



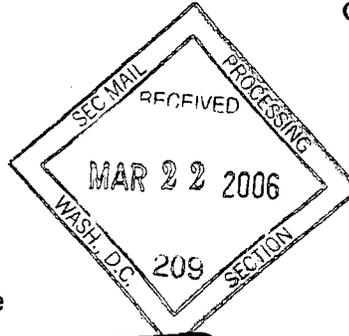
Jardines

JARDINE MATHESON HOLDINGS LIMITED
Securities and Exchange Commission File No. 82-2883

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Group Secretariat

7th March 2006



Securities and Exchange Commission
Office of International Corporate Finance
Division of Corporate Finance
450 Fifth Street, N.W.
Washington D.C. 20549
U.S.A.



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SUPPL

Dear Sirs

Jardine Matheson Holdings Limited

We enclose for your information a copy of an announcement in respect of Jardine Lloyd Thompson Group plc, an associate of the above Company.

Yours faithfully
JARDINE MATHESON LIMITED

Neil M McNamara
Group Corporate Secretary

Encl

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Jardine Matheson

JARDINE MATHESON HOLDINGS LIMITED
Securities and Exchange Commission File No.82-2963

Jardine Matheson Holdings Limited
Jardine House, Reid Street
Hamilton, Bermuda

Press Release

www.jardines.com

To: Business Editor



7th March 2006
For immediate release

Jardine Lloyd Thompson Group plc **Preliminary Results for the Year Ended 31st December 2005** **(Unaudited)**

The following press release was issued today by the Company's 30%-owned associate, Jardine Lloyd Thompson Group plc.

For further information please contact:

GolinHarris
Kennes Young

(852) 2501 7987

JARDINE LLOYD THOMPSON GROUP plc**PRELIMINARY RESULTS FOR THE YEAR ENDED 31st DECEMBER 2005
(UNAUDITED)**

Jardine Lloyd Thompson Group plc ("JLT" or "the Group") today announces preliminary results for the year ended 31st December 2005.

Financial Summary

- Fees and commissions ("Turnover") £484.4m (2004: £468.1m)
- Profit before tax £73.8m (2004: £85.0m)
- Profit before tax, exceptional items and impairment charges £76.8m (2004: £96.2m)
- Diluted earnings per share 23.8p (2004: 27.5p)
- Diluted earnings per share (before exceptional items and impairment charges) 24.8p (2004: 31.6p)
- Final dividend per share 12.0p (2004: 12.0p); total dividend for the year 20.5p (2004: 20.5p)

The comparative financial information for 2004 has been restated (see note 1, pages 11 & 12)

Operational Summary

- Fees and commissions increased by 3% to £484.4m.
- Negative impact of currency transactions on profit before tax of £9.3m.
- PSA income reduced to £4.9m (2004: £11.3m).
- UK Employee Benefits turnover increase of 19% with an increased margin of 16%.
- Risk & Insurance turnover increase of 4% with a margin of 19% at constant rates of exchange.
- Review of operations under way.

Ken Carter, Chairman, commented:

"We said last year that we believed 2005 would be a challenging year and so it proved to be. In our Risk & Insurance operation many businesses performed well but the continued competitive market, downward pressure on fees and currency effects all had a negative impact on our results. Our UK Employee Benefits business had another good year with strong turnover growth and a further improvement in margins.

Whilst benefits will flow from areas of expansion and improved efficiencies, we anticipate that these will be largely offset in 2006 by external factors such as highly competitive insurance markets and continuing pressure on fees. At this early stage in the year we do not anticipate any more than a modest overall improvement in the Group's trading performance for 2006 from that reported for 2005 as a whole."

Enquiries:

Barrie Cornes, Investor Relations Director Jardine Lloyd Thompson Group 0207 528 4560

Rupert Younger Finsbury Group 0207 251 3801

A presentation to investors and analysts will take place at 9.15am today at 6 Crutched Friars, London EC3N 2PH. A webcast of the presentation can be viewed on the Group's website www.jltgroup.com later today.

FULL RELEASE FOLLOWS:

PRELIMINARY STATEMENT

For the year ended 31st December 2005, Jardine Lloyd Thompson Group plc recorded a profit before tax, exceptional items and impairment charges of £76.8m, compared to a restated £96.2m for 2004. Profit before tax was £73.8m compared to a restated £85.0m in 2004.

Turnover increased by 3% to £484.4m (2004: £468.1m), or 5% at constant rates of exchange. The Group's trading profit, defined as turnover less expenses and excluding exceptional items and impairment charges, reduced by 21% to £66.3m against £84.0m in 2004 reflecting a trading margin of 14%. At constant rates of exchange the trading profit would have been £75.8m and the trading margin 15%.

We expected 2005 to be a challenging year on many fronts and that is how it proved to be. At £76.8m our 2005 profit before tax was £19.4m lower than 2004. Of this reduction, around 80% was accounted for by two factors; firstly, the impact of currency transactions, the effect of which was to reduce profits before tax by £9.3m and, secondly, reduced earnings from Market or Placement Service Agreements (PSAs) of £6.4m. Competitive insurance market conditions prevailed throughout 2005 and this further impacted the results in our insurance broking businesses.

Operational Review

Risk & Insurance

Risk & Insurance saw turnover grow by 4% to £395.3m. Trading profit was £65.0m compared to a restated £87.7m for 2004, which gave a trading margin of 16% or 19% at constant rates of exchange, compared to 23% for 2004. Profit before tax was £74.7m against £96.2m for 2004.

The hurricanes of 2005 have only had a significant impact on certain classes of insurance, particularly Energy and Property catastrophe insurance, but in many other areas the effect has been negligible.

Risk Solutions

In Risk Solutions, turnover declined by 4% to £156.7m. Meaningful amounts of new business were won, high retention levels were maintained and several businesses performed very well, notably Construction, Credit & Political and Financial & Professional. The increasing focus on client industries produced many new business wins in Telecommunications, Life Sciences and Power. However, the combined effects of the competitive market, loss of earnings from PSAs, currency and a 12% reduction in our reinsurance turnover outweighed these successes, resulting in a trading margin of 14%, or 17% at constant rates of exchange, compared to 22% in 2004. The reduction in reinsurance turnover was in part due to cedent insurers retaining more risk at the lower end of their own insurance programmes.

UK Retail

In the UK and Ireland, turnover was £46.9m, up 1% on the previous year despite the loss of PSA income of £3m and the competitive markets which overshadowed a very strong year of new business wins. The trading margin of 19% was slightly down from 22% in 2004 but much improved from 13% achieved at the half year. In 2005 we continued the conversion of brokerage-based turnover into fee based remuneration in order to counter the effects of the competitive insurance market. The specialist schemes and affinity businesses again performed well. These schemes occupy attractive market positions and have robust defensive characteristics whilst at the same time offering significant opportunities for growth.

Australasia

In Australia and New Zealand, we achieved good growth with turnover at £60.9m, up 8% on the previous year, 4% up at constant rates of exchange. The trading margin of 26%, albeit down slightly from 28% in 2004, continues to reflect the strong management of this business.

The Retail Division was impacted by the competitive market conditions but despite this, many of our operations continued to grow their turnover and maintained excellent margins. Our Natural Resources and Construction operations had excellent new business wins in the Energy, Services and Construction sectors.

Asia

Asia's turnover increased by 2% to £30.5m with a trading profit of £5.4m producing a trading margin of 18% compared to 21% in 2004. We enjoyed strong new business growth in Hong Kong, Malaysia and Korea and our regional specialty lines successfully acquired major new clients in the Financial & Professional, Construction and Marine Cargo sectors.

For the fourth time in five years, JLT Asia won the award for Asia Broker of the Year. An independent panel of judges commended JLT Asia's innovation in developing new risk management and insurance tools and products along with the industry leading role the company took in responding to the Asian Tsunami disaster.

Canada

In Canada, turnover increased by 11% to £15.9m or 5% at constant rates of exchange, while the trading margin fell from 17% in 2004 to 7%. This was due mainly to the costs associated with the planned expansion of the business and the inevitable time delay that occurs between incurring these costs and the resulting increase in turnover.

United States

In America, the Specialty business experienced strong growth with a 61% increase in turnover to £17.3m and an improvement in trading margin loss from 21% to 15%. In the Life, Accident & Health business turnover fell by 11% to £12.1m, due almost entirely to the loss of all PSA income, which in 2004 accounted for £1.2m. The trading margin was 38%, down from 47% in 2004.

Latin America

In Latin America, the businesses acquired in late 2004 have been included in our results on a full-year basis for the first time. Turnover for the region was £17.0m with a trading margin of 18%. Our businesses in Mexico and Peru performed well. The overall results of the region were negatively impacted by lower than anticipated earnings from our Colombian operation but this was largely offset by greater than expected flow of business to our London operations.

Lloyd & Partners

Lloyd & Partners completed its first year of operation successfully with turnover of £21.6m, down 2%, or up 7% at constant rates of exchange, against a notional prior year turnover. A trading margin of 19%, or 26% at constant rates of exchange, was achieved.

Agnew Higgins Pickering

Agnew Higgins Pickering, which had a difficult first half, recovered considerably in the second half to achieve turnover of £16.4m in 2005, compared to £17.3m in 2004. The trading margin of 20%, or 23% at constant rates of exchange, was a reduction compared to the 27% achieved in 2004.

Associates

The contribution to Group profits from the Group's French associate SIACI increased by 10% to £2.5m reflecting a good year.

Employee Benefits

Turnover for the combined Employee Benefits Group increased by 6% to £87.7m against £82.9m in 2004. Trading Profit was £13.5m, an increase of 13%, reflecting a trading margin of 15%. Profit before tax increased by 5% to £13.8m when compared to 2004.

UK & Ireland

In the UK and Ireland, our Employee Benefits turnover increased 19% to £70.6m. Excluding the full year effect of the Profund acquisition in August 2004, turnover increased by 10%. The trading margin at 16% increased from 14% in 2004 and now exceeds the 15% margin that has been our stated target since 2001.

During 2005 the UK Employee Benefits business devoted substantial resources to ensuring that it is well placed to respond to changes brought about by the Pensions Act and other relevant new legislation. These changes are now generating considerable demand from clients for consultancy services and modifications to administration processes and systems.

The principal focus in 2005 was in reinforcing our presence in those areas of the UK Employee Benefits market where we rank amongst the market leaders, including outsourced pensions administration and advice. Profund's expertise and resource in the systems field has proved of considerable value, both in our own processes and in our ability to provide a fully integrated service to our clients.

United States

The Employee Benefits business in the USA produced turnover of £17.1m in 2005, a reduction of 28% compared with 2004. Profit before tax at £2.6m was 32% lower than 2004. The trading margin fell from 15% in 2004 to 12%, reflecting an increasingly competitive operating environment.

During the course of 2005, a significant trading division was sold and this, coupled with a restructuring and downsizing programme within one of the other trading divisions, were the principal reasons for a reduction in turnover and profit.

Insurance Market Overview

Our assessment of the market cycle in 2004 was that 2005 would continue to be very competitive and this proved to be correct. The hurricanes in August, September and October had a significant impact on the cost of insurance in certain specific areas. However, based on our experience to date, the impact of the hurricanes has only been on those areas of business directly at risk such as Energy and Property catastrophe risks. At present, there still remains sufficient capacity; we believe much of the fresh capital raised in Bermuda and London towards the end of 2005 largely missed the opportunity to participate in the 1st January 2006 renewal season.

Meanwhile, the vast majority of business remains unaffected by the impact of the hurricanes and most markets therefore remain just as competitive as before the hurricane season with continuing downward pressure on pricing. Absent unforeseen events, it is our opinion that this will remain the position for the foreseeable future.

As a result of the changes brought about by the Spitzer enquiry and market conditions generally, competition between brokers to retain and grow market share is very competitive, leading to intense pressure on fees. JLT will continue to seek remuneration for its services on a scale that properly reflects its professional contribution and service to clients.

IFRS

These statements have been prepared in compliance with International Financial Reporting Standards (IFRS) introduced for the Group in 2005 for the first time. Prior year comparative information has been restated accordingly. This is set out in note 2 on page 13.

Foreign Exchange

The Group's major transaction exposure arises in respect of US dollar turnover earned in the UK. This represented some 41% of total turnover for 2005 (2004: 44%) and the Group's results are therefore highly sensitive to changes in the Sterling/US dollar exchange rate, each one cent movement representing, on an unhedged basis, approximately £0.8m of profit before tax in 2005.

The Group adopts a prudent approach to the management of this exposure with a rolling hedging programme with the objective of selling forward a minimum of 50% of US dollar income projected for the following 12 months and 25% for the subsequent 12 months.

In 2005, the Group achieved a rate of US\$1.66 compared to actual average rate for the year of US\$1.82. This compared to the achieved rate of US\$1.53 in 2004 and an actual average rate US\$1.83.

At the end of February 2006, some 58% of anticipated dollar earnings for 2006 were covered at a rate of US\$1.77 and for 2007 some 37% of dollar earnings are covered at a rate of US\$1.75.

Dividends

Subject to shareholder approval, an unchanged final dividend of 12.0p per share for the year to 31st December 2005 will be paid on 28th April 2006 to shareholders on the register at 31st March 2006. This brings the total dividend for the year to 20.5p per share, unchanged over the prior year.

Group Board

At the AGM in April 2005, Claude Chouraqui, John Lloyd and Richard Sermon retired from the Board and subsequently Tony Hobson retired on 31st July 2005. Nick MacAndrew and Chris Keljik were appointed to the Board on 1st July and 1st November 2005 respectively. Both are independent non-executive directors and serve on the Nominations, Audit and Compliance and Remuneration Committees. Nick MacAndrew was appointed Chairman of the Audit and Compliance Committee on 1st August 2005 in succession to Tony Hobson.

On 1st December 2005, we announced the appointment of Dominic Burke as Chief Executive with immediate effect and that Ken Carter was standing down as Executive Chairman from that date but would remain as Chairman until the AGM in April 2006. At that time he would retire from the Board and Geoffrey Howe, presently Joint Deputy Chairman, would be appointed Chairman in his place.

Mike Hammond resigned from the Board and the Group on 1st December 2005 and Dominic Collins, Chairman of JLT Risk Solutions, assumed executive responsibility for that business from that date.

With effect from 13th December 2005, Dominic Burke relinquished board responsibility for JLT's UK Corporate Risks business, which was assumed by Dominic Collins, in addition to his existing responsibilities for JLT Risk Solutions. Board responsibility for Agnew Higgins Pickering & Company Limited and Lloyd & Partners Limited passed from Dominic Collins to Dominic Burke as Chief Executive. Dominic Burke has also assumed board responsibility for JLT Reinsurance Brokers Limited (JLT Re) which commenced trading on 1st January 2006.

Group Strategy

Following the appointment of Dominic Burke as the Group's new Chief Executive in December 2005, a review of our operations is being undertaken. This review will evaluate prospective developments in the broking industry and enable us to clarify and refine our strategy to better equip the Group for the challenges the business faces today. It is already underway and we anticipate that the output will clearly define the future direction of the Group, provide us with a route map for the business and enable us to set appropriate financial objectives.

In the meantime, where we already believe there are clear benefits to taking immediate action, changes are already being implemented provided that they have been properly considered and validated. An example of this is our intention to bring together our UK based insurance broking businesses with the merger of our largest single business, Risk Solutions, and our UK Corporate Risks business. This will allow JLT to present a single brand to its clients and insurance markets and introduce a more fully integrated sales and marketing approach to UK and overseas clients. It will also provide an opportunity to improve the management structure and introduce further operational efficiencies. We recognise the importance of any refinement to the Group's strategy being communicated clearly both internally and externally.

The Group includes many excellent business units, together representing a strong base for the planning process. We expect the recent substantial investments we have made, primarily by recruiting teams and individuals, to contribute to increased turnover in due course. However, given that many of these are at an early stage, they will take time to deliver a positive impact on profits. We intend to continue to develop our businesses by targeted investment in new staff during 2006, as demonstrated by the recent establishment of JLT Re.

We regard the size of the Group as a real advantage. Being considerably smaller than the largest insurance broking groups, we are not under pressure to be represented in all areas of insurance in all regions of the World. Our intention is to concentrate our resources on our strengths - those areas in both insurance broking and employee benefits where JLT ranks among the market leaders or where we see the opportunity to secure a position of leadership. We will focus on serving markets, be they industries, regions or client groupings, that offer significant growth opportunities. The size of the Group provides us the scale to be a significant player in any of our targeted markets but also gives us the agility to react to market changes and new opportunities.

Prospects

Whilst benefits will flow from areas of expansion and improved efficiencies, we anticipate that these will be largely offset in 2006 by external factors such as highly competitive insurance markets and continuing pressure on fees. At this early stage in the year we do not anticipate any more than a modest overall improvement in the Group's trading performance for 2006 from that reported for 2005 as a whole.

Ken Carter
Chairman

Results follow

Continued on P.7

Jardine Lloyd Thompson Group plc
Consolidated Income Statement
For the year ended 31st December 2005

| | Notes | 2005 £'000 | 2004 £'000 |
|--|-------|---------------|---------------|
| Fees and commissions | 4 | 484,370 | 468,092 |
| Investment income | | 15,355 | 13,465 |
| Salaries and associated expenses | | (297,447) | (273,437) |
| Premises costs | | (30,007) | (25,410) |
| Other operating costs | | (80,104) | (85,731) |
| Depreciation, amortisation and impairment charges | 5 | (14,305) | (10,996) |
| Operating Profit | 4,5 | 77,862 | 85,983 |
| Finance costs | | (6,561) | (3,287) |
| Share of results of associates after tax and minority interests* | | 2,505 | 2,261 |
| Profit before taxation | 4 | 73,806 | 84,957 |
| Income tax expense ** | 6 | (22,653) | (25,915) |
| Profit for the year | 4 | 51,153 | 59,042 |
| Attributable to: | | | |
| Shareholders of the Company | | 50,573 | 55,657 |
| Minority interests | | 580 | 3,385 |
| | | 51,153 | 59,042 |
| Earnings per share | | | |
| Basic | 8 | 23.9p | 27.7p |
| Diluted | | 23.8p | 27.5p |
| | | £'000 | £'000 |
| * includes associates taxation of | | 2,251 | 2,271 |
| | | £'000 | £'000 |
| ** Income tax expense | | 11,135 | 13,880 |
| - UK | | 11,518 | 12,035 |
| - Overseas | | | |
| | | 22,653 | 25,915 |

Jardine Lloyd Thompson Group plc
Consolidated Balance Sheet
As at 31st December 2005

| | Notes | 2005 £'000 | 2004 £'000 |
|--|-------|------------------|------------------|
| NET OPERATING ASSETS | | | |
| Non-current assets | | | |
| Goodwill | | 202,309 | 160,101 |
| Intangible assets | | 18,052 | 17,191 |
| Property, plant and equipment | | 28,460 | 28,389 |
| Investment in associates | | 7,393 | 4,782 |
| Available-for-sale financial assets | 9 | 18,321 | 8,323 |
| Derivative financial instruments | 10 | 49 | - |
| Employee benefit trusts | | 2,647 | 2,566 |
| Deferred tax assets | | 73,995 | 61,098 |
| | | <u>351,226</u> | <u>282,450</u> |
| Current assets | | | |
| Trade and other receivables | 11 | 153,576 | 144,413 |
| Derivative financial instruments | 10 | 19 | - |
| Available-for-sale financial assets | 9 | 57,253 | 43,748 |
| Cash and cash equivalents | 12 | 300,398 | 281,803 |
| | | <u>511,246</u> | <u>469,964</u> |
| Current liabilities | | | |
| Borrowings | | (513) | (26,132) |
| Trade and other payables | 13 | (417,639) | (415,321) |
| Derivative financial instruments | 10 | (517) | - |
| Current tax liabilities | | (8,310) | (9,324) |
| Provisions for liabilities and charges | 15 | (44,963) | (35,821) |
| | | <u>(471,942)</u> | <u>(486,598)</u> |
| Net current assets/(liabilities) | | <u>39,304</u> | <u>(16,634)</u> |
| Non-current liabilities | | | |
| Borrowings | | (54,989) | (751) |
| Derivative financial instruments | 10 | (2,187) | - |
| Deferred tax liabilities | | (14,257) | (8,724) |
| Retirement benefit obligations | 14 | (153,191) | (121,013) |
| Provisions for liabilities and charges | 15 | (13,664) | (21,209) |
| | | <u>(238,288)</u> | <u>(151,697)</u> |
| | | <u>152,242</u> | <u>114,119</u> |
| TOTAL EQUITY | | | |
| Capital and reserves attributable to the Company's equity holders | | | |
| Ordinary shares | | 10,615 | 10,100 |
| Share premium | | 73,370 | 33,628 |
| Fair value and hedging reserves | | 433 | - |
| Exchange reserves | | 6,229 | (6,617) |
| Retained earnings | | 57,978 | 66,117 |
| Shareholders' equity | 16 | <u>148,625</u> | <u>103,228</u> |
| Minority interests | | <u>3,617</u> | <u>10,891</u> |
| | | <u>152,242</u> | <u>114,119</u> |

Jardine Lloyd Thompson Group plc
Consolidated Statement of Recognised Income and Expense
For the year ended 31st December 2005

| | 2005 £'000 | 2004 £'000 |
|--|-----------------|-----------------|
| Actuarial losses recognised in post retirement benefit schemes | (33,414) | (12,173) |
| Taxation thereon | 10,125 | 3,711 |
| | (23,289) | (8,462) |
| Fair value gains/(losses) net of tax | | |
| - available-for-sale | 2,202 | - |
| - cashflow hedges | (13,899) | - |
| Currency translation differences | 12,846 | (6,694) |
| Net losses recognised directly in shareholder's equity | (22,140) | (15,156) |
| Net profit | 51,153 | 59,042 |
| Total recognised income and expense for the period | 29,013 | 43,886 |
| Attributable to: | | |
| Shareholders of the Company | 28,433 | 40,578 |
| Minority interests | 580 | 3,308 |
| | 29,013 | 43,886 |

Jardine Lloyd Thompson Group plc
Consolidated Cash Flow Statement
For the year ended 31st December 2005

| | Notes | 2005 £'000 | 2004 £'000 |
|---|-------|-----------------|------------------|
| Cash flows from operating activities | | | |
| Net cash inflow from operations | 17 | 78,639 | 51,561 |
| Interest paid | | (3,569) | (960) |
| Interest received | | 16,652 | 12,572 |
| Taxation paid | | (21,379) | (29,772) |
| Decrease in insurance creditors | | (1,111) | (73,905) |
| | | 69,232 | (40,504) |
| Dividend received from associates | | 71 | 246 |
| Net cash from/(used in) operating activities | | 69,303 | (40,258) |
| Cash flows from investing activities | | | |
| Purchase of property, plant and equipment | | (9,132) | (13,438) |
| Purchase of intangible fixed assets | | (10,563) | (3,418) |
| Disposal of property, plant and equipment | | 871 | 1,182 |
| Disposal of intangible fixed assets | | 1,704 | - |
| Acquisition of businesses (net of cash acquired) | 18 | (3,227) | (76,165) |
| Disposal of business (net of cash disposed of) | | - | (4,984) |
| Purchase of other investments | | (341) | (105) |
| Disposal of fixed asset investment | | 166 | 330 |
| Net cash used in investing activities | | (20,522) | (96,598) |
| Cash flows from financing activities | | | |
| Equity dividend paid | | (43,746) | (40,601) |
| Net cash flows (from)/into investments and deposits | | (18,872) | 23,012 |
| Purchase of investments by Employee Benefit Trust | | (843) | (8,949) |
| Issue of ordinary shares | | 2,147 | 1,243 |
| Net increase in borrowings | | 28,550 | 20,151 |
| Dividend paid to minority shareholding | | (237) | (185) |
| Net cash used in financing activities | | (33,001) | (5,329) |
| Effects of exchange rate changes on cash and cash equivalents | | 2,815 | (2,770) |
| Net increase/(decrease) in cash and cash equivalents | | 18,595 | (144,955) |
| Cash and cash equivalents at beginning of year | | 281,803 | 426,758 |
| Cash and cash equivalents at end of the year | | 300,398 | 281,803 |

Jardine Lloyd Thompson Group plc
Notes to the Preliminary Results
For the year ended 31st December 2005

1. Basis of Preparation

Basis of preparation

The Group consolidated financial statements have been prepared under the historical cost convention as modified by the revaluation of available-for-sale investments and derivative financial instruments and using accounting policies and presentation which comply with International Financial Reporting Standards (IFRS) as required by IAS 1.

Accounting policies and first time adoption of IFRS

The financial reporting requirements for listed companies have changed since the publication of the Group's last annual accounts, for the year ended 31st December 2004. The change is due to the European Commission (EC) regulation that all listed companies publish their consolidated results under IFRS, issued by the International Accounting Standards Board (IASB) but as adopted for use by companies in the European Union (EU).

The accounting policies and methods of computation adopted in these statements differ from those disclosed previously in the consolidated financial statements for the year ended 31st December 2004. Such consolidated financial statements for the year then ended conformed with the applicable UK accounting standards and were prepared under the historical cost convention, as required by the Companies Act 1985.

The reconciliation of equity at 1st January 2004 and 31st December 2004 and the profit and loss for the year then ended under the applicable UK accounting standards to the equity and profit and loss under IFRS was published in the "Restatement of 2004 Interim and Full Year Accounts" dated 28th June 2005.

The full reconciliation of shareholders' funds at 31st December 2004 and profit before tax for the year then ended under the applicable UK accounting standards to that under IFRS will be reproduced in the Annual Report and Accounts for the year ended 31st December 2005.

However for the purposes of this preliminary statement a summary table is presented below showing the effects of IFRS adoption on profit before tax for the year to 31st December 2004 and shareholders funds as at 31st December 2004.

| | | Shareholders' Funds £'000 | Profit before taxation £'000 |
|-------------------------------------|-------------------|--|---|
| As originally reported | | 52,465 | 81,332 |
| Share based payments | IFRS 2 | 22 | (1,173) |
| Goodwill amortisation | IAS 36/38, IFRS 3 | 7,533 | 7,680 |
| Goodwill impairment | IAS 36/38, IFRS 3 | (1,134) | (429) |
| Amortisation of intangible assets | IAS 38, IFRS 3 | (180) | (180) |
| Change in accounting for associates | IAS 28 | 19,947 | (2,273) |
| Reversal of dividend accrual | IAS 10 | 24,161 | - |
| Taxation | IAS 12 | 414 | - |
| As restated | | 103,228 | 84,957 |

Except as noted below, the adoption of IFRS has not resulted in substantial changes to the Group's accounting policies for the year under review.

The adoption of IAS 10, 28, 32, 36, 38, 39, IFRS 2 and 3 resulted in changes to the Group's accounting policies as follows:

The adoption of IAS 10 has eliminated the charge for dividends payable from the Income Statement and only dividends approved by the Balance Sheet date are taken into account.

The adoption of IAS 28 requires the presentation of the Group's share of results from associates to be stated after tax and minority interests. Previously the Group's share of the associate tax and minority interest charges was included under these headings in the Group income statement. In addition, the adoption of IAS 28 has resulted in the elimination of the Group's negative carrying value in its French associate Courcelles Participations.

The adoption of IAS 32 and 39 has resulted in available-for-sale financial assets being recognised at a fair value and the inclusion of fair values in respect of derivative financial instruments.

1. Basis of Preparation cont'd

The adoption of IFRS 2 has resulted in a change of accounting policy for share-based payments. Until 31st December 2004, the provision of Executive Share Option Schemes and Sharesave Schemes to employees did not result in a charge to the income statement. Adoption of the standard required a retrospective application for all equity instruments granted after 7th November 2002 and not vested by 1st January 2004. The accounting charge in respect of Restricted Share Schemes operated by the Group was unaffected by the adoption of IFRS 2.

The adoption of IFRS 3, IAS 36 and IAS 38 resulted in a change in the accounting policy for goodwill. Until 31st December 2004, goodwill was:

- amortised on a straight line basis over its expected economic life, subject to a maximum of 20 years; and
- assessed for an indication of impairment at each balance sheet date.

In accordance with the provisions of IFRS 3:

- the Group ceased amortisation of goodwill from 1st January 2004.
- accumulated amortisation as at 31st December 2003 has been transferred to "cost" with the effect that the "cost" of goodwill at 1st January 2004 is restated on a net basis.
- from the 1st January 2004, goodwill is tested annually for impairment, as well as when there are indications of impairment.

In addition, the adoption of IFRS 3 and IAS 38 requires that the Group recognise as intangible assets, separately from goodwill, any assets acquired through a business combination that meet the criteria for an intangible asset as defined in IAS 38. Any intangible asset recognised in this way is amortised to the income statement over its expected economic life. This is applicable for acquisitions completed after 1st January 2004.

The Group has taken advantage of certain exemptions allowed in IFRS 1 as follows:

The recording of net exchange differences into the Exchange Reserve required by IAS 21 has been applied prospectively from 1st January 2004; all exchange differences arising prior to that date remain within retained earnings.

IAS 32 and 39 have been applied on a prospective basis from 1st January 2005; as a consequence, no restatement of the 2004 results has been made in respect of these standards. The impact of adoption on the opening balance sheet at 1st January 2005 has been presented in note 2 on page 13.

Accounting for share-based payments as required by IFRS 2 has been applied prospectively from 1st January 2004: no restatement has been made for any cost that would have arisen prior to that date.

Full details of the Group's revised accounting policies were published with the Interim Results in July 2005.

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2. Balance sheet restatement at 1st January 2005

The Group has adopted IAS 32 and 39 on a prospective basis from 1st January 2005; as a consequence no restatement of the 2004 results has been made in respect of these standards.

The adoption of IAS 32 and 39 has resulted in available for sale financial assets being recognised at a fair value and the inclusion of the fair values in respect of derivative financial instruments. The table below shows the effect on the opening consolidated Group balance sheet at 1st January 2005.

All adjustments reflect the re-measurement to fair value at 1st January 2005

| CONSOLIDATED BALANCE SHEET | IFRS 31st December 2004 £'000 | Implementation of IAS 32 & 39 £'000 | IFRS 1st January 2005 £'000 |
|--|--|--|--|
| NET OPERATING ASSETS | | | |
| Non-current assets | | | |
| Goodwill | 160,101 | - | 160,101 |
| Intangible assets | 17,191 | - | 17,191 |
| Property, plant and equipment | 28,389 | - | 28,389 |
| Investment in associates | 4,782 | - | 4,782 |
| Available-for-sale financial assets | 8,323 | 36 | 8,359 |
| Derivative financial instruments | - | 1,656 | 1,656 |
| Employee benefit trusts | 2,566 | - | 2,566 |
| Deferred tax assets | 61,098 | - | 61,098 |
| | <u>282,450</u> | <u>1,692</u> | <u>284,142</u> |
| Current assets | | | |
| Trade and other receivables | 144,413 | - | 144,413 |
| Derivative financial instruments | - | 10,597 | 10,597 |
| Available-for-sale financial assets | 43,748 | 38 | 43,786 |
| Cash and cash equivalents | 281,803 | - | 281,803 |
| | <u>469,964</u> | <u>10,635</u> | <u>480,599</u> |
| Current liabilities | | | |
| Borrowings | (26,132) | - | (26,132) |
| Trade and other payables | (415,321) | - | (415,321) |
| Derivative financial instruments | - | (68) | (68) |
| Current tax liabilities | (9,324) | - | (9,324) |
| Provisions for liabilities and charges | (37,039) | - | (37,039) |
| | <u>(487,816)</u> | <u>(68)</u> | <u>(487,884)</u> |
| Net current assets/(liabilities) | <u>(17,852)</u> | <u>10,567</u> | <u>(7,285)</u> |
| Non-current liabilities | | | |
| Borrowings | (751) | - | (751) |
| Derivative financial instruments | - | (129) | (129) |
| Deferred tax liabilities | (8,724) | - | (8,724) |
| Retirement benefit obligations | (121,013) | - | (121,013) |
| Provisions for liabilities and charges | (19,991) | - | (19,991) |
| | <u>(150,479)</u> | <u>(129)</u> | <u>(150,608)</u> |
| | <u>114,119</u> | <u>12,130</u> | <u>126,249</u> |
| TOTAL EQUITY | | | |
| Capital and reserves attributable to the Company's equity holders | | | |
| Ordinary shares | 10,100 | - | 10,100 |
| Share premium | 33,628 | - | 33,628 |
| Fair value and other reserves | - | 12,130 | 12,130 |
| Exchange reserves | (6,617) | - | (6,617) |
| Retained earnings | 66,117 | - | 66,117 |
| | <u>103,228</u> | <u>12,130</u> | <u>115,358</u> |
| Shareholders' funds | <u>103,228</u> | <u>12,130</u> | <u>115,358</u> |
| Minority interest | 10,891 | - | 10,891 |
| | <u>114,119</u> | <u>12,130</u> | <u>126,249</u> |

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3. Alternative Income Statement

The format of the consolidated income statement on page 7 conforms to the requirements of IFRS. The alternative income statement set out below, which is provided by way of additional information, has been prepared on an alternative basis that conforms more closely to the approach adopted by the Group in assessing its performance.

| Year to 31st December 2005 | | | | | |
|---|-------------------------------|---------------------------|--------------------------------|-------------------------------|----------------|
| | Underlying profit £'000 | Reclassification £'000 | Impairment charges £'000 | Exceptional items £'000 | Total £'000 |
| Fees and commissions | 484,370 | - | - | - | 484,370 |
| Salaries and associated expenses | (295,907) | - | - | (1,540) | (297,447) |
| Premises | (28,743) | - | - | (1,264) | (30,007) |
| Other operating costs | (82,790) | 134 | - | 2,552 | (80,104) |
| Depreciation, amortisation and impairment charges | (10,642) | (912) | (2,751) | - | (14,305) |
| Trading profit | 66,288 | (778) | (2,751) | (252) | 62,507 |
| Investment income | 15,355 | - | - | - | 15,355 |
| Finance costs | (6,561) | - | - | - | (6,561) |
| Share of results of associates after tax and minority interests | 2,505 | - | - | - | 2,505 |
| Gain on disposal of fixed asset investments | 134 | (134) | - | - | - |
| Amortisation of other intangibles | (912) | 912 | - | - | - |
| Profit before taxation | 76,809 | - | (2,751) | (252) | 73,806 |

| Year to 31st December 2004 | | | | | |
|---|-------------------------------|---------------------------|--------------------------------|-------------------------------|----------------|
| | Underlying profit £'000 | Reclassification £'000 | Impairment charges £'000 | Exceptional items £'000 | Total £'000 |
| Fees and commissions | 468,092 | - | - | - | 468,092 |
| Salaries and associated expenses | (265,814) | - | - | (7,623) | (273,437) |
| Premises | (25,266) | - | - | (144) | (25,410) |
| Other operating costs | (83,400) | - | - | (2,331) | (85,731) |
| Depreciation, amortisation and impairment charges | (9,624) | (180) | (1,192) | - | (10,996) |
| Trading profit | 83,988 | (180) | (1,192) | (10,098) | 72,518 |
| Investment income | 13,465 | - | - | - | 13,465 |
| Finance costs | (3,287) | - | - | - | (3,287) |
| Share of results of associates after tax and minority interests | 2,261 | - | - | - | 2,261 |
| Amortisation of other intangibles | (180) | 180 | - | - | - |
| Profit before taxation | 96,247 | - | (1,192) | (10,098) | 84,957 |

3. Alternative Income Statement cont'd

| Segment information - primary reporting format | 2005 | 2004 |
|---|---------------|---------------|
| Underlying trading profit | £'000 | £'000 |
| Risk & Insurance | 65,011 | 87,724 |
| Employee Benefits | 13,540 | 12,017 |
| Head Office & Other | (12,263) | (15,753) |
| | 66,288 | 83,988 |

4. Segment Information

Primary reporting format - business segments

Business segments: the Group is organised on a worldwide basis into three main segments: Risk & Insurance, Employee Benefits and Head Office & Other operations. The segments are the basis on which the Company reports its primary segment information. The Risk & Insurance segment comprises JLT's worldwide insurance broking, reinsurance broking and risk services activities. The Employee Benefits segment consists of pension administration, outsourcing, employee benefits consultancy and US Group marketing activities. The Head Office & Other segment consists mainly of holding companies, central administration functions, the Group's captive insurance companies and the Group's investment in Courcelles Participations, the holding company of SIACI.

Segment results

In accordance with IAS 14, segment results include the net income or expense derived from the trading activities of the segment. Investment income and finance costs are excluded since the trading activities of the Group's primary segments are not of a financial nature. The standard also specifically excludes the income tax expense from segmental allocation with the consequence that the minority interest charge is also excluded.

Segment assets include:

- non current assets excluding investments in associates and deferred tax assets,
- trade and other debtors.

It excludes any interest bearing assets (e.g. cash and investments & deposits).

Segment liabilities include:

- Insurance and other creditors,
- provisions for liabilities and charges.

It excludes any interest bearing liabilities (e.g. borrowings) as well as income & deferred tax liabilities.

Items excluded from segmental allocation are referred to below as "unallocated".

Investments in associates: the Group owns 31% of the French company Courcelles Participations (the holding company of SIACI) which has operations principally in France and Italy. Although the investment and the company share of Courcelles' net profit are excluded from the segmental analysis of assets and revenue, they are shown separately in conjunction with data from the Head Office & Other segment. Group companies also own a number of small associates in Australia and Asia which are included in the Risk & Insurance segment.

Capital expenditure comprises additions to Property, plant and equipment and Intangible assets, including additions resulting from acquisitions through business combinations.

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4. Segment Information cont'd

Year to 31st December 2005

| | Risk & Insurance £'000 | Employee Benefits £'000 | Head Office & Other £'000 | Unallocated £'000 | Group £'000 |
|---|---|--|--|------------------------------|------------------------|
| Fees and commissions | 395,264 | 87,700 | 1,406 | - | 484,370 |
| Segment result | 62,383 | 13,897 | (11,022) | - | 65,258 |
| Impairment charge | - | - | (2,751) | - | (2,751) |
| Investment income | - | - | - | 15,355 | 15,355 |
| Operating profit | 62,383 | 13,897 | (13,773) | 15,355 | 77,862 |
| Finance costs | - | - | - | (6,561) | (6,561) |
| Share of results of associates after tax & MI | 52 | - | 2,453 | - | 2,505 |
| Profit before taxation | 62,435 | 13,897 | (11,320) | 8,794 | 73,806 |
| Income tax expense | - | - | - | (22,653) | (22,653) |
| Minority interests | - | - | - | (580) | (580) |
| Net profit | 62,435 | 13,897 | (11,320) | (14,439) | 50,573 |
| Segment assets | 286,722 | 56,516 | 61,020 | - | 404,258 |
| Associates | 2,545 | - | 4,848 | - | 7,393 |
| Unallocated assets | - | - | - | 450,821 | 450,821 |
| Total assets | 289,267 | 56,516 | 65,868 | 450,821 | 862,472 |
| Segment liabilities | (399,991) | (24,934) | (205,393) | - | (630,318) |
| Unallocated liabilities | - | - | - | (79,912) | (79,912) |
| Total liabilities | (399,991) | (24,934) | (205,393) | (79,912) | (710,230) |
| Other segment items | | | | | |
| Capital expenditure | 16,151 | 1,412 | 2,021 | - | 19,584 |
| Depreciation, amortisation and impairment | 5,949 | 2,223 | 6,133 | - | 14,305 |

Jardine Lloyd Thompson Group plc
Notes to the Preliminary Results
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4. Segment Information cont'd

| Year to 31st December 2004 | Risk & Insurance £'000 | Employee Benefits £'000 | Head Office & Other £'000 | Unallocated £'000 | Group £'000 |
|---|---------------------------------------|------------------------------------|--|------------------------------|------------------------|
| Fees and commissions | 379,998 | 82,901 | 5,193 | - | 468,092 |
| Segment result | 82,520 | 9,982 | (18,792) | - | 73,710 |
| Impairment charge | - | - | (1,192) | - | (1,192) |
| Investment income | - | - | - | 13,465 | 13,465 |
| Operating profit | 82,520 | 9,982 | (19,984) | 13,465 | 85,983 |
| Finance costs | - | - | - | (3,287) | (3,287) |
| Share of results of associates after tax & MI | 33 | - | 2,228 | - | 2,261 |
| Profit before taxation | 82,553 | 9,982 | (17,756) | 10,178 | 84,957 |
| Income tax expense | - | - | - | (25,915) | (25,915) |
| Minority interests | - | - | - | (3,385) | (3,385) |
| Net profit | 82,553 | 9,982 | (17,756) | (19,122) | 55,657 |
| Segment assets | 251,491 | 58,289 | 40,741 | - | 350,521 |
| Associates | 2,427 | - | 2,355 | - | 4,782 |
| Unallocated assets | - | - | - | 397,111 | 397,111 |
| Total assets | 253,918 | 58,289 | 43,096 | 397,111 | 752,414 |
| Segment liabilities | 400,890 | 26,300 | 165,107 | - | 592,297 |
| Unallocated liabilities | - | - | - | 45,998 | 45,998 |
| Total liabilities | 400,890 | 26,300 | 165,107 | 45,998 | 638,295 |
| Other segment items | | | | | |
| Capital expenditure | 13,964 | 4,268 | 4,039 | - | 22,271 |
| Depreciation, amortisation and impairment | 4,718 | 1,213 | 5,065 | - | 10,996 |

Secondary reporting format - geographical segments

Geographical segments: although the Group's three business segments are managed on a worldwide basis, they operate in five principal geographical areas of the world.

The United Kingdom is the home country of the parent company Jardine Lloyd Thompson Group plc.

The Risk & Insurance segment operates in the United Kingdom, its home country, and also in Guernsey. In the Americas, the Risk & Insurance segment operates in the following countries: Bermuda, Brazil, Canada, Colombia, Mexico, Peru and the United States. In Europe, it operates in the Republic of Ireland, France, Sweden, Norway and Russia. The Australasian segment includes operations in Australia and New Zealand and the Asian segment includes operations in Singapore, Hong Kong, Taiwan, Indonesia, Japan, Thailand, Korea, Philippines and Malaysia.

The Employee Benefits segment operates mainly in the United Kingdom and in the United States.

The Head Office & Other activities are mainly based in the United Kingdom with minor operations in the United States, Europe and Asia. The Group's captive operations whilst located in Bermuda are included in the United Kingdom segment.

Fees and commissions are allocated based on (1) the country in which the office is located and (2) the country in which the customer is located.

Depreciation, amortisation & impairment, capital expenditure, segment assets and liabilities are allocated based on the country in which they are located or occur.

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4. Segment Information cont'd

Year to 31st December 2005

| | Fees and commissions (1) £'000 | Fees and commissions (2) £'000 | Depreciation amortisation & impairment £'000 | Capital expenditure £'000 | Segment assets £'000 | Segment Liabilities £'000 |
|---------------------------------|---|---|---|---------------------------------|----------------------------|---------------------------------|
| UK | 290,858 | 183,019 | 5,967 | 10,934 | 234,477 | (495,426) |
| Americas | 91,318 | 149,716 | 5,944 | 4,467 | 123,081 | (58,167) |
| Australasia | 60,998 | 68,812 | 1,696 | 2,143 | 28,814 | (37,302) |
| Asia | 30,437 | 38,550 | 554 | 496 | 11,995 | (21,217) |
| Europe | 10,759 | 38,990 | 144 | 1,544 | 5,891 | (18,206) |
| Rest of World | - | 5,283 | - | - | - | - |
| | 484,370 | 484,370 | 14,305 | 19,584 | 404,258 | (630,318) |
| Associates | | | | | 7,393 | - |
| Unallocated assets/liabilities | | | | | 450,821 | (79,912) |
| Total assets/liabilities | | | | | 862,472 | (710,230) |

Year to 31st December 2004

| | Fees and commissions (1) £'000 | Fees and commissions (2) £'000 | Depreciation amortisation & impairment £'000 | Capital expenditure £'000 | Segment assets £'000 | Segment Liabilities £'000 |
|---------------------------------|---|---|---|---------------------------------|----------------------------|---------------------------------|
| UK | 289,928 | 182,918 | 5,253 | 9,680 | 204,963 | (459,305) |
| Americas | 82,400 | 145,190 | 3,542 | 8,771 | 106,833 | (67,785) |
| Australasia | 56,260 | 63,093 | 1,556 | 2,778 | 24,901 | (33,393) |
| Asia | 29,851 | 36,012 | 510 | 771 | 9,700 | (15,834) |
| Europe | 9,653 | 34,726 | 135 | 271 | 4,124 | (15,980) |
| Rest of World | - | 6,153 | - | - | - | - |
| | 468,092 | 468,092 | 10,996 | 22,271 | 350,521 | (592,297) |
| Associates | | | | | 4,782 | - |
| Unallocated assets/liabilities | | | | | 397,111 | (45,998) |
| Total assets/liabilities | | | | | 752,414 | (638,295) |

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5. Operating Profit

The following items have been charged/(credited) in arriving at operating profit:

| | 2005 £'000 | 2004 £'000 |
|--|-----------------|-----------------|
| Foreign exchange (gains)/losses: | | |
| Fees and commissions | (11,145) | (21,229) |
| Other operating costs | (124) | 1,310 |
| | <u>(11,269)</u> | <u>(19,919)</u> |
| Impairment charges | | |
| - Goodwill | 38 | 1,192 |
| - Property, plant and equipment | 421 | - |
| - software costs | 2,046 | - |
| - trade and other receivables | 246 | - |
| Amortisation of intangible assets: | | |
| - Software costs | 1,732 | 1,647 |
| - Other intangible assets | 912 | 180 |
| Depreciation on property, plant and equipment | | |
| - owned assets | 8,594 | 7,659 |
| - leased assets under finance leases | 316 | 318 |
| | <u>14,305</u> | <u>10,996</u> |
| Total depreciation, amortisation and impairment charges | | |
| Amortisation of intangible assets: | | |
| - Employment contract payments (included in salaries and associated expenses) | 3,864 | 3,241 |
| | <u>(61)</u> | <u>266</u> |
| (Profit)/loss on disposal of property, plant and equipment: | | |
| Operating lease rentals payable: | | |
| Minimum lease payments | | |
| Land & Buildings | 17,091 | 20,232 |
| Furniture, equipment & motor vehicles | 332 | 295 |
| Computer equipment & software | 4 | 61 |
| Other | 15 | 5 |
| Sub-lease payments | | |
| Land & Buildings | (3,023) | (3,680) |
| Available for sale financial assets | | |
| - Fair value losses transferred from equity | 1 | - |
| - Gain on sale | (134) | - |
| | <u>(133)</u> | <u>-</u> |
| Exceptional items: | | |
| Reorganisation and redundancy costs of which: | | |
| - included in salaries and associated expenses | 3,453 | 5,888 |
| - included in premises costs | 249 | 33 |
| - included in other operating costs | 438 | 66 |
| | <u>4,140</u> | <u>5,987</u> |
| Acquisition integration costs of which: | | |
| - included in salaries and associated expenses | 156 | 1,735 |
| - included in premises costs | 226 | 257 |
| - included in other operating costs | 52 | 1,308 |
| | <u>434</u> | <u>3,300</u> |
| Vacant property provisions (included in Premises costs) | 789 | (146) |
| Curtailment gain re US defined benefit pension scheme (included in salaries and associated expenses) | (2,069) | - |
| Sale of CSEA business - JLT Services Inc (included in other operating costs) | (2,541) | - |
| Sale of Cayman Islands business (included in other operating costs) | (501) | - |
| Acquisition costs relating to Latin America (included in other operating costs) | - | 919 |
| Branch disposal JLT Re Solutions | - | (445) |
| Sale of Intermediary Insurance Services Inc | - | 483 |
| | <u>252</u> | <u>10,098</u> |
| Total exceptional items | | |

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6. Income tax expense

| | 2005 £'000 | 2004 £'000 |
|---|---------------|---------------|
| Current tax expense | | |
| Current year | 23,366 | 27,051 |
| Under/(over) provided in prior years | 105 | (923) |
| | <u>23,471</u> | <u>26,128</u> |
| Deferred tax expense | | |
| Origination and reversal of temporary differences | (737) | (1,004) |
| Reduction in tax rate | (9) | 20 |
| Benefit of tax losses recognised | 640 | 888 |
| Prior year losses now recognised | (712) | (117) |
| | <u>(818)</u> | <u>(213)</u> |
| Total income tax expense in income statement | <u>22,653</u> | <u>25,915</u> |

The tax on the Group's profit before tax differs from the theoretical amount that would arise using the tax rate of the home country of the Company as follows:

| | 2005 £'000 | 2004 £'000 |
|--|---------------|---------------|
| Profit before tax | <u>73,806</u> | <u>84,957</u> |
| Tax calculated at UK Corporation Tax rate of 30% | 22,142 | 25,487 |
| Non-deductible expenses (principally entertainment expenses) | 1,294 | 3,961 |
| Book depreciation in excess of tax depreciation | 1 | (1) |
| Increase in provisions not deductible in the period/ decrease in provisions not deducted in prior periods | 2 | (3) |
| Accrued income not taxable in the period/ income accrued in prior periods not taxable | (1) | 2 |
| Pensions | 151 | (3) |
| Share based payments | (1,074) | 1 |
| Other adjustments to taxable profit | 4 | 1 |
| Adjustments to tax charge in respect of prior periods | 413 | (942) |
| Effect of UK and non-UK tax rate differences | 457 | (1,920) |
| Tax on associates | (736) | (668) |
| Total income tax expense | <u>22,653</u> | <u>25,915</u> |

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7. Dividends

| | 2005 £'000 | 2004 £'000 |
|--|---------------|---------------|
| Final dividend in respect of 2004 of 12.0p per share (2003: 12.0p) | 25,395 | 23,876 |
| Interim dividend in respect of 2005 of 8.5p per share (2004: 8.5p) | 18,351 | 17,474 |
| | 43,746 | 41,350 |

A final dividend in respect of 2005 of 12.0p per share (2004: 12.0p) amounting to a total of £25,636,000 (2004: £25,395,000) is proposed by the Board. The dividend proposed will not be accounted for until it has been approved at the Annual General Meeting.

8. Earnings per Share

Basic earnings per share are calculated by dividing the profit attributable to shareholders by the weighted average number of ordinary shares in issue during the year, excluding any unallocated shares held by the Trustees of the Employees' Share Ownership Plan Trust.

Diluted earnings per share are calculated by adjusting the weighted average number of ordinary shares in issue to take account of the potential dilutive effect of outstanding share options.

Additional basic and diluted earnings per share are also calculated based on underlying earnings attributable to shareholders. A reconciliation of earnings is set out below.

| | 2005 No. of shares | 2004 No. of shares |
|---|-----------------------|-----------------------|
| Weighted average number of ordinary shares in issue | 211,713,303 | 201,134,818 |
| Effect of outstanding share options | 581,606 | 1,093,122 |
| Adjusted weighted average number of ordinary shares in issue | 212,294,909 | 202,227,940 |

| <i>Earnings reconciliation</i> | £'000 | 2005 | | 2004 | | |
|--|---------------|--------------------------------|----------------------------------|--------------------------------|----------------------------------|-------------|
| | | Basic pence per share | Diluted pence per share | Basic pence per share | Diluted pence per share | |
| Underlying profit | 52,615 | 24.9 | 24.8 | 64,019 | 31.9 | 31.6 |
| Impairment charges | (2,751) | | | (1,192) | | |
| Taxation thereon | 856 | | | - | | |
| | (1,895) | (0.9) | (0.9) | (1,192) | (0.6) | (0.6) |
| Exceptional items | (252) | | | (10,098) | | |
| Taxation thereon | 105 | | | 2,928 | | |
| | (147) | (0.1) | (0.1) | (7,170) | (3.6) | (3.5) |
| Profit attributable to shareholders | 50,573 | 23.9 | 23.8 | 55,657 | 27.7 | 27.5 |

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9. Available-for-sale financial assets

Available for sale financial assets are categorised according to their nature into one of two categories:

- 1) Investments and deposits, which consist mainly of Bonds, Commercial Paper and Fixed Deposits - these investments are held at fair value and are classified between current and non-current assets according to maturity date.
- 2) Other investments, which include securities and other investments held for strategic purposes - these investments are held at fair value unless a fair value cannot be accurately determined in which case they are held at cost less any provision for impairment.

| | £'000 |
|--|-------------------|
| At 31st December 2004 | 52,071 |
| Adoption of IAS 32 and IAS 39 | 74 |
| At 1st January 2005 | 52,145 |
| Exchange differences | 1,118 |
| Additions | 66,044 |
| Companies acquired | (45) |
| Disposals | (46,863) |
| Revaluation surplus (included within equity) | 3,175 |
| At 31st December 2005 | 75,574 |
| Less: non-current portion | (18,321) |
| Current portion | 57,253 |
| Available-for-sale financial assets includes the following | |
| Other investments | 4,582 |
| Investments and deposits | 70,992 |
| At 31st December 2005 | 75,574 |

10. Derivative financial instruments

| | 2005 | | 2004 | |
|---|-----------------|----------------------|-----------------|----------------------|
| | Assets £'000 | Liabilities £'000 | Assets £'000 | Liabilities £'000 |
| Interest-rate swaps - cash flow hedges | - | (104) | - | - |
| Forward foreign exchange contracts - cash flow hedges | 68 | (2,600) | - | - |
| Total | 68 | (2,704) | - | - |
| Less non-current portion: | | | | |
| Forward foreign exchange contracts - cash flow hedges | 49 | (2,187) | - | - |
| | 49 | (2,187) | - | - |
| Current portion | 19 | (517) | - | - |

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10. Derivative financial instruments cont'd

The Group uses various derivative instruments including forward foreign exchange contracts, interest rate swaps and forward rate agreements to manage the risks arising from variations in currency and interest earnings that arise from movements in exchange and interest rates. Derivative instruments purchased are primarily denominated in the currencies of the Group's main markets.

The net fair value of financial derivatives based upon market values as at 31st December 2005 and designated as effective cash flow hedges was £2.6m and has been deferred in equity. Gains and losses arising on derivative financial instruments outstanding as at 31st December 2005 will be released to the income statement at various dates up to twenty four months from the balance sheet date. No material amounts were transferred to the income statement during the period in respect of the fair value of financial derivatives.

a) Forward Foreign Exchange Contracts

The Group's major currency transaction exposure arises in USD and the Group continues to adopt a prudent approach in actively managing this exposure. As at 31st December 2005 the Group had outstanding forward foreign exchange contracts, principally in USD, amounting to a principal value of £114,043,000 (2004: £113,089,000).

b) Interest Rate Swaps

The Group uses interest rate hedges, principally interest rate swaps, to mitigate the impact upon interest earnings and expense of changes in interest rates.

The notional principal amounts of outstanding interest rate swaps and FRAs as at 31st December 2005 was US\$50,000,000 (2004: US\$130,000,000, £50,000,000).

Interest rate hedges outstanding at 31st December 2005 have effective USD fixed interest rates, which hedge USD LIBOR at 2.7% (2004: USD 2% to 3.1%, GBP 3.8% to 4.3%). The weighted average period to maturity is 0.3 months. These interest rate swaps are designated and effective as cash flow hedges and the fair value thereof has been deferred in equity.

c) Hedge of net investment in foreign entity

As at 31st December 2005 the Group had a US Dollar denominated borrowing totalling US\$28,318,000 (2004: Nil) which was designated as a hedge of net investment in the Group's US subsidiaries. Gains and losses arising from the translation of this foreign currency borrowing to GBP at the balance sheet date were recognised in 'Exchange reserves' in shareholders' equity.

11. Trade and other receivables

| | 2005 | 2004 |
|--|----------------|----------------|
| | £'000 | £'000 |
| Current receivables and prepayments | | |
| Trade receivables | 115,042 | 108,783 |
| Less: Provision for bad debt | (17,858) | (16,314) |
| | <hr/> | <hr/> |
| Trade receivables - net | 97,184 | 92,469 |
| Other debtors | 50,577 | 46,481 |
| Prepayments | 5,815 | 5,463 |
| | <hr/> | <hr/> |
| Trade and other receivables | 153,576 | 144,413 |
| | <hr/> | <hr/> |

12. Cash & Cash equivalents

| | 2005 | 2004 |
|--------------------------|----------------|----------------|
| | £'000 | £'000 |
| Cash at bank and in hand | 101,296 | 102,919 |
| Short term bank deposits | 199,102 | 178,884 |
| | <hr/> | <hr/> |
| | 300,398 | 281,803 |
| | <hr/> | <hr/> |

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13. Trade and other payables

| | 2005 | 2004 |
|---------------------------------|---------|---------|
| | £'000 | £'000 |
| Insurance creditors | 308,664 | 309,775 |
| Social security and other taxes | 7,855 | 6,702 |
| Other creditors | 52,077 | 56,813 |
| Accruals and deferred income | 49,043 | 42,031 |
| | <hr/> | <hr/> |
| Trade and other payables | 417,639 | 415,321 |
| | <hr/> | <hr/> |

14. Retirement benefit obligations

The Group operates a number of pension schemes throughout the world, the most significant of which are of the defined benefit type and operate on a funded basis. The two principal pension schemes are the Jardine Lloyd Thompson Pension Scheme in the UK and the JLT (USA) Employee Retirement Plan.

The pension costs for the year are comprised as follows:

| | 2005 | | | 2004 | | |
|------------------------------|--------|----------|--------|--------|----------|--------|
| | UK | Overseas | Total | UK | Overseas | Total |
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Defined benefit schemes | 11,262 | 780 | 12,042 | 11,245 | 814 | 12,059 |
| Defined contribution schemes | 1,431 | 7,203 | 8,634 | 923 | 6,359 | 7,282 |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |
| | 12,693 | 7,983 | 20,676 | 12,168 | 7,173 | 19,341 |
| | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | <hr/> |

The Jardine Lloyd Thompson Pension Scheme is based in the UK and has two sections: one providing defined benefits based primarily on Final Pensionable Salary and the other providing benefits on a defined contribution basis. The assets of the scheme are held in a trustee administered fund separate from the Company.

With effect from 1st January 2004, employers are contributing to the defined benefit section at rates of between 18.6% and 25.5% of Pensionable Salary each year. In addition, a contribution of £50m was made to the Scheme in 2004. Employers are contributing to the defined contribution section at the rates due to be credited to members' accounts under the rules. With effect from 1st April 2004, new employees are generally eligible for membership of the defined contribution section of the Scheme. The last formal valuation of the Jardine Lloyd Thompson Pension Scheme was undertaken at 1st July 2003. This was updated to 31st December 2005 by a qualified actuary independent from the Group.

The principal overseas schemes are:

- a) The JLT (USA) Incentive Savings Plan which is a defined contribution scheme. Employees may contribute up to 50% of their salary up to a maximum allowed by law - \$14,000 in 2005 - and the Group contributes at a rate of 100% of each 1% contributed by the employee up to a maximum employee contribution of 4%.
- b) The JLT (USA) Employee Retirement Plan which is a defined benefit scheme. The latest actuarial valuation was undertaken at 31st December 2005 by independent actuaries. With effect from 31st July 2005 the Plan was amended to eliminate future benefit accruals. Under the Plan as amended, a participant's normal retirement benefit will be determined based on their service and compensation prior to 31st July 2005. The average compensation and length of service will be determined as at 31st July 2005. The amendment to the Plan gave rise to a curtailment gain of £2,069,000/US\$3,765,000 (2004: £79,000/US\$144,000).

14. Retirement benefit obligations cont'd

| | UK Scheme | | US Scheme | |
|--|-----------|-------|-----------|-------|
| | 2005 | 2004 | 2005 | 2004 |
| Rate of increase in salaries | 4.20% | 4.10% | 4.50% | 4.50% |
| Rate of increase of pensions in payment (retail prices limited to 5% per annum) (a) | 2.70% | 2.60% | n/a | n/a |
| Discount rate | 4.80% | 5.50% | 5.50% | 6.00% |
| Inflation rate | 2.70% | 2.60% | 3.00% | 3.00% |
| Revaluation rate for deferred pensioners | 2.70% | 2.60% | n/a | n/a |
| Expected return on plan assets (b) | 6.80% | 7.00% | 8.29% | 8.50% |
| Mortality - life expectancy at age 65 for male member: (c) Aged 65 at 31st December | 19.8 | 19.8 | 17.6 | 16.7 |

- (a) Provision has been made for alternative pension increase guarantees where appropriate.
- (b) The expected return on scheme assets assumption was determined as the average of the expected returns on the assets held by the schemes on 31st December of the previous year.
- (c) Mortality assumptions for the UK scheme are based on the 92 series amounts table for calendar year 2020. Mortality assumptions for the US scheme are based on the RP-2000 Combined Healthy Mortality table (2004: the 1983 Group Annuity Mortality table with 5 year set back for females after retirement).

| | UK Scheme | | US Scheme | |
|--|------------------|------------------|----------------|----------------|
| | 2005 £'000 | 2004 £'000 | 2005 £'000 | 2004 £'000 |
| Defined Benefit liability | | | | |
| Present value of funded obligations | (477,145) | (388,499) | (29,979) | (25,560) |
| Fair value of plan assets | 331,308 | 273,150 | 22,625 | 19,896 |
| Net liability recognised in the balance sheet | (145,837) | (115,349) | (7,354) | (5,664) |

| | UK Scheme | | US Scheme | |
|--|------------------|------------------|----------------|----------------|
| | 2005 £'000 | 2004 £'000 | 2005 £'000 | 2004 £'000 |
| Reconciliation of defined benefit liability | | | | |
| Opening defined benefit liability | (115,349) | (156,963) | (5,664) | (4,410) |
| Exchange differences | - | - | (694) | 405 |
| Pension (expense)/income | (13,633) | (13,041) | 1,541 | (663) |
| Employer contributions | 14,022 | 65,353 | - | 479 |
| Total loss recognised in SORIE | (30,877) | (10,698) | (2,537) | (1,475) |
| Net liability recognised in balance sheet | (145,837) | (115,349) | (7,354) | (5,664) |

| | UK Scheme | | US Scheme | |
|---|------------------|------------------|-----------------|-----------------|
| | 2005 £'000 | 2004 £'000 | 2005 £'000 | 2004 £'000 |
| Reconciliation of defined benefit obligation | | | | |
| Opening defined benefit obligation | (388,499) | (347,160) | (25,560) | (25,088) |
| Exchange differences | - | - | (2,970) | 1,957 |
| Service cost | (10,960) | (11,211) | (596) | (893) |
| Interest cost | (21,123) | (19,273) | (1,528) | (1,532) |
| Employee contributions | (2,942) | (3,003) | - | - |
| Loss on defined benefit obligation | (62,519) | (13,838) | (2,389) | (1,081) |
| Actual benefit payments | 9,200 | 6,020 | 1,179 | 998 |
| Curtailment gain | - | - | 2,069 | 79 |
| Past service cost adjustment | (302) | (34) | (184) | - |
| Closing defined benefit obligation | (477,145) | (388,499) | (29,979) | (25,560) |

14. Retirement benefit obligations cont'd

| | UK Scheme | | US Scheme | |
|---|----------------|----------------|---------------|---------------|
| | 2005 £'000 | 2004 £'000 | 2005 £'000 | 2004 £'000 |
| Reconciliation of fair value of assets | | | | |
| Opening value of assets | 273,150 | 190,197 | 19,896 | 20,678 |
| Exchange differences | - | - | 2,276 | (1,552) |
| Expected return on assets | 18,752 | 17,477 | 1,780 | 1,683 |
| Gain/(loss) on assets | 31,642 | 3,140 | (148) | (394) |
| Employer contributions | 14,022 | 65,353 | - | 479 |
| Employee contributions | 2,942 | 3,003 | - | - |
| Actual benefit payments | (9,200) | (6,020) | (1,179) | (998) |
| Closing value of assets | 331,308 | 273,150 | 22,625 | 19,896 |

The analysis of the fair value of the scheme assets is as follows:

| | UK Scheme | | | US Scheme | | |
|---------------------------|--------------------------------|----------------|-------------|--------------------------------|----------------|-------------|
| | Long term rate of return | Value £'000 | Value % | Long term rate of return | Value £'000 | Value % |
| 31st December 2005 | | | | | | |
| Equities | 8.00% | 203,724 | 61% | 9.80% | 15,310 | 68% |
| Bonds | 4.25% | 94,893 | 29% | 4.77% | 5,469 | 24% |
| Other assets | 6.70% | 30,876 | 9% | 8.24% | 736 | 3% |
| Cash | - | 1,815 | 1% | 3.77% | 1,110 | 5% |
| Total market value | 6.80% | 331,308 | 100% | 8.29% | 22,625 | 100% |

| | UK Scheme | | | US Scheme | | |
|---------------------------|--------------------------------|----------------|-------------|--------------------------------|----------------|-------------|
| | Long term rate of return | Value £'000 | Value % | Long term rate of return | Value £'000 | Value % |
| 31st December 2004 | | | | | | |
| Equities | 8.15% | 162,643 | 60% | 9.80% | 12,612 | 64% |
| Bonds | 4.75% | 82,599 | 30% | 6.00% | 4,250 | 21% |
| Other assets | 7.00% | 27,908 | 10% | 8.50% | 2,048 | 10% |
| Cash | - | - | - | 3.77% | 986 | 5% |
| Total market value | 7.00% | 273,150 | 100% | 8.50% | 19,896 | 100% |

The UK scheme does not hold cash as a strategic investment, cash balances at 31st December 2005 represent working balances. Other assets include hedge funds and property. As at 31st December 2004, £8.7m cash, pending investment in property, is included within other assets.

| | UK Scheme | | US Scheme | |
|---|---------------|---------------|---------------|---------------|
| | 2005 £'000 | 2004 £'000 | 2005 £'000 | 2004 £'000 |
| Reconciliation of return on assets | | | | |
| Expected return on assets | 18,752 | 17,477 | 1,780 | 1,683 |
| Gain/(loss) on assets | 31,642 | 3,140 | (148) | (394) |
| Actual return on assets | 50,394 | 20,617 | 1,632 | 1,289 |

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14. Retirement benefit obligations cont'd

The amounts recognised in the consolidated income statement are as follows:

| | UK Scheme | | US Scheme | |
|--|-----------------|-----------------|---------------|---------------|
| | 2005 £'000 | 2004 £'000 | 2005 £'000 | 2004 £'000 |
| Service cost | (10,960) | (11,211) | (596) | (893) |
| Past service cost | (302) | (34) | (184) | - |
| Curtailment gain | - | - | 2,069 | 79 |
| Total (included within salaries and associated expenses) | (11,262) | (11,245) | 1,289 | (814) |
| Interest cost | (21,123) | (19,273) | (1,528) | (1,532) |
| Expected return on assets | 18,752 | 17,477 | 1,780 | 1,683 |
| Total (included with finance costs) | (2,371) | (1,796) | 252 | 151 |
| Loss before taxation | (13,633) | (13,041) | 1,541 | (663) |

The amounts included in the consolidated statement of recognised income and expense are as follows:

| | UK Scheme | | US Scheme | |
|---|----------------|---------------|---------------|---------------|
| | 2005 £'000 | 2004 £'000 | 2005 £'000 | 2004 £'000 |
| Loss on defined benefit obligation | 62,519 | 13,838 | 2,389 | 1,081 |
| (Gain)/loss on plan assets | (31,642) | (3,140) | 148 | 394 |
| Total actuarial losses recognised | 30,877 | 10,698 | 2,537 | 1,475 |
| Cumulative actuarial losses recognised | 114,344 | 83,467 | 7,795 | 5,258 |

The four year history of experience adjustments is as follows:

| | UK Scheme | | | |
|--|------------------|------------------|------------------|------------------|
| | 2005 £'000 | 2004 £'000 | 2003 £'000 | 2002 £'000 |
| Defined benefit obligation at end of year | (477,145) | (388,499) | (347,160) | (277,058) |
| Fair value of plan assets | 331,308 | 273,150 | 190,197 | 155,894 |
| Deficit in the scheme | (145,837) | (115,349) | (156,963) | (121,164) |
| Difference between the expected and actual return on plan assets | | | | |
| - amount (£'000) | 31,642 | 3,140 | 17,430 | (44,269) |
| - expressed as a percentage of the plan assets | 9.55% | 1.15% | 9.16% | (28.4%) |
| Experience losses on plan liabilities | | | | |
| - amount (£'000) | 82 | (2,364) | (28,810) | (6,357) |
| - expressed as a percentage of the present value of the plan liabilities | (0.02%) | 0.61% | 8.30% | 2.29% |

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14. Retirement benefit obligations cont'd

| | US Scheme | | | |
|--|----------------|----------------|----------------|----------------|
| | 2005 £'000 | 2004 £'000 | 2003 £'000 | 2002 £'000 |
| Defined benefit obligation at end of year | (29,979) | (25,560) | (25,088) | (24,635) |
| Fair value of plan assets | 22,625 | 19,896 | 20,678 | 20,042 |
| Deficit in the scheme | (7,354) | (5,664) | (4,410) | (4,593) |
| Difference between the expected and actual return on plan assets | | | | |
| - amount (£'000) | (148) | (394) | 1,980 | (3,090) |
| - expressed as a percentage of the plan assets | (0.65%) | (1.98%) | 9.58% | (15.42%) |
| Experience losses on plan liabilities | | | | |
| - amount (£'000) | 315 | (165) | 104 | (297) |
| - expressed as a percentage of the present value of the plan liabilities | (1.05%) | 0.65% | (0.41%) | 1.21% |

The expected contributions for the year ending 31st December 2006 are as follows:

| | Employee contributions £'000 | Employer contributions £'000 | Total £'000 |
|---------------------------------------|------------------------------------|------------------------------------|----------------|
| Jardine Lloyd Thompson Pension Scheme | 3,100 | 16,600 | 19,700 |
| JLT (USA) Employees' Retirement Plan | - | 708 | 708 |
| Total expected contributions | 3,100 | 17,308 | 20,408 |

15. Provisions

| | Property related provisions £'000 | Pension mis-selling provisions £'000 | Litigation provisions £'000 | Deferred consideration £'000 | Acquisition integration provisions £'000 | Total £'000 |
|--|--|---|-----------------------------------|------------------------------------|---|----------------|
| At 1st January 2005 | 12,931 | 98 | 22,728 | 20,010 | 1,263 | 57,030 |
| Exchange adjustment | 95 | - | 61 | 1,481 | - | 1,637 |
| Reclassification from current assets/liabilities | 404 | - | (14) | - | 3 | 393 |
| Adjustment to gross basis | - | - | 11,230 | - | - | 11,230 |
| Utilised in the year | (4,810) | (98) | (3,579) | (8,753) | (334) | (17,574) |
| Charged to the Income Statement | 1,140 | - | 5,112 | - | - | 6,252 |
| Interest charge | 387 | - | - | 331 | 24 | 742 |
| Acquisitions | - | - | - | (1,083) | - | (1,083) |
| At 31st December 2005 | 10,147 | - | 35,538 | 11,986 | 956 | 58,627 |
| | Property related provisions £'000 | Pension mis-selling provisions £'000 | Litigation provisions £'000 | Deferred consideration £'000 | Acquisition integration provisions £'000 | Total £'000 |
| At 1st January 2004 | 14,709 | 153 | 14,681 | 14,834 | 2,142 | 46,519 |
| Exchange adjustment | (97) | - | (50) | (663) | (37) | (847) |
| Reclassification from current assets/liabilities | - | - | (28) | - | - | (28) |
| Adjustment to gross basis | - | - | 6,619 | - | - | 6,619 |
| Utilised in the year | (2,501) | (125) | (7,686) | (7,144) | (7,049) | (24,505) |
| Charged to the Income Statement | - | 70 | 9,177 | - | 3,300 | 12,547 |
| Interest charge | 561 | - | - | 67 | 31 | 659 |
| Acquisitions | 259 | - | 15 | 12,916 | 2,876 | 16,066 |
| At 31st December 2004 | 12,931 | 98 | 22,728 | 20,010 | 1,263 | 57,030 |

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15. Provisions cont'd

| | 2005 | 2004 |
|--|---------------|--------|
| | £'000 | £'000 |
| Analysis of total provisions: | | |
| Non-current - to be utilised in more than one year | 13,664 | 21,209 |
| Current - to be utilised within one year | 44,963 | 35,821 |
| | 58,627 | 57,030 |

Property related provisions

The Group recognises a provision for onerous contracts when the expected benefits to be derived from a contract are less than the unavoidable costs of meeting the obligations under the contract. Provision is made for the future rental cost of vacant property. In calculating the provision required, account is taken of the duration of the lease and any recovery of cost achievable from subletting. Property provisions occur principally in the US and UK and relate to a variety of lease commitments. The longest lease terms for each country are to 2014 and 2016 respectively.

Pension mis-selling provision

In previous years provision has been made in respect of claims for compensation against a Group subsidiary arising from the mis-selling of pension advice and pension products. The liability arising from this issue was satisfied during the year.

Litigation provisions

The Group is subject to various claims and legal proceedings principally consisting of alleged errors and omissions in connection with the placement of insurance/reinsurance and consulting services. A provision is established in respect of such issues when it is probable that the liability has been incurred and the amount of the liability can be reasonably estimated. The Group analyses its litigation exposures based on available information, including external legal consultation where appropriate, to assess its potential liability. Where appropriate the Group also provides for the cost of defending such matters.

Where a litigation provision has been made it is stated gross of any third party recovery. All such recoveries are included as "other debtors" within trade and other receivables. At 31st December 2005, in connection with certain litigation matters, the Group's litigation provisions include an amount of £17.8 million (2004: £6.6 million) to reflect this gross basis and the corresponding insurance recovery has been included within trade and other receivables. This presentation has had no effect on the Consolidated Income Statement for the period ended 31st December 2005.

Deferred consideration

Provision is made in respect of additional consideration payable following the initial completion of an acquisition. The value of the deferred consideration may be revised from time to time prior to final settlement.

Acquisition integration provisions

Represent costs expected to be incurred as a result of combining and restructuring operations following an acquisition. These costs are not associated with the ongoing activities of the company.

In accordance with the requirements of IAS 37 the Group has discounted certain provisions to their present value. The discount rate applied to each provision is appropriate to the nature of the provision and the location in which the liability occurs. The interest charge, represents the unwinding of the provision discounting, and has been included as part of "Finance costs" within the Consolidated Income Statement.

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16. Changes in Shareholders' Equity

| For the year to 31st December 2005 | Share capital £'000 | Share premium £'000 | Fair value & hedging reserves £'000 | Exchange reserves £'000 | Retained earnings £'000 | Total Shareholders' equity £'000 |
|--|------------------------|------------------------|--|----------------------------|----------------------------|-------------------------------------|
| Balance at 31st December 2004 | 10,100 | 33,628 | - | (6,617) | 66,117 | 103,228 |
| Adoption of IAS 32 and IAS 39 | - | - | 12,130 | - | - | 12,130 |
| Balance at 1st January 2005 | 10,100 | 33,628 | 12,130 | (6,617) | 66,117 | 115,358 |
| Actuarial losses recognised in post retirement benefit schemes | - | - | - | - | (23,289) | (23,288) |
| Fair value gains/(losses) net of tax | - | - | - | - | - | - |
| - available for sale | - | - | 2,202 | - | - | 2,202 |
| - cashflow hedges | - | - | (13,899) | - | - | (13,899) |
| Currency translation differences | - | - | - | 12,846 | - | 12,845 |
| Net gains/(losses) recognised directly in equity | - | - | (11,697) | 12,846 | (23,289) | (22,140) |
| Net profit | - | - | - | - | 50,573 | 50,573 |
| Total recognised income and expense for the period | - | - | (11,697) | 12,846 | 27,284 | 28,433 |
| Dividends paid | - | - | - | - | (43,746) | (43,746) |
| Reversal of amortisation in respect of share based payments | - | - | - | - | 8,303 | 8,303 |
| Movement relating to Quest | - | - | - | - | 20 | 20 |
| Issue of share capital | 515 | 39,742 | - | - | - | 40,257 |
| Balance at 31st December 2005 | 10,615 | 73,370 | 433 | 6,229 | 57,978 | 148,625 |

| For the year to 31st December 2004 | Share capital £'000 | Share premium £'000 | Fair value & hedging reserves £'000 | Exchange reserves £'000 | Retained earnings £'000 | Total Shareholders' equity £'000 |
|--|------------------------|------------------------|--|----------------------------|----------------------------|-------------------------------------|
| Balance at 1st January 2004 | 10,075 | 32,442 | - | - | 61,276 | 103,793 |
| Actuarial losses recognised in post retirement benefit schemes | - | - | - | - | (8,462) | (8,462) |
| Currency translation differences | - | - | - | (6,617) | - | (6,617) |
| Net losses recognised directly in equity | - | - | - | (6,617) | (8,462) | (15,079) |
| Net profit | - | - | - | - | 55,657 | 55,657 |
| Total recognised income and expense for the period | - | - | - | (6,617) | 47,195 | 40,578 |
| Dividends paid | - | - | - | - | (41,350) | (41,350) |
| Shares acquired by Employee Benefit Trust | - | - | - | - | (7,896) | (7,896) |
| Reversal of amortisation in respect of share based payments | - | - | - | - | 6,860 | 6,860 |
| Movement relating to Quest | - | - | - | - | 32 | 32 |
| Issue of share capital | 25 | 1,186 | - | - | - | 1,211 |
| Balance at 31st December 2004 | 10,100 | 33,628 | - | (6,617) | 66,117 | 103,228 |

During the period the QUEST has allocated 9,614 ordinary shares (2004: 14,767) to employees in satisfaction of options that have been exercised under the Jardine Lloyd Thompson Sharesave Scheme. The exercise proceeds received of £20,000 (2004: £32,000) have been credited by the Company directly to retained earnings.

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17. Notes to the Consolidated Cash Flow Statement

| | 2005 | 2004 |
|---|---------------|---------------|
| | £'000 | £'000 |
| Reconciliation of profit before taxation to cash generated from operations | | |
| Cash flows from Operating activities | | |
| Profit before taxation | 73,806 | 84,957 |
| Investment Income receivable | (15,355) | (13,465) |
| Interest payable on bank loans and finance leases | 3,699 | 983 |
| Fair value losses on financial instruments | 1 | - |
| Pension financing charge | 2,119 | 995 |
| Unwinding of provision discounting | 742 | 659 |
| Depreciation | 8,910 | 7,977 |
| Amortisation of intangible assets | 6,508 | 5,068 |
| Amortisation of share based payment | 8,302 | 6,860 |
| Impairment charges | 2,751 | 1,192 |
| Amortisation of Employee Benefit Trust | 762 | 684 |
| Loss on sale or closure of operations | - | 38 |
| (Profit)/loss on disposal of property, plant and equipment | (61) | 266 |
| Profit on disposal of fixed asset investments | (134) | - |
| Share of results of associates undertakings | (2,505) | (2,261) |
| Decrease in debtors | 2,604 | 14,151 |
| Increase/(decrease) in creditors - excluding insurance broking balances | 1,864 | (5,140) |
| (Decrease)/increase in provisions for liabilities and charges | (11,324) | 1,720 |
| Decrease in retirement benefit obligation | (4,050) | (53,123) |
| Net cash inflow from operations | 78,639 | 51,561 |

18. Business combinations

During the year, the process of finalising the provisional fair values in respect of acquisitions completed in 2004 has been concluded. In addition the deferred consideration booked in 2004 has been revised.

Detailed below are the changes made to the provisional fair values and deferred consideration.

| | Heath Lambert - Peru Retail | | | | |
|---------------------------------------|-----------------------------------|---|---------------------------------|---|--|
| | Assets at acquisition £'000 | Revised fair value adjustments £'000 | Fair value acquired £'000 | Provisional fair value reported at 31st December 2004 £'000 | Reduction in fair value £'000 |
| Property, plant and equipment | 153 | (6) | 147 | 147 | - |
| Intangible assets | 3 | (3) | - | - | - |
| Trade and other receivables | 224 | 187 | 411 | 411 | - |
| Cash and cash equivalents | 276 | - | 276 | 276 | - |
| Trade and other payables | (236) | (167) | (403) | (257) | (146) |
| Finance leases | (3) | - | (3) | (3) | - |
| Taxation | (7) | - | (7) | (7) | - |
| Deferred taxation | - | (6) | (6) | - | (6) |
| Provision for liabilities and charges | (15) | - | (15) | (15) | - |
| Minority interests | (194) | (2) | (196) | (270) | 74 |
| | 201 | 3 | 204 | 282 | (78) |

18. Business combinations cont'd

| | Deferred consideration reported at 31st December 2005 £'000 | Deferred consideration reported at 31st December 2004 £'000 | Reduction in deferred consideration £'000 |
|------------------------|--|--|--|
| Deferred consideration | 193 | 244 | (51) |
| | 193 | 244 | (51) |

Heath Lambert - Peru Wholesale

| | Assets at acquisition £'000 | Revised fair value adjustments £'000 | Fair value acquired £'000 | Provisional fair value reported at 31st December 2004 £'000 | Reduction in fair value £'000 |
|---|--------------------------------|---|------------------------------|--|----------------------------------|
| Property, plant and equipment | 203 | (25) | 178 | 196 | (18) |
| Available-for-sale financial assets (non current) | 6 | (1) | 5 | 5 | - |
| Trade and other receivables | 97 | (10) | 87 | 87 | - |
| Cash and cash equivalents | 358 | - | 358 | 358 | - |
| Cash and cash equivalents - insurance broking funds | 442 | - | 442 | 442 | - |
| Trade and other payables | (641) | (2) | (643) | (602) | (41) |
| Taxation | (1) | (1) | (2) | (2) | - |
| Minority interests | (185) | 4 | (181) | (193) | 12 |
| | 279 | (35) | 244 | 291 | (47) |

| | Deferred consideration reported at 31st December 2005 £'000 | Deferred consideration reported at 31st December 2004 £'000 | Reduction in deferred consideration £'000 |
|------------------------|--|--|--|
| Deferred consideration | 262 | 310 | (48) |
| | 262 | 310 | (48) |

Jardine Lloyd Thompson Group plc
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18. Business combinations cont'd

| Heath Lambert - Colombia Wholesale | | | | | |
|---|---|------------------------------|--|---------------------------------|-------|
| Assets at acquisition £'000 | Revised fair value adjustments £'000 | Fair value acquired £'000 | Provisional fair value reported at 31st December 2004 £'000 | Increase in fair value £'000 | |
| Property, plant and equipment | 491 | (38) | 453 | 491 | (38) |
| Available-for-sale financial assets (non current) | 562 | (45) | 517 | 562 | (45) |
| Insurance broking debtors | 15,230 | - | 15,230 | 15,230 | - |
| Trade and other receivables | 5,155 | (207) | 4,948 | 3,870 | 1,078 |
| Cash and cash equivalents | 69 | - | 69 | 69 | - |
| Cash and cash equivalents - insurance broking funds | 4,548 | - | 4,548 | 4,548 | - |
| Available for sale financial assets (current) | 516 | - | 516 | 516 | - |
| Trade and other payables | (20,890) | (123) | (21,013) | (20,890) | (123) |
| Term loans | (153) | - | (153) | (153) | - |
| Taxation | 47 | (233) | (186) | 47 | (233) |
| Minority interests | (1,511) | 321 | (1,190) | (1,045) | (145) |
| | 4,064 | (325) | 3,739 | 3,245 | 494 |

| | Deferred consideration reported at 31st December 2005 £'000 | Deferred consideration reported at 31st December 2004 £'000 | Reduction in deferred consideration £'000 |
|------------------------|--|--|--|
| Deferred consideration | 428 | 3,026 | (2,598) |
| | 428 | 3,026 | (2,598) |

| Heath Lambert - Colombia Retail | | | | | |
|---|---|------------------------------|--|----------------------------------|------|
| Assets at acquisition £'000 | Revised fair value adjustments £'000 | Fair value acquired £'000 | Provisional fair value reported at 31st December 2004 £'000 | Reduction in fair value £'000 | |
| Property, plant and equipment | 463 | (82) | 381 | 463 | (82) |
| Available-for-sale financial assets (non current) | 4 | - | 4 | 4 | - |
| Trade and other receivables | 798 | - | 798 | 798 | - |
| Cash and cash equivalents | 123 | - | 123 | 123 | - |
| Cash and cash equivalents - insurance broking funds | 15 | - | 15 | 15 | - |
| Available-for-sale financial assets (current) | 314 | - | 314 | 314 | - |
| Trade and other payables | (725) | (13) | (738) | (725) | (13) |
| Taxation | 254 | - | 254 | 254 | - |
| Minority interests | (401) | 30 | (371) | (401) | 30 |
| | 845 | (65) | 780 | 845 | (65) |

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18. Business combinations cont'd

| | Deferred consideration reported at 31st December 2005 £'000 | Deferred consideration reported at 31st December 2004 £'000 | Reduction in deferred consideration £'000 |
|------------------------|--|--|--|
| Deferred consideration | - | 50 | (50) |
| | - | 50 | (50) |

| Heath Lambert - Mexican business | | | | |
|----------------------------------|---|------------------------------|--|----------------------------------|
| Assets at acquisition £'000 | Revised fair value adjustments £'000 | Fair value acquired £'000 | Provisional fair value reported at 31st December 2004 £'000 | Reduction in fair value £'000 |
| - | (132) | (132) | - | (132) |
| - | (132) | (132) | - | (132) |

During the period the following acquisitions in new and existing businesses were completed.

| | Acquisition Date | Percentage voting rights acquired | Cost £'000 |
|---|------------------|-----------------------------------|---------------|
| Acquisition of new businesses completed during the year | | | |
| Risk Solutions Limited - New Zealand | April 05 | 100% | 1,852 |
| Additional investments in existing businesses | | | |
| BGHPW Limited | March 05 | 85% | 38,818 |
| Others, none of which was individually significant | Jan-Dec 05 | - | 2,657 |
| | | | <u>43,327</u> |

On 15th April 2005, the group acquired 100% of the share capital of Risk Solutions Limited ("RSL"), an Auckland based insurance broker. The acquired business contributed revenue of £543,000 and net profit of £139,000 to the Group for the period since acquisition. If the acquisition had taken place on 1st January 2005 the contribution to Group revenue and net profit would have been £656,000 and £148,000 respectively.

Details of the net assets acquired and goodwill are as follows:

| | |
|-----------------------------------|--------------|
| Purchase consideration: | £'000 |
| - cash paid | 540 |
| - deferred consideration | <u>1,312</u> |
| Total purchase consideration | 1,852 |
| Fair value of net assets acquired | <u>59</u> |
| Goodwill | <u>1,793</u> |

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18. Business combinations cont'd

The assets and liabilities arising from the acquisition were as follows:

| | Fair value £'000 | Acquiree's carrying amount £'000 |
|--|---------------------|---|
| Intangible asset | 1 | 1 |
| Property, plant and equipment | 26 | 26 |
| Trade receivables | 119 | 119 |
| Cash and cash equivalents | 132 | 132 |
| Trade and other payables | (233) | (233) |
| Taxation | 14 | 14 |
| | <u>59</u> | <u>59</u> |
| Purchase consideration settled in cash | | 540 |
| Cash and cash equivalents in subsidiary acquired | | <u>(132)</u> |
| Cash outflow on acquisition | | <u>408</u> |

On 22nd March 2005, the Group acquired the majority shareholding in BGHPW Limited ("BGHPW") which owned the outstanding non Group owned interests in Agnew Higgins Pickering & Company Limited ("AHP"). This followed the exercise of a put option on the Group by the shareholders of BGHPW and management of AHP under an agreement dated 9th February 1998 establishing BGHPW and AHP.

Details of the net assets acquired and goodwill are as follows:

| | £'000 |
|---|---------------|
| Purchase consideration: | |
| - cash paid | 495 |
| - shares issued | 38,130 |
| - accrued costs in respect of share issue | <u>193</u> |
| Total purchase consideration | 38,818 |
| Fair value of net assets acquired | <u>8,015</u> |
| Goodwill | <u>30,803</u> |

The fair value of the assets acquired represents the Group's carrying value of the Minority Interest in BGHPW immediately prior to completion of the acquisition.

Group summary of the net assets acquired and goodwill:

| | RSL £'000 | BGHPW £'000 | Other £'000 | Total £'000 |
|--|--------------|----------------|----------------|----------------|
| Purchase consideration: | | | | |
| - cash paid | 540 | 495 | 2,324 | 3,359 |
| - shares issued | - | 38,130 | - | 38,130 |
| - accrued costs in respect of the share issue | - | 193 | - | 193 |
| - deferred consideration | 1,312 | - | 333 | 1,645 |
| Total purchase consideration | 1,852 | 38,818 | 2,657 | 43,327 |
| Fair value of net assets acquired | <u>59</u> | <u>8,015</u> | <u>-</u> | <u>8,074</u> |
| Goodwill | <u>1,793</u> | <u>30,803</u> | <u>2,657</u> | <u>35,253</u> |
| Impact of revisions to fair value adjustments and deferred consideration in relation to acquisitions completed in 2004 | | | | <u>(2,919)</u> |
| Net increase in goodwill | | | | <u>32,334</u> |

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19. The financial information contained in this preliminary announcement does not constitute statutory accounts within the meaning of Section 240 of the Companies Act 1985. The results for the year ended 31st December 2005 are unaudited and statutory accounts have not yet been delivered to the Registrar of Companies.
20. Statutory accounts for the year ended 31st December 2005 will be posted to shareholders no later than 27th March 2006 and delivered to the Registrar of Companies following the Annual General Meeting on 27th April 2006.
21. The shareholders entered in the Register of Members at 4.00pm on 31st March 2006 will be entitled to the proposed final dividend of 12p per share which will, subject to approval at the Annual General Meeting to be held on 27th April 2006, be payable on 28th April 2006.
22. Copies of the preliminary press release (and statutory accounts when available) may be obtained from the Secretary, Jardine Lloyd Thompson Group plc, 6 Crutched Friars, London EC3N 2PH.