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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

☒ Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the quarterly period ended August 3, 2002

OR

☐ Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934  
For the transition period from            to            .

Commission file number 33-66342

COLE NATIONAL GROUP, INC.

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

34-1744334  
(I.R.S. employer identification no.)

5915 Landerbrook Drive  
Mayfield Heights, Ohio  
(Address of principal executive offices)

44124  
(Zip code)

(440) 449-4100  
(Registrant's telephone number, including area code)

The registrant meets the conditions set forth in General Instruction H(1)(a) and (b) of Form 10-Q and is therefore filing this form in the reduced disclosure format.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.    ☒ YES    ☐ NO

All of the outstanding capital stock of the registrant is held by Cole National Corporation.

As of August 31, 2002, 1,100 shares of the registrant's common stock, \$.01 par value were outstanding.

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FORM 10-Q  
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**PART I. — FINANCIAL INFORMATION**

**Item 1. Financial Statements**

**COLE NATIONAL GROUP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
(Unaudited)  
(Dollars in thousands)

	August 3, 2002	February 2, 2002
Assets		
Current assets:		
Cash and cash equivalents	\$ 48,931	\$ 63,656
Accounts receivable, less allowances of \$5,588 and \$4,008, respectively	44,509	39,544
Current portion of notes receivable	2,795	2,825
Inventories	118,318	111,098
Refundable income taxes	458	502
Prepaid expenses and other	21,798	22,613
Deferred income tax benefits	500	430
Total current assets	237,309	240,668
Property and equipment, at cost	297,350	291,148
Less — accumulated depreciation and amortization	(177,773)	(169,851)
Total property and equipment, net	119,577	121,297
Notes receivable, excluding current portion, less allowances of \$4,217 and \$5,209, respectively	3,532	3,899
Deferred income taxes and other assets	50,438	49,371
Tradenames, net	42,992	42,992
Goodwill, net	103,551	103,552
Total assets	557,399	561,779
Liabilities and Stockholder's Equity		
Current liabilities:		
Current portion of long-term debt	\$ 40	\$ 54
Accounts payable	53,413	57,242
Payable to affiliates, net	70,240	73,548
Accrued interest	7,813	6,130
Accrued liabilities	81,937	78,725
Accrued income taxes	484	546
Total current liabilities	213,927	216,245
Long-term debt, net of discount and current portion	275,000	274,318
Other long-term liabilities	12,352	12,040
Stockholder's equity	56,120	59,176
Total liabilities and stockholder's equity	\$ 557,399	\$ 561,779

The accompanying notes to consolidated financial statements are an integral part of these consolidated financial statements.

**COLE NATIONAL GROUP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(Unaudited)  
(Dollars in thousands)

	Thirteen Weeks Ended		Twenty-Six Weeks Ended	
	August 3, 2002	August 4, 2001	August 3, 2002	August 4, 2001
Net revenue	\$288,857	\$273,348	\$578,966	\$543,639
Costs and expenses:				
Cost of goods sold	94,520	91,307	190,168	179,029
Operating expenses	184,893	170,818	367,842	344,094
Goodwill and tradename amortization	—	1,436	—	2,898
Total costs and expenses	279,413	263,561	558,010	526,021
Operating income	9,444	9,787	20,956	17,618
Interest and other (income) expense, net:				
Interest expense	6,814	6,863	13,807	13,764
Interest and other (income), net	(208)	(315)	(506)	(1,251)
Total interest and other (income) expense, net	6,606	6,548	13,301	12,513
Income before income taxes	2,838	3,239	7,655	5,105
Income tax provision	1,135	2,268	3,062	3,574
Income before extraordinary loss	1,703	971	4,593	1,531
Extraordinary loss on early extinguishment of debt, net of \$4.1 million tax benefit	(7,634)	—	(7,634)	—
Net income (loss)	\$ (5,931)	\$ 971	\$ (3,041)	\$ 1,531

The accompanying notes to consolidated financial statements are an integral part of these consolidated financial statements.

**COLE NATIONAL GROUP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited)  
(Dollars in thousands)

	Twenty-Six Weeks Ended	
	August 3, 2002	August 4, 2001
Cash flows from operating activities:		
Net income (loss)	\$ (3,041)	\$ 1,531
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Depreciation and amortization	17,442	18,822
Extraordinary loss on early extinguishment of debt	7,634	—
Noncash interest, net	580	602
Gain on sale of fixed assets	—	(683)
Increases (decreases) in cash resulting from changes in operating assets and liabilities:		
Accounts and notes receivable, prepaid expenses and other assets	(4,060)	1,404
Inventories	(7,227)	(8,108)
Accounts payable, accrued liabilities and other liabilities	(294)	7,671
Accrued interest	1,683	(65)
Accrued, refundable and deferred income taxes	3,966	2,838
Net cash provided by operating activities	16,683	24,012
Cash flows from investing activities:		
Purchases of property and equipment, net	(11,969)	(19,906)
Net proceeds from sale of fixed assets	—	4,712
Systems development costs	(2,219)	(4,578)
Other, net	(138)	(63)
Net cash used for investing activities	(14,326)	(19,835)
Cash flows from financing activities:		
Repayment of long-term debt	(158,074)	(20)
Proceeds from issuance of long-term debt	150,000	—
Payment of deferred financing fees	(5,920)	—
Advances to affiliates, net	(3,079)	(6,151)
Other, net	(9)	(208)
Net cash used for financing activities	(17,082)	(6,379)
Cash and cash equivalents:		
Net decrease during the period	(14,725)	(2,202)
Balance, beginning of period	63,656	36,725
Balance, end of period	\$ 48,931	\$ 34,523

The accompanying notes to consolidated financial statements are an integral part of these consolidated financial statements.

**COLE NATIONAL GROUP, INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**(1) Summary of Significant Accounting Policies**

*Basis of Presentation*

Cole National Group, Inc. is a wholly owned subsidiary of Cole National Corporation. The consolidated financial statements include the accounts of Cole National Group and its wholly owned subsidiaries (collectively, the “Company”). All significant intercompany transactions have been eliminated in consolidation.

The accompanying consolidated financial statements have been prepared without audit and certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted, although management believes that the disclosures herein are adequate to make the information not misleading. Results for interim periods are not necessarily indicative of the results to be expected for the full year. These unaudited consolidated financial statements should be read in conjunction with the Company’s consolidated financial statements and notes thereto included in its annual report on Form 10-K for the fiscal year ended February 2, 2002.

In the opinion of management, the accompanying financial statements contain all adjustments (consisting only of normal recurring accruals) necessary to present fairly Cole National Group, Inc.’s financial position as of August 3, 2002 and the results of operations and cash flows for the applicable periods ended August 3, 2002 and August 4, 2001.

*Inventories*

The accompanying interim consolidated financial statements have been prepared without physical inventories.

*Property and Depreciation*

The Company’s policy is to provide depreciation using the straight-line method over a period, which is sufficient to amortize the cost of the asset over its useful life or lease term. Leasehold improvements of optical departments operated in a host store under licenses, which are terminable under relatively short notice, are amortized over their estimated useful life.

*Cash Flows*

Net cash flows from operating activities reflect net cash payments for income taxes and payments for interest of \$459,000 and \$11,544,000, respectively, for the 26 weeks ended August 3, 2002, and \$716,000 and \$13,228,000, respectively, for the 26 weeks ended August 4, 2001.

*Total Other Comprehensive Income (Loss)*

Total other comprehensive income (loss) for the 13 and 26 weeks ended August 3, 2002 and August 4, 2001 is as follows (000’s omitted):

	Thirteen Weeks		Twenty-Six Weeks	
	2002	2001	2002	2001
Net income (loss)	\$(5,931)	\$971	\$(3,041)	\$1,531
Cumulative translation loss	(137)	(9)	(15)	(218)
Total other comprehensive income (loss)	\$(6,068)	\$962	\$(3,056)	\$1,313

Use of Estimates

The preparation of financial statements, in conformity with accounting principles generally accepted in the United States, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Reclassifications

Certain prior year amounts have been reclassified to conform with the current year presentation.

(2) Goodwill and Other Intangible Assets

The Company adopted Financial Accounting Standards Board Statement of Financial Accounting Standards No. 142, “Goodwill and Other Intangible Assets” (SFAS 142) in the first quarter of fiscal 2002. This statement requires that goodwill and certain intangible assets deemed to have indefinite lives will no longer be amortized, but instead, will be subject to reviews for impairment annually, or more frequently if certain indicators arise. With the adoption of this statement, the Company ceased amortization of goodwill and tradenames as of February 3, 2002.

The Company completed the transitional impairment testing of goodwill during the second quarter of fiscal 2002 as required by SFAS 142. Based on the findings of its outside valuation advisor, the Company has concluded that there was no impairment of its goodwill at the adoption date of the new accounting standard, effective February 3, 2002.

The following table presents the results of the Company for the 13 and 26 weeks ended August 3, 2002 and August 4, 2001 on a comparable basis with fiscal 2001 adjusted for the pro forma impacts SFAS 142 and fiscal 2002’s estimated annual effective tax rate of 40% (000’s omitted):

	Thirteen Weeks		Twenty-Six Weeks	
	August 3, 2002	August 4, 2001	August 3, 2002	August 4, 2001
Net income:				
Reported net income before extraordinary loss	\$1,703	\$ 971	\$4,593	\$1,531
Goodwill amortization — Cole Vision	—	881	—	1,788
Goodwill amortization — Things Remembered	—	246	—	492
Tradename amortization — Cole Vision	—	309	—	618
Related tax adjustment	—	398	—	373
Adjusted net income before extraordinary loss	\$1,703	\$2,805	\$4,593	\$4,802

The net carrying amount of goodwill at August 3, 2002, by business segment, was \$81,220,000 at Cole Vision and \$22,331,000 at Things Remembered. The change in the net carrying amount of goodwill for the 26 weeks ended August 3, 2002, was due to foreign currency translation of goodwill at Cole Vision. The net carrying amount of tradenames at August 3, 2002, was attributable to the Cole Vision segment.

(3) Long-Term Debt

On May 22, 2002, Cole National Group issued \$150.0 million of 8-7/8% senior subordinated notes due 2012. These notes are unsecured and mature on May 15, 2012. Interest on the notes is payable semi-annually on each May 15 and November 15, commencing November 15, 2002.



The indenture pursuant to which the 8-7/8% notes were issued contains certain optional and mandatory redemption features and other financial covenants similar to those in the indentures for Cole National Group's 8-5/8% and previously outstanding 9-7/8% notes.

Net proceeds from the 8-7/8% note offering, together with cash on hand, were used to retire \$150.0 million of 9-7/8% senior subordinated notes due 2006 and pay premiums and other costs associated with retiring those notes. The Company's results for the 13 and 26 weeks ended August 3, 2002 included an extraordinary loss on early extinguishment of debt of approximately \$7.6 million, net of an income tax benefit of approximately \$4.1 million, representing the payment of premiums and other costs of retiring the notes and the write-offs of unamortized discount and deferred financing fees.

Subsequent to August 3, 2002, the Company entered into interest rate swap agreements to take advantage of favorable market interest rates. These agreements require the Company to pay an average floating interest rate based on six-month LIBOR plus 4.5375% to a counter party while receiving a fixed interest rate on a portion of the Company's \$125.0 million 8-5/8% senior subordinated notes due 2007. The counter party is a major commercial bank. The agreements mature August 15, 2007 and qualify as fair value hedges. The aggregate notional amount of the interest rate swap agreements is \$50.0 million.

#### **(4) Credit Facility**

In connection with the 8-7/8% note offering, Cole National Group and its operating subsidiaries amended their existing credit facility to, among other things, extend its term to May 31, 2006, provide a working capital commitment of \$75.0 million and reduce borrowing rates. Borrowings under the amended credit facility presently bear interest at a rate equal to, at the option of the principal operating subsidiaries of Cole National Group, either (a) the Eurodollar Rate plus 2.25% or (b) 1.25% plus the highest of (i) the prime rate, (ii) the three-week moving average of the secondary market rates for three-month certificates of deposit plus 1.0% or (iii) the federal funds rate plus 0.5%. Cole National Group pays a commitment fee of between 0.50% and 0.75% per annum on the unused portion of the facility based on the percentage of revolving credit commitments used.

The amended credit facility, which is secured by liens against various assets of the operating subsidiaries and guaranteed by Cole National Corporation and Cole National Group, has customary operating and financial covenants similar to those in the Company's previous credit agreement, as described in Cole National's annual report on Form 10-K for the fiscal year ended February 2, 2002.

(5) Segment Information

Information on the Company’s reportable segments is as follows (000’s omitted):

	Thirteen Weeks		Twenty-Six Weeks	
	August 3, 2002	August 4, 2001	August 3, 2002	August 4, 2001
Net revenue:				
Cole Vision	\$215,680	\$200,714	\$452,336	\$417,095
Things Remembered	73,177	72,634	126,630	126,544
Total net revenue	<u>\$288,857</u>	<u>\$273,348</u>	<u>\$578,966</u>	<u>\$543,639</u>
Operating income:				
Cole Vision	\$ 2,693	\$ 1,426	\$ 17,829	\$ 12,806
Things Remembered	9,324	10,434	7,960	9,366
Total segment operating income	<u>\$ 12,017</u>	<u>\$ 11,860</u>	<u>\$ 25,789</u>	<u>\$ 22,172</u>
Unallocated amounts:				
Corporate expenses	<u>(2,573)</u>	<u>(2,073)</u>	<u>(4,833)</u>	<u>(4,554)</u>
Total operating income	<u>9,444</u>	<u>9,787</u>	<u>20,956</u>	<u>17,618</u>
Interest and other income, net	<u>(6,606)</u>	<u>(6,548)</u>	<u>(13,301)</u>	<u>(12,513)</u>
Income before income taxes	<u>\$ 2,838</u>	<u>\$ 3,239</u>	<u>\$ 7,655</u>	<u>\$ 5,105</u>

(6) Commitments and Contingencies

The Company leases a substantial portion of its equipment and facilities including laboratories, office and warehouse space, and retail store locations. These leases generally have initial terms of up to 10 years and often contain renewal options. Certain of the store locations have been sublet to franchisees. In most leases covering retail store locations, additional rents are payable based on store sales. In addition, Cole Vision operates departments in various host stores paying occupancy costs solely as a percentage of sales under agreements containing short-term cancellation clauses. Generally, the Company is required to pay taxes and normal expenses of operating the premises for laboratory, office, warehouse and retail store leases; the host stores pay these expenses for departments operated on a percentage-of-sales basis.

The Company guarantees future minimum lease payments for certain store locations leased directly by franchisees. These guarantees totaled approximately \$13.7 million and \$14.0 million as of February 2, 2002 and August 3, 2002, respectively. Generally, these guarantees also extend to payments of taxes and other normal expenses payable under these leases, the amounts of which are not readily quantifiable. Many of the guarantees are limited to periods that are less than the full term of the leases involved.

As described in Part II, Item 1 “Legal Proceedings”, the State of California has obtained a preliminary injunction in July 2002 in a case brought against the Company, Pearle Vision and other subsidiaries regarding Pearle Vision Centers and Pearle Vision Care, Inc. The terms of the injunction are not expected to have any material effect on the Company’s operations. Although we believe we are in compliance with California law and intend to continue to defend the case vigorously, we may be required to further modify our activities or might be required to pay damages and/or restitution in currently undeterminable amounts if we are not successful, the cost of which, as well as continuing defense costs, might have a material adverse effect on our operating results in one or more periods.

As further described in Part II, Item 1 “Legal Proceedings”, a class action complaint was filed in a case brought against the Company’s subsidiary, Things Remembered, Inc., alleging violation of California’s wage and hour laws. The case is in its early stages and the Company intends to vigorously defend the suit. We may be required to modify our activities and pay damages and/or restitution in currently undeterminable amounts if the plaintiffs prevail, the cost of which, as well as continuing defense costs, might have a material adverse impact on our operating results in one or more periods.

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

Certain information required by this item has been omitted pursuant to General Instruction H of Form 10-Q.

The following is a discussion of certain factors affecting Cole National Group’s results of operations for the 13 and 26 week periods ended August 3, 2002 and August 4, 2001 (the Company’s second quarter and first six months). This discussion should be read in conjunction with the consolidated financial statements and notes thereto included elsewhere in this filing and the audited financial statements for the fiscal year ended February 2, 2002 included in the Company’s annual report on Form 10-K.

Fiscal years end on the Saturday closest to January 31 and are identified according to the calendar year in which they begin. For example, the fiscal year ended February 2, 2002 is referred to as “fiscal 2001.” The current fiscal year, which will end February 1, 2003, is referred to as “fiscal 2002.”

Results of Operations

The following table sets forth certain operating information for the second quarter and first six months fiscal 2002 and fiscal 2001 (dollars in millions):

	Second Quarter			First Six Months		
	2002	2001	Change	2002	2001	Change
Net revenue						
Cole Vision	\$215.7	\$200.7	7.5%	\$452.4	\$417.1	8.5%
Things Remembered	73.2	72.6	0.8	126.6	126.5	0.1
Total net revenue	\$288.9	\$273.3	5.7	\$579.0	\$543.6	6.5
Gross margin	\$194.3	\$182.0	6.8%	\$388.8	\$364.6	6.6%
Operating expenses	184.9	170.8	8.2	367.8	344.1	6.9
Goodwill and tradename amortization	—	1.4	(100.0)	—	2.9	(100.0)
Operating income	\$ 9.4	\$ 9.8	(3.5)	\$ 21.0	\$ 17.6	18.9
Percentage of net revenue						
Gross margin	67.3%	66.6%	0.7	67.2%	67.1	0.1
Operating expenses	64.0	62.5	1.5	63.6	63.4	0.2
Goodwill and tradename amortization	—	0.5	(0.5)	—	0.5	(0.5)
Operating income	3.3%	3.6%	(0.3)	3.6%	3.2%	0.4
Number of retail locations at the end of the period						
Cole Licensed Brands	1,296	1,224				
Pearle company-owned	420	435				
Pearle franchised	446	416				
Total Cole Vision	2,162	2,075				
Things Remembered	776	780				
Total Cole National	2,938	2,855				

Consolidated net revenue increased \$15.5 million and \$35.3 million for the second quarter and first six months, respectively, compared to the same periods in fiscal 2001. The revenue increases were primarily attributable to increases in comparable store sales at Cole Vision, growth in managed vision care revenue and an increase in the number of Target Optical stores open. Changes in comparable store sales by business for the second quarter and first six months of fiscal year 2002 were as follows:

	Second Quarter	First Six Months
Cole Licensed Brands (U.S.)	5.8%	4.6%
Pearle U.S. company-owned	1.5%	6.2%
Total Cole Vision	3.6%	4.8%
Things Remembered	(1.6%)	(2.2%)
Total Cole National	2.1%	3.0%
Pearle U.S. franchise stores	0.6%	1.0%
Pearle U.S. chain-wide	1.0%	4.6%

At Cole Vision, comparable store sales for the second quarter and first six months of fiscal 2002 increased in all retail vision brands despite the difficult retail environment and a slowdown in business in July. Comparable store sales reflected an increase in the average spectacle selling price and strong transaction increases at Target Optical. For the first six months of fiscal year 2002, comparable store sales increases also reflected first quarter transaction increases at Pearle. The comparable store sales at Target Optical increased 41.1% for the second quarter and 35.0% for the first six months. At Things Remembered, comparable store sales declined as fewer transactions offset the increase in average selling price resulting from sales of new merchandise at higher average unit prices, higher revenue from merchandise personalization, and less merchandise sold at clearance prices.

Gross margin increased \$12.3 million and \$24.2 million in the second quarter and first six months, respectively, compared to the same periods a year ago. The gross margin dollar increases were primarily attributable to improvements in net revenue at Cole Vision. The gross margin rate for the second quarter was 67.3% compared to 66.6% for the second quarter 2001. Gross margins as a percentage of net revenue increased by 0.7 at Cole Vision and 1.0 at Things Remembered. The second quarter increase in gross margin rate was due to a number of factors including an increase in average dollar sale at Things Remembered and an increase in average spectacle selling price at Cole Vision, as well as growth in managed vision care claims and fee revenue. More competitive pricing on contact lenses and an increase in product sold to Pearle franchisees, which carry a lower margin, partially offset the increase. Product sales to franchisees offer benefits other than gross margin for the Company, including helping franchise comparable store sales and producing a more uniform merchandise assortment and consistent brand look across all stores. For the first six months, gross margin rate increased slightly to 67.2% in fiscal 2002 from 67.1% in fiscal 2001 due to 0.9 percentage point margin improvement at Things Remembered.

Operating expenses increased \$14.1 million and \$23.7 million for the second quarter and first six months of fiscal 2002, respectively, compared to those periods in fiscal 2001. The increases in operating expenses were primarily due to costs incurred to support the increases in net revenue and the number of Target Optical stores opened in the past twelve months. As a percentage of net revenue, second quarter operating expenses were 64.0% compared to 62.5% for second quarter 2001. Increased advertising expenditures at both Cole Vision and Things Remembered were the primary factor contributing to the operating leverage loss of 1.5 percentage points. Second quarter advertising expenditures included a shift of spending from first quarter to support Pearle’s second quarter 40th Anniversary promotion. For the first six months, operating expenses as a percentage of net revenue were up only slightly to 63.6% from 63.4% in the first six months of fiscal 2001. Amortization of goodwill and tradenames was discontinued in fiscal 2002 as a result of adopting SFAS 142.

Second quarter 2002 operating income was essentially flat compared to the second quarter 2001, primarily because of business slowdown in July and a loss in operating leverage from increased advertising expenditures, offset by the elimination of goodwill and tradename amortization from adopting SFAS 142 as discussed above. The \$3.3 million improvement in operating income for the first six months of fiscal 2002 compared to the same period in fiscal 2001 reflected the elimination of goodwill and tradename amortization from adopting SFAS 142 and improved

operating earnings at Pearle. These were partially offset by lower operating earnings at Licensed Brands and Things Remembered.

Second quarter interest and other (income) expense, net, increased slightly compared to the same period in fiscal 2001. For the first six months of fiscal 2002, the increase in interest and other (income) expense, net, reflects the fact that these expenses were offset by a \$0.7 million gain from the sale of a Dallas office facility in the first quarter of fiscal 2001. In May 2002, Cole National Group Inc. issued \$150.0 million of 8-7/8% senior subordinated notes due 2012. The net proceeds of the issuance and cash on hand were used to retire all of Cole National Group's \$150.0 million 9-7/8% Senior Subordinated Notes due 2006. The issuance and retirement will reduce cash interest expense by \$1.5 million on an annual basis.

An income tax provision was recorded in the first six months of fiscal 2002 and fiscal 2001 using the Company's estimated annual effective tax rates of 40.0% and 70.0%, respectively. The reduction in the estimated effective tax rate compared to fiscal 2001 was primarily a result of adopting SFAS 142, which stopped amortization of nondeductible goodwill.

Second quarter 2002 results included an extraordinary loss on early extinguishment of debt of \$7.6 million, net of an income tax benefit of \$4.1 million. The extraordinary charge represents payment of premiums and other costs of retiring Cole National Group's 9-7/8% Senior Subordinated Notes due 2006 and the write-offs of unamortized discount and deferred financing fees.

### **Contractual Commitments**

In the second quarter, Cole National Group issued \$150.0 million of Senior Subordinated Notes due 2012 and retired of all of its \$150.0 million Senior Subordinated Notes due 2006 as discussed above and in Note 3 of the Notes to Consolidated Financial Statements. As a result, \$150.0 million of the Company's scheduled payments for contractual obligations as reported in its latest annual report on Form 10-K have been shifted from due in the period "4-5 years" to due in the period "after 5 years".

The Company's primary source of liquidity, other than cash on hand, is the working capital line of credit discussed above and in Note 4 of the Notes to Consolidated Financial Statements. This facility has been extended until May 31, 2006 and supports \$14.7 million of standby letters of credit that are renewable annually.

### **Contingencies**

As described in Part II, Item 1. "Legal Proceedings", the State of California has obtained a preliminary injunction in July of 2002 in a case brought against the Company, Pearle Vision and other subsidiaries regarding Pearle Vision Centers and Pearle Vision Care, Inc. The terms of the injunction are not expected to have any material effect on the Company's operations. Although we believe we are in compliance with California law and intend to continue to defend the case vigorously, we may be required to further modify our activities or might be required to pay damages and/or restitution in currently undeterminable amounts if we are not successful, the cost of which, as well as continuing defense costs, might have a material adverse effect on our operating results in one or more periods.

As described in Part II, Item 1. "Legal Proceedings", a class action complaint was filed in a case brought against the Company's subsidiary, Things Remembered, Inc., alleging violation of California's wage and hour laws. The case is in its early stages and the Company intends to vigorously defend the suit. We may be required to modify our activities and pay damages and/or restitution in currently undeterminable amounts if the plaintiffs prevail, the cost of which, as well as continuing defense costs, might have a material adverse impact on our operating results in one or more periods.

### **New Accounting Pronouncements**

The Company adopted SFAS 142 in the first quarter of fiscal 2002. This statement requires that goodwill and certain intangible assets deemed to have indefinite lives will no longer be amortized, but instead, will be subject to reviews for impairment annually, or more frequently if certain indicators arise. With the adoption of this statement, the

Company ceased amortization of goodwill and tradenames as of February 3, 2002. Amortization of goodwill and tradenames totaled \$5.8 million in fiscal 2001.

During the second quarter of fiscal 2002, the Company completed the transitional impairment testing of goodwill as required by SFAS 142. Based on the findings of its outside valuation advisor, the Company has concluded that there was no impairment of its goodwill at the adoption date of the new accounting standard, effective February 3, 2002.

The Financial Accounting Standards Board (FASB) has issued Statement of Financial Accounting Standards No. 145, "Rescission of FASB Statements No. 4, 44, and 64, Amendment of FASB Statement No. 13, and Technical Corrections" (SFAS 145). SFAS 145 states that the rescission of FASB Statement No. 4 shall be applied in fiscal years beginning after May 15, 2002. Any gain or loss on extinguishment of debt that was classified as an extraordinary item in prior periods presented that does not meet the criteria in Opinion 30 for classification as an extraordinary item shall be reclassified.

The Company will adopt SFAS 145 as of the beginning of fiscal 2003. As a result, the loss on early extinguishment of debt reported as an extraordinary item in the 13 weeks ended August 3, 2002 will be reclassified at that time. The pretax loss from the early extinguishment of debt will be presented as a separate line within total costs and expenses and the related income tax benefit will reduce the reported income tax provision.

In June 2002, the FASB issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities." This statement requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred. The provisions of this statement are effective for exit or disposal activities that are initiated after December 31, 2002. Management has not determined the impact, if any, that this statement will have on the Company's consolidated financial statements.

### **Forward-Looking Information**

Certain sections of this Quarterly Report on Form 10-Q, including this Management's Discussion and Analysis, contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those forecast due to a variety of factors that can adversely affect the operating results, liquidity and financial condition, such as risks associated with the timing and achievement of improvements in the operations of the optical business, the nature and extent of disruptions of the economy from terrorist activities and from governmental and consumer responses to such acts, the success of new store openings and the rate at which new stores achieve profitability, the Company's relationships with host stores and franchisees, the Company's ability to select, stock and price merchandise attractive to customers, success of systems development and integration, outcome and costs associated with litigation, competition and regulation in the optical industry, integration of acquired businesses, economic, political and weather factors affecting consumer spending, operating factors affecting customer satisfaction, including manufacturing quality of optical and engraved goods, the mix of goods sold, pricing and other competitive factors, the seasonality of the Company's business and the actual effect of implementation of new accounting standards. Forward-looking statements are made based upon management's expectations and beliefs concerning future events impacting the Company. All forward-looking statements involve risk and uncertainty.

### **Item 3. Quantitative and Qualitative Disclosures about Market Risk**

The Company's major market risk exposure is to changes in foreign currency exchange rates, which could impact its results of operations and financial condition. Foreign exchange risk arises from the Company's exposure to fluctuations in foreign currency exchange rates because the Company's reporting currency is the United States dollar. Management seeks to minimize the exposure to foreign currency fluctuations through natural internal offsets to the fullest extent possible.

In addition, the Company is exposed to changes in the fair value of our debt portfolio, primarily resulting from the effects of changes in interest rates. Subsequent to August 3, 2002, the Company entered into interest rate swap agreements to manage this exposure. Management believes that its use of this financial instrument is in the Company's best interests. The Company does not enter into financial instruments for trading purposes.

#### **Item 4. Controls and Procedures**

- (a) Not applicable.
- (b) There were no significant changes in the Company's internal controls or in other factors that could significantly affect these controls subsequent to management's evaluation.

### **PART II – OTHER INFORMATION**

#### **Item 1. Legal Proceedings**

From time to time during the ordinary course of business, the Company is threatened with, or may become a party to a variety of legal actions and other proceedings incidental to its business.

A complaint was filed in the Superior Court of California, County of San Diego against Cole National Corporation, its affiliates and certain of its officers by the Attorney General of the State of California on February 14, 2002 and amended on February 22, 2002. The case, State of California v. Cole National Corporation, et al., Case No. GIC783135, alleges claims for various statutory violations related to the operation of 24 Pearle Vision Centers in California. The claims include alleged untrue or misleading advertising, illegal dilation fees, unlawful advertising of eye exams, maintaining an optometrist on or near the premises by a registered dispensing optician, unlawful advertising of an optometrist, unlicensed practice of optometry, and illegal relationships among dispensing opticians, optical retailers and optometrists. The action seeks unspecified damages, restitution and injunctive relief.

The case is in its early stages and we cannot predict with certainty its outcome or costs. In May 2002, all of the individual officer defendants were dismissed and their dismissal has been appealed by the State. The State of California moved for a preliminary injunction to enjoin certain advertising practices and from charging dilation fees. Though the State obtained a preliminary injunction in July 2002, the terms of the injunction are not expected to have any material effect on the Company's operations. In addition, both the State and the Company have appealed the preliminary injunction. We believe we are in compliance with California law and intend to continue to defend the issues raised in the case vigorously.

On August 14, 2002, two former store managers employed in the San Francisco area by our subsidiary, Things Remembered, Inc., filed a class action complaint in San Francisco Superior Court. The complaint alleges that the plaintiffs and the other members of the putative class (alleged to include 250 members) were improperly denied overtime compensation for more than eight hours of work per day and/or more than 40 hours of work per week in violation of California law. The action seeks unspecified damages, interest, restitution, as well as, declaratory and injunctive relief and attorneys' fees.

#### **Item 6. Exhibits and Reports on Form 8-K**

- (a) Exhibits. The following Exhibits are filed herewith and made a part thereof:
  - 10.1 First Amendment to Credit Agreement, dated August 23, 2002, among Cole Vision Corporation, Things Remembered, Inc., and Pearle, Inc. and Canadian Imperial Bank of Commerce.
  - 10.2 Second Amendment to Credit Agreement, dated September 13, 2002, among Cole Vision Corporation, Things Remembered, Inc., and Pearle, Inc. and Canadian Imperial Bank of Commerce.
  - 10.3 Amendment No. 1 to the Cole National Group, Inc. Retirement Plan (Amended and Restated as of January 1, 2001), effective March 31, 2002.
  - 99.1 Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

(b) Reports on Form 8-K.

The Company filed a report on Form 8-K on June 18, 2002, disclosing the Company was replacing Arthur Andersen LLP as its independent public accountants and appointing Deloitte & Touche LLP to serve as its independent public accountants for the fiscal year 2002.

The Company filed a report on Form 8-K on August 8, 2002, which attached a press release announcing that it had extended its offering to exchange up to \$150.0 million aggregate principal amount of its existing 8-7/8% senior subordinated notes due 2012.



SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized.

COLE NATIONAL GROUP, INC.

By: /s/ Lawrence E. Hyatt

Lawrence E. Hyatt  
Executive Vice President and Chief  
Financial Officer (Duly Authorized  
Officer)

By: /s/ Tracy L. Burmeister

Tracy L. Burmeister  
Vice President Accounting and  
Reporting (Principal Accounting Officer)

Date: September 17, 2002

**CERTIFICATION**  
**PURSUANT TO 18 U.S.C. 1350, AS ADOPTED**  
**PURSUANT TO SECTIONS 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Jeffrey A. Cole, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Cole National Group, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report; and
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report.

Date: September 17, 2002

/s/ Jeffrey A. Cole

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Jeffrey A. Cole  
Chairman and CEO

**CERTIFICATION**  
**PURSUANT TO 18 U.S.C. 1350, AS ADOPTED**  
**PURSUANT TO SECTIONS 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Lawrence E. Hyatt, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Cole National Group, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report; and
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report.

Date: September 17, 2002

/s/ Lawrence E. Hyatt

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Lawrence E. Hyatt  
Executive Vice President and Chief Financial Officer

**COLE NATIONAL GROUP, INC.**  
**FORM 10-Q**  
**QUARTER ENDED AUGUST 3, 2002**

**EXHIBIT INDEX**

<u>Exhibit Number</u>	<u>Description</u>
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† Filed herewith.