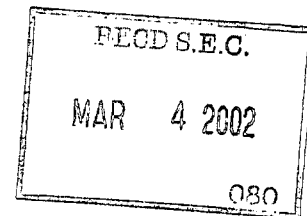


SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549

1-14970



FORM 6-K



Report of Foreign Issuer

Pursuant to Rule 13a-16 or 15d-16
of the Securities Exchange Act of 1934

P.E.
3/1/02

For the month of March 2002

Enel Società per Azioni
Viale Regina Margherita 137
00198, Rome
Italy

Indicate by check mark whether the registrant files or will file
annual reports under cover of Form 20-F or Form 40-F.

Form 20-F X

Form 40-F

Indicate by check mark whether the registrant by furnishing the
information contained in this Form is also thereby furnishing the information
to the Commission pursuant to Rule 12g3-2(b) under the Securities
Exchange Act of 1934.

Yes

No X

If "Yes" is marked, indicate below the file number assigned to
the registrant in connection with Rule 12g3-2(b):

PROCESSED
MAR 11 2002
THOMSON
FINANCIAL

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W/ky

Certain of the information included in this Report is forward looking and is subject to important risks and uncertainties that could cause actual results to differ materially. The Company's core business includes the generation, transmission, distribution and supply of electricity. Moreover, in recent years, the Company has diversified its activities entering into other sectors, such as telecommunications, gas and water distribution, Internet-related businesses and other communication services. The Company's outlook is predominately based on its interpretation of what it considers to be the key economic factors affecting its businesses. Forward-looking statements with regard to the Company's businesses involve a number of important factors that are subject to change, including: the many interrelated factors that affect customers' demand, including general economic conditions, industry trends, and increased competition in each of the Company's markets; the Company's ability to implement successfully its cost reduction program; the Company's intention to develop new businesses or expand non-core businesses; future capital expenditure and investments; legislation, particularly that relating to the regulation of the markets for electricity and other public utility services, tariff regimes, the environment, trade and commerce and infrastructure development; the actions of competitors in various industries in which the Company competes; production difficulties, including capacity and supply constraints; labor relations; interest rates and currency exchange rates; political and civil unrest; and other risks and uncertainties.

The information included in this report has been given to Commissione Nazionale per le Società e la Borsa (CONSOB), the Italian public authority regulating Italian capital markets, and/or to Borsa Italiana S.p.A., the company owning and managing the Mercato Telematico Azionario, the Italian automated screen-based trading system on which the ordinary shares of Enel Società per Azioni are listed, or is otherwise furnished pursuant to General Instruction B to the General Instructions to Form 6-K.

Press Release

The Company reserves the right to take legal action against the newspaper

ENEL: ANALYSTS AND INVESTORS TAKE THEIR DISTANCE FROM THE ARTICLE IN TODAY'S "SOLE 24 ORE"

Fiorentini (Metzler Capital) "I dissociate myself"; De Chiara (Mediolanum) "I am shocked. I hold the management in great esteem"; Soleri (Merrill Lynch) "Totally inappropriate context"; Girelli (Eptasim) "My opinion was placed into a negative context"; Cipelletti (UBS Warburg) "distorted representation on the part of the journalist"

Rome, February 4, 2002 – The financial analysts and fund managers cited today by "Il Sole 24 Ore" in an article about Enel's management take their distance from the newspaper and deny having given negative opinions.

In particular, Alfredo Fiorentini, of Metzler Capital, points out that "the journalist misinterpreted (or, more probably, didn't understand) what I sought to explain. On the issue of diversification – Fiorentini continued – I limited myself to saying that Enel finds itself in the awkward position of a company that wants to invest when there are few goods for sale and the little that there is, is expensive... Mine wasn't intended to be a negative judgment on Enel and its management as it might, instead, appear reading the article. (This would contradict my "buy" recommendation on the stock.) I therefore dissociate myself - Fiorentini concluded – from the tone of the quote attributed to me by the journalist".

Fabio Soleri, of Merrill Lynch, points out that "the journalist used my words - which I confirm - in a totally inappropriate context. My personal opinion is positive on the performance of the top management," concluded Soleri.

Nadia Girelli says that her position "was inserted into a negative context which cannot be attributed to me".

Marco Cipelletti, of UBS Warburg, speaks of "a distorted representation on the part of the journalist".

Finally, Stefano De Chiara, of Mediolanum, says: "I would never have permitted myself to pass judgement on the management, which I hold in high esteem. I can only apologize" – De Chiara continues – "for the manipulation to which I was subjected."

Enel therefore reserves the right to take legal action against "Il Sole 24 Ore."

Press Release

ENEL – MARCEGAGLIA GROUP RENEWABLE ENERGY ALLIANCE

Rome, February 5, 2002 – Elettroambiente, the Enel Group company specialized in the treatment of and recovery of energy from waste, has signed an accord to take a stake in the capital of ETA S.r.l. for the realization of an electricity plant fuelled by biomass, now being finished in Cutro (Crotone).

Elettroambiente's entry into ETA, a special-purpose company constituted by the Euroenergy Group (Marcegaglia Group), will take place through a subscription to a capital increase of 4.65 million euros.

The plant, the realization of which is included on the Area Contract of the Province of Crotone, will go into operation at the end of 2002 and will have an installed capacity of 16.5 Mw, producing about 105,000 Mwh/year of green energy which will be dispatched into the national grid.

The project, which calls for a total investment of 50 million euros, will create 30 jobs directly and about 150 in allied industries.

The plant will be built by Enelpower, the Enel Group's engineering company, together with Fortum Engineering, and calls for a fluid-bed combustion system which will ensure a high level of energy efficiency and guarantee optimal results from an environmental point of view

The Elettroambiente – Euroenergy Group accord will also allow the development of similar initiatives in Southern Italy.

The operation is subject to the approval of the relevant authorities.

Press Release

ENEL DENIES INTEREST IN ITALGAS

Rome, February 6, 2002 - With regard to today's report in the daily "La Repubblica", Enel denies having any interest in or any contact underway with Italgas.



Press Release

ENEL DENIES INTEREST IN INNOGY

Rome, February 19, 2002 – Enel affirms that the recent press speculation about its supposed interest in acquiring the English group Innogy is totally without foundation.

Press Release

WIND: PROPOSED FINANCIAL STATEMENTS FOR 2001 APPROVED

- *Consolidated revenues double to 2,794 million euros (up 97% on the previous year)*
- *On a like-for-like basis of consolidation, the WIND Group's revenues grow 63%*
- *EBITDA move into the black in 2001 at 46 million euros*
- *Leadership in acquisition of new customers, with 34% share of net additions in mobile segment and 62% in fixed-line market, and outright leadership in Internet services via IOL and InWind portals*
- *23.8 million customers at end of 2001*
- *Infostrada consolidated in WIND's accounts as of August 1, 2001 and the merger completed on January 1, 2002*

Rome, February 19, 2002 – WIND's Board of Directors approved today the proposed financial statements for the year 2001, as presented by its Chief Executive, Tommaso Pompei. The proposed financial statements for 2001 will be submitted for approval by the Ordinary General Meeting of shareholders to be held, on first call, on March 26, 2002, and on second call on March 27, 2002.

In 2001, the WIND Group proceeded along its growth path, with a further significant boost resulting from the contribution of Infostrada's assets. The latter's operations were consolidated in the Group's accounts with effect from August 1, 2001, following Enel's transfer of its entire holding in Infostrada, acquired on March 29, 2001, to WIND. The merger of WIND and Infostrada has given birth to the most important alternative operator in Italy and one of the largest integrated operators at the European level. The new entity boasts the fastest rate of expansion ever recorded in the telecommunications industry.

Consolidated results for the year ended December 31, 2001

In 2001, total consolidated revenues amounted to 2,794 million euros (12 months WIND, plus 5 months Infostrada), a rise of 97% with respect to the 1,415 million euros of 2000. The increase of 1,379 million euros includes 490 million euros deriving from the consolidation of the Infostrada Group's accounts for the last five months of the year.

Consolidated EBITDA for 2001 moved into the black at 46 million euros.

The Group's capital expenditure during the same period (12 months WIND, plus 5 months Infostrada) amounted to 2,210 million euros, and was aimed at further developing the fixed network, increasing mobile coverage, funding the introduction of new value-added services, and creating content for the various platforms.

The Group continues to report a net loss, amounting to 782 million euros, in line with projections made at the start of the year. This figure reflects the impact of the cost of integrating Infostrada, totaling 113 million euros, which includes 14 million euros of charges incurred to date and provisions of a further 99 million euros to cover charges in future years. The net result also takes account of amortization and depreciation totaling 560 million euros (265 million euros in 2000), and net interest expense of 226 million euros (25 million euros in 2000).

The Group's net debt at year end amounted to 5,642 million euros (compared with 2,725 million euros at the end of 2000). This includes 870 million euros in subordinated loans obtained from the shareholders and 325 million euros representing the residual amount due for the UMTS license.

Our customers and traffic

The total number of customers amounted to 23.8 million at the end of December 2001.

The WIND Group is Italy's principal alternative to the incumbent fixed-line operator with a 62% share of net additions in the households segment. The number of customers rose by 1.5 million since the beginning of the year to 7 million at the end of 2001.

In the mobile segment, WIND holds the leadership in terms of net additions with a share of 34%, and by the end of the year achieved a market share of 16%. The customer base grew by around 3 million since the beginning of the year to total about 7.9 million at the end of 2001.

In the Internet segment, the WIND Group is the outright leader with over 8.9 million subscribers, representing growth of 4.4 million and a market share of 35% at year end. The IOL and InWind portals, with an average of 590 million page views a month, represent Italy's largest Internet operators and one of the leading players on the European scene.

The WIND Group also achieved significant results in the corporate segment, where the Web Hosting and E-commerce services operated by the subsidiary IT.Net, had attracted over 22,000 active subscribers as of December 31, 2001.

Total traffic recorded by WIND (together with Infostrada) in 2001 amounted to 50 billion minutes, including voice and Internet. Within this figure, Internet and data traffic now represent the principal drivers of traffic growth.

During the final quarter, WIND successfully began cross selling its mobile products to Infostrada's fixed-line and Internet subscribers. As of December 31, 2001 around 35,000 Infostrada customers had already signed up for a mobile product from WIND.

Significant events in 2001

2001 was an important year for the development of our business and the consolidation of our position as Italy's number one alternative operator. The merger of Infostrada with WIND was accompanied by a broad range of activities aimed at achieving managerial, commercial, organizational and operational integration within the shortest possible timeframe. The Group has positioned the WIND and Infostrada brands in such a way as to cover all segments of the market and on the basis of the predominant images of the two companies: the Infostrada trademark is applied to fixed-line and Internet products (through IOL – ItaliaOnLine), while the WIND brand is used to market mobile and convergent services.

During 2001, WIND signed two contracts for syndicated loans totaling 7 billion euros (around ITL 14,000 billion), with the funds to be used to finance completion of the infrastructure development program and repay the bank loans raised in previous years.

The contracts represent the biggest ever loan extended to a non-incumbent operator, and involved a total 48 Italian and foreign banks.

The establishment of a 50-50 joint venture with the Greek electricity company, PPC, with the aim of providing fixed-line telephony in Greece, and the setting up of a financial services company, Mobilmart (85% owned by WIND, 15% by Banca Sella) were, in addition to the merger with Infostrada, the major corporate events during the year.

Commercial offers during the final quarter of the year provided a substantial increase in opportunities to achieve growth in mobile traffic per customer, which was accompanied by an intensification of customer-loyalty programs. The emphasis of the Group's competitive offer in the fixed-line market was shifted towards carrier pre-selection and, in terms of prices, to the provision of flat-rate services, resulting in increased traffic volumes.

WIND is the number one Italian telecommunications operator capable of providing convergent fixed-line, mobile and Internet services. The WIND Group has over 18,000 km of optical-fiber backbone and 2,000 km of metropolitan area network and cabling serving more than 30 cities.

Press Release

ENEL DISTRIBUZIONE: NO MIDDLE MANAGEMENT LAYOFFS

Rome, February 22, 2002 – Enel Distribuzione S.p.A. declares completely unfounded the Unionquadri press releases of February 18th and 22nd, 2002, according to which “Enel, on the basis of an agreement with unions, has declared about 760 middle managers redundant in the distribution sector”.



Press Release

ENEL: EBITDA AVERAGE ANNUAL GROWTH SEEN AT 8-9%

Data presented during the first edition of the "Enel Financial Conference"

Pay-out ratio between 50% and 60% confirmed, with net income rising

Rome, February 25, 2002 - With the presence of Chairman Chicco Testa, Chief Executive Officer Franco Tatò and the Group's top management, Enel will inaugurate today the "Enel Financial Conference", an event destined to become an annual appointment with the international financial community, during which Enel will present the Group's preliminary 2001 operating results, long term strategies and financial goals.

During 2001, the Enel Group achieved important results, with revenue growth of over 7% and gross margin growth of more than 3%, even with the tariff reductions and asset sales mandated by the industry regulation. About 18% of revenues was accounted for by new business areas for which the Group had the technical know-how before 1996, but was not operating in the market.

Over the period 2001-2006 EBITDA are expected to rise by an average annual 8-9% without any significant variation in invested capital.

The Group's dividend policy will continue to guarantee a 50-60% pay-out ratio with net income rising.

Enel remains selectively interested in international expansion, with particular attention to the Iberian peninsula and Central Europe, as long as prices are reasonable and there is a potential for growth and for integration with the Group's know-how.

During the conference, the Group's main companies will be presented, divided in four areas of business: Energy Management and Networks and Infrastructure (asset based businesses), and Sale of Energy and Services and TMT (customer based businesses).

In the area of **Energy Management**, characterized by high and stable cash flows, the following points stand out:

- Enel Produzione confirms the timing of and investment for its 4,500 MW combined cycle conversion program, to which the conversion of a further 5,200 MW to coal and orimulsion must be added. Furthermore, it has launched a new investment plan aimed at achieving alignment with best practice (32%) with regard to generation costs in the medium term. In 2006, thermal production efficiency will rise by 9% and a more appropriate fuel mix (increased use of coal) will enable costs to fall by about 30%. The goal is efficient operation on the competitive generation market, which will also entail advantages for consumers;
- Enel Green Power, already the world leader in renewable energy, intends to continue investment in environmentally friendly production capacity and forecasts a 60% increase in energy produced in the period 2001-2006 with a goal of 15 TWh

by 2006. Enel Green Power also intends to become the world leader on the “green certificates” market.

- Enel.FTL, active in fuel trading and management, is progressively increasing its integration with Group businesses - mainly electricity generation and the sale of gas - with the aim of ensuring reliable fuel supply at ever lower costs. Volumes handled are expected to rise from 35 million toe (tons of oil equivalent) to over 40 million toe by 2006.

In the area of **Networks and Infrastructure** (transmission infrastructure and the distribution of electricity, gas and water), also characterized by high and stable cash flows:

- Enel announces a massive investment plan aimed at an increase in the quality of its service and efficiency. This investment plan accompanies programs already underway for the optimization of processes and the reduction of costs, which have considerably accelerated with respect to what was announced at the time of Enel's stock market quotation. Thanks to this investment plan the average duration of interruptions of service will fall by 50% by 2006; by the same year Enel aims to achieve best practice.
- Enel Distribuzione's plan for the installation of around 30 million digital meters by 2004 is proceeding to schedule, with an investment of over 2 billion euros and one million meters replaced each month.
- In the distribution of gas and water, the recent acquisition of clients and concessions are such as to confirm the target of becoming the second-largest Italian player in both industries in the short to medium term.

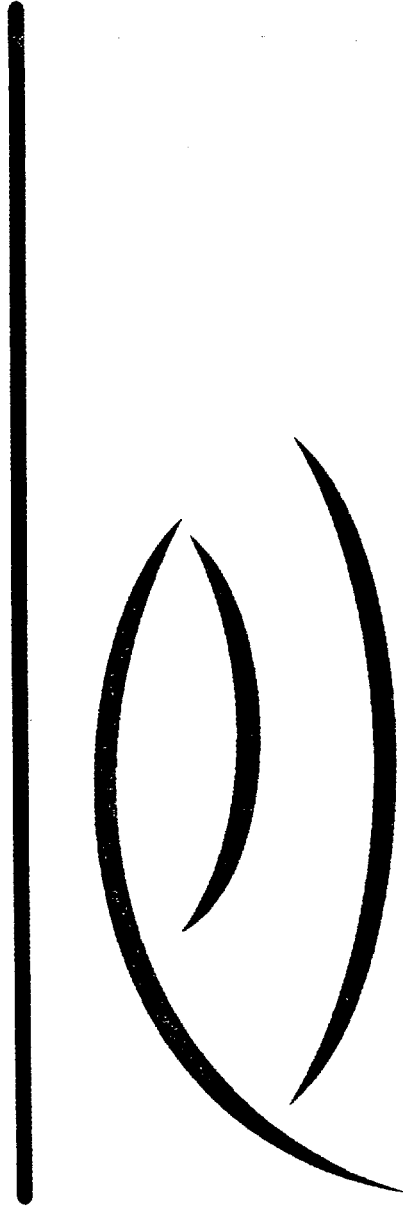
In the **Sale of Energy and Services**, characterized by a high rate of growth, the Group intends to:

- Maintain its market leadership in the supply of energy to clients on the free market, a market that continues to grow, thanks to a competitive pricing policy and the offer of structured products, which meet the specific needs of clients.
- Increase the multi-service offer, which will lead over 10% of customers to buy two or more services.
- Increase competitiveness through the diversification of the offer and the development of value-added services, in part by taking advantage of new technologies currently being implemented.

In the **TMT** area, where the Group is present through WIND and Enel.it, there is a strong growth outlook. In this context WIND's aims are:

- Revenue growth of over 20% per year for the next five years.
- To draw on its customer base, assets and know-how to consolidate its position as the second-largest fixed and mobile operator (with the aim of achieving a market share of 20%) and the largest Internet operator in Italy.
- To achieve break-even in terms of cash flows in 2004 and of net income in 2004/2005.

For a more thorough examination of the data presented at the “Enel Financial Conference”, please see the text of the slides currently being published on Enel's Internet site (www.enel.it - investor relations area).



Enel Financial Conference
First Edition

Rome, 25 - 26 February 2002

Disclaimer

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FORWARD-LOOKING STATEMENTS INVOLVE INHERENT RISKS AND UNCERTAINTIES. WE CAUTION YOU THAT A NUMBER OF IMPORTANT FACTORS COULD CAUSE ACTUAL RESULTS TO DIFFER MATERIALLY FROM THOSE CONTAINED IN ANY FORWARD-LOOKING STATEMENT. SUCH FACTORS INCLUDE, BUT ARE NOT LIMITED TO: THE DEVELOPMENT OF ENEL'S TELECOM BUSINESS, TRENDS IN ITS BUSINESS, ITS ABILITY TO IMPLEMENT COST-CUTTING PLANS, CHANGES IN THE REGULATORY ENVIRONMENT, THE ABILITY TO DIVERSIFY SUCCESSFULLY AND FUTURE CAPITAL EXPENDITURES.

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Enel Produzione
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Enel.FTL
Enel Trade

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Terna
Enel.Hydro

4. 3rd Panel

Enel Distribuzione - Energy Supply
Enelpower
Enel.si
So.I.e.
Sei

5. 4th Panel

Enel.it
Wind

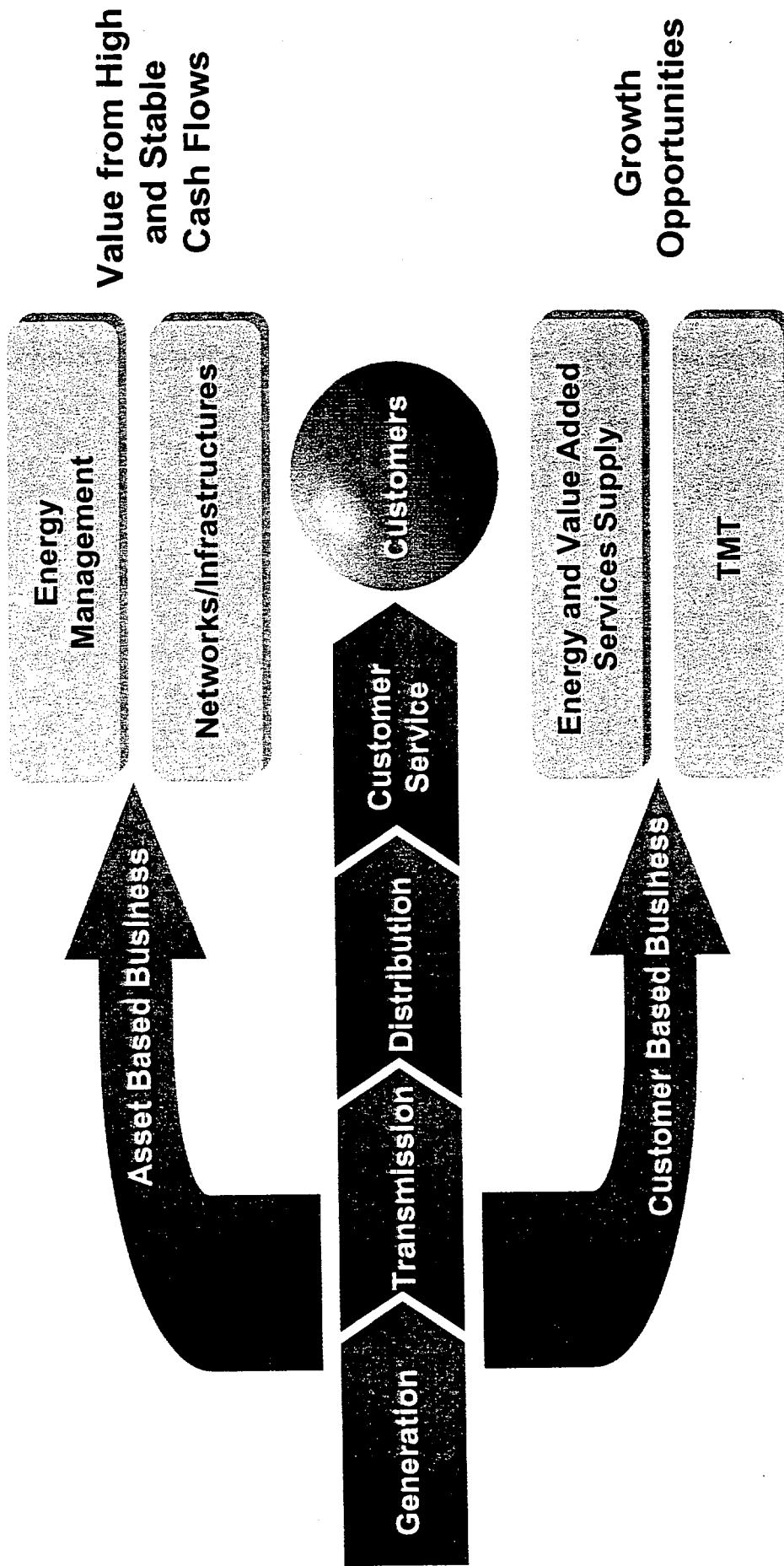
6. Financial Review



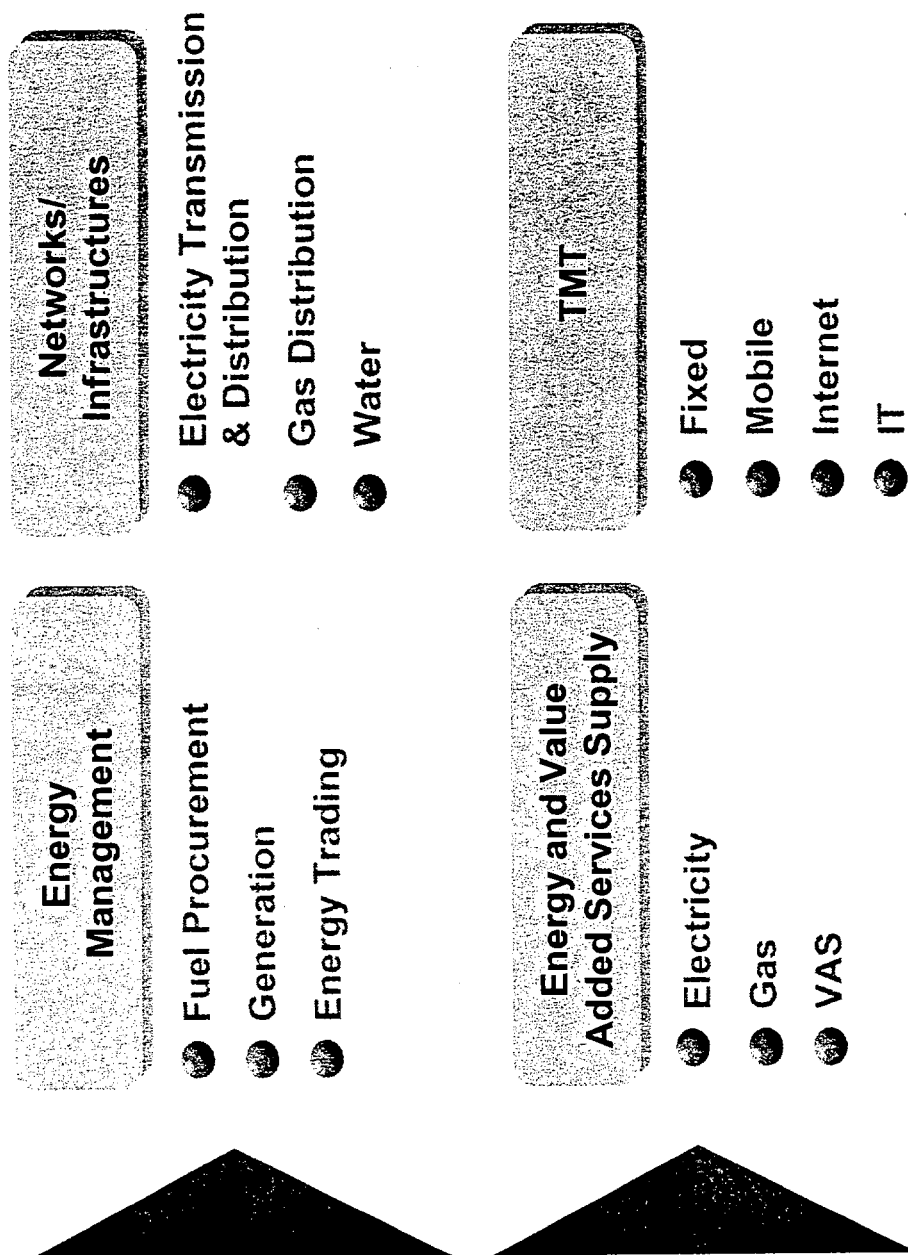
Franco Tatò

Chief Executive Officer

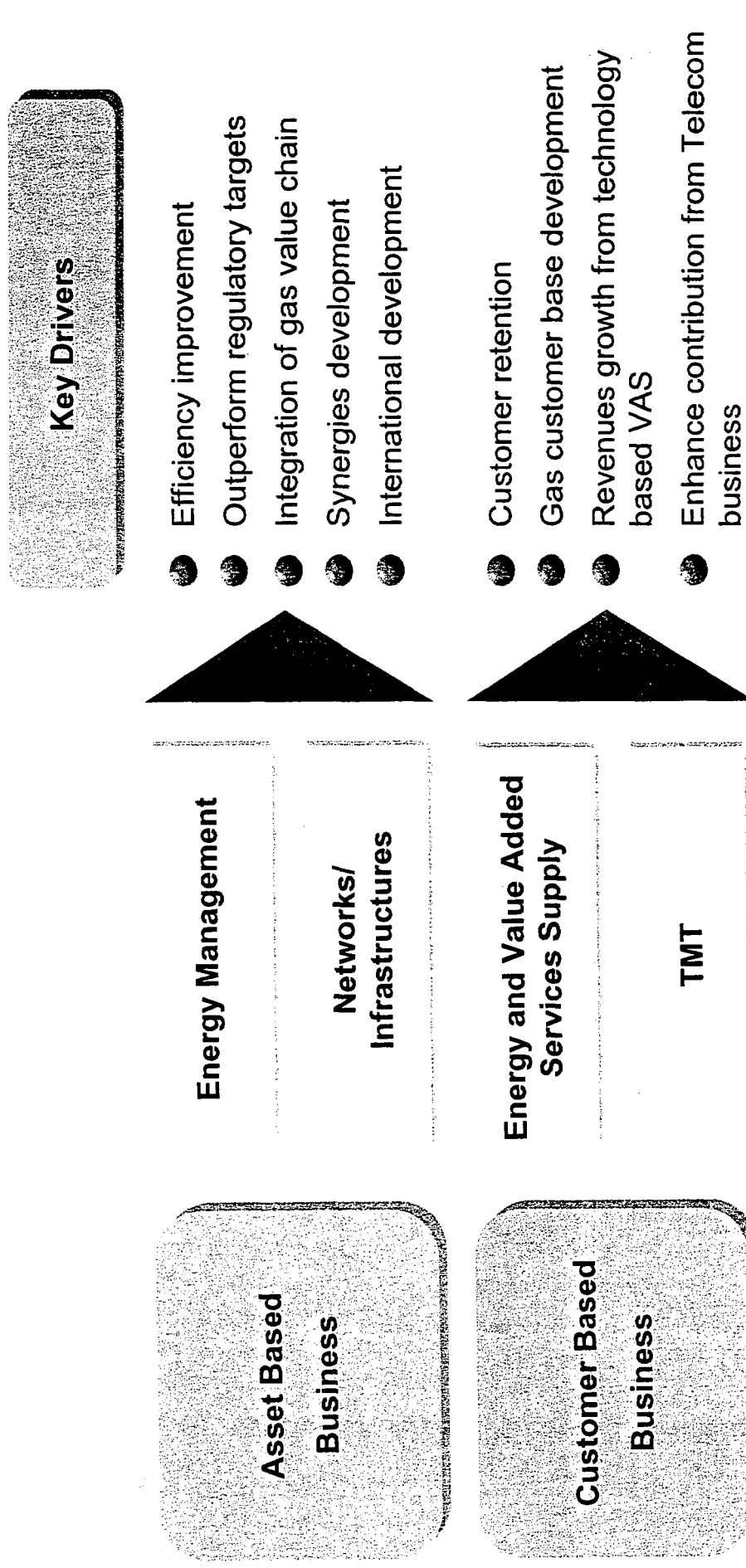
The New Business Vision



Portfolio Assets

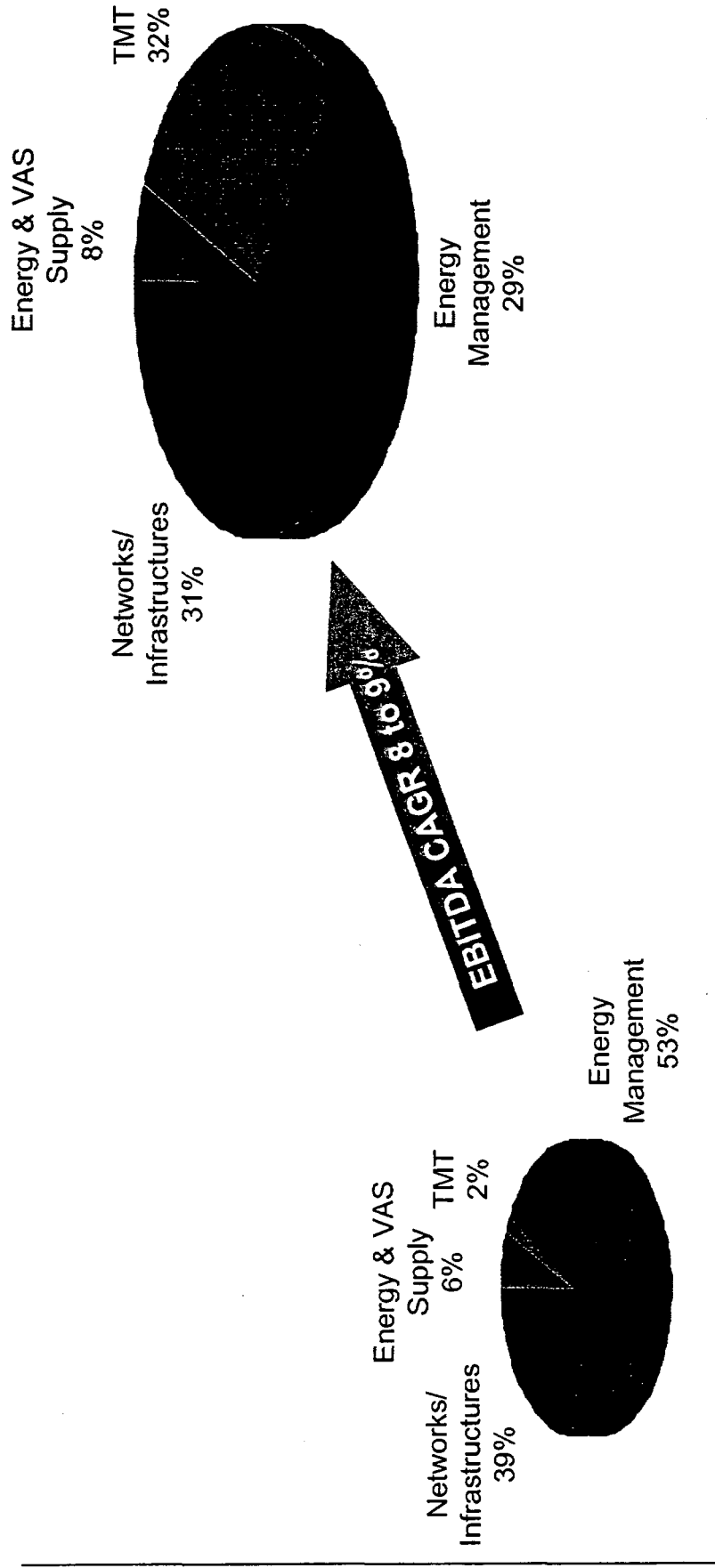


Strategic Focus



Enel's Portfolio is Poised for Higher Growth

EBITDA Growth and Breakdown



2001

2006

EBITDA Growth Without Significant Capital Investments

Energy Management

Strategic Objectives

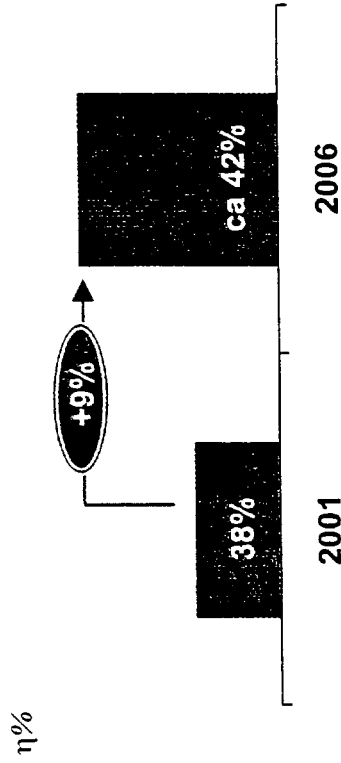
2006 Targets

- | | |
|---------------------------------------|---|
| Generation Plant Conversions | <ul style="list-style-type: none">● >4,500 MW converted to CCGT● >5,000 MW converted to coal/orimulsion⁽¹⁾ (10,000 MW of total coal/orimulsion installed capacity by 2007) |
| Generation Personnel Reduction | <ul style="list-style-type: none">● Reduce personnel per GW by 29% from 2001 to 2006 |
| Fuel Procurement Optimisation | <ul style="list-style-type: none">● Grow from 35m toe in 2001 to 41m toe in 2006● Enter new fuel supply contracts, increasing autonomy from gas supply sources● Increase direct access to producers in order to retain higher gas margins |
| Efficiencies on O&M Costs | <ul style="list-style-type: none">● Be the "best practice" by 2005 - 2006 |
| Enel GreenPower Development | <ul style="list-style-type: none">● Target 15 TWh by 2006, a 61% increase from 2001 |

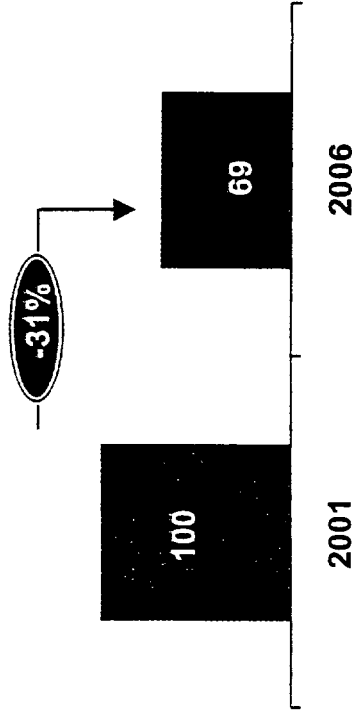
Energy Management

Efficiency Objectives

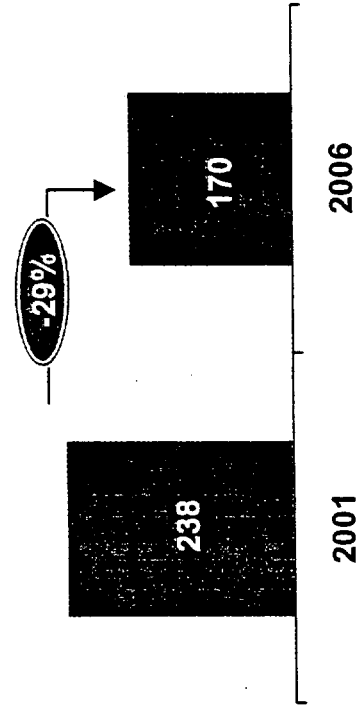
Generation Average Net Thermal Efficiency



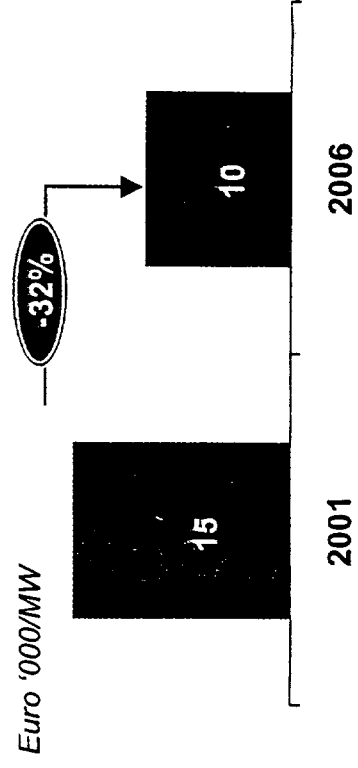
Fuel Cost Index Number⁽¹⁾



Generation Personnel/GW



Average Thermal Generation O&M cost/MW



(1) At constant fuel price

Energy Management

Regulatory

Networks/Infrastructures

Strategic Objectives

2006 Targets

- Approximately 400 headcount reduction (-12%) in transmission by 2006, and over 6,600 headcount reduction (-17%) in distribution
- Rationalisation of gas distribution following the completed acquisitions of 30 companies
- 50% reduction in black-out duration by 2006
- 30 million digital meters installed with Capex of Euro 2 billion
- Through procurement optimisation and process re-design
- Electricity/gas/water infrastructure synergies
- Incremental acquisitions of gas networks
- Targeting to win at least 30% of the ATOS to be awarded in the next 5 years

Personnel
Reduction

Service Quality
Improvement

Completion of the
Metering Project

Maintenance and
Investment
Efficiencies

Further External
Growth

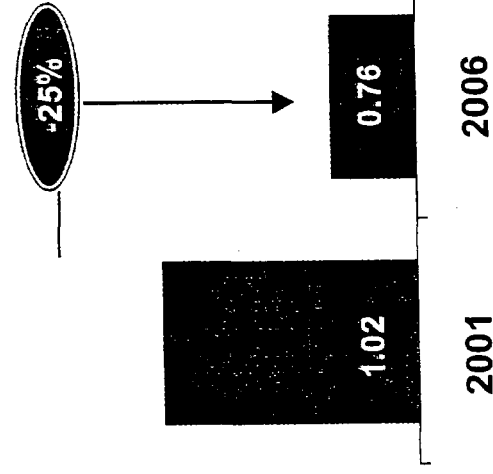
Networks/Infrastructures

Efficiency Objectives

Electricity
Transmission

Operating Cost per MWh

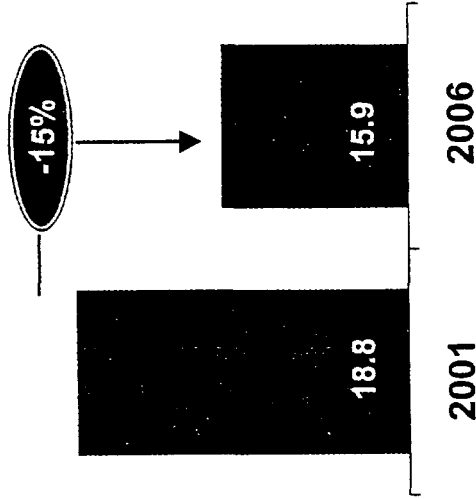
Euro/MWh



Electricity
Distribution

Cash Cost per MWh⁽¹⁾

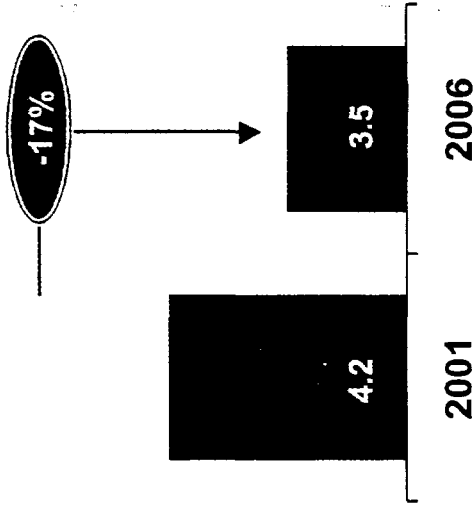
Euro/MWh



Gas
Distribution

Operating Cost per m³

Euro/m³



(1) "Cash Cost" defined as Operating Cost + Capex

Energy and Value Added Services Supply

Increasing EBITDA With Limited Invested Capital

2006 Targets

Customer Retention and Acquisitions

- Consolidate electricity and grow gas customer base (2006 target of 3.9bcm sold and 2.3 million customers)
- Capture new customers from competitors (mainly in gas)
- Increase multiservice offers (at least 10% of customers to utilise more than 2 products)
- Develop customised tariff packages

Development of Bundled Offers

- Develop offers of technology based value added services

Synergy Development

- Share front/back office costs
- Develop potential use of single billing system in the medium term

Other Businesses

- Strong EBITDA increase with low invested capital

2006 Targets

Customers

- Customers 2001-2006 CAGR > 4%
- 3.2 million of convergent customers
- 20% market share both in fixed and mobile market

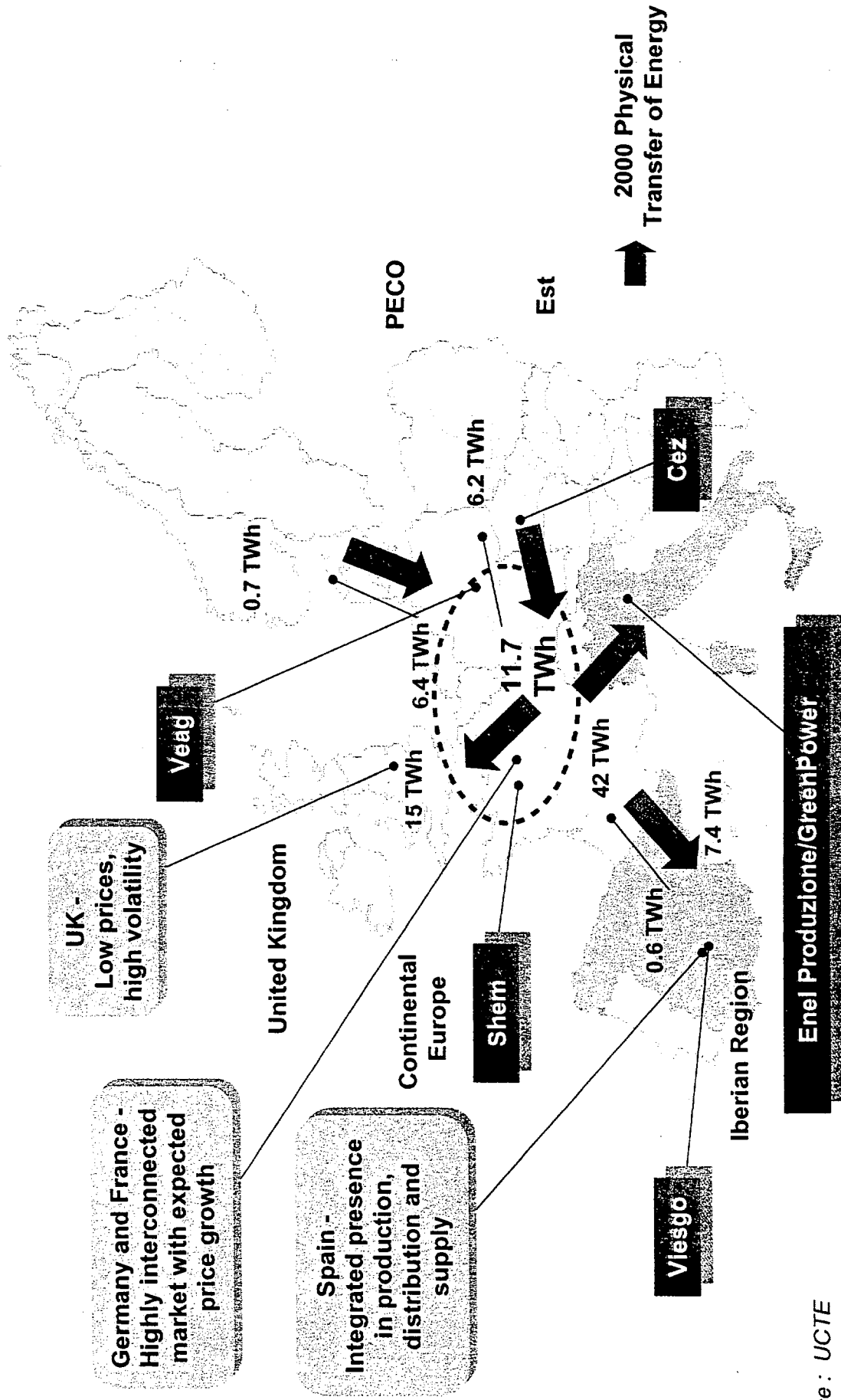
Investment Plan

- Integrated rollout of broadband, fixed and mobile infrastructure
- Enel.it: Enhanced synergies through high-tech investments

Financials

- 2001-2006 20%+ Revenue growth
- Bottom line break-even by 2005, EBITDA margin near 35% in 2006
- Enel.it: 44% of revenues in 2006 from non captive market

International Strategy



Source : UCTE

Enel's Results Abroad

Renewable Energies



Domestic⁽¹⁾

347 plants

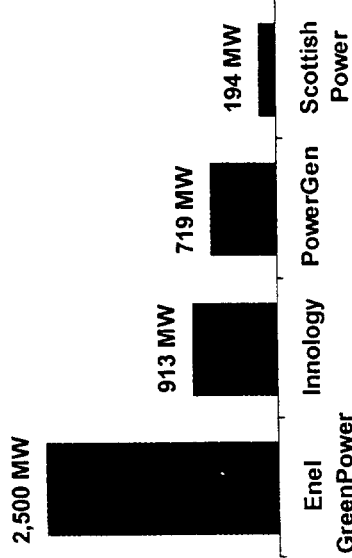
2,000+ MW Capacity

International⁽¹⁾

89 plants

500+ MW Capacity

Viesgo



- High Growth Market
- Green Certificate Trading Expertise
- Reinforce Enel Perception as Leading Green Operator

- **2,400 MW Capacity; 500,000 Customers**
- **Solid Presence (5%) in High Growth Market (4%+)**
- **Platform for Further Growth in Iberia**
- **Opportunity to Leverage ENEL Gas and Low Cost Fuel Expertise**
- **€700 MM Investment Planned**

About €750 MM Revenues, €250 MM EBITDA, 2,900 MW and 1,400 Employees Abroad to Date

(1) 2001 estimates

30



Closing Remarks

- Extract value from existing assets/leverage on existing customer base
- 2002-2006 EBITDA CAGR is 8-9% on substantially same capital invested
- 50-60% dividend pay-out on growing earnings base
- Disciplined investments in international expansion where Enel integrated strategy can be successfully replicated



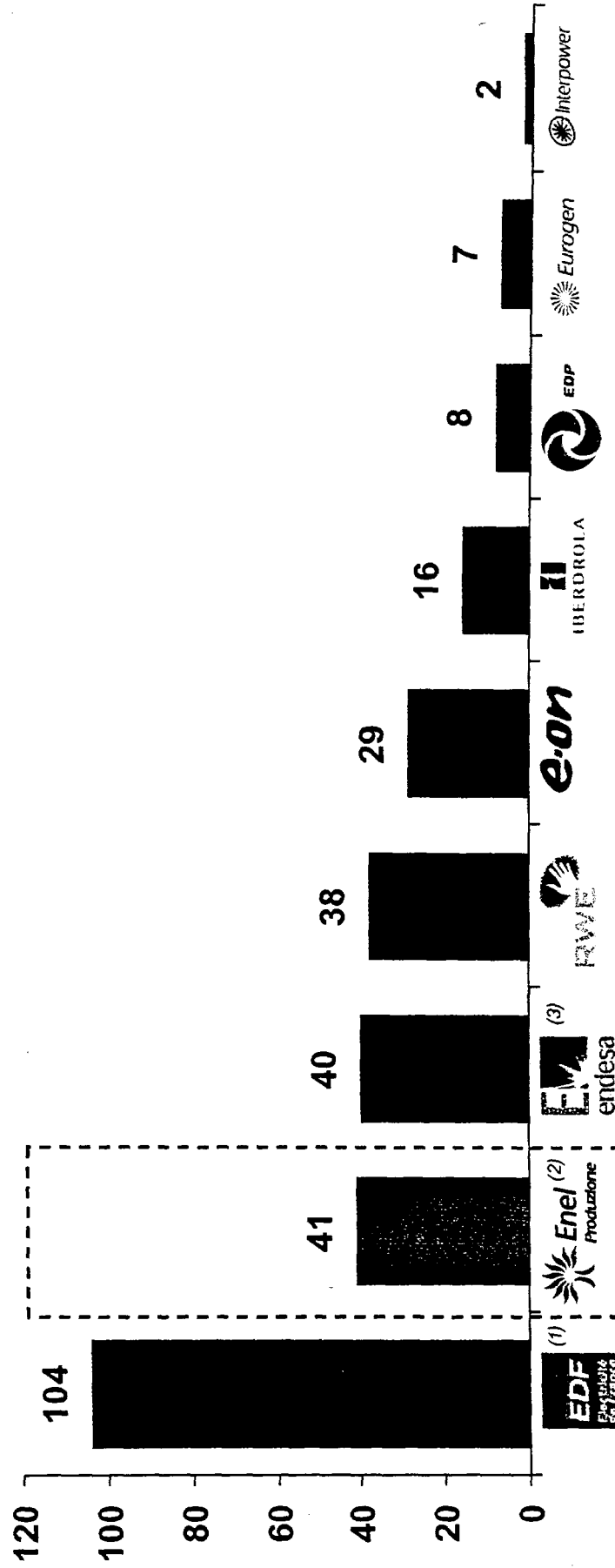
Antonino Craparotta

Managing Director

Business Overview

An International Leader

Installed Capacity (GW)



(1) Only French Domestic Capacity

(2) Including Viesgo

(3) Including Elefrogen

Oil/Gasoil
Gas
Coal

Total Domestic Installed Capacity: 38.5 GW⁽¹⁾

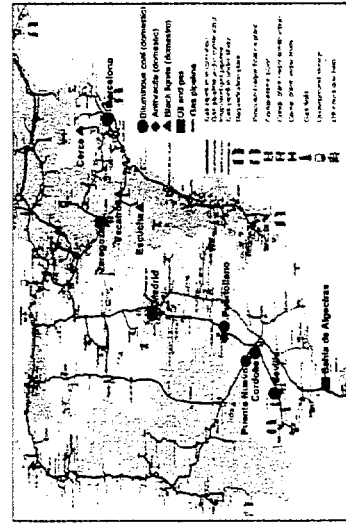
Installed Capacity	GW
● Oil/Gasoil	15.0
● Hydro	12.9
● Gas	5.3
● Coal	5.3

Total Viesgo Installed Capacity: 2.4 GW

Generation:	
Thermal plants (7)	1.7 GW
Hydro units (6)	0.7 GW
Distribution:	
Customers	501,000
Grid	24,500 km
Sales	4.9 TWh



Enel
Produzione



Mission

Achieving Leadership in Generation Costs

Achieving a Key Role in Selected European Energy Markets

Achieving Leadership in Generation Costs

Our Goals

- **Reduce fuel cost through asset restructuring:**
 - -30% at 2006
 - Thermal efficiency: +9% at 2006
 - 5,000 MW conversion to cheaper fuels and better efficiency
 - -8% fuel cost in 1999 - 2001
- **Reduce Operating & Maintenance cost:**
 - Targeting Best Practice: - 32% at 2006
 - -28% O&M cost in 1998 - 2001
- **Improve technical performance:**
 - Enhance availability/flexibility

Reduce Cost Through Asset Restructuring

CCGT Plant Conversion on Schedule

	2001	2002	2003	2004	2005	MW
La Casella						1,520
Porto Corsini						760
Pietrafitta						370
Priolo Gargallo						760
Termini I./ Other						1,140

4,550 MW

2,650 MW

1,900 MW

Total

2003-2005

By 2002

Total Investment of Euro 1.3 bn

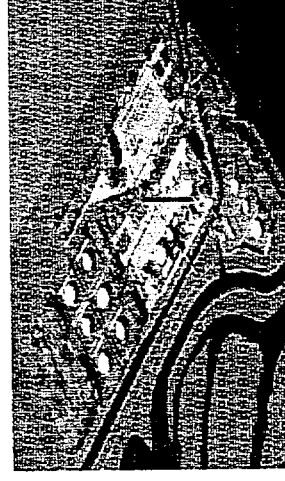
Reduce Cost Through Asset Restructuring

Two Wild Cards: 5,200 MW

Plant Conversion Schedule

	2003	2004	2005	2006	2007
Porto Tolle					
Torrevaldaliga Nord					

Porto Tolle



- Euro 500 million
- From Oil to Orimulsion
- 2,600 MW; η 38%

Torre Nord



- Euro 1.1 billion
- From Oil to Coal
- 2,600 MW; η 45%

Total Investment of Euro 1.6 bn

Key Projects to Reduce Generation Costs Below New Entrants

Reduce Cost Through Asset Restructuring

Additional Conversions

Biomass Plants

	2002	2003	2004	2005
Mercure				
S. Gilla				

Mercure



Santa Gilla



Total Capacity 50 MW
 Total Investment Euro 44 Million

Hydro Plants

	2002	2003	2004	2005
Reconstruction				
New plants				

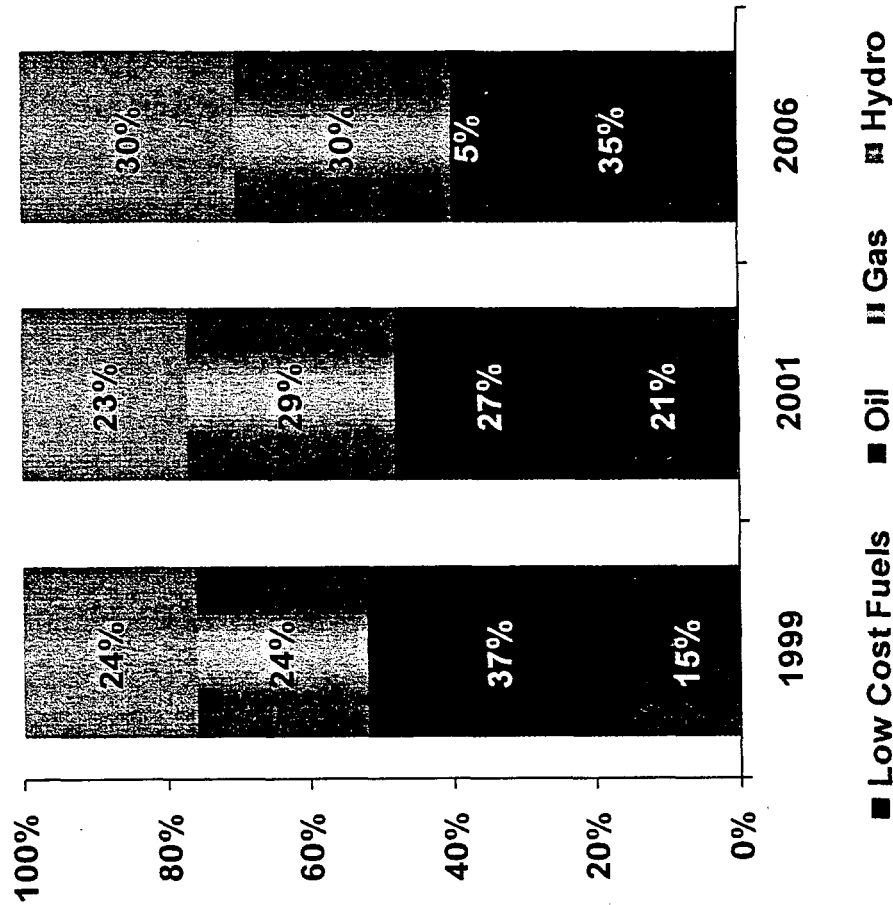
Additional Productivity ca 1.5 TWh by 2005
 Total Investment Euro 404 Million

Key to Achieve Savings from Green Certificates

Reduce Cost Through Asset Restructuring

Re-Conversion Plan: Rebalancing our Fuel Mix

Enel Produzione
(% of Total TWh Produced)



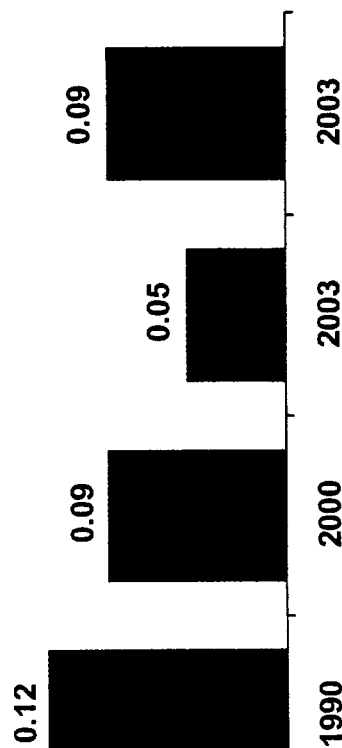
- Highly balanced portfolio at regime (low risk from fuel price)
- Highly valuable hydro component
- Lower average generation cost

Reduce Cost Through Asset Restructuring

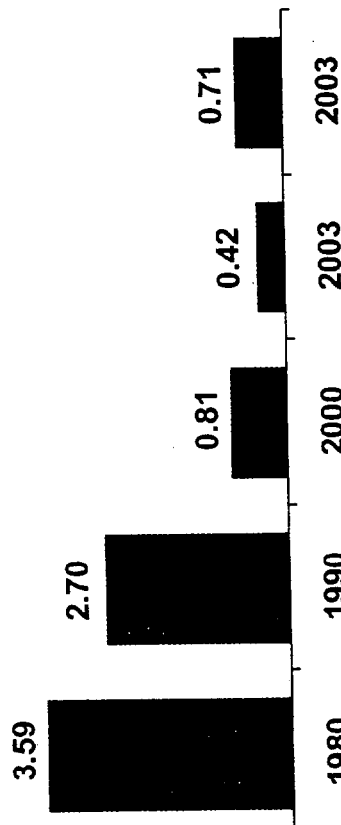
SO₂ Emissions (g/kWh)



Dust Emissions (g/kWh)



NO₂ Emissions (g/kWh)



2003 vs 1998

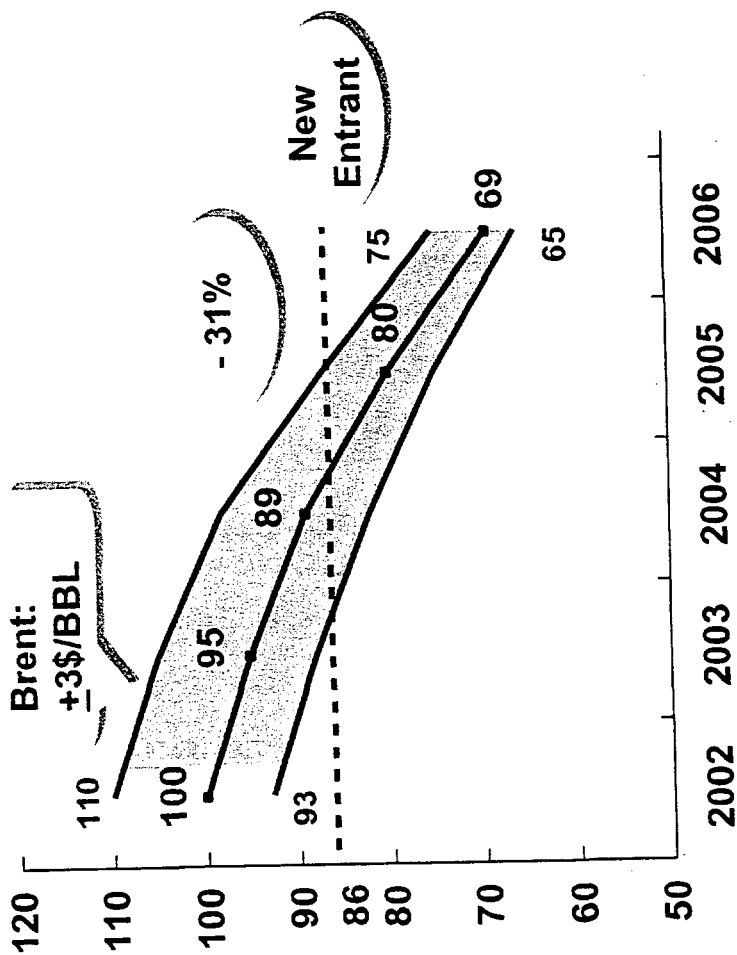
- SO₂: - 79 %
- NO_x: - 60 %
- Dust - 58 %

■ = Law Limits

Reduce Cost Through Asset Restructuring

Achieving Generation Variable Cost Below New Entrant Level

Fuel Cost Index Number



Average Net Efficiency

+9%

ca 42%

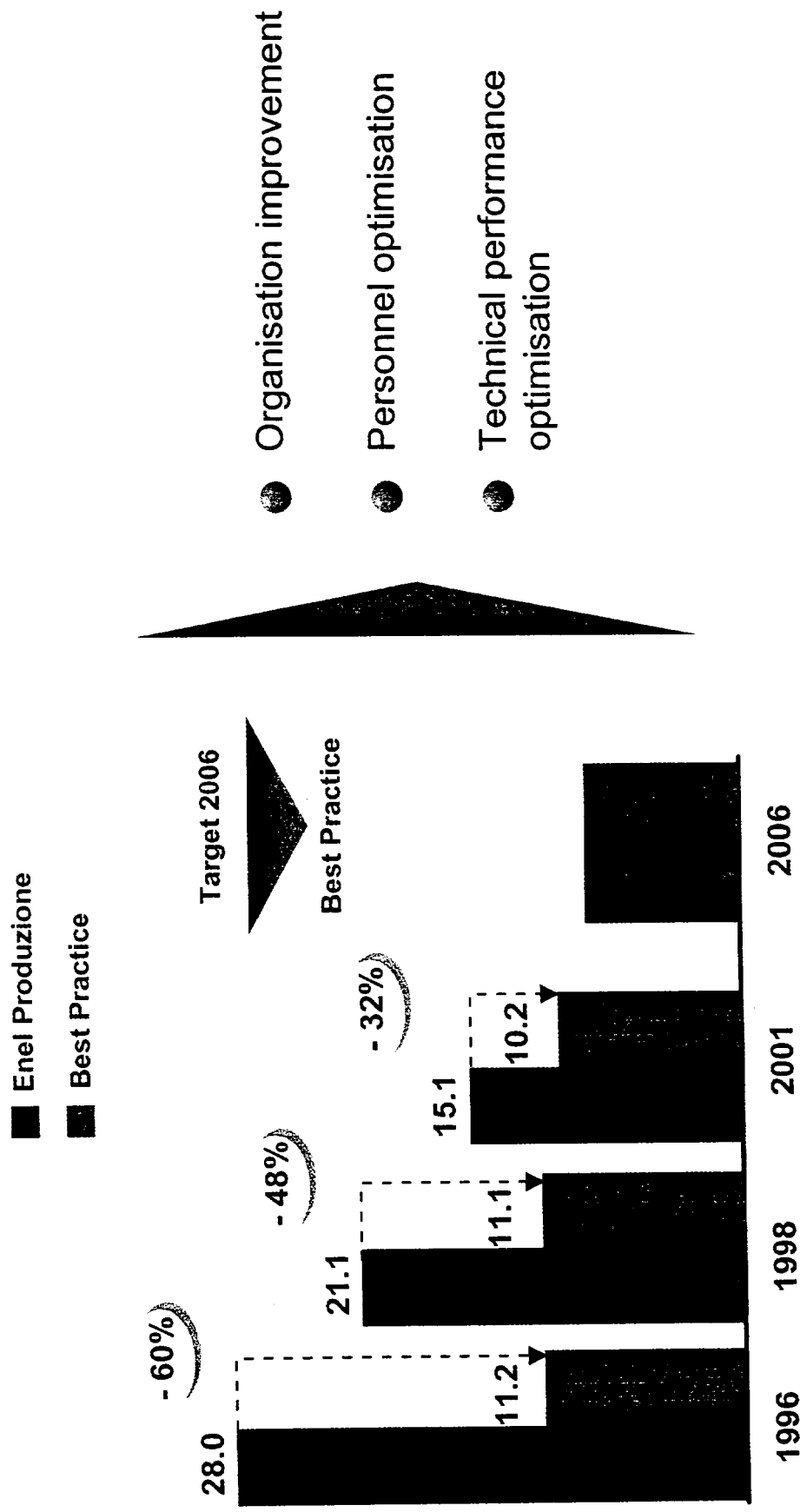
38%

2001

2006

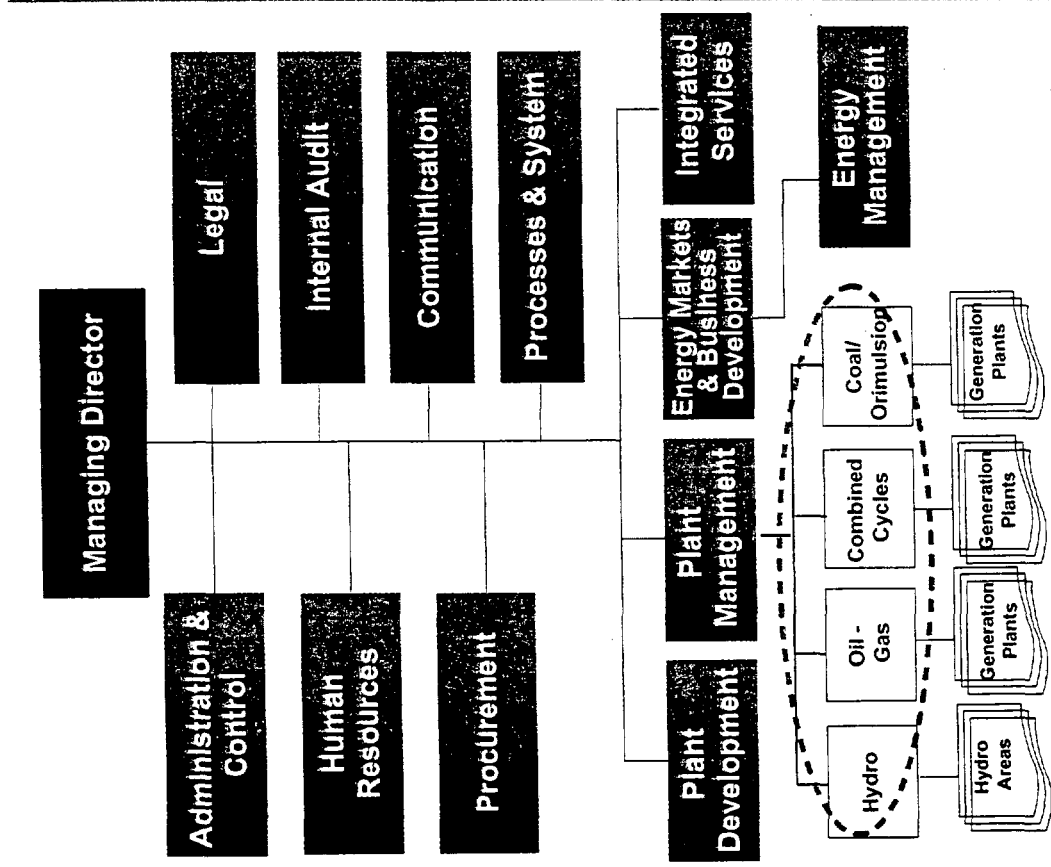
Reducing Operating and Maintenance Cost

Operation & Maintenance Thermal Plants Costs ('000 Euro/MW)



Reducing Operating and Maintenance Cost

Organisation Chart Improvement



● 1999:

- Focus on local organisation

● 2000:

- Emphasis on power plants and market profitability

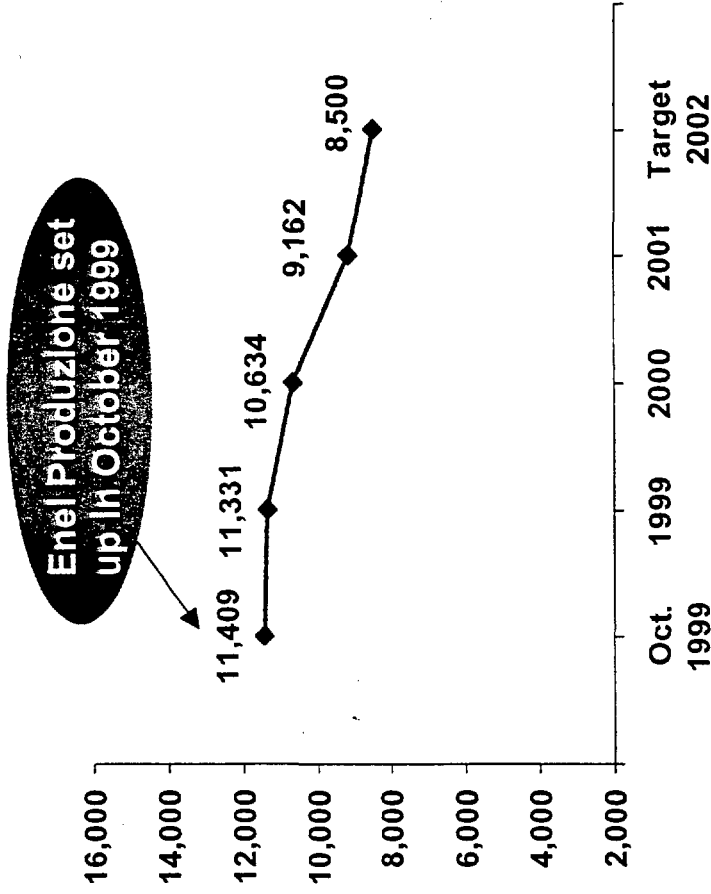
● New:

- Emphasis on power plants and market profitability and on flexible power plant operations

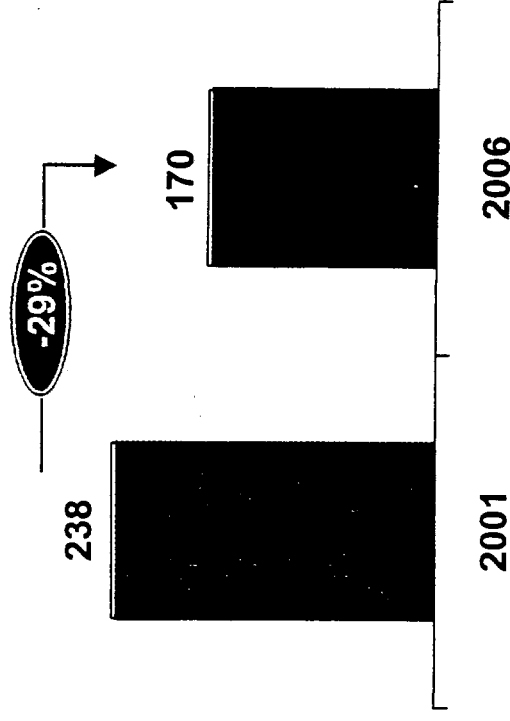
Reducing Operating and Maintenance Cost

Personnel Optimisation

Headcount Trend Forecast



Personnel/GW

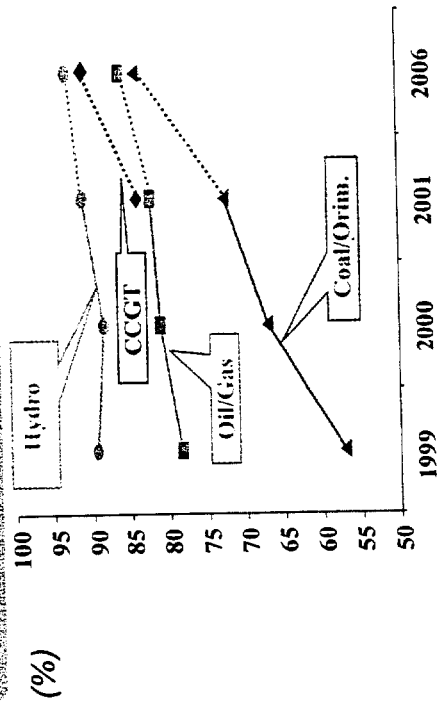


Savings of Euro 170 Million vs. 2001

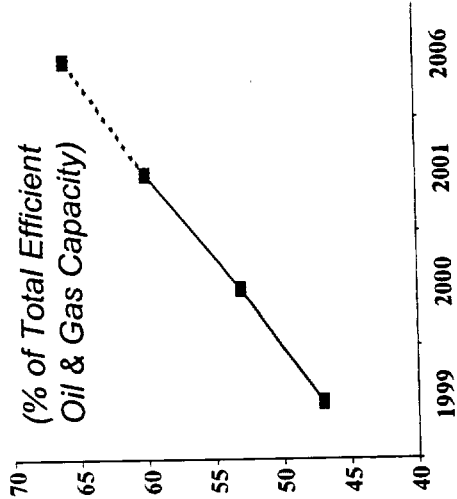
Improve Technical Performance

Enhance Availability\Flexibility

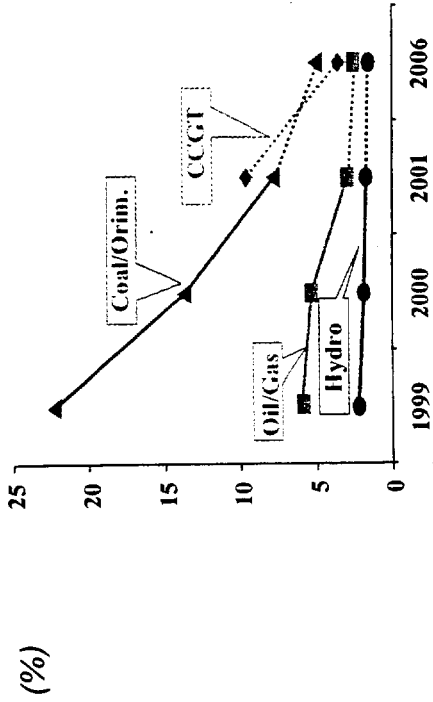
Total Availability



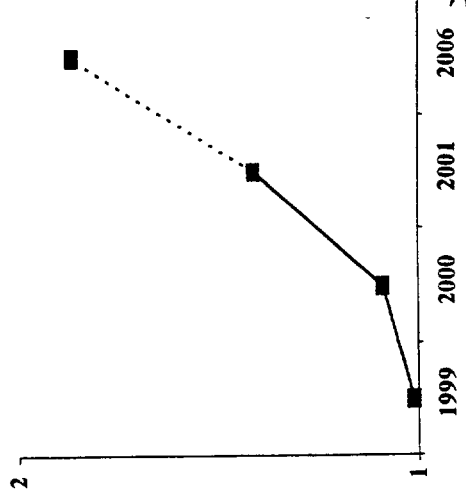
Sustainable Load Range



EFOR



Cold Start Up Rate Thermo Plants



Financials

(Euro million)

	2001 ⁽¹⁾	2000	Change
● Revenues	8,170	7,716	+6%
● EBITDA	2,750	2,687	+2%
● Net Invested Capital	9,650	11,114	-13%
● Capital Expenditures	660	585	+13%
● Headcount	9,162	10,634	-14%

(1) Preliminary Numbers

47

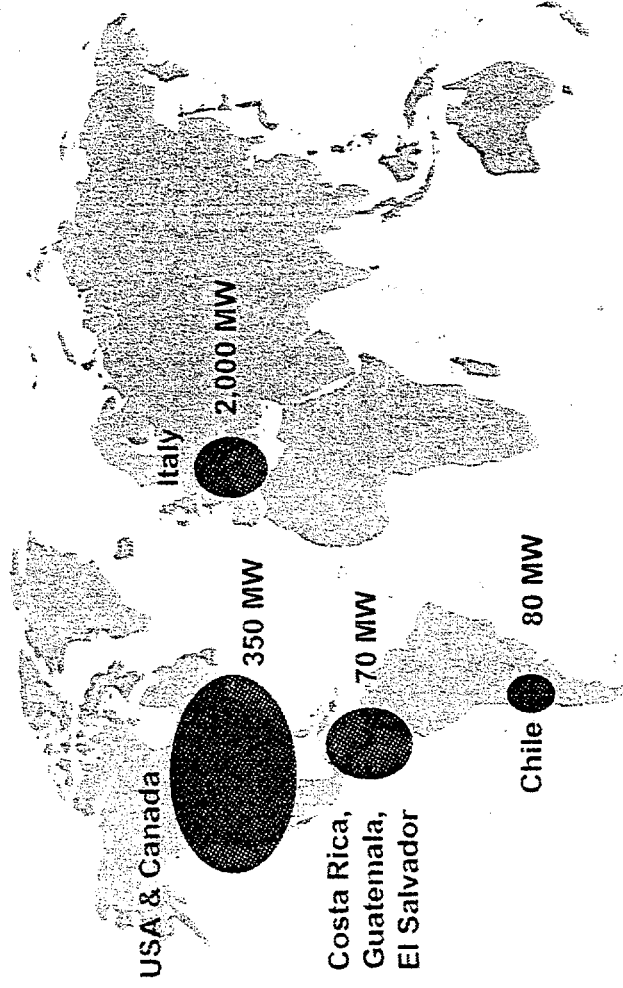


Paolo Pietrogrande
Managing Director

Business Overview

- World leading electricity producer, dedicated exclusively to renewable energy sources
- Full portfolio of technologies: hydro, geothermal, wind, photovoltaic, biomass and biogas
- Diversified geographically and technologically to hedge atmospheric risk
- Over 9.4 TWh of green electricity produced in 2001
- Foreign operations accounting already for 15% of revenues
- Positioned to become leader in Green Certificates

Strategically Located



Enel GreenPower's Mission is to be the World Leading Renewable Energy Producer

European Market Opportunity

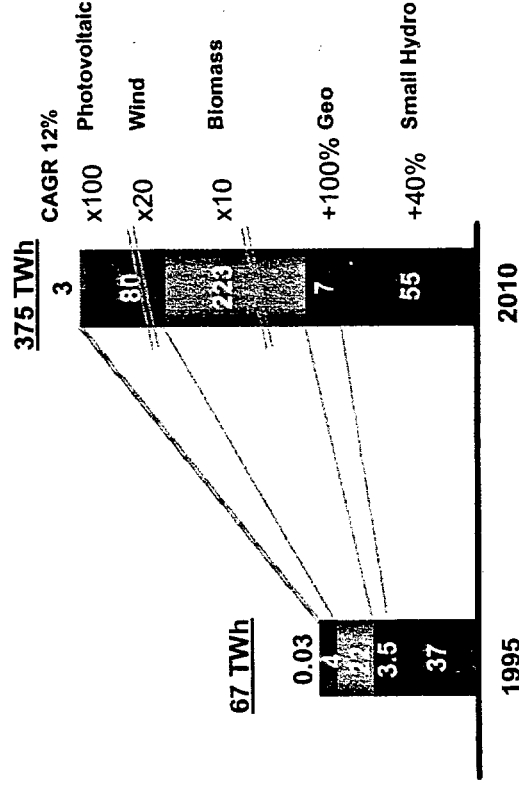
Further Potential for Growth

2001 Generation TWh



- Expanding potential of renewable sources in Italy
- Italy is in a leading position vs. larger European countries

European Union Committed to Expanding Renewable Energy (1)



- EU Governments already committed
- Still diversified incentive programs
- Growing interest in green (premium) pricing

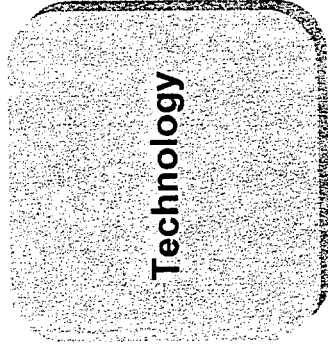
Plenty of Growth Potential Due to EU Commitment Favouring Green Energy

(1) European Union 2001 White Book targets

(2) Includes large hydros

Improving Leadership in Renewable Energy

Competitive Advantage



- Leadership in geothermal technology: 7.5 kg/KWh specific consumption (12% better than Japanese competitors), Green Drilling, Seismic White Drilling, 3D Seismic, advanced odour abatement
- Engineering and project management: speed, innovative solutions, systems optimisation, flexibility
- Excellence in O&M and machinery upgrade: highly specialised service shop, extending value added services to competitors and third parties



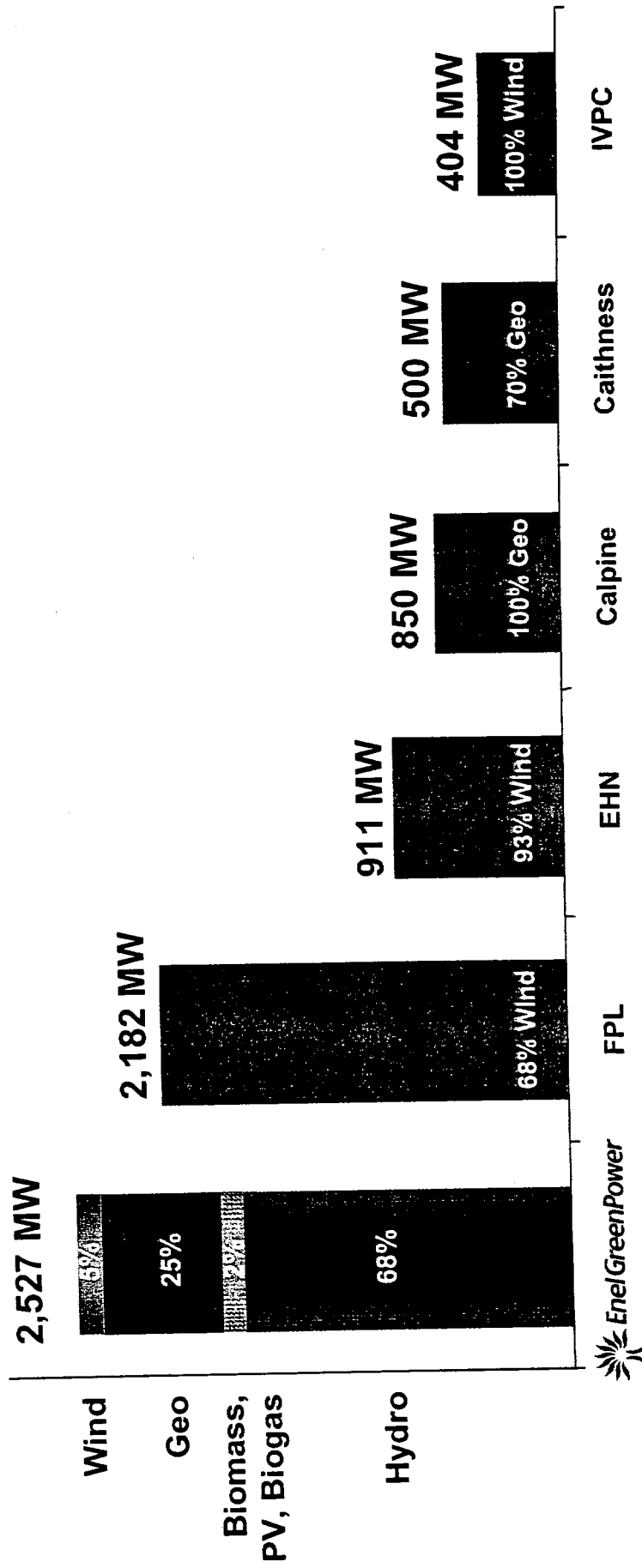
- Anticipating Emission Reduction Credits (ERCs), premium pricing and green label
- New products and solutions: "Erga 15" mini-wind, HCS advanced remote control systems for mini-hydro



- Multinational, multicultural leaders: 4 languages, 6 countries, complementary skills
- 100 million cumulated hours of experience: proven history, excellent performances

Improving Leadership in Renewable Energy

2001 MW Installed

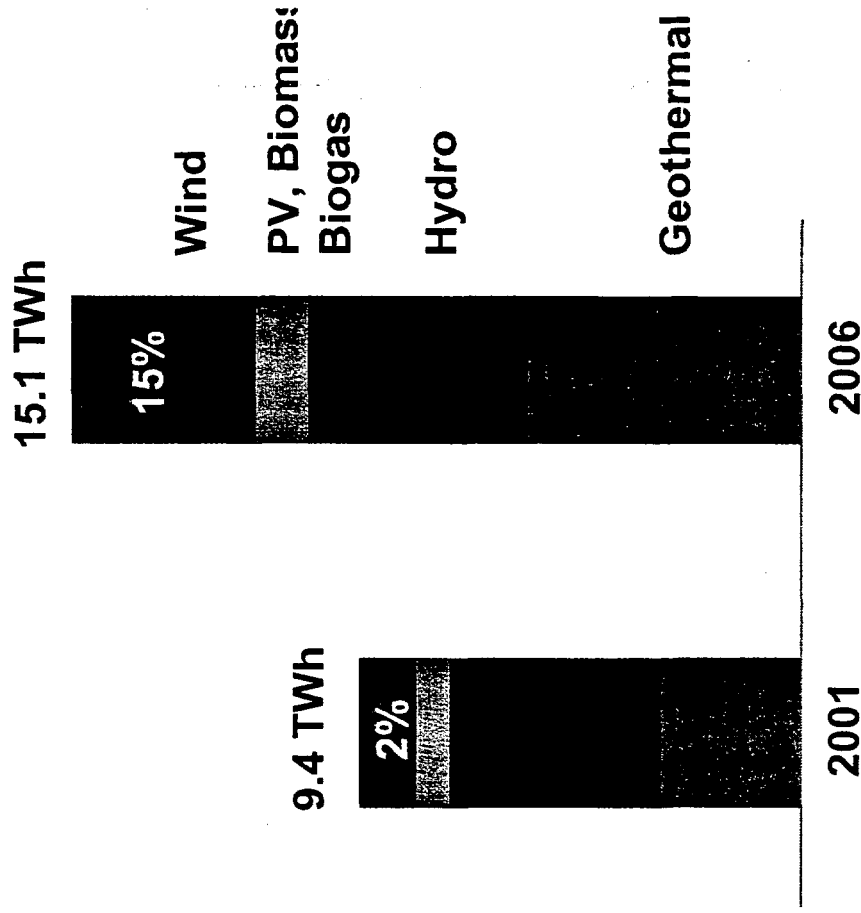


Enel GreenPower Diversifies Across All Sources



Growing with Sound Investment Policy

- In 2001, 18 new power plants entered commercial operations, 150 MW
- In 2001, opened construction sites for 215 new MW and acquired 27 exclusive wind development rights in Italy, 445 MW
- Secured 40 MW PPA from El Canada hydro project in Guatemala
- Euro 2 billion of projects under development, 40% wind, 25% geo, 15% hydro, plus environmental upgrades, solar thermal, photovoltaics, biomass/biogas
- Expecting to put in operation 17 sites for 200 MW in 2002



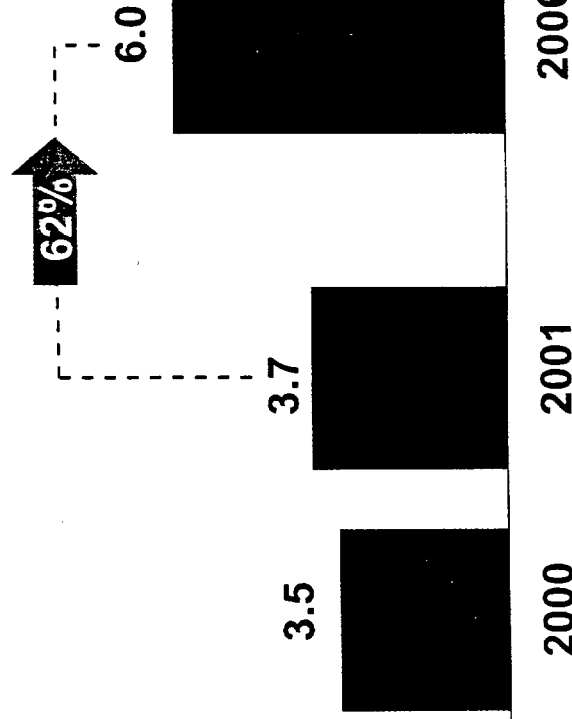
Target 15 Billion KWh Production in 2006, Average Planned Investment of Euro 1 m/MW

Growing with Sound Investment Policy

Key Performance Indicators

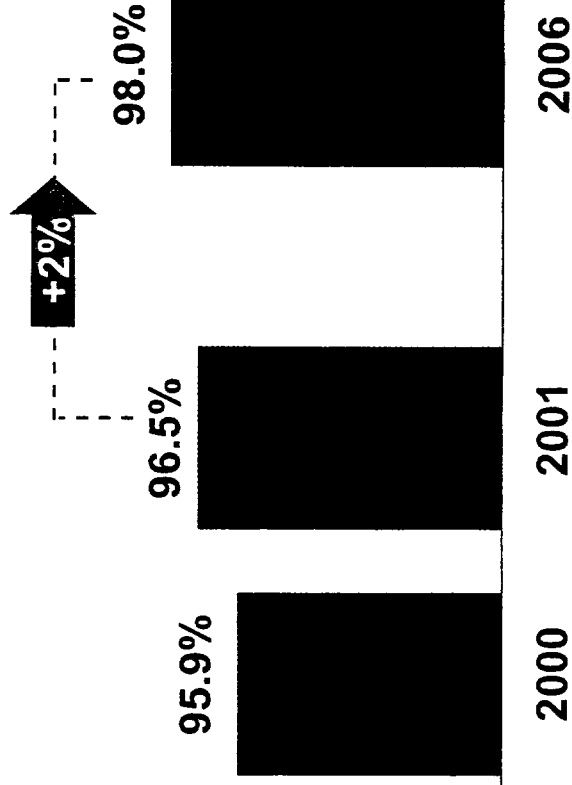
Cost Efficiency

(MWh per Employee)



Better Asset Utilisation

(Availability Factor)



Improving Efficiency

Financials

	2001 ⁽¹⁾	2000 ⁽²⁾	Change
● Revenues	760	647	+17%
● EBITDA	420	396	+6%
● Net Invested Capital	2,110	2,016	+5%
● Capital Expenditures	230	247	-7%
● Headcount	2,515	2,473	+2%

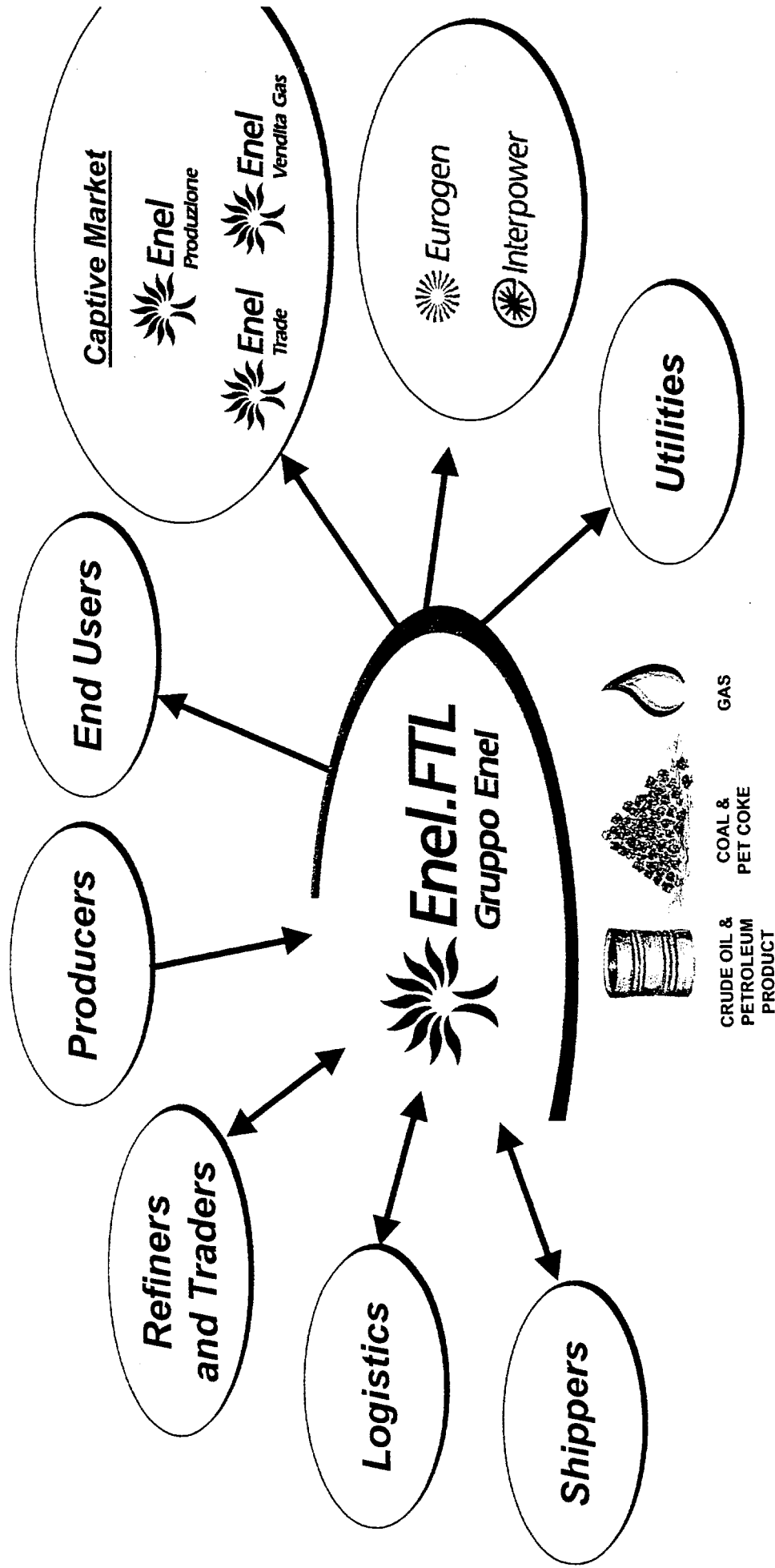
(1) Preliminary Numbers

(2) Pro forma including CHI Energy and EGI



Lorenzo Bronzi
Managing Director

Business Overview



A Strong Presence in the International Market



Offices

Rome, London, Amsterdam,
Bogota, Hong Kong, Jakarta,
Madras, Moscow

Volume 2001⁽¹⁾

Size in the Market

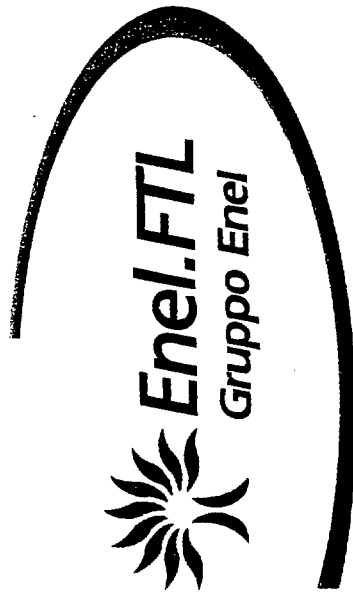
Target 2006⁽¹⁾

Oil	15 Mtons	World's most important single buyer of fuel oil	13 Mtons
Gas	13 Bcm	Second player in Italy – largest player in Europe after gas incumbents	20 Bcm
Coal	15 Mtons	Most important single buyer in Europe (together with Endesa)	19 Mtons
Total	35 Mtoe		41 Mtoe
% of which Non-captive	15%		49%

Increasing Bargaining Position with Fuel Suppliers

(1) Physical volumes

Integrated Player



2001 2006

● Upstream	●	●	● Coal mines, LNG integrated project
● Procurement	●	●	● Increase scale in medium-term
● Trading	●	●	● Consolidate activities for all energy source
● Shipping	●	●	● Direct management of vessels (T/C)
● Storage and Logistics	●	●	● Develop logistical activity
● Dispatching	●	●	
● Risk Management	●	●	
● End Use	●	●	● Develop trading on domestic market

Enel.FTL Capturing Savings and Synergies, as well as Improving Competitiveness

Mission and Objectives

Mission

- Support Enel's core businesses with efficient, physical asset procurement
- Consolidate Enel's position as a skilled and integrated player in the domestic and international fuel markets
- Manage risk in order to mitigate exposure to market volatility

Business Objectives

- Provide competitive supply to the Enel Group's companies
- Develop trading business to maintain scale and margins, adding value for the Group
- Support Enel's gas expansion and exploit opportunities in liberalised markets
- Control strategic energy sources
- Develop shipping and logistics activities
- Implement full coverage discipline to avoid losses

Consolidating Trading Activity

Partnerships

- Capitalise on Enel's position to create synergies
 - MOU Gas Natural (gas)
 - Acquisition of Pragma Energy (coal)
 - JV Glencore and JV Maxcom (oil)
 - JV Premuda (shipping)

Assets

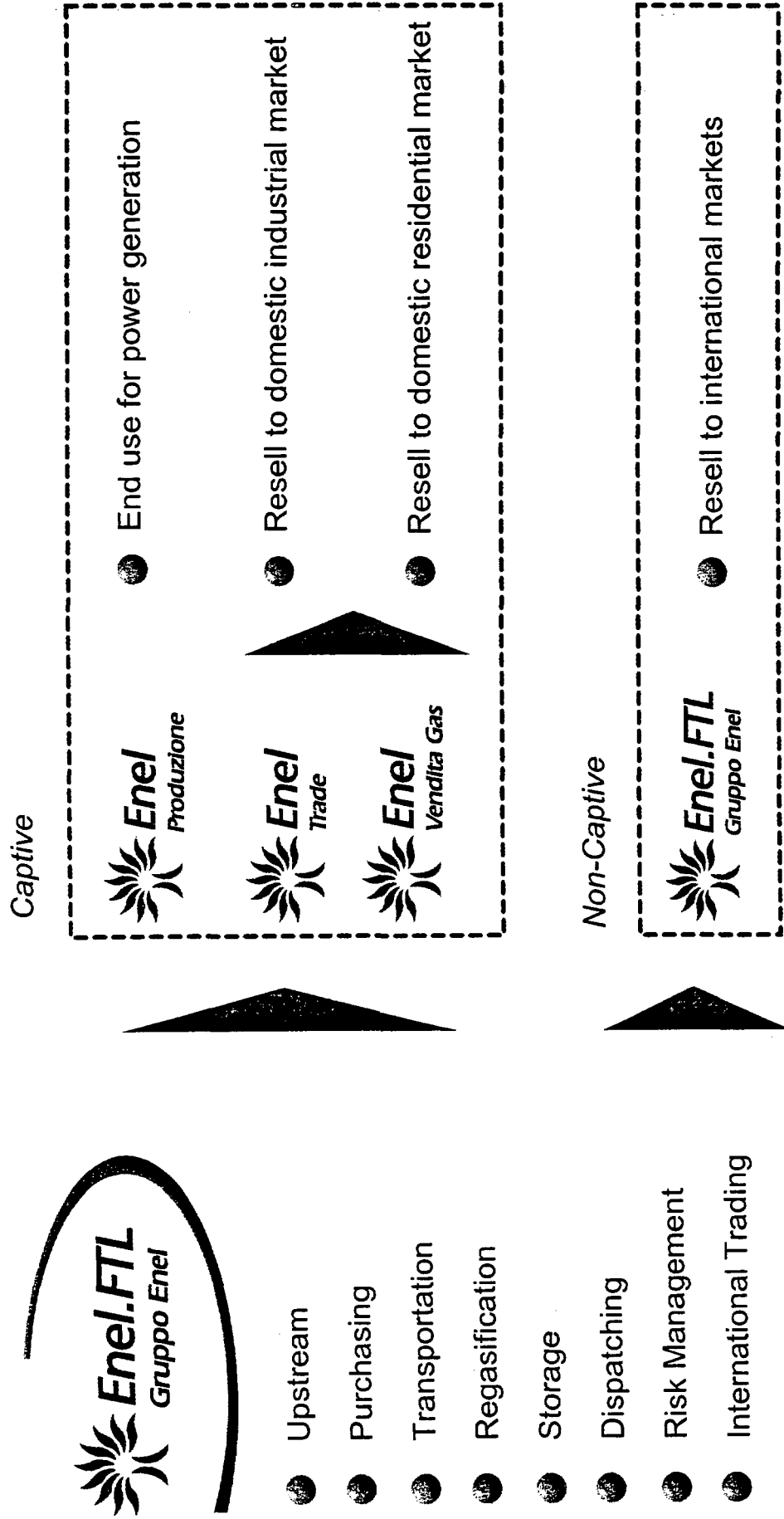
- Control of some strategic energy sources and infrastructure (contract and investment)
 - Coal mine acquisition in Colombia
 - Coal mine pre-financing (Indonesia)
 - LNG integrated project (Qatar, etc.)

Presence

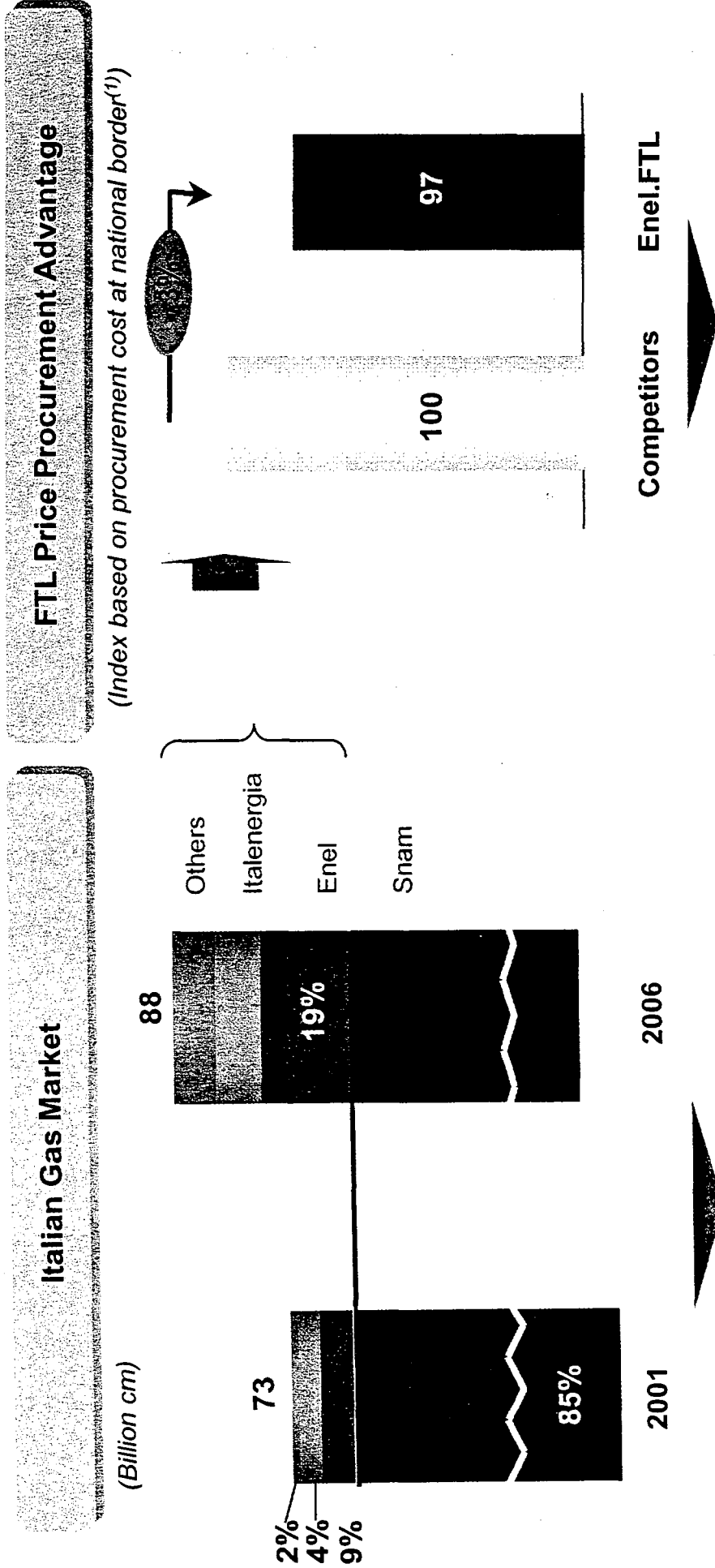
- Establish a presence in key areas (North West Europe, Far East, India, Colombia)
- Market Enel.FTL's brand by leveraging off Enel's already established brand image
- Follow development of new market instruments (e-business)
 - Minority stockholding in Global Coal

Growth Strategy Based on Strong Fundamentals

Enel.FTL's Role in the Group's Gas Business



Enel.FTL's Share in the Italian Gas Market



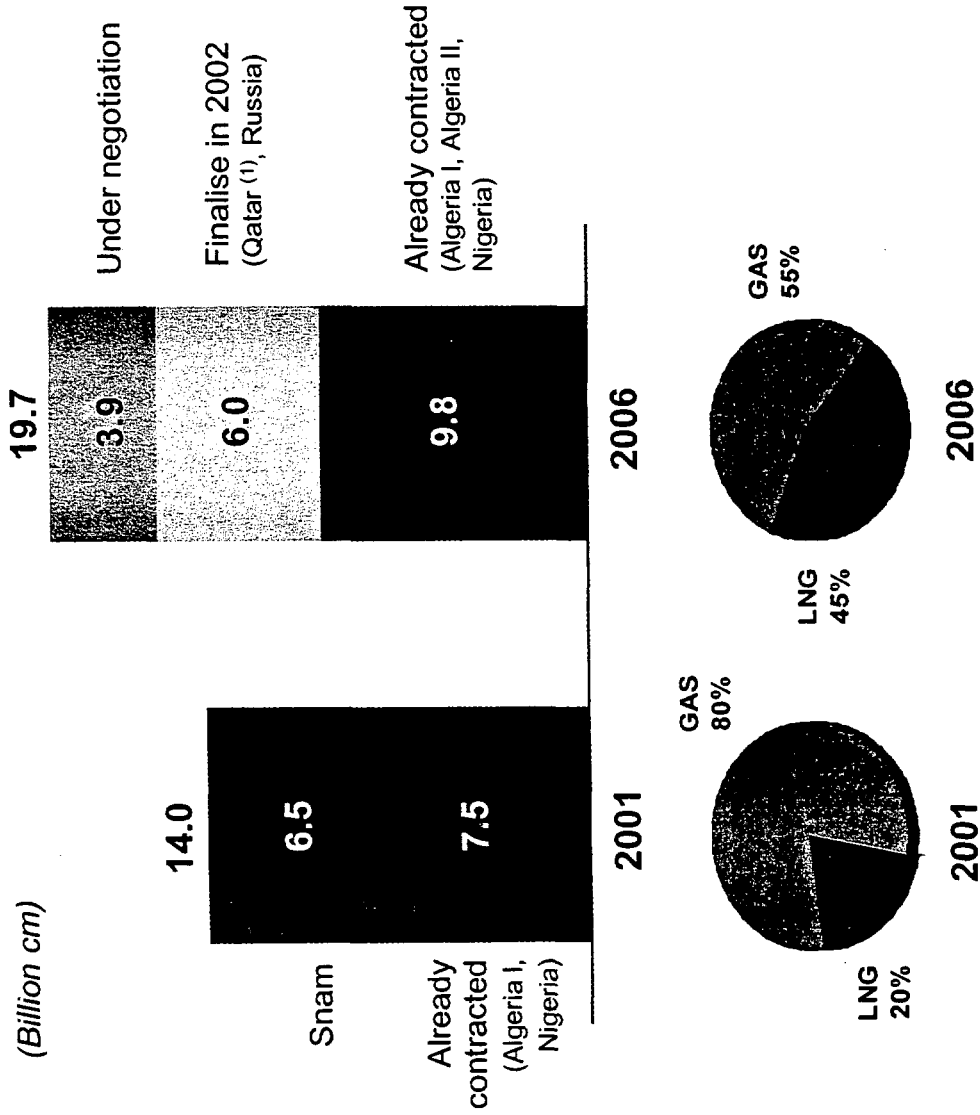
- FTL is the second largest physical trader
- Only independent player with direct contracts with producers
- Strong portfolio of gas transportation
- Substantial recognition and business size
- Acquire specific know-how

- Competitive advantage for the Group for both generation and gas sales
- Increase market share

(1) Excluding SNAM

Enel.FTL's Gas Sourcing

Sources and Supply



Procurement Strategy

- Independence from the Italian incumbent supplier
- Security of supply
- Diversification and flexibility

Implications

- Maximise direct contract with producer
 - LNG option
 - Capture gas value chain
- ➔
- Control of the procurement cost
 - Retention of procurement margin
 - Logistics independence
 - International trading opportunities

Control of Strategic Resources

Gas

- **Source**
 - Qatar's integrated LNG project in advanced state of negotiation
 - Iran, Egypt and Libya gas/LNG projects under evaluation
- **Transportation capacity**
 - Expansion of TAG system (Austria)
- **Regasification Terminal**
 - Authorisation procedure ongoing for Vado Ligure, Muggia, Taranto

Coal

- **Acquisition of stakes in mining companies**
 - Bought 30% of Columbia mine (CCC)
 - Possible acquisitions under evaluation (South America, Far East)
 - Target: 40% of expected 2006 volumes (around 8 Mtons)

Orimulsion

- **Project in Venezuela**
 - Participation in an integrated project in Venezuela with Bitor and Enel Produzione (around 6 Mtons/year expected from 2006 onwards)

Develop Logistics and Shipping Activities

Logistics

- Size: 28 sites with terminals, storage tanks, coal stockpiles, railway junctions)
- Rationalise and fully exploit existing assets

Shipping

- Size: in 2001 23 Mtoe transported by vessels with an estimated value of \$ 390 million
- Increase direct management of vessels
- Secure availability of good quality ships



Supply for Captive

- Efficiency and cost reduction

Supply for Trading

- Competitive advantage and synergies

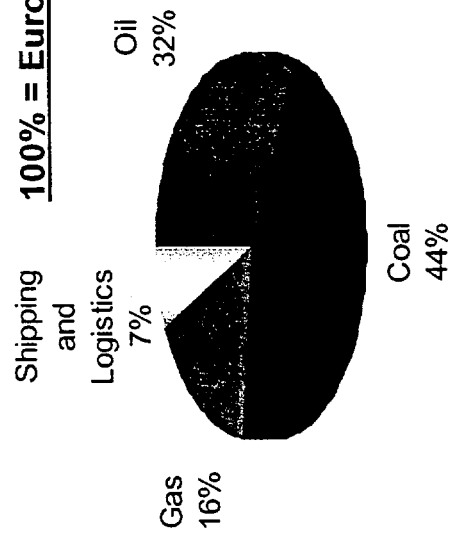
Profit Centre

- Additional revenues

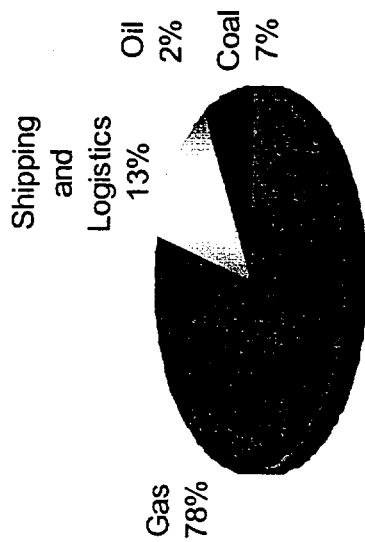
Enel.FTL Adding Value to the Group

2001 Gross Margin Breakdown

100% = Euro 71 million



2006 Gross Margin Breakdown



Non Captive EBITDA

(Euro million)

120

28

2001

2006

Enel's Saving in Procurement Costs

(Euro million)

190

210

2001

2006

67

Financials

(Euro million)

	2001 ⁽¹⁾	2000	Change
● Revenues	5,550 ⁽²⁾ brent 24.5 \$/bbl	5,837 ⁽²⁾ brent 28.5 \$/bbl	-5%
● EBITDA	50	18	+178%
● Net Invested Capital	550	749	-27%
● Capital Expenditures	2	-	NM
● Headcount	161	94	+71%

(1) Preliminary Numbers

(2) Including non-captive revenues of Euro 63 million for 2000 and Euro 730 million for 2001



Roberto Formigoni
Managing Director

Business Overview

- Enel Trade is the company within the Enel Group operating in the liberalised energy markets
- Active both in wholesale trading and in liberalised retail markets

Energy Supplier & Service Provider

Energy Supply

- Power (in Italy and Europe)
- Gas
- Combined offer (Power & Gas)

Products & Energy Services

- Structured products and services to satisfy customer's flexibility needs (e.g. locking in fixed prices for customers) and to manage supply risk
- Energy management for customers

Trading

- Active in wholesale markets in Italy and throughout Europe
- Active participation to virtual power plants (France)
- Cross-border trading

Risk Management
through Full
Hedging

Business Overview

Wholesaler and Trader in Liberalised European Energy Markets

Leading Strategy in Italy

- Leader in liberalised power market
- 2nd Gas Supplier in 2002



Risk Management and Sourcing Strategy

- Virtual power plants (with EDF) and direct activity on other European power exchanges (Germany, France, Switzerland, Greece, Slovenia)
- Hedge gas supply through FTL



Gas Strategy

- Enel is the 2nd largest gas importer in Italy
- Enel Trade is the 2nd largest outlet



- Over Euro 70 million EBITDA in 2001 generated out of Euro 10 million of invested capital
- Steep growth expected
 - Eligible customer base enlargement
 - Bundling of power and gas offer
 - International sourcing and trading

Mission

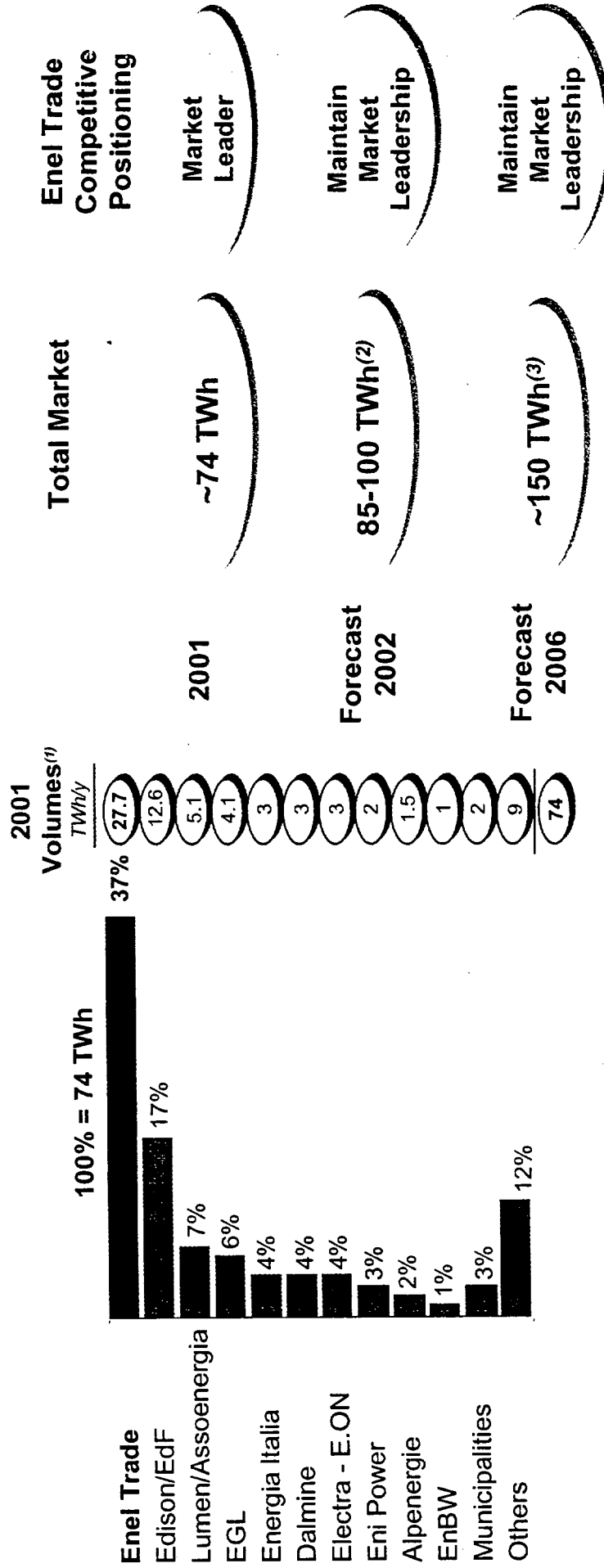
**Maintain Leadership in Power Supply to
Eligible Italian Customers**

**Maintain Key Role in the
Liberalised Italian Gas Market**

**Strengthen Presence in the European Energy
Trading and Retail Market**

Maintain Leadership in Power Supply to Eligible Italian Customers

Market Positioning: A Leading Role



(1) Sourcing including losses; autoproduction volumes are not included.

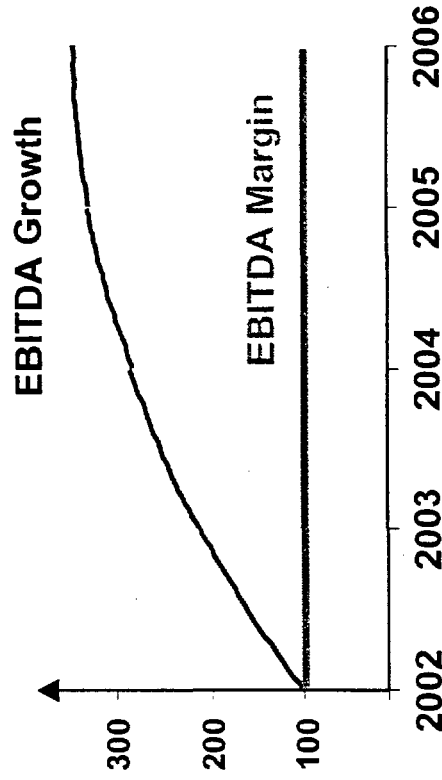
(2) Dependent on the Pool start up date

(3) Includes segment of customers with annual consumption between 0.1 and 1 GWh

Maintain Leadership in Power Supply to Eligible Italian Customers

Overview of the Power Offering

Expected Profitability



EBITDA Growth Expected Due to Larger Volumes Even in Presence of Stable Margins

Competitive Advantage

- **Price Competition**
- **Mitigation of Supply Margin Volatility** (Enel's generation/supply balance)
- **Flexibility** (Large portfolio of power contracts for any consumption profile)
- **Structured Products** (Fully hedged)
 - #1 position in 2001 in Italy
- **Energy Services**
 - Data management
 - Flexibility supply management
 - Energy management
 - Energy consumption optimisation

Maintain Key Role in the Liberalised Italian Gas Market

Market Positioning

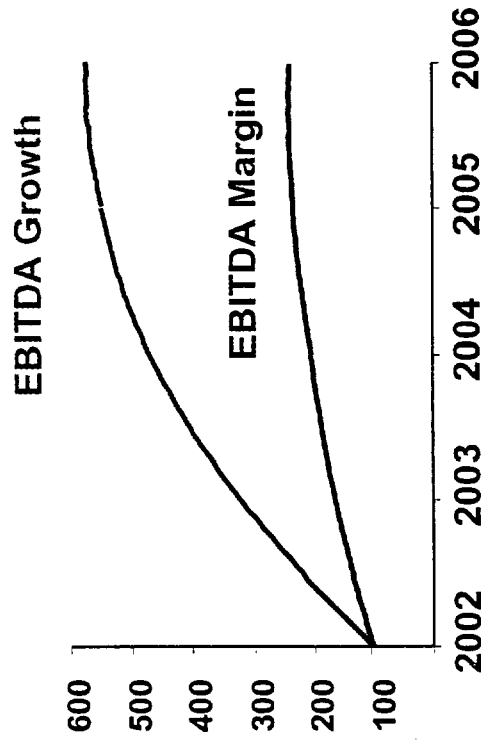
	Enel Trade	Total Market	Enel Trade Competitive Positioning
2001	0.34 bcm	49.1 bcm ⁽¹⁾	Start up
Forecast 2002	3.0 bcm	50.2 bcm	2nd Player
Forecast 2006	6.5 bcm	52.7 bcm	2nd Player

(1) Industrial and Distributor's consumption, excludes thermal consumption

Maintain Key Role in the Liberalised Italian Gas Market

Overview of the Gas Offering

Expected Profitability



Increase EBITDA Through Both Volume and Margin Expected Increase

Competitive Advantage

- **Price Competitiveness** (due to large contracts of Enel.FTL)
- **Modulation Capabilities**
- **Structured Products** (Fully hedged)
- **Energy Services**
 - Data management
 - Optimisation

Financials

	2001 ⁽¹⁾	2000	Change
● Revenues	2,030	1,255	+62%
● EBITDA	70	66	+6%
● Net Invested Capital	10	160 ⁽²⁾	-94%
● Capital Expenditures	0	0	-
● Headcount	169	133	+27%

(1) Preliminary Numbers

(2) Includes Euro 106m of VAT credit which was paid during 2001



Networks/Infrastructures

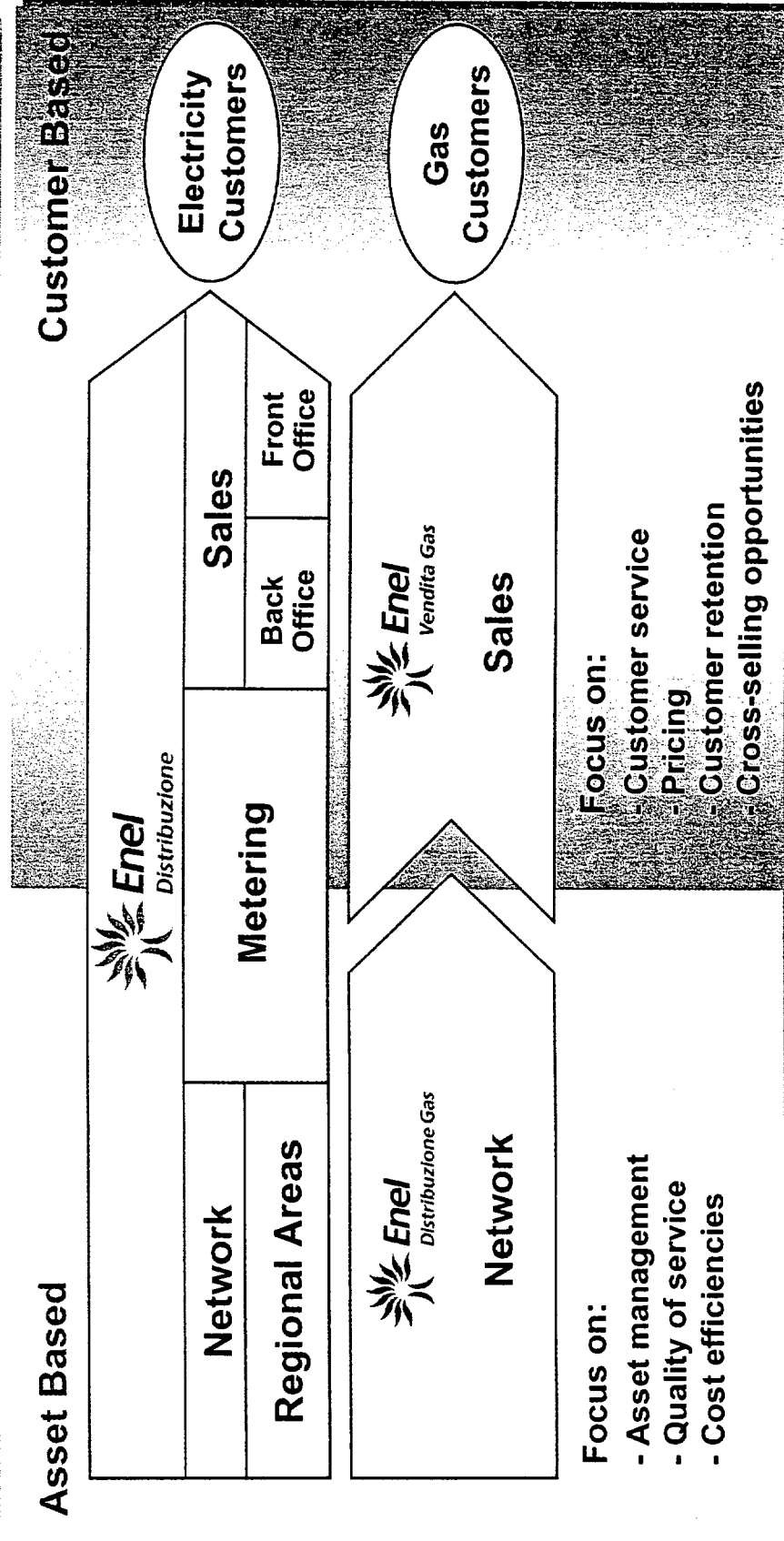
Vincenzo Cannatelli

Managing Director

Business Overview

Shaping Up for More Competition

Enel Distribuzione has Designed its Organisation to Face the Market and Regulatory Challenges



Business Overview

Our Core Assets

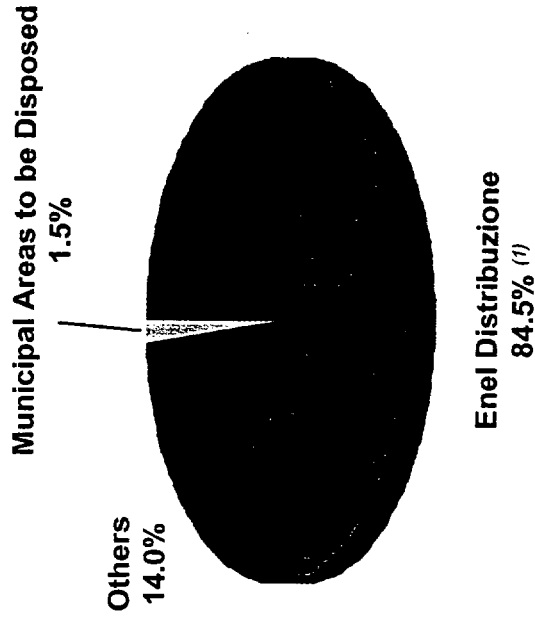
Enel's Distribution Network

- Coverage
 - 92% of households
- Customer base
 - 29.9m customers
 - 242 TWh distributed to final customers
 - 168 TWh sold to non-eligible customers
- Network
 - 20,100 km of high voltage lines
 - 1,900 primary sub-stations
 - 329,900 km of medium voltage lines
 - 403,900 secondary sub-stations
 - 706,200 km of low voltage lines

(1) As % of energy distributed to final customers

(2) Italian energy consumption

2001 Market Share - Energy Distributed

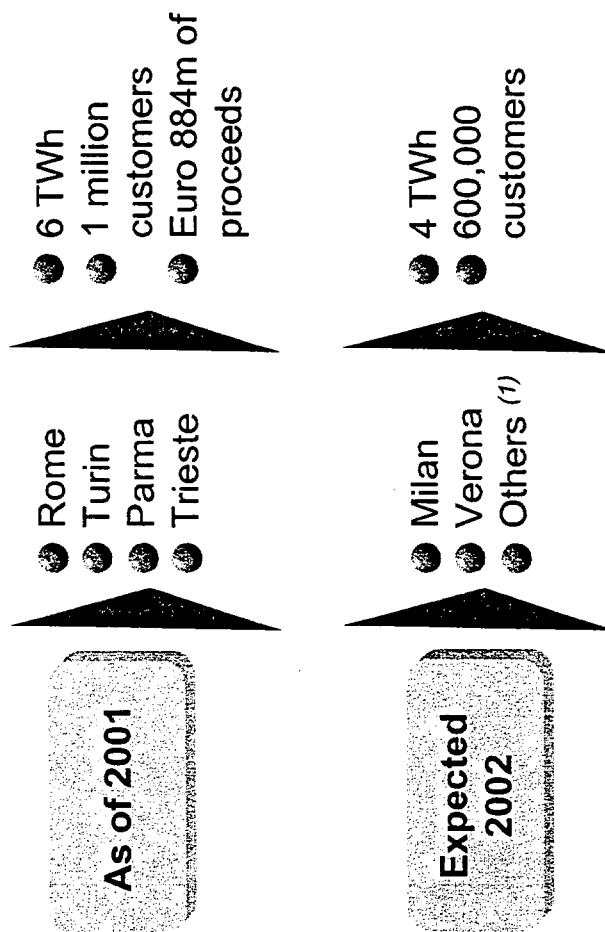


Total: 286 TWh⁽²⁾

Business Overview

Mandatory Disposal of Our Metropolitan Network

Completing Our Mandatory Disposal



Average EV/Client
of Euro 800 - 1,000

(1) Balance of disposals and acquisitions in minor municipal areas (~ 70)

Business Overview

Impact of Regulatory Reform

Regulated Return

- Currently 7.4% real pre-tax on RAB
- New Regulatory period starts 1st January 2004, presumably based on 2001 actuals
- Enel to retain at maximum 50% of out-performance
- Bonus/Penalty system based on quality of service

Enel is beating the Regulatory formula while raising Quality of Service:

DURATION OF BLACK OUTS AUTHORITY

TARGETS (min) ⁽¹⁾

<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>
168	152	133	115

Authority Resolution n.228 (29 Nov. 2001)

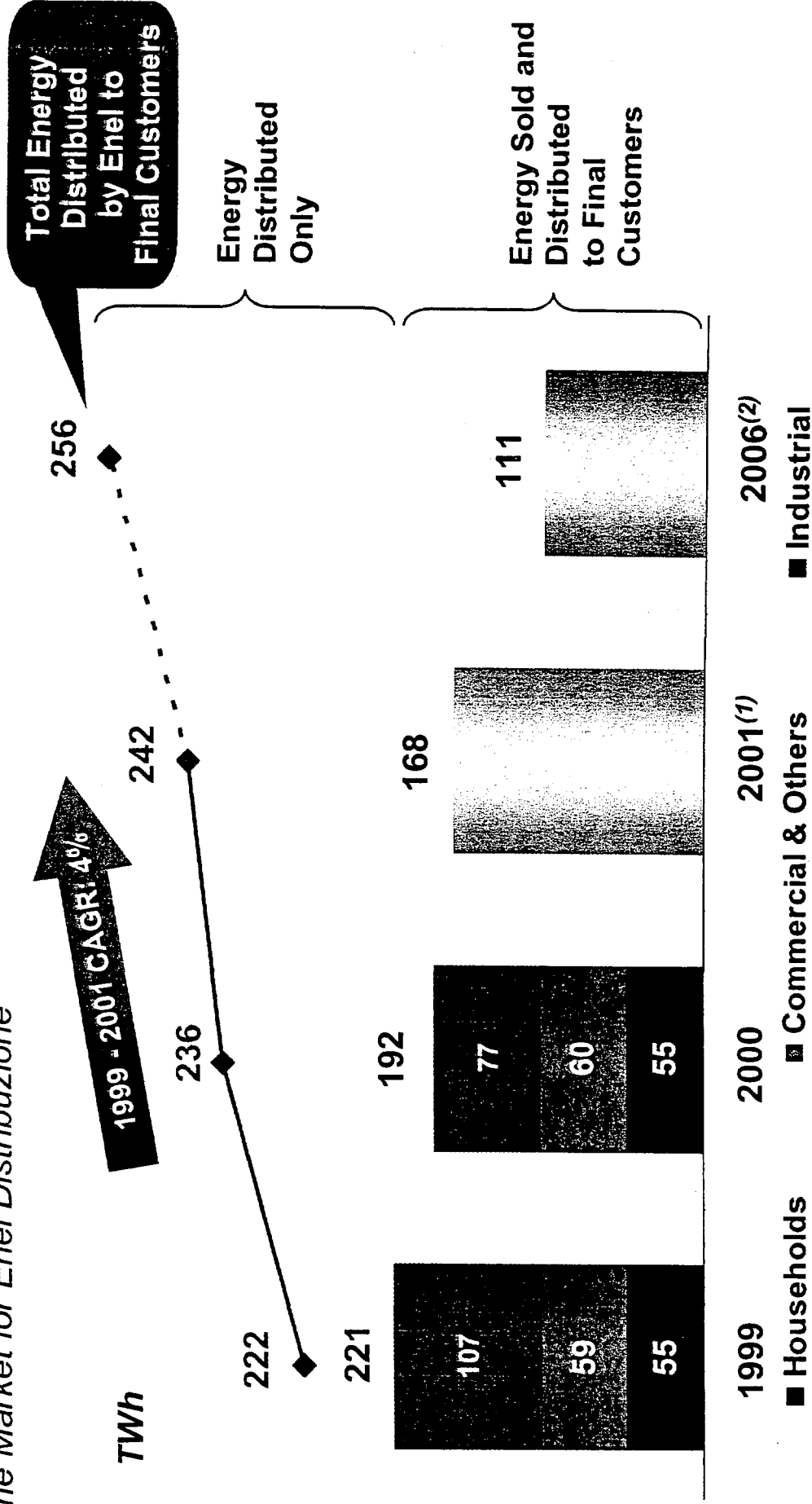
- Same distribution tariffs for eligible and non-eligible customers

Distribution regulated revenues not affected by the market opening

(1) National weighted average

Business Overview

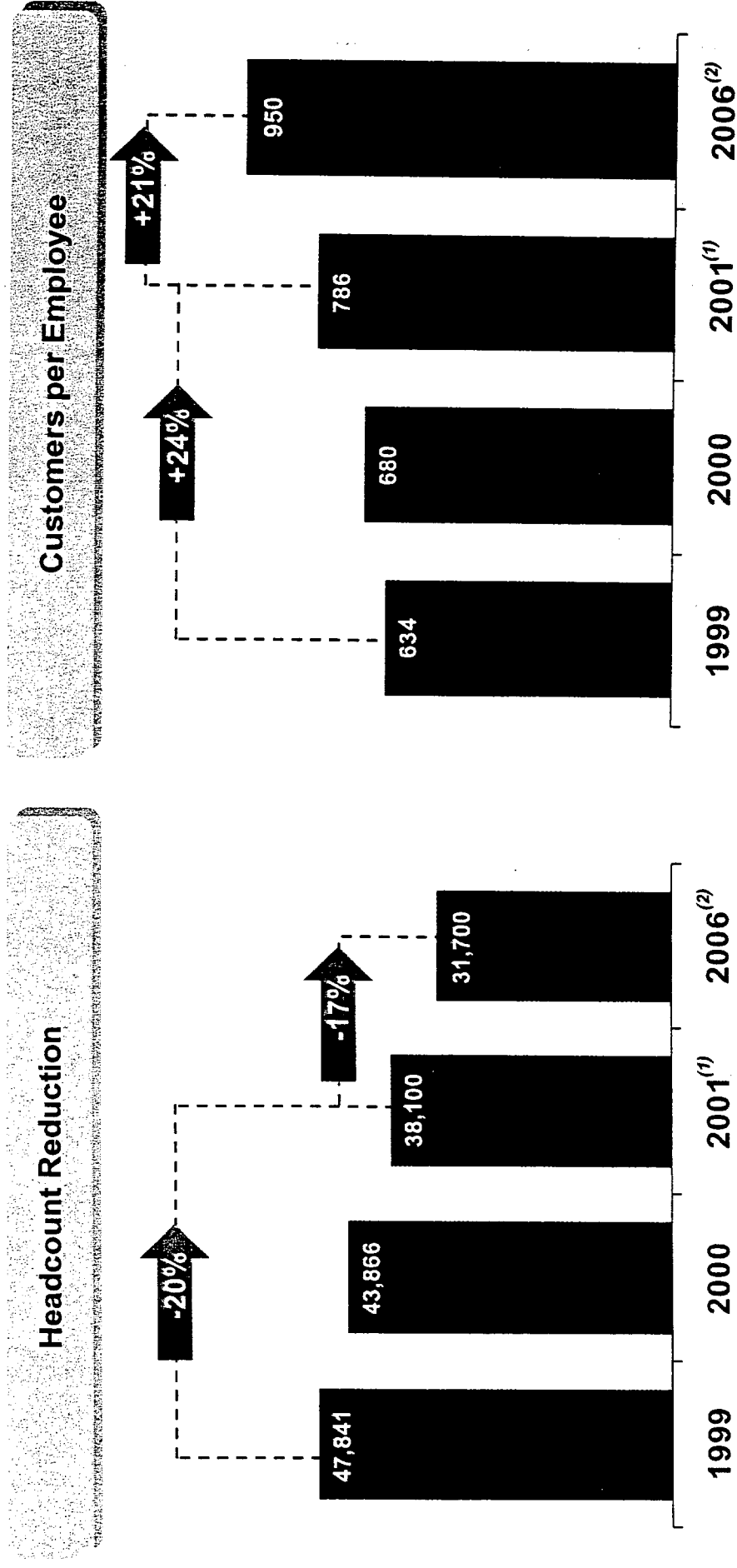
The Market for Enel Distribuzione



(1) Preclosing 2001

(2) Strategic Plan 2002-2006

Reducing Cost Base to "Beat the Formula"

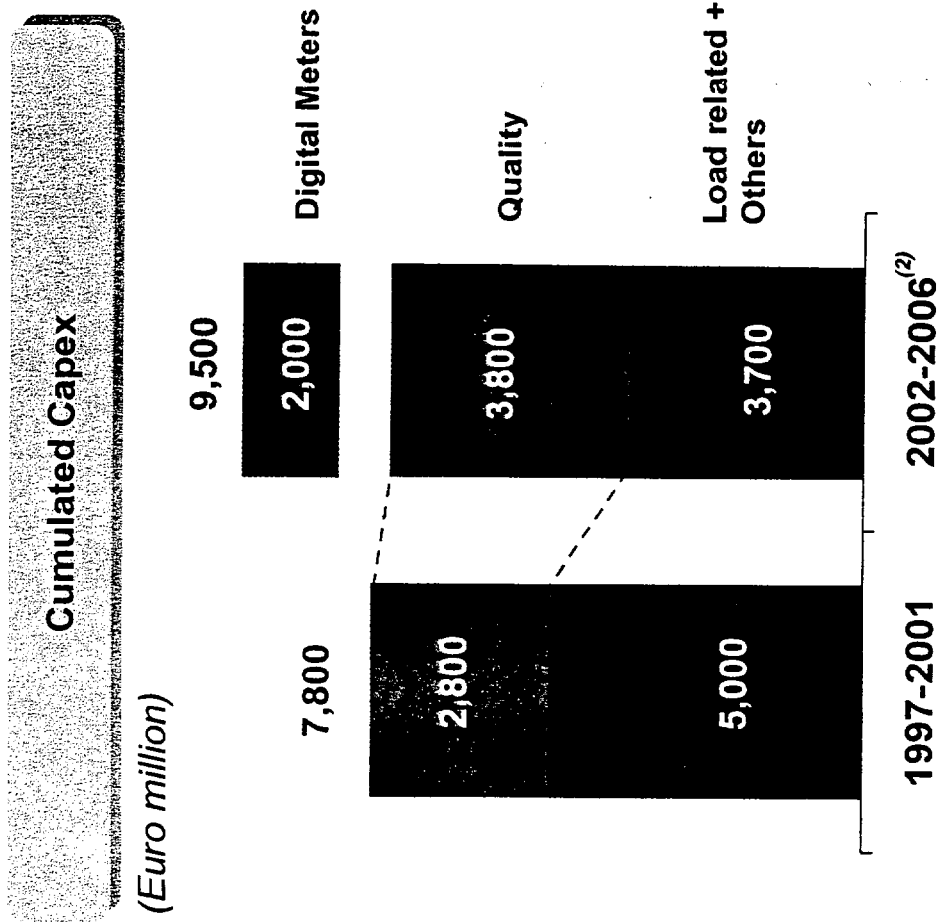
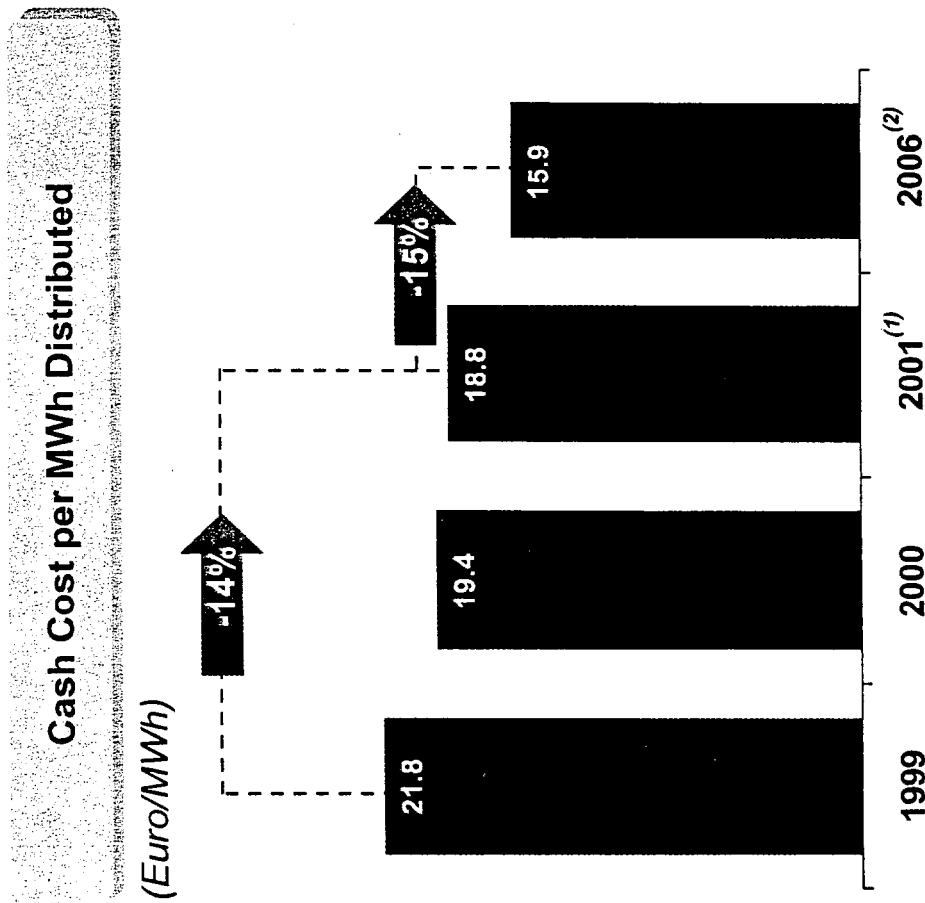


(1) Preclosing 2001

(2) Strategic Plan 2002-2006

Reducing Cost Base to "Beat the Formula"

Cost Reduction



(1) Preclosing 2001
(2) Strategic Plan 2002-2006

Financials

(Euro million)

	2001 ⁽¹⁾	2000 ⁽²⁾	Change
● Revenues	20,000 ⁽³⁾	12,669	NM
● EBITDA	3,090	3,263	-5%
● Net Invested Capital	9,020	7,313	+23%
● Capital Expenditures	1,480	1,457	+2%
● Headcount	38,780 ⁽⁴⁾	43,866	-12%

(1) Preliminary Numbers - Including Gas

(2) Excluding Gas

(3) Including fuel component

(4) Includes 687 headcount for Gas



Sergio Mobili
Managing Director

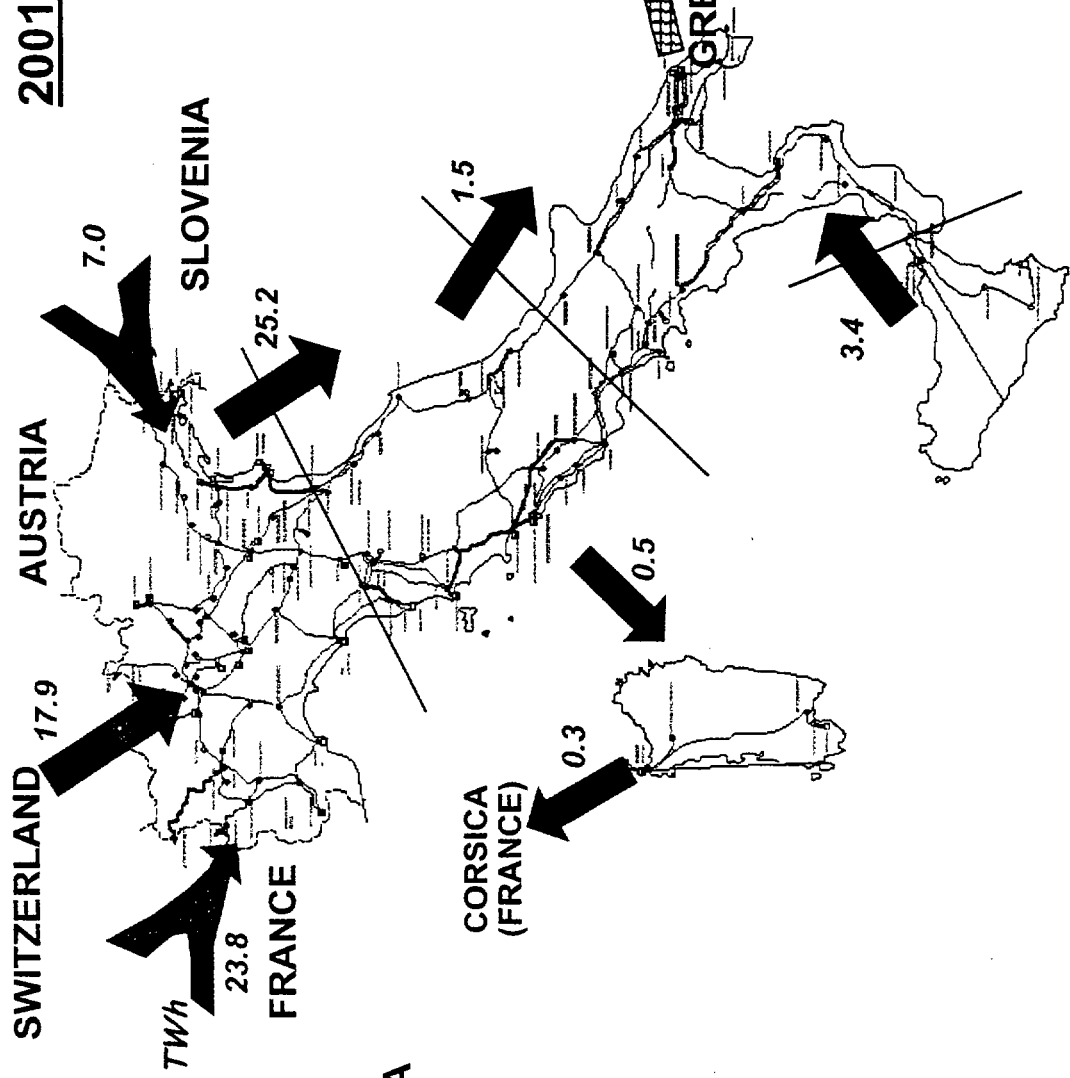
Business Overview

Terna's Transmission Grid

Terna Owns 94% of National Transmission Grid (NTG)

- Network stations 267
- # Transformers 546
- Transformed Power 98,378 MVA
- Remote control centres 3
- Lines system length
 - 380 kV 37,073 km
 - 220 kV 9,769 km
 - 150/132kV 10,135 km
 - 17,169 km

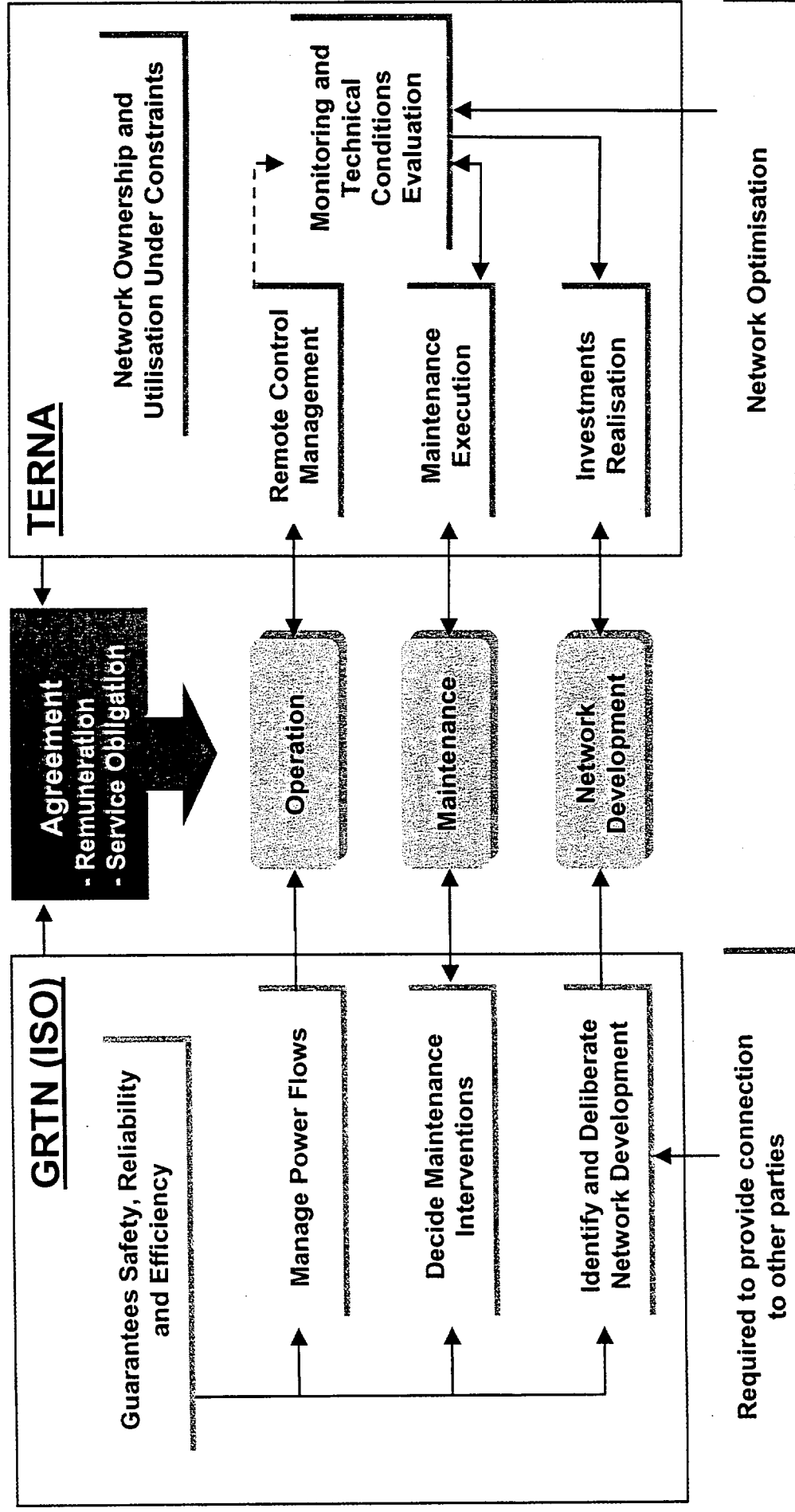
Additional 21,000 km HV lines are managed by Terna and owned by Enel Distribuzione



2001

Business Overview

Split of Responsibilities Between GRTN (I.S.O.) and Terna



MISSION & STRATEGY

Mission

- Asset management in regulated business
- Core competencies exploitation for new business initiatives in non-regulated business

Strategies

- Ensure Quality of Service
- Efficiency Improvements
- Capital Expenditures Management
- Expansion of Non-Regulated Revenue Stream

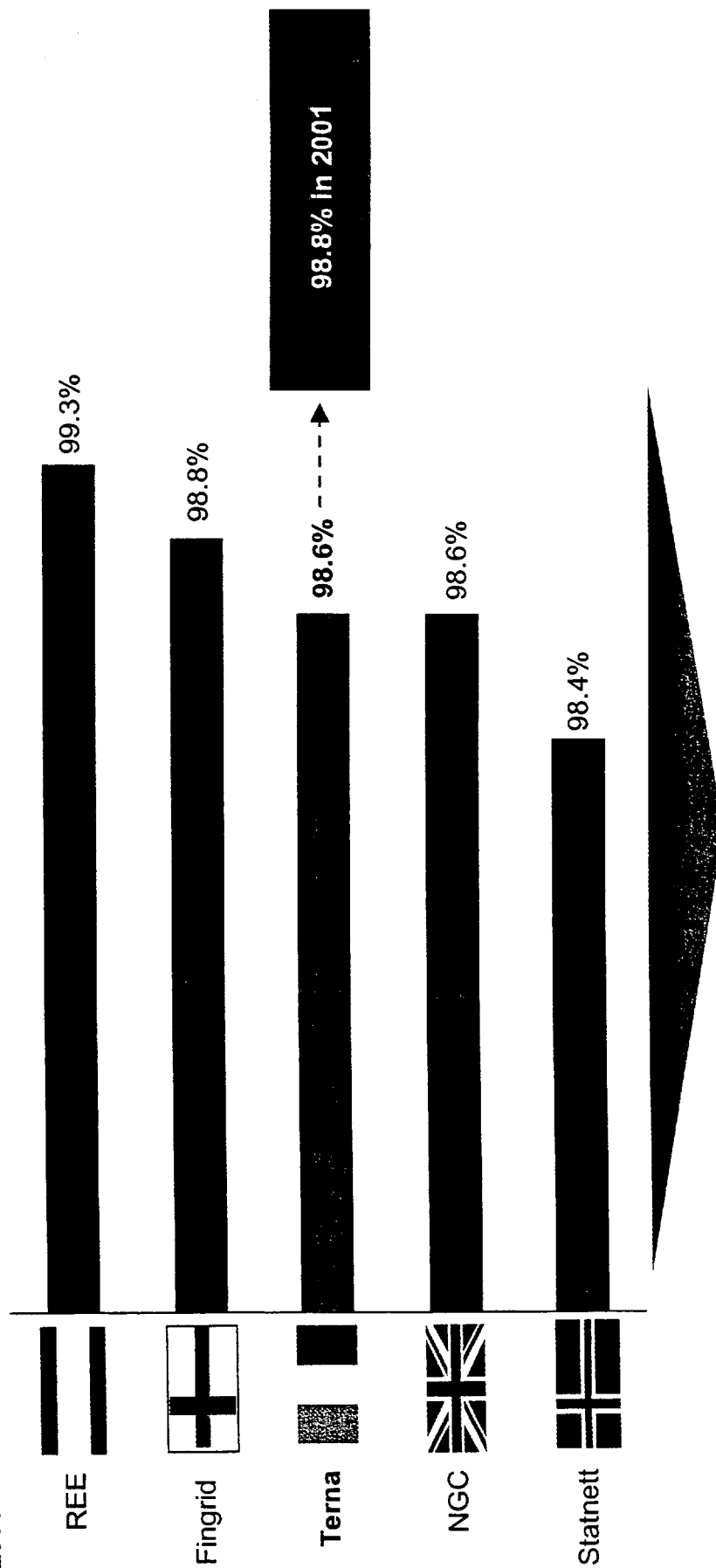
Key-factors

- Managerial and technical distinctive competencies
- Continuous innovation
- Organizational structure based on process

Ensure Quality of Service

Ensuring Customer Satisfaction

Year 2000



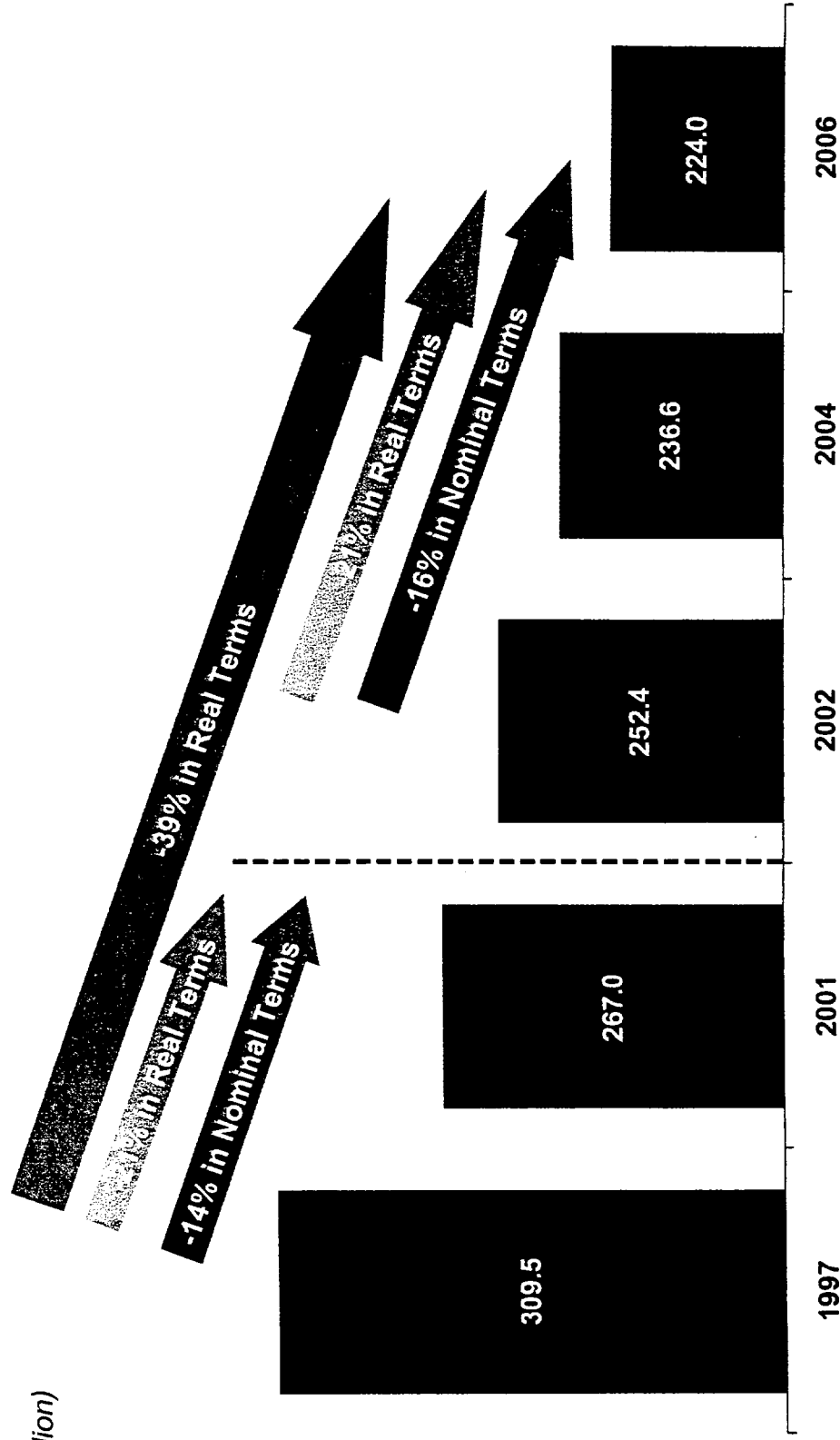
System Availability Aligned With Best International Practices

Efficiency Improvements

Our Initiatives

Core Business Operating Costs Reduction

(Euro million)

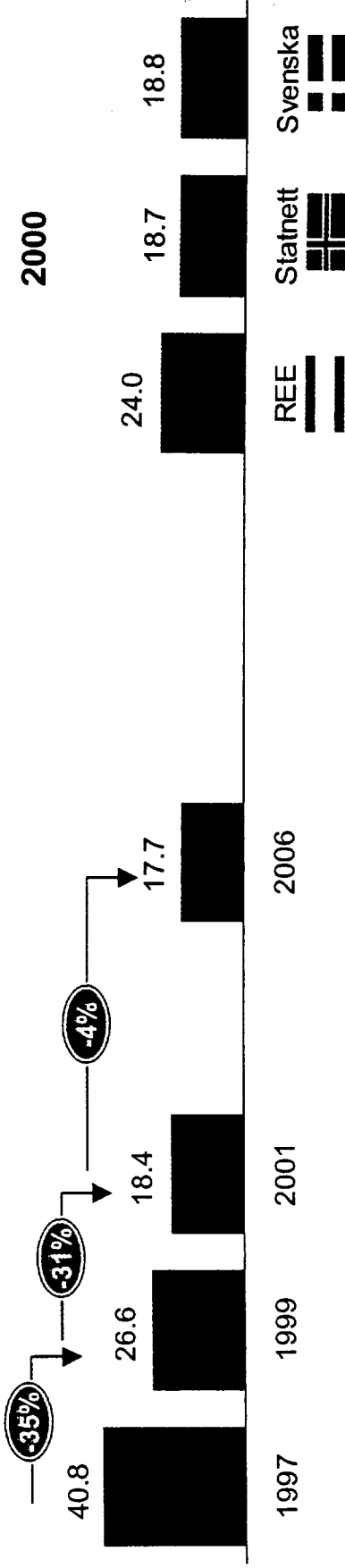


92

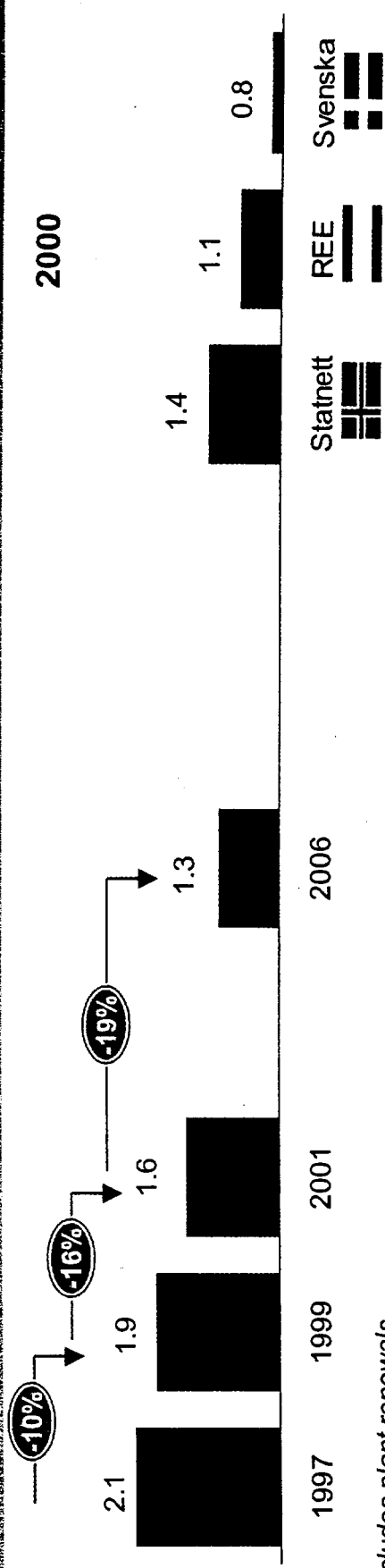
Efficiency Improvements

Key Performance Indicators

O&M Stations Euro/Equivalent Bay⁽¹⁾



O&M Lines Euro/Equivalent Km⁽¹⁾



(1) Includes plant renewals

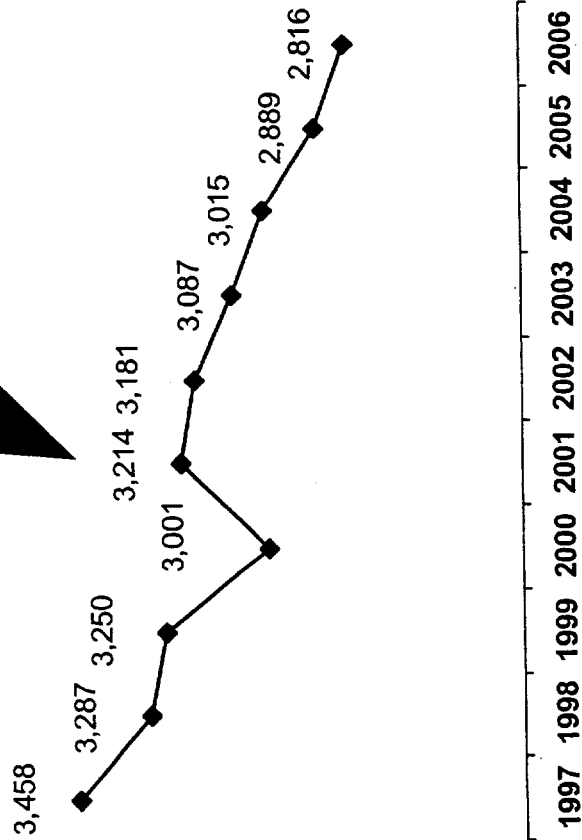
Efficiency Improvements

Enhancing Productivity

Headcount Reduction

(Headcount)

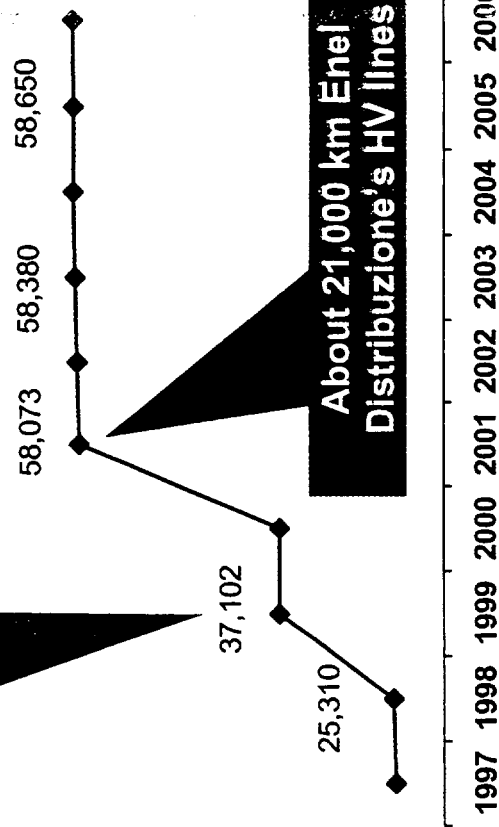
450 units transferred to Terna from Ehel Distribuzione



Assets Managed by Terna

(Km lines)

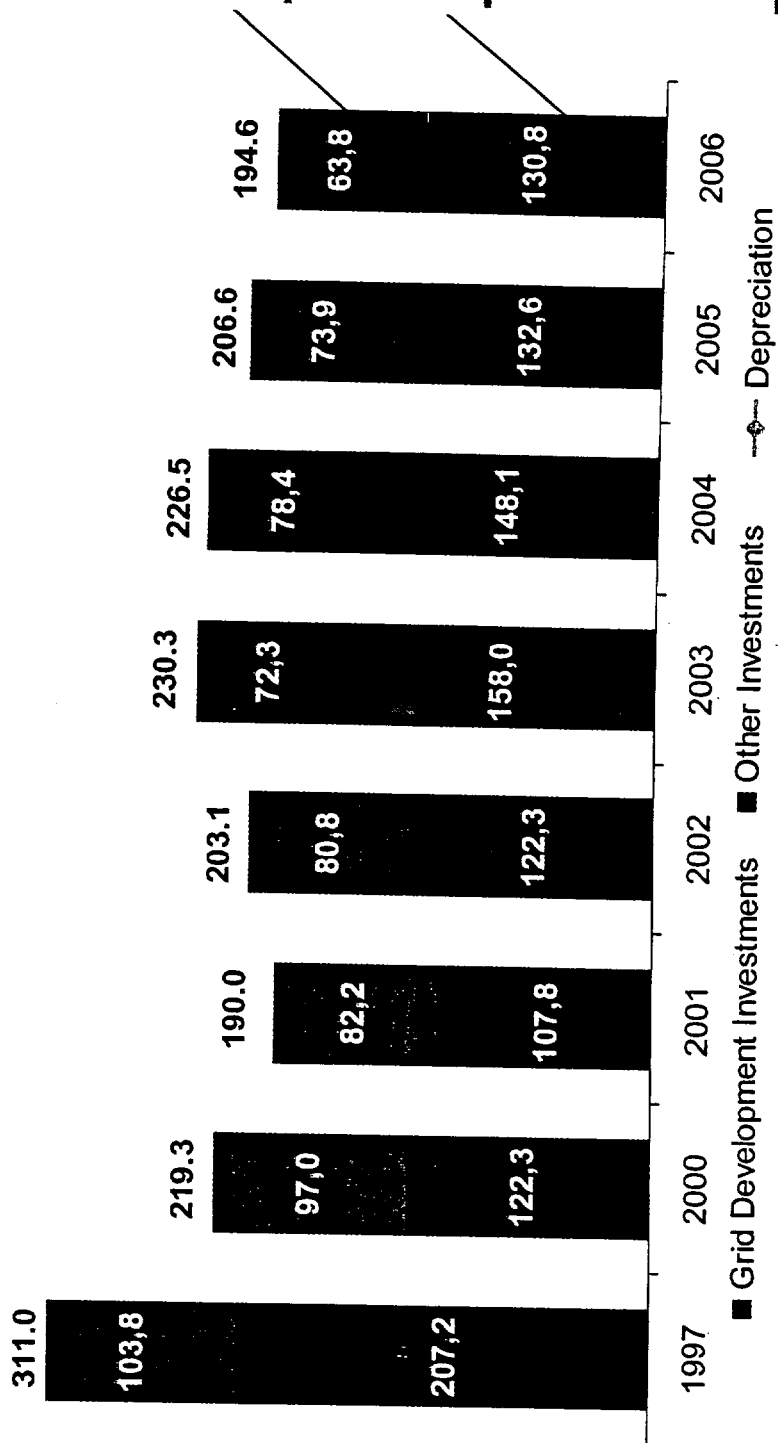
About 12,000 km acquired due to GRTN definition



Capital Expenditure Management

Rationalising Investments

Investments - Depreciation Gap Trend

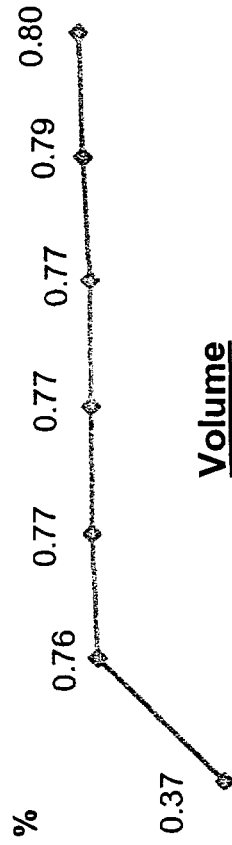


Expansion of Non-Regulated Revenue Stream

Non-Regulated Business Development

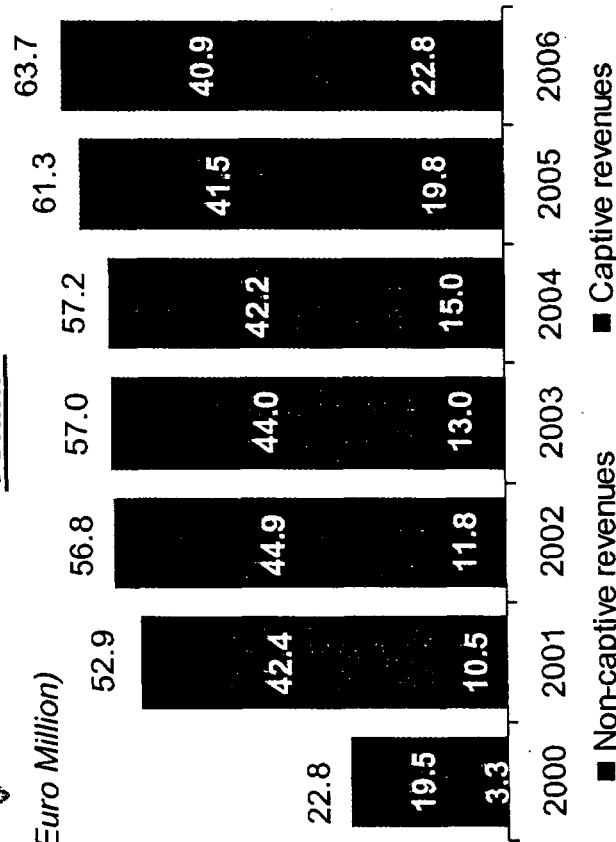
Services

ROI Improvement



Volume

(Euro Million)



● O&M High Voltage substations and lines⁽¹⁾

● Engineering

● Remote control activities

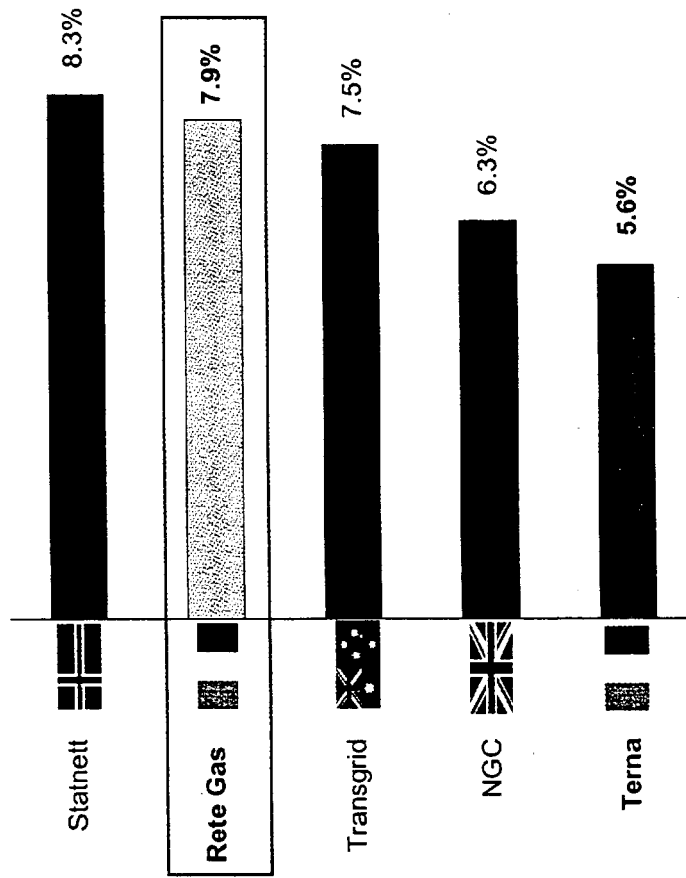
● Realisation and O&M of fibre optic networks

(1) Including Enel Distribuzione's HV lines

Regulatory Management

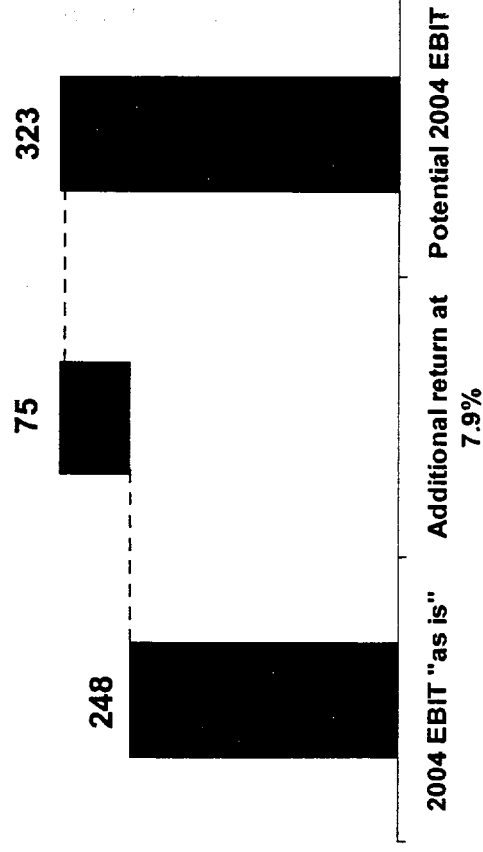
Potential Upside

Return on Capital Fixed by Regulator



Potential EBIT Upside

(Euro million)



Financials

	2001 ⁽¹⁾	2000	Change
● Revenues	790	770	+3%
● EBITDA	490	477	+3%
● Net Invested Capital	3,300	3,196	+3%
● Capital Expenditures	190	219	-13%
● Headcount	3,214	3,001	+7%

(1) Preliminary Numbers



Rocco Failla
Managing Director

Business Overview

History

- Enel.Hydro was established in February 2000
- It brings together Enel's know-how in hydraulic infrastructure and environmental engineering
- Turnover 2001: Euro 42 million
- Headcount 2001 (ye): 318

Key Highlights

- Enel.Hydro is run by an international management team

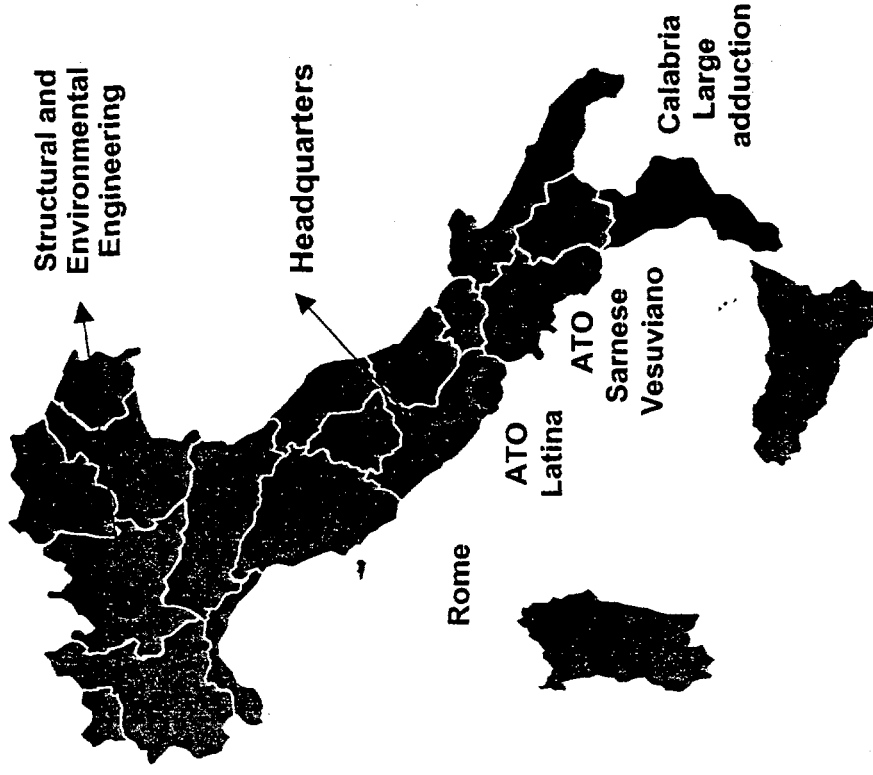
- Enel.Hydro focuses on standardised practices to ensure quality and efficiency in a market with growing needs

Mission

- Enel.Hydro's mission is to become the Italian leader in the full cycle of water business
- Continue to bid for tenders in Italy
- Acquire credentials through selective domestic/international opportunities
- Ensure efficient start-up for concessions awarded
- Improve operating efficiency

Comparative Advantages

- Enel Brand
- Capex and opex synergies within the Enel Group
- Enel's financial strength

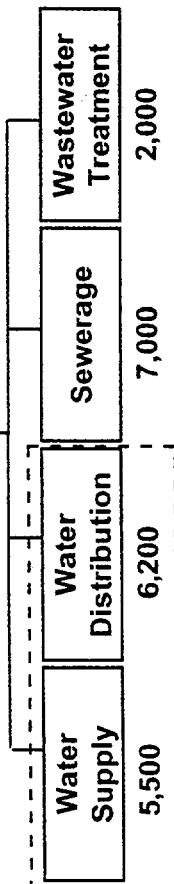


Domestic Water Market

Fragmentation of the Italian Market

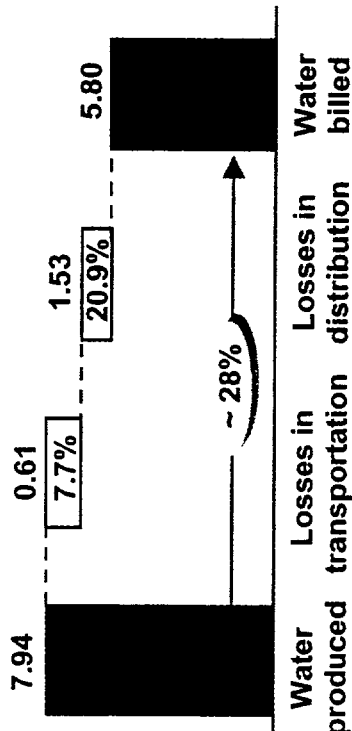
(Number of operators)

Water cycle management



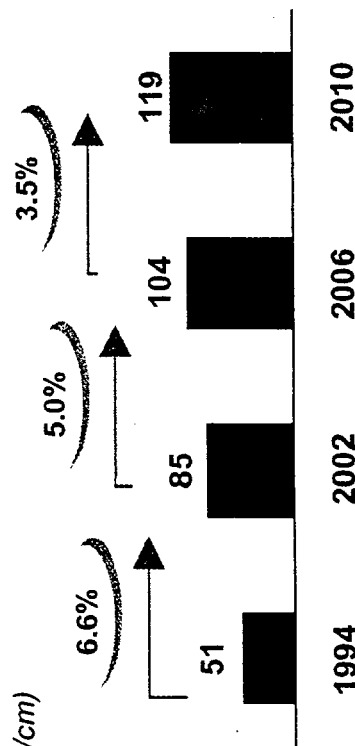
Low Level of Service

(10⁹ cm/year)



Predetermined Fixed Tariff Growth Since 1994⁽¹⁾

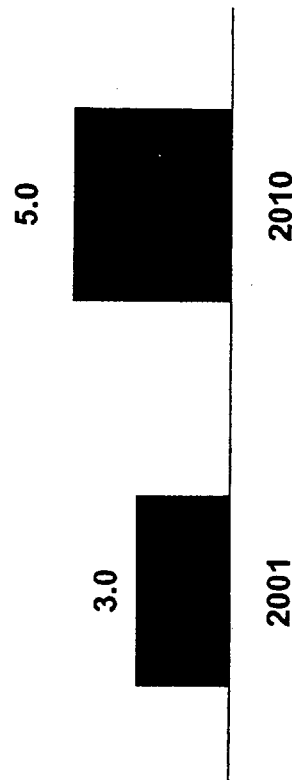
(ct Euro/cm)



(1) Current Tariff Scheme (so called "CIPE Tariff") based above all on the balance of costs and revenues (with no regard to profit)

Evolution of the Industry Size

(Euro billion)



Regulatory Framework

- Evolution from predetermined fixed tariff scheme to regulated tariff system
- ATO is the optimised basin of the services, in many cases coincident with the province
- Concessions assigned through auctions overseen by the local authority of each water district
- Maximum duration of a concession 30 years
- Infrastructure owned by the public local entities
- The rental cost paid to the public local entities included in the tariff
- The tariff is computed in the following way:

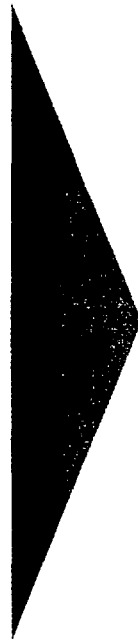
$$\text{Tariff} = \frac{\text{Opex} + \text{amortisation} + 7\% * \text{Invested Capital}}{\text{Water Volume}}$$

- The minimum return is set at 7%, nominal pre-tax, with a potential upside due to opex and capex outperformance

Implementing a Successful Water Strategy

**Water
Concession
Awarded**

	Population Served ⁽¹⁾	2002 Expected Volumes (mcm)	Starting Operations	Stake Acquired ⁽²⁾	Main Partners
Latina	1,100,000	43	June 02	23.5%	Vivendi (40%)
Sarnese Vesuviano	1,600,000	15	June 02	45.0%	Acea (45%)
Calabria ⁽³⁾	1,900,000	262	March 02	45.0%	AqP (55%)



**Future Main
Steps**

- Enel.Hydro plan to be awarded one out of three concessions to be tendered (possibly as sole operator)
- A selective acquisition strategy will facilitate Enel.Hydro in:
 - Earning credentials in order to participate in upcoming tenders
 - Allowing efficient start-up for concessions won
 - Improving efficiency through standardisation processes

(1) Includes residents and non-residents

(2) Privatised portion only

(3) Large adduction

ATO (Water Districts) Outlook

6/8 ATOs Tenders Foreseen in 2002

(Number of ATOs)

41

89

35/37

6/8

5 ⁽¹⁾

Estimated Total Not yet established Established To be tendered in 2002 Awarded

(1) Since 1994

104

5



Acquisition Strategy

- In Italy, limited acquisition opportunities for assets are currently available:
 - Negotiations for AQP acquisition have been halted
 - Other asset opportunities are either not available or of limited size
- Acquisitions abroad have been examined in the past and could be implemented in the future
- However, a significant international acquisition is not justifiable for the sole purpose of building credentials for domestic bidding and therefore must make financial sense on a stand-alone basis
 - Must meet Enel's target returns
 - Should increase the profitability in domestic market
 - Should represent a platform for further international growth



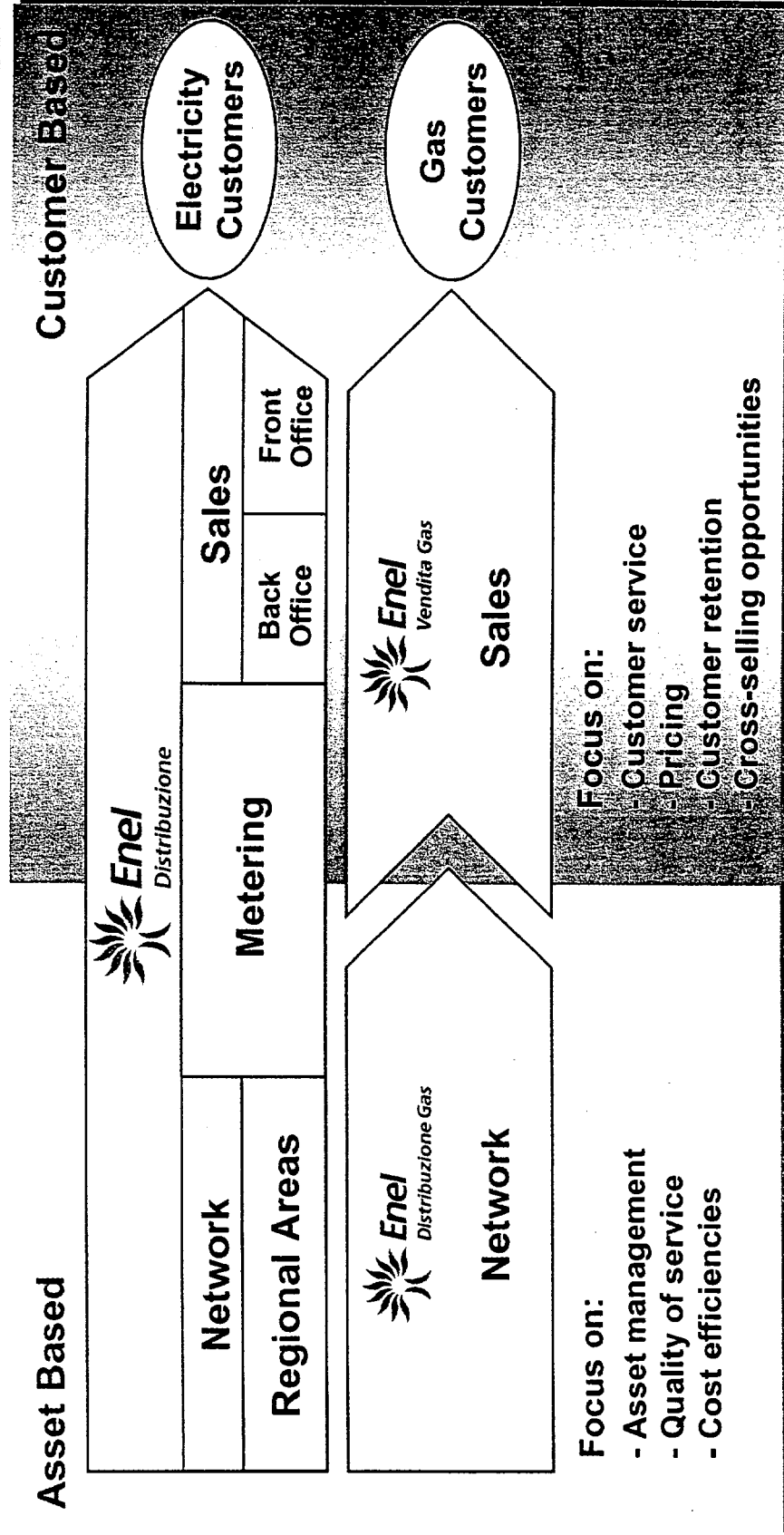
Vincenzo Cannatelli

Managing Director

Business Overview

Shaping Up for More Competition

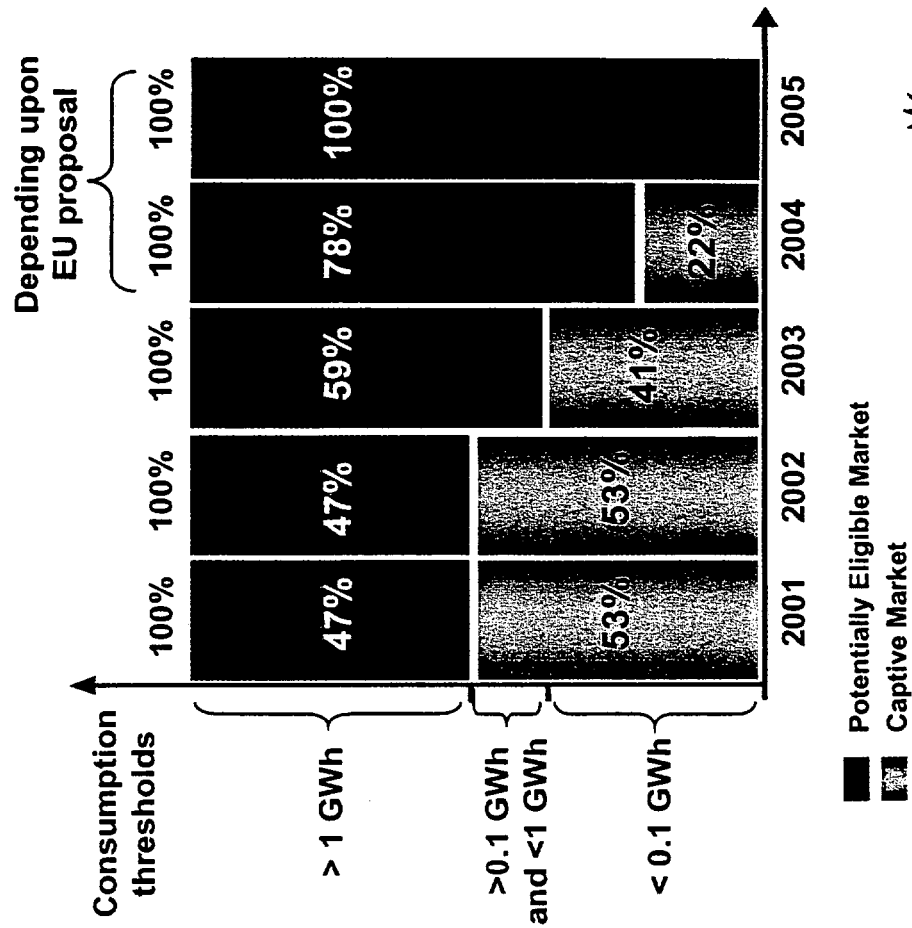
Enel Distribuzione has Designed its Organisation to Face the Market and Regulatory Challenges



Business Overview

Impact of Regulatory Reform

Market Liberalisation



- Currently, eligibility threshold set at 9 GWh (1 GWh to enter consortia)
- Customers with an annual consumption over 0.1 GWh will become eligible after 90 days from the sale of the last Genco
- EU proposal, currently under discussion, might accelerate market opening

Increasing Customer Focus



Market Segment	Mass Market	Small Business	Mid Business	Large Accounts
Proposition	Simple Tariff	Customised Tariff	Customised Tariff	
Channels	Indirect	Indirect	Direct	
Key Capability	Customer Relationship Management	Customer Relationship Management	Relationship	
No. of Customers ⁽¹⁾	~ 23.4 million	~ 6.4 million	~ 160,000	
% of Energy sold by Enel Distribuzione ⁽¹⁾	41%	32%	27%	

(1) Preclosing 2001

Increasing Customer Focus

Commercial Activity

Focus the Commercial Network on Different Customer Segments

Contact Centre

- A national call centre ("800" number)
- Completed by March 2002
- 2,500 people employed
- Target: 2,500,000 commercial transactions per month

Corner



- 1,000 "Corners" in 2001; 2,500 targeted for 2005
- 20,000 commercial transactions per month; more than 150,000 per month targeted by 2005

Internet

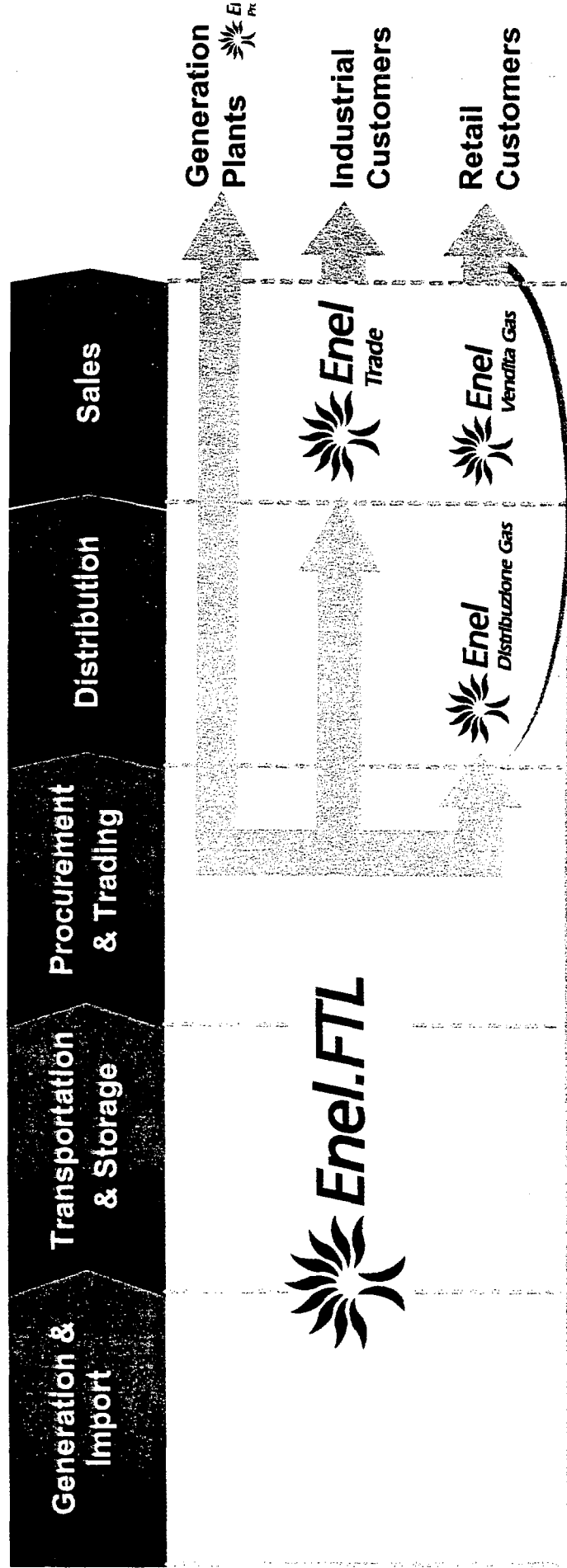
- A totally renewed and more flexible web-site to be completed by May 2002
- Personalised access by customer segments
- Online payments
- Updated information on billings and services
- Target: 25,000 transactions per month

Account Managers

- 240 professionals in 2001 dedicated to mid-business customers

Offering an Integrated Service

Enel Distribuzione's Position in the Gas Chain



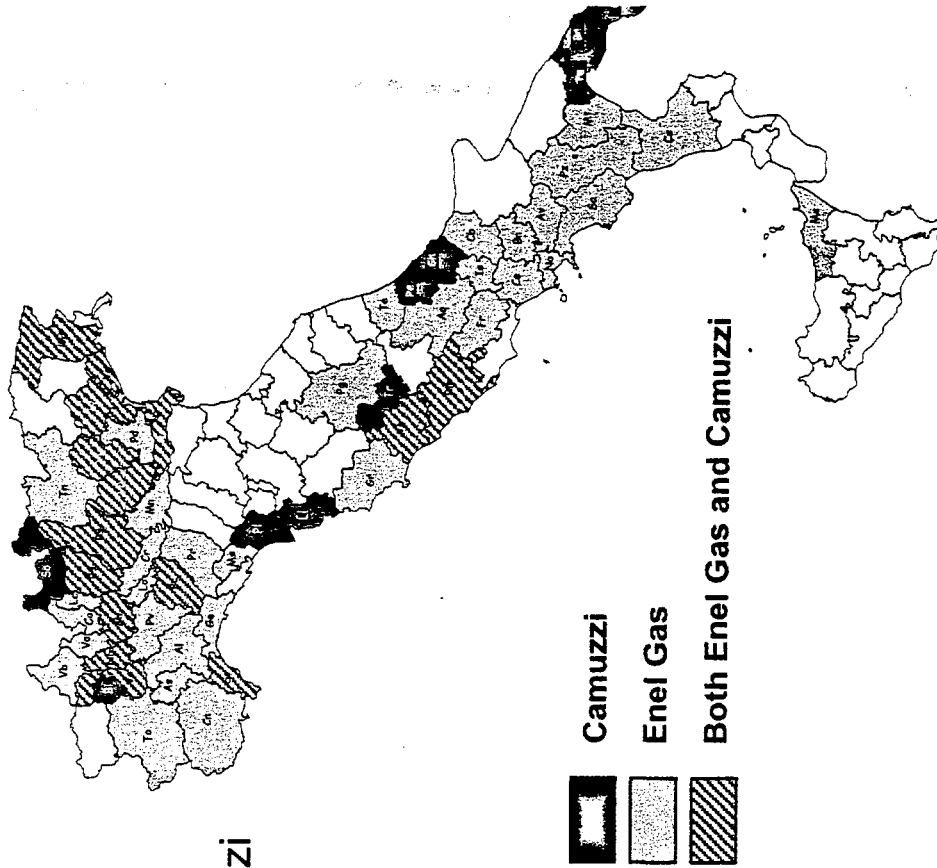
Offering an Integrated Service

Evolution in the Gas Market

- 670,000 customers⁽¹⁾ through the acquisition of approximately 30 local companies
- 950,000 customers⁽²⁾ through acquisition of Camuzzi

Players	Mm ³	Customers
● 1 Gruppo Italgas	8,100	5,340,000
● 2 Camuzzi Gazometri	1,678	950,000
● 3 Enel Gas	1,323	670,000
● 4 AEM-Milano	963	846,000

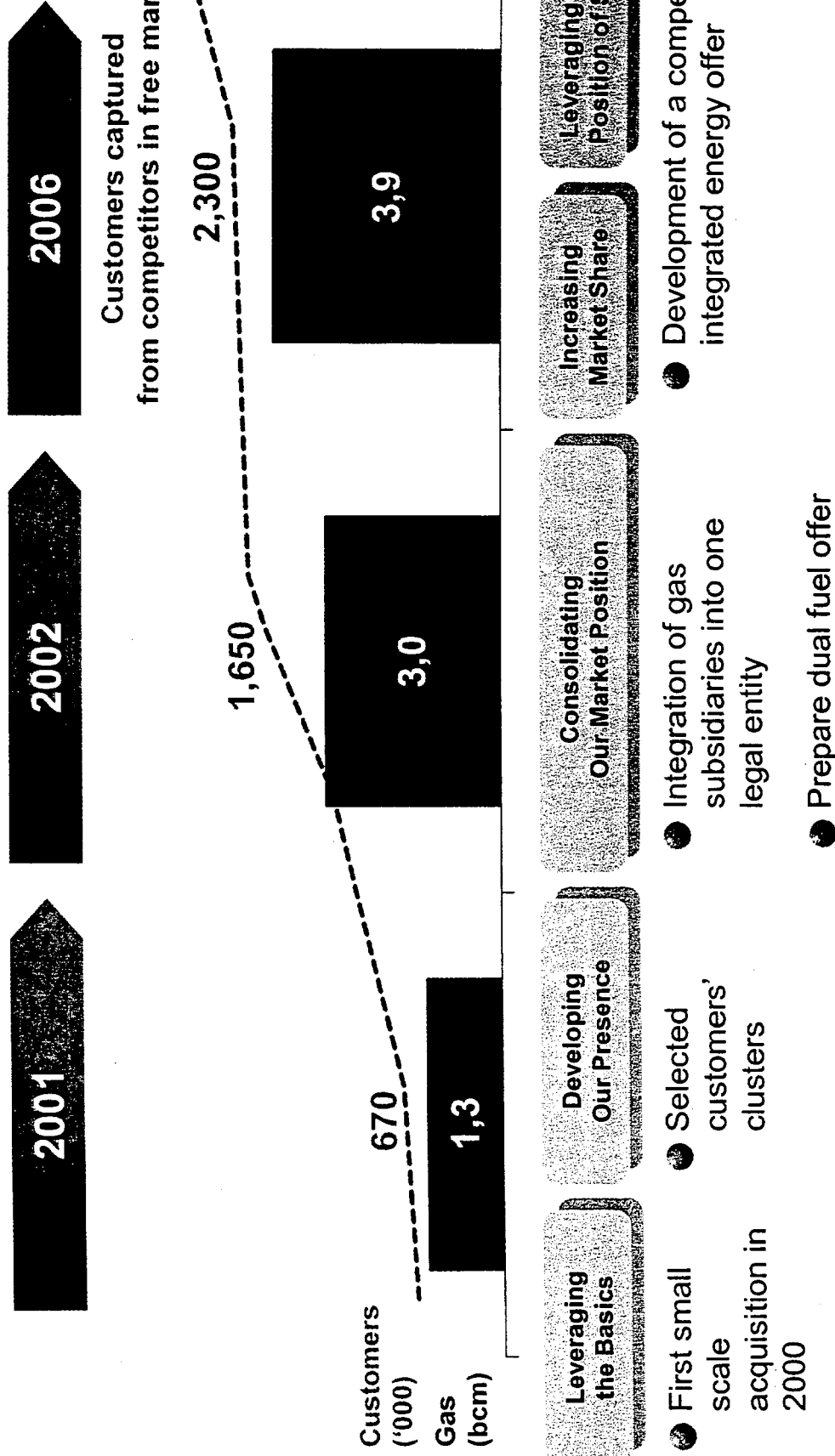
Enel will be the second largest Italian operator in the gas sector by number of customers, with a market share of 11%



(1) As of 31 December, 2001
(2) In 2002

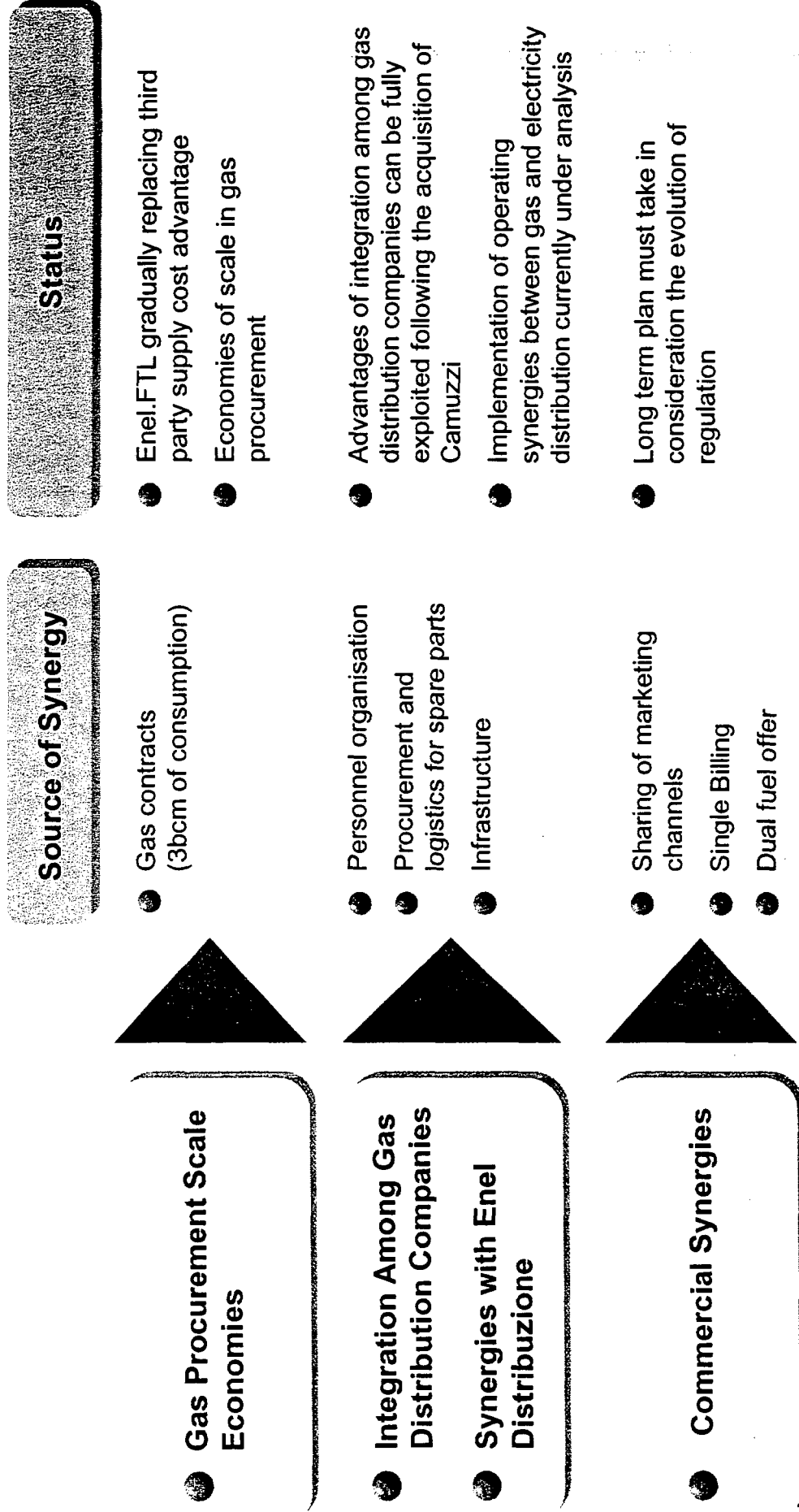
Offering an Integrated Service

Our Gas Strategy



Offering an Integrated Service

Potential Synergies to be Developed



Offering an Integrated Service

Digital Meters: the Installation Plan

- **Technology:** Enel's Proprietary Technology
- **Manufacturing:** 2 suppliers in Italy and China (expected to increase)
- **Installation:** 20% insourced in Enel Distribuzione
80% outsourced through Enel.si

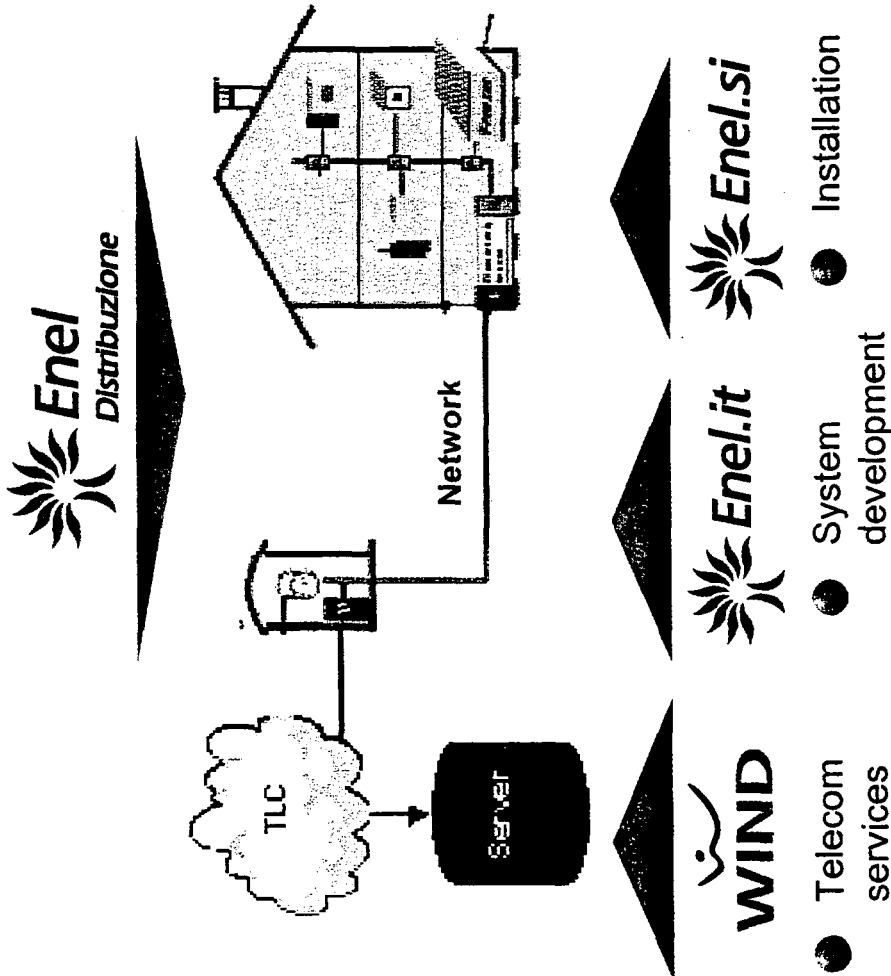
Installation Plan (Starting by September 2001)

	2001	2002	2003-2004	Total
Meters installed ('000)	150	~ 8,000	~ 22,000	~ 30,000
Capex (Euro m)	22	~ 600	~ 1,400	~ 2,000

Offering an Integrated Service

Digital Meters: A Flexible Platform

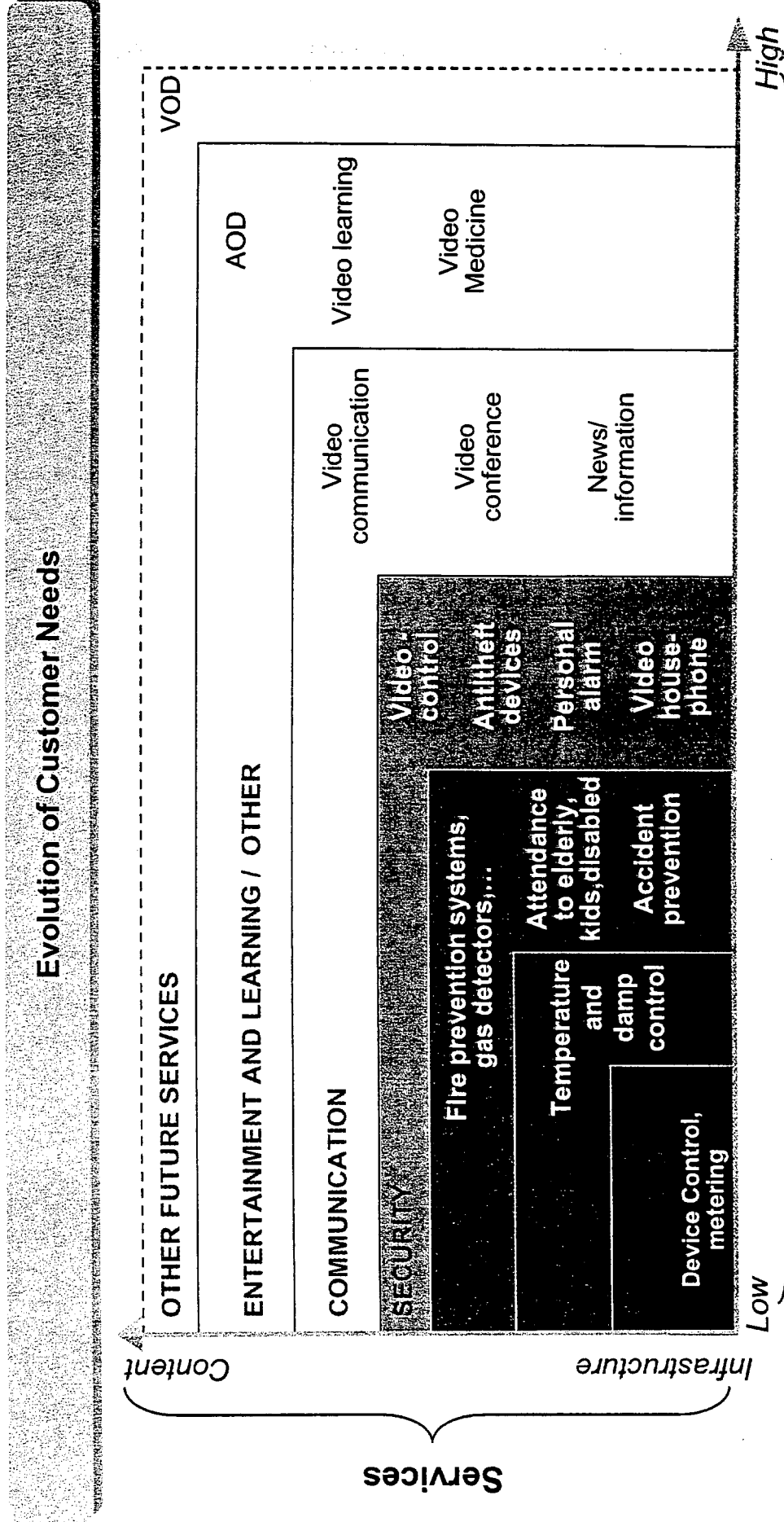
Systems and Processes that Position Enel Ahead of the Game



- Technology is first of its kind globally
 - Flexible
 - Low cost
 - Plug & Play
- Customer focus: from tariff rigidity to customised tariff
- Delivering value
 - Marginal cost for serving clients (change of tariff/contract)
 - Operational efficiency (remote metering)

Offering an Integrated Service

Developing New Value Added Services



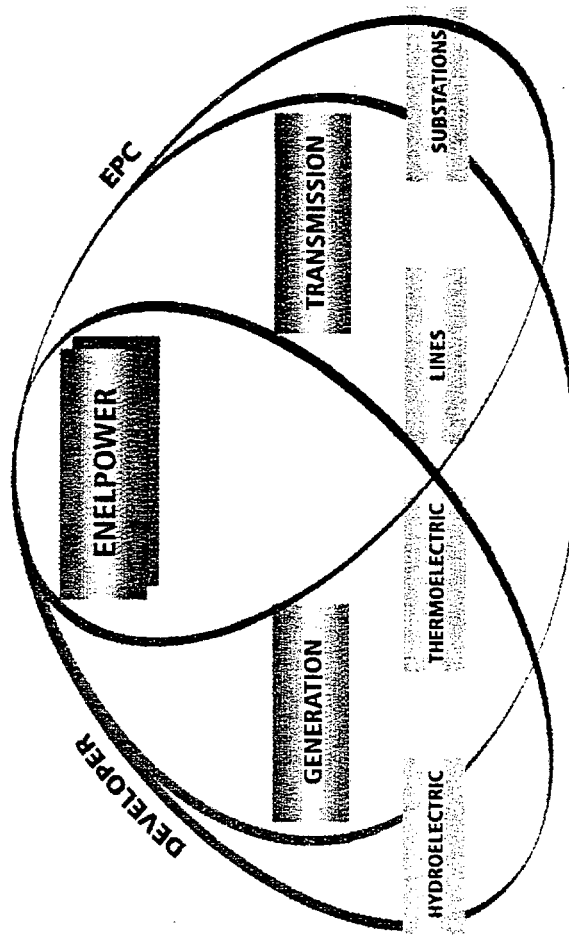


Luigi Giuffrida
Managing Director

Business Overview

From In-house Engineering to World Class Energy Engineering and Development

- Track record as EPC contractor in the whole range of power generation and transmission technology:
 - 49,000 MW of thermal and of hydroelectric plants
 - 25,000 km of HV transmission lines
 - More than 150 HV substations
 - 11,000 MW of environmental revamping
- Since 1999, Enelpower has developed a dual role of EPC and developer/investor, offering services also to non-captive customers
 - Euro 614m of non-captive new orders awarded in 2000
 - Project Development: 30-year concession BOT for 1,050 km HV transmission line obtained in 2000
 - EPC: Euro 1,186m of non-captive new orders awarded in 2001
 - Pipeline Project Development: a second transmission line concession BOT closed in February 2002

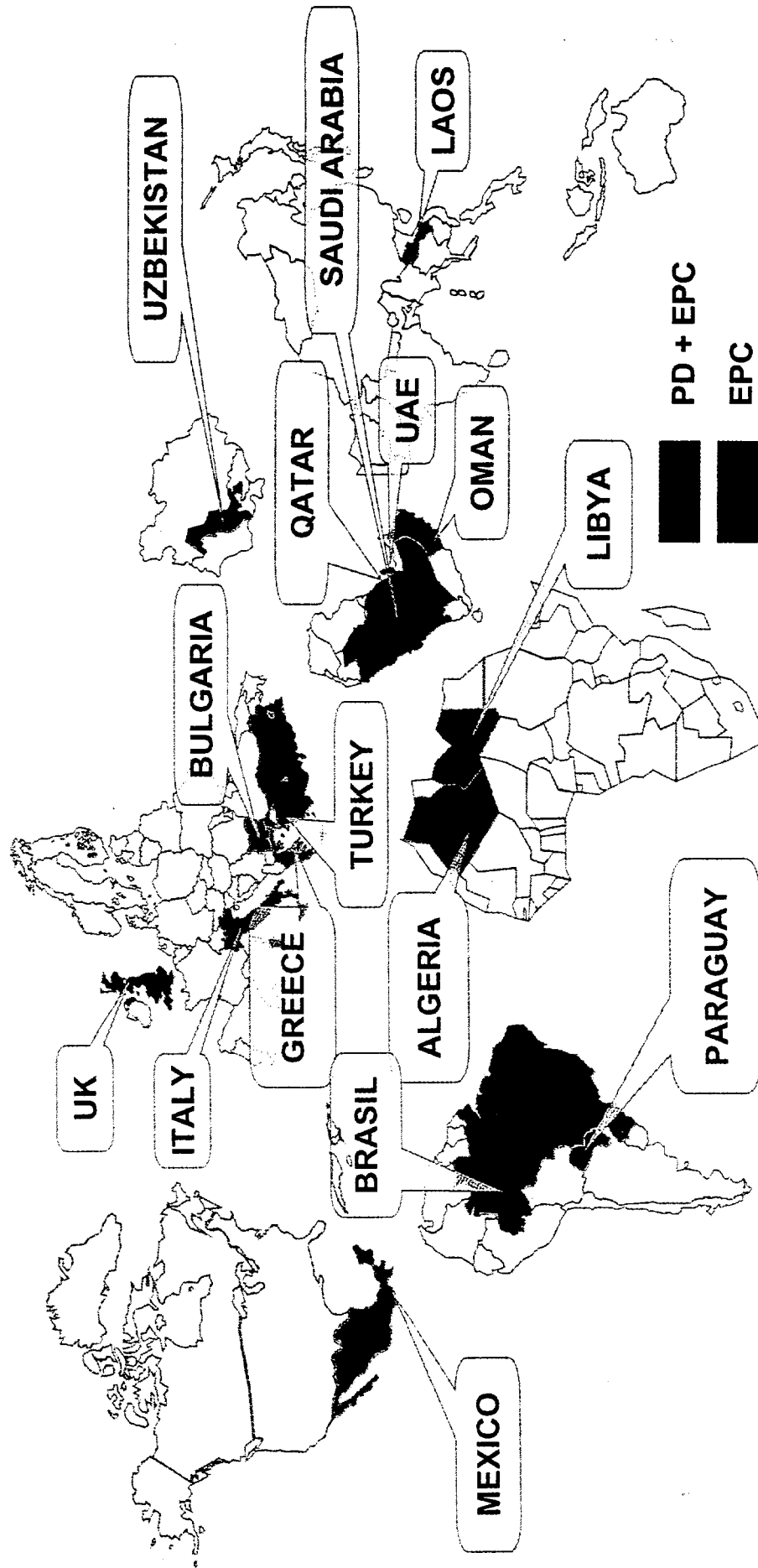


- Leverage off Enel Group's assets and expertise to create synergies
- Fully hedged and low risk business plan



Enelpower

Enelpower's International Presence



- Low, diversified country risk
- Order portfolio fully funded and fully hedged

Broad Strategic Portfolio - EPC Projects

- Backlog for 2002 amounting to Euro 2,900m (40% Enel Group, 60% Third Parties)
- Major projects include:

Italy		Other Countries	
Enel Group			
● La Casella (Enel Produzione) – Thermo CCGT – 1520 MW		● Jebel Ali (Dubai) – Thermo CCGT – 840 MW	
● Porto Corsini (Enel Produzione) – Thermo CCGT – 760 MW		● Ras Laffan (Qatar) – Thermo CCGT – 800 MW	
● Priolo (Enel Produzione) – Thermo CCGT – 740 MW		● Ballylumford (UK) – Thermo CCGT – 600 MW	
● Italia – Grecia link cable (Terna – Italy & Greece) – 500 kV		● Barka (Oman) – Thermo CCGT – 427 MW	
Third Parties			
● Ostiglia (Endesa) – Thermo CCGT – 1140 MW			
● Sermide (Eurogen) – Thermo CCGT – 1120 MW			
● Cassano 2 (AEM Milano) – Thermo CCGT – 380 MW			
● Ponti sul Mincio (ASM Brescia) – Thermo CCGT – 380 MW			

Broad Strategic Portfolio - Project Development

Project Development

TSN and NOVATRANS

- 1,050 and 1,200 km HV transmission lines, 30-year BOTs in Brazil with total costs of Euro 806m with limited recourse project financing for Euro 575m

Project Pipeline

Central & Latin America

- Thermoelectric Greenfield IPPs in Brazil, Paraguay & Mexico

North Africa

- Thermoelectric IPP in Algeria

Greece & Turkey

- Thermoelectric IPP obtained in Greece and other opportunities in the area under evaluation

Balkans

- Hydroelectric Greenfield / Brownfield projects in Bulgaria

Other Areas

- Thermoelectric opportunities being studied in ex Soviet Union and Far East

Enelpower as a Systems Developer

Investment Criteria

Geographic

- Focus on Europe, Latin America, Africa and Middle East

Economic

- Cover cost of capital (including country risk) + 200 bps

Projects

- Transmission lines, Hydroelectric, Thermoelectric, Brownfield, Greenfield

Enelpower Role

- Main developer or co-investor with established, reputable developers
- With Greenfield or Brownfield EPC

Hurdle Rates for Investments

Returns by Geographic Area Equity IRR

Euro Area	9-10%
East Europe	14-15%
North/Central America	9-13%
North Africa	13-15%
Middle East	13-16%
Latin America	15-19%

Financials

(Euro million)

	2001 ⁽¹⁾	2000	Change
● Revenues	1,080	531	+103%
● EBITDA	50	35	+43%
● Net Invested Capital	20	(114)	NM
● Capital Expenditures	60	-	NM
● Headcount	932	961	-3%



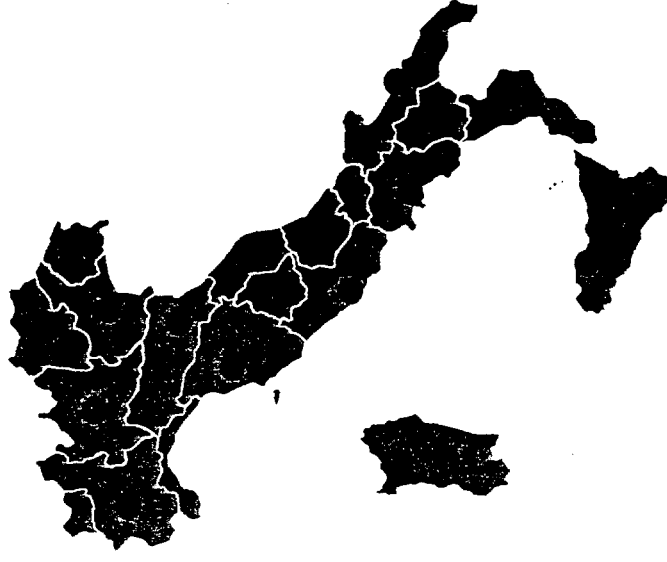
(1) Preliminary Numbers



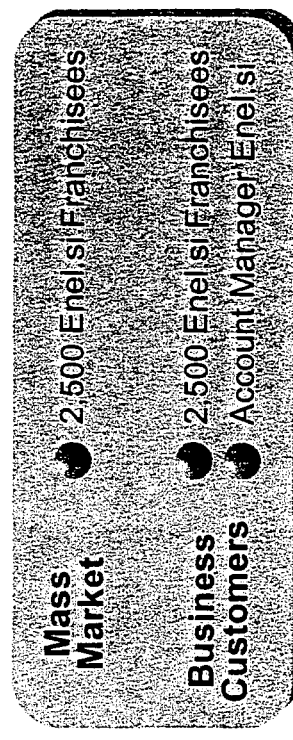
Luigi Tedone
Managing Director

Business Overview

-  Enel.si offers electrical installation services and products to the Italian mass market and business customers
 - Safety (gas detectors, surveillance systems)
 - Comfort (air conditioning and heating systems)
 - Energy saving solutions (consumption monitoring and solar plants)
 - Home automation systems
 - Technical Global services and Energy services to business customers
-  Enel.si mission is to become the market leader in electrical maintenance and installation through a franchise network formed by 2,500 outlets
 - Currently present in the territory with 700 franchisees (4% market share)
 - Our target is to reach 2,500 by 2004 (15% market share)
- The franchise network can be used to sell other Enel Group's services and products creating significant synergies
 - Main contractor of the Digital Meter (26 million to be installed by 2004 out of a total of 30 million)
- Euro 2.3 million of EBITDA generated in 2001



● Account Manager Enel.si

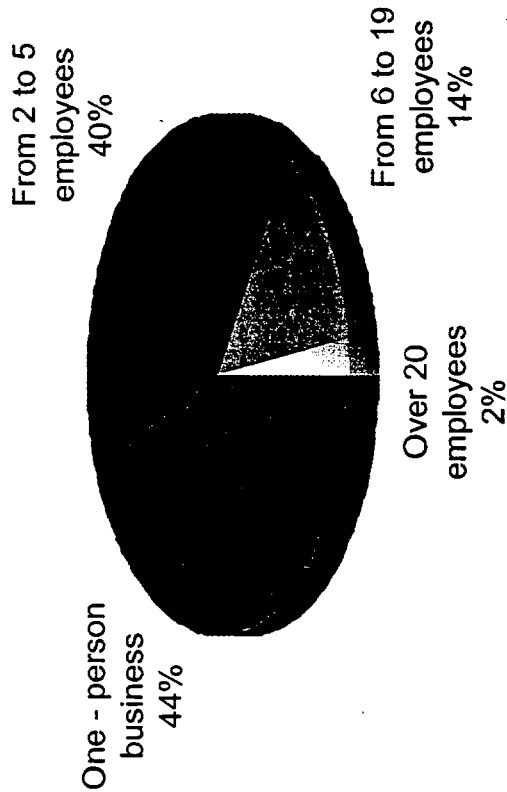


Market Overview

Italian Electrical Maintenance and Installation Market

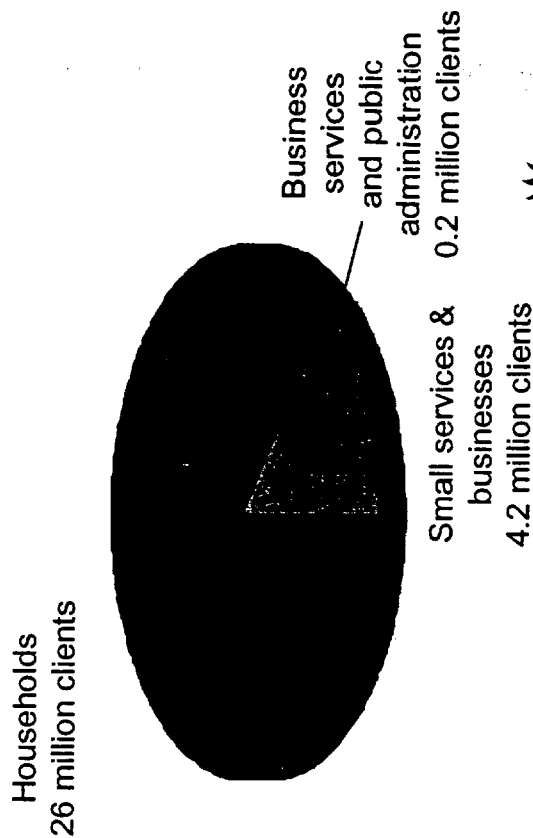
Supply

- Very fragmented market
- 48,000 companies
- Very competitive business



Demand

- Currently, over Euro 20 billion are spent on construction and maintenance of civil and industrial plants in Italy
- CAGR expected to be 7% for 2002-2006
- Over 30 million clients



Become the Leader in Electrical Maintenance and Installation

Competitive Advantages

Accessibility

- 24-hour call centre
- Local presence with 2,500 franchise shops
- Portal (display of offers and outlets)

Quality of Service

- Technical and commercial training of franchisees
- Efficient response time to customers' requests
- Focus on safety (special attention to safety regulations)

Transparency

- Clear price schemes (detailed and standardised quotes)
- Timing of execution
- Surveys to monitor customers satisfaction

Innovation

- State-of-the-art technical content of services and products
- New services (solar plants, domotic)

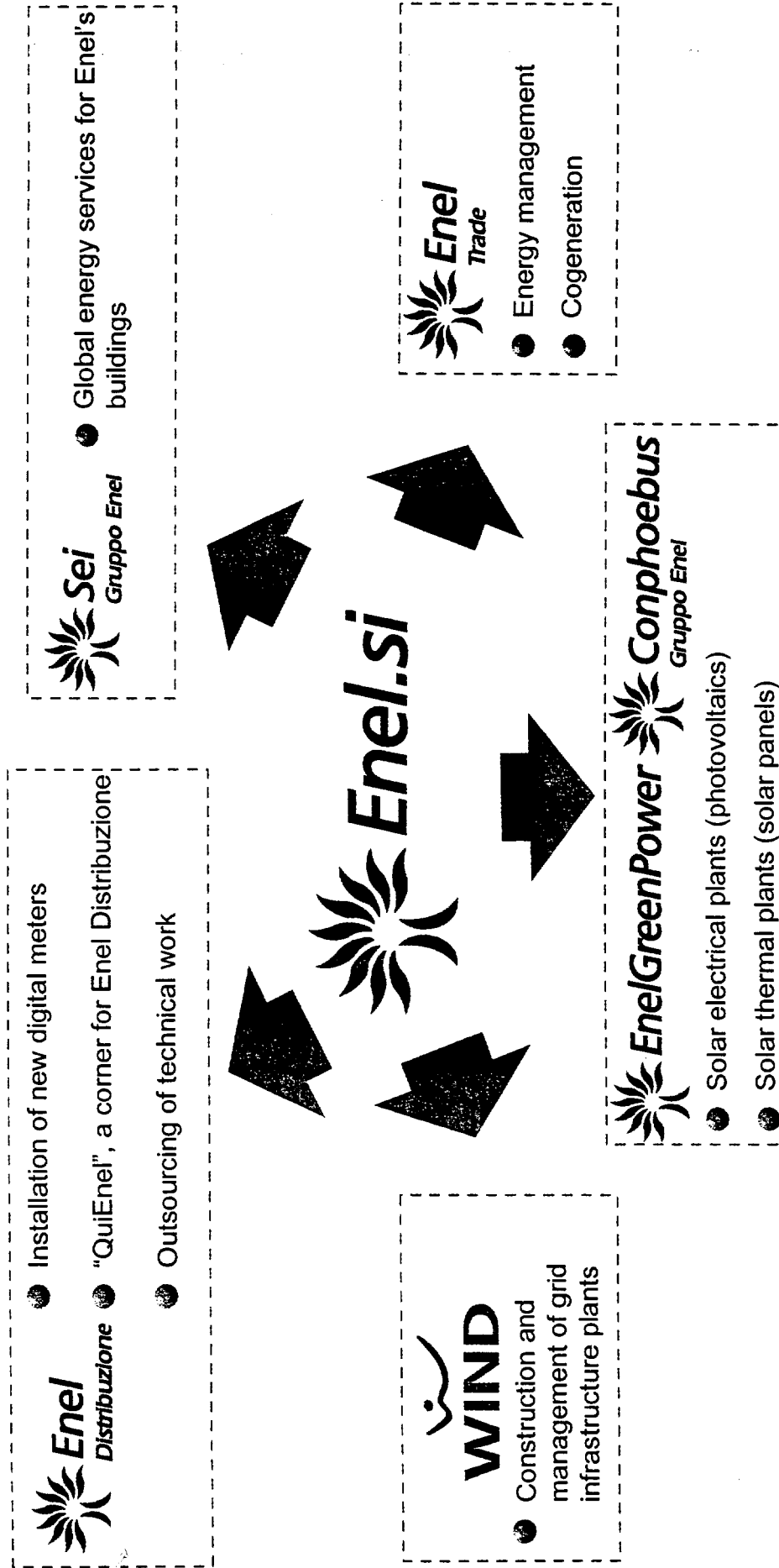
Become the Leader in Electrical Maintenance and Installation

Dense Penetration of National Market



- Network of franchises each run by at least 5 qualified professionals
- National brand "Enel.si"
- Homogenous national offer of products and services
- Client database managed by Enel.si
- Online training
- Dedicated technical and commercial help desk

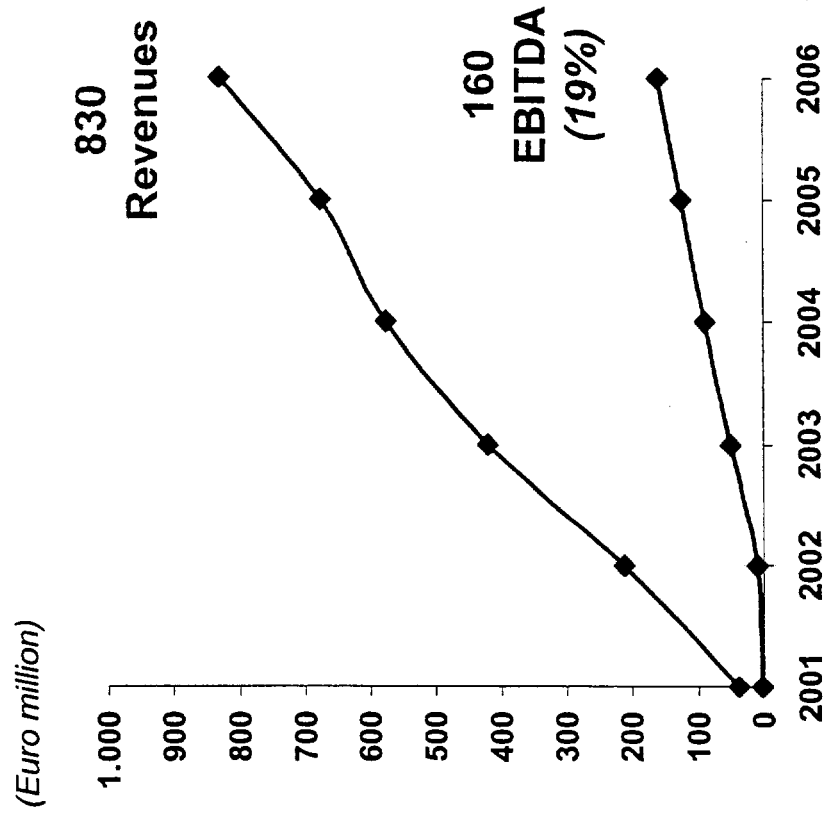
Create Synergies with Enel Group Companies



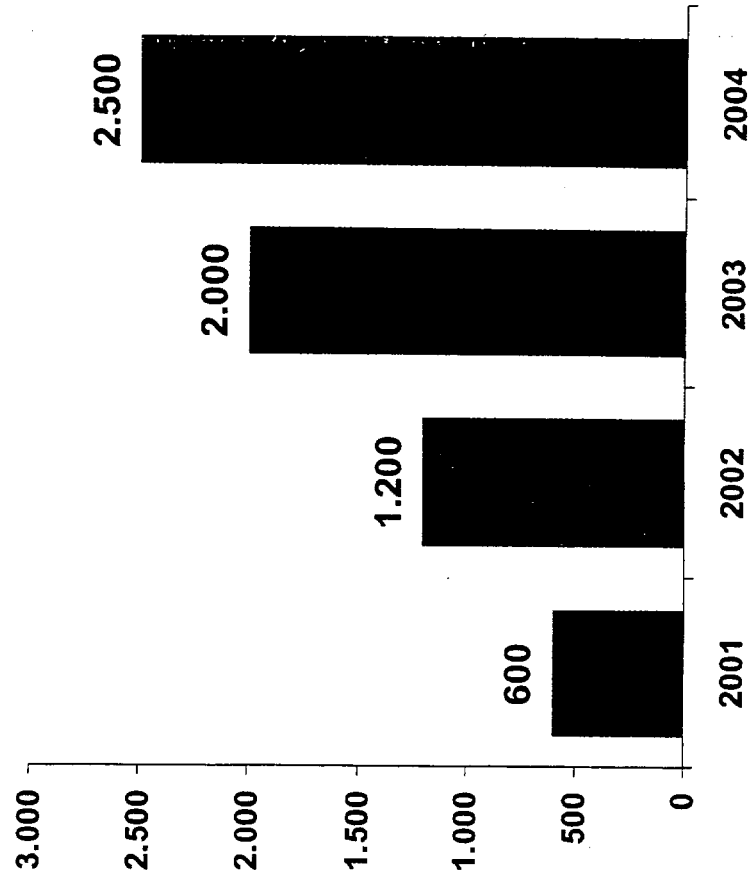
Strategically Positioned to Create Synergies for the Enel Group with its 2,500 Outlet Network

Strong Growth Potential

Financials Trend



Franchisees



Financials

(Euro million)

	2001 ⁽¹⁾	2000	Change
● Revenues	37	7	NM
● EBITDA	2	(1)	NM
● Net Invested Capital	(1)	(2)	NM
● Capital Expenditures	-	-	-
● Headcount	156	61	+156%

(1) Preliminary Numbers

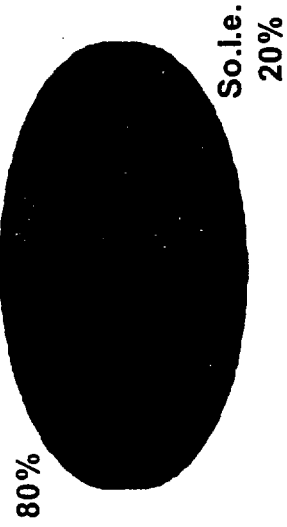


Giuseppe Nucci
Managing Director

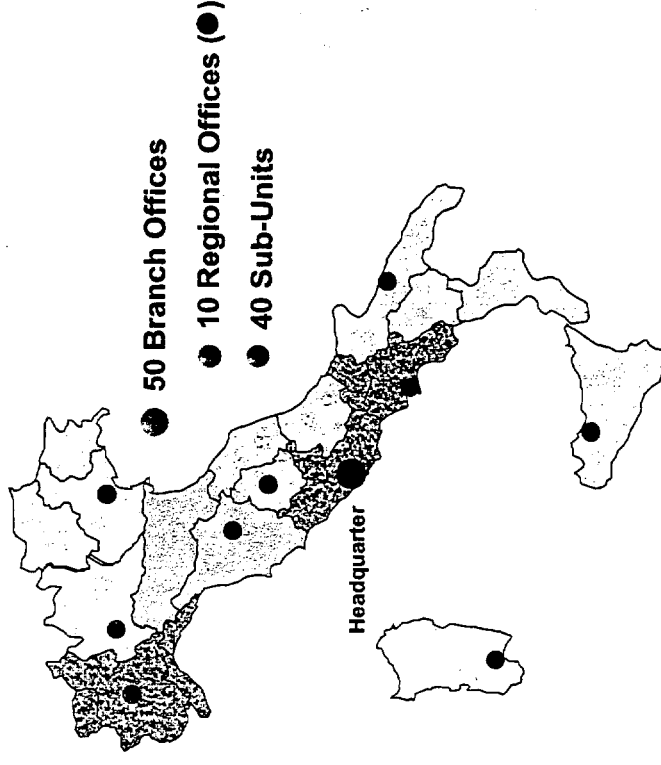
Business Overview

- So.I.e., spun off by Enel Group in 1999, provides public lighting to over 5,500 municipalities throughout Italy
- Leader in Europe in public lighting, ahead of EDF subsidiary (Citelum)
- Its mission is to:
 - Maintain position as leading provider of urban lighting
 - Develop innovative products, patented by So.I.e., and new services, such as:
 - Video communication (e.g. multimedia screen-works)
 - Telecommunication (e.g. webtowers)

2001 Market Share



Territorial Organisation



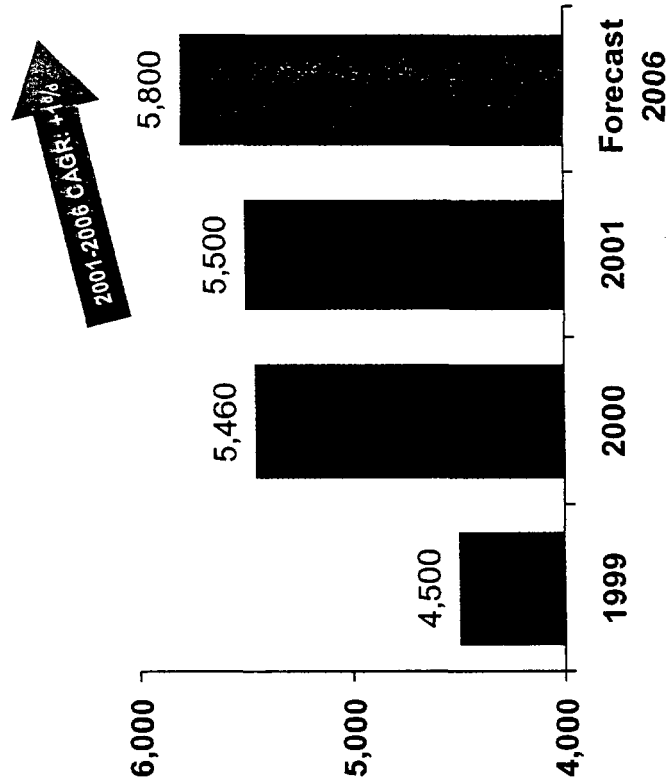
A company with

- 21% Revenue growth (1998-2001), expected to increase in the coming years
- Over Euro 30 million EBITDA generated out of invested capital of only Euro 23 million

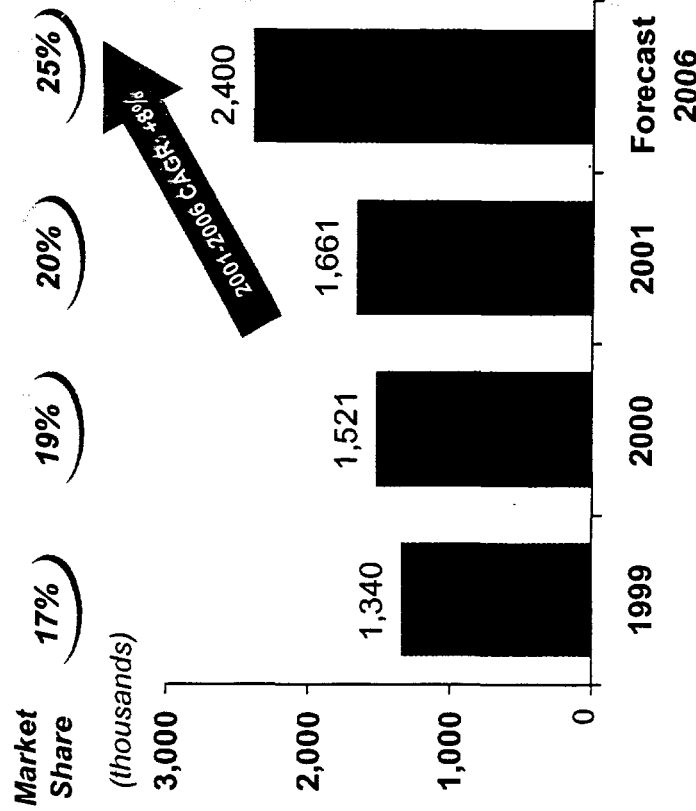
Business Overview

Increasing Market Share

Number of Municipalities Served

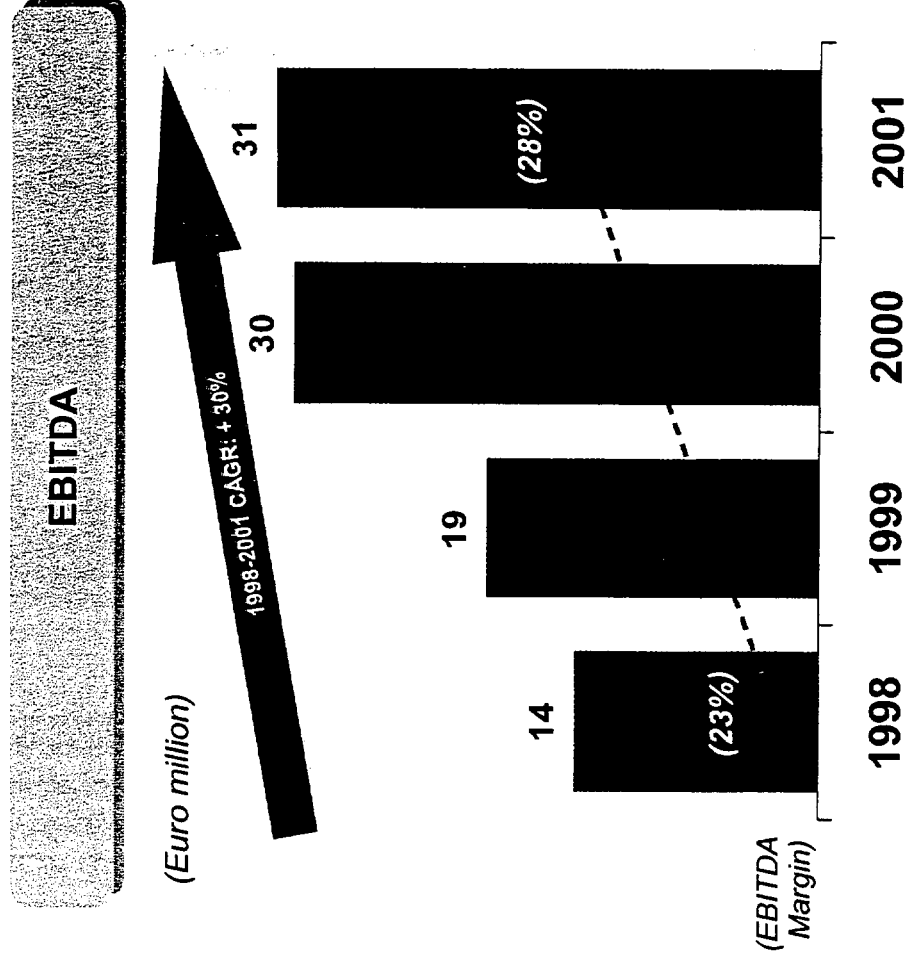
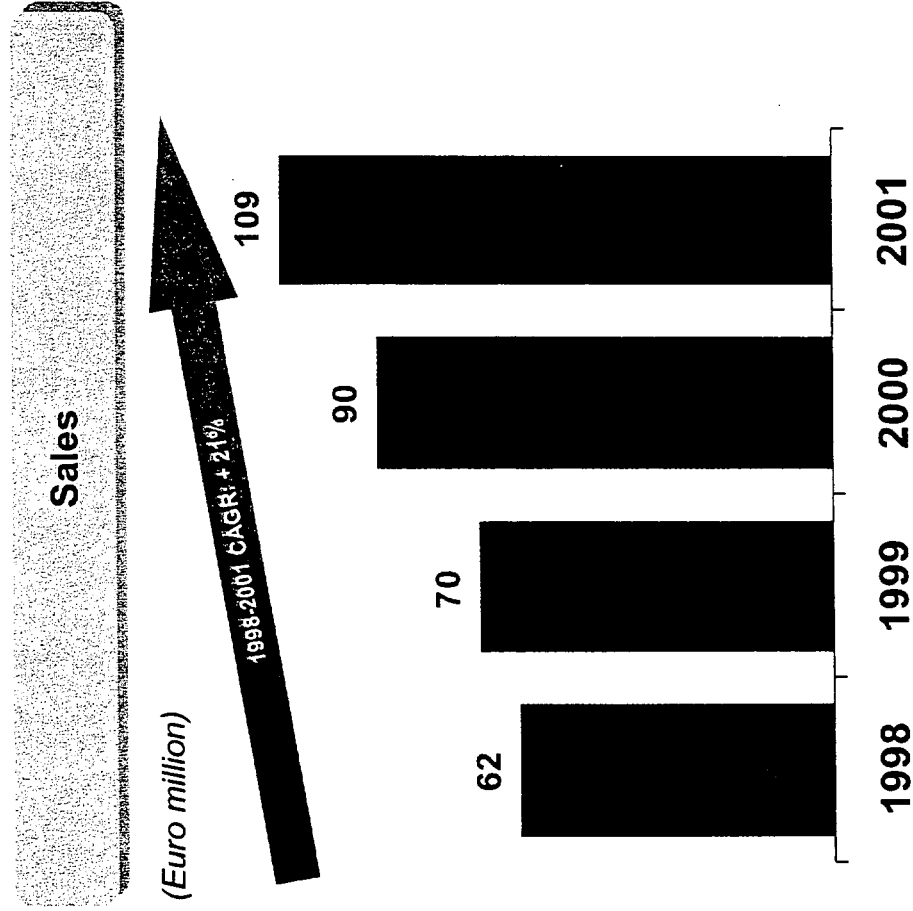


Number of Street Lights



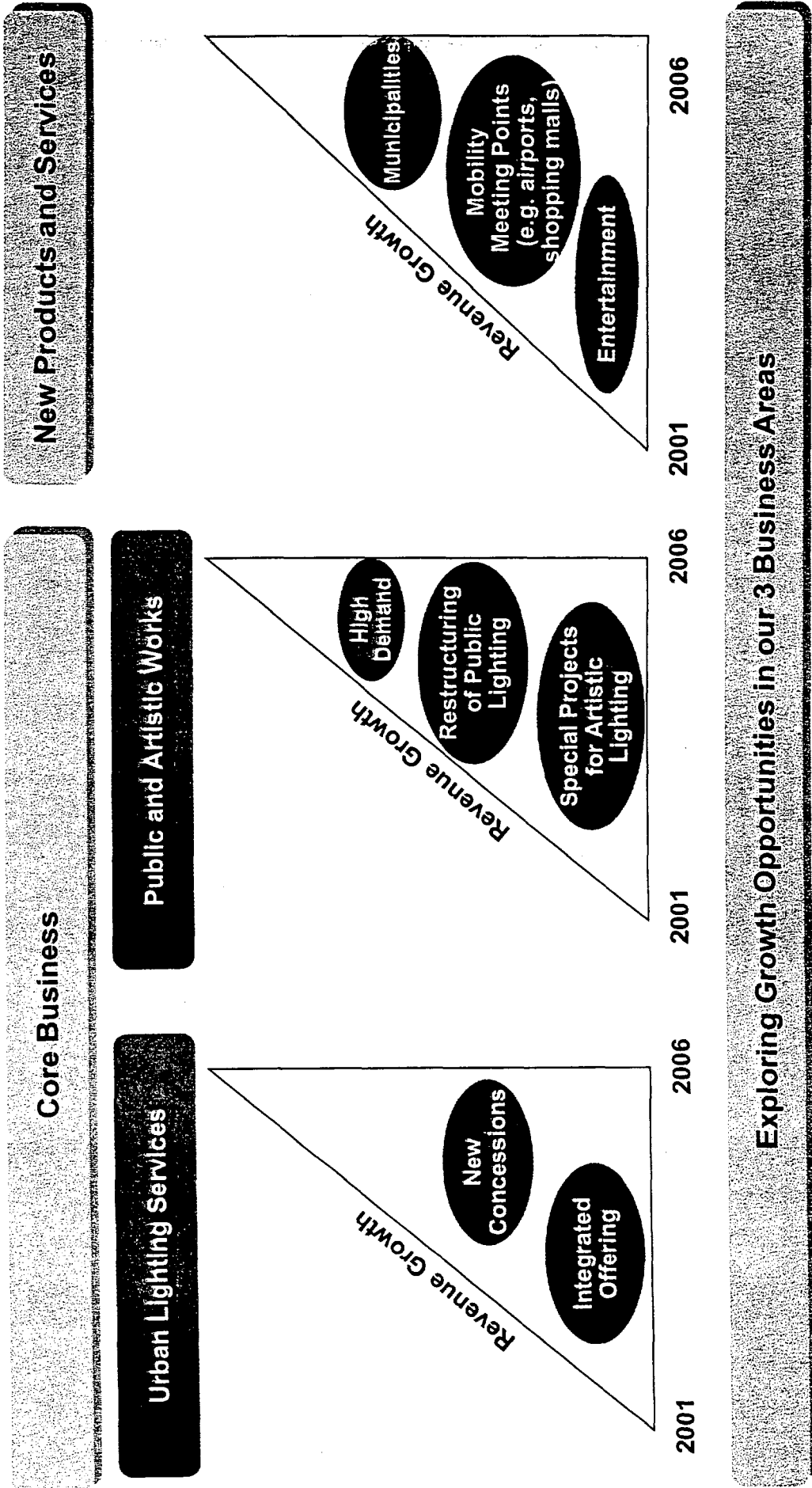
Steady Increase in Market Share Above Market Growth

Business Overview



EBITDA of Euro 31 Million in 2001 Generated Out of Euro 23 Million of Invested Capital

Securing Growth from a Unique Expertise



Developing New Products and Services

Overview of New Businesses

Multimedia Screenworks (Patented by So.I.e)

- Information and images projected onto highly visible displays, with real time remote control, provided throughout urban centres
- Network of multimedia screenworks installed: 3,498

Creation of National and Dedicated Network

- Municipalities: Rome, Milan
- Airport Circuit: Rome, Venice
- Private: large distribution
- Entertainment Circuits: "sale Bingo"

Strategic Partnerships

- Negotiation with partners:
 - Advertising agencies:
Viacom/System
(Il Sole 24 Ore)
 - Content providers:
Il Sole 24 Ore

Developing New Products and Services

Overview of New Businesses

Web-Towers (Patented by So.I.e)

- Artistically designed towers, containing technical equipment, erected throughout urban areas in order to serve different functions:
 - Public lighting
 - Communication, such as BTS antennas
 - Other services, such as
 - ATMs
 - Public telephones
 - Outlets
- Network of Webtowers:
 - Installed: 4
 - Agreed under contract: 305

Agreements with Mobile Operators

● H3G

● Siemens

Agreements with Local Authorities

● Municipalities

Financials

	2001 ⁽¹⁾	2000	Change
● Revenues	109	90	+21%
● EBITDA	31	30	+3%
● Net Invested Capital	23	22	+5%
● Capital Expenditures ⁽²⁾	6	3	+100%
● Headcount	350	294	+19%

(1) Preliminary Numbers

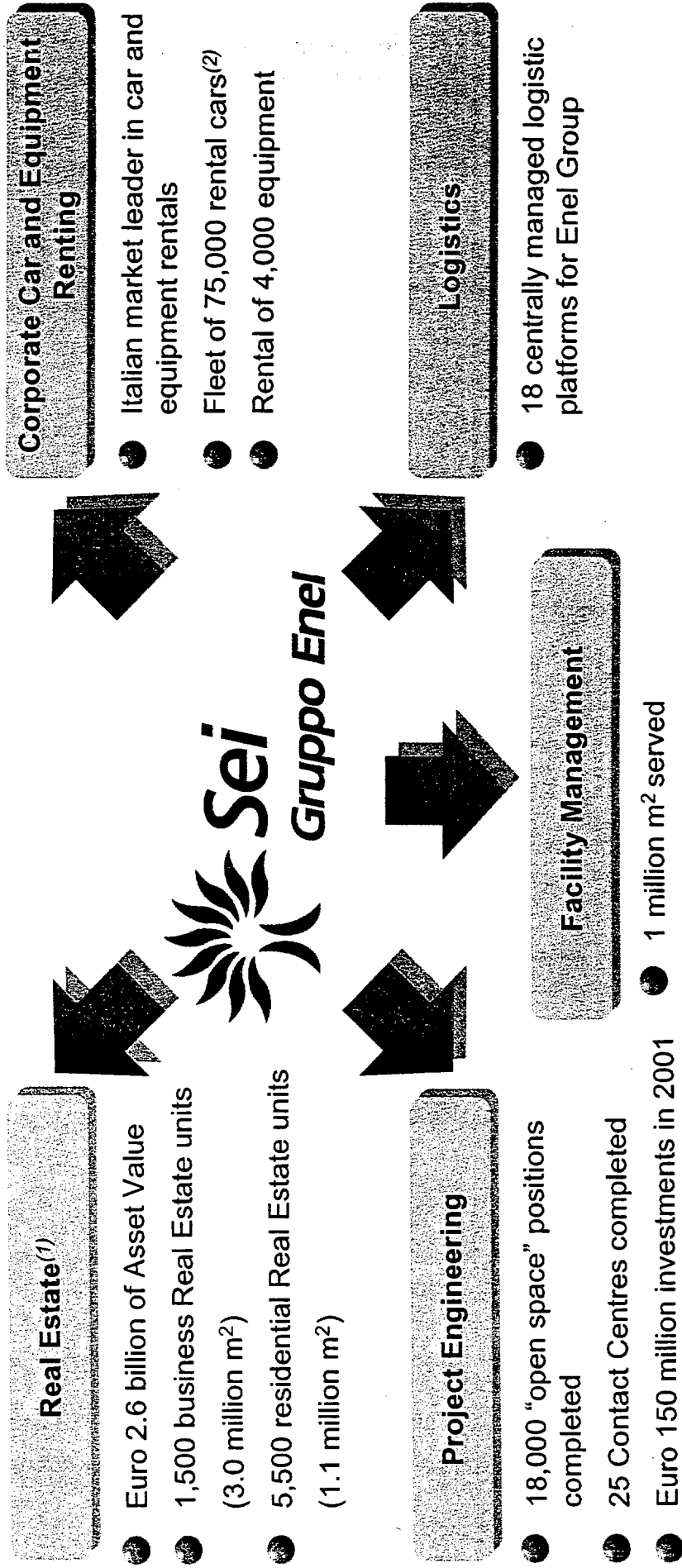
(2) Net of reimbursements from public authorities



Renato Iodice
Managing Director

Company Overview

SEI's Mission is to Reduce Enel's Overhead Costs While Increasing Market Value of Property and Freeing Up Business Opportunities in Facility Management & Services with Strategic Partnerships

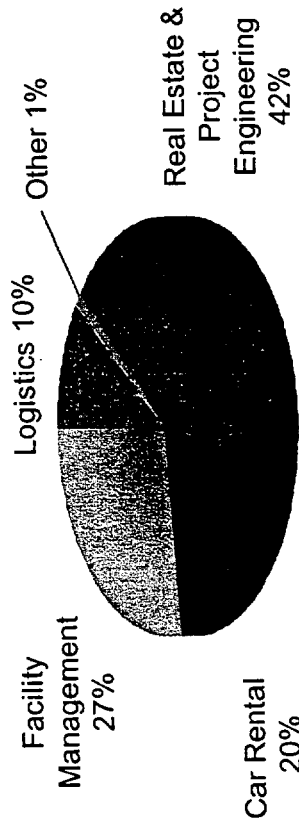


(1) Includes Dalmazia Trieste, Immobiliare Foro Bonaparte and Immobiliare Rio Nuovo

(2) This represents 100% of the cars, SEI owns a 49% interest in the JV

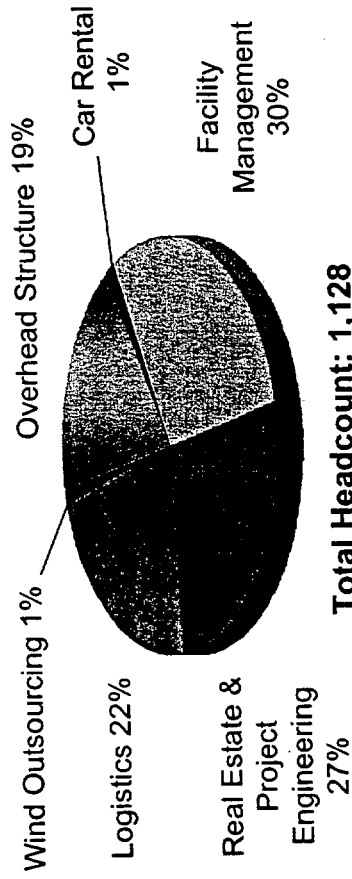
Company Overview

Sales (1)



Total Sales: Euro 545 million

Personnel (1)

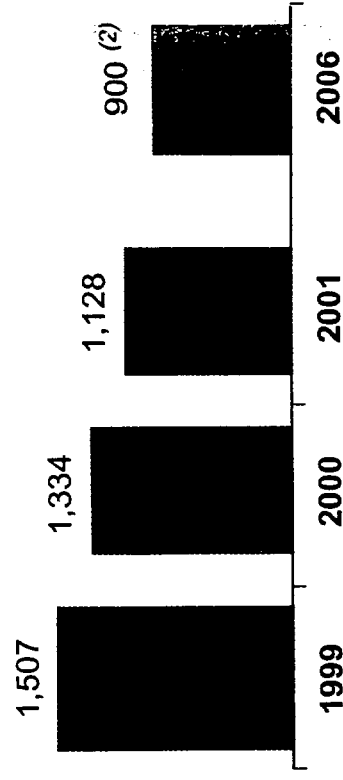


Total Headcount: 1,128

Customer Base (1)



Personnel Reduction



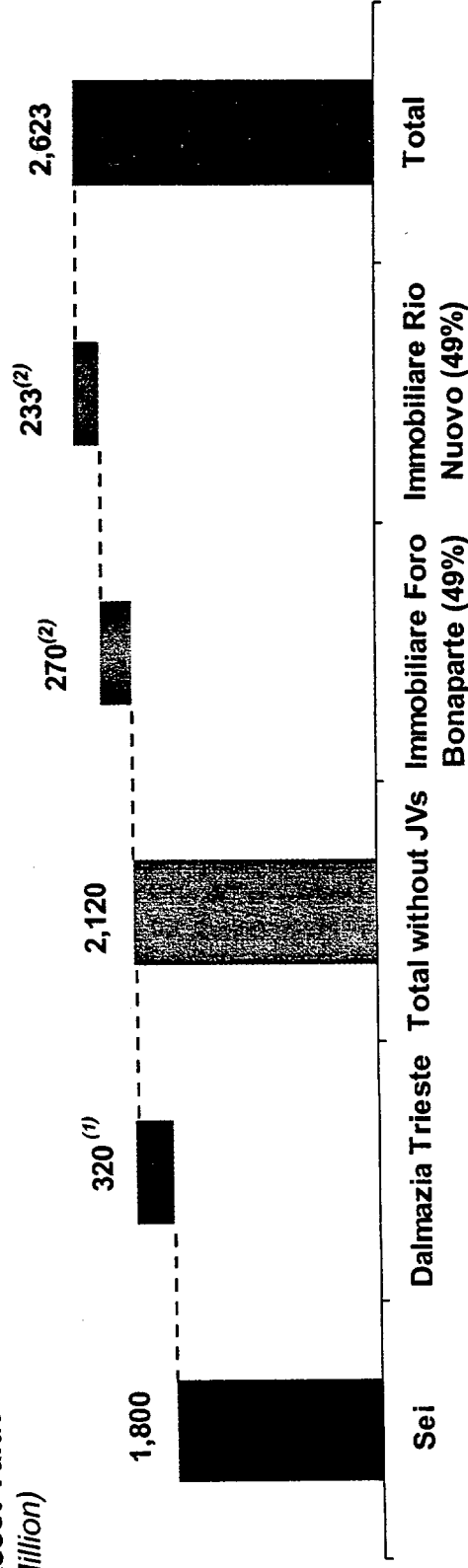
(1) Preclosing 2001

(2) Considering the current portfolio of assets

One of the Leading Real Estate Operators in Italy

Real Estate Portfolio

Book Asset Value
(Euro Million)



- Immobiliare Foro Bonaparte, with ACP (Sei 49%) ▲ Strategic development vehicle
- Immobiliare Rio Nuovo, with DB (Sei 49%) ● To be disposed of

(1) Residential Real Estate only
(2) Includes only 49% of Book Value

One of the Leading Real Estate Operators in Italy

(Euro million)		Book Value	Investments 2002 - 2006	Market Value	Value Creation	Comment
SEI Portfolio	Development Projects	150	300	600	150	- At least 30 sizeable properties already identified - Total IRR of 13%
	Disposals	400 ⁽¹⁾		500	100	- Non strategic assets throughout Italy already identified to be disposed of over the next three years - Quickcasa portal represents an innovative disposal vehicle
Open Market	Acquisitions/ Restructuring		600	700	100	- Leverage on core competencies to exploit market opportunities as they arise - Currently 3 large bids under evaluation - Target IRR of 10%

(1) Of which more than Euro 300 million are residential properties owned by Dalmazia Trieste

QuickCasa Portal

The Only Italian Internet Portal Performing On-line Sales for Real Estate Property

- 200 buildings sold from July 2001 (Euro 30 million)
- Euro 500 million expected sales
- 11,000 monthly single viewers
- 160,000 monthly page views

chi siamo @contattaci 1 per l'inquilino Q consigliarti val a Enel

Dai luce ai valori del mercato

Proposte dalla vetrina

sulle Alpi in Valle d'Aosta in Veneto in Trentino Alto Adige

Immobili in vendita

Tra non molto...

...ancora per poco

Trova l'immobile

Mentre cerchi casa...

Hai dubbi su Casa&Fisco?
Sei curioso sulle ultime novità della casa Hi-tech?
Vuoi delle "dritte" per ristrutturare la tua casa?
Allora consulta le nostre rubriche!

E se vuoi una consulenza personalizzata scrivi ai nostri esperti legali e fiscali.

Il tempo in Italia

Situazione aeroporti

Città:

(selezione)

Max **caratteri**

Messaggio:

Prefisso: **Numero:**

Sms

Chiedilo a Quicky

QuickCasa

► Vetrina

► In arrivo

► QuickCasa per me

► Acquisita

► Multit

► Tools

► Domanda all'esperto

► Rubriche

► News

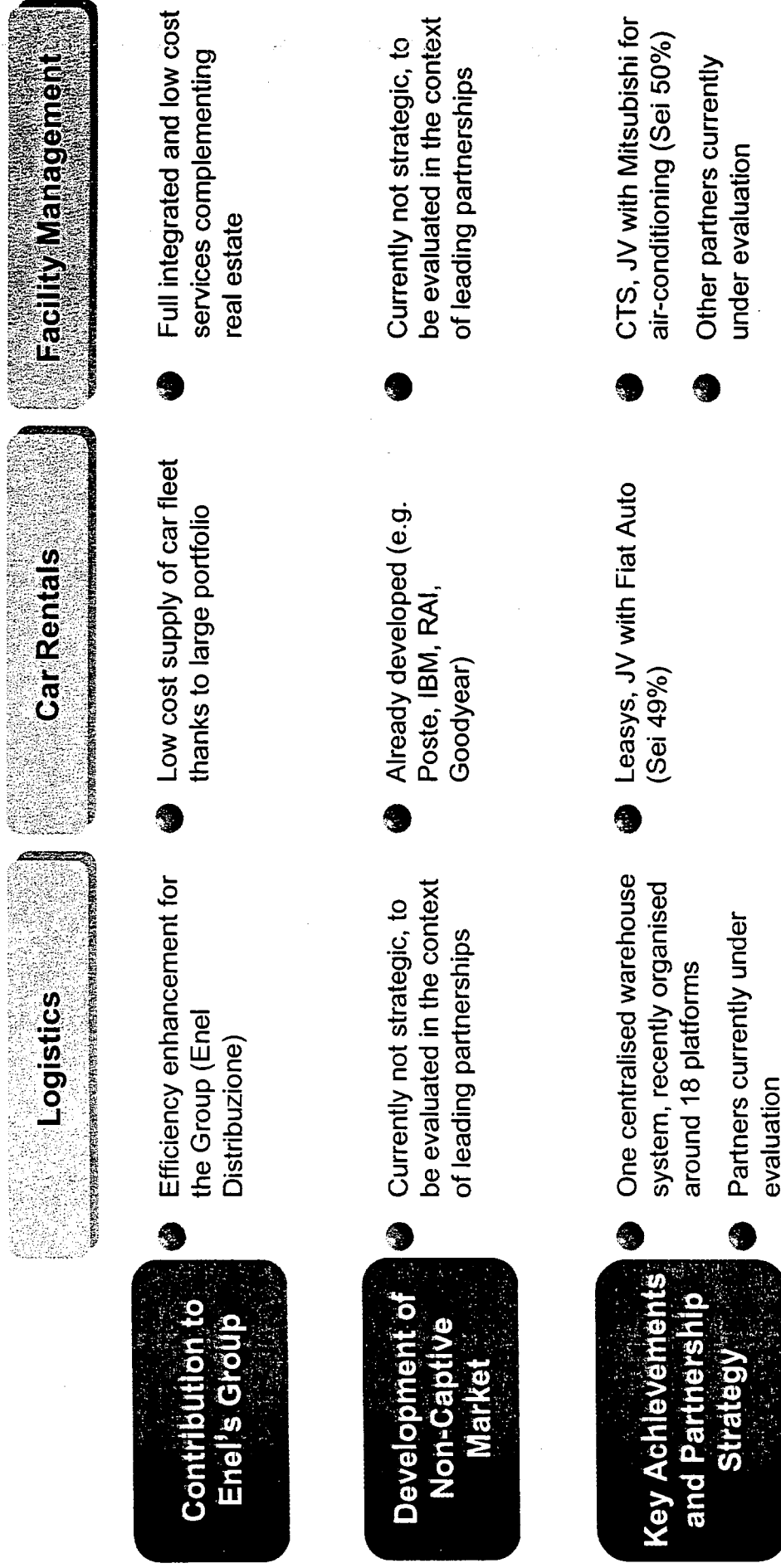
(Inserisci)

Val all'immobile

(Go!)

Nickname

Other Businesses



147

Financials

	2001 ⁽¹⁾	2000	Change
● Revenues	545	617	-12%
● EBITDA	180	197	-9%
● Net Invested Capital	1,990	2,265	-12%
● Capital Expenditures	155 ⁽²⁾	147	+5%
● Headcount	1,128	1,334	-15%

(1) Preliminary Numbers

(2) Does not include investments on assets transferred to joint ventures

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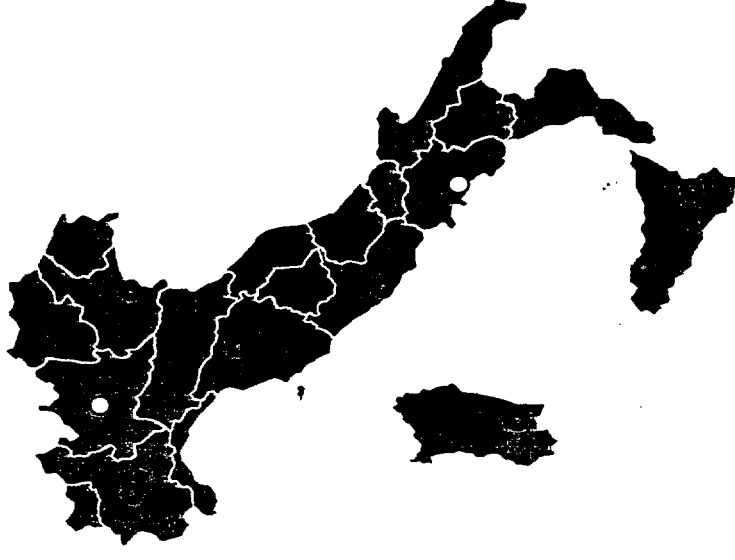


Gianluigi Di Francesco
Managing Director

Business Overview

- Enel.it, set up in 1999 is one of the leading operators in the Italian Information Technology Market
- Valuable IT Infrastructures
 - 54,000 interconnected workstations
 - 3 data processing centres (more than 5,000 MIPS and 85,000 SAPS)
 - 5,100 servers (enterprises and distributed)
 - 1,100 LANs
- Terrestrial and satellite WAN

**Strong Network with
Achievable Growth Targets**



- Data Processing Center
- Territorial Offices

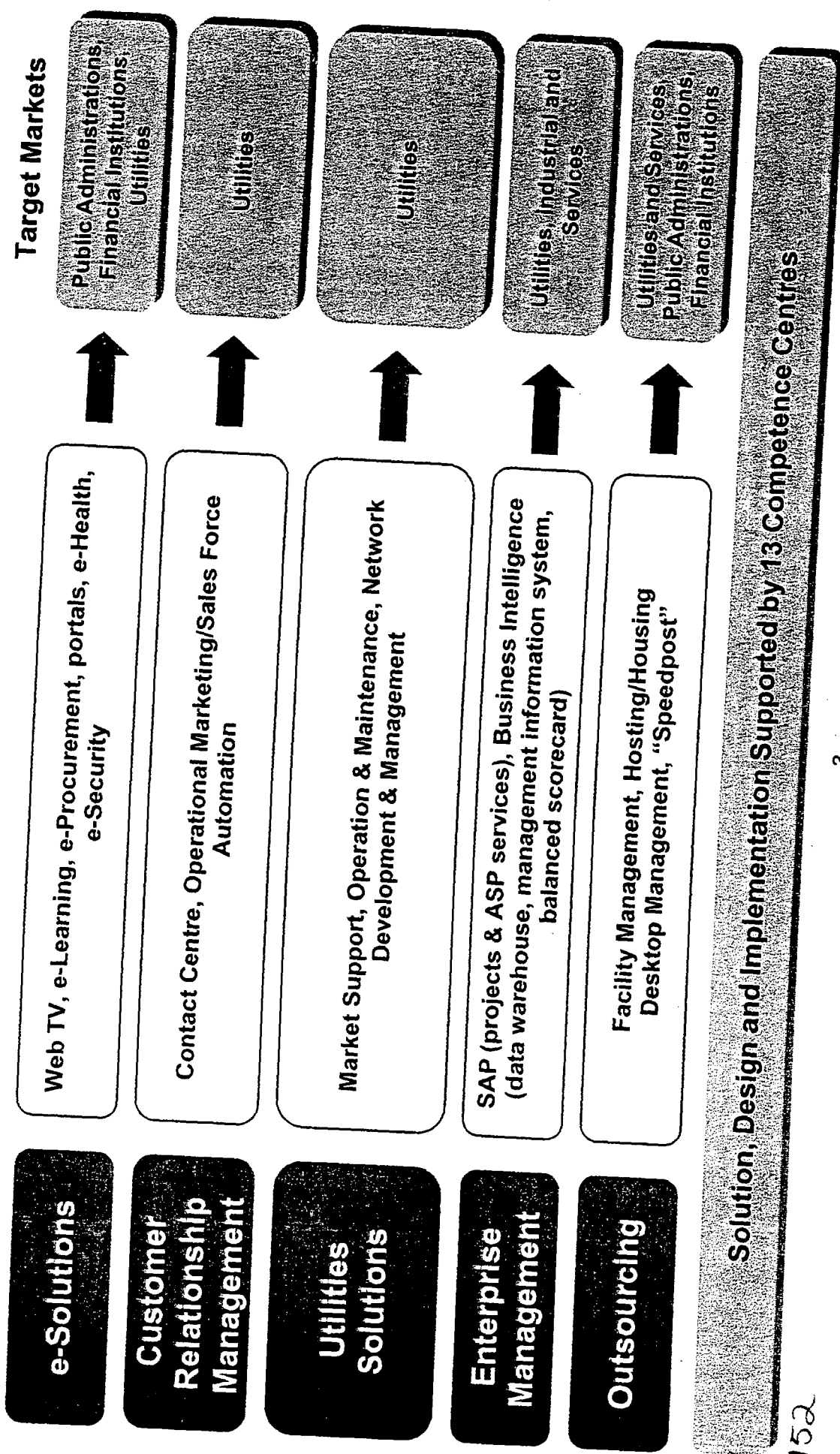
2001 EBITDA of ca Euro 200 Million, Currently Almost Entirely Captive

Business Overview

- Enel.it's mission is to expand substantially in the non-captive market (44% of revenues in 2006) as well as to create synergies for Enel Group by introducing innovative products and services
- Enel.it provides innovative tools which increase its customers' efficiency and competitive advantage:
 - Consulting (IT Strategy, IT driven software reengineering, organisational alignment & training)
 - System integration & customising
 - Outsourcing (facilities and desktop management)
 - Strong synergies to Enel Group subsidiaries from improvement of operating processes such as e-procurement, CRM, enterprise management, facility & desktop management, *Speedpost*
- Customer focused organisation:
 - Specialised call centre (one nationwide number, over 90% of technical assistance provided on line)
 - 29 assistance centres
 - Local presence (more than 10,000 sites served throughout Italy)

Business Overview

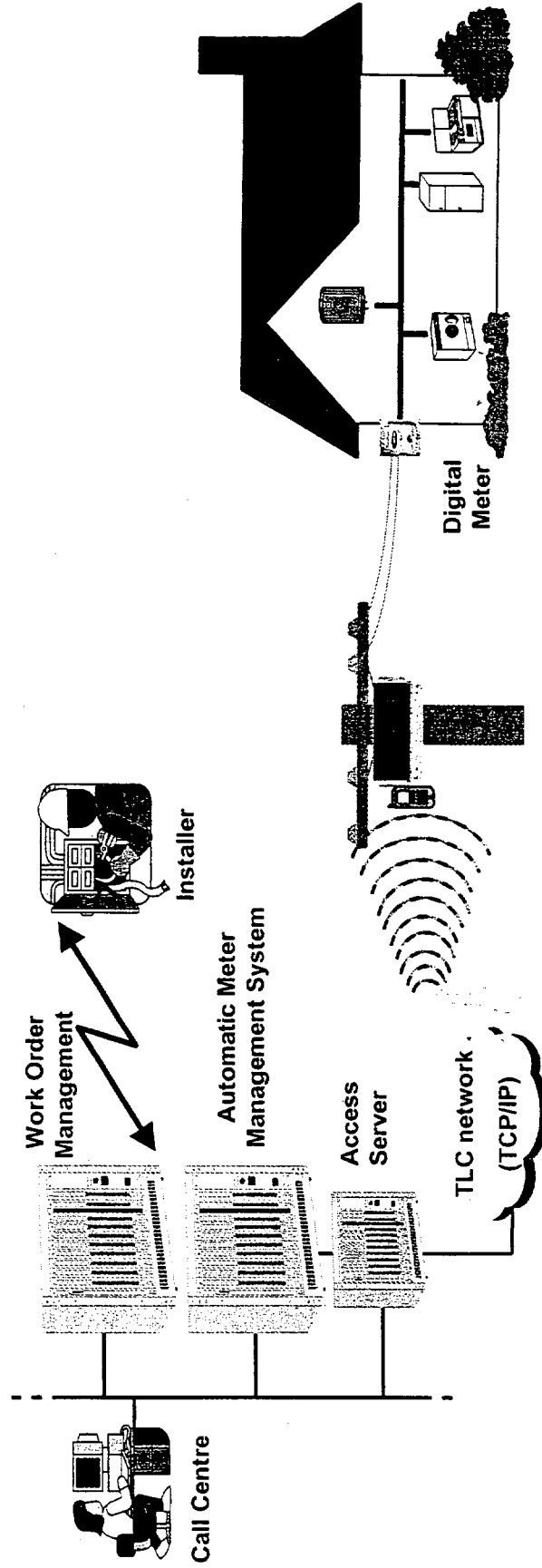
Range of Products and Services



Introducing Innovative Products & Services

Maximise the Use of Existing Electricity for Data Management

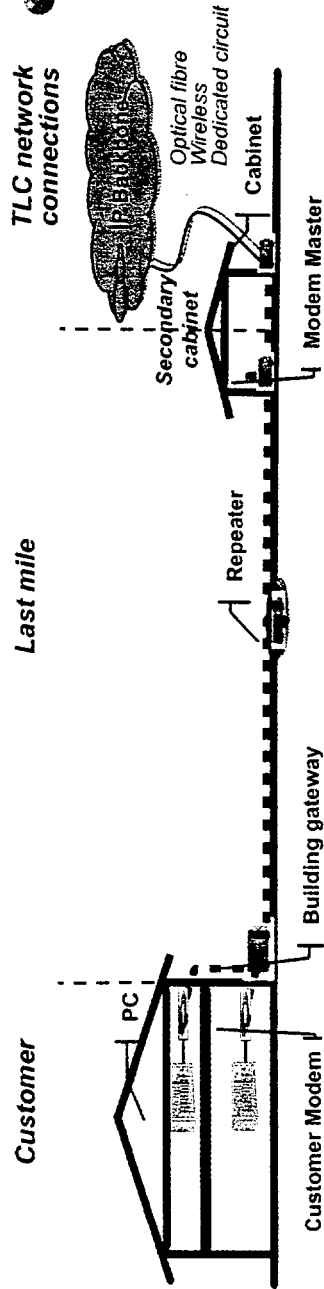
Our Role in Making the Digital Meters Work



- Work Order Management
- Automatic Meter Management (replacement, alteration, termination, meter reading and trouble management)
- Replacement support system (scheduling, work order management, procurement management)
- Palm PC (electronic meter installation support): palm PC with a protective shell, optical plug, digital camera, direct connection to central systems

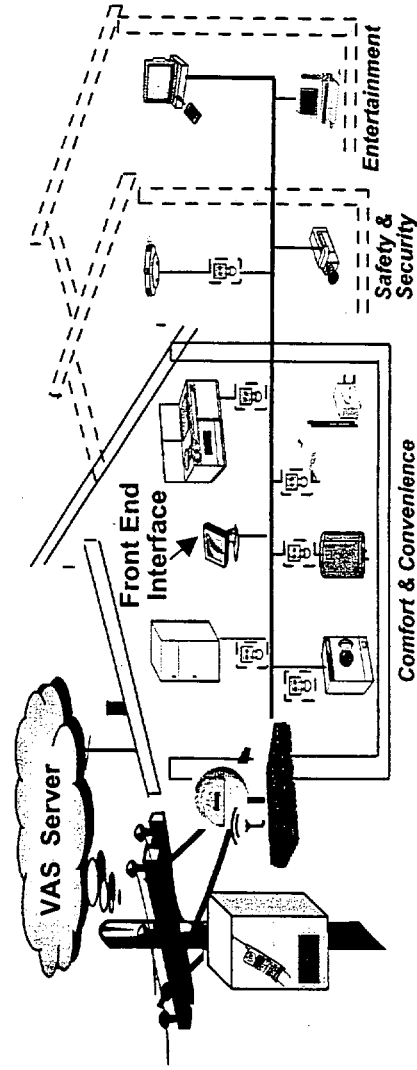
Introducing Innovative Products & Services

Power Line Communication



- New, innovative broadband data transmission channel
- Internet access, e-commerce, Web-TV
- Teleworking and teletraining
- Indoor networks with no extra cabling
- New communication paradigms

VAS - Gateway for Domotic



- Appliance monitoring and repair services
- SMS
- Public utility message and local advertising
- Energy management
- Security services
- Home comfort

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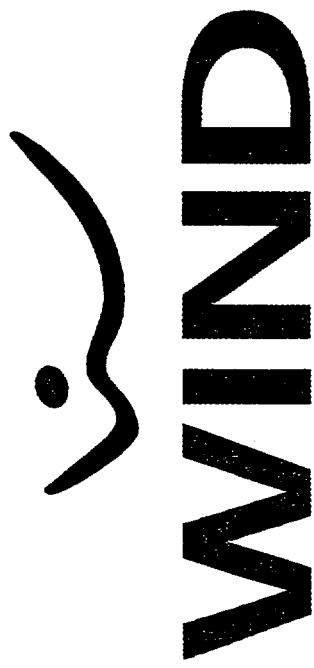
Financials

	2001 ⁽¹⁾	2000	Change
● Revenues	450 ⁽²⁾	301	+50%
● EBITDA	200	134	+49%
● Net Invested Capital	90	146	-38%
● Capital Expenditures	160	146	+10%
● Headcount	1,392	1,401	-1%

(1) Preliminary Numbers

(2) Including Euro 28 million of non captive revenues

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Tommaso Pompei
Chief Executive Officer

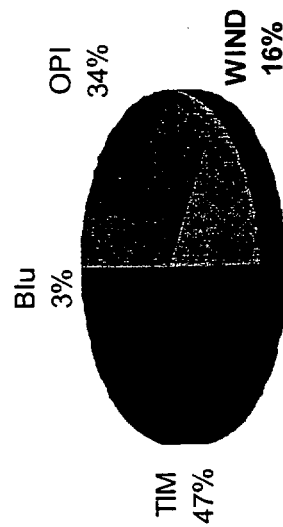
Wind Highlights

- Wind has quickly gained significant presence in an attractive market...
- ...achieving a record growth among other new entrants.
- An extensive and advanced network has already been deployed...
- ...allowing Wind to further exploit benefits from its integrated, convergent approach...
- ...and to improve the quality of its customer base.
- The integration of Infostrada is ahead of schedule
- Wind benefits significantly from the support of its strong shareholders...
- ...and is on track for its IPO - subject to market conditions - ...
- ...with a clear set of strategic objectives...
- ...having achieved EBITDA break-even in 2001...

Wind is Europe's Most Successful New Entrant

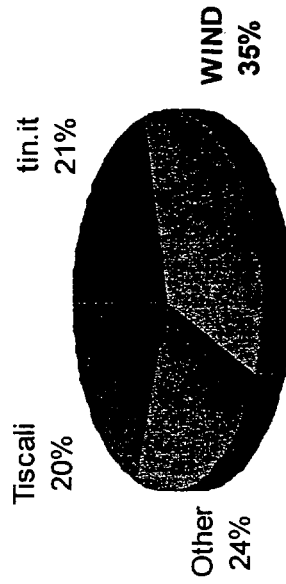
Wind Quickly Gained Significant Presence Across All Telecom Segments

Mobile SIMs



Total market: 51.3 mn lines

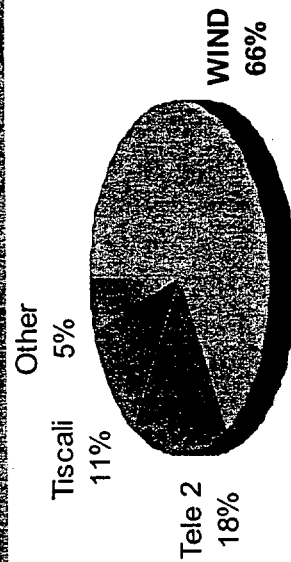
Internet Registered Subscriber



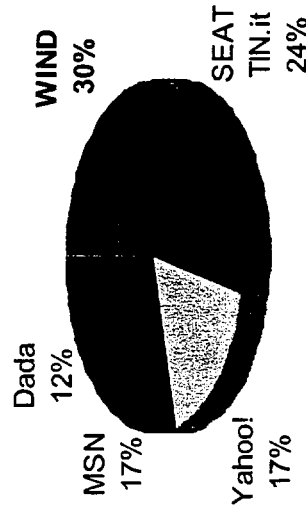
Total market: 25.6mn reg. subscribers, of which 12.7 active user

Wind Lines Equal to App. 26% of Telecom Italia Total Lines

Fixed Lines (Excluding TI) Portal Page Views on Top 5 Properties



Total market: 10.4 mn lines



Total monthly page views of top 5 properties: 1.7bn

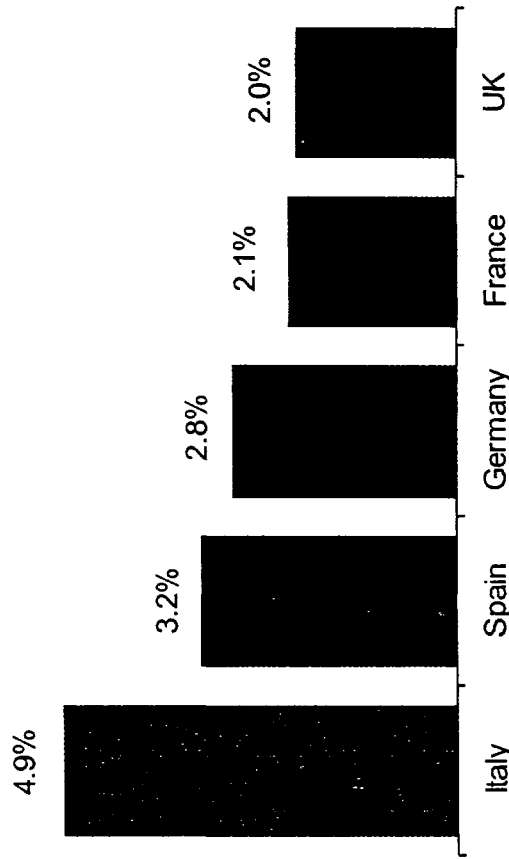
Source: Wind estimate, Nielsen Ratings

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... In the Attractive Italian Telecom Market

Growth of European Telecom Markets

(2001-2004 Average Growth %)



Source: IDC

Mobile

- Europe's 2nd largest market
- Most profitable mobile industry in Europe
- Comparatively Low UMTS license cost
- Mobile Number Portability is expected to increase new entrants' access to high-end market segments by mid 2002

Fixed

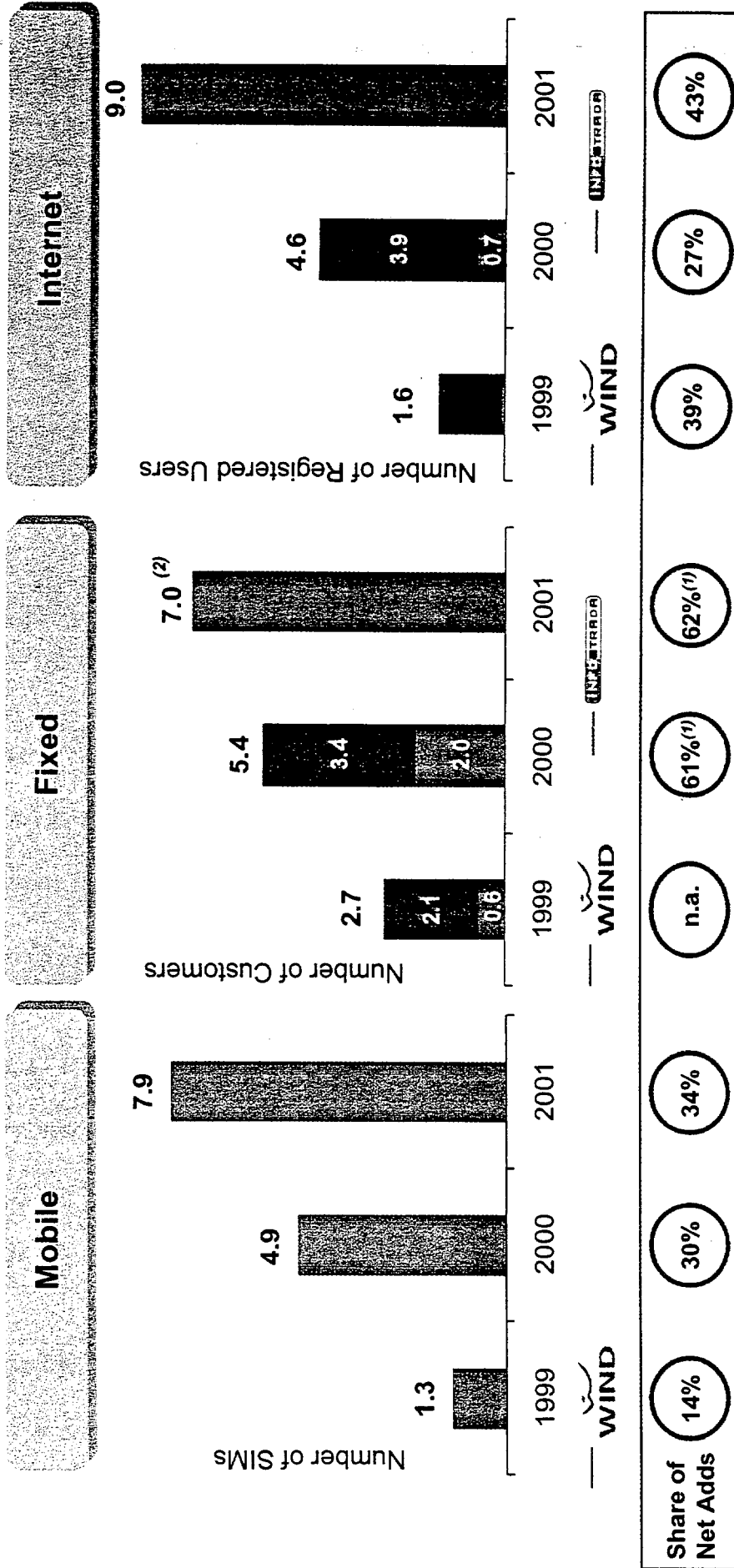
- Lower tele-density rate of 50% compared to Western Europe average of 60%
- ULL already available will increase significantly in 2002 and onwards

Internet

- Penetration levels about 2/3 of Western European countries such as Germany and UK
- High mobile penetration will drive wireless broadband access

The Italian Telecom Market has Favourable Dynamics and Above Average Growth

Wind Has Achieved Record Growth...



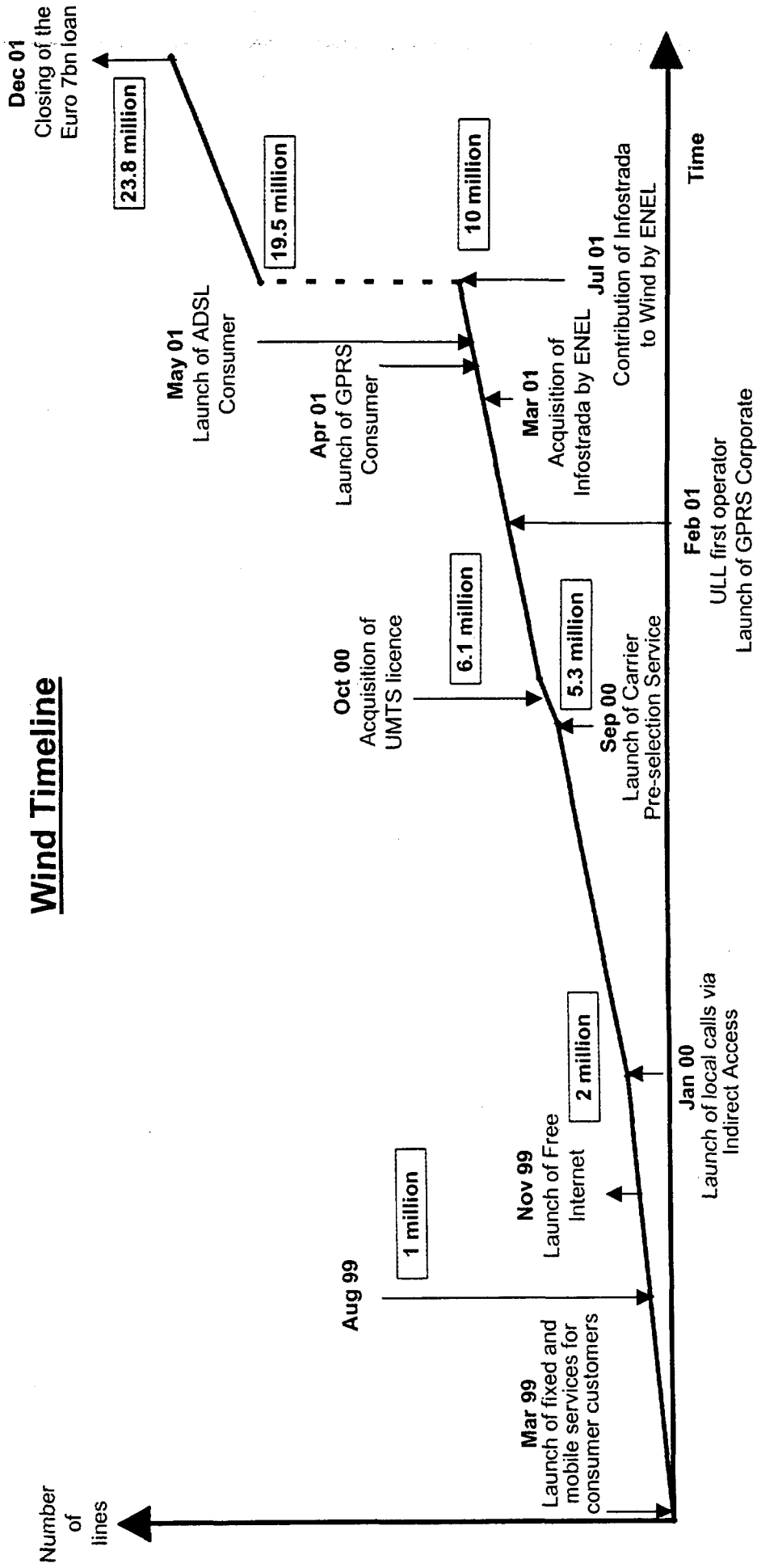
Wind Outperformed Other New Operators in All Segments

(1) On OLO (Other Licensed Operators), consumer market

(2) Aggregate Wind and Infostrada



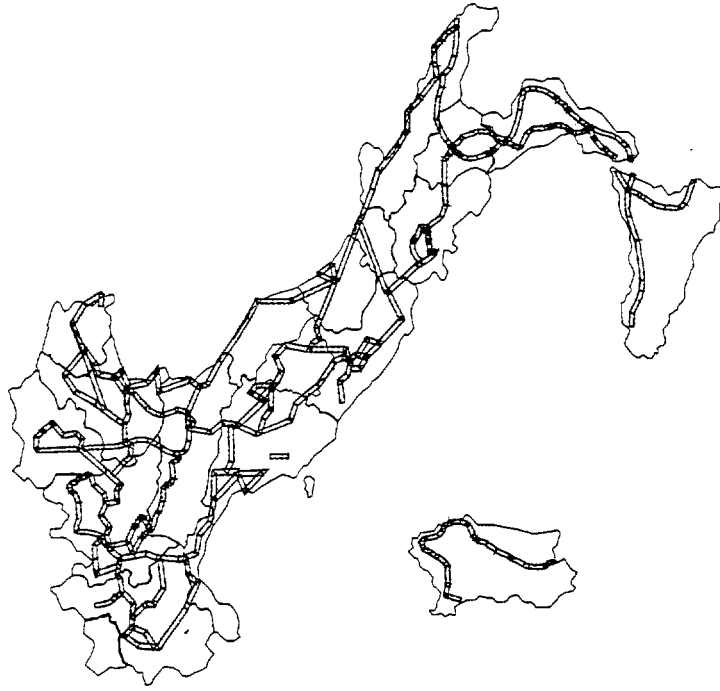
...and is Now a Unique Player in the TLC Market



Wind Couples Size with the Time-to-Market and the Flexibility of a New Operator

Wind Has Already Deployed an Extensive and Advanced Network

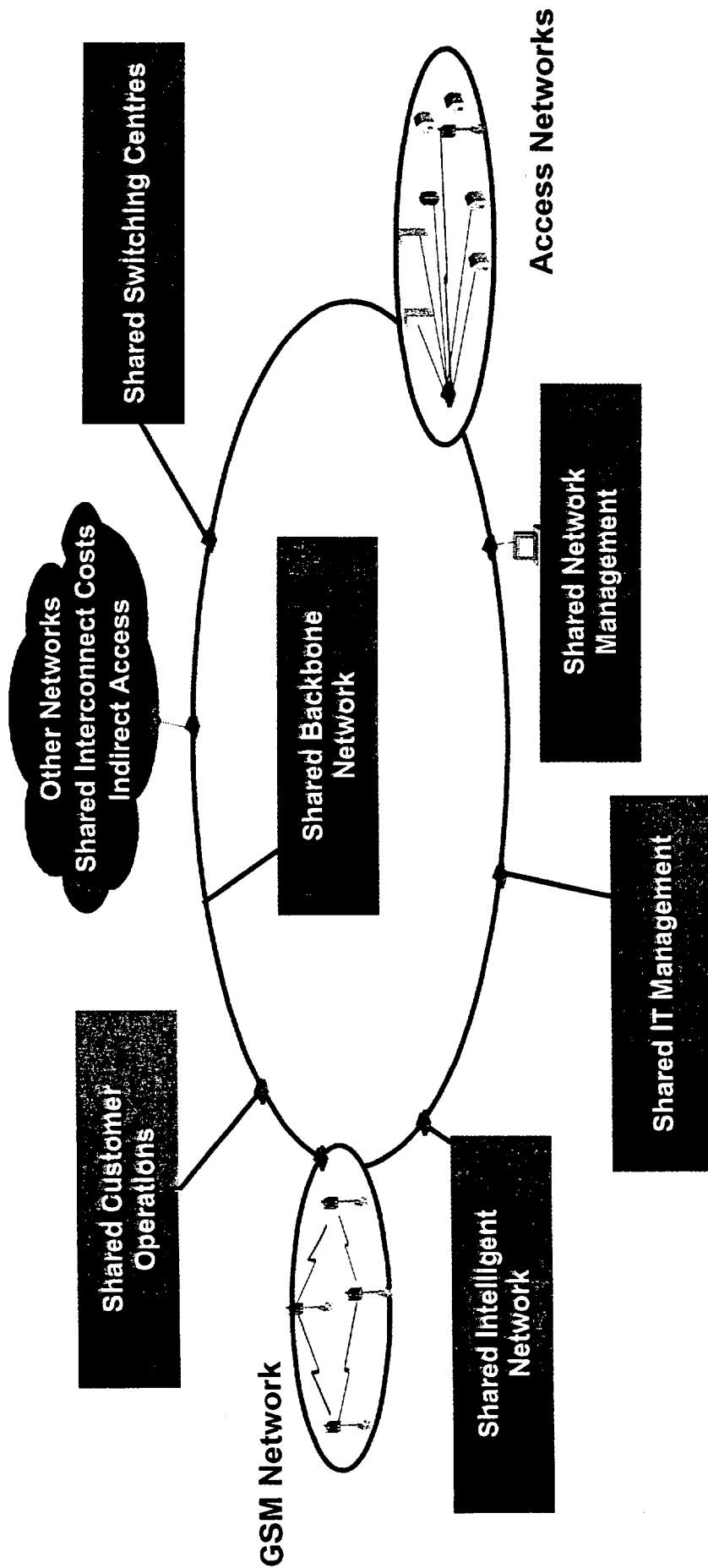
- Mobile coverage at 94% of population as of December 2001
- Nearly 5,700 BTS (Base Transmission Stations) for mobile installed
- Fixed and Internet: 100% population coverage in Carrier Preselection
- More than 620 points of interconnection with Telecom Italia
- 18,000 km of backbone fibre optic cable
- More than 2,300 km of fibre optic MANs
- ~25% of population addressable for ULL by year end 2002



Wind is the Only Infrastructure Based Competitor to the Incumbent
Wind has Shown Strong Execution Skills

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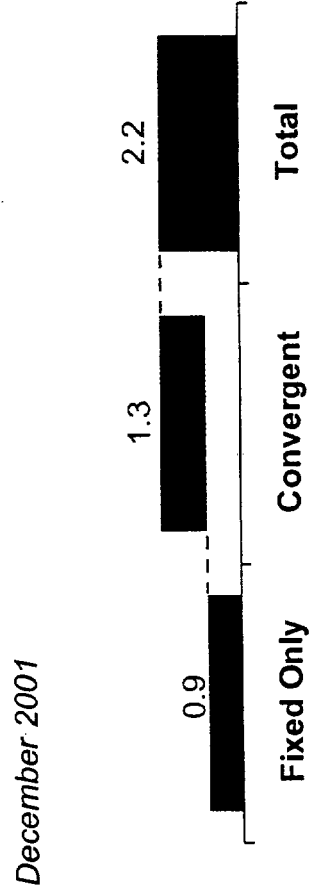
Wind Benefits from its Integrated, Convergent Approach



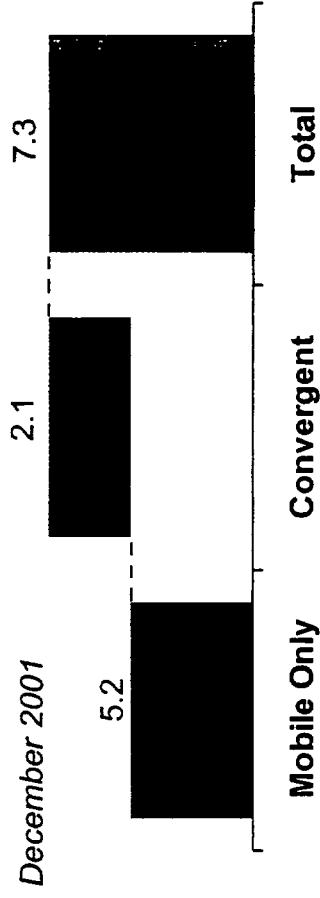
Sharing of Network, Billing, Customer Care and Operations Brings Long-term Cost and Capex Benefits
Extensive Fixed and Mobile Customer Base Allows for Higher On-Net Traffic
and Lower Interconnection Charges

Wind Benefits from Its Integrated, Convergent Approach

Fixed Lines (Consumer)



Mobile SIMs (Consumer)



- Approximately 60% of Wind fixed customers (excluding Infostrada) also subscribed to Wind mobile

- Approximately 30% of mobile Wind SIMs belong to customers of Wind fixed

- Wind is Leveraging on Infostrada's 4.5 Million Residential Customers and 0.9 Million Corporate Customers to Boost Mobile Market Share and Revenues

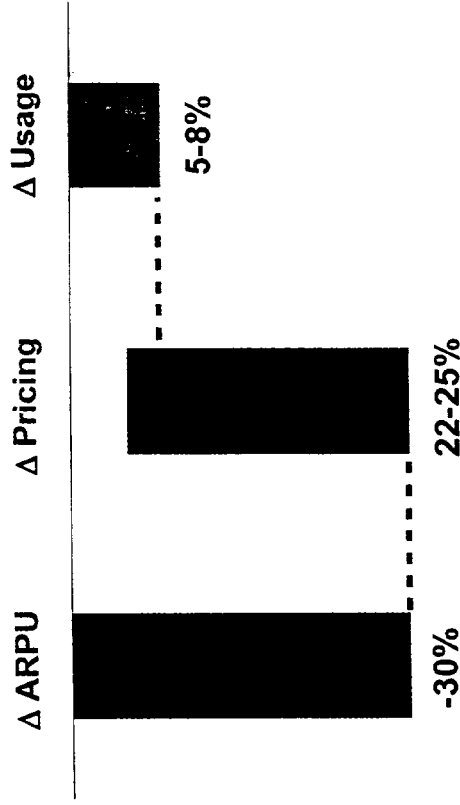
- 40%+ of New Corporate Mobile Subscriptions Comes From Former Infostrada Customers in IVQ 2002

164

...and is Improving the Quality of its Customer Base - mobile

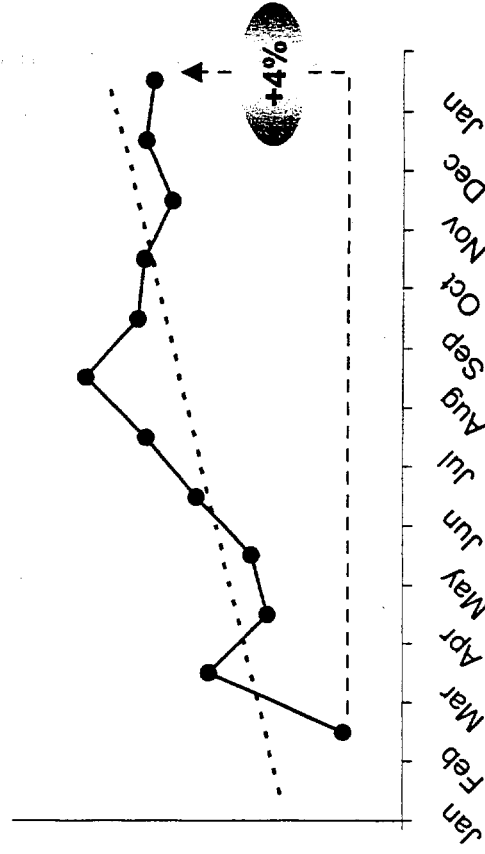
Wind Mobile ARPU vs Competitors

% of Competitors' ARPU, 2001



Trend in Mobile Avg Price Per Minute

Consumer - Feb 01-Jan 02



Leveraging on

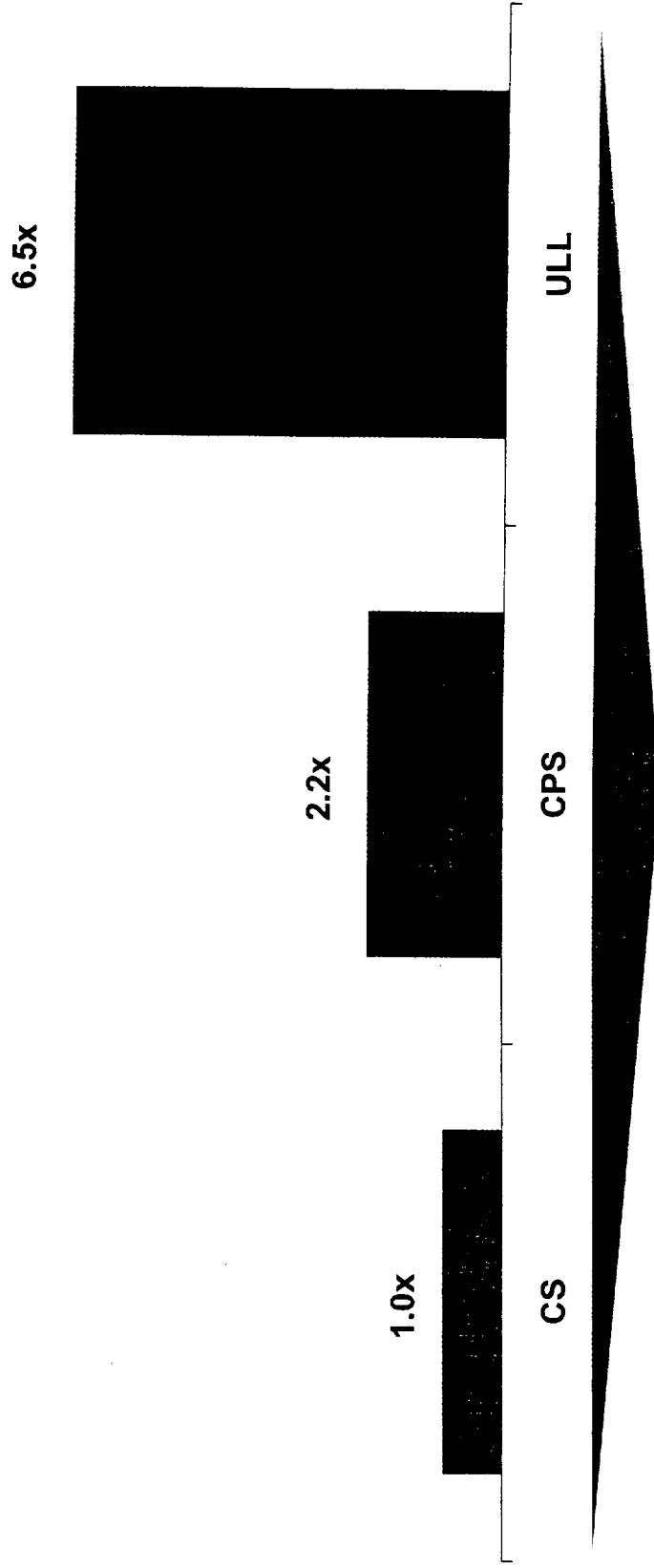
- Improved Quality of Mobile Network
- Reduction of Price Differential vs Competitors
- Mobile Number Portability and "Unlocking" of TACS Customer Base
- Increase in Mobile Data Revenues

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...and is Improving the Quality of its Customer Base - fixed

Wind Fixed Consumer ARPU

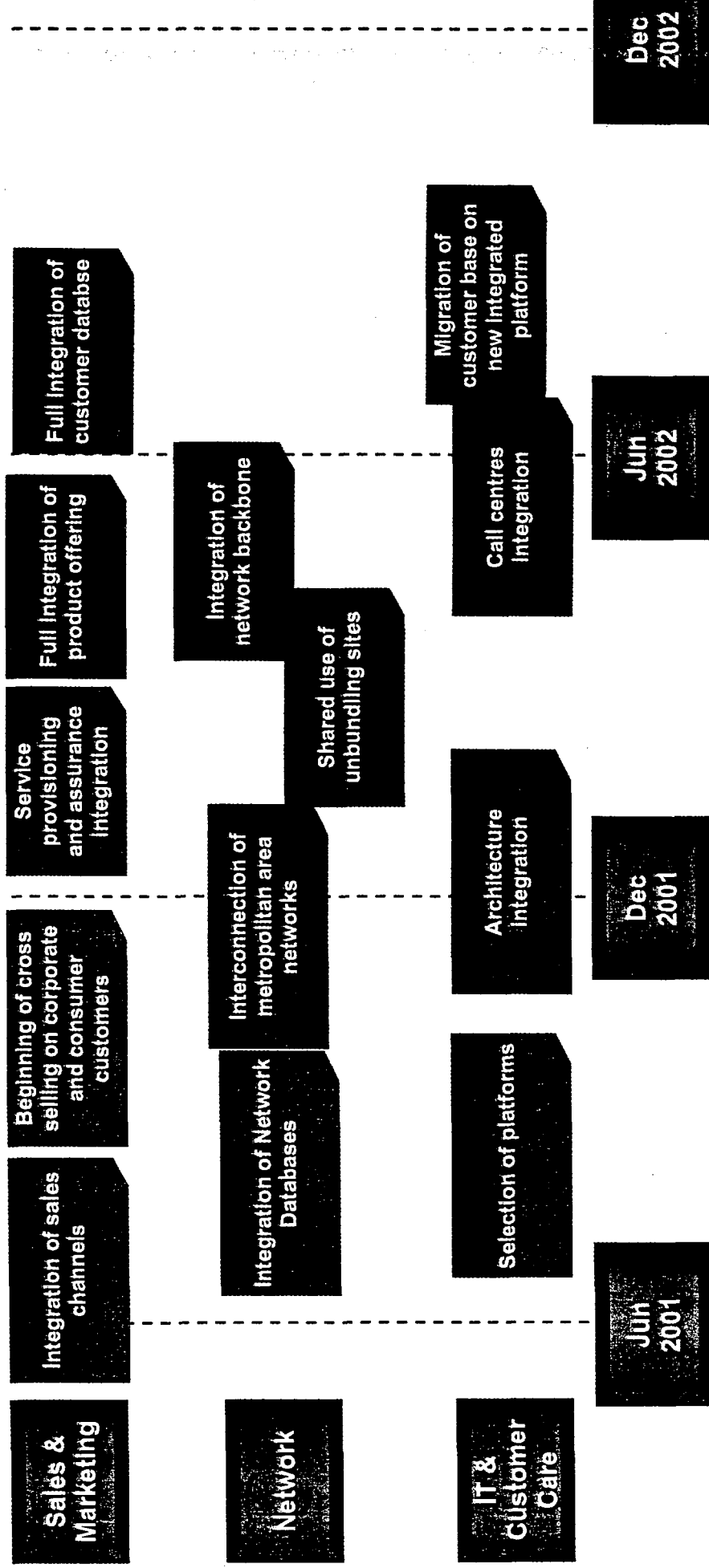
Relative to Carrier Selection ARPU, Jan 02



CPS and ULL to Increase Usage, and Address Customers' Total Spending

166

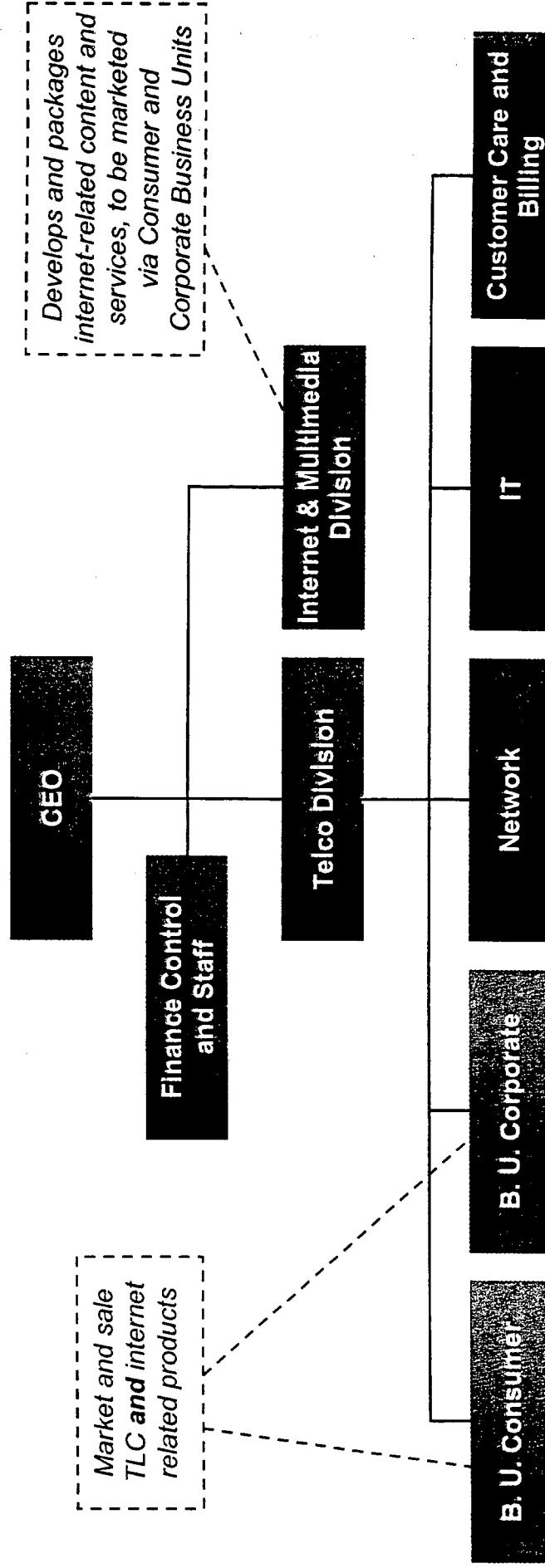
The Integration of Infostrada is Ahead of Schedule



Key Operational Integration Milestones are Successfully Met

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The Integration of Infostrada is Ahead of Schedule



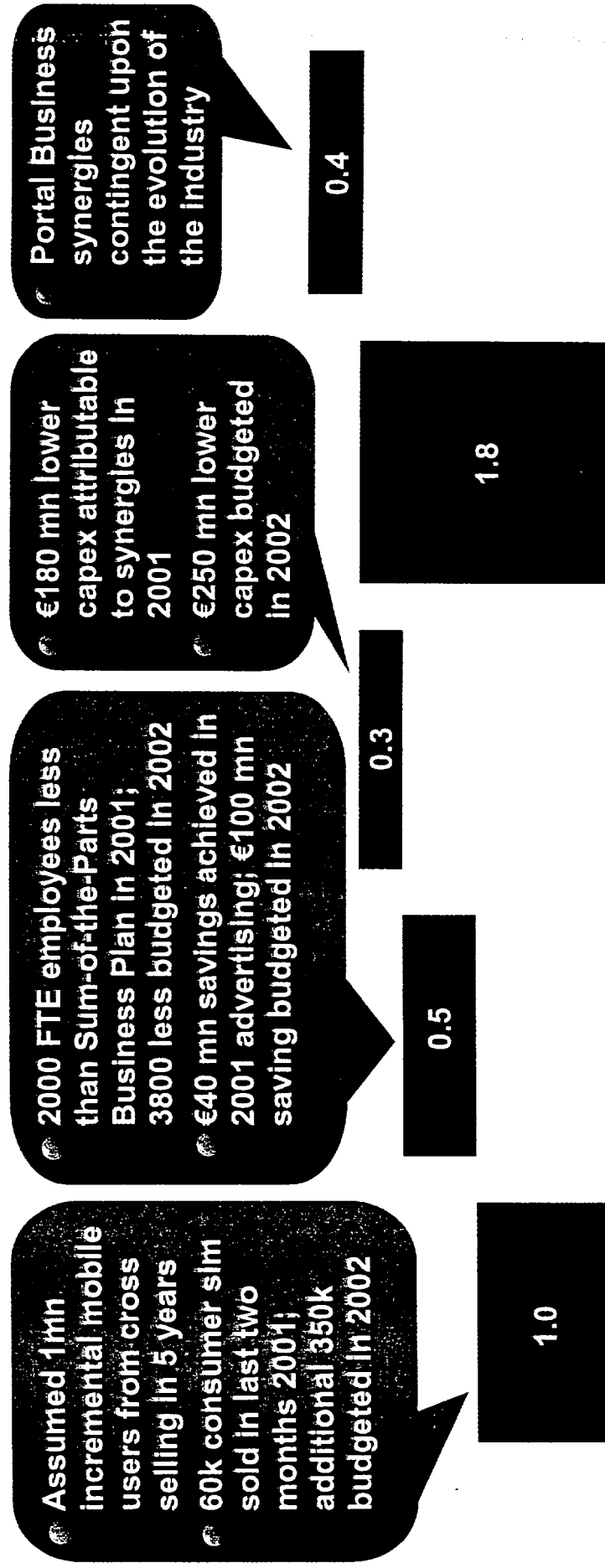
New Corporate Structure Underpins Principles of Customer Orientation, Accountability and Simplicity

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Wind is Progressively Achieving the Expected Synergies

Net Present Value of Potential Merger Synergies, 2001-2005, including Continuing Value

(Euro billion)



Telco Revenues Synergies	Cost Synergies	Capex Synergies	Total Expected Synergies	Portal Revenue Synergies
1.0	0.5	0.3	1.8	0.4

On Track to Achieve Merger Synergies, Having Accrued Integration Costs to 2001 P&L

169

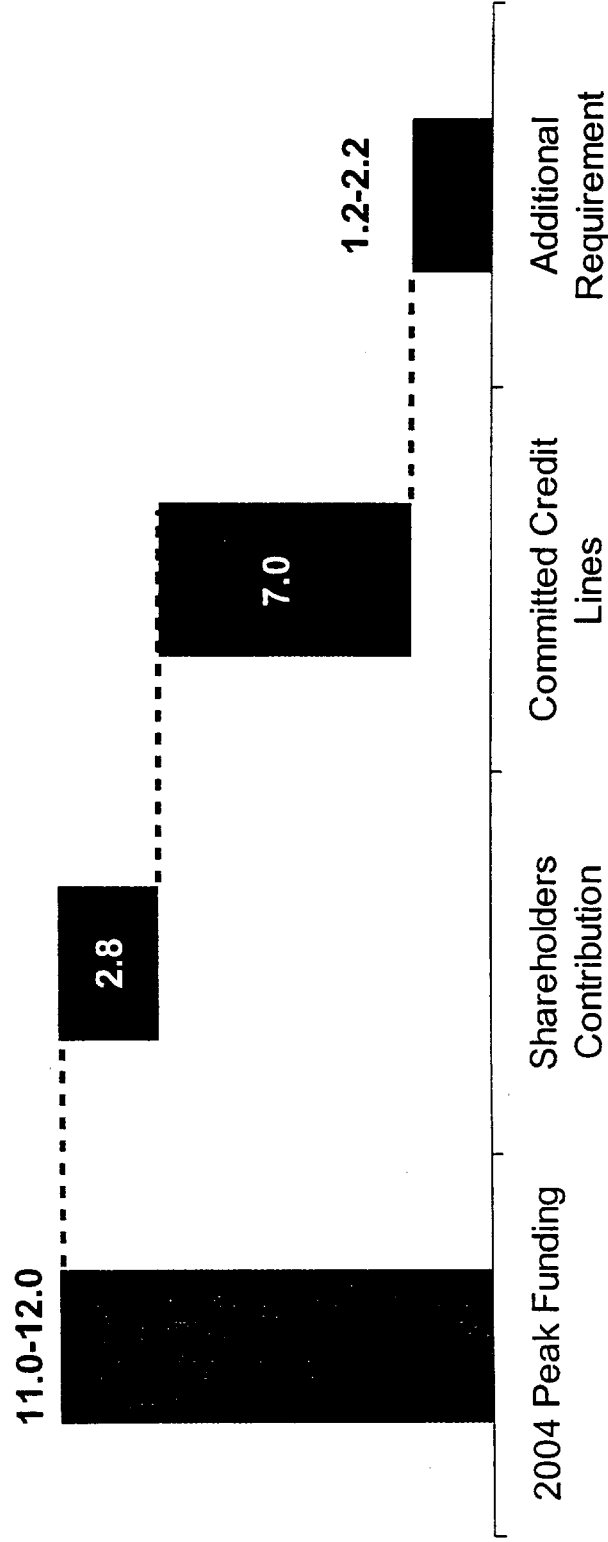
13



Wind is on Track for IPO, Subject To Market Conditions

Wind Business Plan Funding Through 2004

(Euro billion)



Wind Obtained a Euro 7 Billion Non-recourse Credit Line in Record Time and in Tight Market Conditions. Additional Required Financing of Euro 1.2- 2.2 Billion May be Funded by Existing Shareholders or IPO

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A Clear Set of Strategic Objectives

Consolidate Growth and Achieve Superior Shareholder Return

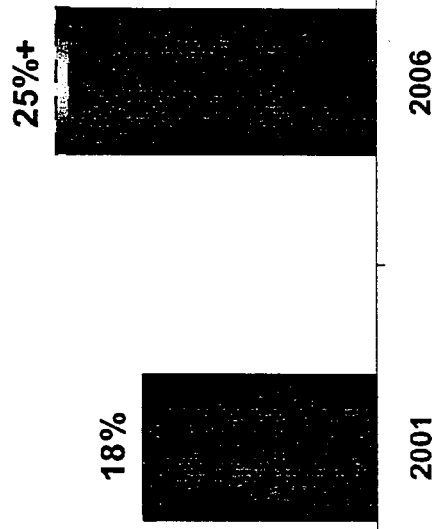
- Increase cross-selling of full product range to the entire customer base
- Achieve direct connection of a sizeable number of fixed customers via ULL
- Focus on customer base development and migration to fixed and mobile broadband
- Manage the packaging and delivery of content and information intensive services to increase mobile customers ARPU and foster internet and xDSL penetration
- Exploit the opportunities offered by our integrated infrastructure to offer multi-access and multi-platform services

- EBITDA Positive From 2001
- Cash Flow Positive From 2004
- Net Profit Positive From 2004/2005

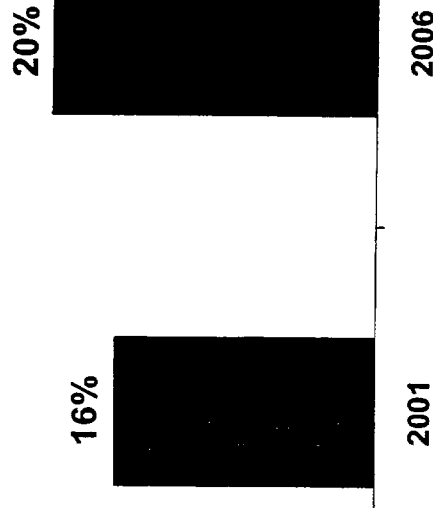
171

Summary of Key Business and Financial Objectives

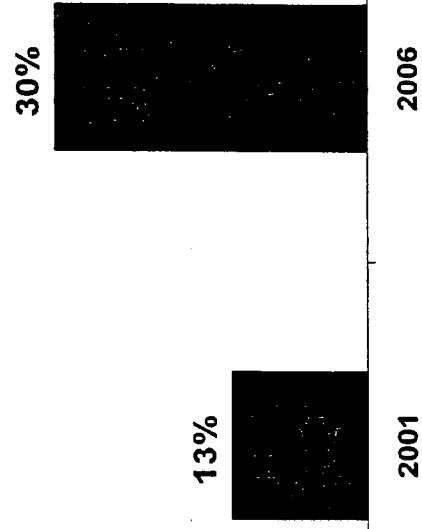
Market Share Fixed (Traffic Volumes)



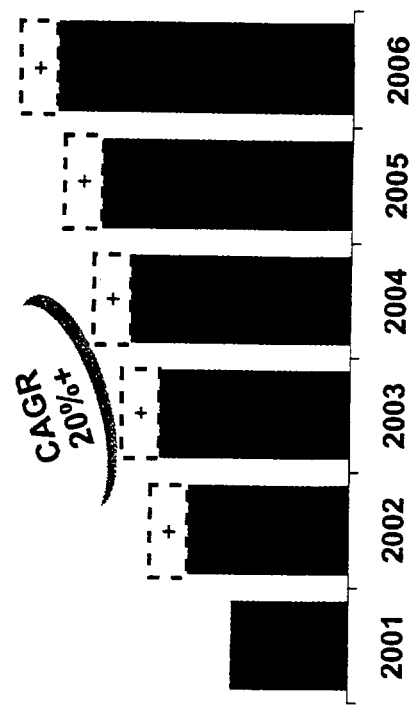
Market Share Mobile (SIMs)



Data and Internet Revenues as % of Total



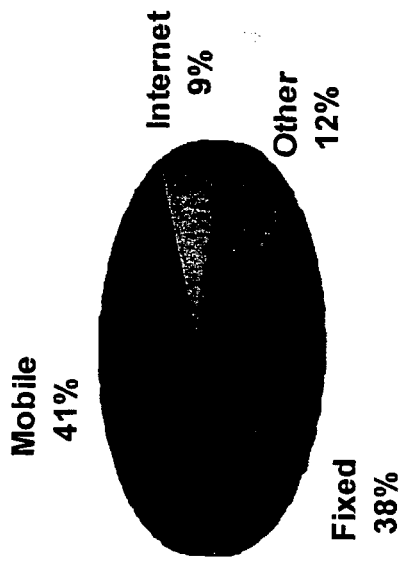
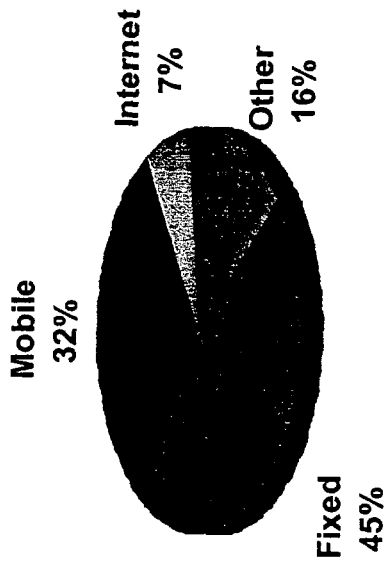
Revenues Growth, 2001-2005



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Financial Results

Service Revenue Breakdown



(Euro million)

As Per Enel Pro-forma Consolidated F/S 2000 ⁽¹⁾⁽²⁾

As Per Enel Consolidated F/S 2001 ⁽¹⁾

Revenues	2,136	3,180
EBITDA	(527)	30
Capital Expenditures	3,385	1,990
Net Financial Indebtedness	3,600	5,300 ⁽³⁾

Wind has Achieved EBITDA Break-even in 2001, and a 49% Revenues Growth

- (1) Refers to Wind Jan-Dec + Infostrada Apr-Sept (12 months Wind, 9 months Infostrada)
 (2) Pro-forma 12 months Wind, 9 Months Infostrada 2000
 (3) Excluding €325 mn UMTS debt to the Italian Government

Wind Summary

- A Sizeable operator (€3.5 bn annualised 2001 revenues)...
- ...growing at 49% year on year...
- ...with an extensive, deep nationwide network in place...
- ...and a focus on developing and improving the quality of its customer base.
- EBITDA break even achieved after three years from launch
- Fully funded through a € 7bn, non recourse project financing

Wind is Europe's Most Successful New Entrant

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Fulvio Conti

Chief Financial Officer

A Preview of 2001 Results

Company Highlights - Income Statement

	2001 ⁽¹⁾	2000 ⁽²⁾	Change
● Revenues	> 28.8	26.8	> 7%
● EBITDA	> 8.5	8.2	> 3%
● EBITDA Margin	ca 30%	30%	-
● Headcount	72,660	81,168	-10%

(1) Preliminary Closing

(2) Proforma 2000 figures include Wind for the full year and Infostrada for 9 months (April - December 2000)

A Preview of 2001 Results

Company Highlights - Balance Sheet

(Euro billion)

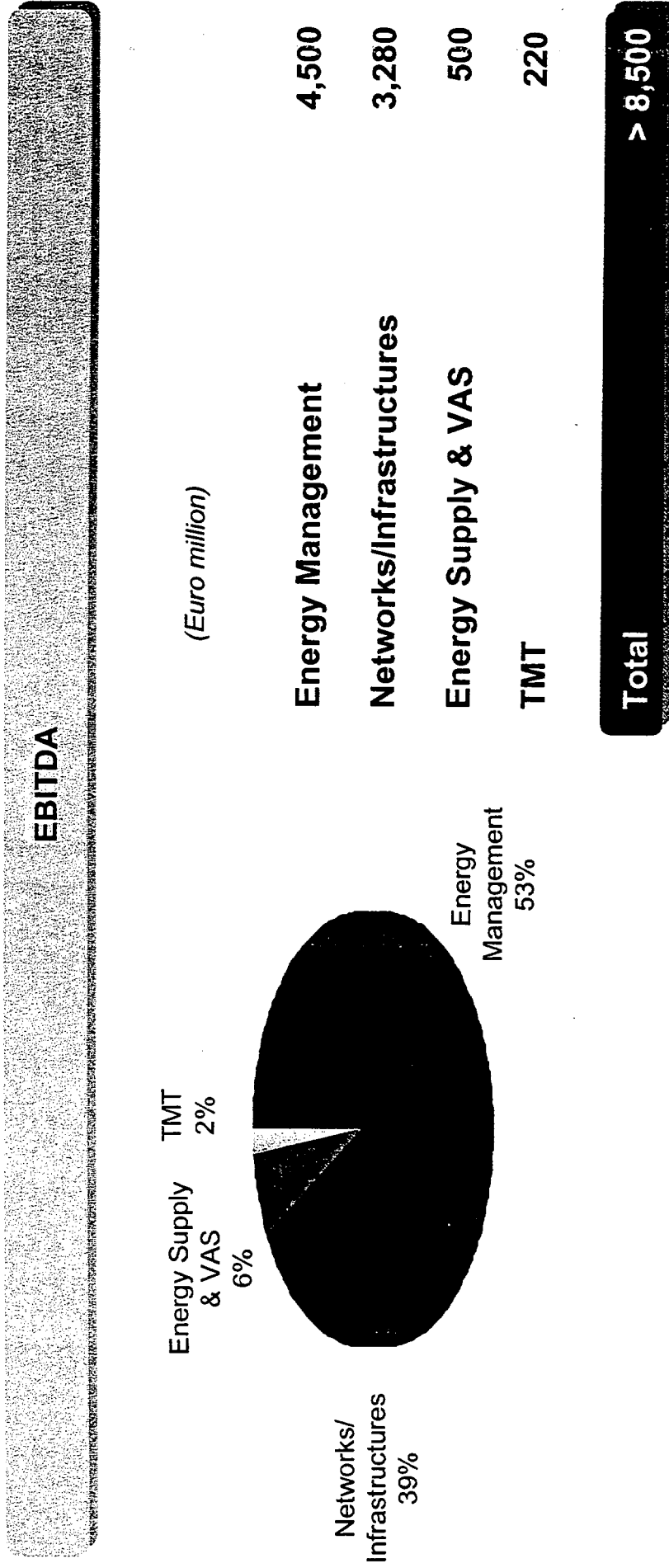
	2001 ⁽¹⁾	2000 ⁽²⁾	Change
● Net Financial Debt,	22.1	24.4	-9%
● of which, Wind + Infostrada	5.3	3.7	+45%
● Shareholders' Equity	20.5	18.5	+11%
● Debt/Equity Ratio	1.08x	1.32x	-0.24x
● Net Capital Employed	42.6	42.9	-1%

(1) Preliminary Closing

(2) Proforma 2000 figures include Wind for the full year and Infostrada for 9 months (April - December 2000)

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Portfolio Activities in 2001⁽¹⁾



(1) Preliminary Closing

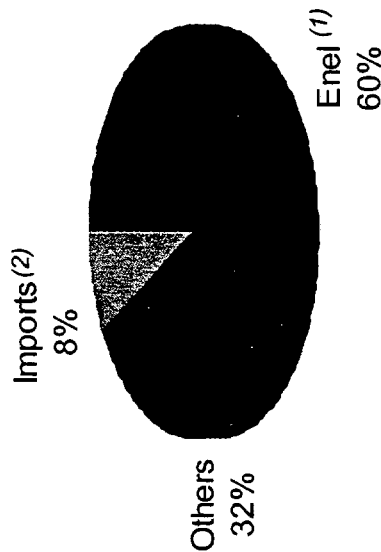
178



A Preview of 2001 Results

Energy Sources

Market Share



Energy Sources

 Enel	184.7 TWh
Other	120.7 TWh
Total	305.4 TWh

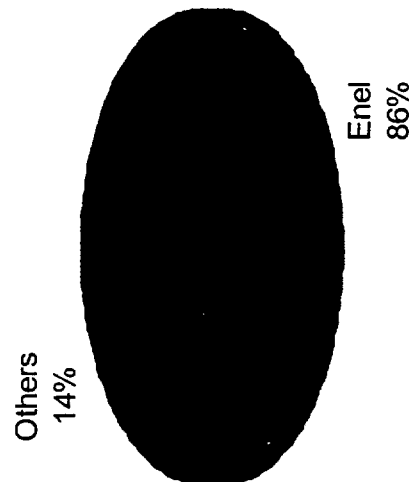
(1) Net energy production and imports

(2) Excluding Enel's quota

(3) Net of losses

Total Energy Dispatched

Market Share

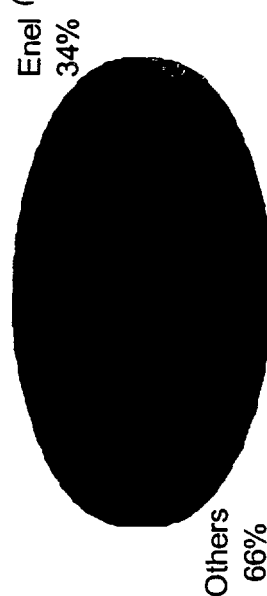


Total Energy Dispatched

Enel	244.8 TWh
Other	40.9 TWh
Total	285.7 TWh

Energy Sold to "Free Market"

Market Share



Energy Sold to "Free Market"

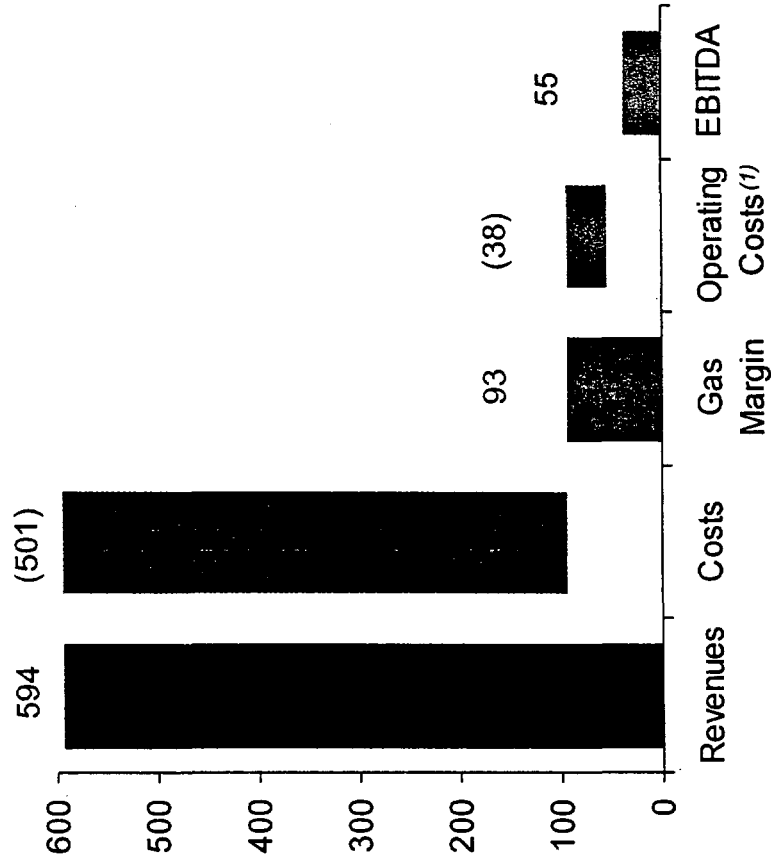
Enel	26.9 TWh
Other	51.6 TWh
Total	78.5 TWh



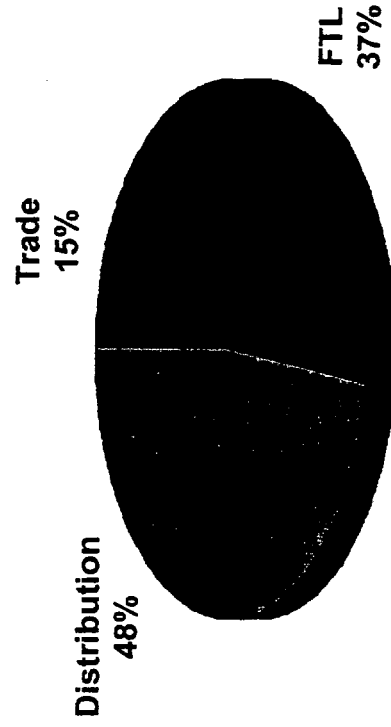
A Preview of 2001 Results

Gas 2001 Profit and Losses Statement

(Euro million)



2001 bcm Sold to Third Parties



Distribution	1.06 bcm
Trade	0.34 bcm
FTL	0.80 bcm

Total	2.20 bcm
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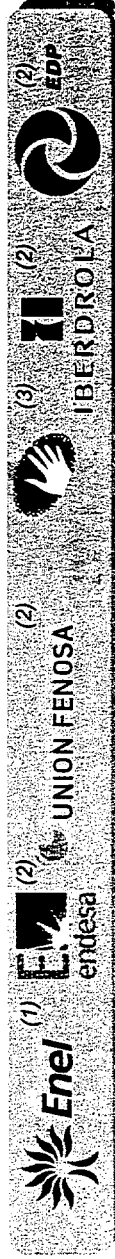
(1) Net of connections and other revenues

180

Maintaining Our Financial Soundness

A Comparison with Peers

(Euro billion)



	(1) Enel	(2) Union Fenosa	(3) Iberdrola	(2) EDP
● Net Debt	22.1	22.4	6.1	5.6
● Net Debt/Equity Ratio	108%	179%	56%	93%
● Net Debt/Market Value	56%	126%	26%	83%
● EBITDA/Net Interest Expense	7.3x	3.5x	4.2x	3.6x
● Implied Interest Rate	5.1%	5.9%	6.4%	5.2%
● W.A.C.C.	6.4%			
● Company Rating				
● Standard & Poors	A+	A	AA-	AA-
● Moody's	Aa3 ⁽⁵⁾	A2	A1	Aa3
● Dividend per Share (Euro per share)	0.26	0.65	1.43	0.14
● Dividend Pay-Out Ratio ⁽⁴⁾	72%	49%	58%	80%

(1) Preliminary Numbers

(2) Balance Sheet and Income Statement items as of 3Q '01, Market Value as of 11 February, 2002

(3) Balance Sheet and Income Statement items as of 2001 Annual Report, Market Value as of 11 February, 2002

(4) Calculated on 2000 results

(5) Under review



Closing Remarks

2002-2006 Commitments

- Achieve generation cost below new entrants
- Continue to aggressively cut costs in core business while improving service quality
- Contain invested capital to increase ROI
- Support growth with financial discipline
- Maintain competitive dividend policy



- Core Business EBITDA increasing, despite disposals and liberalisation
- Wind and internal growth will provide EBITDA CAGR of over 8%

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Enel Società per Azioni

By:



Name: Avv. Claudio Sartorelli

Title: Secretary of Enel
Società per Azioni

Dated: March 4, 2002