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# Cronos Global Income Fund XVI, L.P.

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FINANCIAL

## 2003 Annual Report

April 30, 2004

To The Limited Partners in Cronos Global Income Fund XVI, L.P.:

The recovery of the world economy, which became increasingly apparent from mid-year, combined with an estimated 8% growth in global container trade, resulted in strong container leasing market conditions during 2003.

As a result of greater freight volumes, the demand for cargo containers, particularly in the trans-Pacific and intra-Asian trade routes, frequently outpaced supply. Our customers, the shipping lines, were faced with rising equipment imbalances during the year and, consequently, leased greater numbers of containers to supplement their owned equipment fleets. Demand for containers following the end of the recent lunar New Year has been stronger than in prior years, and carriers are reporting, for the first time in years, that cargo is being left on piers due to a shortage of available ship capacity. We anticipate that the shipping lines will, for the foreseeable future, continue to lease a large portion of their equipment requirements in order to supplement their owned fleet of containers.

As a result of the strong demand for the Partnership's containers, utilization of the Partnership's dry cargo container fleet increased from 87.4% at the beginning of the year to 88.6% at December 31, 2003. This positive momentum has extended into 2004 due to continued expansion of global container trade. The favorable leasing market environment and the implementation of several marketing initiatives also brought about a significant reduction to the Partnership's off-hire dry cargo container inventories, contributing to increased utilization. The improved utilization levels had a favorable effect on direct operating expenses due to reductions in storage and other inventory-related costs. Direct operating costs for 2003 declined by 12.5% when compared to 2002.

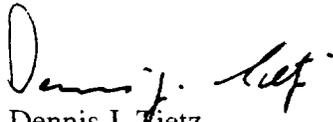
The Company also continued its aggressive repositioning efforts throughout the year by moving equipment from low-demand areas back to Asia where the strength of the market allowed us to lease out much of this equipment before it arrived in the Far East. We plan to continue our repositioning program with the goal of ultimately reducing inventories in low-demand locations.

Per diem rental rates, which are influenced by new container prices, have been depressed for the last several years. Any recovery in per diem rental rates depends, in large part, on increases in new container prices. Over the past few years, China has dominated in the production of new container equipment, therefore holding down prices. However, since the beginning of 2004, the cost of new containers has risen due to increases in the cost of steel, as well as other raw materials used in the manufacture of containers. Higher prices for new containers means that

higher lease rates must be obtained to recover the cost of the containers. Consequently, lease rates, particularly with respect to long-term leases, have risen in recent months in relation to the increase in new container prices. We are beginning to see slight increases in master lease rental rates as well. With continued strong demand for containers and higher prices for new equipment, we believe that per diem lease rates will continue to trend upwards in the near term.

The outlook for world economic growth is encouraging, and we are hopeful that this positive trend will produce more leasing opportunities for the Partnership's equipment. Our focus is fully directed towards enhancing the operating performance of the Partnership's container fleet and improving profit margins. I would like to thank the limited partners for their continued support of management's efforts in furthering the Partnership's objectives.

Sincerely,

A handwritten signature in black ink, appearing to read "Dennis J. Tietz". The signature is written in a cursive style with a large initial "D".

Dennis J. Tietz  
President  
Cronos Capital Corp.  
The General Partner

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*Selected Financial Data*

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	Year Ended December 31,				
	2003	2002	2001	2000	1999
Net lease revenue	\$ 2,863,738	\$ 2,794,199	\$ 2,884,037	\$ 3,563,609	\$ 2,661,170
Net income	\$ 794,601	\$ 671,919	\$ 658,243	\$ 1,432,067	\$ 1,014,965
Net income per unit of limited partnership interest	\$ 0.43	\$ 0.38	\$ 0.35	\$ 0.82	\$ 0.56
Cash distributions per unit of limited partnership interest	\$ 1.35	\$ 0.92	\$ 1.15	\$ 1.60	\$ 1.54
At year-end:					
Total assets	\$ 20,866,156	\$ 23,177,983	\$ 24,889,490	\$ 27,024,135	\$ 23,627,945
Partners' capital	\$ 18,759,371	\$ 20,226,433	\$ 21,094,654	\$ 22,365,835	\$ 23,627,945

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*Independent Auditors' Report*

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The Partners  
Cronos Global Income Fund XVI, L.P.

We have audited the accompanying balance sheets of Cronos Global Income Fund XVI, L.P. (the "Partnership") as of December 31, 2003 and 2002, and the related statements of operations, partners' capital, and cash flows for each of the three years in the period ended December 31, 2003. These financial statements are the responsibility of the Partnership's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the financial position of the Partnership at December 31, 2003 and 2002, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2003 in conformity with accounting principles generally accepted in the United States of America.

/s/ Deloitte & Touche LLP

San Francisco, California  
February 13, 2004

*Cronos Global Income Fund XVI, L.P.*

*Balance Sheets*  
*As of December 31,*

<u>Assets</u>	<u>2003</u>	<u>2002</u>
Current assets:		
Cash and cash equivalents, includes \$1,087,138 in 2003 and \$1,299,262 in 2002 in interest-bearing accounts (note 3)	\$ 1,276,250	\$ 1,561,006
Net lease receivables due from Leasing Company (notest 1 and 4)	<u>265,227</u>	<u>262,801</u>
Total current assets	<u>1,541,477</u>	<u>1,823,807</u>
Container rental equipment, at cost	31,476,999	31,626,992
Less accumulated depreciation	<u>12,951,863</u>	<u>11,093,592</u>
Net container rental equipment (note 1)	<u>18,525,136</u>	<u>20,533,400</u>
Other assets	<u>799,543</u>	<u>820,776</u>
Total assets	\$ <u>20,866,156</u>	\$ <u>23,177,983</u>
<u>Liabilities and Partners' Capital</u>		
Current liabilities:		
Interest payable	\$ 5,285	\$ 9,450
Current portion of equipment debt (note 5)	<u>840,600</u>	<u>840,600</u>
Total current liabilities	845,885	850,050
Equipment debt less current portion (note 5)	<u>1,260,900</u>	<u>2,101,500</u>
Total liabilities	<u>2,106,785</u>	<u>2,951,550</u>
Partners' capital (deficit):		
General partner	(44,129)	(34,817)
Limited partners (note 9)	<u>18,803,500</u>	<u>20,261,250</u>
Total partners' capital	<u>18,759,371</u>	<u>20,226,433</u>
Total liabilities and partners' capital	\$ <u>20,866,156</u>	\$ <u>23,177,983</u>

The accompanying notes are an integral part of these statements.

*Statements of Operations*  
*For the Years Ended December 31,*

	<u>2003</u>	<u>2002</u>	<u>2001</u>
Net lease revenue (notes 1 and 8)	\$ 2,863,738	\$ 2,794,199	\$ 2,884,037
Other operating income (expenses):			
Depreciation and amortization (notes 1 and 4)	(1,939,205)	(1,948,815)	(1,925,882)
Other general and administrative expenses	(69,783)	(69,903)	(91,431)
Net gain on disposal of equipment	<u>6,282</u>	<u>1,192</u>	<u>10,857</u>
	<u>(2,002,706)</u>	<u>(2,017,526)</u>	<u>(2,006,456)</u>
Income from operations	861,032	776,673	877,581
Other income (expense):			
Interest income	10,315	20,796	49,062
Interest expense	<u>(76,746)</u>	<u>(125,550)</u>	<u>(268,400)</u>
	<u>(66,431)</u>	<u>(104,754)</u>	<u>(219,338)</u>
Net income	\$ <u>794,601</u>	\$ <u>671,919</u>	\$ <u>658,243</u>
Allocation of net income:			
General partner	\$ 99,465	\$ 66,276	\$ 94,507
Limited partners	<u>695,136</u>	<u>605,643</u>	<u>563,736</u>
	\$ <u>794,601</u>	\$ <u>671,919</u>	\$ <u>658,243</u>
Limited partners' per unit share of net income	\$ <u>0.43</u>	\$ <u>0.38</u>	\$ <u>0.35</u>

The accompanying notes are an integral part of these statements.

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*Statements of Partners' Capital*  
*For the Years Ended December 31, 2003, 2002 and 2001*

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	<u>Limited Partners</u>	<u>General Partner</u>	<u>Total</u>
Balances at January 1, 2001	\$ 22,391,186	\$ (25,351)	\$ 22,365,835
Net income	563,736	94,507	658,243
Cash distributions	<u>(1,832,953)</u>	<u>(96,471)</u>	<u>(1,929,424)</u>
Balances at December 31, 2001	21,121,969	(27,315)	21,094,654
Net income	605,643	66,276	671,919
Cash distributions	<u>(1,466,362)</u>	<u>(73,778)</u>	<u>(1,540,140)</u>
Balances at December 31, 2002	20,261,250	(34,817)	20,226,433
Net income	695,136	99,465	794,601
Cash distributions	<u>(2,152,886)</u>	<u>(108,777)</u>	<u>(2,261,663)</u>
Balances at December 31, 2003	\$ <u>18,803,500</u>	\$ <u>(44,129)</u>	\$ <u>18,759,371</u>

The accompanying notes are an integral part of these statements.

*Statements of Cash Flows*  
*For the Years Ended December 31,*

	<u>2003</u>	<u>2002</u>	<u>2001</u>
Cash flows from operating activities:			
Net income	\$ 794,601	\$ 671,917	\$ 658,243
Adjustments to reconcile net income to net cash from operating activities:			
Depreciation and amortization	1,939,205	1,948,815	1,925,882
Net gain on disposal of equipment	(6,282)	(1,192)	(10,857)
Decrease (increase) in net lease receivables due from Leasing Company	3,253	(69,589)	52,242
Decrease in interest payable	<u>(4,165)</u>	<u>(2,696)</u>	<u>(22,864)</u>
Total adjustments	<u>1,932,011</u>	<u>1,875,348</u>	<u>1,944,403</u>
Net cash provided by operating activities	<u>2,726,612</u>	<u>2,547,265</u>	<u>2,602,646</u>
Cash flows from investing activities:			
Proceeds from sale of container rental equipment	<u>90,895</u>	<u>98,552</u>	<u>83,688</u>
Cash flows from financing activities:			
Repayments of term debt	(840,600)	(840,600)	(840,600)
Distributions to partners	<u>(2,261,663)</u>	<u>(1,540,140)</u>	<u>(1,929,424)</u>
Net cash used in financing activities	<u>(3,102,263)</u>	<u>(2,380,740)</u>	<u>(2,770,024)</u>
Net (decrease) increase in cash and cash equivalents	(284,756)	265,077	(83,690)
Cash and cash equivalents at beginning of year	<u>1,561,006</u>	<u>1,295,929</u>	<u>1,379,619</u>
Cash and cash equivalents at end of year	\$ <u>1,276,250</u>	\$ <u>1,561,006</u>	\$ <u>1,295,929</u>
Supplementary disclosure of cash flow information:			
Cash paid during the year for interest	\$ <u>80,912</u>	\$ <u>129,514</u>	\$ <u>291,264</u>

The accompanying notes are an integral part of these statements.

*Notes to Financial Statements*  
*December 31, 2003, 2002 and 2001*

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(1) Summary of Significant Accounting Policies

(a) Nature of Operations

Cronos Global Income Fund XVI, L.P. (the "Partnership") is a limited partnership organized under the laws of the State of California on September 1, 1995, for the purpose of owning and leasing marine cargo containers, special purpose containers and container related equipment worldwide to ocean carriers. To this extent, the Partnership's operations are subject to the fluctuations of world economic and political conditions. Such factors may affect the pattern and levels of world trade. The Partnership believes that the profitability of, and risks associated with, leases to foreign customers is generally the same as those of leases to domestic customers. The Partnership's leases generally require all payments to be made in United States currency.

Cronos Capital Corp. ("CCC") is the general partner and, with its affiliate Cronos Containers Limited (the "Leasing Company"), manages the business of the Partnership. CCC and the Leasing Company also manage the container leasing business for other partnerships affiliated with CCC. The Partnership shall continue until December 31, 2015, unless terminated sooner upon the occurrence of certain events.

The Partnership commenced operations on March 29, 1996, when the minimum subscription proceeds of \$2,000,000 were received from over 100 subscribers (excluding from such count Pennsylvania residents, the general partner, and all affiliates of the general partner). On February 3, 1997, CCC suspended the offer and sale of units in the Partnership. The offering terminated on December 27, 1997, at which time 1,599,667 limited partnership units had been sold.

(b) Leasing Company and Leasing Agent Agreement

A Leasing Agent Agreement exist between the Partnership and the leasing Company, whereby the Leasing Company has the responsibility to manage the leasing operations of all equipment owned by the Partnership. Pursuant to the Agreement, the Leasing Company is responsible for leasing, managing and re-leasing the Partnership's containers to ocean carriers and has full discretion over which ocean carriers and suppliers of goods and services it may deal with. The Leasing Agent Agreement permits the Leasing Company to use the containers owned by the Partnership, together with other containers owned or managed by the Leasing Company and its affiliates, as part of a single fleet operated without regard to ownership. Since the Leasing Agent Agreement meets the definition of an operating lease in Statement of Financial Accounting Standards (SFAS) No. 13, it is accounted for as a lease under which the Partnership is lessor and the Leasing Company is lessee.

The Leasing Agent Agreement generally provides that the Leasing Company will make payments to the Partnership based upon rentals collected from ocean carriers after deducting direct operating expenses and management fees to CCC and the Leasing Company. The Leasing Company leases containers to ocean carriers, generally under operating leases which are either master leases or term leases (mostly one to five years). Master leases do not specify the exact number of containers to be leased or the term that each container will remain on hire but allow the ocean carrier to pick up and drop off containers at various locations, and rentals are based upon the number of containers used and the applicable per-diem rate. Accordingly, rentals under master leases are all variable and contingent upon the number of containers used. Most containers are leased to ocean carriers under master leases; leasing agreements with fixed payment terms are not material to the financial statements. Since there are no material minimum lease rentals, no disclosure of minimum lease rentals is provided in these financial statements.

*Notes to Financial Statements*  
*(Continued)*

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(c) Concentrations of Credit Risk

The Partnership's financial instruments that are exposed to concentrations of credit risk consist primarily of cash, cash equivalents and net lease receivables due from the Leasing Company. See note 3 for further discussion regarding the credit risk associated with cash and cash equivalents.

Net lease receivables due from the Leasing Company (see notes 1(b) and 5 for discussion regarding net lease receivables) subject the Partnership to a significant concentration of credit risk. These net lease receivables, representing rentals earned by the Leasing Company, on behalf of the Partnership, from ocean carriers after deducting direct operating expenses and management fees to CCC and the Leasing Company, are remitted by the Leasing Company to the Partnership three to four times per month. The Partnership has historically never incurred a loss associated with the collectibility of unremitted net lease receivables due from the Leasing Company.

(d) Basis of Accounting

The Partnership utilizes the accrual method of accounting. Net lease revenue is recorded by the Partnership in each period based upon its leasing agent agreement with the Leasing Company. Net lease revenue is generally dependent upon operating lease rentals from operating lease agreements between the Leasing Company and its various lessees, less direct operating expenses and management fees due in respect of the containers specified in each operating lease agreement.

(e) Use of Estimates

The financial statements are prepared in conformity with accounting principles generally accepted in the United States of America (GAAP), which requires the Partnership to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. Actual results could differ from those estimates.

The most significant estimates included within the financial statements are the container rental equipment estimated useful lives and residual values, and the estimate of future cash flows from container rental equipment operations, used to determine the adequacy of the carrying value of container rental equipment in accordance with SFAS No. 144. Considerable judgment is required in estimating future cash flows from container rental equipment operations. Accordingly, the estimates may not be indicative of the amounts that may be realized in future periods. As additional information becomes available in subsequent periods, reserves for the impairment of the container rental equipment carrying values may be necessary based upon changes in market and economic conditions.

*Notes to Financial Statements*  
*(Continued)*

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(f) Allocation of Net Income or Loss and Partnership Distributions

Net income or loss has been allocated between general and limited partners in accordance with the Partnership Agreement.

Actual cash distributions differ from the allocations of net income or loss between the general and limited partners as presented in these financial statements. Partnership distributions are paid to its partners (general and limited) from distributable cash from operations, allocated 95% to the limited partners and 5% to the general partner. Distributions of sales proceeds are allocated 99% to the limited partners and 1% to the general partner. The allocations remain in effect until such time as the limited partners have received from the Partnership aggregate distributions in an amount equal to their capital contributions plus an 8% cumulative, compounded (daily), annual return on their adjusted capital contributions. Thereafter, all Partnership distributions will be allocated 85% to the limited partners and 15% to the general partner. Cash distributions from operations to the general partner in excess of 5% of distributable cash will be considered an incentive fee and will be recorded as compensation to the general partner, with the remaining distributions from operations charged to partners' capital.

(g) Acquisition Fees

Pursuant to the Partnership Agreement, acquisition fees paid to CCC are based on 5% of the equipment purchase price. These fees are capitalized and included in the cost of the rental equipment.

(h) Container Rental Equipment

Container rental equipment is depreciated using the straight-line method. Depreciation policies are also evaluated to determine whether subsequent events and circumstances warrant revised estimates of useful lives. Effective June 1, 2001, the estimated depreciable life was changed from a twelve-year life to a fifteen-year life and the estimated salvage value was changed from 30% to 10% of the original equipment cost. The effect of these changes is an increase to depreciation expense of approximately \$33,300 and \$45,000 for 2002 and 2001, respectively.

SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," was adopted by the Partnership effective January 1, 2002, without a significant impact on its financial statements. In accordance with SFAS No. 144, container rental equipment is considered to be impaired if the carrying value of the asset exceeds the expected future cash flows from related operations (undiscounted and without interest charges). If impairment is deemed to exist, the assets are written down to fair value. An analysis is prepared each quarter projecting future cash flows from container rental equipment operations. Current and projected utilization rates, per-diem rental rates, direct operating expenses, fleet size and container disposals are the primary variables utilized by the analysis. Additionally, the Partnership evaluates future cash flows and potential impairment by container type rather than for each individual container, and as a result, future losses could result for individual container dispositions due to various factors, including age, condition, suitability for continued leasing, as well as the geographical location of containers when disposed. There were no impairment charges to the carrying value of container rental equipment during 2003, 2002 and 2001.

(i) Income Taxes

The Partnership is not subject to income taxes, consequently no provision for income taxes has been made. The Partnership files federal and state annual information tax returns, prepared on the accrual basis of accounting. Taxable income or loss is reportable by the partners individually.

*Notes to Financial Statements*  
*(Continued)*

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(j) Financial Statement Presentation

The Partnership has determined that, for accounting purposes, the Leasing Agent Agreement is a lease, and the receivables, payables, gross revenues and operating expenses attributable to the containers managed by the Leasing Company are, for accounting purposes, those of the Leasing Company and not of the Partnership. Consequently, the Partnership's balance sheets and statements of operations display the payments to be received by the Partnership from the Leasing Company as the Partnership's receivables and revenues.

(k) New Accounting Pronouncements

In November 2002, the Financial Accounting Standards Board issued Interpretation No. 45 ("FIN 45"), "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others." FIN 45 elaborates on the disclosures to be made by a guarantor in interim and annual financial statements about its obligations under certain guarantees it has issued. The adoption of FIN 45 did not have a material impact on the Partnership's results of operations and financial condition.

In January 2003, the Financial Accounting Standards Board issued Interpretation No. 46 ("FIN 46"), "Consolidation of Variable Interest Entities." In December 2003, the Financial Accounting Standards Board issued an Interpretation that clarified and modified FIN 46 ("Revised Interpretations"). FIN 46 clarifies the application of Accounting Research Bulletin No. 51, Consolidated Financial Statements ("ARB 51"), to certain variable interest entities ("VIEs") in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. The Partnership has not entered into any material arrangements with VIEs and does not expect FIN 46 to have a material impact on its results of operations and financial condition.

In May 2003, the Financial Accounting Standards Board issued SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity" ("SFAS 150"). This statement establishes standards for how an issuer classifies and measures certain financial instruments with characteristics of both liabilities and equity. It requires that an issuer classify a financial instrument that is within its scope as a liability (or an asset in some circumstances). Many of those instruments were previously classified as equity. This statement is effective for financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003. The adoption of SFAS 150 did not have a material impact on its financial statements.

(2) Operating Segment

An operating segment is a component of an enterprise that engages in business activities from which it may earn revenues and incur expenses, whose operating results are regularly reviewed by the enterprise's chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance, and about which separate financial information is available. Management operates the Partnership's container fleet as a homogenous unit and has determined that as such it has a single reportable operating segment.

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*Notes to Financial Statements*  
*(Continued)*

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(2) Operating Segment (continued)

The Partnership derives revenues from dry cargo containers, refrigerated containers and tank containers used by its customers in global trade routes. As of December 31, 2003, the Partnership owned 4,418 twenty-foot, 1,479 forty-foot and 1,730 forty-foot high-cube marine dry cargo containers, as well as 87 twenty-foot and 297 forty-foot refrigerated high-cube cargo containers, and 52 twenty-four thousand-liter tanks. A summary of gross lease revenue earned by the Leasing Company, on behalf of the Partnership, by product, for the years ended December 31, 2003, 2002 and 2001 follows:

	<u>2003</u>	<u>2002</u>	<u>2001</u>
Dry cargo containers	\$ 2,667,383	\$ 2,690,436	\$ 2,756,538
Refrigerated containers	1,251,211	1,260,091	1,360,471
Tank containers	<u>139,077</u>	<u>134,767</u>	<u>150,950</u>
Total	\$ <u>4,057,671</u>	\$ <u>4,085,294</u>	\$ <u>4,267,959</u>

Due to the Partnership's lack of information regarding the physical location of its fleet of containers when on lease in the global shipping trade, the Partnership believes that it does not possess discernible geographic reporting segments as defined in SFAS No. 131 ("SFAS 131"), "Disclosures about Segments of an Enterprise and Related Information."

The Partnership is not dependent upon any particular customer or group of customers of the Leasing Company. Only one single sub-lessee of the Leasing Company accounts for more than 10% of the Partnership's revenue. This customer, APL, generated 10.4% or \$423,378 of the Leasing Company's rental revenue earned during 2003 on behalf of the Partnership. One single sub-lessee of the Leasing Company, APL, generated approximately 10% or \$419,635 of the Leasing Company's rental revenue earned on behalf of the Partnership during 2002. One sub-lessee of the Leasing Company, COSCO, generated approximately 11% or \$471,775 of the rental revenue earned on behalf of the Partnership during 2000.

(3) Cash and Cash Equivalents

Cash equivalents include money market funds that invest in highly-liquid first-tier securities, such as U.S. Treasury obligations, repurchase agreements secured by U.S. Treasury obligations, and obligations whose principal and interest are backed by the U.S. Government. Cash equivalents are carried at cost which approximates fair value, and at times, may exceed federally insured limits. The Partnership has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk.

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*Notes to Financial Statements*  
*(Continued)*

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(4) Net Lease Receivables Due from Leasing Company

Net lease receivables due from the Leasing Company are determined by deducting direct operating payables and accrued expenses, base management fees payable, and reimbursed administrative expenses payable to CCC and its affiliates from the rental billings earned by the Leasing Company under operating leases to ocean carriers for the containers owned by the Partnership as well as proceeds earned from container disposals. Net lease receivables at December 31, 2003 and 2002 were as follows:

	<u>December 31,</u> <u>2003</u>	<u>December 31,</u> <u>2002</u>
Gross lease receivables	\$ 689,966	\$ 739,597
Less:		
Direct operating payables and accrued expenses	295,401	282,855
Damage protection reserve (note 7)	44,426	41,291
Base management fees payable	25,546	96,463
Reimbursed administrative expenses	15,843	16,002
Allowance for doubtful accounts	<u>43,523</u>	<u>40,185</u>
Net lease receivables	\$ <u>265,227</u>	\$ <u>262,801</u>

(5) Equipment Debt

As of December 31, 2003, the Partnership's existing term loan debt was \$2,101,500 plus estimated accrued interest of \$5,285. On March 30, 2000, the Partnership borrowed \$5,043,600 under a term loan for the purpose of acquiring additional equipment. The loan will be repaid in 10 remaining equal quarterly installments plus interest, through May 31, 2006. Interest accrues at the rate of 1.75% above the LIBOR rate which is calculated on the first day of each quarterly interest period. During 2003, 2002 and 2001, the interest rates ranged from 2.90% to 3.20%, 3.18% to 3.85% and 3.85% to 8.50%, respectively. The loan is secured by containers owned by the Partnership, as well as, any income generated in connection with the containers including lease revenue and sales proceeds. A restricted deposit of \$750,000 is held in an account with the lender as additional collateral.

As of December 31, 2003, the estimated fair value of the term loan debt was \$2,092,051. The fair value of the term loan has been calculated using the market rates prevailing at December 31, 2003.

(6) Damage Protection Plan

The Leasing Company offers a repair service to several lessees of the Partnership's containers, whereby the lessee pays an additional rental fee for the convenience of having the Partnership incur the repair expense for containers damaged while on lease. This fee is recorded as revenue when earned according to the terms of the rental contract. An accrual has been recorded to provide for the estimated costs incurred by this service. This accrual is a component of net lease receivables due from the Leasing Company (see note 4). The Partnership is not responsible in the event repair costs exceed predetermined limits, or for repairs that are required for damages not defined by the damage protection plan agreement.

*Notes to Financial Statements*  
(Continued)

(7) Net Lease Revenue

Net lease revenue is determined by deducting direct operating expenses, base management fees and reimbursed administrative expenses to CCC and its affiliates from the rental revenue earned by the Leasing Company under operating leases to ocean carriers for the containers owned by the Partnership. Net lease revenue for 2003, 2002 and 2001:

	<u>2003</u>	<u>2002</u>	<u>2001</u>
Rental revenue	\$ 4,057,671	\$ 4,085,294	\$ 4,267,959
Less:			
Rental equipment operating expenses	713,279	816,017	892,245
Base management fees (note 9)	282,731	280,696	295,533
Reimbursed administrative expenses (note 9):			
Salaries	138,943	136,063	131,987
Other payroll related expenses	14,930	15,037	13,388
General administrative expenses	<u>44,050</u>	<u>43,282</u>	<u>50,769</u>
Net lease revenue	\$ <u>2,863,738</u>	\$ <u>2,794,199</u>	\$ <u>2,884,037</u>

(8) Compensation to General Partner and its Affiliates

Base management fees are equal to 7% of gross lease revenues attributable to operating leases pursuant to the Partnership Agreement. Reimbursed administrative expenses are equal to the costs expended by CCC and its affiliates for services necessary for the prudent operation of the Partnership pursuant to the Partnership Agreement. The following compensation was paid or will be paid by the Partnership to CCC or its affiliates:

	<u>2003</u>	<u>2002</u>	<u>2001</u>
Base management fees	\$ 282,731	\$ 280,696	\$ 295,533
Reimbursed administrative expenses	<u>197,923</u>	<u>194,382</u>	<u>196,144</u>
	\$ <u>480,654</u>	\$ <u>475,078</u>	\$ <u>491,677</u>

(9) Limited Partners' Capital

Beginning in the year 2002, cash distributions made to the limited partners included distributions of proceeds from equipment sales in the amount of \$106,646 and \$79,985 during 2003 and 2002, respectively. These distributions, as well as cash distributions from operations, are used in determining "Adjusted Capital Contributions" as defined by the Partnership Agreement.

The limited partners' per unit share of capital at December 31, 2003, 2001 and 2000 was \$12, \$13 and \$13, respectively. This is calculated by dividing the limited partners' capital at the end of each year by 1,599,667, the total number of limited partnership units.

## ***Management's Discussion and Analysis of Financial Condition and Results of Operations***

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### **Liquidity and Capital Resources**

The Registrant's primary objective is to generate cash flow from operations for distribution to its limited partners. Aside from the initial working capital reserve retained from gross subscription proceeds (equal to approximately 1% of such proceeds), the Registrant relies primarily on net lease revenue receipts to meet this objective. No credit lines are maintained to finance working capital.

During 2000, the Registrant borrowed \$5,043,600 under a term loan for the purpose of acquiring additional equipment. The term loan was obtained from one lending source allowing the Registrant to take advantage of equipment purchasing opportunities pursuant to the Registrant's Partnership Agreement. The loan, due to expire in the year 2006, is scheduled to be repaid in 10 remaining quarterly installments from the Registrant's cash generated from operations, with \$840,600 to be paid during 2004 and \$1,260,900 to be paid during 2005 and 2006. Additionally, as a condition to the loan's initial closing, the Registrant was required to place a restricted deposit of \$750,000 in an account with the lender. Interest on this deposit is remitted to the Registrant on a quarterly basis. This deposit is reflected as part of the Registrant's Other Assets. During 2004, CCC will evaluate the Registrant's ability to repay the remaining loan balance prior to December 31, 2004. Early repayment of this loan may require the Registrant to utilize most, if not all, of its cash balances, and subsequent to the repayment of the loan, defer payment of its management fee and reimbursable administrative expenses due to CCC and the Leasing Company while replenishing its working capital reserves.

Cash distributions from operations are allocated 5% to the general partner and 95% to the limited partners. Distributions of sales proceeds are allocated 1% to the general partner and 99% to the limited partners. This sharing arrangement will remain in place until the limited partners have received aggregate distributions in an amount equal to their capital contributions plus an 8% cumulative, compounded (daily) annual return on their adjusted capital contributions. Thereafter, all distributions will be allocated 15% to the general partner and 85% to the limited partners, pursuant to Section 6.1(b) of the Registrant's Partnership Agreement.

From inception through February 29, 2004, the Registrant has distributed, on a cash basis, \$16,014,935 in cash from operations and \$206,626 in cash from container sales proceeds to its limited partners. This represents total cash basis distributions of \$16,221,561, or 51% of the limited partners' original invested capital. Distributions are paid monthly based primarily on each quarter's cash flow from operations. Monthly distributions are also affected by periodic increases or decreases to working capital reserves, as deemed appropriate by the general partner. Sales proceeds distributed to its partners fluctuate in subsequent periods reflecting the level of container disposals.

At December 31, 2003, the Registrant had \$1,276,250 in cash and cash equivalents, a decrease of \$284,756 and \$19,679 from cash balances at December 31, 2002 and 2001, respectively. The Registrant invests its working capital, as well as cash flows from operations and the sale of containers that have not yet been distributed to CCC or its limited partners in money market funds.

*Cash from Operating Activities:* Net cash provided by operating activities, primarily generated from the billing and collection of net lease revenue was \$2,726,612 during 2003 compared to \$2,547,265 during 2002.

*Cash from Investing Activities:* Net cash provided by investing activities included proceeds generated from the sale of rental equipment and amounted to \$90,895 in 2003 compared to \$98,552 in 2002.

*Cash from Financing Activities:* During 2003, net cash used in financing activities was \$3,102,263, compared to \$2,380,740 during 2002. The net cash used by financing activities during 2003 was comprised of \$2,261,663 in distributions to the Registrant's general and limited partners, as well as \$840,600 in repayments of term debt. In comparison, during 2002, net cash used in financing activities was comprised of distributions to the Registrant's general and limited partners totaling \$1,540,140 and the repayment of term debt totaling \$840,600. The loan, due to expire in 2006, is scheduled to be repaid in 10 remaining quarterly installments from the Registrant's cash generated from operations.

## Off-Balance Sheet Arrangements

As part of the Registrant's ongoing business, the Registrant does not participate in transactions that generate relationships with unconsolidated entities or financial partnerships, such as entities often referred to as structured finance or special purpose entities ("SPEs"), which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. As of December 31, 2003, the Registrant was not involved in any material unconsolidated SPE transactions.

## Contractual Obligations

The following table sets forth the payments, by period, for the Registrant's contractual obligations and should be read in conjunction with the "Liquidity and Capital Resources section herein. For further discussion of the Registrant's long-term debt, see Note 5, "Equipment Debt," to the Registrant's 2003 Financial Statements.

	Payments Due By Period				
	Total	Less than 1 Year	1-3 Years	3-5 Years	More than 5 Years
Contractual Obligations					
Long-term debt	\$ 2,101,500	\$ 840,600	\$ 1,260,900	\$ -	\$ -
Capital lease obligations	-	-	-	-	-
Operating lease obligations	-	-	-	-	-
Purchase obligations	-	-	-	-	-
Container purchase obligations	-	-	-	-	-
Total Contractual Cash Obligations	<u>\$ 2,101,500</u>	<u>\$ 840,600</u>	<u>\$ 1,260,900</u>	<u>\$ -</u>	<u>\$ -</u>

## Results of Operations

### *Year Ended December 31, 2003 Compared to the Year Ended December 31, 2002*

Pursuant to the Limited Partnership Agreement of the Registrant, all authority to administer the business of the Registrant is vested with CCC. A Leasing Agent Agreement ("Agreement") exists between the Registrant and the Leasing Company, whereby the Leasing Company has the responsibility to manage the leasing operations of all equipment owned by the Registrant. Pursuant to the Agreement, the Leasing Company is responsible for leasing, managing and re-leasing the Registrant's containers to ocean carriers, and has full discretion over which ocean carriers and suppliers of goods and services it may deal with. The Leasing Agent Agreement permits the Leasing Company to use the containers owned by the Registrant, together with other containers owned or managed by the Leasing Company and its affiliates, as part of a single fleet operated without regard to ownership.

The primary component of the Registrant's results of operations is net lease revenue. Net lease revenue is determined by deducting direct operating expenses, management fees and reimbursed administrative expenses, from gross lease revenues billed by the Leasing Company from the leasing of the Registrant's containers. Net lease revenue is directly related to the size, utilization and per-diem rental rates of the Registrant's fleet. Direct operating expenses are direct costs associated with the Registrant's containers. Direct operating expenses may be categorized as follows:

- Activity-related expenses include agents costs and depot costs such as repairs, maintenance and handling.
- Inventory-related expenses relate to off-hire containers and comprise storage and repositioning costs. These costs are sensitive to the quantity of off-hire containers as well as the frequency at which containers are re-delivered.
- Legal and other expenses include legal costs, insurance and provisions for doubtful accounts.

At December 31, 2003, approximately 98% of the original equipment remained in the Registrant's fleet, unchanged when compared to December 31, 2002. The following chart summarizes the composition of the Registrant's fleet (based on container type) at December 31, 2003.

	Dry Cargo Containers			Refrigerated Containers		Tank Containers
	20-Foot	40-Foot	40-Foot High-Cube	20-Foot	40-Foot High-Cube	24,000-Liter
Containers on lease:						
Master lease	2,819	739	807	40	80	25
Term lease (1-5 years)	<u>1,049</u>	<u>511</u>	<u>819</u>	<u>35</u>	<u>184</u>	<u>21</u>
Subtotal	3,868	1,250	1,626	75	264	46
Containers off lease	<u>550</u>	<u>229</u>	<u>104</u>	<u>12</u>	<u>33</u>	<u>6</u>
Total container fleet	<u>4,418</u>	<u>1,479</u>	<u>1,730</u>	<u>87</u>	<u>297</u>	<u>52</u>

	Dry Cargo Containers						Refrigerated Containers				Tank Containers	
	20-Foot		40-Foot		40-Foot High-Cube		20-Foot		40-Foot		24,000-Liter	
	Units	%	Units	%	Units	%	Units	%	Units	%	Units	%
Total purchases	4,553	100%	1,500	100%	1,750	100%	90	100%	300	100%	52	100%
Less disposals	<u>135</u>	<u>3%</u>	<u>21</u>	<u>1%</u>	<u>20</u>	<u>1%</u>	<u>3</u>	<u>3%</u>	<u>3</u>	<u>1%</u>	<u>-</u>	<u>-%</u>
Remaining fleet at												
December 31, 2003	<u>4,418</u>	<u>97%</u>	<u>1,479</u>	<u>99%</u>	<u>1,730</u>	<u>99%</u>	<u>87</u>	<u>97%</u>	<u>297</u>	<u>99%</u>	<u>52</u>	<u>100%</u>

Industry observers report that global container trade grew by an estimated 8% during 2003, contributing to favorable container leasing market conditions, including high levels of demand for existing containers and a decline in off-hire container inventories. As a result, the Registrant maintained a high level of utilization for its dry cargo containers, with an averaged of 87% during 2003 as compared to 82% and 75% in 2002 and 2001, respectively. The current leasing market contrasts sharply with the container leasing market conditions experienced during 2001, when the demand for the Registrant's containers, specifically dry cargo containers, was adversely affected by a slowdown in the global economy, contributing to lower utilization rates and higher container inventories throughout the world.

The demand for leased containers by the global container shipping industry has contributed to reducing off-hire inventories primarily in Asia, and to a lesser extent in Europe and North America. In many parts of Asia and particularly in the southeastern ports, the demand for cargo containers continued to exceed available supplies. The preference of shipping lines to employ leased containers to meet their container requirements also contributed to the strong demand for leased containers during 2003. However, in response to a favorable shipping market, there are indications of an increased willingness by the shipping lines to purchase and finance the acquisition of new containers at higher levels in the near future, which may impact the demand for leased containers.

Favorable shipping market conditions, combined with lower equipment costs and short term leases for older containers, have also resulted in the shipping lines' diminishing discrimination against leasing older containers, a condition that typically exists during periods of surplus container supply. The favorable 2003 shipping market, combined with the current shortfall of containers, has resulted in an increase in the production of new containers during 2003 to a level that is expected to surpass record levels of previous years. The level of new container investment in 2004 is forecasted to equal or exceed the record levels of 2003. The ultimate impact of the increase in new container production on the Registrant's operations is not immediately known; however, an increase in new container availability may reduce the demand for the Registrant's older containers.

Despite the benefits derived from favorable market conditions generated by the growth in world trade and strong growth in trade volumes to and from China, the uncertainty over the financial strength of the shipping industry remains a concern. Shipping lines are faced with rising container imbalances in most major trade routes, rising operating costs associated with repositioning empty containers into high demand locations. In addition, freight rates and their recent increases, remaining at levels lower than those achieved during previous years. The Registrant, CCC and the Leasing Company believe these conditions favor the larger more established shipping lines, which have witnessed strong recoveries in their performance over the last few years. The Registrant, CCC and the Leasing Company continue to remain cautious, as some shipping lines reported operating losses during 2002, while others became insolvent during 2003. The financial impact of such losses for these shipping lines may eventually influence the demand for leased containers as some shipping lines may experience additional financial difficulties, consolidate or become insolvent. Although the ultimate outcome, as well as its impact on the container leasing industry and the Registrant's results of operations, is unknown, CCC, on behalf of the Registrant, will work closely with the Leasing Company to monitor outstanding receivables, collections, and credit exposure to various existing and new customers.

Lastly, wide-ranging concerns remain regarding recovery of the world's major economies, performance of global stock markets, geopolitical concerns arising from uncertainties within the Middle East and Asia, as well as the recent increase in new container production, all of which may temper the current demand for leased containers.

The Registrant's average fleet size and utilization rates for the years ended December 31, 2003, 2002 and 2001 were as follows:

	<u>2003</u>	<u>2002</u>	<u>2001</u>
Fleet size (measured in twenty-foot equivalent units (TEU))			
Dry cargo containers	10,869	10,913	10,951
Refrigerated containers	682	683	686
Tank containers	52	52	52
Average utilization rates			
Dry cargo containers	87%	82%	75%
Refrigerated containers	97%	96%	97%
Tank containers	79%	72%	77%

Since December 2001, the combined per-diem rental rate for the Registrant's fleet of dry cargo containers declined by approximately 10%, while the combined per-diem rental rate for the Registrant's fleet of refrigerated and tank containers declined by 21% and 23%, respectively. This decline is attributable to four main factors:

- Per-diem rental rates decreased in correlation with the reduction in new container prices;
- The Leasing Company converted lease agreements with several shipping lines from master to long-term leases, providing greater revenue stability but at lower lease rates than those earned under master leases;
- The Leasing Company initiated new term leases for older equipment resulting in lower per-diem rates, while significantly reducing off-hire container inventory levels; and,
- Interest rates, which influence per-diem rental rates, decline throughout the world's economies.

The decline in the aforementioned per-diem rental rates contributed to a decline in gross lease revenue, but also contributed significantly to lower direct operating expenses due to the reduction in storage and other-inventory related expenses.

Although per-diem rental rates have declined during the aforementioned period, an increase in new container prices, as well as an increase in demand for leased containers resulted in the stabilization of per-diem rental rates during 2003. A significant improvement in lease per-diem rates is not expected until new container prices increase to levels much higher than those experienced during 2003.

*Net lease revenue* was \$2,863,738 for the year ended December 31, 2003 compared to \$2,794,199 for the prior year. The increase was due to a \$102,738 decrease in rental equipment operating expenses, partially offset by a \$27,623 decline in gross rental revenue. Gross rental revenue was impacted by a 3% decline in the average combined per-diem rental rates 2003. The decrease in direct operating expense was attributable to the Registrant's higher fleet utilization rates and its impact on activity-based expenses such as storage and handling, as well as a reduction in repositioning expenses. Other components of net lease revenue, including management fees and reimbursed administrative expenses, were higher by a combined \$5,576 when compared to 2002. This increase was attributable to the operating performance of the fleet.

*Depreciation expense* of \$1,939,205 in 2003 declined by \$9,610 when compared to 2002, a direct result of the Registrant's declining fleet size.

*Other general and administrative expenses* amounted to \$69,783 in 2003, consistent with 2002.

*Net gain on disposal of equipment* was a result of the Registrant's disposal of 46 containers in 2003, as compared to 28 containers during 2002. These disposals resulted in a net gain of \$6,282 during 2003, compared to \$1,192 during 2002. The Registrant believes that the net gain on container disposals in 2003 was a result of various factors, including the age, condition, suitability for continued leasing, as well as the geographical location of the containers when disposed. These factors will continue to influence the decision to repair or dispose of a container when it is returned by a lessee, as well as the amount of sales proceeds received and the related gain or loss on container disposals. The level of the Registrant's container disposals in subsequent periods will also contribute to fluctuations in the net gain or loss on disposals.

*Interest expense* of \$76,746 for 2003 declined by \$48,804 when compared to the prior year. This decrease was attributable to lower interest rates and lower average term debt balances outstanding during the year.

#### *Year Ended December 31, 2002 Compared to the Year Ended December 31, 2001*

*Net lease revenue* was \$2,794,199 for the year 2002 compared to \$2,884,037 for the prior year. The decrease was due to a \$182,665 decline in gross rental revenue partially offset by a \$76,228 decrease in rental equipment operating expenses from the year 2001. Gross rental revenue was impacted by lower per-diem rental rates. The decrease in direct operating expense was attributable to the Registrant's higher dry cargo container utilization rate in 2002, and its impact on activity based expenses such as storage and handling. Other components of net lease revenue, including management fees and reimbursed administrative expenses, were lower by a combined \$16,599 when compared to the year 2001. This decline was attributable to the operating performance of the fleet.

*Depreciation expense* of \$1,948,815 in 2002 was \$22,933 greater than in 2001, primarily due to a larger average fleet size. Effective June 1, 2001, the Registrant changed the estimated life of its rental container equipment from an estimated 12 year life to a 15 year life, and its estimated salvage value from 30% to 10% of original equipment cost. The effect of these changes was an increase in depreciation expense of approximately \$33,300 in the year 2002.

*Other general and administrative expenses* were \$69,903 in 2002, a decrease of \$21,528 or 24% when compared to 2001. Contributing to this decrease were reductions in professional fees, costs related to investor communications and net exchange rate losses.

*Net gain (loss) on disposal of equipment* was a result of the Registrant disposing of 28 containers during 2002, as compared to 34 containers during 2001. These disposals resulted in a net gain of \$1,192 for 2002, as compared to \$10,857 for 2001. The Registrant believes that the net loss on container disposals in 2002 was a result of various factors including the age, condition, suitability for continued leasing, as well as the geographic location of the containers when disposed.

**CRONOS GLOBAL INCOME FUND XVI, L.P.**  
A California Limited Partnership

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**General Partner**

Dennis J. Tietz  
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John Kallas  
Vice President/Finance

Elinor A. Wexler  
Vice President/Administration and Secretary

**Board of Directors of the**  
**General Partner**

Dennis J. Tietz  
President, Cronos Capital Corp.

Elinor A. Wexler  
Vice President/Administration and Secretary  
Cronos Capital Corp.

John Kallas  
Vice President/Finance, Cronos Capital Corp.

John M. Foy  
Director

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**10-K Report**

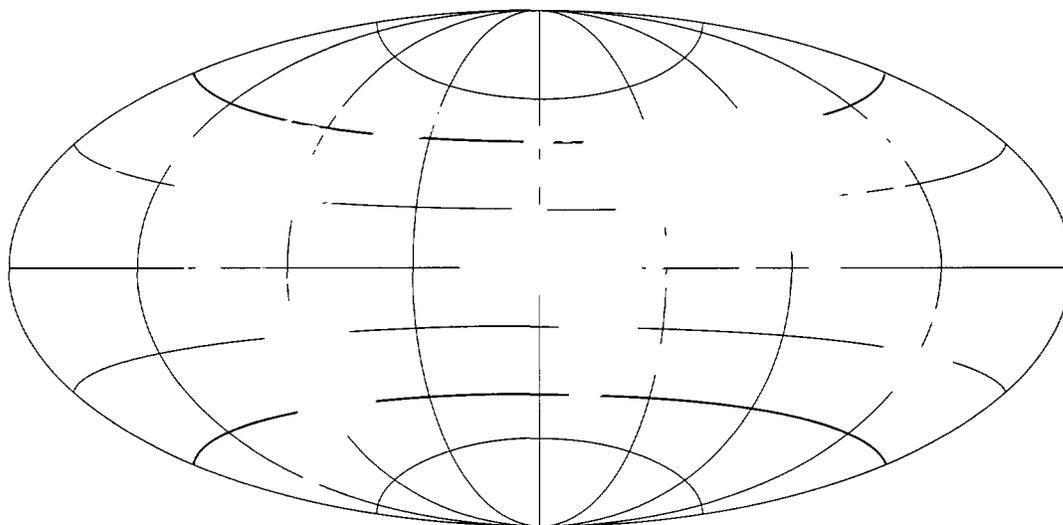
A complete copy of the Fund's Form 10-K may be obtained without charge by writing to the General Partner.

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