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Summary of Financial Report for the Year Ended March 31, 2008 (Unaudited)

English translation from the original Japanese-language document

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Company Name
Stock Exchange Listings
Code Number
URL
Representative
Contact Person

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http://www.jr-central.co.jp
Masayuki Matsumoto, President and Representative Director
Katsumi Miyazawa, Director and General Manager of the Public
Relations Department (Tel +81-52-564-2549)
Unfixed
Unfixed
Unfixed

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3-31-08

Expected Date of the Annual Shareholders' Meeting
Expected Date of Payment of Dividends
Expected Date of Presentation of Financial Statement Reports

1. Results for the year ended March 31, 2008

(1) Consolidated financial results (Figures less than one million yen, except for per share amounts, have been rounded down.)

| | Operating revenues | | Operating income | | Ordinary income | | Net income | |
|-------------|--------------------|-----|------------------|-------|-----------------|------|-----------------|------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Fiscal 2008 | 1,559,467 | 4.6 | 434,462 | 7.9 | 276,245 | 16.7 | 159,774 | 16.5 |
| Fiscal 2007 | 1,491,269 | 1.6 | 402,487 | △ 0.3 | 236,654 | 10.9 | 137,144 | 12.0 |

| | Earnings per share - basic | Earnings per share - diluted | Return on net worth | Ordinary income to total assets | Operating income to operating revenues |
|-------------|----------------------------|------------------------------|---------------------|---------------------------------|--|
| | Yen | Yen | % | % | % |
| Fiscal 2008 | 81,106.04 | - | 18.7 | 5.4 | 27.9 |
| Fiscal 2007 | 69,407.69 | - | 15.6 | 4.5 | 27.0 |

Note 1. Equity in earnings of affiliated companies : Fiscal 2008 227 million yen. Fiscal 2007 228 million yen.
2. Percentages for operating revenues, operating income, ordinary income and net income represent the change from the corresponding period of the previous year.

(2) Consolidated financial position (Figures less than one million yen, except for per share amounts, have been rounded down.)

| | Total assets | Equity | Net worth ratio | Equity per share |
|-------------|-----------------|-----------------|-----------------|------------------|
| | Millions of yen | Millions of yen | % | Yen |
| Fiscal 2008 | 5,149,238 | 930,763 | 17.8 | 464,467.22 |
| Fiscal 2007 | 5,164,581 | 804,413 | 15.3 | 400,896.57 |

Note Net worth : Fiscal 2008 915,021 million yen. Fiscal 2007 789,746 million yen.

(3) Consolidated cash flows (Figures less than one million yen have been rounded down.)

| | Net cash provided by operating activities | Net cash used in investing activities | Net cash used in financing activities | Cash and cash equivalents at the end of the period |
|-------------|---|---------------------------------------|---------------------------------------|--|
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| Fiscal 2008 | 500,864 | △ 266,542 | △ 236,496 | 34,609 |
| Fiscal 2007 | 427,062 | △ 218,395 | △ 345,430 | 36,783 |

2. Cash dividends

| Basis | Cash dividends per share | | | Total dividends (Fiscal) | Payout ratio (Consolidated) | Dividends on equity ratio(Consolidated) |
|------------------------|--------------------------|----------|----------|--------------------------|-----------------------------|---|
| | Interim | Year-end | Total | | | |
| | yen | yen | yen | Millions of yen | % | % |
| Fiscal 2007 | 3,500.00 | 4,000.00 | 7,500.00 | 14,787 | 10.8 | 1.8 |
| Fiscal 2008 | 4,000.00 | 4,500.00 | 8,500.00 | 16,762 | 10.5 | 2.0 |
| Fiscal 2009 (Forecast) | 4,500.00 | 4,500.00 | 9,000.00 | | 11.9 | |

3. Consolidated forecast for Fiscal 2009 (Year ending March 31, 2009)

| | Operating revenues | | Operating income | | Ordinary income | | Net income | |
|-------------------------|--------------------|-------|------------------|-------|-----------------|-------|-----------------|-------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Fiscal 2009 2nd Quarter | 771,000 | 0.7 | 244,000 | △ 4.8 | 183,000 | △ 2.0 | 106,000 | △ 1.9 |
| Fiscal 2009 | 1,552,000 | △ 0.5 | 405,000 | △ 6.8 | 256,000 | △ 7.3 | 149,000 | △ 6.7 |

| | Earnings per share - basic |
|-------------------------|----------------------------|
| | Yen |
| Fiscal 2009 2nd Quarter | 53,805.85 |
| Fiscal 2009 | 75,632.75 |

Note Percentages for operating revenues, operating income, ordinary income and net income represent the change from the corresponding period of the previous year.

4. Others

(1) Changes in the number of consolidated subsidiaries : none

(2) Changes in accounting method, procedures and method of disclosure in preparation of consolidated financial statements

① Changes due to accounting pronouncement : changed

② Others : changed (Early adoption of "Accounting Standard for Measurement of Inventories", which is effective for fiscal years beginning on or after April 1, 2008.)

(3) Number of shares outstanding at the end of each period

① Number of issued and outstanding at the end of each period (Including treasury stocks)

Fiscal 2008 2,240,000 shares. Fiscal 2007 2,240,000 shares.

② Number of treasury stocks at the end of each period

Fiscal 2008 269,954 shares. Fiscal 2007 270,049 shares.

(Reference) Summary of Non-Consolidated Financial Report for the Year Ended March 31, 2008

1. Results for the year ended March 31, 2008

(1) Non-Consolidated financial results (Figures less than one million yen, except for per share amounts, have been rounded down.)

| | Operating revenues | | Operating income | | Ordinary income | | Net income | |
|-------------|--------------------|-----|------------------|-------|-----------------|------|-----------------|------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Fiscal 2008 | 1,261,246 | 4.0 | 412,811 | 8.4 | 256,356 | 18.3 | 153,953 | 18.3 |
| Fiscal 2007 | 1,212,314 | 1.1 | 380,823 | △ 0.8 | 216,730 | 10.9 | 130,141 | 12.1 |

| | Earnings per share - basic | | Earnings per share - diluted | |
|-------------|----------------------------|--|------------------------------|--|
| | Yen | | Yen | |
| Fiscal 2008 | 78,068.53 | | - | |
| Fiscal 2007 | 65,794.51 | | - | |

Note Percentages for operating revenues, operating income, ordinary income and net income represent the change from the corresponding period of the previous year.

(2) Non-Consolidated financial position (Figures less than one million yen, except for per share amounts, have been rounded down.)

| | Total assets | Equity | Net worth ratio | Equity per share |
|-------------|-----------------|-----------------|-----------------|------------------|
| | Millions of yen | Millions of yen | % | Yen |
| Fiscal 2008 | 4,981,337 | 881,919 | 17.7 | 447,214.58 |
| Fiscal 2007 | 5,003,499 | 762,381 | 15.2 | 386,598.00 |

(Reference) Net worth : Fiscal 2008 881,919 million yen. Fiscal 2007 762,381 million yen.

2. Non-Consolidated forecast for Fiscal 2009 (Year ending March 31, 2009)

| | Operating revenues | | Operating income | | Ordinary income | | Net income | |
|-------------------------|--------------------|-------|------------------|-------|-----------------|-------|-----------------|-------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Fiscal 2009 2nd Quarter | 629,000 | 0.1 | 235,000 | △ 5.8 | 175,000 | △ 3.2 | 104,000 | △ 4.2 |
| Fiscal 2009 | 1,250,000 | △ 0.9 | 382,000 | △ 7.5 | 235,000 | △ 8.3 | 141,000 | △ 8.4 |

| | Earnings per share - basic | |
|-------------------------|----------------------------|--|
| | Yen | |
| Fiscal 2009 2nd Quarter | 52,737.61 | |
| Fiscal 2009 | 71,500.04 | |

Note 1. Percentages for operating revenues, operating income, ordinary income and net income represent the change from the corresponding period of the previous year.

2. The above forward-looking statements in this report are based on estimates, assumptions that reflect information available as of the day of release of this report. The accuracy of forecasts above, therefore, is inherently uncertain because it is affected by future economic trends and environment.

CONSOLIDATED BALANCE SHEETS (Unaudited)

(Figures less than one million yen have been rounded down.)

| | Millions of yen | | |
|---------------------------------------|-------------------------|-------------------------|------------------------|
| | As of March 31, 2007 | As of March 31, 2008 | Increase (Decrease) |
| ASSETS | | | |
| Current assets: | | | |
| Cash and time deposit | 32,921 | 32,014 | △ 906 |
| Trade notes receivables | 24,822 | 37,671 | 12,849 |
| Railway fares receivables | 34,278 | 21,445 | △ 12,833 |
| Land and buildings held for sale | 3,390 | 615 | △ 2,775 |
| Inventories | 14,811 | 14,716 | △ 95 |
| Deferred tax assets | 20,918 | 23,486 | 2,567 |
| Short-term loan receivables | 7,366 | 9,576 | 2,209 |
| Other current assets | 35,062 | 30,192 | △ 4,869 |
| Allowance for doubtful accounts | △ 7 | △ 7 | 0 |
| Total current assets | 173,565 | 169,711 | △ 3,854 |
| Fixed assets: | | | |
| Property and equipment | | | |
| Buildings and structures | 1,978,433 | 1,926,761 | △ 51,671 |
| Machinery, rolling stock and vehicles | 207,986 | 265,743 | 57,756 |
| Land | 2,343,449 | 2,343,356 | △ 92 |
| Construction in progress | 120,114 | 99,842 | △ 20,272 |
| Other property and equipment | 46,028 | 53,695 | 7,667 |
| Total property and equipment | 4,696,012 | 4,689,399 | △ 6,612 |
| Intangible fixed assets | 11,741 | 11,436 | △ 304 |
| Investments and other assets | | | |
| Investment securities | 117,747 | 91,001 | △ 26,745 |
| Deferred tax assets | 152,237 | 167,206 | 14,968 |
| Other investments and other assets | 13,470 | 20,647 | 7,177 |
| Allowance for doubtful accounts | △ 193 | △ 166 | 26 |
| Total investments and other assets | 283,262 | 278,690 | △ 4,571 |
| Total fixed assets | 4,991,015 | 4,979,526 | △ 11,488 |
| Total assets | 5,164,581 | 5,149,238 | △ 15,343 |

CONSOLIDATED BALANCE SHEETS (Unaudited)

(Figures less than one million yen have been rounded down.)

| | Millions of yen | | |
|--|-------------------------|-------------------------|------------------------|
| | As of March 31, 2007 | As of March 31, 2008 | Increase (Decrease) |
| LIABILITIES | | | |
| Current liabilities: | | | |
| Trade notes payables | 60,792 | 66,634 | 5,842 |
| Short-term bonds | 44,999 | 9,998 | △ 35,000 |
| Short-term borrowings | 19,525 | 21,851 | 2,325 |
| Current portion of long-term debt | 113,382 | 98,990 | △ 14,392 |
| Current portion of long-term payables | 116,697 | 115,486 | △ 1,211 |
| Accounts payables | 112,988 | 137,553 | 24,565 |
| Accrued consumption taxes | 6,969 | 5,670 | △ 1,298 |
| Accrued income taxes | 50,442 | 67,475 | 17,033 |
| Advances received | 77,408 | 57,727 | △ 19,680 |
| Deposits | 13,794 | 12,102 | △ 1,692 |
| Accrued bonuses | 24,148 | 24,971 | 822 |
| Other current liabilities | 17,201 | 16,848 | △ 353 |
| Total current liabilities | 658,351 | 635,311 | △ 23,039 |
| Long-term liabilities: | | | |
| Bonds | 564,952 | 669,899 | 104,946 |
| Long-term debt | 616,185 | 621,394 | 5,209 |
| Long-term payables | 2,087,373 | 1,830,398 | △ 256,975 |
| Allowance for large scale renovation of the Shinkansen infrastructure | 150,000 | 183,333 | 33,333 |
| Liabilities for employees' retirement benefits | 214,613 | 209,994 | △ 4,619 |
| Other long-term liabilities | 68,693 | 68,142 | △ 550 |
| Total long-term liabilities | 3,701,817 | 3,583,162 | △ 118,655 |
| Total liabilities | 4,360,169 | 4,218,474 | △ 141,694 |
| EQUITY | | | |
| Shareholders' equity | | | |
| Common stock | 112,000 | 112,000 | - |
| Capital surplus | 53,588 | 53,588 | - |
| Retained earnings | 905,776 | 1,049,775 | 143,998 |
| Treasury stock | △ 309,151 | △ 309,106 | 45 |
| Total shareholders' equity | 762,213 | 906,257 | 144,043 |
| Valuation and translation adjustments | | | |
| Unrealized gain on available-for-sale securities | 27,532 | 8,764 | △ 18,768 |
| Total valuation and translation adjustments | 27,532 | 8,764 | △ 18,768 |
| Minority interests | 14,665 | 15,741 | 1,076 |
| Total equity | 804,412 | 930,763 | 126,351 |
| Total liabilities and equity | 5,164,581 | 5,149,238 | △ 15,343 |

CONSOLIDATED STATEMENTS OF INCOME (Unaudited)

(Figures less than one million yen have been rounded down.)

| | Millions of yen | | |
|--|--------------------------------------|--------------------------------------|------------------------|
| | For the year ended March 31, 2007 | For the year ended March 31, 2008 | Increase (Decrease) |
| Operating revenues | 1,491,269 | 1,559,467 | 68,197 |
| Operating expenses: | 1,088,782 | 1,125,004 | 36,222 |
| Transportation, other services and cost of sales | 922,109 | 956,787 | 34,677 |
| Selling, general and administrative expenses | 166,672 | 168,217 | 1,545 |
| Operating income | 402,487 | 434,462 | 31,975 |
| Nonoperating revenues: | 9,979 | 8,706 | △ 1,273 |
| Interest income | 203 | 370 | 167 |
| Dividend income | 670 | 1,235 | 564 |
| Equity in earnings of affiliates | 228 | 227 | △ 1 |
| Insurance proceeds from group term insurance and others | 5,986 | 3,369 | △ 2,617 |
| Other | 2,888 | 3,502 | 613 |
| Nonoperating expenses: | 175,812 | 166,923 | △ 8,889 |
| Interest expense | 28,867 | 30,333 | 1,465 |
| Interest on long-term payables | 121,525 | 108,017 | △ 13,507 |
| Loss on debt assumption | 23,465 | 25,173 | 1,707 |
| Other | 1,954 | 3,399 | 1,445 |
| Ordinary income | 236,654 | 276,245 | 39,591 |
| Extraordinary gains: | 19,173 | 34,504 | 15,331 |
| Contributions for the construction of railway facilities received | 15,017 | 31,820 | 16,802 |
| Gain on sales of property and equipment | 3,393 | 487 | △ 2,905 |
| Other | 762 | 2,197 | 1,434 |
| Extraordinary losses: | 22,786 | 39,278 | 16,492 |
| Advanced depreciation for construction grants | 16,772 | 31,957 | 15,185 |
| Loss on disposals of property and equipment | 3,711 | 3,776 | 65 |
| Loss from sales of fixed assets | 147 | 3,170 | 3,023 |
| Impairment loss on fixed assets | 1,276 | - | △ 1,276 |
| Other | 878 | 373 | △ 504 |
| Income before income taxes and minority interests | 233,040 | 271,471 | 38,430 |
| Income taxes-current | 97,823 | 114,801 | 16,977 |
| Income taxes-deferred | △ 3,344 | △ 4,821 | △ 1,477 |
| Minority interests in earnings of consolidated subsidiaries | 1,417 | 1,716 | 299 |
| Net income | 137,144 | 159,774 | 22,630 |

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY (Unaudited)

Fiscal 2007 (For the year ended March 31, 2007)

(Figures less than one million yen have been rounded down.)

| | Millions of yen | | | | | | | |
|--|----------------------|-----------------|-------------------|----------------|----------------------------|--|--------------------|--------------|
| | Shareholders' equity | | | | | Valuation and translation adjustments | Minority interests | Total equity |
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity | Unrealized gain on available-for-sale securities | | |
| As of March 31, 2006 | 112,000 | 53,500 | 783,703 | △ 954 | 948,248 | 25,420 | 15,124 | 988,793 |
| Increase(Decrease) during the year ended March 31, 2007 | | | | | | | | |
| Cash dividends | | | △ 14,739 | | △ 14,739 | | | △ 14,739 |
| Directors' bonuses | | | △ 331 | | △ 331 | | | △ 331 |
| Net income | | | 137,144 | | 137,144 | | | 137,144 |
| Repurchase of treasury stock | | | | △ 308,988 | △ 308,988 | | | △ 308,988 |
| Disposal of treasury stock | | 88 | | 819 | 908 | | | 908 |
| Decrease in equity of affiliates accounted for under the equity method | | | | △ 27 | △ 27 | | | △ 27 |
| Increase(Decrease) from the previous year, net | | | | | | 2,112 | △ 459 | 1,653 |
| Total increase(decrease) during the year ended March 31, 2007 | - | 88 | 122,073 | △ 308,196 | △ 186,034 | 2,112 | △ 459 | △ 184,381 |
| As of March 31, 2007 | 112,000 | 53,588 | 905,776 | △ 309,151 | 762,213 | 27,532 | 14,665 | 804,412 |

Fiscal 2008 (For the year ended March 31, 2008)

(Figures less than one million yen have been rounded down.)

| | Millions of yen | | | | | | | |
|--|----------------------|-----------------|-------------------|----------------|----------------------------|--|--------------------|--------------|
| | Shareholders' equity | | | | | Valuation and translation adjustments | Minority interests | Total equity |
| | Common stock | Capital surplus | Retained earnings | Treasury stock | Total shareholders' equity | Unrealized gain on available-for-sale securities | | |
| As of March 31, 2007 | 112,000 | 53,588 | 905,776 | △ 309,151 | 762,213 | 27,532 | 14,665 | 804,412 |
| Increase(Decrease) during the year ended March 31, 2008 | | | | | | | | |
| Cash dividends | | | △ 15,776 | | △ 15,776 | | | △ 15,776 |
| Net income | | | 159,774 | | 159,774 | | | 159,774 |
| Increase in equity of affiliates accounted for under the equity method | | | | 45 | 45 | | | 45 |
| Increase(Decrease) from the previous year, net | | | | | | △ 18,768 | 1,076 | △ 17,692 |
| Total increase(decrease) during the year ended March 31, 2008 | - | - | 143,998 | 45 | 144,043 | △ 18,768 | 1,076 | 126,351 |
| As of March 31, 2008 | 112,000 | 53,588 | 1,049,775 | △ 309,106 | 906,257 | 8,764 | 15,741 | 930,763 |

CONSOLIDATED STATEMENT OF CASH FLOWS (Unaudited)

(Figures less than one million yen have been rounded down.)

| | Millions of yen | | |
|--|--------------------------------------|--------------------------------------|------------------------|
| | For the year ended March 31, 2007 | For the year ended March 31, 2008 | Increase (Decrease) |
| Operating activities | | | |
| Income before income taxes and minority interests | 233,040 | 271,471 | 38,430 |
| Depreciation and amortization | 215,225 | 228,461 | 13,235 |
| Impairment loss on fixed assets | 1,276 | - | △ 1,276 |
| Increase in allowance for large scale renovation of the Shinkansen infrastructure | 33,333 | 33,333 | - |
| Decrease in provision for employees' retirement benefits | △ 9,656 | △ 4,619 | 5,036 |
| Interest and dividend income | △ 874 | △ 1,606 | △ 731 |
| Interest expense | 150,393 | 138,350 | △ 12,042 |
| Equity in earnings of affiliates | △ 228 | △ 227 | 1 |
| Contributions for the construction of railway facilities received | △ 15,017 | △ 31,820 | △ 16,802 |
| Loss on disposals of property and equipment | 56,740 | 56,987 | 246 |
| Loss on sales of property and equipment | 147 | 3,170 | 3,023 |
| Increase in trade receivables | △ 19,733 | △ 39 | 19,693 |
| Decrease (Increase) in inventories | △ 845 | 129 | 975 |
| Increase in trade payables | 10,810 | 5,842 | △ 4,968 |
| Increase (Decrease) in payables | 9,779 | △ 459 | △ 10,239 |
| Increase (Decrease) in advances received | 481 | △ 2,237 | △ 2,719 |
| Other-net | 23,133 | 39,583 | 16,449 |
| Sub-total | 688,007 | 736,319 | 48,311 |
| Interest and dividend received | 899 | 1,627 | 727 |
| Interest paid | △ 150,785 | △ 139,056 | 11,728 |
| Income taxes-paid | △ 111,059 | △ 98,024 | 13,034 |
| Net cash provided by operating activities | 427,062 | 500,864 | 73,802 |
| Investing activities | | | |
| Purchases of property and equipment | △ 201,648 | △ 262,276 | △ 60,627 |
| Receipts of contributions for the construction of railway facilities | 13,768 | 14,353 | 584 |
| Purchases of intangible fixed assets | △ 1,909 | △ 3,050 | △ 1,140 |
| Purchases of investment securities | △ 22,003 | △ 6,509 | 15,494 |
| Proceeds from sales of investment securities | 11 | 1,331 | 1,319 |
| Other-net | △ 6,613 | △ 10,391 | △ 3,777 |
| Net cash used in investing activities | △ 218,395 | △ 266,542 | △ 48,147 |
| Financing activities | | | |
| Increase in short-term borrowings | 4,537 | 2,325 | △ 2,211 |
| Increase (Decrease) in short-term bonds | 44,999 | △ 35,000 | △ 79,999 |
| Proceeds from long-term debt | 171,900 | 104,200 | △ 67,700 |
| Repayments of long-term debt | △ 116,932 | △ 113,382 | 3,550 |
| Proceeds from issuance of bonds | 149,951 | 104,941 | △ 45,009 |
| Repayments of long-term payables | △ 252,144 | △ 258,186 | △ 6,042 |
| Repurchases of treasury stock | △ 308,988 | - | 308,988 |
| Cash dividends paid | △ 14,739 | △ 15,776 | △ 1,036 |
| Payment of cash dividends to minority interests | △ 11 | △ 11 | 0 |
| Other-net | △ 24,001 | △ 25,606 | △ 1,604 |
| Net cash used in financing activities | △ 345,430 | △ 236,496 | 108,934 |
| Net decrease in cash and cash equivalents | △ 136,763 | △ 2,174 | 134,589 |
| Cash and cash equivalents, beginning of the period | 172,723 | 36,783 | △ 135,939 |
| Cash and cash equivalents increased by merger of a consolidated subsidiary with an unconsolidated subsidiary | 824 | - | △ 824 |
| Cash and cash equivalents, end of the period | 36,783 | 34,609 | △ 2,174 |

SEGMENT INFORMATION (Unaudited)

1. Industrial Segment Information

Fiscal 2007 (For the year ended March 31, 2007)

(Figures less than one million yen have been rounded down.)

| | Millions of Yen | | | | | | |
|--|------------------|-----------------------|---------------|----------------|------------------|---------------------------|------------------|
| | Transportation | Merchandise and Other | Real Estate | Other Services | Total | Eliminations or Corporate | Consolidated |
| Operating revenues: | | | | | | | |
| Outside customers | 1,200,353 | 187,197 | 41,895 | 61,823 | 1,491,269 | - | 1,491,269 |
| Inter company | 11,714 | 8,643 | 20,703 | 97,670 | 138,732 | (138,732) | - |
| Total | 1,212,067 | 195,840 | 62,599 | 159,494 | 1,630,002 | (138,732) | 1,491,269 |
| Operating expenses | 834,527 | 188,278 | 48,857 | 155,294 | 1,226,957 | (138,175) | 1,088,782 |
| Operating income | 377,539 | 7,562 | 13,741 | 4,200 | 403,044 | (556) | 402,487 |
| Assets, depreciation and amortization and impairment loss on fixed assets and capital expenditures: | | | | | | | |
| Assets | 4,875,275 | 71,308 | 287,667 | 109,370 | 5,343,621 | (179,040) | 5,164,581 |
| Depreciation and amortization | 199,661 | 2,875 | 10,651 | 2,036 | 215,225 | - | 215,225 |
| Impairment loss on fixed assets | - | 24 | 1,252 | - | 1,276 | - | 1,276 |
| Capital expenditures | 182,517 | 7,485 | 21,429 | 2,494 | 213,927 | - | 213,927 |

Fiscal 2008 (For the year ended March 31, 2008)

(Figures less than one million yen have been rounded down.)

| | Millions of Yen | | | | | | |
|--|------------------|-----------------------|---------------|----------------|------------------|---------------------------|------------------|
| | Transportation | Merchandise and Other | Real Estate | Other Services | Total | Eliminations or Corporate | Consolidated |
| Operating revenues: | | | | | | | |
| Outside customers | 1,247,489 | 194,019 | 44,430 | 73,527 | 1,559,467 | - | 1,559,467 |
| Inter company | 12,782 | 8,715 | 21,629 | 102,290 | 145,417 | (145,417) | - |
| Total | 1,260,271 | 202,734 | 66,059 | 175,818 | 1,704,884 | (145,417) | 1,559,467 |
| Operating expenses | 849,541 | 194,692 | 54,492 | 171,965 | 1,270,692 | (145,687) | 1,125,004 |
| Operating income | 410,730 | 8,042 | 11,567 | 3,852 | 434,192 | 270 | 434,462 |
| Assets, depreciation and amortization and impairment loss on fixed assets and capital expenditures: | | | | | | | |
| Assets | 4,865,506 | 73,631 | 311,854 | 114,831 | 5,365,823 | (216,585) | 5,149,238 |
| Depreciation and amortization | 211,766 | 3,087 | 11,489 | 2,118 | 228,461 | - | 228,461 |
| Capital expenditures | 250,603 | 4,550 | 32,118 | 3,084 | 290,357 | - | 290,357 |

Notes 1. Method of segmentation by industry

Considering the Japan Standard Industry Classification, the Company classified industry segments in order to clearly illustrate its diversification of managements.

2. Main activities of each business segment

Transportation: railway, bus

Merchandise and other: department store, wholesale, retail sales, food service

Real estate: real estate rental business

Other services: hotel, travel, advertising, construction and other business

3. The principal all-company assets included within the elimination or corporate item are parent company's long-term funds (investment securities and other investments and other assets).

Fiscal 2007: 86,240 million yen

Fiscal 2008: 66,785 million yen

2. Geographic Segment Information

As the group has not operated abroad during fiscal 2007 and 2008, this item was not required to be disclosed.

3. Overseas Sales

As there were no overseas sales in fiscal 2007 and 2008, this item was not required to be disclosed.

SIGNIFICANT ITEMS RELATING TO THE PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS

1. Matters relating to the accounting treatment and basis

(1) Valuation basis and method for significant assets

(i) Inventories

Land and buildings held for sale:

Stated at cost determined by the specific indication method.

Merchandise:

Stated at cost principally determined by the retail method.

Materials and supplies:

Stated at cost principally determined by the moving-average cost method.

The book value in the balance sheet was calculated by reducing to the collectable amount (cost of sales, net) due to adverse profitability.

(Change in accounting method)

As an adoption of "Accounting standards relating to valuation of the inventories" (Accounting Standards Board of Japan Statement No. 9 of July 5, 2006) from the consolidated financial statements relating to the consolidated fiscal year commencing on or before March 31, 2008 is permitted, the Company has adopted the said standards from the current consolidated fiscal year.

As a result, the amount of the inventory write down of 1,319 million yen was recorded in the "Transportation, other services and cost of sales", while the operating income, ordinary income and net income before taxes decreased by almost the same amount.

The effect on the segment information is stated below in the relevant item.

(2) Method of depreciation of significant depreciable assets

(i) Property and equipment

Depreciated principally by the declining-balance method; provided, however, that the replaceable assets (other than those relating to the Shinkansen railway ground facilities) are depreciated by the replacement-accounting method. Additional depreciation is provided for Shinkansen cars based on kilometers travelled.

Estimated useful lives of the principal assets are as follows:

Buildings and structures: 2 to 60 years

Machinery, rolling stock and vehicles: 2 to 20 years

(Change in accounting method)

From the current consolidated fiscal year, due to the amendment to the Corporate Tax Law in 2007, the property and equipment acquired on or after April 1, 2007 are mainly depreciated by using the declining-balance method provided for by the Corporate Tax Law as amended.

As a result, the "Depreciation and amortization" included in the operating expenses for the

current consolidated fiscal year increased by 4,493 million yen, while the operating income, ordinary income and net income before taxes decreased by almost the same amount.

The effect on the segment information is stated below in the relevant item.

(Additional information)

From the current consolidated fiscal year, due to the amendment to the Corporate Tax Law in 2007, as for the property and equipment which were acquired on or before March 31, 2007 and have already depreciated to the depreciable limit, the residual book value thereof are depreciated by using the straight line method for five (5) years.

As a result, the "Depreciation and amortization" included in the operating expenses for the current consolidated fiscal year increased by 6,051 million yen, while the operating income, ordinary income and net income before taxes decreased by almost the same amount.

The effect on the segment information is stated below in the relevant item.

As for matters other than the above, disclosure hereby is omitted, because there is no significant change from the description of the recent Annual Securities Report (filed as of June 25, 2007).

NON-CONSOLIDATED FINANCIAL STATEMENTS

I Balance Sheets

(Millions of yen)

| Classifications | As of March 31, 2007 | | As of March 31, 2008 | | Increase/ (Decrease) |
|--|----------------------|----------------------|----------------------|----------------------|-------------------------|
| | Amount | Composition ratio | Amount | Composition ratio | Amount |
| (ASSETS) | | % | | % | |
| I Current Assets | | | | | |
| 1. Cash and time deposit | 28,244 | | 30,285 | | 2,041 |
| 2. Railway fares receivables | 38,044 | | 23,512 | | (14,531) |
| 3. Account receivable | 14,416 | | 11,149 | | (3,267) |
| 4. Short-term loans receivables | 16,393 | | 17,895 | | 1,502 |
| 5. Supplies | 7,221 | | 7,960 | | 739 |
| 6. Prepaid expenses | 2,980 | | 3,079 | | 98 |
| 7. Deferred tax assets | 17,746 | | 20,513 | | 2,767 |
| 8. Other current assets | 11,594 | | 10,504 | | (1,090) |
| Total Current Assets | 136,640 | 2.7 | 124,901 | 2.5 | (11,739) |
| II Fixed Assets | | | | | |
| 1. Railway business property | 4,206,746 | | 4,195,458 | | (11,287) |
| 2. Related business property | 44,145 | | 50,890 | | 6,745 |
| 3. Other business property | 112,289 | | 104,719 | | (7,569) |
| 4. Construction in progress | 109,270 | | 99,259 | | (10,011) |
| 5. Investments and other assets | | | | | |
| (1) Investment securities | 107,324 | | 80,590 | | (26,734) |
| (2) Investment in subsidiaries and associated companies | 123,160 | | 123,035 | | (125) |
| (3) Long-term loans to subsidiaries and associated companies | 10,550 | | 26,925 | | 16,375 |
| (4) Long-term prepaid expenses | 6,200 | | 7,773 | | 1,573 |
| (5) Deferred tax assets | 143,210 | | 158,046 | | 14,835 |
| (6) Other investments and other assets | 3,961 | | 9,737 | | 5,776 |
| Total Investments and other assets | 394,407 | | 406,107 | | 11,700 |
| Total Fixed Assets | 4,866,859 | 97.3 | 4,856,436 | 97.5 | (10,422) |
| TOTAL ASSETS | 5,003,499 | 100.0 | 4,981,337 | 100.0 | (22,162) |

(Note) Any fraction less than one million yen is disregarded.

(Millions of yen)

| Classifications | As of March 31, 2007 | | As of March 31, 2008 | | Increase/ (Decrease) |
|---|----------------------|----------------------|----------------------|----------------------|-------------------------|
| | Amount | Composition ratio | Amount | Composition ratio | Amount |
| (LIABILITIES) | | % | | % | |
| I Current Liabilities | | | | | |
| 1. Short-term bonds | 44,999 | | 9,998 | | (35,000) |
| 2. Short-term borrowings | 86,157 | | 90,786 | | 4,629 |
| 3. Current portion of long-term debt | 106,484 | | 77,184 | | (29,300) |
| 4. Current portion of long-term payables | 116,697 | | 115,486 | | (1,211) |
| 5. Account payables | 135,616 | | 157,399 | | 21,783 |
| 6. Accrued expenses | 11,843 | | 11,091 | | (752) |
| 7. Accrued consumption taxes | 5,880 | | 3,963 | | (1,917) |
| 8. Accrued income taxes | 45,801 | | 61,875 | | 16,073 |
| 9. Interline payables | 205 | | 1,139 | | 933 |
| 10. Deposits | 5,529 | | 4,881 | | (647) |
| 11. Prepaid railway fares | 28,682 | | 26,633 | | (2,048) |
| 12. Advance received for the construction of railway facilities | 44,217 | | 26,325 | | (17,892) |
| 13. Accrued bonuses | 20,123 | | 20,706 | | 583 |
| 14. Other current liabilities | 2,605 | | 2,773 | | 167 |
| Total Current Liabilities | 654,845 | 13.1 | 610,245 | 12.3 | (44,599) |
| II Long-term Liabilities | | | | | |
| 1. Bonds | 564,952 | | 669,899 | | 104,946 |
| 2. Long-term debt | 540,175 | | 567,191 | | 27,015 |
| 3. Long-term payables | 2,087,373 | | 1,830,398 | | (256,975) |
| 4. Allowance for large scale renovation of the Shinkansen infrastructure | 150,000 | | 183,333 | | 33,333 |
| 5. Liabilities for employees' retirement benefits | 206,989 | | 202,101 | | (4,887) |
| 6. Other long-term liabilities | 36,781 | | 36,248 | | (533) |
| Total Long-term Liabilities | 3,586,273 | 71.7 | 3,489,172 | 70.0 | (97,100) |
| TOTAL LIABILITIES | 4,241,118 | 84.8 | 4,099,418 | 82.3 | (141,700) |

(Note) Any fraction less than one million yen is disregarded.

(Millions of yen)

| Classifications | As of March 31, 2007 | | As of March 31, 2008 | | Increase/ (Decrease) |
|---|----------------------|----------------------|----------------------|----------------------|-------------------------|
| | Amount | Composition ratio | Amount | Composition ratio | Amount |
| (EQUITY) | | | | | |
| I Shareholders' Equity | | | | | |
| 1. Common stock | 112,000 | 2.2 | 112,000 | 2.2 | - |
| 2. Capital surplus | | | | | |
| (1) Capital reserve | 53,500 | | 53,500 | | - |
| (2) Other capital surplus | 86 | | 86 | | - |
| Total capital surplus | 53,586 | 1.1 | 53,586 | 1.1 | - |
| 3. Retained earnings | | | | | |
| (1) Legal reserve | 12,504 | | 12,504 | | - |
| (2) Other retained earnings | | | | | |
| Funds for reduction entry | 6,358 | | 6,358 | | - |
| Special reserve | 670,000 | | 785,000 | | 115,000 |
| Retained earnings carryforwards | 188,848 | | 212,025 | | 23,177 |
| Total retained earnings | 877,712 | 17.5 | 1,015,889 | 20.4 | 138,177 |
| 4. Treasury stock | (308,168) | (6.1) | (308,168) | (6.2) | - |
| Total shareholders' equity | 735,130 | 14.7 | 873,307 | 17.5 | 138,177 |
| II Valuation and Translation Adjustments | | | | | |
| 1. Unrealized gain on available-for-sale securities | 27,251 | 0.5 | 8,611 | 0.2 | (18,639) |
| Total valuation and translation adjustments | 27,251 | 0.5 | 8,611 | 0.2 | (18,639) |
| TOTAL EQUITY | 762,381 | 15.2 | 881,919 | 17.7 | 119,537 |
| TOTAL LIABILITIES AND EQUITY | 5,003,499 | 100.0 | 4,981,337 | 100.0 | (22,162) |

(Note) Any fraction less than one million yen is disregarded.

II Statements of Income

(Millions of yen)

| Classifications | For the fiscal year ended March 31, 2007 | | For the fiscal year ended March 31, 2008 | | Increase/ (Decrease) Amount |
|--|---|------------|---|------------|-----------------------------------|
| | Amount | Percentage | Amount | Percentage | |
| I Railway Business Operating Income | | % | | % | |
| 1. Operating revenues | 1,203,957 | 99.3 | 1,252,217 | 99.3 | 48,260 |
| 2. Operating expenses | 826,850 | 68.2 | 842,178 | 66.8 | 15,328 |
| Railway business operating income | 377,107 | 31.1 | 410,038 | 32.5 | 32,931 |
| II Related Business Operating Income | | | | | |
| 1. Operating revenues | 8,357 | 0.7 | 9,028 | 0.7 | 671 |
| 2. Operating expenses | 4,641 | 0.4 | 6,256 | 0.5 | 1,615 |
| Related business operating income | 3,715 | 0.3 | 2,772 | 0.2 | (943) |
| All businesses operating income | 380,823 | 31.4 | 412,811 | 32.7 | 31,987 |
| III Nonoperating Revenues | 9,351 | 0.8 | 8,721 | 0.7 | (629) |
| 1. Interest income | 409 | | 709 | | 300 |
| 2. Dividend income | 712 | | 1,277 | | 564 |
| 3. Insurance proceeds from group term insurance and others | 5,979 | | 3,351 | | (2,627) |
| 4. Other | 2,249 | | 3,382 | | 1,132 |
| IV Nonoperating Expenses | 173,444 | 14.3 | 165,175 | 13.1 | (8,268) |
| 1. Interest expense | 15,745 | | 15,488 | | (257) |
| 2. Interest on bond expenses | 10,971 | | 13,204 | | 2,233 |
| 3. Interest expense for long-term payables | 121,525 | | 108,017 | | (13,507) |
| 4. Loss on debt assumption | 23,465 | | 25,173 | | 1,707 |
| 5. Other | 1,735 | | 3,291 | | 1,556 |
| Ordinary Income | 216,730 | 17.9 | 256,356 | 20.3 | 39,626 |
| V Extraordinary Gains | 19,104 | 1.6 | 34,300 | 2.7 | 15,195 |
| 1. Contributions for the construction of railway facilities received | 15,017 | | 31,731 | | 16,714 |
| 2. Gain on sales of property and equipment | 4,086 | | 455 | | (3,631) |
| 3. Other | - | | 2,112 | | 2,112 |
| VI Extraordinary Losses | 17,868 | 1.5 | 34,984 | 2.7 | 17,115 |
| 1. Advance depreciation for construction reduction grants | 17,278 | | 31,867 | | 14,588 |
| 2. Loss from sales of fixed assets | 131 | | 3,102 | | 2,971 |
| 3. Other | 458 | | 14 | | (443) |
| Income before income taxes | 217,966 | 18.0 | 255,672 | 20.3 | 37,706 |
| Income taxes - current | 90,801 | 7.5 | 106,792 | 8.5 | 15,990 |
| Income taxes - deferred | (2,976) | (0.2) | (5,072) | (0.4) | (2,095) |
| Net income | 130,141 | 10.7 | 153,953 | 12.2 | 23,811 |

(Note) 1. Any fraction less than one million yen is disregarded.

2. Percentages in this line are in relation to the "All businesses operating income" (1,212,314 million yen for the previous fiscal year and 1,261,246 million yen for this fiscal year) which shall equal 100.

NON-CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

Fiscal 2007 (For the year ended March 31, 2007)

(Millions of yen)

| | Shareholders' equity | | | | | | | | | | Valuation and translation adjustments | | Total equity |
|--|----------------------|-----------------|-----------------------|-----------------------|-------------------|----------------------------------|-------------------------|----------------|----------------------------|--|---------------------------------------|--|--------------|
| | Common stock | Capital surplus | | | Retained earnings | | | Treasury stock | Total shareholders' equity | Unrealized gain on available-for-sale securities | | | |
| | | Capital reserve | Other capital surplus | Total capital surplus | Legal reserve | Other retained earnings (Note 2) | Total retained earnings | | | Unrealized gain on available-for-sale securities | Total equity | | |
| As of March 31, 2006 | 112,000 | 53,500 | — | 53,500 | 12,504 | 750,136 | 762,641 | — | 928,141 | 25,115 | 953,256 | | |
| Increase (decrease) during the year ended March 31, 2007 | | | | | | | | | | | | | |
| Cash dividends | | | | | | | | | | | | | |
| Director's bonuses | | | | | | (14,739) | (14,739) | | (14,739) | | (14,739) | | |
| Net income | | | | | | (331) | (331) | | (331) | | (331) | | |
| Purchase of treasury stock | | | | | | 130,141 | 130,141 | | 130,141 | | 130,141 | | |
| Disposal of treasury stock | | | 86 | 86 | | | | | (308,988) | | (308,988) | | |
| Increase (decrease) from the previous year, net | | | 86 | 86 | | | | | 906 | 2,136 | 2,136 | | |
| Total increase (decrease) during the year ended March 31, 2007 | — | — | 86 | 86 | — | 115,070 | 115,070 | (308,168) | (193,011) | 2,136 | (190,875) | | |
| As of March 31, 2007 | 112,000 | 53,500 | 86 | 53,586 | 12,504 | 865,207 | 877,712 | (308,168) | 735,130 | 27,251 | 762,381 | | |

(Note) 1. Any fraction less than one million yen is disregarded.

2. Drawdown of the "Other capital surplus" is as follows:

(Millions of yen)

| | Funds for reduction entry | Special reserve | Retained earnings carryforwards | Total |
|--|---------------------------|-----------------|---------------------------------|----------|
| As of March 31, 2006 | 5,766 | 575,000 | 169,370 | 750,136 |
| Increase (decrease) during the year ended March 31, 2007 | | | | |
| Addition to funds for reduction entry | 592 | | (592) | — |
| Addition to special reserve | | 95,000 | (95,000) | — |
| Cash dividends | | | (14,739) | (14,739) |
| Director's bonuses | | | (331) | (331) |
| Net income | | | 130,141 | 130,141 |
| Total increase (decrease) during the year ended March 31, 2007 | 592 | 95,000 | 19,478 | 115,070 |
| As of March 31, 2007 | 6,358 | 670,000 | 188,848 | 865,207 |

Fiscal 2008 (For the year ended March 31, 2008)

(Millions of yen)

| | Shareholders' equity | | | | | | | | | | Valuation and translation adjustments | | Total equity |
|--|----------------------|-----------------|-----------------------|-----------------------|-------------------|----------------------------------|-------------------------|----------------|----------------------------|--|---------------------------------------|--|--------------|
| | Common stock | Capital surplus | | | Retained earnings | | | Treasury stock | Total shareholders' equity | Unrealized gain on available-for-sale securities | | | |
| | | Capital reserve | Other capital surplus | Total capital surplus | Legal reserve | Other retained earnings (Note 2) | Total retained earnings | | | Unrealized gain on available-for-sale securities | Total equity | | |
| As of March 31, 2007 | 112,000 | 53,500 | 86 | 53,586 | 12,504 | 865,207 | 877,712 | (308,168) | 735,130 | 27,251 | 762,381 | | |
| Increase (decrease) during the year ended March 31, 2008 | | | | | | | | | | | | | |
| Cash dividends | | | | | | | | | | | | | |
| Net income | | | | | | | | | | | | | |
| Increase (decrease) from the previous year, net | | | | | | | | | | | | | |
| Total increase (decrease) during the year ended March 31, 2008 | — | — | — | — | — | 138,177 | 138,177 | — | 138,177 | (18,639) | 119,537 | | |
| As of March 31, 2008 | 112,000 | 53,500 | 86 | 53,586 | 12,504 | 1,003,384 | 1,015,899 | (308,168) | 873,307 | 8,611 | 881,919 | | |

(Note) 1. Any fraction less than one million yen is disregarded.

2. Drawdown of the "Other capital surplus" is as follows:

| | Funds for reduction entry | | | | Retained earnings carryforwards | | Total |
|--|---------------------------|-----------------|---------------------------------|-----------|---------------------------------|--|-------|
| | Funds for reduction entry | Special reserve | Retained earnings carryforwards | Total | | | |
| As of March 31, 2007 | 6,358 | 670,000 | 188,848 | 865,207 | | | |
| Increase (decrease) during the year ended March 31, 2008 | | | | | | | |
| Addition to special reserve | | 115,000 | (115,000) | — | | | |
| Cash dividends | | | (15,776) | (15,776) | | | |
| Net income | | | 153,953 | 153,953 | | | |
| Total increase (decrease) during the year ended March 31, 2008 | - | 115,000 | 23,177 | 138,177 | | | |
| As of March 31, 2008 | 6,358 | 785,000 | 212,025 | 1,003,384 | | | |

(Millions of yen)

FY2007 Financial Results

Each field of our business entered into new stages during FY2007

- Start of commercial operation of the Series N700 (1 service per hour starting in March 2008)
- Smoother transferring between Shinkansen and conventional lines through introduction of IC card tickets, “Express IC Card” and “Toica”
- Efforts aimed at realization of Tokaido Shinkansen Bypass by the Superconducting Maglev technology begun on the premise that JR Central would bear the cost
- JR Nagoya’s Takashimaya department store posts sales of 100 billion yen.
- In addition, with the help of the robust economy and last year being a leap year, this period saw record high revenues and profits.

2007.12.20
12/20/07
12/20/07
12/20/07

FY2008 Forecast

- **The business environment that surrounds our company changes as the government and other institutions make downward adjustments to its economic outlook**
- **Amidst this situation, while keeping safe and reliable transportation as our first priority, we will promote efforts aimed at:**
 - **Concentrated introduction of the Series N700;**
 - **Enhancement of transportation infrastructure; and,**
 - **Realization of a Tokaido Shinkansen Bypass**
- **We set the second highest goal after the performance of FY2007 which was the best in history**
Amidst a tough and go management environment, we will strive as a group to achieve our goals

Dividends

- End-term of FY2007 Dividends
With the help of robust economy in addition to implementation of our policies and measures, increasingly better trends of transportation volume in the second half allow us to provide dividends of 4,500 yen per share (500 yen increase from original forecasts)
- FY2008 Dividends
Based on the determination that stable management will be maintained even while dealing with various issues, mid-term/end-term dividends should be 4,500 yen per share

Financial Highlight for FY2007

(billion of yen)

| | Consolidated | | | Non-consolidated | | |
|----------------------|--------------|-------------|---------------|------------------|-------------|---------------|
| | FY2006 A | FY2007 B | Change B-A | FY2006 C | FY2007 D | Change D-C |
| Operating Revenues | 1,491.2 | 1,559.4 | 68.1 | 1,212.3 | 1,261.2 | 48.9 |
| Operating Expenses | 1,088.7 | 1,125.0 | 36.2 | 831.4 | 848.4 | 16.9 |
| Operating income | 402.4 | 434.4 | 31.9 | 380.8 | 412.8 | 31.9 |
| Non-operating Income | △ 165.8 | △ 158.2 | 7.6 | △ 164.0 | △ 156.4 | 7.6 |
| Ordinary Income | 236.6 | 276.2 | 39.5 | 216.7 | 256.3 | 39.6 |
| Net Income | 137.1 | 159.7 | 22.6 | 130.1 | 153.9 | 23.8 |

Operating Results Overview

Revenues

◆ **Railway Business**

· **Tokaido Shinkansen:**

Revenue increased by 42.6 billion yen (4.1%) due to the timetable revision of last July and other factors

· **Conventional lines**

Revenue increased by 2.6 billion yen (2.6%) due to healthy ridership both of express trains and inner-city trains

◆ **Non-Railway Businesses**

Each segment showed good trends

Costs

◆ Due to revisions of the tax system etc., amortized depreciation increased by 13.2 billion yen, and non-personnel costs also increased, therefore total operating costs increased by 36.2 billion yen.

◆ Paid interest decreased by 12 billion yen due to decreases in long-term debt interest

⇒ Net profit of 159.7 billion yen posted. Capital-to-asset ratio became 17.8%

Cash Flow/Long-Term Debt

Cash Flow

- ◆ **Cash in from operating activities [500.8 billion yen]**
73.8 billion yen increase from increases in Tokaido Shinkansen transportation revenue and other factors
- ◆ **Cash out from investment activities [266.5 billion yen]**

48.1 billion yen increase mainly due to expenditure increases related to the acquisition of fixed assets

* **Free Cash Flow: 25.6 billion yen increase compared with FY2006**

- ◆ **Cash out from financing activities [236.4 billion yen]**

108.9 billion yen decrease compared with FY2006 during which repurchased stock was acquired

- ◆ **End-term balance for cash/cash equivalents decreased by 2.1 billion yen compared with end of FY2006**

Long-Term Debt

- ◆ **Consolidated**
3.3361 trillion yen (Δ 162.4 billion yen compared with end of FY2006)
- ◆ **Nonconsolidated**
3.2601 trillion yen (Δ 155.5 billion yen compared with end of FY2006)

Forecast for FY2008 (Non-Consolidated)

(billion of yen)

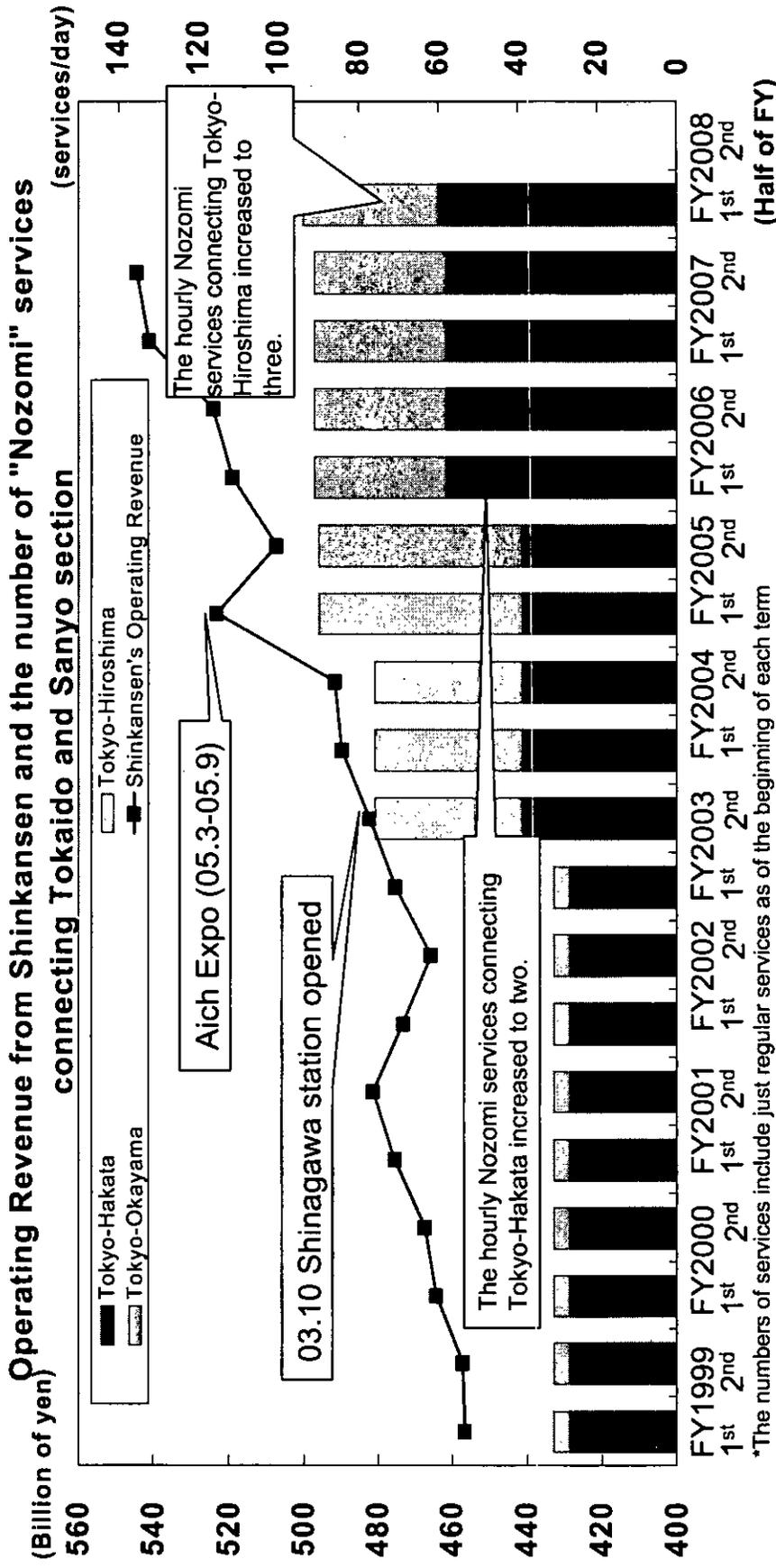
| | FY2007 Results | FY2008 Forecast | Change |
|------------------------------|-------------------|--------------------|--------|
| Operating Revenues | 1,261.2 | 1,250.0 | △ 11.2 |
| (Railway Operation Revenues) | 1,192.3 | 1,180.3 | △ 12.0 |
| Operating Expenses | 848.4 | 868.0 | 19.5 |
| (Amortized Depreciation) | 213.9 | 232.0 | 18.0 |
| Operating Income | 412.8 | 382.0 | △ 30.8 |
| Non-operating Revenues | 8.7 | 7.0 | △ 1.7 |
| Non-operating Expenses | 165.1 | 154.0 | △ 11.1 |
| Ordinary Income | 256.3 | 235.0 | △ 21.3 |
| Net Income | 153.9 | 141.0 | △ 12.9 |

Forecast for FY2008 (Consolidated)

(billion of yen)

| | FY2007 Results | FY2008 Forecast | change |
|-----------------------|-------------------|-----------------|--------|
| Transportation | Operating Revenue | 1,260.2 | Δ 11.2 |
| | Operating Costs | 849.5 | 20.2 |
| | Operating Profit | 410.7 | Δ 31.5 |
| Merchandise and Other | Operating Revenue | 202.7 | 4.9 |
| | Operating Costs | 194.6 | 5.5 |
| | Operating Profit | 8.0 | Δ 0.5 |
| Real Estate | Operating Revenue | 66.0 | 4.2 |
| | Operating Costs | 54.4 | 1.8 |
| | Operating Profit | 11.5 | 2.4 |
| Other Services | Operating Revenue | 175.8 | Δ 12.3 |
| | Operating Costs | 171.9 | Δ 11.8 |
| | Operating Profit | 3.8 | Δ 0.4 |
| Consolidated Total | Operating Revenue | 1,559.4 | Δ 7.4 |
| | Operating Costs | 1,125.0 | 21.9 |
| | Operating Profit | 434.4 | Δ 29.4 |

Track record & forecast of the Shinkansen Revenue



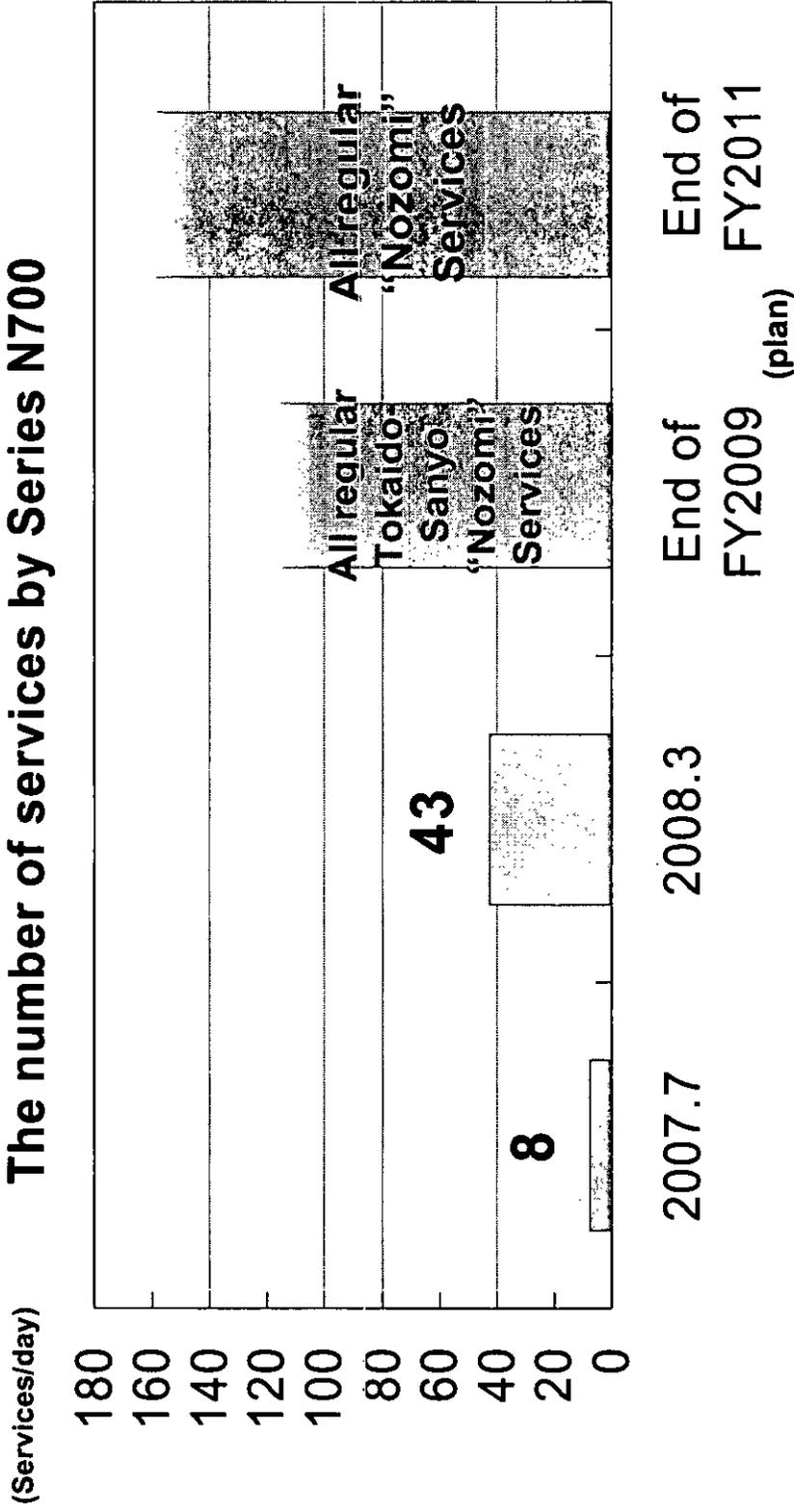
● In view of the operating environment that surrounds our company, such as the economy, FY2008 should post:

- > Transportation Revenue, 1st Half: 100% YoY, 2nd Half: 98% YoY
- > Performance forecast predicts that performance should be the second all time high behind last year

Shinkansen's timetable revision in 2008.3 (Series N700)

●With the timetable revision in March 2008, the number of the Series N700 services has been greatly increased to 1 per hour

The number of services by Series N700

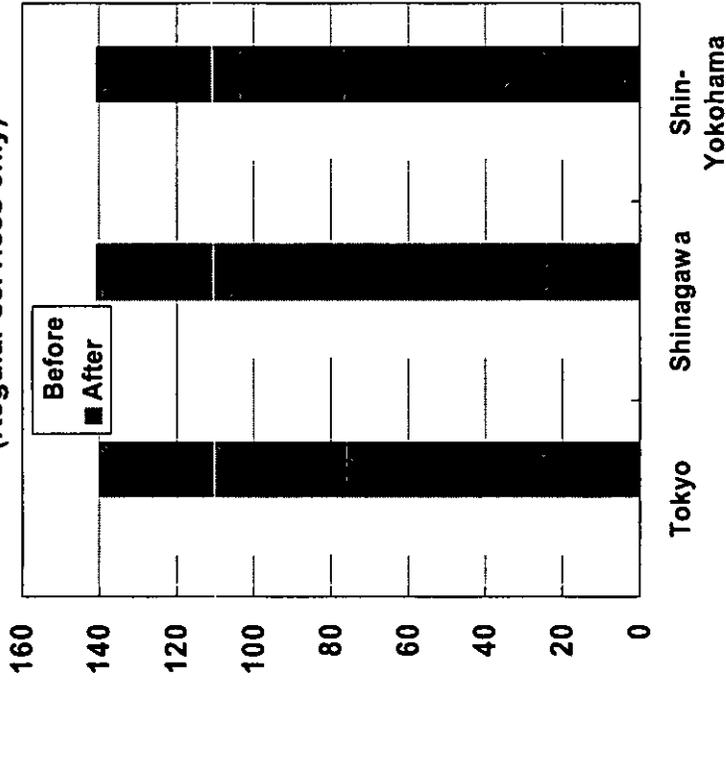


*The number of 2007.7 and 2008.3 are as of each timetable revision

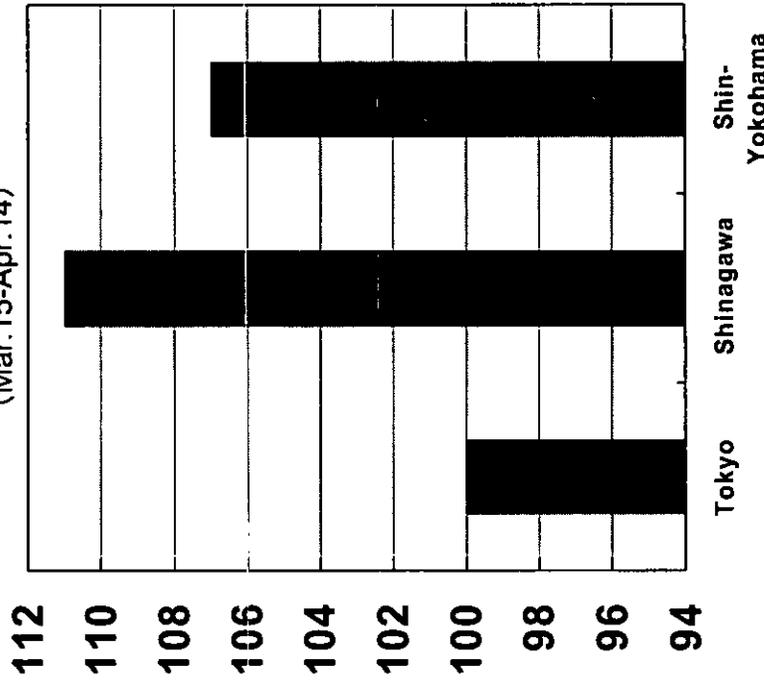
Shinkansen's timetable revision in 2008.3 (Shinagawa & Shin-Yokohama)

- All "Nozomi" Services stop at Shinagawa and Shin-Yokohama Stations. The convenience for the passengers in Tokyo metropolitan area has been improved.

Increase in the number of stops of "Nozomi" services (Regular services only)

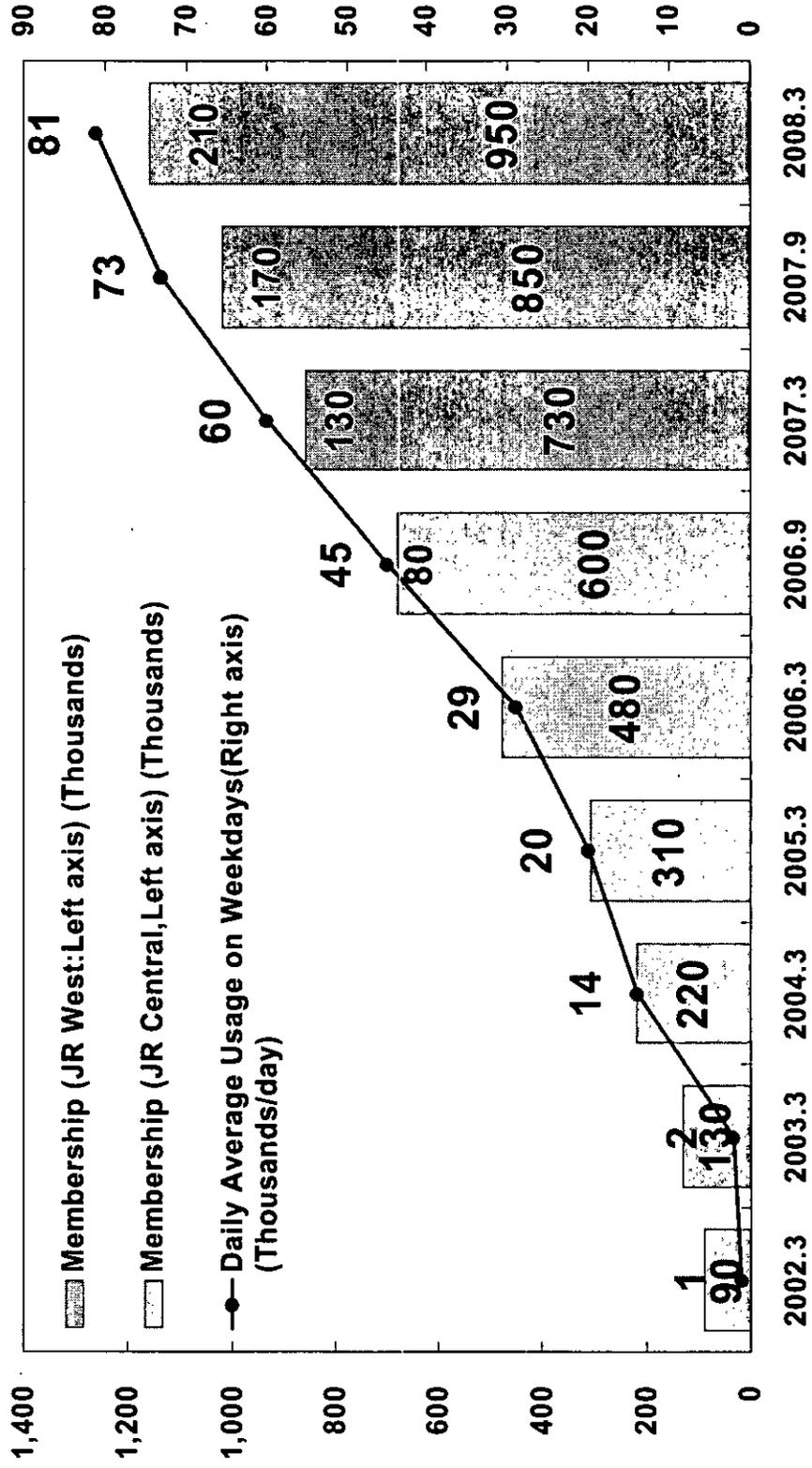


Change of the number of passengers (YoY) after revision (Mar.15-Apr.14)



“Express Reservation” Service

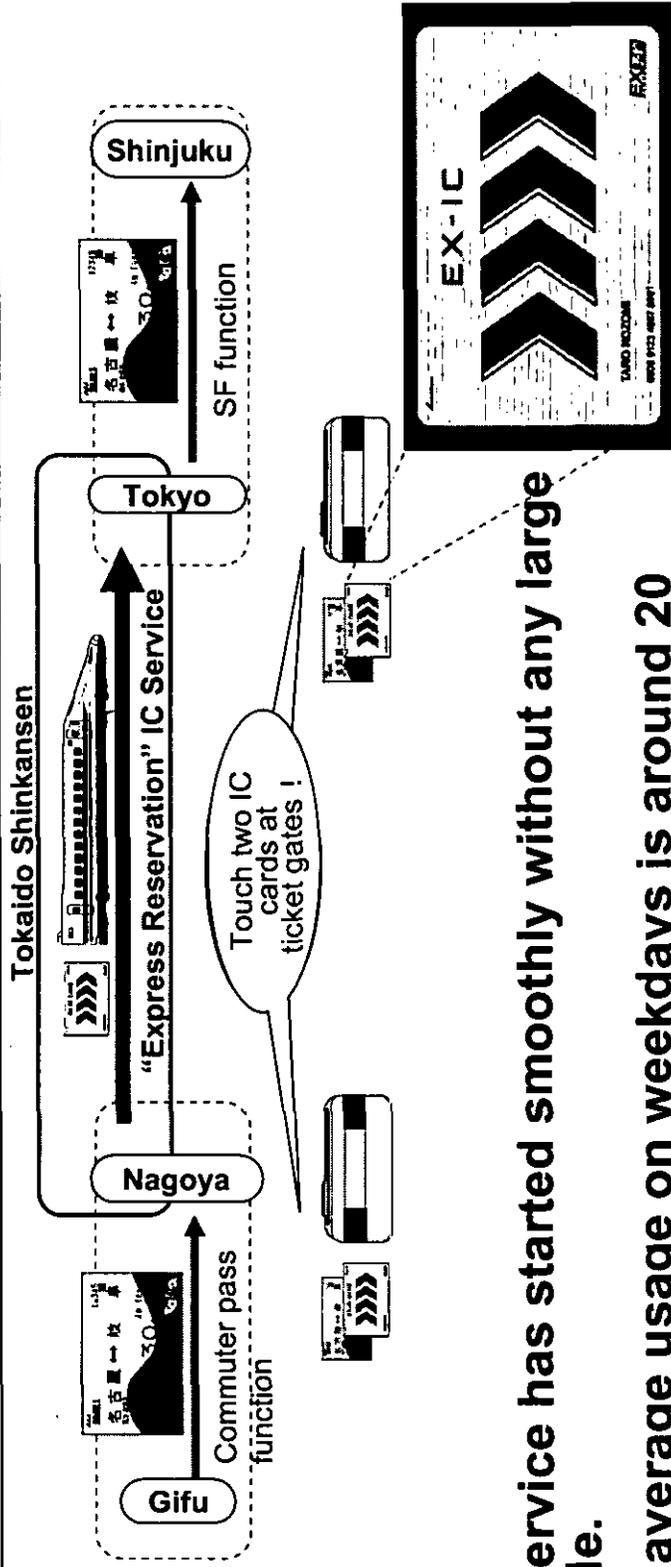
● Both membership and usage continue to increase strongly.



“Express Reservation” - Introduction of IC Service

IC Card

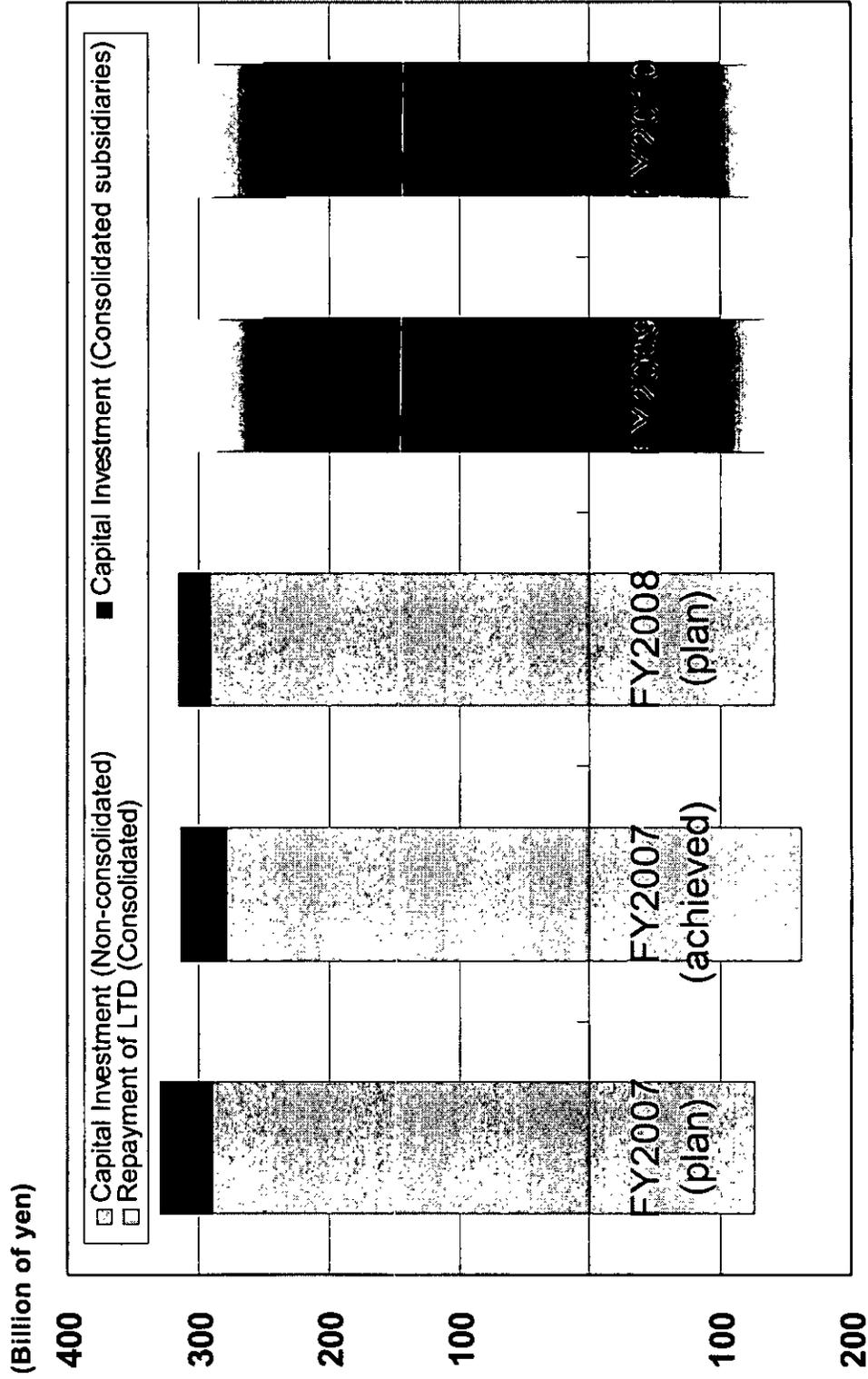
Transferring between the Shinkansen and local lines will become seamless with the use of TOICA and an Express IC card



- The service has started smoothly without any large trouble.
- Daily average usage on weekdays is around 20 thousands.
- Expansion of the service to corporate members and through to Sanyo area is scheduled in summer 2009.

Capital Investment and Long-term Debt & Payables

● For FY2008, we plan 315 billion yen of Capital investment, and 142 billion yen of reduction of LTD (consolidated base).



Key Measures since FY2003

| FY | FY2003 | FY2004 | FY2005 | FY2006 | FY2007 | FY2008 | FY2009 | FY2010 | FY2011 | FY2012 | FY2013 |
|--|---|--------------------|---|---------------------------------|--|---|--------|--------|--------|--------|---|
| Improving the Quality of Transportation Services | "Nozomi" Centered timetable introduced & Shinagawa station opened | ★ | ★ | | | Concentrated Introduction of Series N700 (80 trainsets = 16 trainsets x 5 years) ◎ Internet Service All Tokaido-Sanyo "Nozomi"s in the trains ◎ All regular "Nozomi"s ◎ | | | | | |
| | | Timetable Revision | 8 "Nozomi"s per hour ★ Increasing the direct services connecting Tokaido-Sanyo section ★ Tokyo to Okahama: 3 services/hour ★ Tokyo to Hakata: 2 services/hour ★ Tokyo to Hirshshima: 3 services/hour ★ | | | | | | | | |
| Enhancing Transportation Capacity | | | | | | | | | | | |
| | | | | | | | | | | | Shin-Osaka Station Renovation Completed ◎ |
| Sales Promotions | Express Reservation: Expanding its service | | | | | | | | | | |
| | | | ★ Expanding the service to Sanyo Section | ★ Introduction of IC Service | ◎ Expanding the IC service to corporate members and Sanyo section | | | | | | |
| Station Facilities | Anti-earthquake Measures & Renovation of Major Stations | | | | | | | | | | |
| | | | | | | | | | | | |

Summary of the Consolidated Results for Fiscal Year 2007

April 28, 2008

Central Japan Railway Company

1. Consolidated Results for Fiscal Year 2007

- In this fiscal year, the various areas, which the Company has worked on, entered new stages.
- As to the railway business, the Series N700 commenced operation and its timetable was revised in March 2008 so that they run every one hour. In addition, the Company established the ticket-less service that enables passenger to use the Shinkansen and the conventional lines more smoothly through the introduction of "EX-IC (Express IC) Service" for the Shinkansen, the introduction of "TOICA," the IC card ticket for the conventional lines, in the Shizuoka area, and the commencement of mutual service of IC card tickets among other JR companies.
- Also in order to continue achieving the Company's mission into the future, the Company commenced undertaking the realization of the Tokaido Shinkansen bypass for the Superconductive Maglev trains, on the premise that the Company bears the full costs for the construction of lines.
- As to businesses other than the railway business, JR Nagoya Takashimaya achieved 100 billion yen of sales and "Shin-Yokohama Central Building" opened.
- In addition, the Company, since its establishment, has consistently engaged in enhancing the capacity of transportation of Shinkansen (231 trains/day to 319 trains/day), an increase to 270 km/h in velocity of Shinkansen, the opening of the Shinagawa station, the revitalization and development of the railway business, including network upgrading for conventional lines in urban areas and the Towers business, etc.
- As a result, both of the revenues and incomes for this fiscal year recorded the highest amount ever, and increased for 5 years in a row.
- The long-term liabilities were reduced by an amount 1.5 times of the initial plan, after the investment in capital expenditures was made in an amount of 313.6 billion yen, the highest amount ever. Income taxes (corporate, inhabitants and business taxes) and local taxes exceeded 100 billion yen for the first time.

1. Summary of Operating Results

(1) Operating revenues: 1,559.4 billion yen (a 68.1 billion yen or 4.6% increase over the previous fiscal year)

- The Company's non-consolidated transportation revenues increased 45.2 billion yen (3.9%) to 1,192.3 billion yen.

Shinkansen:

The passenger volume increased 4.6%, and the transportation revenues increased 42.6 billion yen (4.1%) to 1,085.6 billion yen.

Conventional lines:

The passenger volume increased 2.5%, and the transportation revenues increased 2.6 billion yen (2.6%) to 106.5 billion yen.

(2) Operating expenses: 1,125.0 billion yen (a 36.2 billion yen or 3.3% increase over the previous fiscal year)

- Other than a 13.2 billion yen increase in depreciation and amortization due to the revision of the tax system and the introduction of the Series N700, non-personal expenses resulting from an increase in sales in the business of the Group increased 19.6 billion yen.

(3) Operating income: 434.4 billion yen (a 31.9 billion yen or 7.9% increase over the previous fiscal year)

(4) Nonoperating income (loss): -158.2 billion yen (a 7.6 billion yen improvement over the previous fiscal year)

- Interest expense decreased 12.0 billion yen due to the reduction of the long-term liabilities.

(5) Ordinary income: 276.2 billion yen (a 39.5 billion yen or 16.7% increase over the previous fiscal year)

(6) Extraordinary gain (loss): -4.7 billion yen (a 1.1 billion yen decrease over the previous fiscal year)

(7) Income taxes (corporate, inhabitants and business taxes): 114.8 billion yen (a 16.9 billion yen or 17.4% increase over the previous fiscal year)

(8) Net income: 159.7 billion yen (a 22.6 billion yen or 16.5% increase over the previous fiscal year)

2. Summary of Financial Position

- The long-term liabilities were reduced by 162.4 billion yen (155.5 billion yen on a non-consolidated basis), to 3,336.1 billion yen over the previous fiscal year.
- Equity increased 126.3 billion yen, to 930.7 billion yen over the previous fiscal year. (net worth ratio: 17.8%)

3. Conditions of Cash Flow

(1) Net cash provided by operating activities: 500.8 billion yen (a 73.8 billion yen increase over the previous fiscal year)

- As a result of an increase in operating revenues caused by a higher passenger number for the Tokaido Shinkansen, etc. and the receipt of money, which is settled among the JR companies for the accrued money due to a succession of bank holidays of the previous fiscal year, the Net Cash provided by operating activities increased.

(2) Net cash used in investing activities: 266.5 billion yen (a 48.1 billion yen increase over the previous fiscal year)

- Net cash used in investing activities increased due to an increase in the disbursement for acquisition of fixed assets including new development and the introduction of the Series N700.

(3) Net cash used in financing activities: 236.4 billion yen) (a 108.9 billion yen decrease over the previous fiscal year)

- Compared to the previous fiscal year when the Company acquired its treasury stock, the Net Cash used in financing activities decreased.

(4) Cash and cash equivalents: 34.6 billion yen (a 2.1 billion yen decrease over the previous fiscal year)

- Net cash provided by operating activities was used in capital expenditures and repayment of the long-term liabilities. As a result, the cash and deposit, etc. decreased.

2. Forecasted Consolidated Results of Operations for Fiscal Year 2008

(1) Operating revenues: 1,552.0 billion yen (a 7.4 billion yen or 0.5% decrease over the previous fiscal year)

- As to the transportation revenues, the Company estimates it at 99% of such result over the previous fiscal year.

(2) Ordinary income: 256.0 billion yen (a 20.2 billion yen or 7.3% decrease over the previous fiscal year)

- Due to a future increase in depreciation and amortization resulting from the introduction of the Series N700, the Company estimates a decrease in the ordinary income, despite expected improvements in nonoperating income and loss resulting from a decrease in interest expense.

(3) Net income: 149.0 billion yen (a 10.7 billion yen or 6.7% decrease over the previous fiscal year)

(4) Expected amount of reduction in the long-term liabilities: 142.0 billion yen (a 120.0 billion yen on a non-consolidated basis)

- The Company reduced the long-term liabilities, while 315.0 billion yen was invested in the capital expenditures.

3. Dividend for Fiscal Year 2007 and Dividend Forecasts for Fiscal Year 2008 (The Company)

- End of FY 2007: In addition to the development of various measures and the good economic climate, taking into consideration the higher passenger number in the second half of the fiscal year 2007, the Company has revised dividends upwards by 500 yen per share, from the previously estimated 4,000 yen per share to 4,500 yen per share.
- FY 2008: The dividend forecast for fiscal year 2008 will be 4,500 yen per share for both the interim and year-end dividends, because the Company estimates that it will maintain stable management, dealing with various business challenges.

Comparison of Passenger-kilometers and Transportation Revenues

(Unit: Millions of passenger-kilometers, Billions of yen)

| | | | FY 2006 | FY 2007 | Increase/ (Decrease) | Year-Over- Year (%) | |
|-------------------------|-----------------------|-----------------------|----------|---------|-------------------------|------------------------|-------|
| Passenger-kilometers | Shinkansen | Commuter | 1,254 | 1,311 | 57 | 104.6 | |
| | | Others | 43,233 | 45,229 | 1,996 | 104.6 | |
| | | Subtotal | 44,487 | 46,540 | 2,053 | 104.6 | |
| | Conventional Lines | Commuter | 5,279 | 5,380 | 101 | 101.9 | |
| | | Others | 3,767 | 3,891 | 124 | 103.3 | |
| | | Subtotal | 9,046 | 9,272 | 226 | 102.5 | |
| | Subtotal | Commuter | 6,533 | 6,691 | 159 | 102.4 | |
| | | Others | 47,000 | 49,120 | 2,120 | 104.5 | |
| | | Subtotal | 53,533 | 55,811 | 2,279 | 104.3 | |
| Transportation Revenues | Passenger Fares | Shinkansen | Commuter | 15.0 | 15.7 | 0.6 | 104.4 |
| | | | Others | 1,027.9 | 1,069.8 | 41.9 | 104.1 |
| | | | Subtotal | 1,043.0 | 1,085.6 | 42.6 | 104.1 |
| | | Conventional Lines | Commuter | 33.1 | 33.7 | 0.5 | 101.7 |
| | | | Others | 70.7 | 72.8 | 2.0 | 103.0 |
| | | | Subtotal | 103.9 | 106.5 | 2.6 | 102.6 |
| | Subtotal | Commuter | 48.2 | 49.4 | 1.2 | 102.6 | |
| | | Others | 1,098.6 | 1,142.7 | 44.0 | 104.0 | |
| | | Subtotal | 1,146.9 | 1,192.2 | 45.2 | 103.9 | |
| | Parcel Fare | | 0.0 | 0.0 | (0.0) | 92.8 | |
| | Total | | 1,147.0 | 1,192.3 | 45.2 | 103.9 | |

- (Notes)
1. The above table contains non-consolidated passenger-kilometers and transportation revenues of the Company.
 2. Any fraction, less than one unit, in passenger-kilometers is rounded to the nearest unit.
 3. Any fraction, less than one unit, in transportation revenues is disregarded.

Comparative Statement of Income and Retained Earnings (Consolidated)

(Unit: Billions of yen)

| Classifications | FY 2006 | FY 2007 | Increase/ (Decrease) | Year-Over -Year (%) | Main Factor of Increase/(Decrease) |
|-----------------------------------|----------------|----------------|-------------------------|------------------------|---|
| | [1.230] | [1.236] | | | |
| Operating Revenues | 1,491.2 | 1,559.4 | 68.1 | 104.6 | |
| Transportation | 1,200.3 | 1,247.4 | 47.1 | 103.9 | Increase in the Company's railway operations Increase in sales at Takashimaya Co., Ltd. |
| Distribution | 187.1 | 194.0 | 6.8 | 103.6 | |
| Real Estate | 41.8 | 44.4 | 2.5 | 106.1 | |
| Other Services | 61.8 | 73.5 | 11.7 | 118.9 | |
| Operating Expenses | 1,088.7 | 1,125.0 | 36.2 | 103.3 | Increase in depreciation and amortization |
| | [1.057] | [1.052] | | | |
| Operating Income | 402.4 | 434.4 | 31.9 | 107.9 | |
| Nonoperating Income (Loss) | (165.8) | (158.2) | 7.6 | 95.4 | |
| Nonoperating Revenues | 9.9 | 8.7 | (1.2) | 87.2 | Decrease in interest expense |
| Nonoperating Expenses | 175.8 | 166.9 | (8.8) | 94.9 | |
| | [1.092] | [1.078] | | | |
| Ordinary Income | 236.6 | 276.2 | 39.5 | 116.7 | |
| Extraordinary Gain (Loss) | (3.6) | (4.7) | (1.1) | 132.1 | |
| Extraordinary Gain | 19.1 | 34.5 | 15.3 | 180.0 | |
| Extraordinary Loss | 22.7 | 39.2 | 16.4 | 172.4 | |
| Income before Income Taxes | 233.0 | 271.4 | 38.4 | 116.5 | |
| Income Taxes - Current | 97.8 | 114.8 | 16.9 | 117.4 | |
| Income Taxes - Deferred | (3.3) | (4.8) | (1.4) | 144.2 | |
| Minority Interests | 1.4 | 1.7 | 0.2 | 121.1 | |
| | [1.054] | [1.038] | | | |
| Net Income | 137.1 | 159.7 | 22.6 | 116.5 | |

- (Notes)
- Any fraction less than one unit is disregarded. The figure shown in [] brackets is the multiplication factor for the non-consolidated figure in order to obtain the consolidated figure.
 - The breakdown of operating revenues is based on the amount of sales to outside customers, according to industrial segments.

Operating Income (Loss) According to Industrial Segments

(Unit: Billions of yen)

| Classifications | Segments | FY 2006 | FY 2007 | Increase/ (Decrease) | Year-Over-Year (%) |
|---------------------------|--------------------------|---------|---------|-------------------------|-----------------------|
| Operating Revenues | Transportation | 1,212.0 | 1,260.2 | 48.2 | 104.0 |
| | Distribution | 195.8 | 202.7 | 6.8 | 103.5 |
| | Real Estate | 62.5 | 66.0 | 3.4 | 105.5 |
| | Other Services | 159.4 | 175.8 | 16.3 | 110.2 |
| | Elimination or Corporate | (138.7) | (145.4) | (6.6) | 104.8 |
| | Total | 1,491.2 | 1,559.4 | 68.1 | 104.6 |
| Operating Income | Transportation | 377.5 | 410.7 | 33.1 | 108.8 |
| | Distribution | 7.5 | 8.0 | 0.4 | 106.3 |
| | Real Estate | 13.7 | 11.5 | (2.1) | 84.2 |
| | Other Services | 4.2 | 3.8 | (0.3) | 91.7 |
| | Elimination or Corporate | (0.5) | 0.2 | 0.8 | - |
| | Total | 402.4 | 434.4 | 31.9 | 107.9 |

- (Notes)
- Any fraction less than one unit is disregarded.
 - Columns entitled "Elimination or Corporate" show amounts that were set-off between industrial segments.

Comparative Balance Sheet (Consolidated)

(Unit: Billions of yen)

| Classifications | At the End of FY 2006 | At the End of FY 2007 | Increase/ (Decrease) | Main Factor of Increase/(Decrease) |
|-------------------------------------|-----------------------|-----------------------|----------------------|---|
| Current Assets | 173.5 | 169.7 | (3.8) | |
| Fixed Assets | 4,991.0 | 4,979.5 | (11.4) | |
| Property and Equipment | 4,696.0 | 4,689.3 | (6.6) | Decrease due to depreciation and amortization |
| Intangible Fixed Assets | 11.7 | 11.4 | (0.3) | |
| Investments and Other Assets | 283.2 | 278.6 | (4.5) | |
| Total Assets | 5,164.5 | 5,149.2 | (15.3) | |
| Current Liabilities | 658.3 | 635.3 | (23.0) | Decrease in Short-term Bonds |
| Long-term Liabilities | 3,701.8 | 3,583.1 | (118.6) | |
| Total Liabilities | 4,360.1 | 4,218.4 | (141.6) | |
| [Long-term Debt] | 3,498.5 | 3,336.1 | (162.4) | The Company: (155.5) Subsidiaries: (6.8) |
| Total Equity | 804.4 | 930.7 | 126.3 | |
| Total Liabilities and Equity | 5,164.5 | 5,149.2 | (15.3) | |

(Note) Any fraction less than one unit is disregarded.

Comparative Statement of Cash Flows (Consolidated)

(Unit: Billions of yen)

| Classifications | FY 2006 | FY 2007 | Increase/ (Decrease) | Main Factor of Increase/(Decrease) |
|--|----------------|----------------|----------------------|--|
| Net Cash Provided by Operating Activities | 427.0 | 500.8 | 73.8 | |
| Income Before Income Taxes and Minority Interest | 233.0 | 271.4 | 38.4 | Increase of the Company's railway operations, etc. |
| Depreciation and Amortization | 215.2 | 228.4 | 13.2 | |
| Other | (21.2) | 0.9 | 22.1 | |
| Net Cash Used in Investing Activities | (218.3) | (266.5) | (48.1) | |
| Purchase of property, equipment and intangible fixed assets | (203.5) | (265.3) | (61.7) | |
| Other | (14.8) | (1.2) | 13.6 | |
| [Free Cash Flows (Operations plus Investments)] | [208.6] | [234.3] | [25.6] | |
| Net Cash Used in Financing Activities | (345.4) | (236.4) | 108.9 | |
| Increase (decrease) in Short-term Bonds | 44.9 | (35.0) | (77.9) | |
| Proceeds from Long-term Borrowings and Bonds Issuance | 321.8 | 209.1 | (112.7) | |
| Repayment of Long-term Debt | (369.0) | (371.5) | (2.4) | |
| Acquisition of treasury stock | (308.9) | - | 308.9 | |
| Other | (34.2) | (39.0) | (4.8) | |
| Net Increase (Decrease) in Cash and Cash Equivalents | (136.7) | (2.1) | 134.5 | |
| Cash and Cash Equivalents, Beginning of the Period | 172.7 | 36.7 | (135.9) | |
| Cash and Cash Equivalents Increased by Merger of a Consolidated Subsidiary with an Unconsolidated Subsidiary | 0.8 | - | (0.8) | |
| Cash and Cash Equivalent, End of the Period | 36.7 | 34.6 | (2.1) | |

(Note) Any fraction less than one unit is disregarded.

Forecasted Results of Operations for the Next Fiscal Year (Consolidated)

(Unit: Billions of yen)

| Classifications | FY 2007 (Actual Results) | FY 2008 (Forecasted Results of Operations) | Increase/ (Decrease) | Year-Over-Year (%) |
|--|-----------------------------|--|-------------------------|--------------------|
| Operating Revenues | [1.236] 1,559.4 | [1.242] 1,552.0 | (7.4) | 99.5 |
| [Company's Transportation Revenues] | 1,192.3 | 1,180.3 | (12.0) | 99.0 |
| Operating Expenses | 1,125.0 | 1,147.0 | 21.9 | 102.0 |
| Operating Income | [1.052] 434.4 | [1.060] 405.0 | (29.4) | 93.2 |
| Ordinary Income | [1.078] 276.2 | [1.089] 256.0 | (20.2) | 92.7 |
| Net Income | [1.038] 159.7 | [1.057] 149.0 | (10.7) | 93.3 |

(Note) Any fraction less than one unit is disregarded. The figure shown in [] brackets is the multiplication factor for the non-consolidated figure in order to obtain the consolidated figure.

Forecasted Results of Operations by Industrial Segments

(Unit: Billions of yen)

| Classifications | | FY 2007 (Actual Results) | FY 2008 (Forecasted Results of Operations) | Increase/ (Decrease) | Year-Over-Year (%) |
|---------------------------|--------------------------|-----------------------------|--|-------------------------|-----------------------|
| Operating Revenues | Transportation | 1,260.2 | 1,249.0 | (11.2) | 99.1 |
| | Distribution | 202.7 | 207.7 | 4.9 | 102.4 |
| | Real Estate | 66.0 | 70.3 | 4.2 | 106.4 |
| | Other Services | 175.8 | 163.5 | (12.3) | 93.0 |
| | Elimination or Corporate | (145.4) | (138.5) | 6.9 | 95.2 |
| | Total | 1,559.4 | 1,552.0 | (7.4) | 99.5 |
| Operating Income | Transportation | 410.7 | 379.2 | (31.5) | 92.3 |
| | Distribution | 8.0 | 7.5 | (0.5) | 93.3 |
| | Real Estate | 11.5 | 14.0 | 2.4 | 121.0 |
| | Other Services | 3.8 | 3.4 | (0.4) | 88.3 |
| | Elimination or Corporate | 0.2 | 0.9 | 0.6 | 333.3 |
| | Total | 434.4 | 405.0 | (29.4) | 93.2 |

(Notes) 1. Any fraction less than one unit is disregarded.
2. Columns entitled "Elimination or Corporate" show amounts that were set-off between industrial segments.

Estimated Long-term Debts to be Decreased (Consolidated / Non-Consolidated)

(Unit: Billions of yen)

| Classifications | FY 2007 | | FY 2008 | |
|--|--|------------------------------|---|---------------------------------|
| | Balance at the End of Fiscal Year (Actual Results) | Actual Amount of Decrease | Balance at the End of Fiscal Year (Estimated) | Estimated Amount of Decrease |
| Balance of Long-term Debts (Consolidated) | 3,336.1 | (162.4) | 3,194.1 | (142.0) |
| Balance of Long-term Debts (Non-consolidated) | 3,260.1 | (155.5) | 3,140.1 | (120.0) |

(Note) Any fraction less than one unit is disregarded.

Scheduled Amount of Capital Expenditures (Consolidated / Non-Consolidated)

(Unit: Billions of yen)

| | FY 2007 (Actual Results) | FY 2008 (Scheduled) | Increase/ (Decrease) | Year-Over-Year (%) |
|---|-----------------------------|------------------------|-------------------------|--------------------|
| Capital Expenditures (Consolidated) | 313.6 | 315.0 | 1.3 | 100.4 |
| Capital Expenditures (Non-Consolidated) | 277.4 | 290.0 | 12.5 | 104.5 |

(Note) Any fraction less than one unit is disregarded.

Comparative Statement of Income and Retained Earnings (Non-consolidated)

(Unit: Billions of yen)

| Classifications | FY 2006 | FY 2007 | Increase/ (Decrease) | Year-Over- Year (%) | Main Factor of Increase/(Decrease) |
|-----------------------------------|----------------|----------------|-------------------------|------------------------|---|
| Operating Revenues | 1,212.3 | 1,261.2 | 48.9 | 104.0 | |
| Transportation | 1,147.0 | 1,192.3 | 45.2 | 103.9 | Increase relating to the Shinkansen |
| Other Services | 65.2 | 68.9 | 3.6 | 105.6 | |
| Operating Expenses | 831.4 | 848.4 | 16.9 | 102.0 | |
| Personnel Expenses | 175.2 | 176.8 | 1.6 | 100.9 | Increase due to the introduction of the Series N700 |
| Non-Personnel Expenses | 422.8 | 425.7 | 2.9 | 100.7 | |
| Taxes Other Than Income Taxes | 32.1 | 31.7 | (0.3) | 98.8 | |
| Depreciation and Amortization | 201.2 | 213.9 | 12.7 | 106.3 | |
| Operating Income | 380.8 | 412.8 | 31.9 | 108.4 | |
| Nonoperating Income (Loss) | (164.0) | (156.4) | 7.6 | 95.3 | |
| Nonoperating Revenues | 9.3 | 8.7 | (0.6) | 93.3 | Decrease in interest expenses |
| Nonoperating Expenses | 173.4 | 165.1 | (8.2) | 95.2 | |
| Ordinary Income | 216.7 | 256.3 | 39.6 | 118.3 | |
| Extraordinary Gain (Loss) | 1.2 | (0.6) | (1.9) | - | |
| Extraordinary Gain | 19.1 | 34.3 | 15.1 | 179.5 | |
| Extraordinary Loss | 17.8 | 34.9 | 17.1 | 195.8 | |
| Income before Income Taxes | 217.9 | 255.6 | 37.7 | 117.3 | |
| Income Taxes - Current | 90.8 | 106.7 | 15.9 | 117.6 | |
| Income Taxes - Deferred | (2.9) | (5.0) | (2.0) | 170.4 | |
| Net Income | 130.1 | 153.9 | 23.8 | 118.3 | |

(Note) Any fraction less than one unit is disregarded.

Long-term Debts (Non-Consolidated)

(Unit: Billions of yen)

| | FY 1991 | FY 2006 | FY 2007 |
|---|---------|-----------|-----------|
| Balance of Long-term Debts (at fiscal year-end) | 5,456.2 | 3,415.6 | 3,260.1 |
| Amount Decreased per Annum | - | (40.0) | (155.5) |
| Accumulated Decreased Amount | - | (2,040.5) | (2,196.1) |

(Note) Any fraction less than one unit is disregarded.

Forecasted Results of Operations for the Next Fiscal Year (Non-Consolidated)

(Unit: Billions of yen)

| Classifications | FY 2007 (Actual Results) | FY 2008 (Forecasted Results of Operations) | Increase/ (Decrease) | Year-Over-Year (%) |
|-----------------------------------|-----------------------------|---|-------------------------|-----------------------|
| Operating Revenues | 1,261.2 | 1,250.0 | (11.2) | 99.1 |
| Transportation Revenues | 1,192.3 | 1,180.3 | (12.0) | 99.0 |
| Other Services | 68.9 | 69.7 | 0.7 | 101.1 |
| Operating Expenses | 848.4 | 868.0 | 19.5 | 102.3 |
| Personnel Expenses | 176.8 | 174.0 | (2.8) | 98.4 |
| Non-Personnel Expenses | 425.7 | 430.0 | 4.2 | 101.0 |
| Taxes Other Than Income Taxes | 31.7 | 32.0 | 0.2 | 100.7 |
| Depreciation and Amortization | 213.9 | 232.0 | 18.0 | 108.4 |
| Operating Income | 412.8 | 382.0 | (30.8) | 92.5 |
| Nonoperating Income (Loss) | (156.4) | (147.0) | 9.4 | 94.0 |
| Nonoperating Revenues | 8.7 | 7.0 | (1.7) | 80.3 |
| Nonoperating Expenses | 165.1 | 154.0 | (11.1) | 93.2 |
| Ordinary Income | 256.3 | 235.0 | (21.3) | 91.7 |
| Extraordinary Gain (Loss) | (0.6) | - | 0.6 | - |
| Income before Income Taxes | 255.6 | 235.0 | (20.6) | 91.9 |
| Income Taxes - Current | 106.7 | 100.0 | (6.7) | 93.6 |
| Income Taxes - Deferred | (5.0) | (6.0) | (0.9) | 118.3 |
| Net Income | 153.9 | 141.0 | (12.9) | 91.6 |

(Note) Any fraction less than one unit is disregarded.

Referential Figures for the End of Fiscal Years (Consolidated)

| | Unit | FY 2006 | FY 2007 | Increase/ (Decrease) |
|---------------------------------|-----------------|-----------|-----------|-------------------------|
| Finance Income and Expenditures | Billions of yen | (149.5) | (136.7) | 12.7 |
| Interest Expense | Billions of yen | 150.3 | 138.3 | (12.0) |
| Earnings per Share (EPS) | Yen | 69,407.69 | 81,106.04 | 11,698.35 |
| Return on Net Worth | % | 15.6 | 18.7 | 3.1 |
| Net Worth Ratio | % | 15.3 | 17.8 | 2.5 |
| Capital Expenditure | Billions of yen | 237.0 | 313.6 | 76.6 |
| Long-term Debt (Year-End) | Billions of yen | 3,498.5 | 3,336.1 | (162.4) |
| Average Interest (Year-End) | % | 4.04 | 3.89 | (0.15) |
| Number of Employees (Year-End) | Persons | 24,063 | 24,641 | 578 |

(Note) Average number of shares for the term: 1,975,924 shares for FY 2006 and 1,969,951 shares for FY 2007.
Number of employees shows the persons at work.

Referential Figures for the End of the Fiscal Years (Non-consolidated)

| | Unit | FY 2006 | FY 2007 | Increase/ (Decrease) |
|---------------------------------|-----------------|-----------|-----------|-------------------------|
| Finance Income and Expenditures | Billions of yen | (147.1) | (134.6) | 12.4 |
| Interest Expense | Billions of yen | 148.2 | 136.7 | (11.5) |
| Earnings per Share (EPS) | Yen | 65,794.51 | 78,068.53 | 12,274.02 |
| Return on Net Worth | % | 15.2 | 18.7 | 3.5 |
| Net Worth Ratio | % | 15.2 | 17.7 | 2.5 |
| Capital Expenditure | Billions of yen | 209.8 | 277.4 | 67.6 |
| Long-term Debt (Year-End) | Billions of yen | 3,415.6 | 3,260.1 | (155.5) |
| Average Interest (Year-End) | % | 4.08 | 3.91 | (0.17) |
| Number of Employees (Year-End) | Persons | 15,818 | 16,193 | 375 |
| Number of Retired Employees | Persons | 1,317 | 1,192 | (125) |

(Note) Average number of shares for the term: 1,978,000 shares for FY 2006 and 1,972,027 shares for FY 2007.
Number of employees shows the persons at work.

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Documents Submitted Pursuant To Rule 12g3-2(b)(1)(iii)

Exhibit A

A. Documents for Which an English Version is Readily Available

1. FY2007 (Fiscal Year ending March 31, 2008) Year-end Investors Meeting (an English version is attached as Attachment 1)

B. Japanese Language Documents for Which an English Version is Not Readily Available

1. Supplemental Document to the Shelf Registration Statement, and Amendment to the Shelf Registration Statement, which were filed with the Director of the Tokai Local Finance Bureau or the Kanto Local Finance Bureau, with respect to the Company's Bonds to be Offered for Subscription
 - a. Supplemental Document to the Shelf Registration Statement, dated April 15, 2008 in connection with the issuance of the 35th Series Unsecured Bonds (a brief description of the said document is set forth in Exhibit B)
 - b. Amendment to the Shelf Registration Statement, dated April 15, 2008, for the purpose of replacing the minutes of the Board of Directors attached to the Supplemental Document to the Shelf Registration Statement set forth in paragraph a. above with the appropriate document
2. Brief announcement of financial results and the reference materials attached thereto
 - a. Brief announcement of the annual consolidated and non-consolidated financial statements, dated April 28, 2008, for the fiscal year ended March 31, 2008 (an extracted English translation is attached as Attachment 2, entitled "Summary of Financial Report for the Year Ended March 31, 2008")
 - b. Reference material, dated April 28, 2008, which contains a summary of the consolidated results for the fiscal year ended March 31, 2008, and is attached to the brief announcement of the annual consolidated and non-consolidated financial statements for the fiscal year ended March 31, 2008, set forth in paragraph a. above (an English translation is attached as Attachment 3)
3. Press releases which may be material to an investment decision
 - a. Press release titled "Issuance of Domestic Straight Bonds" dated April 15, 2008 (an English translation is attached as Attachment 4)

- b. Press release titled "Notice of Position on and Policies for Reduction of the Investment Units" dated April 28, 2008 (an English translation is attached as Attachment 5)
- c. Press release titled "Notice of Distribution of Retained Earnings" dated April 28, 2008 (an English translation is attached as Attachment 6)

**Brief Description of the Japanese Language Documents
Designated in Exhibit A**

1. **Supplemental Document to the Shelf Registration Statement, dated April 15, 2008 in connection with the issuance of the 35th Series Unsecured Bonds**

Subject to the filing of the Shelf Registration Statement filed as of October 17, 2007 (effective for two (2) years) , when the Company proposes to issue or distribute any securities designated in the Shelf Registration Statement valued at 100 million yen (JPY 100,000,000) or more of the aggregate price thereof through a public offering in Japan, the Company is required to file with the Director of the Tokai Local Financial Bureau, a Supplemental Document to the Shelf Registration Statement under the Financial Instruments and Exchange Law of Japan.

The above-referenced Supplemental Document contains certain specified terms and conditions of the 35th Series Unsecured Bonds of the Company in the aggregate issue amount of 20,000 million yen (JPY 20,000,000,000).

The Shelf Registration Statement so supplemented by the above-referenced Supplemental Document contains or incorporates by reference the latest Annual Securities Report and certain other documents, the information concerning the terms and conditions of the public offering of the 35th Series Unsecured Bonds, and the information pertaining to the Company's business, financial position and financial statements for the two (2) most recent fiscal years.

The information contained in the above-referenced Supplemental Document which is material to an investment decision is substantially contained in the press release dated April 15, 2008 (Attachment 4).

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