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OMRON

File No. 82-1170 November 7, 2005

Office of International Corporate Finance Division of Corporation Finance Securities and Exchange Commission 450 Fifth Street, N.W. Washington, D.C. 20549 U.S.A.

SUPPL:

Re:

OMRON Corporation – 12g3-2(b) exemption

Dear Sirs:

In connection with our exemption as a foreign private issuer pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934, we hereby furnish the Securities and Exchange Commission with the following information required by Rule 12g3-2(b):

- 1. Financial results for the three months ended June 30, 2005
- 2. Financial results for the 1st half ended September 30, 2005

If you have any further questions or requests for additional information please do not hesitate to contact Mr. H. Oishi at 011-813-3436-7170 (telephone) or 011-813-3436-7180(facsimile).

Very truly yours,

Omron Corporation

Name: Hiroshi Oishi Title: General Manager

Investor Relations Department,

Finance and Investor Relations Headquarters

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2005 NOV 16 P 12: 37

Financial Results for the 1st Half Ended September 30, 2005

November 1, 2005

OMRON Corporation





Contents



- 1. Executive Summary
- 2. Results for the Six Months Ended September 30, 2005
- 3. Forecast for the Year Ending March 31, 2006
- 4. Supplementary explanation
- 5. Growth Strategy of Healthcare Business

Notes:

- 1. The financial statements are prepared in accordance with U.S. GAAP.
- 2. Includes 142 consolidated subsidiaries and 16 affiliated companies accounted for by the equity method.
- 3. Projections of results and future developments are based on information available to the Company at the present time, as well as certain assumptions judged by the Company to be reasonable. Various factors could cause actual results to differ materially from these projections. Major factors influencing Omron's actual results include, but are not limited to, (i) the economic conditions surrounding the Company's businesses in Japan and overseas, (ii) demand trends for the Company's products and services, (iii) the ability of the Omron Group to develop new technologies and new products, (iv) major changes in the fund-raising environment, (v) tie-ups or cooperative relationships with other companies, and (vi) movements in currency exchange rates and stock markets.



Main Business Areas

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			· · · · · · · · · · · · · · · · · · ·
Business	Business Name	Abbrev.	Business Description
Industrial Automation	Industrial Automation **Business	IAB * * * * * * * * * * * * * * * * * * *	Manufacture and sale of control systems, equipment and components for factory automation, etc.
Electronic Components	Electronic Components Business	ECB	Manufacture and sale of electronic components for home appliances, communications, mobile devices, etc.
Automotive Electronics	Automotive Electronic Components Business	AEC	Manufacture and sale of electronic components for automobiles
Social Systems	Social Systems Business	SSB	Manufacture, sale and services for public transportation (automated passenger gates, etc.) and traffic and road management systems
Healthcare Equipment		HCB	
Others	Business Development Group/Others	Others	

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Executive Summary ONRON
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1. Executive Summary 5



Executive Summary

Executive Summary



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The year ending March 31, 2006 is the 2nd year of Stage II (Apr. 2004 to March 2008) of Grand Design 2010 (GD2010)

"Achieving a robust profit structure" as a milestone toward the achievement of Stage II targets

1st Half Results and Key Points

· Operating income/ Net/income before tax (NIBT) both exceeded the original budget and same period previous year,

E Net sales basically as planned To a REPORT !

Consolidated Result vs. original budget vs. same period in prev. year

Net sales \(\frac{\pmax}{285.4} \) billion \(100.1\% \) 94.4\%

 Operating income ¥ 31.3 billion
 104.2%
 100.2%
 (Operating margin 11.0%)

 NIBT
 2 ¥ 31.8 billion
 105.9%
 109.5%
 (NIBT margin 11.1%)

-- Main factor in net sales decrease was ATM business to Joint Venture (¥27.0 billion decrease)

-- Despite of transfer of ATM business to Joint Venture (¥4.0 billion operating income decrease), operating income increased due to return of substitutional potion of pension fund

-- Sales by segment had strong results except for Electronic Components Business (ECB)

Full-Year Forecasts and Key Points

· Sales, income both forecast to be in line with the initial budget

Year ending March 31, 2006

Net sales \(\frac{\$\pmace{4}625.0\) billion (102.7% vs. prev. year)

Operating income \(\frac{1}{2}\) 65.0 billion (115.8% vs. prev. year) Operating margin 10.4%

NIBT ¥ 63.0 billion (119.9% vs. prev. year) NIBT margin 10.1%

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Six Months ended Sep. 30, 2005 ONRON
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2. Results for the Six Months Ended September 30, 2005



Consolidated Income Statements



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Net Sales ¥285.4B, Operating Margin 11.0%

Consolidated net sales, operating income both exceeded the original budget Main factor in net sales decrease was SSB's transfer of ATM business to Joint Venture

Income Statement					(billion yen)
	6 months ended	6 months ended	Change from last year	6 months ended	Change from Original
	9/2004 Actual(1)	9/2005 Actual(2)	(2)/(1)	9/2005 Original budget(3)	budget (2)/(3)
Net sales	302.3	285.4	* 94.4%	285.0	100.1%
Gross profit	127.3	117.2	92.1%	117.0	100.2%
SG&A expense	71.9	73.2	101.7%	71.0	103.1%
R&D expense	24.2	24.7	102.3%	25.0	98.8%
\$ C		11.9		9.0	132.4%
Operating income	31.2	31.3	100.2%	30.0	104.2%
NIBT	AC\$ 7.29.0	31.8	109.5%	30.0	105.9%
NIAT	16.4	16.7	101.8%	17. 0,	98.4%
Currency Rate		a series particular services	5		(yen)
US\$	109.5	109.9	0.4	··· · · · · · · · · · · · · · · · · ·	9.9
EUR	132.8	136.2	3.4	130.0	6.2

^{* 103.7%} including sales of ATM business transferred to Joint Venture in October 2004.

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Six Months ended Sep. 30, 2005

Breakdown of Sales by Region and Business

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Basically in line with budget in Japan and overseas By segment, strong results except for ECB

77	r ja kuritudu. Pokular — Pokular	. 		11493.71	e la tarifició	(billion yen
-: ·	By Region	6 months ended 9/2004	6 months ended 9/2005	Change from last year	6 months ended 9/2005 Original budget(3)	Change from Original budget
F	Japan	Actual(1) 181.0	Actual(2) 160.6	(2)/(1) 88.8%	159.0	(2)/(3) 101.0%
ł	Overseas**	121.3		102.8%	CT at 82 136 126.0	99.0%
	Total	302.3	285.4	94.4%	285.0	100.1%
**0	verseas includes direct expo	rts				į
	By Business	Actual(1)	Actual(2)	(2)/(1)	Original budget(3)	(2)/(3)
ſ	; IAB	127.2	130.3	102.4%	131.0	99.4%
	ECB	50.0	45.9	91.9%	51.0	90.0%
	AEC	30.2	35.1	116.3%	34.0	103.3%
	SSB	* 58.9	34.0	-57.7%	32.0	106.2%
Γ	, НСВ	23.9	27.6	115.3%	26.0	106.0%
Ē	Ohters	12.1	12.5	103.0%	11.0	113.6%
Γ	Total	302.3	285.4	94.4%	285.0	100.1%

^{*}Results for the year ended 3/2005 include an actual performance of the ATM business

IAB exceeded budget due to expense control ECB faced difficult conditions, AEC continued investments

(billion yen)

ţ ·	6 months	6 months	Change from	6 months	Change from
	ended	ended-	last year	ended	Original
	9/2004	9/2005	Ţ	9/2005	budget
By Business	10	:		Original	
	Actual(1)	Actual(2)	(2)/(1)	budget(3)	(2)/(3)
IAB 🙏	23.6	20.4	86.5%	19.0	107.6%
ECB	8.3	5.3	64.1%	6.5	82.3%
AEC	0.7			0.5	<u> </u>
SSB	* 2. 3.7	-2.4	\$	-2.5	
, НСВ	(3)0	it 3.1	102.2%	3.5	87.6%
Others	2.0	1.3	67.2%	1.0	134.4%
HQ Cost/Elimination	-8.7	-7.5	86.8%	-7.0	109.2%
		11.9		9.0°	132.4%
Total	31.2	31.3	100.2%	30.0	104.2%

^{*}Results for the year ended 3/2005 include an actual performance of ATM business, Act (Above to the beautiful to the

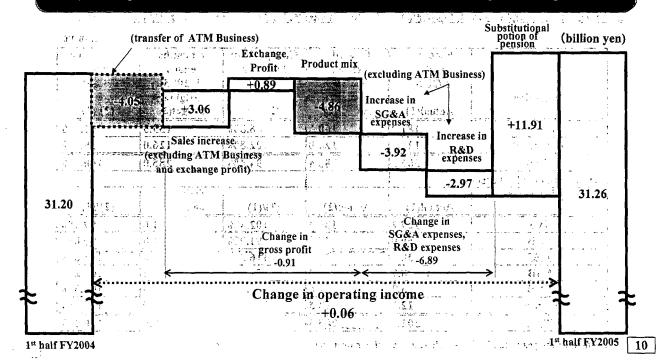
9

Six Months ended Sep. 30, 2005

Breakdown of Changes in Operating Income



Despite of transfer of ATM business to Joint Venture, Operating income increased due to return of a substitutional potion of pension



Segment Information IAB (Industrial Automation Business)



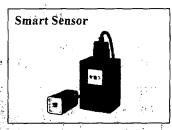
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Manufacture and sale of control systems and equipment for factory automation and production machinery

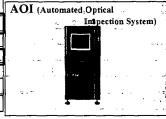
Sensing Devices (Photoelectric/Proximity Sensors, AOI, etc.)
Control Devices (Programmable Logic Controllers, Relays, Timers, etc.)
Safety Devices (Safety sensors, Safety switches, etc.)

Net sales: \(\frac{\pmatrix}{130.3b}\); Operating margin: 15.7% U.S., Asia remained strong,
Greater China is on a gradual recovery trend

•	4	·		e 60	(billion yen)-
IAB	6 months ended 9/2004 Actual(1)	ended ended 9/2004 9/2005		6 months ended 9/2005 Original budget(3)	Change from Original budget (2)/(3)
Japan	65.7	65.2	99.3%	66.3	15. 2
Overseas	61.5	65.1	105.8%	.5 64.7	100.6%
North America	10.1	11,4	112.5%	10.3	110,8%
Europe	32.4	33.2	102.5%	34.5	96.2%
Asia	5.6	6.2	109.6%	5.8	106.2%
China	11.3	12.1	106.9%	12.0	100.6%
Exports	2.1	2.2	± ≥ 6 106.9%	(h.t. 2.1	106.9%
Total	127.2	130,3	102.4%	131.0	99.4%







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Six Months ended Sep. 30, 2005

Operating income

Segment Information ECB (Electronic Components Business)

19.0

107.6%

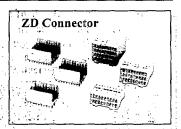
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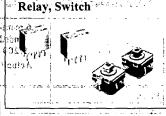
Sensing tomorrow™

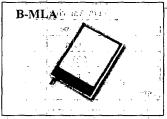
Manufacture and sale of electronic components for home appliances, communications, mobile phones, amusement components, OA Relays, Switches, Connectors, Sensors, Micro Lens Arrays, Customized ICs, IC Coins, Optical Communications Devices, etc.

Net sales: ¥45.9b; Operating margin: 11.6% Japan and overseas weak; LCD Backlight faced difficult conditions

	, \$65. 3	serut. Loi est	i ji ir syrait.		(billion yen)
ECB	6 months ended 9/2004	6 months ended 9/2005	Change from last year	9/2005	Change from Original budget
	Actual(1)	Actual(2)	(2)/(1) Original budget(3)		(2)/(3),
Japan	25.2	22.3	88.6%	24.5	91.2%
Overseas	24,8	23.6	95.3%	26.5	88.9%
North America	5.2	4.7	90.3%	1.11 4.9	95.7%
Europe	5.9	6.1	103.2%	6.5	93.1%
Asia	2.8	2.9	103.7%	3.0	96.5%
China	5.7	6.1	106.5%	7.1	86.1%
Exports	5.2	3.8	74.1%	5.0	76.4%
Total	50.0	45.9	91.9%	51.0	90.0%
Operating income	8.3	5.3	64.1%	6.5	82.3%







Segment Information

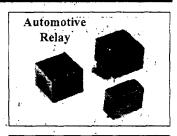
AEC (Automotive Electronic Components Business) Sensing tomorrow

Manufacture and sale of automotive electronic components

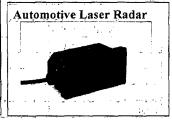
Automotive Relays, Sensors, Laser Radars, Power Window Switches, Keyless Entry Systems, ECU, etc.

Net sales: ¥35.1b; Operating income was negative due to increasing cost for production process improvement

(I						
AEC	6 months ended 9/2004	6 months ended 9/2005	Change from last year	ended 9/2005	Change from Original budget	
	Actual(1)	Actual(2)	(2)/(1)	Original budget(3)	(2)/(3)	
Japan	12,6	13.0		13.5	96.5%	
Overseas	17.6	22.1	125.5%	20.5	107.8%	
North America	10.1	12.5	123.8%	11.2	111.4%	
Europe	2.1	3.0	143.0%	3.2	94.8%	
Asia	5.3	6.6	124.4%	6.1	107.8%	
China	0.0	0.0		0.0		
Exports	0.1	0.0	16.4%	0.0	•	
Total	30.2	35.1	116.3%	34.0	103.3%	
			7		recorder	
Operating income	; -0.7	-0.8	•	0.5	<u> </u>	







Six Months ended Sep. 30, 2005

Segment Information, SSB (Social Systems Business)

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Automatic Gate

Manufacture and sale of equipment/modules, and provision of solutions and services in the fields of public transportation and traffic/road management

Public Transportation: Passenger Gates, Ticket Vending machines, etc. Traffic/Road Management, Signal Controllers, Road Management Systems, etc.

Net sales: ¥34.0b Net sales exceeded original budget, Operating income in line with budget

	Carrier.			(bi	llion yen)
SSB	6 months ended 9/2004 Actual(1)	6 months proceeded proceeded Actual(2) http://doi.org/10.1001	Change from last year (2)/(1)		hange from Original budget (2)/(3)
Japan	54.2	33.4	61.7%,	30.9	108.2%
Overseas	4.7	0.6	11.8%	1.1	50.5%
North America	0.1	0.1	63.7%	0.6	15.5%
Europe	0.4	0.0	: X	0.0	а -
Asia	0.0	0.0		0.0	
China	0.0	0.0	40.0%	0.0	
Exports	4,3	0.5	10.8%	0.5	92.2%
Total	58.9	34.0	57.7%	. 32.0	106.2%
			1 198 15	£ 4.	
Operating income	3.7	-2.4	J	-2.5	-



Ticket Vending Machine

^{*}Results for the year ended 3/2005 include an actual performance of the ATM business. Net sales: ¥27b Operating income: ¥4b 107% YOY excluding ATM business in previous year

Segment Information HCB (Healthcare Business)

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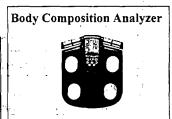
Manufacture and sale of home and professional healthcare equipment

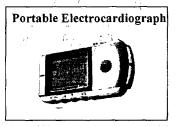
Digital Blood Pressure Monitors, Digital Thermometers, Pedometers, Body Composition Analyzers (Body-fat Analyzers), Electronic Pulse Massagers, Massage Chairs, etc.

(bi	llio	n y	en)
	- Y :	1.7		

					muon yen;
	6 months ended 9/2004	6 months ended 9/2005	Change from last year	6 months ended 9/2005	Change from Original budget
HCB	Actual(1)	Actual(2)	(2)/(1)	Original budget(3)	(2)/(3)
Japan	11.4	14.3	125.3%	··· 12.8	111.4%
Overseas	. 12.5	13.3	106.2%	13.2	100.7%
North America	6.8	6.8	98.9%	7.1	95.1%
Europe	ે.€ટ 3.6	4.2	114.7%	3.7	113.2%
Asia	0.7	0.8	116.7%	0.8	105.8%
China	1.3	1.4	113.0%	1.5	94.1%
Exports	0.1	0.1	158.3%	0.1	95.0%
Total	23.9	27.6	115.3%	26.0	106.0%
Operating income	3.0	3.1	102.2%	3.5	87.6%

Blood Pressure Monitor





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Six Months ended Sep. 30, 2005

Consolidated Balance Sheet

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Return of a substitutional portion of pension fund resulted in substantial decrease in accrued retirement benefit for employees and increase in Shareholders' equity Capital ratio (Shareholders' equity / Total assets): 52.2% to 64.6%

(billion yen)

Consolidated B/S	As of 9/30/2004	As of 3/31/2005	As of 9/30/2005
Total Assets	571.2	585.4	548.3
Cash and cash equivalents	77.5	80.6	55.6
Notes and accounts receivable - trade	113.9	121.7	106.3
Inventories	82.3	68.6	77.7
Other current assets	26.8	25.0	26.2
Other assets	270.7	289.5	282.5
Total Liabilities	270.9	279.6	194.2
Bank Loans / Current portion of L/T debt	24.8	22.9	2.0
Long-term debt	0.8	1.8	1.2
Accrued retirement benefit for employees	104.2	112.0	59.3
Other liabilities	141.1	142.9	131.7
Shareholders' Equity	300.3	305.8	354.1

Increased cash-out by ¥6.2b for the 1st half vs. same period in prev. year due to investment for future growth and acquisitions

(billion yen)

Consolidated Statements of C/F	.6 months ended 9/2004	6 months ended 9/2005	
Net cash provided by operating activities	33.6	23.3	
Net cash used in investing activities	-16.5	-22.7	
Free cash flow	17.1	; 0.6	
Net cash used in financing activities	-37.3	-26.4	
Effect of exchange rate changes	2.6	0.8	
Net increase (decrease)	-17.6	-25.0	
Cash and cash equivalents at end of the period	77.5	55.6	

Year	ended 005
	61.1
	-36.1
	25.0
5* 1 A.,	-40.7
	1:3
	-14.4
91	80.6

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3. Forecast for the year Ending March 31, 2006

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	58.6	(4).[] [1]	Bulling Control
	10,5%	la às i	efficient browner at 11
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Year Ending March 31, 2006

Full-year Forecast of Consolidated Statements of Operations



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Original forecast of Sales and Profit is not revised

Statements of Income

(billion yen)

(1)	Year ended 3/2005	Year ending 3/2006	Change from last year	Year ending 3/2006 Original	Change from Original budget
	Actual(1)	Forecasts(2)	(2)/(1)	budget(3)	(2)/(3)
Net Sales	608.6	625.0	102.7%	625.0	100.0%
Gross Profit	249.8	256.0	102.5%	256.0	100.0%
SG&A expenses	144.2	150.0	104.0%	150.0	100.0%
R&D expenses	49.4	50.0	101.1%	50.0	100.0%
Operating income	56.1	65.0	115.8%	65.0	100.0%
NIBT	52.5	63.0	119.9%	63.0	100.0%
NIAT	30.2	36.0	119.3%	36.0	100.0%

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4. Supplementary explanation

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Supplementary explanation

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Specific Factors influencing Operating Income

(1) Response to Regulated Chemicals

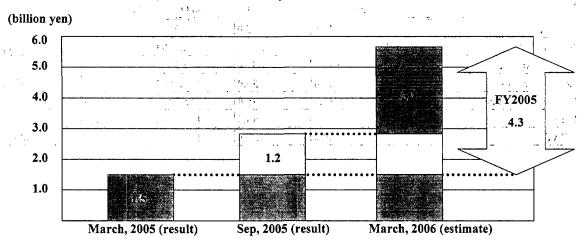


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Response to hazardous chemical substance regulations (RoHS) will be completed by the end of March, 2006. Progress on RoHS is in line with our plan of the 1st half of FY 2005.

Cost of response to regulated chemicals

FY2004 ¥1.5 billion FY2005 (Forecast) ¥4.3 billion



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Supplementary explanation

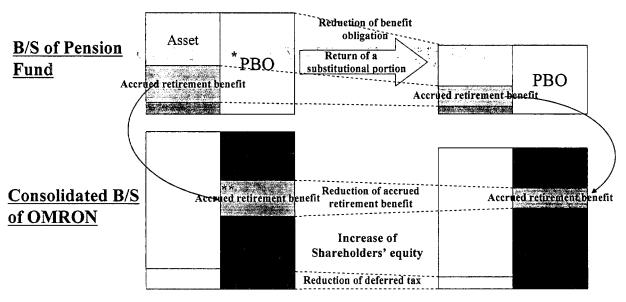
Specific Factors influencing Operating Income

(2) Return of a substitutional portion of pension fund

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¥11.9b gained and PBO reduced due to return of a substitutional portion of pension fund. Accrued retirement benefit reduced and Shareholders' equity increased on OMRON's consolidated B/S



^{*}PBO: Projected Benefit Obligation, 2.0% as discount rate

^{**}Including accrued retirement benefit of non-OMRON Pension Fund

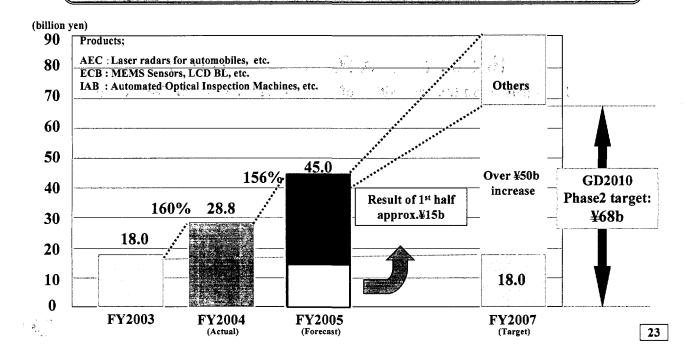
Supplementary explanation

Progress of Key Strategic Themes (1) Sales Growth in New Tech Fields

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sales performance in new tech fields is approx. ¥15b in the 1% half of 1.520054 . Accelerate our efforts toward the original plan in the 2^{nd} half of FY2005 = 1



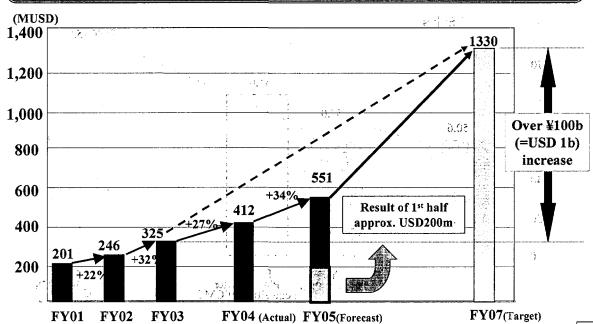
Supplementary explanation

Progress of Key Strategic Themes (2) Sales Growth in Greater China

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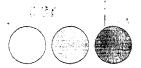
es performance in Grater China is approx. USD200m in the 1st half of EY2005 Accelerate our efforts toward the original plan in the 2nd half of EY2005



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5. Growth Strategy of Healthcare Business

Background on the acquisition of CMT (COLIN Medical Technology)



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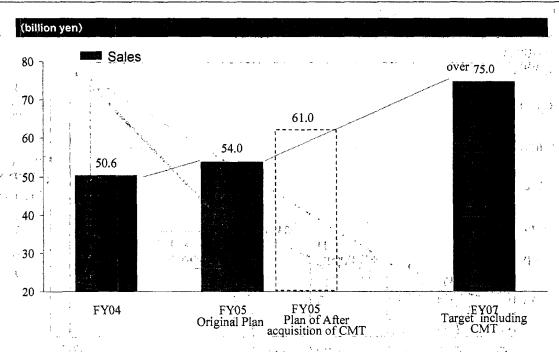
Growth Strategy of Healthcare Business

Medium-term Financial goals

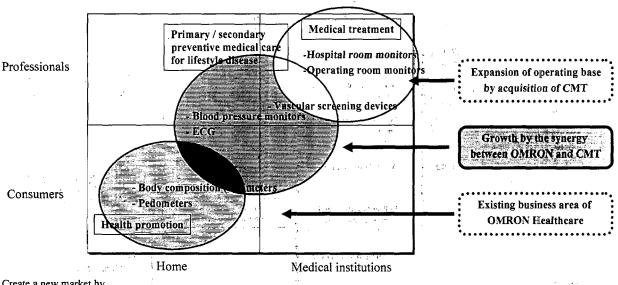
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Aiming for the realization of continued growth toward achieving goals of GD2010 second stage



Focus on "primary / secondary preventive medical care for lifestyle disease"



- Create a new market by
- (1) Developing "easy-to-use" consumer medical devices based on long-term clinical data
- (2) Expanding networks with medical institutions and nurture "trust"
- (3) Developing a new business model to efficiently implement preventive medical care

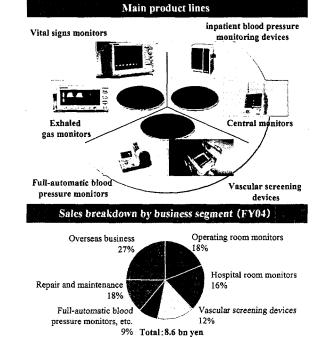
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Growth Strategy of Healthcare **Business**

Purpose of the acquisition of CMT

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Acquisition of CMT: Strengthen professional medical device business



Market share (Japan)					
	Market size		Market share		
····	Market size	11	2	3	
Hospital room monitors	10.1 bn yen	Nihon Koden (54%)	Fukuda Denshi (28%)	CMT (13%)	
Operating room monitors	3.8 bn yen	CMT (31%)	Philips (31%)	Nihon Koden (13%)	
Vascular screening devices	1.9 bn yen	CMT (55%)	Fukuda Denshi (44%)	Nihon Koden (1%)	
Full-automatic blood pressure monitors	1.5 bn yen	CMT (34%)	elk (33%)	A&D (10%)	

¹ Based on 2004 sales figures

Colin Medical Technology (CMT), a leader of professional medical devices in Japan

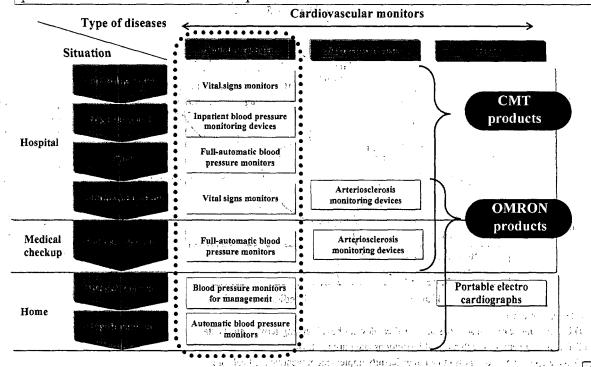
Growth Strategy of Healthcare Business

Synergy from the acquisition of CMT

OMROD

Sensing tomorrow™

OMRON Healthcare acquired technologies and products to measure / monitor blood pressure and arteriosclerosis in hospitals



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DEFICE OF INTERNATIONAL CORPORATE FINANCE

OMRON

Consolidated Financial Results for the Six Months Ended September 30, 2005

Note: All financial information has been prepared in accordance with generally accepted accounting principles in Japan. This document has been translated from the Japanese original as a guide to non-Japanese investors and contains forward-looking statements that are based on managements' estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations. Amounts shown in this financial statement have been rounded down to the nearest million yen.

Summary of Consolidated Financial Results for the Six Months Ended September 30, 2005

OMRON Corporation (6645)

1. 1. 1. 1. 1

Exchanges Listed: Tokyo, Osaka, Nagoya Stock Exchanges, First Section

Principal Office: Kyoto, Japan

Homepage: htto://www.omron.com

Hisao Sakuta, President and CEO Representative:

Masaki Haruta, General Manager, Corporate Planning Headquarters Contact: Accounting Department

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SI 1 - 12

A gree +81-75-344-7070 Telephone:/ 1 -12

111.Ex 1.

Jan 1951 - 19 U.S. (GAAP) accounting standard: Adopted, except for segment information

-a.£ "; 136.38.1 1. Preparation of Summary Interim 2005 Results (April 1, 2005 – September 30, 2005)

Simplification of accounting methods:	Yes. Some simplified methods are applied in accounting standards for reserves and allowances.			
.r. III. (19.117)	Yes. (Change in the measurement date of projected benefit obligation and pension plan assets in pension accounting) (Changes in classification of geographic segment information and overseas sales segments.)			
Changes in scope of consolidation and A A A A A A A A A A A A A A A A A A A	Yes to specifical			
Consolidation:	(New) 7 companies	(Eliminated) 7 companies		
	(New) 2 companies	(Eliminated) 3 company		

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1,0,4%

2. Consolidated Interim 2005 Results (April 1, 2005 – September 30, 2005)

(1) Sales and Income

146,46 3,48,8}	Millions of Yen - Except Per Share Data and Percentages					
	Six months ended September 30, 2005	Six months ended September 30, 2004	Change	Year ended March 31, 2005		
Net sales	285,362	302,272	(5.6%)	1 1 608,588 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
Operating income	31,260	31,198 .	, 0.2%,	od any 56,111; nV		
[Percentage of net sales]	[11.0%]	[10.3%]	[+0.7P]			
Income before income taxes	31,755	29,001	9.5%	52,548		
[Percentage of net sales]	[11.1%]	[9.6%]	[+1.5P]			
Net income	16,728	16,439	1.8%	30,176		
Net income per share (yen)	70.28	68.81	+1.47	126.52		
Net income per share, diluted (yen)	70.26	67.06	+3.20	124.75		

Note: Percentages for net sales, operating income, income before income taxes, and net income represent changes compared with the previous fiscal year.

(2) Consolidated Financial Position

1.016 .0 4 1 1 22	Millions of Yen - Except Per Share Data and Percentages				
	As of September 30, 2005	As of September 30, 2004	Change	As of March 31, 11, 2005	
Total assets	548,301,	571,242	(4.0%)	, 585,429	
Shareholders' equity	354,135	300,274	17.9%	305,810	
Shareholders' equity ratio (percentage)	[64.6%]	[52.6%]	[+12.0P]	[52.2%]	
Shareholders' equity per share (yen)	#1,487.741 TO	1,261.22	+226.52	1,284.81	

O3 4,1 31 45 7 1

(3) Consolidated Cash Flows

<u> </u>	Millions of Y	l'en	
September 30,	ended September 30	Change	Year ended March 31, 2005
23,275	33,581	(10,306)	61,076
(22,689)	(16,485)	(6,204)	(36,050)
(26,422)	(37,265)	10,843	(40,684)
55,606	77,487,	(21,881)	80,619
	Six months ended September 30, 2005 19.0 23,275 (22,689) (26,422)	Six months ended September 30, 2005 2004 23,275 33,581 (22,689) (16,485) (26,422) (37,265)	Six months ended September 30, 2005 2004 Change September 30, 2004 (16,485) (6,204) (26,422) (37,265) 10,843

Note 1: Figures for six months ended September 30, 2005 and forecast for year ending March 31, 2006 include transfer of substitutional portion of employees' pension fund totaling ¥11,915 million.

Note 2: The ATM and other information equipment business was transferred to an equity affiliate on October 1, 2004. the standing many called a gladical continues of agreement

3. Projected Results for the Fiscal Year Ending March 31, 2006 (April 1, 2005 - March 31, 2006)

		Millions of Yen - Except Per	Share Data and Percentages
		Year ending Year ending Warch 31, 2006 (projected)	Year ended March 31, 2005
Net sales	:15°	625,000	* 1000 0 1 608,588
Operating income [% of net sales]		65,000 [10.4%]	56,111 [9.2%]
Income before income taxes [% of net sales]		63,000 [10.1%]	52,548 [8.6%]
Net income syrum	in de da	36,000	30,176
Net income per share (yen)	271 HE	(451:24	126.52
Net income per share, diluted (yen)	\$41.1%	, -	124:75 16 200.00
Return on equity		10.7%	10.4%
[4] 59]	12-14-	1.619	Established Advisor Control

Note: Please see pages 13 14 of the attached materials regarding assumptions of the results projected above and cautionary statements concerning the use of these projections. 1.62.01 +1.47 116. 1 ាលសុ) នៅខែសុខ សេរី សេរី

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Summary of Results for the Six Months Ended September 30, 2005

1. Consolidated Results

(Millions of yen, %)

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					(-:	
	Six months	Six months		Year ended	Year ended	; :
	ended	11 ended	Year-on-	March 31,	March 31,	Year-on-
	September 30,	September 30,	year change	2006	2005	year change
1	2005	2004	6.	(projected)	(actual)	j.,
Net sales	285,362	302,272	(5.6%)	625,000	608,588	2.7%
Operating income	31,260	31,198	0.2%	65,000	56,111	15.8%
[% of net sales]	[11.0%]_	[10.3%]	[+0.7P]	[10.4%]	[9.2%]	[+1.2P]::
Income before income taxes	31,755	29,001	9.5%	63,000	52,548	19.9%
[% of net sales]	[11.1%]	[9.6%]	[+1.5P]	[10.1%]	[8.6]	[+1.5P]
Net income	16,728	16,439	1.8%	36,000	30,176	19.3%
Net income per share (basic) (¥)	70.28	68.81	+1.47	151.24	126.52	+24.72
Net income per share (diluted)	,		11.60	PK i i		
(¥)	70.26	67.06	+3.20	(1) X	124.75	3 -
		C		10.7%	10.4%	(+0.3P)
Total assets	548,301	571,242	(4.0%)	mal 1	585,429	
Shareholders' equity	354,135	300,274	17.9%	137t.	305,810	en di
(Return on equity)	[64.6%]	[52.6%]	[+12.0P]	otof ;	[52.2%]	
Shareholders' equity per share		3 CO.	1) .	7		
(¥)	1,487.74	3.1.261.22	+226.52	f	1,284.81	
Cash flows from operating		3.45.74	i istoria			
activities		.+ 38£ 33,581	(10,306)		61,076	.,
Cash flows from investing						1.4
activities	(22,689)	(16,485)	(6,204)	Proceed to	(36,050)	1 1 58
Cash flows from financing			र्वाद	180 F - 100 B	Gr. III ord	27
activities	(26,422)	(37,265)	10,843	et så at let 15	(40,684)	3 7
Cash and cash equivalents at				3 C 4 S + B		A. Seller
end of period	255,606	77,487	(21,881)		80,619	

Notes:
1. The financial statements are prepared in accordance with U.S. GAAP.
2. Includes 142 consolidated subsidiaries and 17 affiliated companies accounted for by the equity method.

2. Non-consolidated Results

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 	UNIS OF FO	44. 707

2. Non-consolidated Resul	18-30 mar 19-19 mar 19-19	173.5 1888 PM # 1 107 C 179	alminosta atra	of the Cut	(WIIIIOI	15 U1 YGII, 70)
re sommous results are or	Circ months	Six months	2 b a o8 s o	Year ended	Year ended	,
5 2 atto 223 - 341, 5 F 5	ended	ended	Year-on-	March 31,	March 31,	Year-on-
	September 30,	September 30,	year change	2006	2005	year change
	2005	2004		(projected)	(actual)	
Net sales	139,319	178,281	(21.9%)	323,000	336,271	(3.9%)
Operating income	-1,493	12,623	(88.2%	10,000	15,305	(34.7%)
[% of net sales]	[1.1%]	[7.1%]	[-6.0P]	[3.1%]	[4.6%]	[-1.5P]
Ordinary income	22,618	24,322	(7.0%)	28,000	28,790	(2.7%)
[% of net sales]	[16.2%]	[13.6%]	[+2.6P]	[8.7%]	[8.6%]	[+0.1%]
Income before income taxes	31,836	20,737	53.5%	37,500	24,232	54.8%
[% of net sales]	[22.9%]	[11.6%]	[+11.3P]	[11.6%]	[7.2%]	[+4.4P]
Net income	24,863	15,293	62.6%	27,000	18,898	42.9%
Net income per share (basic) (¥)	104.43	64.01	+40.42	113.41	78.75	+34.66
Net income per share (diluted)						
(¥)	104.40				77.84	
Total assets	64,100	64,100	(100.0%)		64,100	
Shareholders' equity	249,121	249,121	(100.0%)		249,121	
Shareholders' equity per share	342,490	366,421	(6.5%)		370,301	
Shareholders' equity	238,651	210,240	13.5%		212,339	
[Return on equity]	[69.7%]	[57.4%]	[+12.3P]		_ [57.3%]	
Shareholders' equity per share						
(¥)	1,002.39	883.06	119.33		891.45	
Cash dividends per share	12.00	10.00	2.00	24,00	24.00	±0.00

Notes:

1. The financial statements are prepared in accordance with U.S. GAAP.

2. Includes 142 consolidated subsidiaries and 17 affiliated companies accounted for by the equity method.

Consolidated Performance

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3. Net sales by Business Segmer	3.	Net sales	ov Busines:	s Segmen
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			Dillions of yell)
	Six months ended	Six months ended	Year-on-year
	September 30, 2005	September 30, 2004	change (%)
Domestic	65.2	65.7	(0.7)
Overseas	65.1	61.5	5.8
Total		127.2	2.4
Domestic	22.3	25.2	(11.4)
Overseas	23.6	24.8	(4.7)
Total 1	45.9	50.0	(8.1)
Domestic	13.0	12.6	3.4
Overseas :	22.1	17.6	25.5 👀 📑
Total	35.1	30.2	1,6.3
Domestic	33.4	54.2	;: (38.3)
Overseas	0.6	4.7	(88.2)
Total	34.0	5.8.9	(42.3)*
Domestic	14.3	11 _e 4 _{M2}	25.3
Overseas:	13.3	12.5	6.2
Total	27.6	23.9	15.3
Domestic, (1).	12.4	11.9	3,7
Overseas	0.1	0.2	(30.6)
Total	1c · · · · · · 12.5	12.1	3.0
Domestic	160.6	181.0	(11.2)
Overseas	124.8	121.3	2.8
[% of total]	[43.7%]	[40.1%]	[+3.6P]
Total (Said to 1)	285.4	302.3	(5.6).
	Overseas Total Domestic Overseas Total	September 30, 2005	September 30, 2005 September 30, 2004 Domestic 65.2 65.7 Overseas 65.1 61.5 Total 130.3 127.2 Domestic 22.3 25.2 Overseas 23.6 24.8 Total 45.9 50.0 Domestic 13.0 12.6 Overseas 22.1 17.6 Total 35.1 30.2 Domestic 33.4 54.2 Overseas 0.6 4.7 Total 34.0 58.9 Domestic 13.3 12.5 Overseas 13.3 12.5 Total 27.6 23.9 Domestic 0.1 0.2 Total (12.5 12.1 Domestic 160.6 181.0 Overseas 124.8 121.3 [% of total] [43.7%] [40.1%]

Note:

The following divisions are included in each business segment at a segment of the segment of the

IAB: Industrial Automation Business Company

AEC: Automotive Electronic Components Company
SSB: (For the interim period and 10) AEC: Automotive Electronic Components Company
SSB: (For the interim period ended September 30, 2004) Social Systems Solutions and Service Business Company and Financial Systems Company

(For the interim period ended September 30, 2005) Social Systems Solutions and Service Business Company and others

HCB: Healthcare Business (Omron Healthcare Co., Ltd. and others), the old the latest that the second between the

Other: Business Development Group and others

*SSB: As of October 1, 2004, the ATM and other information equipment businesses (equipment such as automated bill changers) that was included in the Social Systems Business was transferred to an affiliate accounted for using the equity method. to the second of the second

Average currency exchange rate		One unit of	currency, in yen)
	Six months ended. September 30, 2005	Six months ended September 30, 2004	Year-on-year change
USD ₁	109.9	109.5	(+0.4)
EUR	136.2	132.8	(1 3.4)

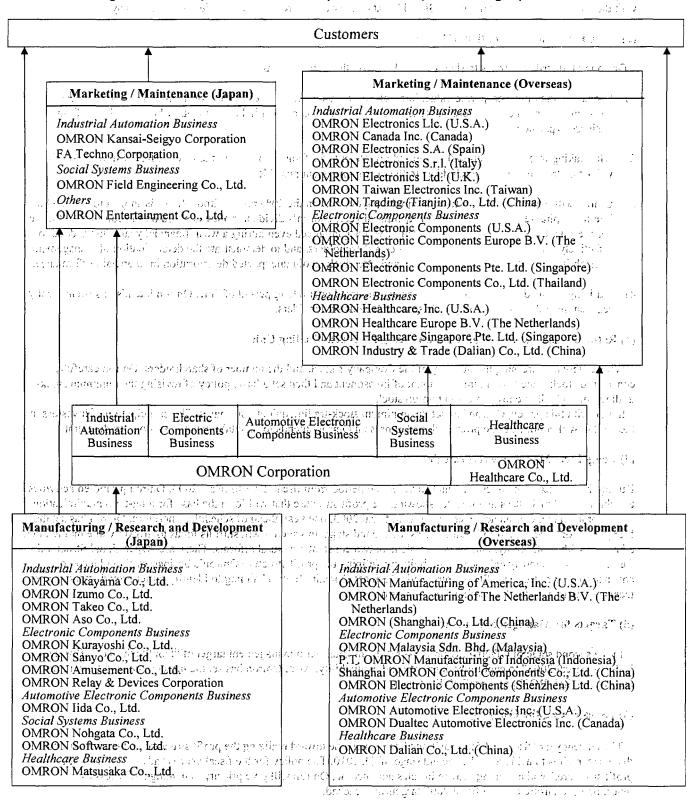
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,	64.161		4 3017	ar 75	001.40	8.,20
1	249.21		tan fare)	14.5	11000	មួយ នៃក្រុម នៃ នៅ
	370,1-11		10000	12-1-6-	350 B	รณที่ยาวจะ (สมาชาการการการการการการการการการการการการการ
	212,339		700.51	C12.615	75,975	A Transfer of Marie 1980
	137.3%		<u> </u>	134 No.	(37.11)	State of the second
					,	า เกมส์สาวะ, 2. เลอก การ์ กา เกลารัก
	n 18365. '		10.30	68,685	\$4.200.4	
1 7 4	(61) 4-5	115	(it)	63.67	La.Ci	t and the second
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1. The Omron Group

The Omron Group consists of Omron Corporation and 142 consolidated subsidiaries (46 in Japan, 96 overseas) and 16 affiliates (13 in Japan, 3 overseas). Under the internal company system used by the Group, business activities are carried out by the Industrial Automation Business, Electronic Components Business, Automotive Electronic Components Business; Social Systems Business, Healthcare Business and Others (Business Development Group, etc.).

The following chart shows the position of the main companies that make up the business groups.



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2. Management Policies

In fiscal 2001 (ended March 31, 2002), Omron began implementing "Grand Design 2010" (GD2010), a vision that sets the basic policies for management of the Omron Group for the 10 years through fiscal 2010. In accordance with these basic policies, Omron has set the management objectives of maximizing the Company's corporate value over the long term, based on its mission of contributing to the advancement of society. Omron will promote business activities with the aim of becoming a "Small but Global" 21st century company and a profitable growth company.

(2) Basic Policy for Distribution of Profits

- Omron will distribute profits to shareholders based on the following basic rules.

- nauthelf of the 1) In-order to maximize corporate value, internal capital resources will be secured for measures that will increase corporate value. These measures include investments in R&D and capital investments, which are vital to future business expansion. wit none in
- After taking into consideration the required investments for future growth and the level of free cash flow, surplus 化多次连续 医电影人员家 will be distributed to the shareholders to the maximum extent possible. ers but of Thomas in

CARREST STATE SECOND FOR THE

- 3) Omron will make every effort to maintain the payout ratio in the 20% range, although this is subject to the level of internal capital resources necessary in each fiscal year. Omron's dividend policy is based on the consolidated fiscal year results. However, a minimum payout of \$10 is guaranteed even during a weak financial year. This is done to effectively fulfill the expectations of long-term shareholders, and to demonstrate the determination of management to establish a solid base for future growth and effectively avoid unexpected deterioration in financial performance.
- CONRUNT CARROLL 4) Utilizing retained earnings that have been accumulated over a long period of time, Omron intends to systematically repurchase and retire the Company's stock to benefit shareholders.

STALL THE COUNTY OF THE STATE OF THE PARTIES. (3) Rationale and Policies Regarding Lowering the Stock-Trading Unit

With a view to increasing the liquidity of the Company's stock and the number of shareholders, Omron carefully considered stock price and minimum amount of investment and then set a basic policy of revising the minimum stocktrading unit to facilitate investment in Omron stock.

In line with this policy, Omron has set the minimum stock-trading unit at 100 shares. The participation of investors in the market will continue to be promoted, and at present Omron intends to maintain the current stock-trading unit. ે સરાત હેલા |

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(4) Long-Term Management Strategies

During the first stage of GD2010, which covered the period from fiscal 2001 to fiscal 2004, Omron promoted activities to achieve ROE of 10% as an indicator showing the profit structure that will form the base for long-term maximization of corporate value. Omron achieved this goal in fiscal 2003, one year ahead of schedule. Therefore, Omron has set the four years from fiscal 2004 to fiscal 2007 as the second stage, in which it will shift its focus to growth while maintaining a balance with profitability. Omron will implement two-constant structural reforms. These are "Operational Structural Reform" to continuously enhance profitability by defining the profit structure Omron's businesses should have to advance toward a strong profit structure, and "Business Domain Reform" aiming to identify target growth markets and technologies to effectively redefine the business domain.

(5) Targets for Management Indicators

1 12 15 PERMERS

. L. constite file provis Components Business

In the second stage of GD2010, Omron has set the medium-term management target of "Double the Total Business" Value of Fiscal 2003" to capture both growth and profitability. Also, Omron has set the target of consolidated return on million grows as well is good to it. is invested capital (ROIC) as a profitability target 140 struct หลุดเล่า เห็น (รายโดยราชกับ วัสตามเปลี้ยน เมื่อ (ก.ศ.)

(6) Issues Facing the Company is sylicmon a hospice 5786 norsk resier0 MOREA

the me Business The current year (fiscal 2005) is positioned as a milestone toward realizing the profit structure and growth structure that Omron aims to achieve in the second stage of GD2010. The policy for the fiscal year is "advancing toward a strong profit structure," and assuming growth in sales and income. Omron will give priority to making the necessary investments to ensure that the fiscal 2007 targets are reached.

Both Balling of

Harrana (B. 1865 - Berling D. Grover Berlinger, and tag (B. 1906). "Technology-driven growth" will be the cornerstone of Business Domain Reform. Up to the present, Omron has set core technology and growth areas to strengthen at the corporate level, created a detailed map of technology and applications as a process of steadily developing technology, and moved toward the establishment of a profit structure for growth. During fiscal 2005, in addition to adding energy and radio frequency identification (RFID) as growth areas,

Omron will steadily work toward the fiscal 2007 target of increasing net sales by ¥50 billion compared to fiscal 2003 and prepare for future growth thereafter.

As another Business Domain Reform, Omron is aiming for full-scale growth in China. While macroeconomic controls and other factors have slowed the rate of growth, China is the fastest-growing market in the world, and is a microcosm of global competition. Therefore, Omron sees success in the Chinese market as crucial to achieving the goals of the second stage of GD2010. China will continue to be a key area, and Omron has set the target of increasing fiscal 2007 sales there by ¥100 billion over fiscal 2003 by embracing new business themes and continuing to make proactive investments.

Moreover, Omron is revising the profit structure of existing businesses, the cornerstone of Operational Structural Reform. Despite the impact of factors such as rising prices of raw materials, including crude oil, Omron will continue to implement structural reforms of selling, general and administrative expenses and production in advancing toward the profit structure targeted for fiscal 2007.

Omron is working to reduce the environmental impact of its business activities and to create products and technologies that contribute to environmental protection. By promoting these efforts, Omron aims to be a company that demonstrates environmental leadership in terms of both ecology and economy. In fiscal 2005, Omron will accelerate its response to regulated chemical substances, and will work to complete its global-level response in advance of the Restriction of Hazardous Substances (RoHS) in Electrical and Electronic Equipment directive that will go into effect in Europe from July 2006.

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(7) Fundamental Corporate Governance Stance and Policies

1) Fundamental Corporate Governance Stance

With the goal of being in touch with stakeholder expectations, Omron's aim is "Maximizing Long-term Corporate Value" in capital markets. While efficiently implementing competitive management, Omron practices "corporate value management" and is always aware of its obligations to execute with accountability, manage with a high level of transparency and act ethically.

Mestings.

2) Actions Taken toward Corporate Governance

Omron reinforces management-monitoring functions (the main role of the Board of Directors) and promotes more transparent management practices through timely and appropriate information disclosure. Also by establishing the Managing Officers System and the Internal Company System, and by separating the role of corporate management and business operations, Omron aims to maintain effective corporate governance that meets the changes in the operating environment more flexibly and swiftly. The second business operations are supported by the changes in the operating environment more flexibly and swiftly. The second business of the changes in the operation of the changes in the operation of the changes in the operation.

Organizational/Structure and Policy was I will all not of the off the off the intermediate to the

Omron has adopted the auditor system, whereby the Board of Directors and the Board of Corporate Auditors supervise and monitor its business execution. Although Omron believes that the current auditor system is effective, it will continue to study the feasibility of the Company with Committees System.

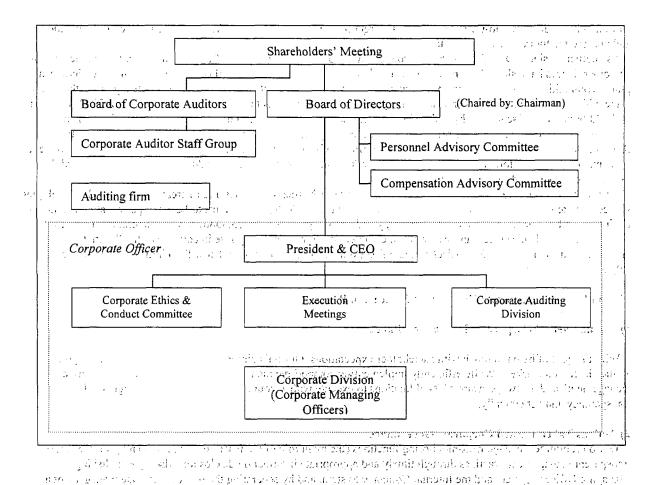
The Board of Directors consists of a relatively small number of directors totaling seven, including two outside directors. The Board determines important executive business decisions such as management goals and strategies. They also monitor business execution (the President). The Chairman of the Board does not engage in day-to-day business execution, but acts as the representative of the stakeholders, monitoring business activities. The outside directors are not assigned a staff. However, they are served by the staff of the Corporate General Affairs Division and the Corporate Planning Headquarters as appropriate:

The Board of Corporate Auditors consists of four auditors; including three outside auditors. They supervise corporate governance and monitor business management on a daily basis. They also monitor the activities of all directors. The outside auditors are not assigned a staff. However, they are served by the staff of the Corporate Auditing Division as appropriate.

The Personnel Advisory Committee and the Compensation Advisory Committee have been established as special committees in the Board of Directors. The Personnel Advisory Committee consults with the Chairman and the Chief Executive Officer and formulates selection standards for directors, corporate auditors and managing officers; selects candidates; and appraises current officers. The Compensation Advisory Committee consults with the Chairman and the Chief Executive Officer and sets the compensation system for directors, corporate auditors and managing officers; sets evaluation standards; and appraises current officers.

In order to separate the responsibility for management and execution, Omion has introduced the Managing Officer System. The Chief Executive Officer chairs the Executive Body, which discusses and resolves important business execution issues within the scope of the Chief Executive Officer's authority. In addition, under the Internal Company System, decision-making authority is delegated to a great extent to the presidents of each internal company. This system facilitates swift decision-making and enhanced productivity. Furthermore, the commitment of management enables clear allocation of responsibility and promotes salary incentives.

In terms of internal audit function, the Corporate Auditing Division under the Chief Executive Officer regularly conducts internal audits of the accounting, operations, business risk, compliance and other issues of each of the Company's divisions and each of the internal companies. The Corporate Auditing Division also provides concrete advice for improvement of monitoring and operations. Omron's business execution and management auditing mechanism and system of internal control are outlined in the following chart.



Improvements to the Risk Management Structure

6. 1. 3000 A. 20 李维克尔克

Omron is improving its risk management system as it believes that all risk arising from business operations must be accurately assessed and controlled in order to manage operations, appropriately, maintain stable growth and secure the required level of management resources. To this end, Omron is firmly establishing risk management systems for detecting, analyzing, countering and monitoring risk in each division and internal company. Moreover, the Corporate General Affairs Division is responsible for risk management oversight functions, and Omron is improving and promoting its risk management system and working to understand and control risk throughout the Group.

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In addition, Omron believes that acting ethically is essential to sound, efficient corporate management, and is promoting ethical practices throughout its Group. Omron has instituted a Corporate Code of Ethics as a fundamental policy for conducting corporate activities, and the Corporate Ethics & Business Conduct Guidelines to provide standards for employee conduct.

Omron established the Corporate Ethics & Business Conduct Committee, chaired by the Chief Executive Officer, in April 2003 to carry out strong, comprehensive promotion of risk management and corporate ethics. It is involved in planning for overall policies, monitoring status and progress, and discussing and coordinating key issues.

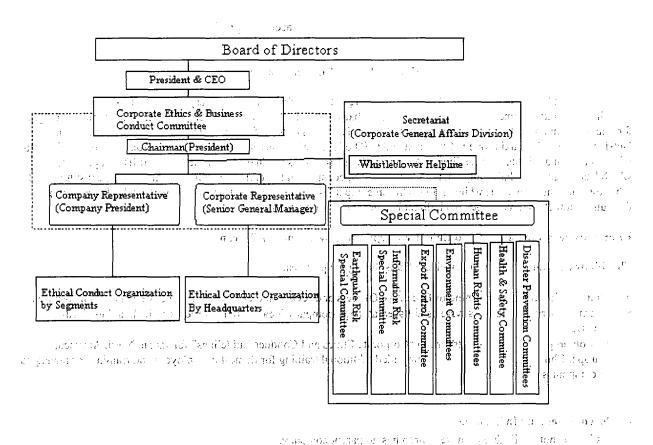
The general manager of each division and the president of each company are members of the Corporate Ethics & Business Conduct Committee. They report on corporate ethics efforts for their respective organizations in accordance with Omron's corporate ethics and conduct framework and on the status of response to each risk. Moreover, the Corporate Ethics & Business Conduct Committee has established an internal emergency hotline at its offices within the Corporate General Affairs Division and is preparing a system for receiving reports directly from employees and their families. Specifically, Omron is protecting the security and anonymity of those who make reports in working to rapidly detect violation of laws and its Corporate Ethics & Business Conduct Guidelines, promptly convey such information to senior management, and swiftly rectify violations.

As part of these activities, Omron holds "Corporate Ethics Month" each year in October. Activities include corporate ethics meetings at each work site, lectures, and corporate ethics training, education and other activities for Group employees. Moreover, as a response to issue risk, Omron has thorough controls for confidential Company and customer information, and information risk countermeasures as a means of appropriately safeguarding personal information. Omron has formulated earthquake risk countermeasures with the goal of quickly restoring business operations to continue generating the returns expected by stakeholders, including local communities, and safeguarding Omron's business resources in the event of a major earthquake. Omron has established clearly defined special committees to plan for and deal with these issues.

The chart below presents an overview of Omron's risk management and corporate ethics system.

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Internal Audits, Corporate Auditor Audits, and Accounting Audits

1) Internal Audits and Corporate Auditor Audits

In Omron's system of internal audits, the Auditing Division (7 members) at the head office serves the Group audit function, conducting audits of matters shared company-wide from the perspective of risk management. Each internal company has a Company Audit Division (12 members). These divisions take instructions from the president of their respective company and conduct regular audits of accounting, operations, legal compliance and other issues. They also advise on how each business division can improve its operations.

Corporate auditors conduct daily monitoring in ways such as grasping management conditions by participating in key meetings and conducting visiting audits and interviews. Moreover, the Board of Corporate Auditors contributes to the agenda of the Board of Directors by providing timely advice and recommendations regarding issues including corporate governance at Board of Directors meetings and other times.

Internal audits, corporate auditor audits and accounting audits are closely interrelated. Once a month, the head of the Auditing Division at headquarters attends a meeting of the Board of Corporate Auditors to receive a report on audit results. In addition, the corporate auditors ascertain the audit plan of the accounting auditors and receive explanations regarding the audit system of the accounting auditors, the auditing methods they will use, and the internal controls for matters such as domestic and overseas subsidiaries. The corporate auditors will undertake studies themselves if necessary.

2) Accounting Audits

Omron uses the accounting firm Deloitte Touche Tohmatsu for accounting auditors based on the Commercial Code and audits based on the Securities and Exchange Law. Deloitte Touche Tohmatsu and the auditors it assigns to handle audits for Omron have no non-routine business relationships with Omron. In addition, Deloitte Touche Tohmatsu takes voluntary measures to ensure that its auditors are not involved in audits of Omron's accounts for longer than a certain period of time. The relationship between Omron and Deloitte Touche Tohmatsu is governed by a written contract stipulating the compensation Omron pays for Commercial Code audits and Securities and Exchange Law audits. The names of the certified public accountants who performed auditing services during the fiscal year ended March 31, 2005 and an outline of people who assisted in auditing work are listed below.

Certified Public Accountants Who Performed Auditing Work

Designated employees who performed auditing work: Ikuo Yoshikawa, Taizo Ando, Teruhisa Tamai

Outline of Assistants

Certified public accountants:4	U.S. certified public accountant: 1	: accounting assistants: 2

Personal, Business and Equity Relationship of Outside Directors and Auditors with Omron

Former outside director Shozo Hashimoto (who resigned at the close of the Ordinary General Meeting of Shareholders held on June 23, 2005) was serving as chairman of the Nomura Research Institute, which Omron engages for management consulting and other services, during his term as outside director of Omron in the interim period. Outside director Noriyuki Inoue is Chairman and CEO of Daikin Industries, Ltd., which has a product sales relationship with Omron. In addition, outside director Kakutaro Kitashiro serves as Chairman of the Board of IBM Japan, Ltd., which has a business relationship with Omron involving consignment operation of information systems, consulting and other transactions. However, while various Omron companies conduct routine transactions with each of these companies, the outside directors have no personal, direct business relationships with Omron.

Efforts Made in the Past Year to Enhance Corporate Governance at Omron

The following is an overview of principal efforts during the past year.

- Omron adjusted the positioning of Executive Officers and revised the executive officer system and compensation.
- Internal emergency hotlines were established at a non-company location (an attorney's office), and in North America.
- Omron prepared editions of its Group "Corporate Ethics and Conduct Guidelines" for Japan, North America, Europe, China and Asia-Pacific, and provided additional training for domestic employees and training for managers at companies overseas.

(8) Parent Company Information

This item is not applicable because Omron has no parent company.

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3. Results of Operations and Financial Condition

(a) Results of Operations

Overview of the Interim Period

1) General Overview

During the interim period ended September 30, 2005, the completion of a cycle of inventory adjustments of IT and digital-related products and a recovery in consumer spending pulled the Japanese economy pulled out of a temporary dull from summer onward, but the economy was weak overall through the period, due in part to high crude oil prices.

Meanwhile, the U.S. economy on the whole was strong despite inventory adjustments in the manufacturing sector, as consumer spending and capital investment were firm. The European economy showed signs of recovery during the second half, but was weak through the period. Despite a trend toward slower growth rates, the economies of Asia maintained high growth, centered on China, and were generally strong.

In markets related to the Omron Group, sales of consumer and commerce components for IT and digital-related products were sluggish due to inventory adjustments. However, sales of factory automation control systems to domestic and overseas manufacturers were strong, supported by robust capital investment. In addition, demand for automotive electronic components expanded due to strong unit sales of automobiles.

In this environment, Omron Group net sales for the interim period were \(\frac{4285}{362}\) million, a 5.6 percent decrease from the same period in the previous fiscal year. The decrease reflected the substantial effect of the transfer of the ATM and other information equipment business to an equity affiliate in October 2004. However, excluding the transferred information equipment business, net sales increased 3.7 percent over the same period in the previous fiscal year as a result of solid sales of the Omron Group's core factory automation control systems and automotive electronic components amid a weak market for consumer and commerce components for IT and digital-related products in Japan and overseas.

As for income during the interim period, despite the decrease in net sales due to the transfer of the information equipment business, income was near the level of the same period in the previous fiscal year as a result of Omron's ongoing measures to raise efficiency to realize a strong profit structure, in addition to the return of the substitutional portion of the employees' pension fund. Operating income was \(\frac{1}{3}\)1,260 million, an increase of 0.2 percent compared with the same period in the previous fiscal year, income before income taxes was \(\frac{1}{3}\)1,755 million, an increase of 9.5 percent, and net income was \(\frac{1}{3}\)1,728 million, an increase of 1.8 percent.

2) Results by Business Segment in the additioning field to the composition of the composi

Industrial Automation Business

In Japan, investments to improve quality and safety were firm, and sales of the safety business and quality solutions business, which Omron has positioned as strategic growth businesses, grew steadily. However, sales of products for the semiconductor and digital appliance industries, which are in an adjustment phase, were sluggish, and overall domestic sales were down compared with same period in the previous fiscal year.

In overseas markets, overall sales were strong in North America, due to increased sales of products to the automobile industry and of the quality solutions business. In Europe, despite the effect of restrained investment among the control of the manufacturers due to weak economic conditions, sales of inverters and servomotors increased, and foreign currency the translation also increased sales. Sales were strong in Southeast Asia and Greater China, where exports continued to grow briskly, the product of product is confirmed to the condition of the condition of

As a result, segment sales for the interim period were \\ \frac{\pmathbb{4}}{130,272}\ \text{million, an increase of 2.4 percent from the same \text{sec} \\ \text{period in the previous fiscal year.}

Electronic Components Business If a state of the appropriate composition of the composition of the state of t

In Japan, overall sales of products such as miniature backlights for mobile devices and relays for air conditioners were weak due to factors including inventory adjustments in the consumer and commerce industry, which started in the second half of the previous fiscal year. Overseas, Omron strengthened sales and marketing in the IT and mobile markets in the United States and Europe, which are growth areas, and expanded production capacity and reinforced sales capabilities aimed at the rapid growth of the China business. However, sales were weak due to factors such as a delayed recovery in

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sales of communications relays against the backdrop of a weak economy in Europe and restrained public works; investments in China, and greater price competition for electronic appliances.

Programme Section 1

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Automotive Electronic Components Business

Global automobile production volume during the interim period was strong overall, although there were differences by manufacturer and country. In addition, needs are increasing for car electronics for automobile safety and environmental friendliness, and Omron released products that meet those needs to match customers' new vehicle investment. Sales were strong in Japan, North America and Asia, and increased substantially in Europe due to the effect of the acquisition of a subsidiary in the previous fiscal year.

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Social Systems Businesser against the arms to lotte carbon forms of the control of a figure to the first party of the control of

In the public transportation systems business, despite the strong contribution from equipment deliveries related to the opening of new train lines in the Kanto region and renovation demand, sales decreased substantially compared to the previous fiscal year, when there was major demand associated with the issue of newly designed currency bills. In the security solutions business, sales grew favorably, centered on demand from large customers.

In addition to the above, the ATM and other information equipment business was transferred to an equity affiliate in a October 2004. As a result, segment sales were \(\frac{23}{33}\).991 million, a decrease of 42:3 percent from the same period in the arrangement sales were \(\frac{23}{33}\).991 million, a decrease of 42:3 percent from the same period in the arrangement sales were \(\frac{23}{33}\).991 million, a decrease of 42:3 percent from the same period in the arrangement sales were \(\frac{23}{33}\).991 million, a decrease of 42:3 percent from the same period in the arrangement sales were \(\frac{23}{33}\).991 million, a decrease of 42:3 percent from the same period in the arrangement sales were \(\frac{23}{33}\).991 million, a decrease of 42:3 percent from the same period in the arrangement sales were \(\frac{23}{33}\).991 million, a decrease of 42:3 percent from the same period in the arrangement sales were \(\frac{23}{33}\).991 million, a decrease of 42:3 percent from the same period in the arrangement sales were \(\frac{23}{33}\).991 million and \(\frac{23}{33}\) million and \(\frac{23}{33}\) million and \(\frac{23}{33}\) million are also arrangement sales were \(\frac{23}{33}\) million and \(\frac{23}{33}\) million are also arrangement sales were \(\frac{23}{33}\).991 million are also arrangement sales were \(\frac{23}{33}\) million are also arrangement sales were \(\frac{23}{33}\) million are also are also arrangement sales were \(\frac{23}{33}\) million are also arrangement sales were \(\frac{23}{33}\) million are also are also arrangement sales were \(\frac{23}{33}\) million are also arrangement sales were \(\frac{23}{33}\) million are also are also arrangement sales were \(\frac{23}{33}\) million are also arrange

Healthcare Business

In Japan, interest in healthcare continued to increase, and despite the slackening growth rate of body composition monitors, which expanded strongly in the previous fiscal year, sales of digital blood pressure monitors and other products were favorable, and overall sales increased over the same period in the previous fiscal year. In overseas markets, sales declined due to slower demand for digital blood pressure monitors in the United States and China, but sales of digital blood pressure monitors and nebulizers, which are core products, increased in Europe and Southeast Asia.

As a result, segment sales were \(\frac{\text{\texic}\text{\text{\text{\text{\text{\texi}\text{\text{\text{\texi}\text{\texi{\texi}\tilint{\text{\texit{\text{\text{\texit{\text{\te

Others

Among existing businesses, in the entertainment business, although competition continued to intensify for commercial game machines, including printed sticker machines, overall sales increased over the same period in the previous fiscal year due to steadily expanding sales of content for cellular phones and other new businesses. In the computer peripheral business, IT investment recovered against the backdrop of improved corporate earnings, and sales of products such as permanent power supplies increased solidly. In addition, the commissioned software business performed well-amid improvement in corporate IT investment.

In new business themes, sales of the radio frequency identification (RFID) business grew steadily along with the trend toward practical/application of IC tags in Japan and overseas: https://doi.org/10.1006/j.japan.2009.1006.

As a result, segment sales totaled ¥12,495 million, an increase of 3.0 percent from the same period in the previous and fiscal years to ment morning but to determine the product of the control of the product of the previous and the previous and

2) Distribution of Profits

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In accordance with the "Basic Policy for Distribution of Profits" stated above and in consideration of results in the interim period ended September 30, 2005, Omron will increase the interim dividend by \(\frac{\pmax}{2}\),00 per share compared with the previous interim dividend to \(\frac{\pmax}{2}\)12.00 per share. The above are the interim dividend by \(\frac{\pmax}{2}\),00 per share compared with the previous interim dividend to \(\frac{\pmax}{2}\)12.00 per share. The above are the interim dividend to \(\frac{\pmax}{2}\)12.00 per share. The above are t

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(2) Outlook for the Fiscal Year Ending March 31, 2006

1) General Outlook

Looking at the economic environment for the second half of the fiscal year, although elements of uncertainty regarding the outlook for the global economy will remain, including pressure on corporate profits due to high crude oil and raw material prices and the direction of exchange rates, factors such as the rebound in IT and digital-related demand that started in summer are expected to support a gradual recovery trend.

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In markets related to the Omron Group, the market for factory automation control systems for manufacturing industries in Japan and overseas is expected to expand gradually, supported in part by an upturn in capital investment demand. In addition, demand for automotive electronic components is projected to remain favorable. The market for consumer and commerce components for IT and digital-related products, which was weak during the first half of the fiscal year, is expected to rebound slowly starting in the second half.

Based on these economic projections, the Omron Group expects net sales for the fiscal year to remain in line with its initial forecast, following interim period results. Income is also expected to be in line with the initial forecast, as the Omron Group will continue to aggressively make growth investments in China and in new business areas, and will also work to enhance the profit structure of existing businesses.

For the full fiscal year, Omron projects net sales of ¥625.0 billion, operating income of ¥65.0 billion, income before income taxes of ¥63.0 billion and net income of ¥36.0 billion, unchanged from the forecast announced on April 27, 2005.

The assumed exchange rates for the second half are \$U\$1 = \frac{\pmu}{2}10 \text{ and 1 Euro = \frac{\pmu}{2}135. The insurance of the second half are \$U\$1 = \frac{\pmu}{2}10 \text{ and 1 Euro = \frac{\pmu}{2}135.}

2) Outlook by Business Segment

Industrial Automation Business

For the second half and beyond, although there are some elements of concern, including high crude oil prices, a slowdown in exports from China and a delay in recovery of the semiconductor industry, Omron will work to expand sales in Japan by firmly establishing its sales agent system and executing its sales strategy. Overseas, Omron will strengthen sales in key markets and for new market development. In Europe, Omron will conduct full-scale business, operations in Eastern Europe, and in Greater China, Omron expects to expand sales by strengthen its sales system, implementing sales strategies, and developing and investing in products originating in China that match market needs.

Electronic Components Business . Bolle of the state of th

Omron assumes that demand for electronic components in the markets related to this segment will be on a recovery track in the second half and thereafter as inventory adjustments have nearly been completed. In particular, Omron expects that large-sized backlights, a market in which Omron is actively investing in tandem with expansion of the market for thin-screen televisions, as well as FPC connectors for digital appliances and mobile devices such as DVD players and portable music players, and miniature backlights for mobile devices will contribute to sales expansion. In the Chinese market, Omron's focus on developing and expanding its network of sales bases and investing in new relay and switch products is expected to result in an increase in sales.

Automotive Electronic Components Business

In the second half, although slumping business among automobile manufacturers and major parts manufacturers in North America will be a negative factor, overall worldwide automobile production volume is expected to remain stable, continuing from the interim period. Although there is concern about a decline in net sales at certain customers in North America, Omron will work to expand sales to other customers in North America and in Japan, Asia and Europe.

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Social Systems Business

In the public transportation systems business, Omron expects renewal and upgrading of station equipment to gain momentum with the shift from passenger tickets to IC cards in the Kanto and Kansai regions and the start of mutual compatibility of IC cards among different railway companies. In the traffic solutions business, Omron projects that demand aimed at urban roads will decrease, but that demand aimed at urban highways and general roads will increase. In the security solutions business, sales are projected to increase strongly due to the contribution from demand for security for manufacturers, a new business area.

However, sales in this segment are expected to be lower than in the previous fiscal year due to the transfer of the ATM and other information systems business to an equity affiliate in October 2004.

Looking at conditions for this segment in the second half and beyond, although there are causes for concern such as a cooling off of consumer spending in North America due to rising gasoline prices, the market is projected to expand due to continued health consciousness in Japan and overseas and measures in various countries aimed at reducing healthcare costs.

Despite weaker sales of digital blood pressure monitors in North America and China and body composition monitors in Japan, overall sales are expected to be solid. In addition, sales of the subsidiary acquired in June 2005 are expected to contribute to sales expansion in this segment.

Others

Among existing businesses, in the entertainment business, intense competition will continue in the core commercial game machine business, but sales overall are expected to increase over the previous fiscal year due to expansion of the mobile phone content business and other new business areas. Sales of the computer peripherals business are also expected to increase over the previous fiscal year, due in part to the contribution from the recovery of IT investment in the second half, reflecting improved corporate business performance. The commissioned software business is expected to remain strong due to improved corporate IT investment.

Among new growth themes, Omron will continue to work toward business expansion in the RFID business with measures including development of new applications and cultivation of overseas markets. Omron will also continue working toward the commercial launch of long-distance monitoring services such as electrical energy measurement and insulation monitoring.

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3) Distribution of Profits

In accordance with the "Basic Policy for Distribution of Profits" stated above. Omron plans to pay an annual cash dividend of \(\frac{\pmathbf{2}}{2}4.00\) per share (interim cash dividend per share: \(\frac{\pmathbf{2}}{2}12.00\)).

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(b) Financial Condition The new transposest of a real golden to be for the new testing of the condition of the new testing of the condition of

(1) Overview of the Interim Period Ended September 30, 2005 with the last of the control of the second to the seco

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1) Financial Condition for the Interim Period Ended September 30, 2005 September 30 (346) September 30 (346) September 30, 2005

Total assets: ¥548,301 million (a decrease of ¥37,128 million from a year earlier).

Shareholders' equity: ¥354,135 million (an increase of ¥48,325 million from a year earlier).

Shareholders' equity/Total assets: 64.6% (an increase of 12.4 percentage points from a year earlier)

Total assets decreased \(\frac{\pmatrix}{37,128}\) million compared with the end of the previous fiscal year. The primary cause was a \(\frac{\pmatrix}{25,013}\) million decrease in each and cash equivalents due to factors including the repayment of short-term bank loans and acquisition of businesses.

Shareholders' equity increased ¥48,325 million compared with the end of the previous fiscal year. This was due to net income of ¥16,728 million, a ¥25,332 million decrease in minimum pension liability adjustments (which increases shareholders' equity) in connection with the change of the retirement benefit system, a ¥5,300 million increase in unrealized gains on available-for-sale securities (which increases shareholders' equity) and a ¥3,667 million decrease in foreign currency translation adjustments (which increases shareholders' equity).

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2) Summary of Cash Flows for the Interim Period Ended September 30, 2005

Net cash provided by operating activities was \(\frac{4}{2}\)3.275 million, a decrease of \(\frac{4}{10}\)306 million compared with the same period in the previous year. Net income increased, but the reserve for termination and retirement benefits decreased in connection with the return of the substitutional portion of the employees, pension fund, and there was an increase in income taxes payable.

Net cash used in investing activities totaled \(\frac{4}{22}\),689 million, an increase of \(\frac{4}{6}\),204 million from the same period in the previous year, mainly due to investments to strengthen the foundation for future growth and aggressive business acquisitions.

Net cash used in financing activities was ¥26,422 million, a decrease of ¥10,843 million from the same period in the previous year, mainly because Omron made net repayments of short-term bank loans, as it did in the same period in the previous year.

As a result, cash and cash equivalents at the end of the fiscal year were ¥55,606 million, a decrease of ¥25,013 million from the end of the previous fiscal year.

(2) Outlook for the Year Ending March 31, 2006

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For the second half of the year ending March 31, 2006, Omron projects that despite continued growth in net income, aggressive investments in growth including investment in the Company's infrastructure in China, investment in new product development as part of the Company's growth strategy, and investment to respond to regulated chemical substances will result in a year-on-year decrease in free cash flow, calculated as net cash provided by operating activities less net cash used in investing activities.

In financing activities, despite the above capital requirements, Omron will flexibly manage sources and uses of capital, taking financial conditions into consideration while efficiently deploying capital and maintaining appropriate capital levels throughout the Group.

Considering the above cash flow projections, Omron believes that the balance of cash and cash equivalents of \(\frac{1}{2}\)55,606 million as of September 30, 2005 is more than sufficient for business operations in the present economic conditions.

(3) Cash Flow Indicators and Trends Theory Continues to the high a continues.

Consolidated cash flow indicators and trends for the three most recent interim periods and the two most recent fiscal years are as follows.

Fiscal Years Ended March 31	Interim period	Interim	Interim	Year ended	Year ended
11, 5 3 5 3 1 M 1 33 14,13 12.15	ended Sep.30,	period ended	period ended	March 31,	March 31,
ला माना ६ वर्षा अस्त्र वृत्ताः विद्यायाः स्ट	2003	Sen.30, 2004	Sep.30, 2005	2004	2005
Shareholders' equity ratio (%)	47.4	52.6	64.6	46.4	52.2
Shareholders' equity ratio on	. 11600	HATOS LUS LIST	भाषा स्थापर है	.E -	4 5.
market value basis (%)	100.6	101.5	120.0	105.6	95.1
Debt repayment period (years)		-	-	0.7	.0.4
Interest coverage ratio (times)	57.2	49.7	50.2	66.3	55.6

- Notes: A refuse is alternated a lattice of refuse and the versal and members of the control of results and a lattice of the versal and the control of results and a lattice of the control of the control
 - Shareholders' equity ratio on market value basis: Total market value of stock/Total assets

Debt repayment period: Interest, bearing liabilities/Net cash provided by operations (not stated for interim periods) Interest coverage ratio: Net cash provided by operations/Interest expense

- 1. All indicators are calculated on a consolidated basis.

 2. Total market value of stock is calculated by multiplying the total number of shares outstanding at the end of the period (excluding treasury stock) by the closing share price at the end of the period.
 - 3. Net cash provided by operations is as reported in the consolidated statement of cash flows. Interest-bearing liabilities are liabilities stated on the consolidated balance sheets on which interest is paid. Interest expense is as stated in the notes to the consolidated statements of cash flows.

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(c) Business and Other Risks Margo Add about the armound of the southern and the recommendations of

อาเมอสดุสงทายเล่าสำนัฐยวดตาลของสอดี โดยสีกับพระกับคอดีผู้สามา เป็น คอยัง แบบโดยโลก milentinius displays in ที่ The following risks may influence the Omron Group's management results and financial condition (including share and price), and Omron believes that these items may substantially affect investor decisions.

Note that items referring to the future reflect the Omron Group's forecasts and assumptions as of October 31, 2005, the date of publication of these materials.

which gain distributed by which is not explicitly in which the reviews given the little for the egislect is impole with 1. Economic Conditions to the representational conditions also wis reference to a contract of earlier and make

The primary business of the Omron Group is consumer and commerce electronic components used in the manufacture of control system equipment and other electrical and electronic equipment by the manufacturing sector and in capital investment related areas. Accordingly, demand for Omron Group products is affected by economic conditions in these markets. Also, the Omron Group procures raw materials and semi-finished products in a wide variety of forms, and rapid increases in demand could result in supply shortages and/or sudden increases in prices that could halt production and/or cause sudden increases in costs.

Both in Japan and overseas, therefore, market forces affecting suppliers to, and purchasers from, the Omron Group

Both in Japan and overseas, therefore, market forces attecting suppliers to, and purchasels from the Group's can result in the contraction of demand for our products, thereby possibly having a negative impact on the Group's operating results and financial condition.

2. Risks Accompanying Overseas Business Activities

The Omron Group actively conducts business activities such as production and sales in overseas markets. The Group may be subject to operating difficulties in overseas countries related to possible social unrest due to factors including differences in culture or religion, political turmoil and uncertainty in economic trends, differences in business customs in areas such as the structure of relationships with local businesses and collection of receivables, specific legal systems and investment regulations, changes in tax systems, labor shortages and problems in the labor-management relationship, epidemics, and terrorism, wars, and other political circumstances.

These various risks associated with overseas operations may have a negative impact on the Omron Group's operating results and financial condition.

Committee of Linear Physics

3. Exchange Rate Fluctuation

The Omron Group has 99 overseas affiliated companies and continues to reinforce its business operations in overseas markets, such as China for which major market growth is anticipated in the future. The percentages of consolidated net sales accounted for by overseas sales during the interim period ended September 30, 2005 was 43.7 percent, respectively, and Omron expects further increases in the overseas operations ratio due to factors such as production shifts. The Omron Group seeks to hedge against exchange rate risk in such ways as balancing imports and exports denominated in foreign currencies. Exchange rate fluctuations, however, could have a negative impact on the Group's operating results and financial condition. inancial condition.

4. Product Defects

The Omron Group is committed to the management philosophy of maximizing customer satisfaction, and implements the philosophy by providing the best quality products and services based on the Group's motto of "quality first." The Group has strict quality control standards in place, and develops and manufactures its products accordingly. The Corporate General Affairs Division of the parent company conducts quality audits, and a Group-wide quality check system is in place for the ongoing improvement of the quality-of the Group's entire line of products and services. Nevertheless, there is no assurance that all of the Group's products are without defects, and that recalls will not occur in the future. Large-scale recalls and/or product defects resulting in liability-related damages could impose huge costs, could severely influence evaluations of the Omron Group, and could result in reduced sales. Such events could exert a negative impact on the Group's operating results and financial condition.

5. Regulated Chemical Substances

The Omron Group currently manufactures certain products with materials containing regulated chemical substances such as lead and cadmium that will be banned from use in the EU from July 2006. At present, in cooperation with suppliers the Omron Group has nearly completed an investigation of the status of regulated chemical substances in all of the components and materials the Group uses, and is accelerating efforts to switch to substitute components and materials that do not contain regulated chemical substances. The Omron Group has constructed an IT system to support the steady, efficient implementation of the investigation of materials and components and the switch to substitute materials and components, and is working to make Omron Group products throughout the world "environmentally warranted products" by the end of March 2006, However, delays in the switchover due to shortages of substitute parts and materials could impact negatively on our operating results and financial condition: and financial condition and financial

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6. Information Leakage

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The Omron Group acquires information (including information on individuals) regarding the privacy and credit information of customers and other entities and other types of classified information through its business processes and important information in the course of business. The Omron Group is strengthening security to prevent external entry into its internal information systems and misappropriation by third parties, and a special committee has been established centering on the Corporate General Affairs Division. Steps are being taken to reinforce control over the information the នេះសាំន៖លេស ទៅស . + .សាម៉ែក សាំង កម្មាន (ភ.ភ.) Group handles, and to further improve employees' information literacy.

Unanticipated leakage of internal information, however, due for example to invasion of internal information systems using technology exceeding implemented security levels, could exert a negative impact on the Omron Group's operating results and financial condition. de la company de la company de contraction de la company d

7. Counterfeiting of Omron Group Products design to the transfer of the best statement of the second statement of the second sec

Counterreiting of Omron Group Products

The Omron Group has accumulated technology and expertise allowing it to differentiate its products from those of its competitors. However, it is impossible to completely protect all of the Group's intellectual property consisting of proprietary technology and expertise, due to legal restrictions in specific regions, including China, and conditions that allow only limited protection. At present, the Omron Group is working on intellectual property protection against imitation products, through such measures as the placement of full-time personnel (including local staff) in Shanghai. However, it is possible that the Group will not be able to completely prevent third parties from using its intellectual property in the manufacture of imitation products.

In China, skills in the methods needed to manufacture and sell imitations of the Omron Group's products improve each year, and organizations that manufacture and market counterfeit products have become extremely troublesome. The circulation of low-quality counterfeits that fraudulently use the Omron Group brand in Asia, including China, could damage trust in the Omron Group's products and the Group's brand image, and could exert a negative impact on the Omron Group's operating results and financial condition.

Projections of results and future developments are based on information available to the Company at the present time, as well as certain assumptions judged by the Company to be reasonable. Various factors could cause actual results to differ materially from these projections. Major factors influencing Omron's actual results include, but are not limited to, (i) the economic conditions affecting the Company's businesses in Japan and overseas, (ii) demand trends for the Company's products and services, (iii) the ability of the Omron Group to develop new technologies and new products, (iv) major changes in the fund-raising environment, (v) tie-ups or cooperative relationships with other companies, and (vi) movements in currency exchange rates and stock markets.

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4. Interim Consolidated Financial Statements

Interim Consolidated Statements of Operations (With transfer of substitutional portion of employees' pension fund stated separately)

(Millions of ven)

				is	(Millions of yen)		
	Six months ended		Six month		Year ended		
	September	30, 2005	September	30, 2004	March 31, 2005		
Net sales	285,362	100.0%	302,272	100.0%	608,588	100.0%	
Cost of sales	168,120	58.9	174,984	57.9	358,817	59.0	
Gross profit	117,242	41.1	127,288	42.1	249,771	41.0	
Selling, general and administrative expenses	73,185	25.6	71,928	23.8	144,219	23.7	
Research and development expenses	24,712	8.7	24,162	8.0	49,441	8.1	
Transfer of substitutional portion of employeees' pension fund	(11,915)	(4.2)			_	_	
Operating income	31,260	11.0	31,198	10.3	56,111	9.2	
Interest expense (income), net	(297)	(0.0)	(6)	(0.0)	(216)	(0.0)	
Foreign exchange loss (profit), net	570	0.2	(362)	(0.1)	75	0.0	
Other expenses, net	(768)	(0.3)	2,565	0.8	3,704	0.6	
Income before income taxes and minority interests and cumulative effect of accounting change	31,755	11.1	29,001	9.6	52,548	8.6	
Income taxes:	13,806	4.8	12,369	4.1	22,108	3.6	
Current	9,671		10,781		20,393		
Deferred	4,135		1,588	,	1,715	į	
Minority interests	20	0.0	193	0.1	264	0.0	
Net income before adjustment for cumulative effect of accounting change	17,929	6.3	16,439	5.4	30,176	5.0	
Cumulative effect of accounting change (after tax effect considerations)	1,201	0.4		_			
Net income	16,728	5.9	16,439	5.4	30,176	5.0	

Note: Gain and loss recognized in connection with the return of the substitutional portion of the employees' pension fund (excluding the difference on return of liabilities) during the interim period ended September 30, 2005 are included in selling, general and administrative expenses and research and development expenses under U.S. GAAP. To facilitate comparison with past fiscal years, the statement above displays this gain and loss together with the difference on return of liabilities separately as "Return of substitutional portion of employees' pension fund." If this gain or loss (excluding the difference on return of liabilities) were included in selling, general and administrative expenses and research and development expenses, and the difference on return of liabilities were stated separately, in accordance with U.S. GAAP, the statement would be as shown on the next page.

Interim Consolidated Statements of Operations

(Millions of yen)

					(Millions of yen)			
		Six months ended Six months ended September 30, 2005 September 30, 2004				ended 1, 2005		
Net sales	285,362	100.0%	302,272	100.0%	608,588	100.0%		
Cost of sales	184,095	64.5	174,984	57.9	358,817	59.0		
Gross profit	101,267	35.5	127,288	42.1	249,771	41.0		
Selling, general and administrative expenses	81,820	28.7	71,928	23.8	144,219	23.7		
Research and development expenses	29,526	10.3	24,162	191. 8:0 1201	49,441	8.1		
Loss from transfer of obligation with	1. 1.4.5	,	1.35			de la company		
transfer of substitutional portion of employees' pension fund	(41,339)	(14.5)	1071 1000			· · · · · · · · · · · · · · · · · · ·		
Operating income	31,260	11.0	31,198	10.3	56,111	9.2		
Interest expense (income), net	(297)	(0.0)	(6)	(0.0)	(216)	(0.0)		
Foreign exchange loss (profit), net	570	0.2	(362)	(0.1)	75	0.0		
Other expenses, net	(768)	(0.3)	2,565	0.8	3,704	0.6		
Income before income taxes and	· 9,1		1 .00 6	<u> </u>				
minority interests and cumulative effect of accounting change	31;755	11.1	29,001	9.6	52.548	8.6		
Income taxes: (1) (1) (1)	13,806	4.8	12,369	4.1	22,108			
Current	9,671	1 m 1/m	10,781		20,393	''.		
Deferred & E. C.	¹¹ 4,135		 - €5:13 588	; f)	1,715	24.05		
Minority interests	20	0.0	E12.5 1 93	0.1	264	0.0		
Income before adjustment for	1 5 7		! (}	and the search	; = 1°1.		
cumulative effect of accounting change	17,929	6.3	16,439	5.4	30,176	5.0		
Cumulative effect of accounting	t en	1 1 1 1 1 1		<u>-</u>	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			
change (After tax effect considerations)	1,201	0.4			Mentalis et e			
Net income	16,728	5.9	16,439	5.4	30,176	5.0		
		<i></i>			 			

Note: Gain and loss recognized in connection with the return of the substitutional portion of the employees' pension fund (excluding the difference from transfer of obligation) during the interim period ended September 30, 2005 are included in selling, general and administrative expenses and research and development expenses under U.S. GAAP. The difference of \(\frac{\pmathbf{4}}{4}\)1,339 million between the accrued benefit obligation and related pension plan assets is stated as "Loss from transfer of obligation with transfer of substitutional portion of employees' pension fund." The difference of \(\frac{\pmathbf{8}}{8}\)870 million between the projected benefit obligation and accrued benefit obligation, which is the previously accrued salary progression related to the substitutional portion, was recognized as a return of net periodic pension cost, and the one-time amortization of the unrecognized actuarial balance corresponding to the substitutional portion, which totaled \(\frac{\pmathbf{3}}{3}\)8,294 million, was recognized as a settlement loss. Of the return of the previously accrued salary progression and the settlement loss totaling \(\frac{\pmathbf{2}}{2}\)9,424 million, \(\frac{\pmathbf{1}}{3}\)15,975 million is accounted for in cost of sales, \(\frac{\pmathbf{8}}{3}\)8,635 million in selling, general and administrative expenses, and \(\frac{\pmathbf{4}}{4}\)8,14 million in research and development expenses. (Refer to page 25 for a detailed note.)

Interim Consolidated Balance Sheets

(Millions of ven)

					(Millions of yen)		
	As September	of 30, 2005	As September	of 30, 2004	As March 3		
ASSETS	35543	30, 2002	September	50, 2001	ividion 5	1, 2003	
Current Assets:	265,765	48.5%	300,493	52.6%	295,940	50.6%	
Cash and cash equivalents	55,606	1,7	77,487		80,619	Eu -	
Notes and accounts receivable —	108,873	g.	116,696	, !	124,409		
Allowance for doubtful receivables	(2,614)	* * *	(2,829)		(2,757)		
Inventories	77,673	i	82,340	ART OF THE RES	, 68,585	l v to the state of the	
Deferred income taxes	17,015		17,453		41-17,240	4 6	
Other current assets Property, Plant and Equipment: Land Buildings Machinery and equipment Construction in progress	9,212 159,208 44,122 114,753 151,350 5,926	9.0 29.0 (0.0)	9,346 151,633 44,725 109,326 148,837 5,780	ľ	110,367		
Accumulated depreciation	(156,943)		(157,035)	177 D (0) 19. 20.	(148,529)	1, 14,0 ft 15, 4,	
Investments and Other Assets:	123,328	22.5	119,116	20.9	134,800	23.0	
Investments in and advances to associates	16;569		2,490		17,343	De erg.	
Investment securities	£,56,513	4.0	₀₇ 48,346		49,764	n' States S.	
Leasehold deposits	8,622		8,711	' '44	8,595	The South	
Deferred income taxes Other	17,315 24,309		40,833 18,736	† প্ৰাক্তি -	41,499 17,599	Cash 145.1 Farrails	
Total Assets	548,301	100.0%	571,242	100.0%	585,429	100.0%	
1		1.0	:'!	:	(3.40 p)		

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(Mill	ions	of	y <u>e</u> n)
(IVIII)	ions	01	<u>yen</u>

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to provide to	As September		As September		. As March 3	
LIABILITIES	;					
Current Liabilities:	130,377	23.8%	163,633	28.6%	162,988	27.8%
Bank loans	1,675		14,553	· i	12,424	in the state of th
Notes and accounts payable — trade	69,526		79,188		75,866	
Accrued expenses	25,700		26,573	1 4.0	26,701	
Income taxes payable	8,067		9,336		12,724	Addition to
Deferred income taxes	. 76	i	. 88	i es a	g 5	in the
Other current liabilities	25,043		23,686		24,673	3 -2
Current portion of long-term debt	290		10,209		10,503	i Talen i de Maria de la composición
Long-Term Debt	1,237	0.2	828	0.1	1,832	. 0.3
Deferred Income Taxes	1,428	-0.3	459	0.1-	1,199	0.2
Termination and Retirement Benefits	59,268	10.8	104,233	18.2	111,988	19.1
Other Long-Term, Liabilities	313	0.0	128	0.1	63	0.0
Minority Interests in Subsidiaries	1,543	0.3	1,687	0.3	1,549	0.4
Total Liabilities	104.166	35.4	270,968	47.4	279,619	47.8
		,			.15 ·	olovski North
SHAREHOLDERS' EQUITY	er:		;		\$.0 57.03.178.6	t gara
Common stock	64,100	11.7	64,100	11.2	64,100	10.9
Additional paid-in capital	98,726	18.0	98,725	17.3	98,726	16.9
Legal reserve	7,913	1.4	7,619	1.3	7,649	1.3
Retained earnings	213,158	38.9	189,176	33.1	199,551	34.1
Accumulated other comprehensive		1			ude to Miller visit.	1.
income (loss)	(6,585)	(1.2)	(36,291)	(6.3)	(41,009)	(7.0)
Foreign currency translation			1 11	ું સંત્રાન		
adjustments	(6,887)		(9,787)		(10,554)	
Minimum pension liability adjustments	(15,791)		(35,332)	3	(41,123)	
Net unrealized gains on securities	16,209				10,909	
Net gains (losses) on derivative	1.1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	tiet.ie .estisti	,	1	,	
instruments	(116)	46 7 16	(118)		(241)	MZ 5900
Treasury stock (1.10)	(23,177)	(4.2)	(23,055)	(4.0)	(23,207)	(4.0)
Total Shareholders' Equity (201)	354,135	64.6	300,274	52.6	⇒v 305;840 d €	52.2
Total Liabilities and Shareholders'				1 00	राधारहः सन्तरभञ्ज्ञा १५७४	ent jir
Equity	548,301	100.0%	571,242	100.0%		100.0%
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and the second second	· 2	1	i.	!	Orders Andress	Charles and the second

Consolidated Statements of Shareholders' Equity

				1		
Six months ended September 30, 200)5			1		llions of yen
		Additional			Accumulated	
·	Common	paid-in	Legal	Retained	other compre-	Treasury
	stock		reserve	earnings	hensive income	stock
4 × - 7		capital ,			(loss)	1 1 1
Balance, March 31, 2005	64,100	98,726	7,649	199,551	(41,009)	(23,207)
Net income		· '	,	16,728	` ′ ′	. ` ´ ´
Cash dividends				(2,857)		
Transfer to legal reserve			264	(264)	5 11 11 11	
			204	(204)	İ	
Foreign currency translation	:	:	1 6			
adjustments			. 1	1	3,667	
Minimum pension liability			1.2	;	30 t) 1	
adjustments		ì		i	25,332	
Unrealized gains on available-for-		,		1		12.1
sale securities		i	21.00 to	į	5,300	
Net gains on derivative		ı	(* ' '- '		785 32.	10 a 2 a
instruments	1 397 (i	\$ 715.		105	
			, , ,	1544°	125	101100
Acquisition of treasury stock	8.2	°0/3	1 1 1			(33)
Disposal of deasily stock	Crade 1	- 1		\$	'	1
Exercise of stock options	(5)	(0)	958.3	·	<u> </u>	62
Balance, September 30, 2005	64,100	98,726	7,913	213,158	(6,585)	(23,177)
:	\$. I.F.		2015/19	1 (3/1.7)		
six months ended September 30, 200)4	:			(Mi	llions of yer
•	1 1.1	9.9	: 7/2		Accumulated	i ga i mili
	Common	Additional	Legal	Retained	other compre-	Treasury
Co.	stock	paid-in	reserve	earnings	hensive income	stock
t t	Stock ·	capital	reserve	earnings		
A CONTRACTOR OF THE CONTRACTOR		<u> </u>	<u> </u>		(loss).;;	* 1, , , , , , , ,
Balance, March 31, 2004	64,082	98,705	7,450	175,296	(50,559)	(20,264)
Net income	į į	;	;	16,439		
Cash dividends			1	(2,381)		
Transfer to legal reserve		,	169	(169)	77H2 2.08	J. B. A.
Foreign currency translation				1 (30)		
adjustments	1 0 4 10	5 13	- 104	1	5,838	JT se 1900 i
	, , , , , ,			i	3,838	
Minimum pension liability	j 833.29	0.51	0.17.5	;	(f (f + 1 + 1 + 1 + 1 + 1 + 1 + 1 + 1 + 1 +	er, brant Est
adjustments		1 ,	1 815 1	[]	9,906	
Unrealized gains on available-for-	7, 15		\$ 1			14715 LSF 14791
sale securities	1			,)	(1,141)	ershirabas
Net losses on derivative	84.156	·	871.0	3 .	35,11	[B. 2. 1. 17. 17. 18.
instruments		i i	1	1	(335)	
Acquisition of treasury stock		,	[(3 35) He	(2.000)
		2	17713.41		44	(2,908)
Disposal of treasury stock		2	,	į l		1
Conversion of convertible bonds	18	19	' 1		on the second	5. (4. 7. 1.
Exercise of stock options	175	(1)	1718	(9)	4.	105
Balance, September 30, 2004	64,100	98,725	7,619	189,176	(36,291)	(23,055)
	,		,	1	- 14 - 3, 2 3,4 1	, (32,032)
Year ended March 31, 2005			155.51	. !	(M	illions of ye
1	T	<u> </u>	<u> </u>	i i	Accumulated	<u></u>
	Common	Additional	Legal	Retained	other compre-	Treasury
		paid-in	_	1 3		
<u> </u>	stock	capital	reserve	earnings	hensive	stock
	 		 , ,	<u> </u>	income (loss)	
Balance, March 31, 2004	64,082	98,705	7,450	175,296	(50,559)	(20,264)
Net income ()	1 1/1/1/1		1 * * * * * * *	30,176		right of
Cash dividends	1 1 1 1 1 1			(5,713)		
Transfer to legal reserve	1 1 200,00	1 6 61	199		d pit bas storer	ي د ي
Foreign currency translation	1- 1-112 7				The second section of the second	
adjustments		!		1	5,071	lah Piri kec
Adjustinents	1 1		i.	· ·	3,071	
Minimum pension liability	1 5 520 30	7 althou	110 11.			.,
aujusunents					4,115	
Unrealized gains on available-for-						
					822	
sale securities	1	1			1	
		1		1	1	1
Net losses on derivative				1	(150)	i
Net losses on derivative instruments					(458)	/a ^ -
Net losses on derivative instruments Acquisition of treasury stock					(458)	
Net losses on derivative instruments Acquisition of treasury stock Reissuance of treasury stock		3			(458)	16
Net losses on derivative instruments Acquisition of treasury stock Reissuance of treasury stock Conversion of convertible bonds	18	19			(458)	16 1
Net losses on derivative instruments Acquisition of treasury stock Reissuance of treasury stock	18			(9)	(458)	
Net losses on derivative instruments Acquisition of treasury stock Reissuance of treasury stock Conversion of convertible bonds	18	19	7,649	(9) 199,551	(458)	16 1

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joint venture

Interim Consolidated Statements of Cash Flows

4.

16,270

(Millions of yen) Six months ended Six months ended Year ended September 30, 2005 | September 30, 2004 | March 31, 2005 1.60 **Operating Activities:** 16,728 16,439 30,176 Net income Adjustments to reconcile net income to net cash provided by operating activities: Depreciation and amortization 14,673 14,337 28,642 Net loss (gain) on sales and disposals of property, plant and 918 (374)311 equipment Loss on impairment of property, plant and equipment 33 614 Net gain on sales of short-term investments and investment (1.044)(254)(987)'securities Loss on impairment of investment securities and other assets 692 220 366 Bad debt expense 140 Termination and retirement benefits
(11,825) 1,956 1,124 Deferred income taxes Minority interests Minority interests 4,135 20 1.588 1,715 193 264 Equity in earnings of affiliates 1,483 The later of the bull to arbite 1/2046 had Cumulative effect of accounting change Changes in assets and liabilities: Decrease (increase) in notes and accounts receivable and accounts receivable (2,762) trade, net 18,416 10,724 (6,851) (1,964) Increase in inventories (11,146)Decrease (increase) in other assets (941)1.030 934 Decrease in notes and accounts payable — trade (6.583)(1.096)(4.908)Increase (decrease) in income taxes payable (4,820)(843)2,423 Increase (decrease) in accrued expenses and other current 2,114 (498)825 liabilities Other, net rate is a second for higher was ever JBMCJEC (126) 58 44(48) Total adjustments 6,547 17,142 30,900 Net cash provided by operating activities re heim 23,275 33,581 61.076 aca"ian 3£ **Investing Activities:** d bill blow was Proceeds from sales or maturities of short-term investments and investment securities great the great the great the securities and the securities and the securities are the great the securities and the securities are the securities and the securities are the secu Purchase of short-term investments and investment
securities (769) (255) (38,579) Capital expenditures (18,803)(17,962)Decrease in leasehold deposits 221 84 2,490 1,677 Proceeds from sales of property, plant and equipment 4,343 $i_1 = i_1 + i_2$ Acquisition of minority interests f /30 (1) (515)(1,276)Decrease (increase) in investment in and loans to affiliates 542 (1,233)Proceeds from sale of business entities, net the proceeds from sale of business entities, net . 14**5** رستارۍ پ (1,111)Payment for acquisition of business entities, net_{k-1} , net_{k-1} , net_{k-1} (8,641)(776)Net cash used in investing activities (22,689)(16,485)(36,050)Financing Activities: Net repayments of short-term bank loans 5 (3.860) er tanger is an parallel esp(12,488): .du (1,666) - 5. Proceeds from issuance of long-term debt 400 1,924 25 (10,657) (29,912) Repayments of long-term debt 30,23825 9 5 KV (3,332) Dividends paid by the Company (3,230)(5,611)Dividends paid to minority interests (28)(57)(59)Acquisition of treasury stock (33)(2,908)(2,954)Disposal of treasury stock 13 19 1 Exercise of stock options 62 95 95 Net cash used in financing activities (26,422)(37,265)(40,684)Effect of Exchange Rate Changes on Cash and Cash 823 2,597 1,218 Equivalents Net Increase (Decrease) in Cash and Cash Equivalents (25,013)(17,572)(14,440)Cash and Cash Equivalents at Beginning of the Period 80,619 95,059 95,059 Cash and Cash Equivalents at End of the Period 55,606 77,487 80,619 Notes to cash flows from operating activities: Interest paid 464 676 1.098 Taxes paid 14,504 11,494 17,815 Note to investing and financing activities not involving cash flow: Debt related to capital expenditures 1,760 2,102 2,671 Stock issued due to conversion of bonds 38 38 Transfer of assets and liabilities to affiliate created through

Preparation of the Consolidated Financial Statements

- 1. Scope of Consolidation and Application of the Equity Method
- (1) Number of consolidated subsidiaries and companies accounted for by the equity method

	Six months ended September 30, 2005	Year ended March 31, 2005	Increase (decrease)
Consolidated subsidiaries	142	142	. 0
Unconsolidated subsidiaries accounted for by the	"		, ,
equity method	; . 		, · , —
Affiliates accounted for by the equity method). 16	17.50	(1)
Total (158	159	(1)

(2) Names of principal subsidiaries and affiliates

Consolidated subsidiaries: OMRON Relay & Devices Corporation, OMRON Europe B.V. Companies accounted for by the equity method: Hitachi-Omron Terminal Solutions, Corp.

(3) Changes in scope of consolidation and application of the equity method:

Consolidated subsidiaries

(New)

7 companies (Colin Medical Technology Corporation and 6 others)

(Eliminated)

7 companies

Affiliates accounted for by the equity method:

(New)

2 companies

(Eliminated)

3 company

2. Comprehensive Income

Comprehensive income in addition to other comprehensive income in net income is as follows:

1 184

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Six months ended September 30, 2005: 6

¥51,152 million

Six months ended September 30, 2004:

¥30,707 million

Year ended March 31, 2005:

¥39,726 million white the most process and an experience

Other comprehensive income includes changes in foreign currency translation adjustments, minimum pension liability adjustments, unrealized gains or losses on available-for-sale securities and net gains or losses on derivative instruments.

3. Major Components of Other Expenses (Income), Net

The major components of "Other expenses (income), net" are as follows:

Six months ended September 30, 2005. Net gain on sales of investment securities 4. 44 \(\frac{1}{2}\),044)million \(\frac{1}{2}\).

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Loss on impairment of investment

securities and other assets ¥692 million

Six months ended September 30, 2004. Business restructuring expenses

made of the \$1,767 million

Year ended March 31, 2005

1180 3

1.75

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Business restructuring expenses

 $\pm 1,767$ million.

Properties of Facility of the Jan Star of Test of gardi

Loss in equity of affiliates

¥1,483 million

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(270.1)

1.1

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1.7%

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4. Retirement Benefits

Transfer of the Substitutional Portion of the Employees' Pension Fund

OMRON Corporation and its 30 principal domestic subsidiaries received approval from the Minister of Health, Labour and Welfare on May 1, 2005 for exemption from benefits related to past employee service in regard to the substitutional. portion of the Omron pension plan. On September 29, 2005, the Company transferred the amount of the minimum actuarial liability to the Japanese government. In accordance with the Emerging Issues Task Force Issue No. 03-02 ("Accounting for the Transfer to the Japanese Government of the Substitutional Portion of Employee Pension Fund Liabilities"), the entire substitutional portion was accounted for at the time the transfer of the benefit obligation and related plan assets was completed. As a result of the transfer, the Company accounted for the difference of \(\frac{1}{4}\)41,339 million between the accrued benefit obligation and related plan assets as "Difference on transfer of obligation related to transfer of substitutional portion of employees' pension fund." In addition, the difference of ¥8,870 million between the projected benefit obligation and accrued benefit obligation, which represents the accrued salary progression in regard to the substitutional portion, was recognized as a return of net periodic pension cost, and the one-time amortization of the unrecognized actuarial balance corresponding to the substitutional portion, which totaled ¥38,294 million, was recognized as a settlement loss. Of the return of the previously accrued salary progression and the settlement loss totaling ¥29,424 million, ¥15,975 million is accounted for in cost of sales, ¥8,635 million in selling, general and administrative expenses, and ¥4,814 million in research and development expenses, and a continuous and expenses are the continuous and a continuous an

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Change in Measurement Date of Projected Benefit Obligation and Plan Assets in Accounting for Pensions of Pensions of Projected Benefit Obligation and Plan Assets in Accounting for Pensions of Projected Benefit Obligation and Plan Assets in Accounting for Pensions of Projected Benefit Obligation and Plan Assets in Accounting for Pensions of Projected Benefit Obligation and Plan Assets in Accounting for Pensions of Projected Benefit Obligation and Plan Assets in Accounting for Pensions of Projected Benefit Obligation and Plan Assets in Accounting for Pensions of Projected Benefit Obligation and Plan Assets in Accounting for Pensions of Projected Benefit Obligation and Plan Assets in Accounting for Pensions of Projected Benefit Obligation and Plan Assets in Accounting for Pensions of Pensio The Company previously used December 31 as the measurement date of projected benefit obligation and plan assets in accounting for pensions. Effective from the interim period ended September 30, 2005, the Company has changed the measurement date to March 31. The purpose of this change is to enable more timely reflection of factors such as the effect of systematic changes and personnel increases or reductions in accounting for pensions, in the projected benefit obligation and retirement benefit expenses.

The cumulative effect (after tax effect considerations) of this change was accounted for in profit and loss for the interim period ended September 30, 2005, which reduced net income for the period by ¥1,201 million. Basic net income per share before adjustment for the cumulative effect was ¥75.33, and diluted income per share was ¥75.30.

2) Change in Geographical Segment Information and Classification of Overseas Sales Segments Previously the Company grouped geographical segment information and classification of overseas sales segments into four segments: Japan, North America, Europe and Asia. Effective from the interim period ended September 30, 2005, this information is displayed in five segments: Japan, North America, Europe, Greater China and South-east Asia. The purpose of this change is to reflect the expansion of the OMRON Group's business in Greater China and the position of Greater China as a key region in the Company's medium, and long-term strategy, and to disclose more accurate business results that reflect the current state of the Company's business and management. "Greater China" includes China, Hong Kong and Taiwan. Santi 14 15 Jun 1. 2/6

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5. Segment Information

1. Business Segment Information

Six months ended September 30, 2005

(Millions of yen)

3 - 3	Industrial Automation Business	Electronic Components Business	'Automotive' Electronic Components Business	Social Systems Business	Healthcare Business	Others	Total	Eliminations & Corporate	Consolidated
Net sales:		1.				, ,			
(1) Sales to outside					l				f ::
customers	130,272	45,924	35,130	33,991	27,550	12,495	285,362	<u> </u>	285,362
(2) Intersegment sales		, * 17, + 17 <u>E</u>	1 Setsol 1	5. It is		101	1 1	11	. "
and transfers	4,524	10,340	1,598	3,982	95	22,126	42,665	(42,665)	
Total	134,796	56,264	/: 36,728 ∤	37,973	27,645	34,621	328,027	(42,665)	285,362
Operating expenses	114,357.	50,915	37,502,	40,408	24,579	:33,277	301,038	(35,021)	266,017
Operating income	20,439	5,349	.: ar. (774):	(2,435)	3,066	1,344.	5 26,989	(7,644)	19,345

- Notes: 1. "Social Systems Business" includes the Social Systems Solutions and Service Business Company.
 - 2. "Others" includes the Business Development Group and other divisions.
 - 3. This segment information was prepared in accordance with rules for interim consolidated financial statements. Therefore, all profit and loss from the transfer of the substitutional portion of the employees' pension fund is not included in "Operating expenses."

Six months ended September 30, 2004 and the translation that the confirmation and

(Millions of yen)

a care and care	Industrial Automation Business	Electronic Components Business	Automotive Electronic Components Business	Social Systems Business	Healthcare Business	Others	Total	Eliminations & Corporate	Consolidated
Net sales:				، ح	3-115 11597		n are	agaldo 🧎	. ,
(1) Sales to outside		ie e je i	contract of tool		'		1	di et e	
customers	127,209	49,956	30,213	58,872	23,896	12,126	302,272		302,272
(2) Intersegment sales			ม คงกับในล้าย	0.01.40	liter street, d	r. 19 7nsi	dera bilani.	inst it	1
and transfers	3,762	10,235	1,461	3,632	210	25,2314	44,531	(44,531)	**
Total	130,971	60,191	31,674	62,504	24,106	37,357	346,803	(44,531)	302,272
Operating expenses	107,346	51,843	32,3831	58,766	21,106	35,356	306,800	(35,726)	271,074
Operating income	, 23,625:	·8,348 a.	190.0(709)	in. 3,7381	3,000	2,001	40,003	(8,805)	.:31,198
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					_ * *			(2) (5)	

Year ended March 31, 2005 and the mineral configuration of the part of the part of the larger (Millions of yen)

Signal Control of the	Industrial Automation Business	Electronic Components Business	Automotive Lectronic Components Business	Social Systems Business	'e''	Others	3 Total 4	Eliminations & Corporate	Consolidated
Net sales:									
(1) Sales to outside	250 220	101.127	64.550	115.005	50.502	26.706	600.500		(00.500
customers	250,329	101,127	64,558	115,205	50,583	26,786	608,588	_	608,588
(2) Intersegment sales	1							1	
and transfers	8,747	20,734	2,983	8,021	413	47,410	88,308	(88,308)	_
Total	259,076	121,861	67,541	123,226	50,996	74,196	696,896	(88,308)	608,588
Operating expenses	217,651	105,795	68,418	116,793	43,375	70,400	622,432	(69,955)	552,477
Operating income	41,425	16,066	(877)	6,433	7,621	3,796	74,464	(18,353)	56,111

- 1. "Social Systems Business" includes the Social Systems Solutions and Service Business Company and the Financial Systems Business Company.
- 2. "Others" includes the Business Development Group and other divisions.

2. Geographical Segment Information

Six	months	ended	Septem	ber	30,	2005

A	4 14-	" h	
- (Mill	ions	of yer	1)

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na monina chaca septem	001 50, 2005						(1411)	nons of yen
	Japan , :	North America	Europe	Greater China	South-east Asia	Total	Eliminations & Corporate	Consolidated
Net sales:						···	14.	3
(1) Sales to outside customers	167,309	35,431	46,448	19.696	16,478	285,362		285,362
(2) Intersegment sales	107,309	33,431	40,446		10,478	265,502		265,502
and transfers	46,985	173	549	14,325	4,019	66,051	(66,051)	_
Total	214,294	35,604	46,997	34,021	20,497	351,413	(66,051)	285,362
Operating expenses	194,378	35,090	43,392	33,275	18,528	324,663	(58,646) ,	266,017
Operating income	19,916	514	3,605	746 _c	1,969	26,750	(7,405)	19,345

Six months ended September 30, 2004

	ions	

SHI MOREIS CHACA SEPTOM	(Minions of yen)											
	Japan	North America	Europe	Greater China	South-east Asia	Total	& Corporate	Consolidated				
Net sales:							ar Janjer	Series A.				
(1) Sales to outside	Nijimana 🗼	1 1 12 1 1 L	ង។១២ ខក ១ <u>៩</u>)					1				
customers	192,690	32,295	44,374	18,436	14,477	302,272		302,272				
(2) Intersegment sales		1 (3	1	i Lat. E			1.3400	a magaa				
and transfers [6]	146,018	254	. 278	13,765	6,282	66,597	(66,597)	V : -				
Total	238,708	32,549	44,652	32,201	20,759	368,869	(66,597)	302,272				
Operating expenses	208,223 -	31,176	40,844	30,141	18,800	329,184	(58,110)	271,074				
Operating income	30,485	1,373	3,808	2,060	1,959	39,685	(8,487)	. 31,198				

Year ended March 31, 2005

(Millions of year	(Millions of yen	lions	Mill	41		1	4	31
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Total Chiecu Interest 51, 200		بنند و استام استام	(16), 15, 11					110115 01) 011
bay sign	Japan	North America	Europe	Greater China	South-east Asia	Total	Eliminations & Corporate	Consolidated
Net sales: (1) Sales to outside	()	.2.0		1 000 F			i de la	v district Vijek
customers	387,627	65,612	92,239	33,868	29,242	608,588	ing <u>ing t</u>	608,588
(2) Intersegment sales							1	
and transfers	88,587	439	846	. 26,883	9,663	126,418	(126,418)	: —
Total	476,214	66,051	93,085	60,751	38,905	735,006	(126,418)	608,588
Operating expenses	419,870	63,493	83,997	58,801	35,620	661,781	(109,304)	552,477
Operating income	56,344	2,558	9,088	1,950	3,285	73,225	(17,114)	56,111

Notes:

- 1. The segment previously classified as "Asia" was divided into "Greater China" and "Southeast Asia" as of April 2005. Figures for the six months ended September 30, 2004 and the year ended March 31, 2005 have been restated according to the new classification. "Greater China" includes China, Hong Kong and Taiwan.
- 2. This segment information was prepared in accordance with rules for interim consolidated financial statements. Therefore, all profit and loss from the transfer of the substitutional portion of the employees' pension fund is not included in "Operating expenses."

3. Overseas Sales

(Millions of ven)

			(17771110115 01) 011
	Six months ended	Six months ended	Year ended
	September 30, 2005	September 30, 2004	March 31, 2005
North America	35,663	32,378	65,612
(% of total sales)	12.5%	10.7%	10.8%
Europe	46,471	45,228	93,130
(% of total sales)	16.3%	15.0%	15.3%
Greater China	20,298	18,949	35,698
(% of total sales)	7.1%	6.3%	5.9%
South-east Asia	22,320	24,792	48,093
(% of total sales)	7.8%	8.1%	7.9%
Total	124,752	121,347	242,533
(% of total sales)	43.7%	40.1%	39.9%

Notes: The segment previously classified as "Asia" was divided into "Greater China" and "Southeast Asia" as of April 2005. Figures for the six months ended September 30, 2004 and the year ended March 31, 2005 have been restated according to the new classification. "Greater China" includes China, Hong Kong and Taiwan.

6. Securities

In accordance with Statement of Financial Accounting Standards ("SFAS") No. 115, "Accounting for Certain Investments in Debt and Equity Securities," among marketable securities held by the Company and its subsidiaries, available-for-sale securities are stated at fair value reflecting unrealized gains and losses.

Investment securities include debt securities and equity securities. For marketable securities included among these, the acquisition cost or amortized cost, unrealized gain and loss, and fair value are as follows.

As of September 30, 2005

Available-for-sale securities				(Millions of yen
<u> 21</u> 1 22 2	Cost*	Gross unrealized gain	Gross unrealized loss	Fair value
Debt securities	1,064	195	1	1,259
Equity securities	22,039	28,110	(8)	50,141
Total investment securities	23,103	28,305	. (8)	51,400

vailable-for-sale securities		1124			· · · · · · · · · · · · · · · · · · ·		*** ***	(Millions of ye
	*	Ç.	ost*	Gross u	_ 1	Gros	ss unrealized loss	Fair value
Debt securities		:	1,062		1 213			1,275
Equity securities	Ť	187.9	26,856	1.5	17,097		13 (410)	43,543
Total investment securities	4.	· 1 · 1	27,918	4.29.5	17,310		(410)	44,818
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Available-for-sale securities				(Millions of yen)
	"Cost* Lances	Gross unrealized	Gross unrealized loss	Fair value
Debt securities	1,064	237		1,301
Equity securities	24,600	19,584	(381)	43,803
Total investment securities?	25,664	0.2.10 19,821	r 16 (381)	45,104

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^{*}Indicates amortized cost for debt securities and acquisition cost for equity securities. amore recursor for debt securities and acquisition cost for equity securities.

7. Breakdown of Sales

Net sales by consolidated business segment

(Millions of ven)

					illions of yen
	Six month	s ended	Six month	s ended	Increase
	September	30, 2005	September	(decrease)	
Industrial Automation Business	130,272	45.6%	127,209	42.1%	2.4%
Electronic Components Business	45,924	16.1	49,956	16.5	(8.1)
Automotive Electronic Components Business	35,130	12.3	30,213	10.0	16.3
Social Systems Business	33,991	11.9	~ 5 8,872	19.5	(42.3)
Healthcare Business	27,550	9.7	23,896	7.9	15.3
Other	12,495	4.4	12,126	4.0	3.0
Total	285,362	100.0	302,272	100.0	(5.6)

Notes:

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^{1.} For the six months ended September 30, 2004, "Social Systems Business" includes the Social Systems Solutions and Service Business Company and the Financial Systems Business Company and others.

^{2.} For the six months ended September 30, 2005, "Social Systems Business" includes the Social Systems Solutions and Service Business Company and others.

^{*}SSB: As of October 1, 2004, the ATM and other information equipment businesses (equipment such as automated bill changers) that was included in the Social Systems Business was transferred to an affiliate accounted for using the equity method.



Section 1: Results for the Three Months Ended June 30, 2005

Section 2: Restructuring IAB Development and Production Centers

July 29, 2005

OMRON Corporation



1



Contents

OMRON

Sensing tomorrow™

Section 1: Results for the Three Months Ended June 30, 2005

- 1. Executive Summary
- 2. Results for the Three Months Ended June 30, 2005
- 3. Forecast for the Six Months Ending Sept. 30, 2005 and

Forecast for the Full Year Ending March 31, 2006

Notes:

- 1. Quarterly financial information is not audited or reviewed by an auditing corporation.
- 2. The financial statements are prepared in accordance with U.S. GAAP.
- 3. Includes 146 consolidated subsidiaries and 18 affiliated companies accounted for by the equity method.
- 4. Projections of results and future developments are based on information available to the Company at the present time, as well as certain assumptions judged by the Company to be reasonable. Various factors could cause actual results to differ materially from these projections. Major factors influencing Omron's actual results include, but are not limited to, (i) the economic conditions surrounding the Company's businesses in Japan and overseas, (ii) demand trends for the Company's products and services, (iii) the ability of the Omron Group to develop new technologies and new products, (iv) major changes in the fund-raising environment, (v) tie-ups or cooperative relationships with other companies, and (vi) movements in currency exchange rates and stock markets.



Main Business Areas

Sensing tomorrow™

Business	Business Name	Abbrev.	Business Description
Industrial Automation	Industrial Automation Business	IAB	Manufacture and sale of control components for factory automation, etc.
Electronic Components	Electronic Components Business	ЕСВ	Manufacture and sale of electronics components for home appliances, communications, mobile devices, etc.
Automotive Electronics	Automotive Electronic Components Business	AEC	Manufacture and sale of electronic components for automobiles
Social Systems	Social Systems Business	SSB	public transportation (automated
Healthcare Equipment	Healthcare Business of for the (1) at 10,000 (10,000)	HCB 32	Manufacture and sale of medical devices (digital blood pressure monitors, etc.)
Others	Business Development Group/Others	Others	Exploration of new businesses, businesses not included in above

3

Executive Summary OMRON Sensing tomorrow

1. Executive Summary





Executive Summary



Sensing tomorrow™

Year ending March 31, 2006 is the 2nd year of Stage II (Apr. 2004 to March 2008) of Grand Design 2010 (GD2010) Achieving Stage II targets set as a milestone in "Achieving a robust profit structure"

1st Quarter Results and Key Points

- · Sales/income basically in line with budget

 - Consolidated operating income \(\frac{1}{2}\)9.1 billion (96% vs. budget, 60% vs. same period in prev. year) Operating margin 6.6%
- · Sales of industrial automation (IAB), automotive (AEC), social systems (SSB), health care (HCB) basically as planned
- Electronic components (ECB) sales below plan (90% vs. budget) due to inventory adjustments of digital home appliances and postponement of large-scale and small-scale backlight orders
- · Main factor in net sales decrease was SSB's transfer of ATM business to a joint venture (¥13.1 billion decrease)
- Main factors decreasing operating income were SSB's transfer of ATM business to a joint venture; and increases in SG&A expenses (¥0.5 billion) and R&D expenses (¥0.4 billion)

Interim and Full-Year Forecasts and Key Points

· Sales, income both forecast to be in line with initial budget

Six months ending Sept. 30, 2005

Year ending March 31, 2006

Net sales

Operating margin 10.5%

¥285.0 billion (94% vs. prev. first half) 4625.0 billion (103% vs. prev. year)

Operating income ¥30.0 billion: (96% vs. prev. first half)

¥65.0 billion (116% vs. prev. year)

- Return of substitutional portion of pension fund (approx. ¥9.0 billion) scheduled in first half
- Inclusion of Colin Medical Technology from 2nd quarter

(est. annual sales approx. \(\frac{1}{2}\). O billion, operating income approx. \(\frac{1}{2}\). 0.3 billion, for nine months)

Three months ended June 30, 2005

Sensing tomorrow™

2. Results for the Three Months **Ended June 30, 2005**



Consolidated Statements of Income



Net Sales ¥138.5B, Operating Margin 6.6%

Consolidated net sales, operating income both basically in line with budget Main factor in net sales decrease was SSB's transfer of ATM business to a joint venture

Statements of Income

(billion yen)

· · · · · · · · · · · · · · · · · · ·	3 months ended 6/2004	3 months ended 6/2005	Change from last year	3 months ended 6/2005 Original	Change from Original budget
s sign	Actual(1)	Actual(2)	(2)/(1)	budget(3)	(2)/(3)
Net sales	147.9	138.5	* 93.6%	140.0	98.9%
Gross profit	61.1	55.9	91.6%	56.5	99.0%
SG&A expense	34.8	35.3	- 101.5%	35.0	100.9%
R&D expense	11.1	11.5	103.9%.	12.0	96.1%
Operating income	15.2	9.1	59.8%	9.5	95.8%
NIBT:	15.1	8.6	56.9%	10.0	85.8%
NIAT	9.6	5.1	53.6%	5.5	93.6%

C	u	r	r	e	n	C	V	F	S	a	ıt	(9	

USS	1.6.34	108.4	108.1	0.3	100.0	8.1
EUR		131.3	136.2	3.1 1 8 20 4.9 .	130.0	9837 18 16 6.2 1

^{* 102.7%} including sales of ATM business transferred to joint venture in October 2004.

Three months ended June 30, 2005

1-1-1-1

Breakdown of Sales by Region and Business

Sensing tomorrow™

Basically in line with budget in Japan and overseas By segment, in line with budget except for ECB

(billion yen)

er grand the affine s

ctual(1)	Actual(2)	(2)/(1)	Original budget(3)	(2)/(3)
86.0	77.3.	- 75 % 89.8%	77.9	99.2%
61.9	61.2	98.8%	62:1	98.5%
147.9	138.5	93.6%	140.0	98.9%
	86.0 61.9	86.0 77.3 61.9 61.2	86.0 77.3 89.8% 61.9 61.2 98.8%	86.0 77.3 89.8% 77.9 61.9 61.2 98.8% 621

**Overseas includes direct exports

By Business		1	tual(1)	Actual(2)	(2)(1)	Original budget(3)	(2)/(3)
		At	tuai(1)	Actual(2)	(2)/(1)	Du age ((3)	
	IAB		64.0	64.6	101.0%	65:0	99.4%
146	ECB	··* · ÷	24.8	22.6	91.0%	25.0	90,4%
	AEC	1 1	14.9	17.5	117.2%	17.0	102.8%
	SSB		* 26.5	15.6	58.8%	15.0	103.9%
	НСВ		12.4	12:4	100.2%	12:5	99.2%
	Ohters		5.4	5.8	108.2%	5.5	105.3%
	Total		1479	138 5	93.6%	140 0	98.9%

Three months ended June 30, 2005

Breakdown of Operating Income



IAB exceeded budget due to exchange rate and cost cutting ECB faced difficult conditions

(billion yen)

6.25	3 months	3 months	Change from	3 months	Change from
	ended	ended	last year	ended	Original
į .	. 6/2004	6/2005 C		6/2005	budget
By Business	Actual(1)	Actual(2)	(2)/(1)	Original budget(3)	(2)/(3)
IAB	12.7	10.7.	84.1%	9.0	118.9%
ECB	4.3	2.3	53.6%	3.0	76.8%
AEC	-0.3	0.1		0.2	33.5%
SSB	* 0.1	-1.9	12.	-1.5	
НСВ	2.3	1.5	66.6%	. . 1.5.	103.1%
Others	0.5	0.6	103.9%	0.5	111.4%
HQ Gost/Elimination	-4.5	-4.2	-	-3.2	1 1 2 1 1
Total	15.2	9.1	59.8%	9.5	95.3%

^{*}Results for the year ended 3/2005 include results of ATM business

0

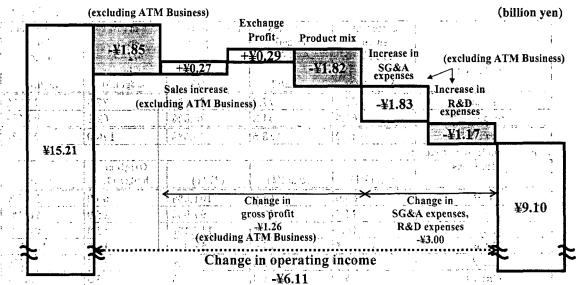
Three months ended June 30, 2005

Breakdown of Changes in Operating Income

and the specific of the graph of the Board statement

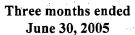
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Main factors decreasing operating income were transfer of ATM business to a joint venture and product mix



Operating income for three months

Operating income for three months



Segment Information IAB (Industrial Automation Business)

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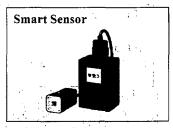
Sensing tomorrow™

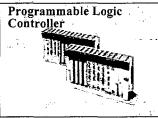
Manufacture and sale of control systems and equipment for factory automation and production machinery

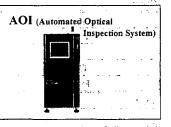
Sensing Devices (Photoelectric/Proximity Sensors, AOI, etc.) Control Devices (Programmable Logic Controllers, Relays, Timers, etc.) Safety Devices (Safety sensors, Safety switches, etc.)

Net sales: ¥64.6b; Operating margin: 16.6% Europe, U.S., Asia remained strong

	1 1		147	(billion yen)		
IAB	3 months ended 6/2004 6/2005 Actual(1) Actual(2)		Change from last year (2)/(1)	3 months ended 6/2005 Original	Change from Original budget	
		200	1 200 000	budget(3)	(2)/(3)	
Japan	32.3	32.0	98.9%	32.8	97.4%	
Overseas	31.7	32.7	103.2%	32.2	101.5%	
North America	5.0	5.4	107.7%	5.1	105.0%	
Europe	16.7	17.5	104.2%	17.5	99.7%	
Asia	2.8	3.0	107.7%	2.8	-106.7%	
China	6.1	5.7	93.7%	5.7	99.5%	
Exports	1.1	1.2	108.9%	1.1	_ 110.9%	
Total	64:0	64.6	101.0%	65.0	99.4%	
Operating income	12.7	10.7	84.1%	9.0	118.9%	







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Three months ended June 30, 2005

Segment Information ECB (Electronic Components Business)

OMRON Sensing tomorrow:

Manufacture and sale of electronic components for home appliances, communications, mobile phones, amusement components, OA

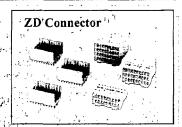
Relays, Switches, Connectors, Sensors, Micro Lens Arrays, Customized ICs, IC Coins, Optical Communications Devices, etc.

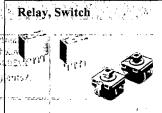
Net sales: \(\frac{4}{22.6b}\); Operating margin: 10.2%

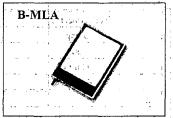
Japan and overseas weak;

LCD Backlight faced difficult conditions

		e gylfady j		(billion yen)			
ЕСВ	3 morths ended 6/2004 Actual(1)	3 months ended 6/2005 Actual(2)	Change from last year (2)/(1)	3 months ended 6/2005 Original budget(3)	Change from Original budget (2)/(3)		
Japan	12.4	11.5	92.1%	12.3			
Overseas	12.4	11.1	89.8%	12.7	87.7%		
North America	2.6	2.2	86.7%	2.4	92.5%		
Europe	2.9	3.1	105.2%.	3.3	93.5%		
Asia	1.4	1.3	95.4%	.ii 1.4	96.2%		
China	2.8	2.9	106.0%	3.1	94.4%		
Exports	2.7	1.6	56.9%	2.5	62.4%		
Total	24.8	22.6	91.0%	25.0	90.4%		







Three months ended June 30, 2005

Segment Information AEC (Automotive Electronic Components Business) Sensing tomorrow™

Manufacture and sale of automotive electronic components

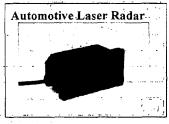
Automotive Relays, Sensors, Laser Radars, Power Window Switches, Keyless Entry Systems, ECU, etc.

Net sales: \(\frac{\pmathbf{4}}{17.5}\)b; move into the back Sales remained strong overseas

(billion yen)								
AEC	3 months ended 6/2004 Actual(1)	3 months ended 6/2005 Actual(2)	Change from last year (2)/(1)	3 months ended 6/2005 Original budget(3)	Change from Original budget (2)/(3)			
Japan	6.2	6.5	105.3%	, fr , 6.6	98.9%			
Overseas	∷.8. 7		125.6%	10.4	105.3%			
North America	5.0	5.8	116.8%	5.6	103,7%			
Europe	1.1	1.6	150.7%	1.7	95.8%			
Asia	2.7	3.5	-131.8%	3.1	113.3%			
China	0.0	0.0	0.0%	0.0	-			
Exports	0.0	0.0	20,00%	0.0				
Total	14.9	17.5	1,17.2%	17.0	102.8%			
Operating income	-3.0	0.1	r diggs	0.2	33.5%			







Three months ended June 30, 2005

Operating income

Segment Information SSB (Social Systems Business)

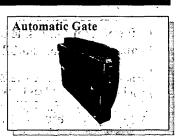
Sensing tomorrow™

Manufacture and sale of equipment/modules, and provision of solutions and services in the fields of public transportation and traffic/road management

Public Transportation: Passenger Gates, Ticket Vending machines, etc. Traffic/Road Management, Signal Controllers, Road Management Systems, etc.

Net sales: ¥15.6b 116% YOY excluding settlement systems business in previous year

	- Care	and the second second		(b	illion yen)
SSB	Actual(1)	3 months ehded 6/2005 Actual(2)	Change from last year (2)/(1)	original budget(3)	Change from Original budget (2)/(3)
Japan	23.9	15.2	.63.7%	. , 14.4	105.8%
Overseas	2.5	0.3	13.3%	0.6	56.3%
North America	0.0	0.0	102.2%	0.2	23.5%
Europe	0.2	0.0	Ta Coli	T 7 0.0	•
Asia	. 0.0	0.0		0.0	·), ; :
China	0.0	0.0	20.0%	0.0	
Exports	2.3	₹ 0.3	12.6%	0.4	72.5%
Total	26.5	15.6	58.8%	15.0	103.9%







Three months ended June 30, 2005

Segment Information HCB (Healthcare Business)

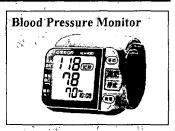


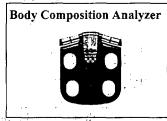
Sensing tomorrow™

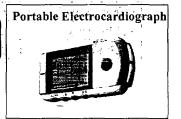
Manufacture and sale of home and professional healthcare equipment

Digital Blood Pressure Monitors, Digital Thermometers, Pedometers, Body Composition Analyzers (Body-fat Analyzers), Electronic Pulse Massagers, Massage Chairs, etc.

	,			(b	(billion yen)	
НСВ	3 months ended 6/2004 Actual(1)	3 months ended 6/2005 Actual(2)	Change from last year (2)/(1)	3 months ended 6/2005 Original budget(3)	Change from Original budget (2)/(3)	
Japan	5.9	6.3	107.5%	6.3	100.4%	
Overseas	6.5	6.1	93.5%	6.2	97.9%	
North America	3.5	2.9	80.7%	3,3	86.8%	
Europe	1.8	2.0	106.7%	1.8	108.7%	
-Asia	0.4	0.5	138.6%	0.4	123.0%	
China	0.7	0.7	97.3%	0.7	101.4%	
Exports	0.0	0.1	166.7%	0.0	-	
Total	12.4	12.4	100.2%	12.5	99.2%	
Operating income	2.3	1.5	66.6%	1.5	103.1%	







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Three months ended June 30, 2005

Consolidated Balance Sheets

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Stockholder's equity: +\(\frac{4}{4}\).6b vs. ended March 2005 Capital ratio (Shareholder's equity / Total assets): 54.4%

(billion yen)

مها الأرف المنظم الأوقيات الإن المنظم ال	and at the contract of		
Consolidated B/S	As of	As of	As of
	6/30/2004	3/31/2005	6/30/2005
Total Assets	596.0	585.4	570.3
Cash and cash equivalents	97.0	80.6	70.2
Notes and accounts receivable - trade	113.4	121.7	106.9
Inventories		68.6	70.3
Other current assets	26.7	25.1	30.5
Other assets	279.8	· 289.5	292.4
Total Liabilities - 1995 to 1995 to 1995	304.6	279.6	259.9
Bank Loans / Current portion of L/T debt	45.0	22.9	24.5
Long-term debt	11.4	1.8	2.1
Other liabilities	248.2	254.9	233.3
Shareholders' Equity	291.4	305.8	310.4

Consolidated Statements of Cash Flows



¥6.2b increased cash out in investing activities vs. same period in prev. year due to investment for future growth and acquisitions

(billion yen)

Consolidated Statements of C/F	3 months	3 months ·
	ended 6/2004	ended 6/2005
Net cash provided by operating activities	10.7	8.1
Net cash used in investing activities	-5.4	-11.6
Free cash flow (CAC)	5.3	-3.5
Net cash used in financing activities	3.5	-3.2
Effect of exchange rate changes	0.1	-3.8
Net increase (decrease)	1.9	-10.4
Cash and cash equivalents at end of the period	97.0	70.2

,						
Year ended 3/2005						
3/21	703					
	61.1					
	-36.1					
	25.0					
	-40.7					
	1.2					
27783	-14.4					
. :: <u>!</u>	80.6					

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3. Forecast for the Six Months
Ending Sept. 30, 2005
And

Forecast for the Full Year Ending March 31, 2006



Forecast of Consolidated Statements of Operations



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No change from initial budget

Statements of Income

(billion yen)

	6 monts hs ended 9/2004 Actual(1)	6 months ending 9/2005 Forecasts(2)	Change from last year (2)/(1)	6 months ending 9/2005 Original budget(3)	Change from Original budget (2)/(3)
Net Sales	302.2	285.0	94.3%	285.0	100.0%
Gross Profit	127.3	117.0	91.9%	117.0	100.0%
SG&A expenses	71.9	71.0	98.7%	71.0	100.0%
R&D expenses	24.2	25.0	103.5%	25.0	100.0%
Return of substitutional portion of pension fund	-	9.0	-	9.0	100.0%
Operating income	31.2	30.0	96.2%	30.0	100.0%
NIBT	29.0	30.0	103.4%	30.0	100.0%
NIAT	16.4	17.0	103,4%	17.0	100.0%

Exchange Rate

(yen)

USS	109.5	108.9	-0.6	100.0	8.9
EUR	132.8	135.7	2.9	130.0	5.7

*2nd Quarter US\$: \(\frac{1}{2}\)110, EUR: \(\frac{1}{2}\)135

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Year Ending March 31, 2006

Forecast of Consolidated Statements of Operations

OMRON

Sensing tomorrow™

No change from initial budget

Statements of Income

(billion yen)

	Year ended 3/2005	Year ending 3/2006	Change from last year	Year ending 3/2006	Change from Original budget
Commence.	Actual(1)	Forecasts(2)	(2)/(1)	Original budget(3)	(2)/(3)
Net Sales	608.6	625.0	102.7%	625.0	100.0%
Gross Profit	249.8	256.0	102.5%	256.0	100.0%
SG&A expenses	144.2	150.0.	104.0%	150.0	100.0%
R&D expenses	49.4	50.0	101.1%	50.0	100.0%
Return of substitutional portion of pension fund.	erriori ka t₌	9.0	Problem St. Co.	9.0	100.0%
Operating income	56.1	65.0	115.8%	65.0	100.0%
NIBT	52.5	63.0	119.9%	63:0	100.0%
NIAT	30.2	36.0	119.3%	36.0	100.0%

Exchange Rate

(yen)

US\$	107.3	104.8	-2.5	100.0	4.8
EUR	135.0	133.0	-2.0	130.0	3.0



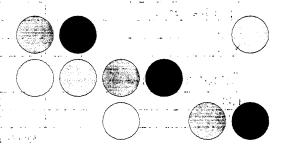


Restructuring IAB Development and Production Centers

for internationally competitive manufacturing

July 29, 2005

Industrial Automation Business Company





Contents



2.	GD2010 2nd s	tage of IA	В	1	
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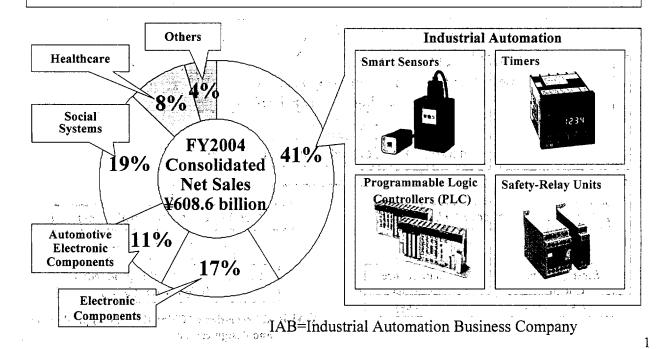


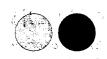
Overview of IAB

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IAB manufactures and sells control components for factory automation etc. and accounts for approx. 40% of net sales. Main products include sensors, timers and PLCs.



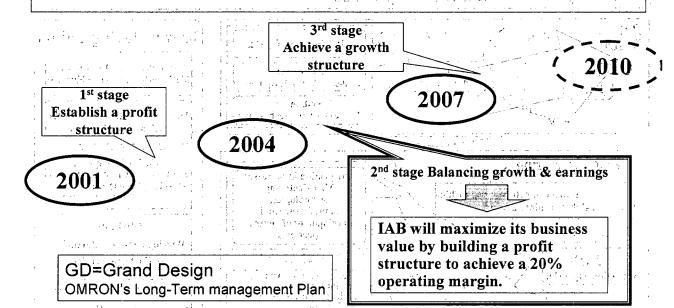


GD2010 2nd stage of IAB

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During GD2010 Second Stage (Corporate theme: Balancing growth & earnings), IAB will build a profit structure to achieve a 20% operating margin and maximize business value.





Overview of Restructuring

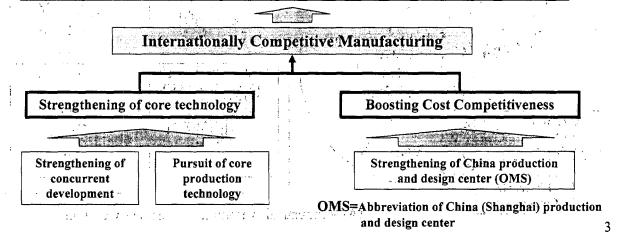
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Restructuring development and production centers to strengthen IAB's position as a globally competitive manufacturer and achieve GD2010 2nd stage target

IAB Target for 2nd Stage of GD2010 Operating Margin 16% (FY2003) -> 20% (FY2007)

Achieve this target while actively investing in growth and implementing structural reform



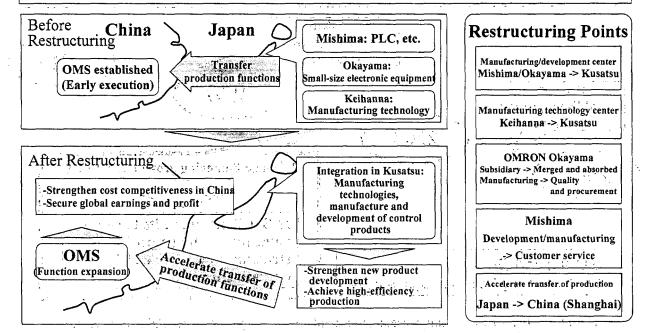


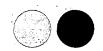
Details of Restructuring

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Raising cost competitiveness by restructuring centers in Japan by the end of FY2007, strengthening concurrent development and manufacturing technology, and accelerating the transfer of production functions from Japan to China



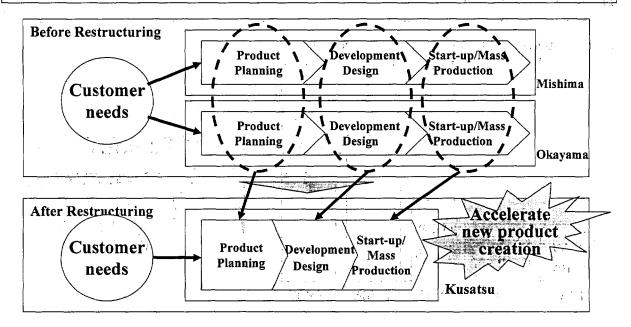


Aims of Restructuring (1) Strengthen Concurrent Framework to Accelerate New Product Creation



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Consolidate manufacturing and development centers to accelerate product development and strengthen the concurrent development of control products by sharing technological properties and others.







Aims of Restructuring (2) Strengthen Core Manufacturing Technologies to Achieve High-Efficiency Production

OMRON

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Integrate manufacturing technology, and control product development/manufacturing in one location in order to strengthen core manufacturing technologies, such as demand-driven, mixed-model synchronized production

Aim of strengthening core manufacturing technologies:

Differentiate products and achieve high-efficiency production (Realize "any time, anywhere, global level QCD")

During three years from FY2005-FY2007, invest 1.2 billion yen in R&D

Sharing of product framework

Technology for flexibility, etc.

Sharing of production methods/processes

Technology that innovates production processes, etc.

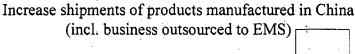
Core Manufacturing Technologies

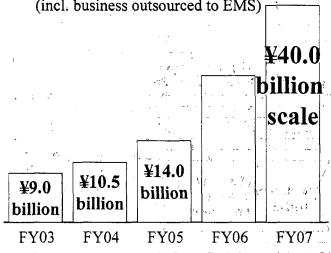


Aims of Restructuring (3) **Strengthen Cost Competitiveness**

Sensing tomorrow™

Build an appropriate cost structure in China by accelerating production transfer to China along with the fixed and variable expense reduction effect gained by the full usage of China manufacturing infrastructure.





Establish eost structure

7

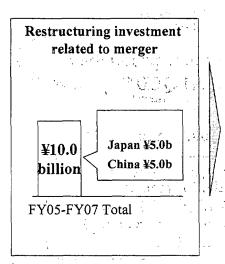


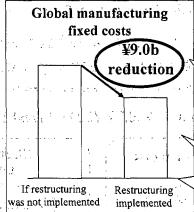
Financial impact of the merger

(我们) "我只要好的人养孩

Sensing tomorrow™

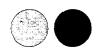
Through investing a total of \(\frac{1}{2} 10 \) billion in this restructuring, we expect to reduce fixed manufacturing costs by ¥9 billion or more every year from fiscal year 2007.





From FY2007, a reduction equivalent to more than 22% of FY 2004 IAB operating income(¥41.4 billion) every year.

Greatly contributes to increasing operating profit margin

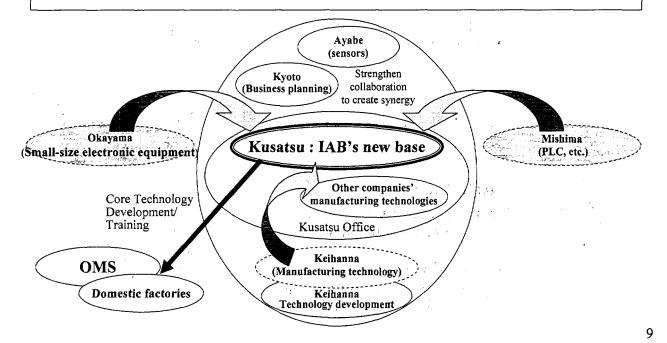


Positioning of New Kusatsu Center after Restructuring

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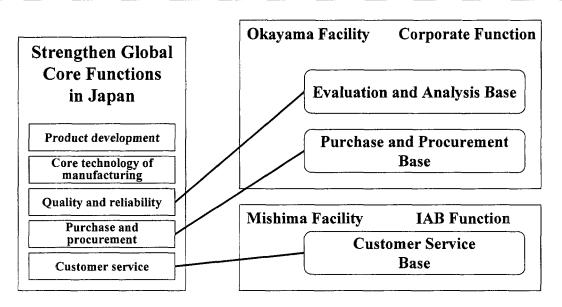
Accelerate strengthening/accumulation of technologies by establishing one center, which has both IAB's core manufacturing technologies and manufacturing and development of control products.





Positioning of Okayama and Mishima ONRON Facilities after Restructuring Sensing tomorrow Sensing tomorrow

To strengthen the global core functions in Japan, our facility at Okayama will become an evaluation, analysis, purchasing and procurement base. Our Mishima facility will become a customer service base.





Aiming for the Best Matching of Machines to Human Beings

OMRON Corporation

-Contacting us -

Finance and Investor Relations Headquarters Investor Relations Department

Phone: +81-3-3436-7170

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Consolidated Financial Results for the First Quarter of the Fiscal Year Ending March 31, 2006

Note: All financial information has been prepared in accordance with generally accepted accounting principles in Japan. This document has been translated from the Japanese original as a guide to non-Japanese investors and contains forward-looking statements that are based on managements' estimates, assumptions and projections at the time of publication. A number of factors could cause actual results to differ materially from expectations. Amounts shown in this financial statement have been rounded down to the nearest million yen.

Summary of Consolidated Financial Results for the First Quarter of the Fiscal Year Ending March 31, 2006

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1. Preparation of Summary First Quarter Fiscal 2006 Results

Simplification of accounting methods:	Yes. Some simplified methods are applied in accounting standards for reserves and allowances.				
Changes in consolidated accounting methods from the most recent fiscal year:	Yes (Change in segment classification in geographical segment information)				
Changes in scope of consolidation and application of equity method:	Yes				
Consolidation:	(New) 5 companies	(Eliminated) 1 company			
Equity Method:	(New) 1 company	(Eliminated) 0 companies			

2. Consolidated Financial Results for the First Quarter of the Fiscal Year Ending March 31, 2006

(1) Sales and Income

	Millions of Yen - Except Per Share Data and Percentages						
	Three mon June 30		Three months ended June 30, 2004		Year ended March 31, 2005		
		Change		Change			
Net sales	138,474	(6.4)	147,930	10.1	608,588		
Operating income	9,099	(40.2)	15,206	53.8	56,111		
Income before income taxes	8,576	(43.1)	15,084	51,3	52,548		
Net income	5,147	(46.4)	9,605	58.3	30,176		
Net income per share (yen)	21.63		40.15		126.52		
Net income per share, diluted (yen)	21.62		38	8.55	124.75		

Note: Percentages for net sales, operating income, income before income taxes, and net income represent changes compared with the previous fiscal year.

(2) Consolidated Financial Position

	Millions of Yen - Except Per Share Data and Percentages				
	As of June 30, 2005	As of June 30, 2004	As of March 31, 2005		
Total assets	570,334	596,041	585,429		
Shareholders' equity	310,408	291,443	305,810		
Shareholders' equity ratio (percentage)	54.4	48.9	52.2		
Shareholders' equity per share (yen)	1,304.15	1,218.01	1,284.81		

(3) Consolidated Cash Flows

	Millions of Yen - Except Per Share Data and Percentages					
	Three months ended June 30, 2005	Three months ended June 30, 2004	Year ended March 31, 2005			
Net cash provided by operating activities	8,073	10,689	61,076			
Net cash used in investing activities	(11,560)	(5,379)	(36,050)			
Net cash used in financing activities	(3,155)	(3,528)	(40,684)			
Cash and cash equivalents at end of period	70,175	96,962	80,619			

3. Projected Results for the Fiscal Year Ending March 31, 2006 (April 1, 2005 - March 31, 2006)

	Millions of Yen - Except per Share			
	Six Months Ending Sept. 30, 2005	Full Year Ending March 31, 2006		
Net sales	285,000	625,000		
Income before income taxes	30,000	63,000		
Net income	17,000	36,000		
Net income per share (yen)	71.42	151.25		

Note: Please see pages 7 of the attached materials regarding assumptions of the results projected above and cautionary statements concerning the use of these projections.

Summary of Consolidated Financial Results for the First Quarter of the Fiscal Year Ending March 31, 2006

Consolidated Results

(Millions of yen, %)

	Three months ended June 30, 2005	Three months ended June 30, 2004	Year-on-year change
Net sales	138,474	147,930	93.6%
Operating income	9,099	15,206	59.8%
[% of net sales]	[6.6%]	[10.3%]	[-3.7P]
Income before income taxes	8,576	15,084	56.9%
[% of net sales]	[6.2%]	[10.2%]	[-4.0P]
Net income	5,147	9,605	53.6%
Net income per share (basic) (¥)	21.63	40,15	-18.52

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Notes

- 1. Figures for first quarter results are not reviewed by independent auditors.
- 2. The consolidated financial statements are prepared in accordance with U.S. GAAP.
- 3. Includes 146 consolidated subsidiaries and 18 affiliated companies accounted for by the equity method.

(Attachment)

1. Results of Operations and Financial Condition

General Overview

Looking at economic conditions during the first quarter (April–June 2005) of the Omron Group's fiscal year, factors including high crude oil prices and the start of an adjustment phase in inventories of information technology (IT) and digital-related products led to slower growth in consumer spending and capital investment in North America and Europe. In greater China and Southeast Asia, production slowed, particularly in China, South Korea and Taiwan. As a result, the global economy overall continued in a decelerating trend. The Japanese economy also tended toward slower growth due to sluggish exports and corporate capital investment, which have been driving economic growth until now.

In this economic environment, the Omron Group's net sales for the first quarter were below the level of the same period of the previous year, totaling ¥138,474 million (a decrease of 6.4 percent compared with the same period of the previous year). The transfer of the ATM and other information equipment business to an equity affiliate had a substantial impact on sales. However, although domestic and overseas sales of consumer and commerce components for IT and digital-related products were weak, sales of electronic components for automobiles and control devices for factory automation, two key products of the Omron Group, were solid. As a result, net sales for the first quarter, excluding the transferred information equipment business, surpassed net sales for the same period of the previous year. While conducting aggressive investment for future growth, the Omron Group made continuous structural reforms to promote lasting efficiency improvements aimed at realizing a solid profit structure. However, the decrease in net sales due to the transfer of the information equipment business and increases in sales, general and administrative expenses and research and development expenses resulted in operating income of ¥9,099 million (a decrease of 40.2 percent compared with the same period of the previous year) income before income taxes of ¥8,576 million (a decrease of 43.1 percent compared with the same period of the previous year) and net income for the guarter of \(\frac{1}{2}\)5,147 million (a decrease of 46.4 percent compared with the same period of the previous year). Each of these figures was below that for the same period of the previous year.

Segment Information

Industrial Automation Business

In Japan, investment to improve quality and safety was firm, and businesses such as the safety business and quality solutions business, which are positioned as strategic growth businesses, achieved steady expansion in sales. However, sales of existing products for the semiconductor and digital home appliance industries, which are in an adjustment phase, were lackluster, and overall sales in Japan were below the level of the same period of the previous year.

Overseas, sales in North America were solid, particularly sales of products for the automobile industry. In Europe, sales were also firm due to favorable growth in sales of inverters, servomotors and other products. Also in greater China, Omron Group performed strongly as a result of aggressive investment in enhancing productivity and boosting sales through measures such as upgrading sales channels.

As a result, segment sales for the first quarter were \$64,642 million, an increase of 1.0 percent compared with the same period in the previous year.

Electronic Components Business

In Japan, sales were down from the same period of the previous year due to factors including weakness in the air conditioning market and continued production adjustments by customers that reflected delays in approval of new machines in the pachinko slot machine industry. Overseas sales were sluggish overall. Sales of signal relays in Europe declined as demand from the telecommunications industry remained weak, and sales of backlights in greater China dropped substantially due to increased competition, customer inventory adjustments and other factors.

As a result, segment sales for the first quarter were \(\frac{4}{22}\),589 million, a decrease of 9.0 percent compared with the same period of the previous year.

Automotive Electronic Components Business

Although performance in each country varied, overall automobile sales volume worldwide showed stable growth, and sales of this segment also grew steadily. First-quarter sales were higher than in the same period of the previous year in the United States, Europe and Japan, and sales in South Korea increased substantially.

As a result, segment sales were \\ \frac{\pmathbb{4}}{17,474} \text{ million, an increase of 17.2 percent compared with the same period of the previous year.

Social Systems Business

In the station management and settlement system business, despite a decrease in sales in reaction to strong demand in the first quarter of the previous year for the renewal and upgrade of ticket machines and other equipment in order to accommodate newly designed currency bills, sales were favorable due to increased demand for IC card-compatible settlement equipment to prevent counterfeiting. In addition, the security solutions business achieved strong sales growth, centered on security system packages.

However, sales in the same period of the previous year included sales of the ATM and other information systems business, which was transferred to an equity affiliate established through a joint venture and corporate separation. Due in part to the absence of sales from this business, segment sales for the first quarter were \(\frac{1}{2}\),579 million, a decrease of 41.2 percent compared with the same period of the previous year.

Healthcare Business

In Japan, electronic blood pressure monitors and body composition monitors continued to perform well. Overseas, sales in North America declined compared with the same period of the previous year, due in part to a slower growth rate in the key electronic blood pressure monitor market, but demand for electronic blood pressure monitors was firm in Europe. In greater China and Southeast Asia, sales of blood pressure monitors and nebulizers, which are core products, declined from the same period of the previous year due to increased competition in China. However, sales continued to expand in Southeast Asia.

As a result, segment sales for the first quarter were \(\frac{\pma}{12,396}\) million, an increase of 0.2 percent compared with the same period of the previous year.

Others

The Others segment primarily consists of the Business Development Group, which seeks out and develops new businesses and nurtures and strengthens businesses not covered by internal companies.

Among existing businesses, sales were solid in the computer peripheral business, centered on

corporate demand, despite a continued drop in market prices due to intensified competition. In the entertainment business, while difficult conditions continued due to factors including increased competition for commercial game machines, the mobile phone content distribution business, a new area, performed well. Among new growth themes, sales were solid in the radio frequency identification (RFID) business.

Segment sales for the first quarter were ¥5,794 million, an increase of 8.2 percent compared with the same period of the previous year.

Financial Condition

Total assets decreased ¥15,095 million compared with the end of the previous fiscal year, to ¥570,334 million. Shareholders' equity increased ¥4,598 million compared with the end of the previous fiscal year, to ¥310,408 million. As a result, the ratio of shareholders' equity to total assets increased from 52.2 percent at March 31, 2005, to 54.4 percent.

Net cash provided by operating activities was \(\frac{\pmathb{8}}{8},073\) million, a decrease of \(\frac{\pmathb{2}}{2},616\) million compared with the same period in the previous year, due to the decrease in net income, an increase in income taxes payable and other factors. Net cash used in investing activities totaled \(\frac{\pmathb{4}}{1}1,560\) million, an increase of \(\frac{\pmathb{4}}{6},181\) million from the same period in the previous year. As in the same period of the previous fiscal year, Omron made investments for the future and also acquired businesses. Net cash used in financing activities was \(\frac{\pmathb{3}}{3},155\) million, a decrease of \(\frac{\pmathb{2}}{3}73\) million from the same period in the previous year. The principal use of cash was payment of cash dividends.

As a result, cash and cash equivalents at the end of the first quarter totaled \$70,175 million, a decrease of \$10,444 million from the end of the previous fiscal year.

Outlook for the Year Ending March 31, 2006

In the second quarter and beyond, Omron assumes that on the whole, the economic recovery trend will continue. Although elements of uncertainty will remain, including high crude oil prices, inventory adjustments for IT and digital-related products are generally running their course, and consumer spending and corporate capital investment are expected to be firm.

In these conditions, the Omron Group's net sales for the first quarter, although lower than in the same period of the previous year, were in line with the initial forecast, and sales are expected to continue according to the initial forecast in the second quarter and beyond. Income is also expected to be in line with the initial forecast, as the Omron Group will continue working to promote continuous structural reforms to advance toward a strong profit structure while aggressively investing in future growth.

No changes have been made to the projections of results for the interim period and full fiscal year announced on April 27, 2005. The projected results for the interim period and the full fiscal year assume exchange rates of \(\frac{\pmathbf{1}}{10}\) to US\$1 and \(\frac{\pmathbf{1}}{35}\) to 1 euro during the second quarter, and \(\frac{\pmathbf{1}}{100}\) to US\$1 and \(\frac{\pmathbf{1}}{30}\) to 1 euro in the third quarter and thereafter.

Projections of results and future developments are based on information available to the Company at the present time, as well as certain assumptions judged by the Company to be reasonable. Various factors could cause actual results to differ materially from these projections. Major factors influencing Omron's actual results include, but are not limited to, (i) the economic conditions surrounding the Company's businesses in Japan and overseas, (ii) demand trends for the Company's products and services, (iii) the ability of the Omron Group to develop new technologies and new products, (iv) major changes in the fund-raising environment, (v) tie-ups or cooperative relationships with other companies, and (vi) movements in currency exchange rates and stock market.

(Attachment)

2. Consolidated Financial Statements

Consolidated Statements of Operations

(Millions of yen)

	Three mont	Three month	behee	Increase	
	June 30,	2005	June 30, 2	(decrease)	
Net sales	138,474	100.0%	147,930	100.0%	(9,456)
Cost of sales	82,538	59.6	86,821	58.7	(4,283)
Gross profit	55,936	40.4	61,109	41.3	(5,173)
Selling, general and administrative expenses	35,312	25.5	34,802	23.5	510
Research and development expenses	11,525	8.3	11,101	7.5	424
Operating income	9,099	6.6	15,206	10.3	(6,107)
Foreign exchange gain (loss), net	285	0.2	(335)	(0.2)	620
Other expenses, net	238	0.2	457	0.3	(219)
Income before income taxes and minority		,			
interests and cumulative effect of		·	*		
accounting change	8,576	6.2	15,084	10.2	(6,508)
Income taxes	3,446	2.5	5,431	3.7	(1,985)
Minority interests	(17)	(0.0)	48	0.0	(65)
Net income	5,147	3.7	9,605	6.5	(4,458)

Comprehensive income in addition to other comprehensive income in net income is as follows:

Three months ended June 30, 2005:

¥4,606 million

Three months ended June 30, 2004:

¥16,626 million

Other comprehensive income includes changes in foreign currency translation adjustments, minimum pension liability adjustments, unrealized gain on available-for-sale securities, and unrealized loss on derivatives.

(Attachment)

Consolidated Balance Sheets

(Millions of yen)

	As of June 30,		As June 30		As o March 31		Change (June 30, 2005 – March 31, 2005)
ASSETS							
Current Assets:	277,915	48.8%	316,264	53.1%	295,940	50.6%	(18,025)
Cash and cash equivalents	70,175		96,962		80,619		(10,444)
Notes and accounts					ı		
receivable - trade	106,891		113,390		121,652		(14,761)
Inventories	70,311	i	79,238		68,585		1,726
Other current assets	30,538		26,674		25,084		5,454
Property, plant and equipment:	155,291	27.2	147,775	24.8	154,689	26.4	602
Investments and Other Assets:	137,128	24.0	132,002	22.1	134,800	23.0	2,328
Investments in and advances							
to associates	16,201		2,505		17,343		(1,142)
Investment securities	48,573		56,074		49,764		(1,191)
Other	72,354		73,423		67,693		4,661
Total Assets	570,334	100.0%	596,041	100.0%	585,429	100.0%	(15,095)

	As of June 30, 2005		As of June 30, 2004		As of March 31, 2005		Change (June 30, 2005 – March 31, 2005)
LIABILITIES							
Current Liabilities:	146,429	25.7	172,607	29.0	162,988	27.8	(16,559)
Bank loans and current		. , .					
portion of long-term debt	24,485		44,983		22,927		1,558
Notes and accounts payable							
- trade	66,325		75,422		75,866		(9,541)
Other current liabilities	55,619		52,202		64,195		(8,576)
Long-Term Debt	2,120	0.4	11,390	1.9	1,832	0.3	288
Other Long-Term Liabilities	109,893	19.2	119,050	19.9	113,250	19.3	(3,357)
Minority Interests in							,
Subsidiaries	1,484	0.3	1,551	0.3	1,549	0.4	(65)
Total Liabilities	259,926	45.6	304,598	51.1	279,619	47.8	(19,693)
SHAREHOLDERS' EQUITY							
Common stock	64,100	11.2	64,099	10.8	64,100	10.9	
Additional paid-in capital	98,726	17.3	98,723	16.6	98,726	16.9	0
Legal reserve	7,854	1.4	7,566	1.3	7,649	1.3	205
Retained earnings	204,492	35.9	184,775	31.0	199,551	34.1	4,941
Accumulated other	1						
comprehensive loss	(41,550)	(7.3)	(43,538)	(7.4)	(41,009)	(7.0)	(541)
Treasury stock	(23,214)	(4.1)	(20,182)	(3.4)	(23,207)	(4.0)	(7)
Total Shareholders' Equity	310,408	54.4	291,443	48.9	305,810	52.2	4,598
Total Liabilities and							
Shareholders' Equity	570,334	100.0%	596,041	100.0%	585,429	100.0%	(15,095)

Consolidated Statements of Cash Flows

(Millions of yen)

		(Millions of				
		Three months ended	Three months ended	Increase		
	·	June 30, 2005	June 30, 2004	(Decrease)		
I	Operating Activities:	!				
1	1. Net income	5,147	9,605	(4,458)		
	2. Adjustments to reconcile net income to net cash	5,147	9,005	(4,456)		
	provided by operating activities:					
	(1) Depreciation and amortization	7,461	7,192			
	(2) Loss on impairment of investment securities and	7,401	7,192			
	other assets	201	18			
	(3) Decrease in notes and accounts receivable — trade	16,849	10,790			
	(4) Increase in inventories	(416)	(7,714)			
	• •	` ′ .	` ' '	•		
	(5) Decrease in notes and accounts payable — trade	(10,643)	(6,673)	•		
<u> </u>	(6) Other, net	(10,526)	(2,529)	1.043		
	Total adjustments	2,926	1,084	1,842		
	Net cash provided by operating activities	8,073	10,689	(2,616)		
11			(4 == 5)			
	1. Capital expenditures	(5,906)	(5,738)	(168)		
	2. Net proceeds from sales and acquisition of business					
	entities	(8,451)	. 115	(8,566)		
	3. Other, net	2,797	244	2,553		
	Net cash used in investing activities	(11,560)	(5,379)	(6,181)		
Ш	Financing Activities:					
	1. Increase (decrease) in interest-bearing liabilities	213	(358)	571		
	2. Dividends paid by the company	(3,361)	(3,243)	(118)		
	3. Acquisition of treasury stock	(8)	(12)	. 4		
	4. Disposal of treasury stock	1 -		1.		
	5. Exercise of stock options	·	85	(85)		
	Net cash used in financing activities	(3,155)	(3,528)	373		
ĪV	Effect of Exchange Rate Changes on Cash and Cash					
	Equivalents	(3,802)	121	(3,923)		
	Net Increase (Decrease) in Cash and Cash Equivalents	(10,444)	1,903	(12,347)		
	Cash and Cash Equivalents at Beginning of the Period	80,619	95,059	(14,440)		
	Cash and Cash Equivalents at End of the Period	70,175	96.962	(26,787)		

(Attachment)

3. Segment Information

1. Business Segment Information

Three months ended June 30, 2005 (Millions of yen)

	Industrial	Electronic	Automotive	Social	Healthcare	Others	Total	Eliminations	Consolidated
	Automation Business	Components Business	Electronic Components Business	Systems Business	Business			& Corporate	
Net sales:									
(1) Sales to outside									
customers	64,642	22,589	17,474	15,579	12,396	5,794	138,474	_	138,474
(2) Intersegment sales and					· ·				
transfers	2,210	4,976	629	2,564	18	9,144	19,541	(19,541)	
Total	66,852	27,565	18,103	18,143	12,414	14,938	158,015	(19,541)	138,474
Operating expenses	56,153	25,262	18,036	20,002	10,867	14,381	144,701	(15,326)	129,375
Operating income (loss)	10,699	2,303	67	(1,859)	1,547	557	13,314	(4,215)	9,099

Three months ended June 30, 2004 (Millions of yen)

	Industrial Automation Business	Electronic Components Business	Automotive Electronic Components Business	Social Systems Business	Healthcare Business	Others	Total	Eliminations & Corporate	Consolidated
Net sales: (1) Sales to outside customers (2) Intersegment sales and	63,979	24,834	14,913	26,474	12,376	5,354	147,930		147,930
transfers Total	1,469 65,448	6,048 30,882	753 15,666	2,895 29,369	37 12,413	9,966 15,320	21,168 ₃ 169,098	(21,168)	 147,930
Operating expenses	52,727	26,584	15,944	29,246	10,090	14,784	149,375	(16,651)	132,724
Operating income (loss)	12,721	4,298	(278)	123	2,323	536	19,723	(4,517)	15,206

Notes: 1. For the three months ended June 30, 2005, the "Social Systems Business" includes the Social Systems Solutions and Service Business Company and others.

3. "Others" includes the Business Development Group and other divisions.

^{2.} For the three months ended June 30, 2004, the "Social Systems Business" includes the Social Systems Solutions and Service Business Company and the Financial Systems Business Company and others.

2. Geographical Segment Information

Three months ended June 30, 2	2005						(Millio	ons of yen)
	Japan	North America	Europe	Greater China	South-east Asia and others	Total	Eliminations & Corporate	Consolidated
Net sales: (1) Sales to outside					outers		Corporate	
customers (2) Intersegment sales and	80,407	16,296	24,124	9,308	8,339	138,47 4	_	138,474
transfers	20,529	40	242	6,869	1,893		(29,573)	—
Total	100,936	16,336	24,366	16,177	10,232	29,573 168,04 7	. , ,	138,474
Operating expenses	91,528	16,094	22,332	15,887	. 9,343	155,18 4	(25,809)	129,375
Operating income	9,408	242	2,034	-290	889	12,863	(3,764)	9,099

Three months ended June 30, 2004 (Millions of yen) Japan North Europe Greater South-east Total Eliminations Consolidated America China Asia and Corporate others Net sales: (1) Sales to outside 92,217 22,772 147,93 147,930 16,100 9,633 7,208 customers (2) Intersegment sales and transfers 21,429 131 7,192 5,426 (34,350)172 Total 113,646 16,272 22,903 16,825 12,634 34,350 (34,350)147,930 182,28 100,313 Operating expenses 15,395 20,633 15,574 11,619 163,53 (30,810)132,724 Operating income 13,333 877 2,270 1,251 1,015 18,746 (3,540)15,206

Note: The segment previously classified as "Asia" was divided into "Greater China" and "Southeast Asia and others" as of April 2005. Figures for the three months ended June 30, 2004 have been restated to conform to the new classification. "Greater China" includes China, Hong Kong and Taiwan.

(Attachment)

4. Breakdown of Sales

Net sales by consolidated business segment

(Millions of yen)

	Three mont June 30,	-	Three month June 30,	Year-on- year change (%)	
Industrial Automation Business	64,642	46.7%	63,979	43.2%	1.0%
Electronic Components Business	22,589	16.3	24,834	16.8	(9.0)
Automotive Electronic Components Business	17,474	12.6	14,913	10.1	17.2
Social Systems Business	15,579	11.2	26,474	17.9	(41.2)*
Healthcare Business	12,396	9.0	12,376	8.4	0.2
Other	5,794	4.2	5,354	3.6	8.2
Total	138,474	100.0%	147,930	100.0%	(6.4)%

Notes:

^{1.} For the three months ended June 30, 2004, the "Social Systems Business" includes the Social Systems Solutions and Service Business Company, the Financial Systems Business Company and others.

^{2.} For the three months ended June 30, 2005, the "Social Systems Business" includes the Social Systems Solutions and Service Business Company and others.

^{*}The ATM and other information equipment business, which had been part of the Social Systems Business, was transferred to an equity affiliate on October 1, 2004.