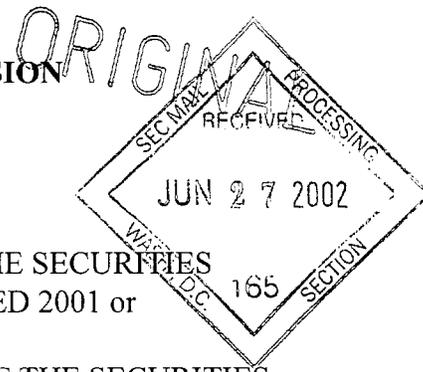


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SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549



FORM 11-K

- ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE FISCAL YEAR ENDED 2001 or
- TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

COMMISSION FILE NUMBER 333-17179

A. Full title of the plan and the address of the plan, if different from that of the issuer named below:

Borg Warner TorqTransfer Systems Inc.  
Retirement Savings Plan

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:

Borg Warner Inc.  
200 South Michigan Avenue  
Chicago, Illinois 60604



REQUIRED INFORMATION

ITEM 4.

Financial Statements as of December 31, 2001 and 2000 and for the year ended December 31, 2001 and Independent Auditors' Report



## EXHIBIT INDEX

Exhibit Number

(23.1) Consent of Deloitte & Touche LLP

***BorgWarner TorqTransfer  
Systems Inc. Retirement  
Savings Plan***

*Financial Statements as of  
December 31, 2001 and 2000 and for the  
Year Ended December 31, 2001 and  
Independent Auditors' Report*

# BORGWARNER TORQTRANSFER SYSTEMS INC. RETIREMENT SAVINGS PLAN

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Supplemental schedules not listed are omitted due to the absence of conditions under which they are required.

Deloitte & Touche LLP  
Two Prudential Plaza  
180 North Stetson Avenue  
Chicago, Illinois 60601-6779

Tel: (312) 946-3000  
Fax: (312) 946-2600  
www.us.deloitte.com

**Deloitte  
& Touche**

## INDEPENDENT AUDITORS' REPORT

BorgWarner TorqTransfer Systems Inc.  
Retirement Savings Plan:

We have audited the accompanying financial statements of the BorgWarner TorqTransfer Systems Inc. Retirement Savings Plan (the "Plan") as of December 31, 2001 and 2000, and for the year ended December 31, 2001, as listed in the table of contents. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the net assets available for benefits as of December 31, 2001 and 2000, and the changes in net assets available for benefits for the year ended December 31, 2001 in conformity with accounting principles generally accepted in the United States of America.

*Deloitte & Touche LLP*

June 7, 2002

Deloitte  
Touche  
Tohmatsu

**BORGWARNER TORQTRANSFER SYSTEMS INC.  
RETIREMENT SAVINGS PLAN**

**STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS  
DECEMBER 31, 2001 AND 2000  
(In Thousands)**

---

	<b>2001</b>	<b>2000</b>
ASSETS:		
Investment in Master Trust (Notes 4 and 6)	\$2,543	\$2,309
Contributions receivable	<u>27</u>	<u>18</u>
NET ASSETS AVAILABLE FOR BENEFITS	<u>\$2,570</u>	<u>\$2,327</u>

See notes to financial statements.

**BORGWARNER TORQTRANSFER SYSTEMS INC.  
RETIREMENT SAVINGS PLAN**

**STATEMENT OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS  
YEAR ENDED DECEMBER 31, 2001**

**(In Thousands)**

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ADDITIONS TO NET ASSETS:

Investment income (loss) from the Master Trust:	
Net unrealized/realized depreciation in fair value of investments (Note 4)	\$ (108)
Interest income	3
Dividend income	61

Total investment loss (44)

Contributions from participants	277
Contributions from the Company	235

Total additions 468

DEDUCTIONS FROM NET ASSETS:

Participants' withdrawals	212
Net transfers to other BorgWarner Inc. plans	3
Miscellaneous expense (Note 5)	10

Total deductions 225

NET INCREASE 243

NET ASSETS AVAILABLE FOR BENEFITS - Beginning of year 2,327

NET ASSETS AVAILABLE FOR BENEFITS - End of year \$2,570

See notes to financial statements.

# BORGWARNER TORQTRANSFER SYSTEMS INC. RETIREMENT SAVINGS PLAN

## NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2001 AND 2000 AND YEAR ENDED DECEMBER 31, 2001

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### 1. DESCRIPTION OF PLAN

The following description of the BorgWarner TorqTransfer Systems Inc. Retirement Savings Plan (the "Plan") provides only general information. Participants should refer to the Plan document for a more complete description of the Plan's provisions.

**General** - The Plan was established on April 1, 1996 and is a participating plan under the BorgWarner Inc. Retirement Savings Master Trust (the "Master Trust"). The Plan sponsor is BorgWarner TorqTransfer Systems Inc. (the "Company"), a wholly owned subsidiary of BorgWarner Inc. (the "Corporation").

The Plan was established as a defined contribution plan under Section 401(a) of the Internal Revenue Code, designed to provide eligible employees of the Company with systematic savings and tax-advantaged long-term savings for retirement. The Corporation has assigned the Retirement Savings Plan Committee (the "Committee") to oversee the Plan and the Master Trust. The Committee has appointed Putnam Investor Services, Inc. and Putnam Fiduciary Trust to perform the administrative, investment, and trustee services for the Plan and Master Trust. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974 ("ERISA").

**Eligibility** - Employees of the Company are immediately eligible to start making employee contributions as of their date of hire. After completing six months of service, the Company will begin making contributions to the Company Retirement Account and will match contributions made by the employee to either the Employee Retirement Account and/or the Retiree Health Account.

**Participant's Accounts** - The participant's accounts consist of the following:

**Company Retirement Account** - The Company makes contributions as a percentage of participants' compensation, based on years of vested service and age, to this account on behalf of each eligible participant. No employee contributions are made to this account.

**Employee Retirement Account** - Participants may voluntarily contribute from one to three percent of their compensation to this account. After completing six months of service, contributions will be matched dollar for dollar by the Company, subject to Internal Revenue Code limits. Beginning January 1, 2002, the Company match will automatically be invested in the BorgWarner Inc. Stock Fund. Once invested, participants may transfer the Company match to any other investment choice.

**Savings Account** - Participants may voluntarily contribute one to ten percent of their compensation to this account. No Company contributions are made to this account.

**Retiree Health Account** - Participants may voluntarily contribute from one to three percent of their compensation to this account depending on their date of hire and when their facility adopted this provision of the Plan. The Company makes contributions equal to 100 percent of participants' contributions to this account, limited to \$500 per year.

**Investment Options** - Participants elect to invest their Company Retirement Account, Employee Retirement Account, Savings Account, and Retiree Health Account in one or more of the following funds of the Master Trust maintained by Putnam Fiduciary Trust, other than the Pending Account and Loan Fund, which are not fund elections available to participants: Barclays Mid Cap Equity Index Fund, Barclays Russell 2000 Index Fund, Barclays US Debt Index Fund, Barclays Equity Index, which are all collective trust funds; One Group Mid Cap Value Fund, The George Putnam Fund of Boston, Putnam Voyager Fund, Putnam Small Cap Value Fund, Putnam OTC Emerging Growth Fund, Putnam International Growth Fund, Putnam Vista Fund, and Global Growth Fund, which are all mutual funds; Investment Contracts Fund, BorgWarner Inc. Stock Fund, Loan Fund, and Pending Account.

The BorgWarner Inc. Stock Fund invests solely in the common stock of BorgWarner Inc. All purchases of BorgWarner Inc. stock are made on the open market.

**Vesting** - Fund assets attributable to voluntary participant contributions are fully vested at all times. Fund assets attributable to Company contributions vest 100 percent upon five years of vested service or upon permanent disability, death or attaining age 65 provided, however, the participant is employed by the Company on that date.

**Withdrawals** - While participants are actively employed, no withdrawals may be made from the Company Retirement Account, Employee Retirement Account or the Retiree Health Account. Withdrawals may be made from the Savings Account at the participants' option subject to certain limitations. Upon termination of employment, participants may elect an immediate or future distribution of their vested account balances as permitted by the Plan and by ERISA regulations.

**Loans** - Participants may borrow up to 50 percent of their Savings Account balance with a minimum of \$500 and a maximum of \$50,000, limited to a single loan outstanding at any time. Loan terms range from six months to five years, with interest charged at the rate established by the Trustee for similar loans on the origination date. No loans are permitted from the Company Retirement Account, the Employee Retirement Account or the Retiree Health Account. Loans are secured by the remaining balance in the participant's Savings Account.

**Priorities Upon Termination** - Although the Company has not expressed any intent to discontinue the Plan, it has the right to do so at any time, subject to the provisions set forth in ERISA. In the event of termination, the interests of the affected participants shall become fully vested. The Plan assets then remaining shall be used to pay administrative expenses and benefits equal to the balance in the participants' accounts.

**Payment of Benefits** - Distribution of benefits is made upon retirement, death or other termination of employment. Participants may elect to receive distributions in the form of installments or a lump sum.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

**Investments** - The Investment Contracts Fund of the Master Trust is stated at cost plus interest earned to date (i.e., contract value) as reported by the Trustee. The contract value of the Investment Contracts Fund approximates the fair value. The average yield for the Investment Contracts Fund was 6.75 percent for the year ended December 31, 2001. The Investment Contracts Fund is fully benefit-responsive. The Loan Fund is valued at cost plus accrued interest, which approximates fair value. Investments in all other funds are stated at market value as reported by the Trustee.

**Estimates** - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of net assets available for benefits as of the date of the financial statements, and the reported amounts of changes in net assets available for benefits during the reporting period. Actual results could differ from those estimates. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of net assets available for benefits.

**Miscellaneous Expenses** - Transfer taxes and brokerage expenses attributable to the Master Trust assets are charged to the applicable fund as a reduction of the return on that fund. Any other expenses incurred with respect to Master Trust income or property are charged to the accounts of the participants, where applicable, or are paid in such manner as the Company determines.

**Payment of Benefits** - Benefits are recorded when paid. There were no amounts allocated to accounts of persons who had elected to withdraw from the Plan but had not yet been paid at December 31, 2001 and 2000.

## 3. TAX STATUS

The Plan obtained a determination letter, dated March 28, 2002, in which the Internal Revenue Service stated that the Plan, as then amended through January 5, 2000, was in compliance with applicable requirements of the Internal Revenue Code. The Plan's management believes the Plan is currently designed and being operated in accordance with the applicable rules and regulations of the Internal Revenue Code; therefore, no provision for income taxes has been made in the Plan's financial statements.

## 4. INVESTMENTS

The Plan's investments which exceeded five percent of net assets available for benefits as of December 31, 2001 and 2000 are as follows:

	(In thousands)	
Investment in Master Trust	\$ 2,543	\$ 2,309

During 2001, the Plan's investments (including gains and losses on investments bought and sold, as well as held during the year) depreciated in value by \$108,000 as follows:

	(In thousands)
Mutual funds	\$ (166)
Collective trust funds	(45)
BorgWarner Inc. Stock Fund	<u>103</u>
Total	<u>\$ (108)</u>

## 5. RELATED-PARTY TRANSACTIONS

The Plan invests in BorgWarner Inc. common stock, which is a permitted party-in-interest transaction. Certain Master Trust investments are shares of mutual funds and other investments managed by Putnam Fiduciary Trust Company. Putnam Fiduciary Trust Company is the trustee as defined by the Plan and, therefore, these transactions qualify as party-in-interest transactions. Fees paid by the Plan for the investment management services amounted to \$2,000 for the year ended December 31, 2001, and are included in miscellaneous expense.

## 6. MASTER TRUST INFORMATION

Use of the Master Trust permits commingling of the trust assets of a number of defined contribution plans of the Corporation for investment and administrative purposes. Although assets are commingled in the Master Trust, Putnam Fiduciary Trust maintains supporting records for the purpose of allocating the net gain (loss) of the investment account to the various participating plans.

At January 1, 2001, the Master Trust consisted of fourteen defined contribution plans sponsored by entities of BorgWarner Inc. By December 31, 2001, the number of defined contribution plans had been reduced to ten, as a result of plan mergers. The investment account of the Master Trust is valued at fair value at the end of each business day. The net gain (loss) in the account is allocated by the Trustee to each participating plan based on the relationship of the interest of each plan to the total of the interests of all participating plans.

At December 31, 2001 and 2000, the Plan's interest in the net assets of the Master Trust was approximately 0.41 percent and 0.34 percent, respectively.

The following tables present the carrying value of investments of the Master Trust as of December 31, 2001 and 2000, and the components of investment income for the Master Trust for the year ended December 31, 2001:

	December 31	
	2001	2000
Carrying value of investments (in thousands):		
Mutual funds	\$ 316,724	\$ 506,096
Collective trust funds	117,702	
BorgWarner Inc. Stock Fund	51,100	47,083
Investment Contracts Fund	127,147	118,566
Loan Fund	6,242	6,905
Cash and cash equivalents	<u>783</u>	<u>886</u>
 Total	 <u>\$ 619,698</u>	 <u>\$ 679,536</u>

	Year Ended December 31, 2001
Investment income (loss) (in thousands):	
Net realized/unrealized appreciation (depreciation) in fair value of investments:	
Mutual funds	\$ (64,718)
Collective trust funds	(12,564)
BorgWarner Inc. Stock Fund	<u>12,826</u>
 Total net realized/unrealized appreciation (depreciation)	 (64,456)
Interest income	553
Dividend income	<u>20,780</u>
 Total	 <u>\$ (43,123)</u>

\* \* \* \* \*

Deloitte & Touche LLP  
Two Prudential Plaza  
180 North Stetson Avenue  
Chicago, Illinois 60601-6779

Tel: (312) 946-3000  
Fax: (312) 946-2600  
www.us.deloitte.com

**Deloitte  
& Touche**

## **INDEPENDENT AUDITORS' CONSENT**

We consent to the incorporation by reference in Registration Statement No. 333-17179 on Form S-8 of BorgWarner Inc. of our report dated June 7, 2002, appearing in this annual report on Form 11-K of the BorgWarner TorqTransfer Systems Inc. Retirement Savings Plan for the year ended December 31, 2001.

*Deloitte & Touche LLP*

June 26, 2002

Deloitte  
Touche  
Tohmatsu

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Two Prudential Plaza  
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*Deloitte & Touche LLP*

June 26, 2002

Deloitte  
Touche  
Tohmatsu