

P&O

Established 1837

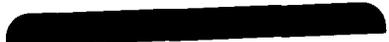
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Company number Z73

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22 June 2005

SUPPL

Dear Sirs

P&O PRE-CLOSE PERIOD STATEMENT

I enclose a copy of a press release sent to the London Stock Exchange in accordance with our 12g3-2(h) exemption from the Securities Exchange Act of 1934 in connection with our ADR program.

Yours faithfully

Sylvia Freeman
Company Secretariat

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EMBARGO: NOT FOR RELEASE BEFORE 07.00 HOURS (UK TIME) ON
WEDNESDAY, 22 JUNE 2005

P&O PRE-CLOSE PERIOD STATEMENT

P&O's Interim Results for the six month period to 30 June 2005 will be announced on 11 August. P&O will be providing analysts with an opportunity to meet senior management prior to the commencement of the close period.

It is anticipated that there will be no change in market expectations for the Group's pre-tax pre-exceptional profit for 2005. As previously announced, there will be a positive £11 million adjustment to allow for the impact of the adoption of International Financial Reporting Standards. Market expectations will also be subject to adjustment for the potential sale of P&O's 25% interest in Royal P&O Nedlloyd.

The key points which will be discussed are:

- **Ports** – there is no change in the expected result for the current year. The trends reported in the Q1 trading update have continued, with strong growth in China and India being offset by slower growth in the UK and Australia. Full year organic volume growth is now expected to be 8-9%. Improvements in average revenue per unit are leading to operating profit growth exceeding organic volume growth and this is expected to be the case for both the first half and the full year;
- **Ferries** – there is no change in the expected result for the current year, despite higher fuel costs. The lack of berthing capacity at Calais has led to approximately 14% of sailings on the Dover-Calais route being lost in the first half but operations are now back to normal. Across the business as a whole, trading has been as expected. On continuing routes, freight volumes are consistent with the previous year, despite the reduced capacity on the short sea, and rates have been stable. Tourist carryings, and as a consequence on-board spend, are lower but rates were slightly improved. The

implementation of the fundamental business review has gone well. With the benefits of the business review expected to come through as the year progresses, and taking into account the Calais berthing problems, it is expected that two thirds of the anticipated profit improvement for 2005 over 2004 will occur in the second half of the year;

- **Property** – P&O remains on track to meet its 2005 net property sales target of £325 million (see note (1)). To date, net property sales of approximately £250 million have been completed; and
- **International Financial Reporting Standards (IFRS)** – full details of the adoption of IFRS were announced on 15 June and can be found on the website at www.pogroup.com within the 'Investor' section. Restated comparatives by division for the first half of 2004 are provided in note (2) below.

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Notes to editors:

1. The Hanseatic Trade Center ('HTC') property was sold earlier in 2005 and under IFRS the total proceeds of approximately €200 million (£140 million) contribute towards the Group's property target. Previously only 47.5% of the proceeds were included and hence the 2005 property sales target has been increased from £250 million to £325 million. For further details refer to the announcement on 15 June 2005 regarding the adoption of IFRS.