting changes in the fair value or cash flows of a hedged item; (2) the derivative is sold, terminated or exercised; (3) the hedged item no longer meets the definition of a firm commitment; or (4)

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**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

it is unlikely that a forecasted transaction will occur within two months of the originally specified time period.

When hedge accounting is discontinued because it is determined that the derivative no longer qualifies as an effective fair-value hedge, the derivative will continue to be carried on the balance sheet at its fair value, and the hedged asset or liability will no longer be adjusted for changes in fair value. When hedge accounting is discontinued because a hedged item no longer meets the definition of a firm commitment, the derivative will continue to be carried on the balance sheet at its fair value, and any asset or liability that was recorded pursuant to recognition of the firm commitment will be removed from the balance sheet and recognized as a gain or loss currently in earnings. When hedge accounting is discontinued because it is probable that a forecasted transaction will not occur within two months of the originally specified time period, the derivative will continue to be carried on the balance sheet at its fair value, and gains and losses reported in accumulated nonowner changes in equity will be recognized immediately in earnings.

Cooper enters into currency forward exchange contracts and commodity futures contracts and swaps to reduce the risks of adverse changes in currency exchange rates and commodity prices. Cooper entered into cross-currency interest-rate swaps in 2005 and interest-rate swaps in 2003 to reduce the interest-rate risk associated with certain fixed-rate debt. Cooper does not enter into speculative derivative transactions.

As a result of having sales, purchases and certain intercompany transactions denominated in currencies other than the functional currencies of Cooper's businesses, Cooper is exposed to the effect of currency exchange rate changes on its cash flows and earnings. Cooper enters into currency forward exchange contracts to hedge significant non-functional currency denominated transactions for periods consistent with the terms of the underlying transactions. Contracts generally have maturities that do not exceed one year.

Currency forward exchange contracts executed to hedge a recognized asset, liability or firm commitment are accounted for as fair value hedges. The net gain or loss on contracts designated, as fair value hedges was not material during 2007, 2006 or 2005. Currency forward exchange contracts executed to hedge forecasted transactions are accounted for as cash flow hedges. The net gain or loss on contracts designated as cash flow hedges was not material during 2007, 2006 or 2005. Cooper also enters into certain currency forward exchange contracts that are not designated as hedges. These contracts are intended to reduce cash flow volatility related to short-term intercompany financing transactions.

Cooper enters into commodity futures contracts and swaps to reduce the volatility of price fluctuations on a portion of its forecasted annual material purchases. These instruments are designated as cash flow hedges. The net gain or loss on commodity futures contracts and swaps was not material in 2007, 2006 or 2005.

During October 2005, Cooper entered into cross-currency interest-rate swaps to effectively convert its newly issued \$325 million, 5.25% fixed-rate debt to €272.6 million of 3.55% fixed-rate debt. The \$325 million debt issuance proceeds were swapped to €272.6 million and lent through an intercompany loan to a non-U.S. subsidiary to partially fund repayment of the 300 million Euro bond debt that matured on October 25, 2005. The cross-currency interest-rate swaps have been designated as cash flow hedges. Changes in the currency spot exchange rate results in reclassification of amounts from other comprehensive income to earnings to offset transaction gains and losses on the non-U.S.-denominated intercompany debt. The cross-currency interest-rate swaps mature in November 2012.

During August 2003, Cooper entered into interest-rate swaps to effectively convert \$300 million of 5.25% long-term fixed-rate debt to variable-rate debt at the six-month LIBOR rate plus 1.91% (with semi-annual reset). The interest-rate swaps were designated as fair value hedges. The notional principal amount

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

and maturity dates of the interest-rate swaps matched the underlying long-term debt, which matured in July 2007. During 2007 and 2006, Cooper recognized \$3.1 million and \$5.8 million, respectively, of additional interest expense, net related to the interest-rate swaps. During the year ended December 31, 2005, Cooper recognized a \$0.1 million reduction of interest expense, net related to the interest-rate swaps.

Gains or losses on derivative instruments are reported in the same line item as the underlying hedged transaction in the consolidated statements of income. At December 31, 2007, Cooper estimates that approximately \$0.4 million of net gains on derivative instruments designated as cash flow hedges will be reclassified from accumulated nonowner changes in equity to earnings during the next twelve months. The amount of discontinued cash flow hedges during 2007, 2006 and 2005 was not material.

The table below summarizes the U. S. dollar equivalent contractual amounts of Cooper's forward exchange contracts at December 31, 2007 and 2006.

|                             | December 31,    |                 |
|-----------------------------|-----------------|-----------------|
|                             | 2007            | 2006            |
|                             | (in millions)   |                 |
| U.S. Dollar.....            | \$ 552.6        | \$ 224.3        |
| Euro.....                   | 154.7           | 122.5           |
| Mexican Peso.....           | 39.1            | 23.2            |
| British Pound Sterling..... | 25.0            | 8.5             |
| Other.....                  | 14.3            | 0.7             |
|                             | <u>\$ 785.7</u> | <u>\$ 379.2</u> |

***Other Instruments***

In the normal course of business, Cooper executes stand-by letters of credit, performance bonds and other guarantees that ensure Cooper's performance or payment to third parties that are not reflected in the consolidated balance sheets. The aggregate notional value of these instruments was \$99.5 million and \$118.6 million at December 31, 2007 and 2006, respectively. In the past, no significant claims have been made against these financial instruments. Management believes the likelihood of demand for payment under these instruments is minimal and expects no material losses to occur in connection with these instruments.

***Concentrations of Credit Risk***

Concentrations of credit risk with respect to trade receivables are limited due to the wide variety of customers as well as their dispersion across many different geographic areas with no one customer receivable exceeding 4.7% of accounts receivable.

***Fair Value of Financial Instruments Other than Derivatives***

Cooper's financial instruments other than derivative instruments consist primarily of cash and cash equivalents, investments, restricted cash, trade receivables, trade payables and debt instruments. The book values of cash and cash equivalents, investments, restricted cash, trade receivables and trade payables are considered to be representative of their respective fair values. Cooper had approximately \$1.27 billion and \$1.0 billion of debt instruments at December 31, 2007 and 2006, respectively. The book value of these instruments was approximately equal to fair value (as represented primarily by quoted market prices) at December 31, 2007 and 2006.

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**NOTE 18: NET INCOME PER COMMON SHARE**

|  | Basic                                 |                 |                 | Diluted                 |                 |                 |
|--|---------------------------------------|-----------------|-----------------|-------------------------|-----------------|-----------------|
|  | Year Ended December 31,               |                 |                 | Year Ended December 31, |                 |                 |
|  | 2007                                  | 2006            | 2005            | 2007                    | 2006            | 2005            |
|  | (\$ in millions, shares in thousands) |                 |                 |                         |                 |                 |
| Income from continuing operations.....                                     | \$ 692.3                              | \$ 484.3        | \$ 391.1        | \$ 692.3                | \$ 484.3        | \$ 391.1        |
| Charge from discontinued operations.....                                   | -                                     | 20.3            | 227.2           | -                       | 20.3            | 227.2           |
| Net income applicable to common stock.....                                 | <u>\$ 692.3</u>                       | <u>\$ 464.0</u> | <u>\$ 163.9</u> | <u>\$ 692.3</u>         | <u>\$ 464.0</u> | <u>\$ 163.9</u> |
| Weighted average common shares outstanding..                               | <u>182,290</u>                        | <u>183,546</u>  | <u>185,040</u>  | 182,290                 | 183,546         | 185,040         |
| Incremental shares from assumed conversions:                               |                                       |                 |                 |                         |                 |                 |
| Options, performance-based stock awards<br>and other employee awards ..... |                                       |                 |                 | 3,238                   | 4,038           | 5,058           |
| Weighted average common shares and<br>common share equivalents .....       |                                       |                 |                 | <u>185,528</u>          | <u>187,584</u>  | <u>190,098</u>  |

Options and employee awards are not considered in the calculations if the effect would be antidilutive.

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**NOTE 19: UNAUDITED QUARTERLY OPERATING RESULTS**

|   | 2007 (by quarter)                    |                 |                 |                 |
|---|--------------------------------------|-----------------|-----------------|-----------------|
|   | 1                                    | 2               | 3               | 4               |
|   | (in millions, except per share data) |                 |                 |                 |
| Revenues .....  | \$ 1,394.0                           | \$ 1,463.7      | \$ 1,501.3      | \$ 1,544.1      |
| Cost of sales .....   | 944.9                                | 984.6           | 1,008.1         | 1,032.4         |
| Selling and administrative expenses .....                   | 255.4                                | 269.1           | 276.7           | 287.8           |
| Operating earnings .....                                    | 193.7                                | 210.0           | 216.5           | 223.9           |
| Income from Belden agreement .....                          | -                                    | 3.3             | 23.5            | 6.3             |
| Interest expense, net .....                                 | 12.9                                 | 12.9            | 12.3            | 12.9            |
| Income from continuing operations before income taxes ..... | 180.8                                | 200.4           | 227.7           | 217.3           |
| Income taxes .....  | 48.9                                 | (8.8)           | 55.8            | 38.0            |
| Income from continuing operations .....                     | 131.9                                | 209.2           | 171.9           | 179.3           |
| Charge related to discontinued operations .....             | -                                    | -               | -               | -               |
| Net income .....  | <u>\$ 131.9</u>                      | <u>\$ 209.2</u> | <u>\$ 171.9</u> | <u>\$ 179.3</u> |
| Income per Common share                                     |                                      |                 |                 |                 |
| Basic:  |                                      |                 |                 |                 |
| Income from continuing operations .....                     | \$ .72                               | \$ 1.14         | \$ .94          | \$ 1.00         |
| Charge from discontinued operations .....                   | -                                    | -               | -               | -               |
| Net income .....  | <u>\$ .72</u>                        | <u>\$ 1.14</u>  | <u>\$ .94</u>   | <u>\$ 1.00</u>  |
| Diluted:  |                                      |                 |                 |                 |
| Income from continuing operations .....                     | \$ .71                               | \$ 1.12         | \$ .93          | \$ .98          |
| Charge from discontinued operations .....                   | -                                    | -               | -               | -               |
| Net income .....  | <u>\$ .71</u>                        | <u>\$ 1.12</u>  | <u>\$ .93</u>   | <u>\$ .98</u>   |
|   | 2006 (by quarter)                    |                 |                 |                 |
|   | 1                                    | 2               | 3               | 4               |
|   | (in millions, except per share data) |                 |                 |                 |
| Revenues .....  | \$ 1,240.9                           | \$ 1,287.8      | \$ 1,314.6      | \$ 1,341.3      |
| Cost of sales .....   | 846.8                                | 870.3           | 887.2           | 917.2           |
| Selling and administrative expenses .....                   | 237.5                                | 244.3           | 240.8           | 246.4           |
| Operating earnings .....                                    | 156.6                                | 173.2           | 186.6           | 177.7           |
| Income from Belden agreement .....                          | -                                    | -               | -               | 5.1             |
| Interest expense, net .....                                 | 12.1                                 | 12.4            | 14.0            | 13.0            |
| Income from continuing operations before income taxes ..... | 144.5                                | 160.8           | 172.6           | 169.8           |
| Income taxes .....  | 36.8                                 | 41.0            | 44.4            | 41.2            |
| Income from continuing operations .....                     | 107.7                                | 119.8           | 128.2           | 128.6           |
| Charge related to discontinued operations .....             | -                                    | 20.3            | -               | -               |
| Net income .....  | <u>\$ 107.7</u>                      | <u>\$ 99.5</u>  | <u>\$ 128.2</u> | <u>\$ 128.6</u> |
| Income per Common share                                     |                                      |                 |                 |                 |
| Basic:  |                                      |                 |                 |                 |
| Income from continuing operations .....                     | \$ .59                               | \$ .65          | \$ .70          | \$ .71          |
| Charge from discontinued operations .....                   | -                                    | .11             | -               | -               |
| Net income .....  | <u>\$ .59</u>                        | <u>\$ .54</u>   | <u>\$ .70</u>   | <u>\$ .71</u>   |
| Diluted:  |                                      |                 |                 |                 |
| Income from continuing operations .....                     | \$ .57                               | \$ .64          | \$ .69          | \$ .69          |
| Charge from discontinued operations .....                   | -                                    | .11             | -               | -               |
| Net income .....  | <u>\$ .57</u>                        | <u>\$ .53</u>   | <u>\$ .69</u>   | <u>\$ .69</u>   |

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**NOTE 20: CONSOLIDATING FINANCIAL INFORMATION**

Cooper and certain of its principal operating subsidiaries (the "Guarantors") fully and unconditionally guarantee, on a joint and several basis, the registered debt securities of Cooper Industries, LLC and Cooper US, Inc. The following condensed consolidating financial information is included so that separate financial statements of Cooper Industries, LLC, Cooper US, Inc. or the Guarantors are not required to be filed with the Securities and Exchange Commission. The consolidating financial statements present investments in subsidiaries using the equity method of accounting. Intercompany investments in the Class A and Class B common shares are accounted for using the cost method.

**Consolidating Income Statements**  
**Year Ended December 31, 2007**  
(in millions)

|  | Cooper          | Cooper<br>Industries,<br>LLC | Cooper<br>US,<br>Inc. | Guarantors      | Other<br>Subsidiaries | Consolidating<br>Adjustments | Total           |
|--|-----------------|------------------------------|-----------------------|-----------------|-----------------------|------------------------------|-----------------|
| Revenues.....  | \$ -            | \$ -                         | \$ -                  | \$ 3,758.4      | \$ 2,417.9            | \$ (273.2)                   | \$ 5,903.1      |
| Cost of sales.....   | -               | 0.2                          | (0.4)                 | 2,607.0         | 1,636.4               | (273.2)                      | 3,970.0         |
| Selling and administrative<br>expenses.....                              | 9.2             | 18.0                         | 270.2                 | 556.2           | 434.4                 | (199.0)                      | 1,089.0         |
| Income from Belden<br>agreement.....                                     | -               | -                            | -                     | -               | 33.1                  | -                            | 33.1            |
| Interest expense, net.....   | (1.3)           | 33.6                         | 25.2                  | -               | (6.5)                 | -                            | 51.0            |
| Equity in earnings of<br>subsidiaries, net of tax .....                  | 649.3           | 40.4                         | 486.3                 | 76.9            | 330.0                 | (1,582.9)                    | -               |
| Intercompany income<br>(expense) .....                                   | (33.3)          | (27.3)                       | -                     | (168.8)         | 344.1                 | (114.7)                      | -               |
| Income (loss) from<br>continuing operations<br>before income taxes ..... | 608.0           | (38.7)                       | 191.4                 | 503.3           | 1,060.8               | (1,498.6)                    | 826.2           |
| Income tax expense<br>(benefit) .....                                    | -               | (30.2)                       | (138.6)               | 147.9           | 154.8                 | -                            | 133.9           |
| Income from continuing<br>operations.....                                | 608.0           | (8.5)                        | 330.0                 | 355.4           | 906.0                 | (1,498.6)                    | 692.3           |
| Charge related to<br>discontinued operations,<br>net of tax .....        | -               | -                            | -                     | -               | -                     | -                            | -               |
| Net income (loss).....   | <u>\$ 608.0</u> | <u>\$ (8.5)</u>              | <u>\$ 330.0</u>       | <u>\$ 355.4</u> | <u>\$ 906.0</u>       | <u>\$ (1,498.6)</u>          | <u>\$ 692.3</u> |

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**Consolidating Income Statements**  
**Year Ended December 31, 2006**  
(in millions)

|  | Cooper   | Cooper<br>Industries,<br>LLC | Cooper<br>US,<br>Inc. | Guarantors | Other<br>Subsidiaries | Consolidating<br>Adjustments | Total      |
|--|----------|------------------------------|-----------------------|------------|-----------------------|------------------------------|------------|
| Revenues.....  | \$ -     | \$ -                         | \$ -                  | \$ 3,367.1 | \$ 2,055.2            | \$ (237.7)                   | \$ 5,184.6 |
| Cost of sales.....   | (5.1)    | (1.0)                        | 0.6                   | 2,358.1    | 1,406.6               | (237.7)                      | 3,521.5    |
| Selling and administrative<br>expenses.....                              | 9.6      | 19.7                         | 64.9                  | 509.1      | 365.7                 | -                            | 969.0      |
| Income from Belden<br>agreement.....                                     | -        | -                            | -                     | -          | 5.1                   | -                            | 5.1        |
| Interest expense, net.....   | (0.8)    | 45.0                         | 12.2                  | -          | (4.9)                 | -                            | 51.5       |
| Equity in earnings of<br>subsidiaries, net of tax .....                  | 584.5    | (105.3)                      | 337.9                 | 96.4       | 338.5                 | (1,252.0)                    | -          |
| Intercompany income<br>(expense) .....                                   | (18.2)   | 133.8                        | 22.4                  | (369.7)    | 330.4                 | (98.7)                       | -          |
| Income (loss) from<br>continuing operations<br>before income taxes ..... | 562.6    | (35.2)                       | 282.6                 | 226.6      | 961.8                 | (1,350.7)                    | 647.7      |
| Income tax expense<br>(benefit) .....                                    | -        | (29.9)                       | (56.0)                | 48.4       | 200.9                 | -                            | 163.4      |
| Income from continuing<br>operations.....                                | 562.6    | (5.3)                        | 338.6                 | 178.2      | 760.9                 | (1,350.7)                    | 484.3      |
| Charge related to<br>discontinued operations,<br>net of tax .....        | -        | 20.3                         | -                     | -          | -                     | -                            | 20.3       |
| Net income (loss).....   | \$ 562.6 | \$ (25.6)                    | \$ 338.6              | \$ 178.2   | \$ 760.9              | \$ (1,350.7)                 | \$ 464.0   |

**Consolidating Income Statements**  
**Year Ended December 31, 2005**  
(in millions)

|  | Cooper   | Cooper<br>Industries,<br>LLC | Cooper<br>US,<br>Inc. | Guarantors | Other<br>Subsidiaries | Consolidating<br>Adjustments | Total      |
|--|----------|------------------------------|-----------------------|------------|-----------------------|------------------------------|------------|
| Revenues.....  | \$ -     | \$ -                         | \$ -                  | \$ 3,124.2 | \$ 1,745.7            | \$ (139.5)                   | \$ 4,730.4 |
| Cost of sales.....   | 0.2      | 0.4                          | 1.1                   | 2,203.4    | 1,178.2               | (139.5)                      | 3,243.8    |
| Selling and administrative<br>expenses.....                              | 8.9      | 9.8                          | 70.4                  | 495.8      | 341.9                 | -                            | 926.8      |
| Interest expense, net.....   | (1.1)    | 51.3                         | (1.3)                 | -          | 15.9                  | -                            | 64.8       |
| Equity in earnings of<br>subsidiaries, net of tax .....                  | 259.1    | 55.9                         | 100.7                 | 117.5      | 39.9                  | (573.1)                      | -          |
| Intercompany income<br>(expense) .....                                   | (6.7)    | (59.0)                       | (73.7)                | (373.6)    | 593.5                 | (80.5)                       | -          |
| Income (loss) from<br>continuing operations<br>before income taxes ..... | 244.4    | (64.6)                       | (43.2)                | 168.9      | 843.1                 | (653.6)                      | 495.0      |
| Income tax expense<br>(benefit) .....                                    | -        | (44.7)                       | (82.9)                | 15.1       | 216.4                 | -                            | 103.9      |
| Income from continuing<br>operations.....                                | 244.4    | (19.9)                       | 39.7                  | 153.8      | 626.7                 | (653.6)                      | 391.1      |
| Charge related to<br>discontinued operations,<br>net of taxes .....      | -        | 227.2                        | -                     | -          | -                     | -                            | 227.2      |
| Net income (loss).....   | \$ 244.4 | \$ (247.1)                   | \$ 39.7               | \$ 153.8   | \$ 626.7              | \$ (653.6)                   | \$ 163.9   |

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**Consolidating Balance Sheets**  
**December 31, 2007**  
(in millions)

|  | Cooper     | Cooper<br>Industries,<br>LLC | Cooper<br>US,<br>Inc. | Guarantors | Other<br>Subsidiaries | Consolidating<br>Adjustments | Total      |
|--|------------|------------------------------|-----------------------|------------|-----------------------|------------------------------|------------|
| Cash and cash equivalents  | \$ 1.3     | \$ -                         | \$ 23.1               | \$ (1.1)   | \$ 209.5              | \$ -                         | \$ 232.8   |
| Investments  | -          | -                            | 93.7                  | -          | -                     | -                            | 93.7       |
| Receivables  | 1.1        | -                            | 0.3                   | 539.3      | 507.9                 | -                            | 1,048.6    |
| Inventories  | -          | -                            | -                     | 346.2      | 297.5                 | -                            | 643.7      |
| Deferred income taxes and<br>other current assets                  | 0.7        | 119.2                        | 64.3                  | 44.8       | 55.2                  | -                            | 284.2      |
| Total current assets   | 3.1        | 119.2                        | 181.4                 | 929.2      | 1,070.1               | -                            | 2,303.0    |
| Restricted cash  | -          | -                            | -                     | -          | 290.1                 | -                            | 290.1      |
| Property, plant and<br>equipment, less<br>accumulated depreciation | -          | -                            | 63.9                  | 326.9      | 329.0                 | -                            | 719.8      |
| Goodwill   | -          | -                            | -                     | 1,249.7    | 1,290.6               | -                            | 2,540.3    |
| Investment in subsidiaries   | 5,158.1    | 620.3                        | 4,779.5               | 1,030.8    | 3,785.5               | (15,374.2)                   | -          |
| Investment in parent   | -          | -                            | 2,872.2               | -          | 312.7                 | (3,184.9)                    | -          |
| Intercompany accounts<br>receivable                                | -          | 787.4                        | -                     | 1,337.0    | 737.7                 | (2,862.1)                    | -          |
| Intercompany notes<br>receivable                                   | 162.4      | 25.8                         | 1,155.2               | 0.3        | 4,422.1               | (5,765.8)                    | -          |
| Deferred income taxes and<br>other noncurrent assets               | -          | 14.5                         | 8.0                   | 48.9       | 208.9                 | -                            | 280.3      |
| Total assets   | \$ 5,323.6 | \$ 1,567.2                   | \$ 9,060.2            | \$ 4,922.8 | \$ 12,446.7           | \$ (27,187.0)                | \$ 6,133.5 |
| Short-term debt  | \$ -       | \$ -                         | \$ 228.7              | \$ -       | \$ 27.4               | \$ -                         | \$ 256.1   |
| Accounts payable   | 37.8       | 5.1                          | 19.1                  | 218.2      | 252.9                 | -                            | 533.1      |
| Accrued liabilities  | 6.2        | 39.0                         | 72.2                  | 261.5      | 187.8                 | -                            | 566.7      |
| Current discontinued<br>operations liability                       | -          | 179.1                        | -                     | -          | -                     | -                            | 179.1      |
| Current maturities of<br>long-term debt                            | -          | 100.1                        | -                     | -          | -                     | -                            | 100.1      |
| Total current liabilities  | 44.0       | 323.3                        | 320.0                 | 479.7      | 468.1                 | -                            | 1,635.1    |
| Long-term debt   | -          | 277.2                        | 624.1                 | 8.0        | 0.6                   | -                            | 909.9      |
| Intercompany accounts<br>payable                                   | 34.8       | -                            | 2,826.1               | -          | -                     | (2,860.9)                    | -          |
| Intercompany notes<br>payable                                      | 815.0      | 692.6                        | 1,869.0               | 1,741.8    | 647.2                 | (5,765.6)                    | -          |
| Long-term discontinued<br>operations liability                     | -          | 330.0                        | -                     | -          | -                     | -                            | 330.0      |
| Other long-term<br>liabilities                                     | -          | (86.1)                       | 155.6                 | 187.8      | 159.3                 | -                            | 416.6      |
| Total liabilities  | 893.8      | 1,537.0                      | 5,794.8               | 2,417.3    | 1,275.2               | (8,626.5)                    | 3,291.6    |
| Class A common stock   | 2.1        | -                            | -                     | -          | -                     | (0.3)                        | 1.8        |
| Class B common stock   | 1.1        | -                            | -                     | -          | -                     | (1.1)                        | -          |
| Subsidiary common stock  | -          | -                            | 170.0                 | -          | 371.4                 | (541.4)                      | -          |
| Capital in excess of<br>par value                                  | 3,458.5    | -                            | 743.7                 | 1,427.0    | 7,496.1               | (13,039.6)                   | 85.7       |
| Retained earnings  | 916.4      | 116.2                        | 2,468.7               | 1,055.3    | 3,335.9               | (5,057.4)                    | 2,835.1    |
| Accumulated other non-<br>owner changes in equity                  | 51.7       | (86.0)                       | (117.0)               | 23.2       | (31.9)                | 79.3                         | (80.7)     |
| Total shareholders' equity   | 4,429.8    | 30.2                         | 3,265.4               | 2,505.5    | 11,171.5              | (18,560.5)                   | 2,841.9    |
| Total liabilities and<br>shareholders' equity                      | \$ 5,323.6 | \$ 1,567.2                   | \$ 9,060.2            | \$ 4,922.8 | \$ 12,446.7           | \$ (27,187.0)                | \$ 6,133.5 |

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**Consolidating Balance Sheets**  
**December 31, 2006**  
(in millions)

|  | Cooper     | Cooper<br>Industries,<br>LLC | Cooper<br>US,<br>Inc. | Guarantors | Other<br>Subsidiaries | Consolidating<br>Adjustments | Total      |
|--|------------|------------------------------|-----------------------|------------|-----------------------|------------------------------|------------|
| Cash and cash equivalents  | \$ 11.5    | \$ -                         | \$ 204.9              | \$ (2.8)   | \$ 209.9              | \$ -                         | \$ 423.5   |
| Receivables  | 0.2        | -                            | 0.4                   | 469.3      | 426.1                 | -                            | 896.0      |
| Inventories  | -          | -                            | -                     | 348.6      | 259.0                 | -                            | 607.6      |
| Deferred income taxes and<br>other current assets                  | 1.1        | 141.4                        | 51.9                  | 25.6       | 46.6                  | -                            | 266.6      |
| Total current assets   | 12.8       | 141.4                        | 257.2                 | 840.7      | 941.6                 | -                            | 2,193.7    |
| Property, plant and<br>equipment, less<br>accumulated depreciation | -          | -                            | 49.8                  | 320.0      | 295.6                 | -                            | 665.4      |
| Goodwill   | -          | -                            | -                     | 1,025.0    | 1,311.9               | -                            | 2,336.9    |
| Investment in subsidiaries   | 3,554.6    | 570.0                        | 4,081.8               | 1,219.2    | 1,346.2               | (10,771.8)                   | -          |
| Investment in parent   | -          | -                            | 2,811.2               | -          | 312.8                 | (3,124.0)                    | -          |
| Intercompany accounts<br>receivable                                | 686.3      | 806.5                        | -                     | 1,289.0    | 598.6                 | (3,380.4)                    | -          |
| Intercompany notes<br>receivable                                   | 91.8       | 24.9                         | 758.5                 | 0.7        | 4,067.3               | (4,943.2)                    | -          |
| Deferred income taxes and<br>other noncurrent assets               | -          | 20.0                         | 2.0                   | 23.0       | 133.8                 | -                            | 178.8      |
| Total assets   | \$ 4,345.5 | \$ 1,562.8                   | \$ 7,960.5            | \$ 4,717.6 | \$ 9,007.8            | \$(22,219.4)                 | \$ 5,374.8 |
| Short-term debt  | \$ -       | \$ -                         | \$ -                  | \$ -       | \$ 5.0                | \$ -                         | \$ 5.0     |
| Accounts payable   | 32.1       | 17.2                         | 4.5                   | 225.9      | 192.0                 | -                            | 471.7      |
| Accrued liabilities  | 5.2        | 43.4                         | 84.5                  | 230.0      | 159.2                 | -                            | 522.3      |
| Current discontinued<br>operations liability                       | -          | 199.6                        | -                     | -          | -                     | -                            | 199.6      |
| Current maturities of<br>long-term debt                            | -          | 300.0                        | -                     | -          | 0.7                   | -                            | 300.7      |
| Total current liabilities  | 37.3       | 560.2                        | 89.0                  | 455.9      | 356.9                 | -                            | 1,499.3    |
| Long-term debt   | -          | 370.5                        | 323.9                 | 8.0        | 0.4                   | -                            | 702.8      |
| Intercompany accounts<br>payable                                   | -          | -                            | 3,380.4               | -          | -                     | (3,380.4)                    | -          |
| Intercompany notes<br>payable                                      | 552.3      | 329.9                        | 1,901.4               | 1,707.3    | 452.3                 | (4,943.2)                    | -          |
| Long-term discontinued<br>operations liability                     | -          | 330.0                        | -                     | -          | -                     | -                            | 330.0      |
| Other long-term<br>liabilities                                     | -          | (57.7)                       | 119.2                 | 172.9      | 133.0                 | -                            | 367.4      |
| Total liabilities  | 589.6      | 1,532.9                      | 5,813.9               | 2,344.1    | 942.6                 | (8,323.6)                    | 2,899.5    |
| Class A common stock   | 1.0        | -                            | -                     | -          | -                     | (0.1)                        | 0.9        |
| Class B common stock   | 0.5        | -                            | -                     | -          | -                     | (0.5)                        | -          |
| Subsidiary common stock  | -          | -                            | -                     | -          | 500.3                 | (500.3)                      | -          |
| Capital in excess of<br>par value                                  | 3,392.0    | -                            | 56.2                  | 1,431.5    | 5,174.7               | (9,776.0)                    | 278.4      |
| Retained earnings  | 358.4      | 128.3                        | 2,230.1               | 943.3      | 2,485.6               | (3,821.3)                    | 2,324.4    |
| Accumulated other non-<br>owner changes in equity                  | 4.0        | (98.4)                       | (139.7)               | (1.3)      | (95.4)                | 202.4                        | (128.4)    |
| Total shareholders' equity   | 3,755.9    | 29.9                         | 2,146.6               | 2,373.5    | 8,065.2               | (13,895.8)                   | 2,475.3    |
| Total liabilities and<br>shareholders' equity                      | \$ 4,345.5 | \$ 1,562.8                   | \$ 7,960.5            | \$ 4,717.6 | \$ 9,007.8            | \$(22,219.4)                 | \$ 5,374.8 |

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**Consolidating Statements of Cash Flows**  
**Year Ended December 31, 2007**  
(in millions)

|   | Cooper    | Cooper<br>Industries,<br>LLC | Cooper<br>US,<br>Inc | Guarantors | Other<br>Subsidiaries | Consolidating<br>Adjustments | Total    |
|---|-----------|------------------------------|----------------------|------------|-----------------------|------------------------------|----------|
| Net cash provided by (used in) operating activities .....           | \$ (33.5) | \$ (80.8)                    | \$ (192.8)           | \$ 329.1   | \$ 773.3              | \$ -                         | \$ 795.3 |
| Cash flows from investing activities:                               |           |                              |                      |            |                       |                              |          |
| Short-term investments .....  | -         | -                            | (93.7)               | -          | -                     | -                            | (93.7)   |
| Cash restricted for business acquisition.....                       | -         | -                            | -                    | -          | (290.1)               | -                            | (290.1)  |
| Capital expenditures .....  | -         | -                            | (27.1)               | (52.5)     | (35.9)                | -                            | (115.5)  |
| Cash paid for acquired businesses .....                             | -         | -                            | -                    | (75.0)     | (261.1)               | -                            | (336.1)  |
| Investment in affiliates.....                                       | -         | -                            | (356.0)              | (16.1)     | -                     | 372.1                        | -        |
| Loans to affiliates .....   | (222.4)   | -                            | (417.4)              | -          | (1,070.6)             | 1,710.4                      | -        |
| Repayments of loans from affiliates .....                           | 151.9     | -                            | -                    | 0.5        | 1,045.3               | (1,197.7)                    | -        |
| Dividends from affiliates ....                                      | -         | -                            | 105.8                | 47.1       | 6.7                   | (159.6)                      | -        |
| Proceeds from sales of property, plant and equipment and other..... | -         | -                            | -                    | -          | 1.8                   | -                            | 1.8      |
| Net cash provided by (used in) investing activities.....            | (70.5)    | -                            | (788.4)              | (96.0)     | (603.9)               | 725.2                        | (833.6)  |
| Cash flows from financing activities:                               |           |                              |                      |            |                       |                              |          |
| Proceeds from issuances of debt.....                                | -         | -                            | 528.7                | -          | 18.6                  | -                            | 547.3    |
| Debt issuance costs .....   | -         | -                            | (2.7)                | -          | -                     | -                            | (2.7)    |
| Proceeds from debt derivatives.....                                 | -         | -                            | 10.0                 | -          | -                     | -                            | 10.0     |
| Repayments of debt .....  | -         | (300.0)                      | -                    | -          | (3.3)                 | -                            | (303.3)  |
| Borrowings from affiliates..  | 899.7     | 361.8                        | 448.9                | -          | -                     | (1,710.4)                    | -        |
| Repayments of loans to affiliates .....                             | (710.3)   | -                            | (485.7)              | -          | (1.7)                 | 1,197.7                      | -        |
| Other intercompany financing activities.....                        | 229.7     | 19.0                         | 294.7                | (231.4)    | (201.8)               | (110.2)                      | -        |
| Dividends.....  | (154.3)   | -                            | -                    | -          | -                     | -                            | (154.3)  |
| Dividends paid to affiliates..                                      | (114.7)   | -                            | -                    | -          | (44.9)                | 159.6                        | -        |
| Purchase of common shares   | (255.3)   | -                            | (88.6)               | -          | -                     | -                            | (343.9)  |
| Excess tax benefits from stock options and awards..                 | -         | -                            | 25.8                 | -          | -                     | -                            | 25.8     |
| Issuance of stock .....   | -         | -                            | -                    | -          | 62.9                  | (62.9)                       | -        |
| Employee stock plan activity and other .....                        | 199.0     | -                            | 68.3                 | -          | -                     | (199.0)                      | 68.3     |
| Net cash provided by (used in) financing activities .....           | 93.8      | 80.8                         | 799.4                | (231.4)    | (170.2)               | (725.2)                      | (152.8)  |
| Effect of exchange rate changes on cash and cash equivalents.....   | -         | -                            | -                    | -          | 0.4                   | -                            | 0.4      |
| Increase (decrease) in cash and cash equivalents .....              | (10.2)    | -                            | (181.8)              | 1.7        | (0.4)                 | -                            | (190.7)  |
| Cash and cash equivalents, beginning of period.....                 | 11.5      | -                            | 204.9                | (2.8)      | 209.9                 | -                            | 423.5    |
| Cash and cash equivalents, end of period.....                       | \$ 1.3    | \$ -                         | \$ 23.1              | \$ (1.1)   | \$ 209.5              | \$ -                         | \$ 232.8 |

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**Consolidating Statements of Cash Flows**  
**Year Ended December 31, 2006**  
(in millions)

|  | Cooper         | Cooper<br>Industries,<br>LLC | Cooper<br>US,<br>Inc | Guarantors      | Other<br>Subsidiaries | Consolidating<br>Adjustments | Total           |
|--|----------------|------------------------------|----------------------|-----------------|-----------------------|------------------------------|-----------------|
| Net cash provided by (used in) operating activities .....          | \$ (20.9)      | \$ (18.8)                    | \$ (11.7)            | \$ 129.3        | \$ 523.5              | \$ -                         | \$ 601.4        |
| Cash flows from investing activities:                              |                |                              |                      |                 |                       |                              |                 |
| Capital expenditures .....   | -              | -                            | (15.3)               | (37.2)          | (32.8)                | -                            | (85.3)          |
| Cash paid for acquired businesses .....                            | -              | -                            | (45.0)               | (229.6)         | (5.8)                 | -                            | (280.4)         |
| Investment in affiliates .....                                     | (12.3)         | -                            | (36.7)               | -               | -                     | 49.0                         | -               |
| Loans to affiliates .....  | (192.0)        | -                            | (44.5)               | -               | (539.1)               | 775.6                        | -               |
| Repayments of loans from affiliates .....                          | 146.2          | -                            | -                    | -               | 199.3                 | (345.5)                      | -               |
| Dividends from affiliates .....                                    | 5.0            | 5.5                          | 91.7                 | 18.1            | 7.9                   | (128.2)                      | -               |
| Other .....  | -              | -                            | -                    | 1.0             | 17.9                  | -                            | 18.9            |
| Net cash provided by (used in) investing activities .....          | (53.1)         | 5.5                          | (49.8)               | (247.7)         | (352.6)               | 350.9                        | (346.8)         |
| Cash flows from financing activities:                              |                |                              |                      |                 |                       |                              |                 |
| Repayments of debt .....   | -              | (11.0)                       | -                    | -               | (3.8)                 | -                            | (14.8)          |
| Borrowings from affiliates ..                                      | 271.2          | 44.4                         | 458.4                | 1.5             | 0.1                   | (775.6)                      | -               |
| Repayments of loans to affiliates .....                            | (47.3)         | -                            | (251.8)              | (2.4)           | (44.0)                | 345.5                        | -               |
| Other intercompany financing activities .....                      | 13.0           | (20.1)                       | 83.7                 | 120.0           | (196.6)               | -                            | -               |
| Dividends .....  | (137.0)        | -                            | -                    | -               | -                     | -                            | (137.0)         |
| Dividends paid to affiliates ..                                    | (98.6)         | -                            | -                    | -               | (29.6)                | 128.2                        | -               |
| Subsidiary purchase of parent shares .....                         | 20.1           | -                            | (284.3)              | -               | -                     | -                            | (264.2)         |
| Issuance of stock .....  | -              | -                            | -                    | -               | 49.0                  | (49.0)                       | -               |
| Excess tax benefits from stock options and awards .....            | -              | -                            | 26.8                 | -               | -                     | -                            | 26.8            |
| Employee stock plan activity and other .....                       | -              | -                            | 89.2                 | -               | -                     | -                            | 89.2            |
| Net cash provided by (used in) financing activities .....          | 21.4           | 13.3                         | 122.0                | 119.1           | (224.9)               | (350.9)                      | (300.0)         |
| Effect of exchange rate changes on cash and cash equivalents ..... | -              | -                            | -                    | -               | 16.1                  | -                            | 16.1            |
| Increase (decrease) in cash and cash equivalents .....             | (52.6)         | -                            | 60.5                 | 0.7             | (37.9)                | -                            | (29.3)          |
| Cash and cash equivalents, beginning of period .....               | 64.1           | -                            | 144.4                | (3.5)           | 247.8                 | -                            | 452.8           |
| Cash and cash equivalents, end of period .....                     | <u>\$ 11.5</u> | <u>\$ -</u>                  | <u>\$ 204.9</u>      | <u>\$ (2.8)</u> | <u>\$ 209.9</u>       | <u>\$ -</u>                  | <u>\$ 423.5</u> |

**COOPER INDUSTRIES, LTD.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (continued)**

**Consolidating Statements of Cash Flows**  
**Year Ended December 31, 2005**  
(in millions)

|   | Cooper         | Cooper<br>Industries,<br>LLC | Cooper<br>US,<br>Inc | Guarantors      | Other<br>Subsidiaries | Consolidating<br>Adjustments | Total           |
|---|----------------|------------------------------|----------------------|-----------------|-----------------------|------------------------------|-----------------|
| Net cash provided by (used in)<br>operating activities.....           | \$ (10.4)      | \$ (141.6)                   | \$ 2.0               | \$ 103.6        | \$ 619.9              | \$ -                         | \$ 573.5        |
| Cash flows from investing activities:                                 |                |                              |                      |                 |                       |                              |                 |
| Capital expenditures .....  | -              | -                            | (14.4)               | (40.7)          | (41.6)                | -                            | (96.7)          |
| Cash paid for acquired businesses .....                               | -              | -                            | -                    | -               | (7.1)                 | -                            | (7.1)           |
| Investment in affiliates.....   | (11.1)         | (225.0)                      | (49.2)               | (3.4)           | -                     | 288.7                        | -               |
| Sale of investment in affiliates.....                                 | -              | -                            | -                    | -               | 130.9                 | (130.9)                      | -               |
| Loans to affiliates .....   | (46.0)         | (23.5)                       | (646.7)              | (0.7)           | (238.3)               | 955.2                        | -               |
| Repayments of loans from affiliates ..                                | 27.7           | -                            | -                    | -               | 46.2                  | (73.9)                       | -               |
| Dividends from affiliates .....                                       | 10.0           | 0.9                          | 98.4                 | 52.8            | 5.1                   | (167.2)                      | -               |
| Other.....  | -              | 1.5                          | -                    | 0.6             | 11.5                  | -                            | 13.6            |
| Net cash provided by (used in)<br>investing activities .....          | (19.4)         | (246.1)                      | (611.9)              | 8.6             | (93.3)                | 871.9                        | (90.2)          |
| Cash flows from financing activities:                                 |                |                              |                      |                 |                       |                              |                 |
| Proceeds from issuances of debt .....                                 | -              | -                            | 325.0                | -               | 1.4                   | -                            | 326.4           |
| Repayments of debt .....  | -              | (229.0)                      | -                    | -               | (481.4)               | -                            | (710.4)         |
| Borrowings from affiliates.....                                       | 235.8          | 258.7                        | -                    | 5.9             | 454.8                 | (955.2)                      | -               |
| Repayments of loans to affiliates .....                               | (46.2)         | -                            | -                    | -               | (27.7)                | 73.9                         | -               |
| Other intercompany financing<br>activities.....                       | (11.7)         | 358.0                        | 227.6                | (100.6)         | (473.3)               | -                            | -               |
| Dividends.....  | (138.1)        | -                            | -                    | -               | -                     | -                            | (138.1)         |
| Dividends paid to affiliates .....                                    | (70.2)         | -                            | -                    | (22.2)          | (74.8)                | 167.2                        | -               |
| Subsidiary purchase of parent shares ..                               | 12.8           | -                            | (113.3)              | -               | (110.5)               | -                            | (211.0)         |
| Issuance of stock.....  | -              | -                            | -                    | -               | 157.8                 | (157.8)                      | -               |
| Employee stock plan activity and<br>other.....                        | -              | -                            | 68.9                 | -               | -                     | -                            | 68.9            |
| Net cash provided by (used in)<br>financing activities.....           | (17.6)         | 387.7                        | 508.2                | (116.9)         | (553.7)               | (871.9)                      | (664.2)         |
| Effect of exchange rate changes on<br>cash and cash equivalents ..... | -              | -                            | -                    | -               | (19.1)                | -                            | (19.1)          |
| Decrease in cash and cash<br>equivalents.....                         | (47.4)         | -                            | (101.7)              | (4.7)           | (46.2)                | -                            | (200.0)         |
| Cash and cash equivalents,<br>beginning of period.....                | 111.5          | -                            | 246.1                | 1.2             | 294.0                 | -                            | 652.8           |
| Cash and cash equivalents, end of<br>period.....                      | <u>\$ 64.1</u> | <u>\$ -</u>                  | <u>\$ 144.4</u>      | <u>\$ (3.5)</u> | <u>\$ 247.8</u>       | <u>\$ -</u>                  | <u>\$ 452.8</u> |

## Certifications

I, Kirk S. Hachigian, certify that:

1. I have reviewed this report on Form 10-K of Cooper Industries, Ltd.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15(d)-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 22, 2008

/s/ Kirk S. Hachigian

Kirk S. Hachigian  
Chairman, President and Chief Executive Officer

I, Terry A. Klebe, certify that:

1. I have reviewed this report on Form 10-K of Cooper Industries, Ltd.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15(d)-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 22, 2008

/s/ Terry A. Klebe

Terry A. Klebe

Senior Vice President and Chief Financial Officer

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350  
AS ADOPTED PURSUANT TO SECTION 906 OF THE  
SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report of Cooper Industries, Ltd. (the "Company") on Form 10-K for the period ended December 31, 2007 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Kirk S. Hachigian, Chairman, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Kirk S. Hachigian  
Kirk S. Hachigian  
Chairman, President and Chief Executive Officer

February 22, 2008

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350  
AS ADOPTED PURSUANT TO SECTION 906 OF THE  
SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report of Cooper Industries, Ltd. (the "Company") on Form 10-K for the period ended December 31, 2007 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Terry A. Klebe, Senior Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/Terry A. Klebe  
Terry A. Klebe  
Senior Vice President and Chief Financial Officer

February 22, 2008

**Transfer Agent, Registrar  
and Dividend Disbursing Agent**

Computershare Trust Company, N. A.

General correspondence about your shares  
should be addressed to:

Computershare Trust Company, N. A.  
250 Royall Street  
Canton, MA 02021

Correspondence related to the Dividend Reinvestment  
Plan, including optional cash payment inquiries,  
should be addressed to:

Computershare Trust Company, N. A.  
P.O. Box 43081  
Providence, RI 02940-3081

Requests to transfer Cooper shares should be  
addressed to:

Computershare Trust Company, N. A.  
P.O. Box 43070  
Providence, RI 02940-3070

Telephone inquiries can be made to the Telephone  
Response Center at (781) 575-2725, Monday–Friday,  
9:00 a.m. to 5:00 p.m., Eastern time. An automated  
inquiry service is available seven days a week, 24 hours  
per day. For hearing-impaired service, call (800) 490-1493  
within the U.S. and (781) 575-4592 outside the U.S.

Cooper's transfer agent also may be contacted on the  
Internet at [www.computershare.com](http://www.computershare.com).

**Shareholder Information Line**

For the latest news about Cooper, including the  
quarterly financial results and dividend information,  
call (800) 371-9242. Through this line, you also can  
access the transfer agent regarding stock information,  
and request faxed or mailed copies of news releases  
and other Cooper information.

**Additional Shareholder Assistance**

For additional assistance regarding your  
shareholdings, contact:

Corporate Governance Department  
Cooper Industries, Ltd.  
P.O. Box 4446  
Houston, Texas 77210-4446  
Telephone (713) 209-8673

**Investor Relations Contact**

Jon Safran  
Director Investor Relations  
Cooper Industries, Ltd.  
P.O. Box 4446  
Houston, Texas 77210-4446  
Telephone (713) 209-8610  
E-mail address: [jon.safran@cooperindustries.com](mailto:jon.safran@cooperindustries.com)

**Annual Meeting**

The Annual Meeting of Shareholders will be held at  
11:00 a.m. Central time on April 29, 2008, 54th Floor,  
600 Travis, Houston, Texas. A meeting notice and proxy  
materials are being mailed to all shareholders of record  
as of February 29, 2008.

**Corporate Headquarters**

Cooper Industries, Ltd.  
600 Travis, Suite 5600  
Houston, Texas 77002-1001  
Telephone (713) 209-8400

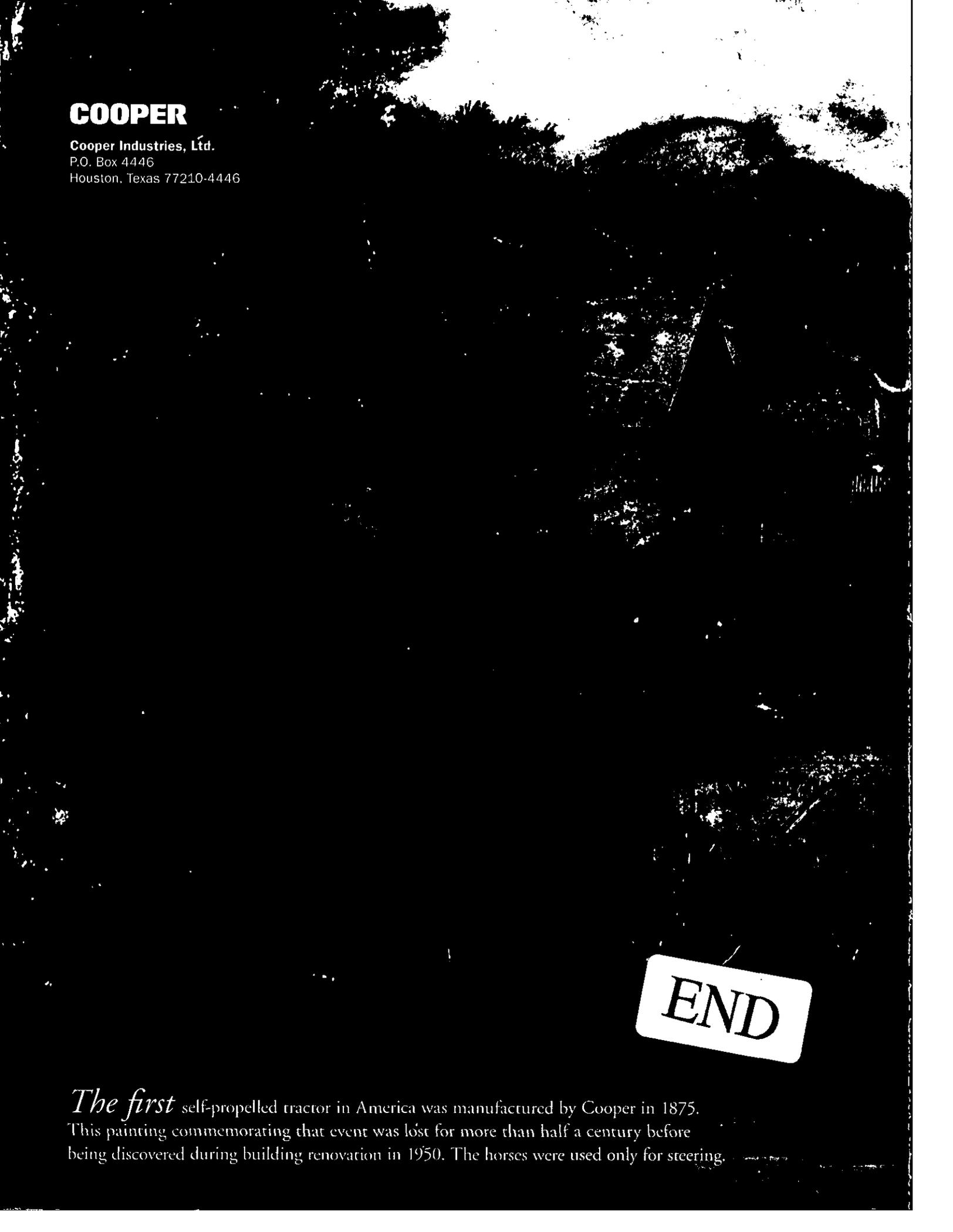
Internet address: [www.cooperindustries.com](http://www.cooperindustries.com)  
E-mail address: [info@cooperindustries.com](mailto:info@cooperindustries.com)

**Forward-looking Statements**

Certain statements in this annual report are forward-looking under the Private Securities Litigation Reform Act of 1995. The forward-looking statements reflect Cooper's expectations, objectives and goals with respect to future events and financial performance, and are based on assumptions and estimates that Cooper believes are reasonable. Forward-looking statements include, but are not limited to, any statements regarding future revenues, earnings, margins, cash flows, dividends and capital expenditures. Cooper wishes to caution readers not to put undue reliance on these statements and that actual results could differ materially from anticipated results. These statements are subject to various risks and uncertainties, many of which are outside the control of Cooper, including, without limitation, market and economic conditions; changes in raw material and energy costs; industry competition; the ability to execute and realize the expected benefits from strategic initiatives, including revenue growth plans and cost-control and productivity improvement programs; the magnitude of any disruptions from manufacturing rationalizations and the implementation of the Enterprise Business System; mergers and acquisitions and their integration; political developments; changes in tax laws, tax treaties or tax regulations; the resolution of potential liability exposure resulting from the Federal-Mogul bankruptcy; the timing and amount of share repurchases by Cooper; and other risk factors as discussed from time to time in Cooper's Securities and Exchange Commission filings.

# COOPER

Cooper Industries, Ltd.  
P.O. Box 4446  
Houston, Texas 77210-4446



END

*The first* self-propelled tractor in America was manufactured by Cooper in 1875. This painting commemorating that event was lost for more than half a century before being discovered during building renovation in 1950. The horses were used only for steering.