

Profitable Growth and Value Creation

July 2016



chico's FAS[®]

chico's

WHITE
HOUSE
BLACK
MARKET

Soma

Forward-Looking Language

SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

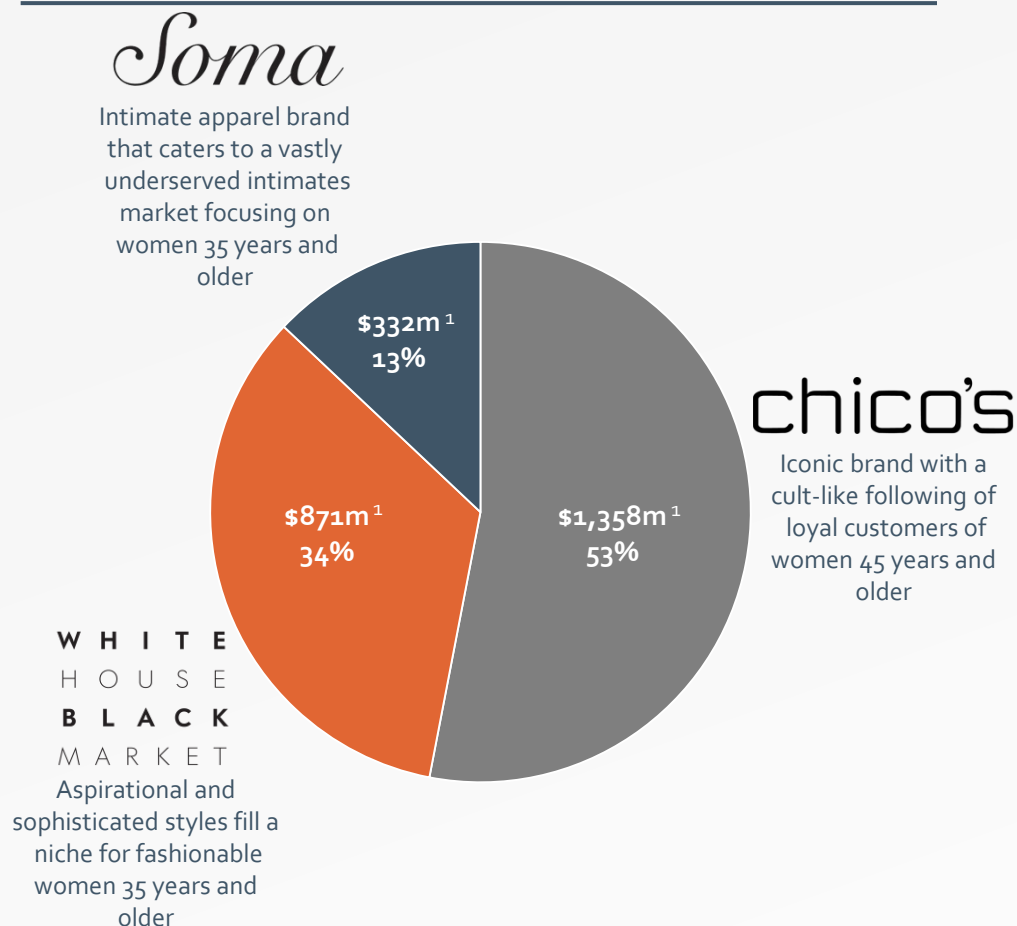
Certain statements contained herein may contain certain "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which reflect our current views with respect to certain events that could have an effect on our future financial performance, including but without limitation, statements regarding our plans, objectives, and future success of our store concepts, the implementation of our previously announced restructuring program, and implementation of our program to increase the sales volume and profitability of our existing brands through four previously announced focus areas. These statements may address items such as future sales, gross margin expectations, SG&A expectations, operating margin expectations, planned store openings, closings and expansions, future comparable sales, inventory levels, and future cash needs. These statements relate to expectations concerning matters that are not historical fact and may include the words or phrases such as "expects," "believes," "anticipates," "plans," "estimates," "approximately," "our planning assumptions," "future outlook," and similar expressions. Except for historical information, matters discussed in such oral and written statements are forward-looking statements. These forward-looking statements are based largely on information currently available to our management and on our current expectations, assumptions, plans, estimates, judgments and projections about our business and our industry, and are subject to various risks and uncertainties that could cause actual results to differ materially from historical results or those currently anticipated. Although we believe our expectations are based on reasonable estimates and assumptions, they are not guarantees of performance and there are a number of known and unknown risks, uncertainties, contingencies, and other factors (many of which are outside our control) that could cause actual results to differ materially from those expressed or implied by such forward-looking statements. Accordingly, there is no assurance that our expectations will, in fact, occur or that our estimates or assumptions will be correct, and we caution investors and all others not to place undue reliance on such forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, general economic and business conditions, conditions in the specialty retail industry, the availability of quality store sites, the ability to successfully execute our business strategies, the ability to achieve the results of our restructuring program, the ability to achieve the results of our four focus areas, the integration of our new management team, and those described in Item 1A, "Risk Factors" and in the "Forward-Looking Statements" disclosure in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" of our Form 10-K. There can be no assurance that the actual future results, performance, or achievements expressed or implied by such forward-looking statements will occur. Investors using forward-looking statements are encouraged to review the Company's latest annual report on Form 10-K, its filings on Form 10-Q, management's discussion and analysis in the Company's latest annual report to stockholders, the Company's filings on Form 8-K, and other federal securities law filings for a description of other important factors that may affect the Company's business, results of operations and financial condition. All written or oral forward-looking statements that are made or attributable to us are expressly qualified in their entirety by this cautionary notice. The Company does not undertake to publicly update or revise its forward looking statements even if experience or future changes make it clear that projected results expressed or implied in such statements will not be realized.

Additional Information

Chico's FAS, its directors and certain of its executive officers are participants in the solicitation of proxies from Company shareholders in connection with the matters to be considered at the Company's 2016 Annual Meeting. The Company has filed a definitive proxy statement and WHITE proxy card with the U.S. Securities and Exchange Commission (the "SEC") in connection with any such solicitation of proxies from Company shareholders. COMPANY SHAREHOLDERS ARE STRONGLY ENCOURAGED TO READ THE DEFINITIVE PROXY STATEMENT AND ACCOMPANYING WHITE PROXY CARD AS THEY CONTAIN IMPORTANT INFORMATION. Information regarding the identity of the participants, and their direct or indirect interests, by security holdings or otherwise, is set forth in the proxy statement and other materials filed with the SEC. Shareholders can obtain any proxy statement, any amendments or supplements to the proxy statement and other documents filed by the Company with the SEC for no charge at the SEC's website at www.sec.gov. Copies are also available at no charge at the Company's website at www.chicosfas.com, by writing to Chico's FAS at 11215 Metro Parkway, Fort Myers, FL 33966, or by calling the Company's proxy solicitor, Innisfree, toll-free at (877) 825-8971.

Chico's FAS has a Powerful Portfolio of Brands, Providing a Platform for Profitable Growth and Value Creation

Powerful, Iconic and Differentiated Brands



¹ FY2015 Sales; Excludes Boston Proper.

Strong Customer Loyalty, Leading Omni-Retail Capabilities and Sustained Revenue Growth

- ✓ One of the most loyal customer bases in the industry: >90% of revenues from loyalty-program customers
- ✓ Leading omni-retail capabilities: differentiated ability to leverage deep customer analytics to maximize profitability
- ✓ Sustained long-term revenue growth, with 6% CAGR from 2010 – 2015

Positive Change is Underway

- ✓ Under the direction of our recently appointed Chief Executive Officer and President, Shelley Broader, Chico's FAS is executing a new strategic plan
- ✓ Four clear focus areas designed to usher in a new era of profitable growth and value creation
- ✓ Renewed discipline on operating model

Progress in New CEO's First 180 Days Clearly Demonstrates Company is on Right Track to Enhance Shareholder Value

Operational Initiatives

- ✓ On April 25th, announced realignment of Marketing and Digital Commerce functions
 - Estimated annualized savings of ~\$14 million
- ✓ On May 26th, announced three additional initiatives
 - Estimated incremental annualized savings of \$50 to \$70 million

Estimated aggregate savings of \$65 to \$85 million — equivalent to 2.6% to 3.3% of LTM revenue — and reflecting significant progress towards achieving our goal of a 10% operating margin

Governance Changes

- ✓ Company-sponsored proposal to declassify the Board over a three-year period
 - Entire Board would stand for election at the 2019 Annual Meeting
- ✓ Adopted formal policy limiting directors to four public Boards, in addition to Chico's FAS Board

Management Enhancements

- ✓ Ms. Broader has begun to build out her management team with new leaders who bring skills and expertise to support and accelerate our progress
- ✓ Key new hires in real estate and construction, planning and allocation, legal and human resources, including amongst others:
 - Susan Lanigan (EVP & General Counsel)
 - Kristin Oliver (Chief Human Resources Officer)

Board Evolution

- ✓ Proposed world-class leaders in our nominees to be added to the Board
- ✓ With the election of Bonnie Brooks and Bill Simon, four of the Company's nine directors, or almost half the Board, will be new directors added in the past three years

Discussion Agenda

- I. **Chico's FAS is Successfully Executing on a New Strategy for Profitable Growth and Value Creation**
- II. **Chico's FAS Board has Proactively Taken Action to Enhance Management, Corporate Governance and Board to Drive Value**
- III. **Barington's Misguided Initiatives Would Jeopardize the Company's Plan to Drive Profitable Growth and Value Creation**

Powerful, Differentiated Brands Serving Attractive Consumer Segments



Comfortable, relaxed fit and modern style. Accessories coordinate for an individualized, outfitted wardrobe

- Founded in 1983 as a store on Florida's Sanibel Island
- Iconic brand with a cult-like following of loyal customers of women 45+ years
- New merchandise initiatives based on online and store testing (e.g. petites)
- 2015 Sales: \$1,358 million (53% of Total Sales)¹
- 604 boutiques across the U.S., Canada and Puerto Rico
- 117 outlets
- 46 Chico's franchise locations in Mexico



Feminine and affordable alternative to designer fashion. Primarily in black and white and seasonal color splashes

- Aspirational and sophisticated styles fill a niche for fashionable women 35+ years
- New initiatives include renewed focus on special occasion business and a revived and expanded accessories business
- 2015 Sales: \$871 million (34% of Total Sales)¹
- 434 boutiques across the U.S., Canada and Puerto Rico
- 71 outlets



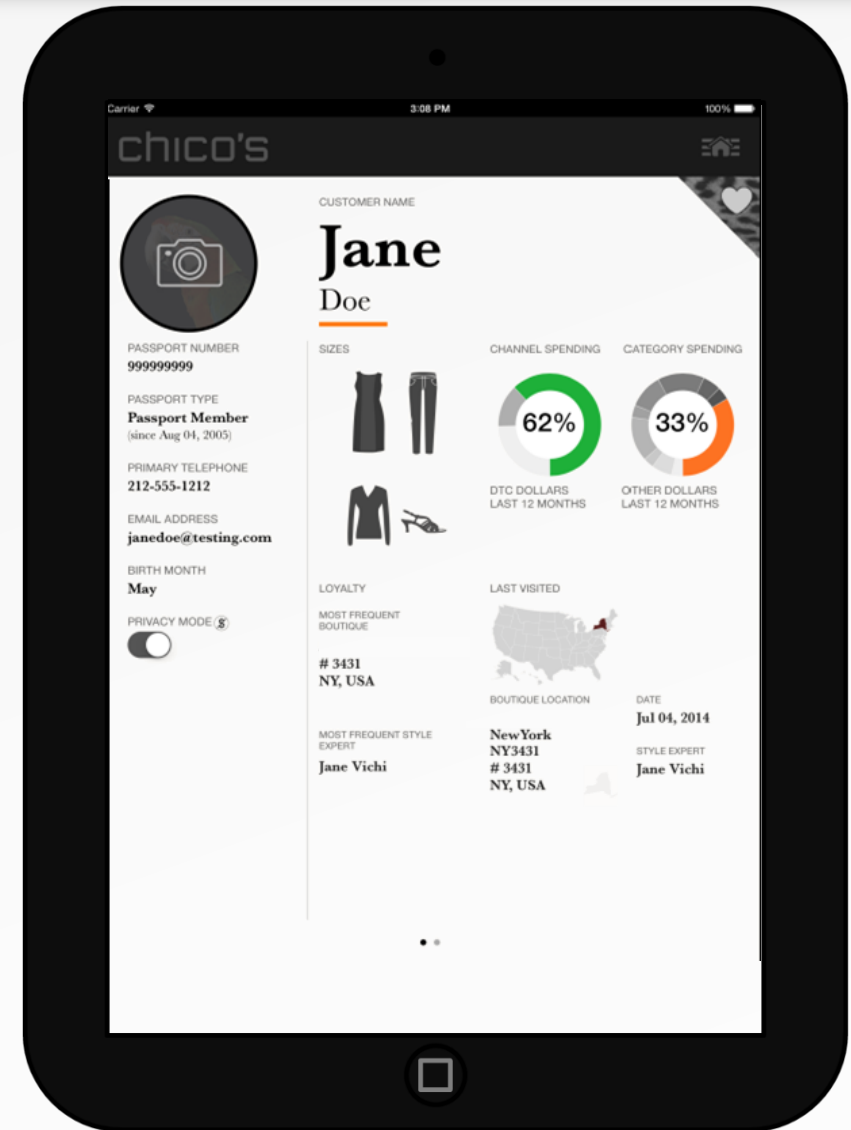
Beautiful, sensual lingerie, loungewear and beauty featuring luxurious fabrics, innovative fashion, and a perfect fit in a wide range of sizes

- Enviably position that caters to a vastly underserved market focusing on women 35+ years
- New initiatives include swim rolled out to all stores and online after successful test, amongst others
- 2015 Sales: \$332 million (13% of Total Sales)¹
- 272 boutiques across the U.S., Canada and Puerto Rico
- 19 outlets
- 31 franchise locations in Mexico

¹ % of total sales excludes Boston Proper.

Cutting-Edge Omni-Retail Capabilities Foster Customer Loyalty and Drive Increased Sales

- Long before most peers, we have been tying purchases directly to specific customer names
 - Customer information databases
 - Converted paper customer books to digital (iPad)
 - Drove incremental appointment sales and Average Dollar Spend (ADS) by expanding associates' visibility of customers' category of loyalty
- New omni-retail initiatives
 - Rollout of a new POS system
 - Introduction of the customer book to allow store associates visibility to past customer behaviors
 - >90% of 2015 revenues were derived from customers in loyalty programs
 - iPads provide capability to buy items online and contact customers / groups of customers
 - Chico's launched a new website in February 2016; the platform developed for Chico's is now being leveraged for new WHBM and Soma websites
- Chico's FAS Net Promoter Scores¹ are well above the average for the retail sector more broadly
 - For 2015, Chico's score of 77, WHBM's score of 75, and Soma's score of 75, are all significantly above the retail industry average ¹ of 51



¹ Source: Medallia. Net Promoter Score is an index ranging from -100 to 100 that measures the willingness of customers to recommend a company's products or services to others.

Following Her Appointment as CEO, Ms. Broader Undertook a Comprehensive Business Review...

Eight months ago, the Board appointed Ms. Broader as new CEO and President. She immediately undertook a comprehensive review of the business to provide clear strategic focus and target operating improvements



...As a Result of the Business Review, We Have Developed Four Clear Focus Areas for Profitable Growth and Value Creation

1

Evolve the customer experience

Integrate our **digital** and **physical** retail environments to have the agility to **meet our customers' expectations** as their relationship with digital platforms evolves

2

Strengthen our brands' positioning

Leverage the connection we have with our **loyal** customers, **attract new customers**, and continue to deliver **unparalleled service**

3

Leverage actionable retail science

Develop algorithms and models to drive and enable real-time decision-making to **improve how we go to market, stock our product, and interact with our customers**

4

Sharpen our financial principles

Drive further savings through leveraging our **shared services model, optimizing our expenses, driving a high ROI on marketing spend and facilitating value creation**

In less than six months, Ms. Broader developed a new plan, recruited new team members to drive execution, and launched multiple initiatives designed to improve the way we operate

Current Initiatives are Accelerating Progress Towards Significant Improvements in Cost Efficiency...

Total announced expected annual savings of \$65 – \$85 million, representing 2.6% to 3.3% of LTM sales

Anticipate \$15 million in savings in fiscal 2016 and we expect to complete the implementation of the initiatives by the end of 2017

Making significant progress towards reaching 10% operating margin goal

A p r i l 2 5

Announced the realignment of Marketing and Digital Commerce functions

- ✓ Realignment enables us to better support the individual brand's needs and places these important functions closer to our customers, both of which we believe will help drive traffic
- ✓ Reduces costs and complexity while improving execution
- ✓ Estimated annualized cost savings of ~\$14 million

M a y 2 6

**Announced three new initiatives —
Estimated savings of \$50 - \$70 million**

- ✓ Supply chain efficiency (\$30 - \$40 million in expected annual savings): Better product testing to identify winners, positioning fabric, optimizing our floor-set cadence, and collaborating more actively with vendors
- ✓ Non-merchandise expense reduction (\$10 – \$20 million in expected annual savings): Instituting formalized and strategic supplier rationalization, negotiations and collaboration
- ✓ Marketing spend optimization (expect \$11 million in annual savings, in addition to ~\$14 million already announced): Using our rich historical data set to determine the most effective marketing techniques to engage with our customers

...Building on Progress that was Already Underway

Actions Underway Before Ms. Broader Joined as Chico's FAS CEO

Recent actions build on cost-cutting and strategic initiatives that the Company had been pursuing before Ms. Broader joined the team, and long before Barington's proxy contest:

- ***Slowing square footage growth***, including announcing plans to close 170-175 stores through 2017. These actions are expected to result in ***\$65 million*** of cost savings, with ***approximately \$20 million achieved to date***, and improved store productivity over time
- ***Implementing a corporate organizational realignment*** in 2015 to better align resources with growth opportunities, resulting in a 12% reduction of the Company's headquarters and field management employee base and an ***estimated \$38 million of annualized savings***
- ***Reducing capital expenditures*** in fiscal 2015 by 40% compared to the Company's prior three-year average
- ***Divested Boston Proper, eliminating a 100 basis point drag on operating margins***
- ***Moderating promotions*** and focusing on ***more disciplined inventory management***, resulting in a ***30 basis point gross margin improvement*** from fiscal 2014 to fiscal 2015

Independent Industry Analysts Have Applauded Ms. Broader's Strong Leadership, Experience and Fresh Perspective, and Recognize the Benefits and Potential of Her Actions

"Importantly, we are encouraged by new CEO Broader's focus on strengthening the retail/digital channels and core brands while leveraging CRM data to improve customer engagement. We expect operational discipline around inventory and cost control to complement sales and drive longer-term margin recovery."



25-February-2016

"New CEO Impressive, Maintain Belief CHS is Best-in-Class...we believe the new CEO not only brings a wealth of experience to the table but also recognizes the need to quickly address the 'seismic' shift taking place at retail, both of which we expect will be instrumental in driving operating margins back to the DD levels."



26-February-2016

"We believe the company's leadership in omni-channel (strive for all-inclusive experience with brands--devices, channels, products, etc.) aligns well with its strategic vision of building strong customer relationships, customer service, and a seamless customer experience. We view its focus on customer service and personalization as a differentiator that is difficult to replicate and a key to long-term margin expansion and profitability."



26-April-2016

"We are impressed by the breadth of opportunity to rightsize the cost structure and improve operations, as identified by new CEO Shelley Broader. While comps could take a long time to turn, she is going after what can be controlled and improved, and isn't wasting any time."



26-May-2016

"[L]onger-term the company is on a path to return to +10%-plus EBIT margins from last year's 6.8% driven first by discipline in inventory management, cost savings and real estate optimization, followed by category extensions, growth in Soma, digital commerce and international expansion."

Piper Jaffray 26-May-2016

Note: Permission to use quotation neither sought nor obtained.

Discussion Agenda

- I. **Chico's FAS is Successfully Executing on a New Strategy for Profitable Growth and Value Creation**
- II. **Chico's FAS Board has Proactively Taken Action to Enhance Management, Corporate Governance and Board to Drive Value**
- III. **Barington's Misguided Initiatives Would Jeopardize the Company's Plan to Drive Profitable Growth and Value Creation**

We Are Strengthening the Management Team as We Execute the New Vision for Chico's FAS



Susan Lanigan
EVP & General Counsel

- 25+ years of professional experience, including 15+ years in retail
- Previously EVP & General Counsel at Dollar General from 2002 to 2013
- Prior to Dollar General, served as General Counsel at Zale
- *"Susan brings a remarkable record helping prominent national retailers successfully navigate complex legal, compliance and regulatory issues. Throughout her career, she has also been a strong partner to Boards and management, advising on strategic planning, business analysis and governance matters"*

— Shelley Broader



Shelley Broader
CEO & President

- 25+ years of retail experience, including 15 years of merchandising experience
- Previously Chief Executive Officer and President of Walmart's EMEA region
- Prior to joining Walmart in 2010, Ms. Broader was Chief Operating Officer and President of Michael's
- Before joining Michael's, Ms. Broader spent seventeen years with the Delhaize Group, where she held a range of leadership roles
- *"Shelley distinguished herself as our top choice, having the extensive retail industry expertise, leadership skills and appreciation for superior service that we believe will take Chico's FAS and each of our brands into our next phase of growth and value creation"*

— David F. Walker



Kristin Oliver
Chief Human Resources Officer

- 12+ years of retail experience
- Previously EVP of People at Walmart U.S. from 2013 to 2015
- Joined Walmart as Assistant General Counsel in 2004
- *"Kristin has significant experience implementing world-class talent attraction, development and retention programs, in addition to defining roles, responsibilities and structure"*

— Shelley Broader

We Have Demonstrated a Proactive Approach to Corporate Governance and Shareholder Engagement

Governance Aligned with Shareholder Interests

- **Executive compensation: Aligned with performance and shareholder interests**
 - Execution on four new initiatives impacts performance based compensation
 - Compensation program under review by Compensation Committee and newly appointed Chief Human Resources Officer
- **Active shareholder engagement program** — 1,635 analyst and investor meetings with 547 analysts and investors in the last 3 years (average of 545 meetings / 182 investors per year)

Effective Board Leadership and Independent Oversight

- **Engaged, independent Board with expertise that is relevant** to our new strategic direction and value creation objectives
 - A majority independent Board fosters a culture of transparency and accountability
- **Board unanimously approved proposal to declassify;** entire Board would stand for election at the 2019 annual meeting
 - Highlights commitment to shareholder-friendly corporate governance standards
- Board adopted **formal policy limiting directors to serve on four public company Boards** in addition to the Chico's FAS Board
 - Prioritizes focused and effective leadership at Chico's FAS
- **Independent Board leadership** with David Walker Independent Chair
- **Shareholder-friendly governance policies,** with four rotations of the Board Chair over the last 10 years
- Regular evaluation of skills and experience: with the election of Ms. Brooks and Mr. Simon, **four of the nine Board members will be new directors added in the past three years**
 - Recent nominees selected through rigorous skills matrix based on third party search process, in consultation with Corporate Governance and Nominating Committee

Our Nominees, Together With Our Board, Have the Skills and Experience Needed to Drive Shareholder Value



Bonnie Brooks
Merchant and CEO Experience

- Vice Chairman of Hudson's Bay Company since 2014
- Joined Hudson's Bay in 2008 as President & CEO
- **Talented merchandising executive with substantial current retail, digital and turnaround expertise and strong track record across several leading global apparel retailers**
 - Includes leading **three major international department store turnarounds**, where merchandising, marketing, digital and ecommerce were instrumental in revitalizing sales and profitability
 - Significant experience in executing M&A and other strategic alternatives
- 30+ years of global executive leadership experience in retail and 14 years in merchandising



Bill Simon
Merchant and Operations Experience

- Former President & CEO of Walmart U.S. from 2010 to 2014
- Joined Walmart in 2006 and served as COO from 2007 to 2010
- Previously held senior executive positions at Brinker, Diageo and Pepsi
- **Seasoned executive with extensive supply chain expertise and a proven track record leading large, complex global retailers with best-in-class cost structures**
- 9 years of merchandising experience and 13 years of experience on the supplier side



Shelley Broader
CEO and Retail Experience

- CEO & President of Chico's FAS since Q4 2015
- Former CEO & President of Walmart EMEA and former CEO & President of Walmart Canada
- **Architect of the Company's new focus areas and leading the progress underway**
- **15 years of merchandising experience**, including Chief Merchandising Officer of Walmart Canada and Vice President of Merchandising at Hannaford Brothers
- Led financial and operational turnaround at Kash n' Karry that included a complete re-branding into Sweetbay Supermarkets
- 25+ years of retail experience



Janice Fields
Marketing and Brand Building Experience

- Independent director of Chico's FAS since 2013
- **Made important governance and leadership contributions to Chico's FAS** as Chair of the Corporate Governance and Nominating Committee
- Former President of McDonald's USA
- Board Director of Monsanto since 2008
- **Proven track record in consumer marketing and brand building, multi-unit real estate and franchising**
- **Accomplished executive** recognized by both Forbes and Fortune for her leadership
- 35+ years of experience

We are enhancing our Board with individuals who have the most relevant skills, expertise and track record to support our success and the execution of our strategic plan

Discussion Agenda

- I. **Chico's FAS is Successfully Executing on a New Strategy for Profitable Growth and Value Creation**
- II. **Chico's FAS Board has Proactively Taken Action to Enhance Management, Corporate Governance and Board to Drive Value**
- III. **Barington's Misguided Initiatives Would Jeopardize the Company's Plan to Drive Profitable Growth and Value Creation**

Barington's Assertions Distort the Truth

Barington's Assertions

"Barington sought to establish a private dialogue with the Company. On September 22, 2014, representatives of Barington had a confidential meeting with all members of the head of Investor Relations]"

On Long-Term Interest in Chico's FAS

"In September 2015, Barington believed that Chico's common stock was significantly undervalued and decided to begin making a sizable investment in the Company."

"When a Board is looking to add one or more new directors, the nominating committee conducts a search, interviews the top candidates, and if necessary, the Board selects their favorites. The CEO often plays a key role in the selection process, as we have seen recently in the case of Chico's."

On Board Search

"The nominating committee invited me for a position on the Board and the new CEO ignored my invitation to meet."

On Interviewing Candidates

"Ms. Brooks is the Vice Chairman of Hudson's Bay Company, which owns and operates two sizable department store chains that directly compete with Chico's Fifth Avenue and Lord and Taylor. Chico's acknowledges that it directly competes with department stores."

On Bonnie Brooks

"The Board has not had a meeting between Barington and the Board, upon us withdrawing our nomination letter and our withdrawal of Bonnie's nominees."

On Addressing the Board

The Truth

- Failed to engage with the Company in any substantive manner between September 2014 and March 2016
- Barington sold down its entire position in the Company between September 2014 and September 2015; has been a current holder for only 8-9 months
- Barington held only 0.92% of outstanding voting shares at the record date and own derivatives potentially convertible into another approximately 0.64% of the Company's outstanding shares, the majority of which were purchased within the past six months
- Chico's FAS conducted a thorough search led by our Corporate Governance and Nominating Committee and an experienced search firm
- The nomination of two extraordinary candidates, Bonnie Brooks and Bill Simon, was based on careful and thoughtful evaluation by Board members and members of senior management
- The same due consideration was given to Barington's nominees, who were not as strong as ours
- Members of the Chico's FAS Board and management team have had numerous discussions with Jim Mitarotonda, including four separate phone calls between him and Shelley Broader
- Mr. Mitarotonda was also invited to present to the full Board, an invitation to which he has thus far failed to respond
- Barington's suggestion that Bonnie Brooks' appointment would represent a conflict of interest is wrong: neither Hudson's Bay Company, nor any of the department stores within its portfolio (including Saks Fifth Avenue and Lord & Taylor), are competitors in any practical sense to Chico's FAS
- Statement is categorically false

Chico's FAS has been and remains open to engaging in a constructive dialogue with Barington – as with all of its shareholders

Barington Has Not Suggested Any Meaningful New Proposals; Change Was Already Underway at Chico's FAS

Barington Says...

The Reality is...

1 Add 200-300 new Soma stores

Misguided!

- Barington's 200 to 300 bricks & mortar store growth strategy conflicts with the way many consumers are shopping today, particularly at Soma. In fact, Chico's FAS customers, like those of many retailers, are engaging with our brands at a faster rate on digital channels than in-store
- Adding 200-300 stores would significantly impair shareholder value and our progress to double digit operating margins. The added structural cost, the slow ramp to profitability, and the consumer's increasing shift to online channels are factors that make the prospect irresponsible from a return on investment perspective

2 Reduce operating costs

Underway!

- Barington's suggested cost reductions disregard actions we have already taken. Since divesting Boston Proper, Chico's FAS has already exceeded the reduction in advertising costs that Barington targets. Further, Barington's estimates ignore the \$10 million to \$20 million of non-merchandise procurement savings that we have already identified and announced. In April and May 2016 (prior to Barington's involvement), Chico's FAS announced numerous strategic, operating and financial initiatives, which are expected to result in incremental annual cost savings of \$65 - \$85 million

3 Repurchase more shares

Misleading!

- Chico's FAS has a strong track record of returning capital to shareholders but will exercise discipline in doing so (and in leveraging the balance sheet more broadly)
- Chico's FAS has returned 131% of free cash flow since 2010, vs. a median of 103% for peers. Since 2015, Chico's FAS has returned \$398 million to shareholders through dividends and share repurchases, representing 3x free cash flow

4 Align pay and performance

Misleading!

- Chico's FAS has a history of closely aligning executive compensation and performance, and has consistently scored better than the majority of Russell 3000 companies on their relative degree of alignment

5 Enhance the Board

Already Done!

- In May 2016, after a thorough search with the assistance of an experienced search firm, we announced the nomination of two world-class leaders, Bonnie Brooks and Bill Simon, who will bring extensive retail, merchandising, supply chain and franchising experience, as well as proven leadership skills to our Board. Barington's hand-picked director nominees lack current, relevant experience that would support our progress and new plan

***Barington's unsophisticated view of our business puts the execution of our strategic plan
– and delivery of real shareholder value – at risk***

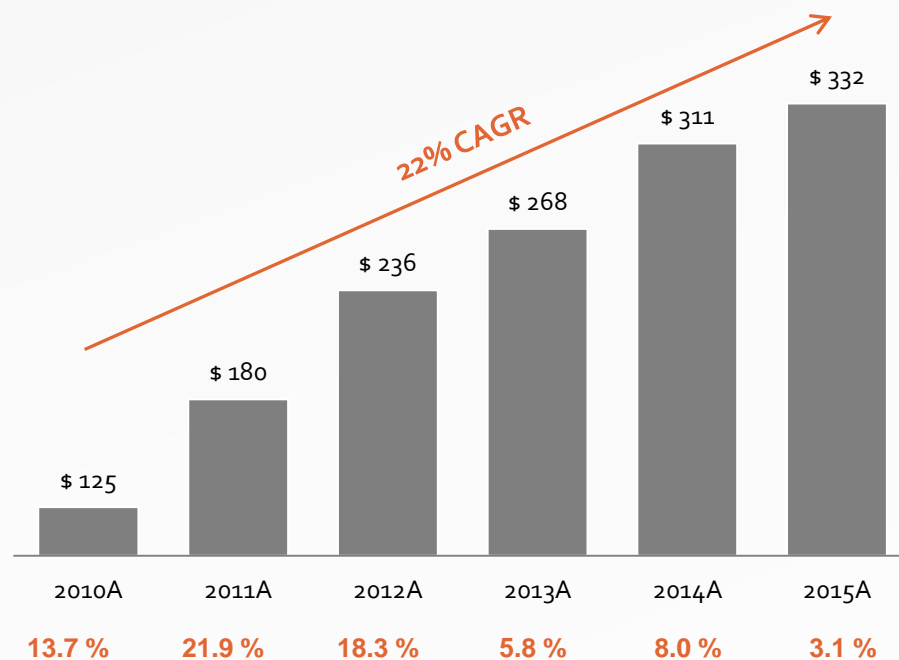
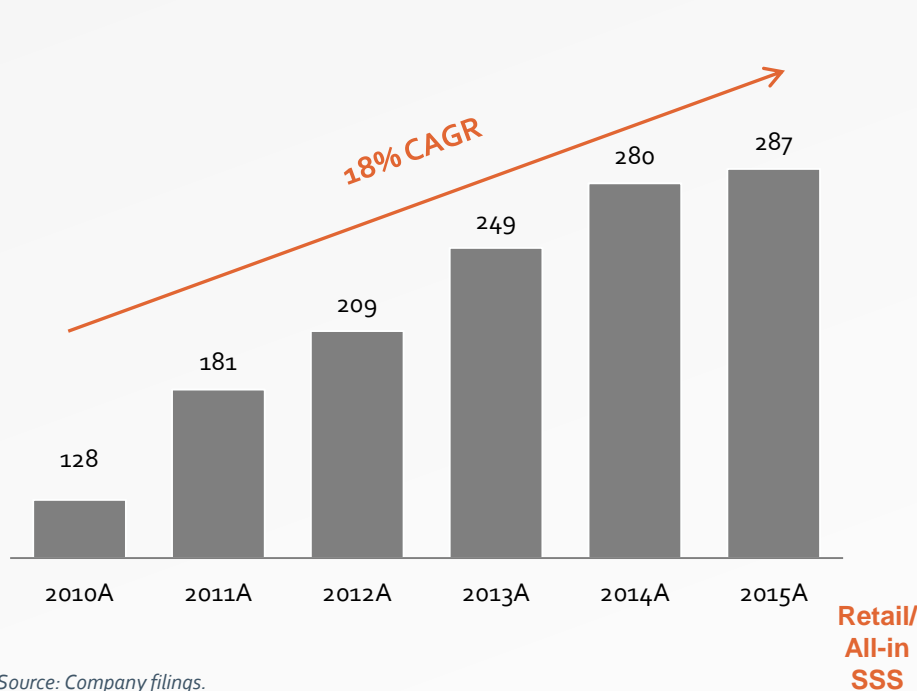
1 Chico's FAS is Pursuing Disciplined Growth of the Soma Brand

"Opening two to three hundred new Soma stores is an antiquated strategy that might have been relevant five years ago. Today, in the face of shifting consumer behavior, that strategy would mean saddling the Company with huge capital investments for the next decade, solely to drive short-term top-line growth, in an era when the capital would be better spent on ecommerce and other digital initiatives."

– Shelley Broader

Chico's FAS Has Been Pursuing
Disciplined Expansion of the Soma Store Base...

...Driving Significant Revenue Growth
and Preserving SSS Momentum



Source: Company filings.

2 Significant Actions Already Implemented to Reduce Operating Costs

- ✗ In its letter dated 13 June 2016, Barington cited an incorrectly calculated SG&A margin, failing to adjust for store Depreciation and Amortization (D&A) which is included in occupancy
- ✓ While there is much more to do, announced cost saving initiatives are moving our cost structure in the right direction
- ✓ Chico's FAS has embarked on a focused effort to drive a more efficient cost structure, including initiatives such as:
 - Supply chain efficiency (\$30 – \$40 million in expected annual savings)
 - Non-merchandise expense reduction (\$10 – \$20 million in expected annual savings)
 - Marketing spend optimization (\$11 million in addition to expected annual savings of \$14 million already announced)
 - Realignment of Marketing and Digital Commerce functions to better support the individual brand's needs
 - Further marketing optimization by using our rich historical data set to determine the most effective techniques to engage with our customers
- ✓ In addition, in 2015, we implemented a corporate organizational realignment, resulting in a 12% reduction of the Company's headquarters and field management employee base and \$38 million of expected annual savings

Total recently announced estimated cost savings of \$65–\$85 million represent 2.6% – 3.3% of LTM sales

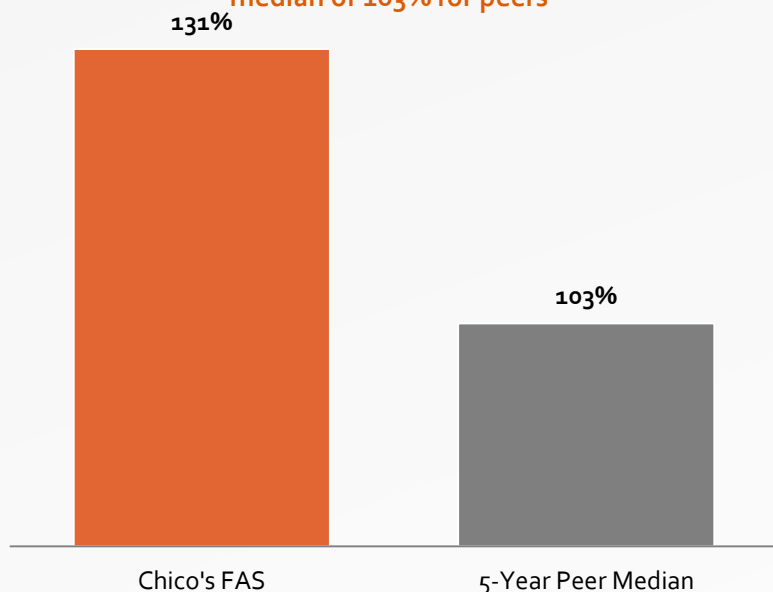
Chico's FAS management and Board continue to seek out efficiencies to drive operating margin improvement

3 Chico's FAS Has a Strong Track Record for Capital Return and Will Continue to Exercise Discipline

- ✓ Consistent with our focus on sharpening our financial principles, we will continue to exercise discipline with respect to capital return and our balance sheet more broadly
- ✓ Shareholders have applauded our prudent use of cash especially in the face of a slowing retail environment
- ✗ Barington's share repurchase strategy would deplete cash balances or increase leverage, limiting our future flexibility to deploy capital and sacrificing our strong balance sheet for short-term gains

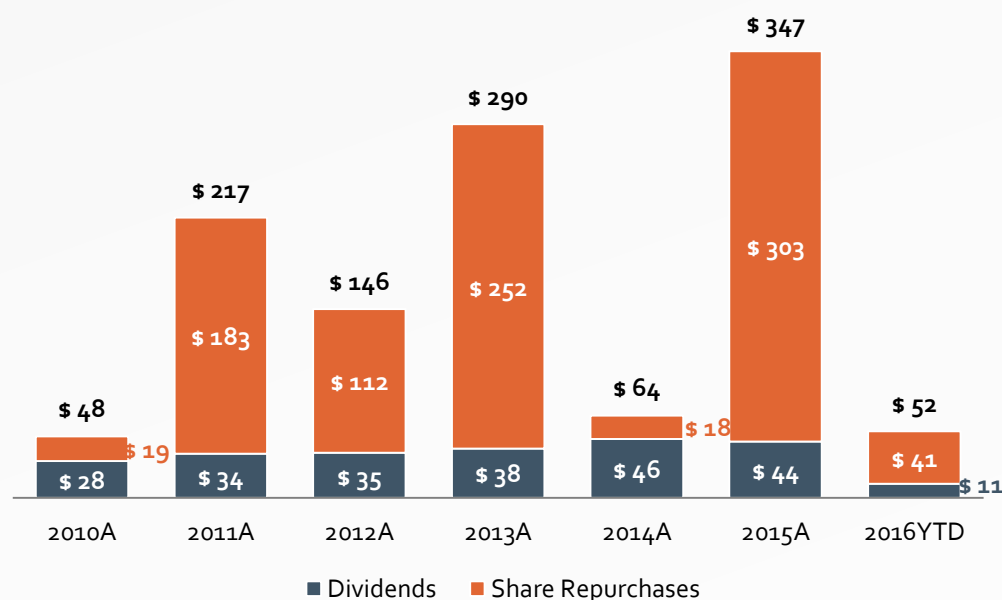
Since 2010, over \$1.1 billion has been returned to shareholders

Chico's FAS has a strong track record of returning capital to its shareholders, returning 131% of free cash flow since 2010, vs. a median of 103% for peers



Chico's FAS Shareholder Return Over Time

Since 2015, \$398 million returned to shareholders through dividends and share repurchases, representing 3x free cash flow¹



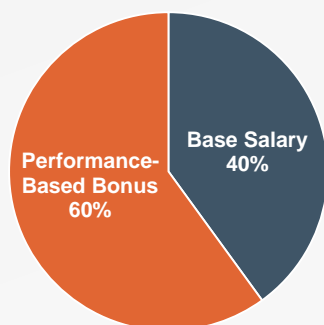
Source: Company filings and Capital IQ.

Note: \$ figures may not sum to total due to rounding.

¹ Capital returned includes dividends and share repurchases, which are calculated gross of withholding tax for comparability with peers; free cash flow is calculated as cash flow from operations, less capital expenditures. Peers as defined in Chico's FAS proxy statement.

4 Compensation Strategy Aligns With Generating Shareholder Value

Overview of CEO Compensation Plan



Pay package is majority performance contingent in the second year

Comparative Quantitative Analysis of Compensation Practices¹

Year	Relative Degree of Alignment	CEO Comp (Mult. of Peer Median ²)
2015	Better than 73 % of Russell 3000 companies	1.07 x
2014	Better than 56 % of Russell 3000 companies	1.33
2013	Better than 62 % of Russell 3000 companies	1.04

Annual Meeting Say-on-Pay Voting Results

All Three Leading Voting Advisors Recommended FOR

Year	Proposal	% For
2015	Advisory Vote on Compensation	96.6 %
2014	Advisory Vote on Compensation	97.5
2013	Advisory Vote on Compensation	97.9

In its letter, Barington included one-time mitigating payments that were designed to compensate Ms. Broader for economic losses incurred as a result of leaving her prior employment. Ms. Broader's base salary is in the 57th percentile and her long-term incentives are in the 75th percentile of a composite of publicly-traded retail peers³, demonstrating incentives are aligned and within market.

¹ Source: Public sources, FactSet, ISS.

² Based on ISS peer group of Abercrombie, Aeropostale, American Eagle, Ascena, Buckle, Children's Place, Coach, DSW, Express, Finish Line, Foot Locker, Gap, Genesco, Guess?, L Brands, Men's Wearhouse, Pier 1 Imports, Stage Stores, Williams-Sonoma, Ulta Salon, Urban Outfitters.

³ Compensation committee retained Frederic W. Cook & Co., a third party consultant, to review Ms. Broader's pay package; on a mix basis they found it was in-line with 20 publicly-traded retailers.

5 Barington's Nominees Lack the Skills and Expertise Needed Today to Support our Progress

Barington's Board Nominees



Jim Mitarotonda

- × According to his own proxy materials and website, Mr. Mitarotonda has served on only one apparel retail Board
- × Any experience and skills he might offer already represented by current directors and/or Ms. Brooks and Mr. Simon
- × Lacks digital expertise and limited ecommerce experience
- × Suggested cuts are duplicative of initiatives already underway
- × Traditional bricks and mortar growth strategy conflicts with the realities of today's retail industry



Janet Grove

- × Ms. Grove's executive experience in the U.S. retail industry is five years dated, a significant gap in an industry as dynamic as retail
- × Any experience and skills she might offer already represented by current directors and/or Ms. Brooks and Mr. Simon
- × Lacks recent digital and ecommerce expertise, which are essential components of the Company's strategy and drivers of success in the current retail environment
- × Ms. Grove currently serves on the Board of Aéropostale, which just filed for bankruptcy in May 2016

Jim Mitarotonda Does Not Have the Right Qualifications or Retail Track Record to Merit Appointment to the Chico's FAS Board

Not Qualified to Direct an Omni-Retailer

Mitarotonda Board Experience

Industry	Number of Boards	Current Boards	Companies
Industrial	5	3	
Technology	3	0	
Apparel Retail	1	0	
Auto Parts Dealer & Service	1	0	
Financial	1	1	 / Hilco Acquisition Corp.
Total	11	4	

Poor Retail Track Record

Mitarotonda's limited experience on an apparel retail Board has led to disappointing results. Having joined The Jones Group Board in May 2013, he participated in the sale of the Company to Sycamore Group just seven months later for barely a 10% premium to the closing price on the day he joined.

THEJONESGROUP

Source: Public sources, FactSet, Barington proxy statements and website.

Chico's FAS Board Nominees Have The Superior Skills and Experience Needed to Drive Shareholder Value

Chico's FAS Nominees

Shelley Broader

- ✓ Chico's FAS' new CEO and President
- ✓ Architect of the Company's new focus areas and leading the progress underway

Janice Fields

- ✓ One of the Company's newest independent directors
- ✓ Has made **important governance and leadership** contributions to Chico's FAS as Chair of the Corporate Governance and Nominating Committee
- ✓ Proven track record in **consumer marketing and brand building, multi-unit real estate and franchising**

Bonnie Brooks

- ✓ Substantial, **current retail, merchandising, digital marketing, ecommerce and turnaround expertise**
- ✓ Strong track record across several leading **global apparel** retailers

Bill Simon

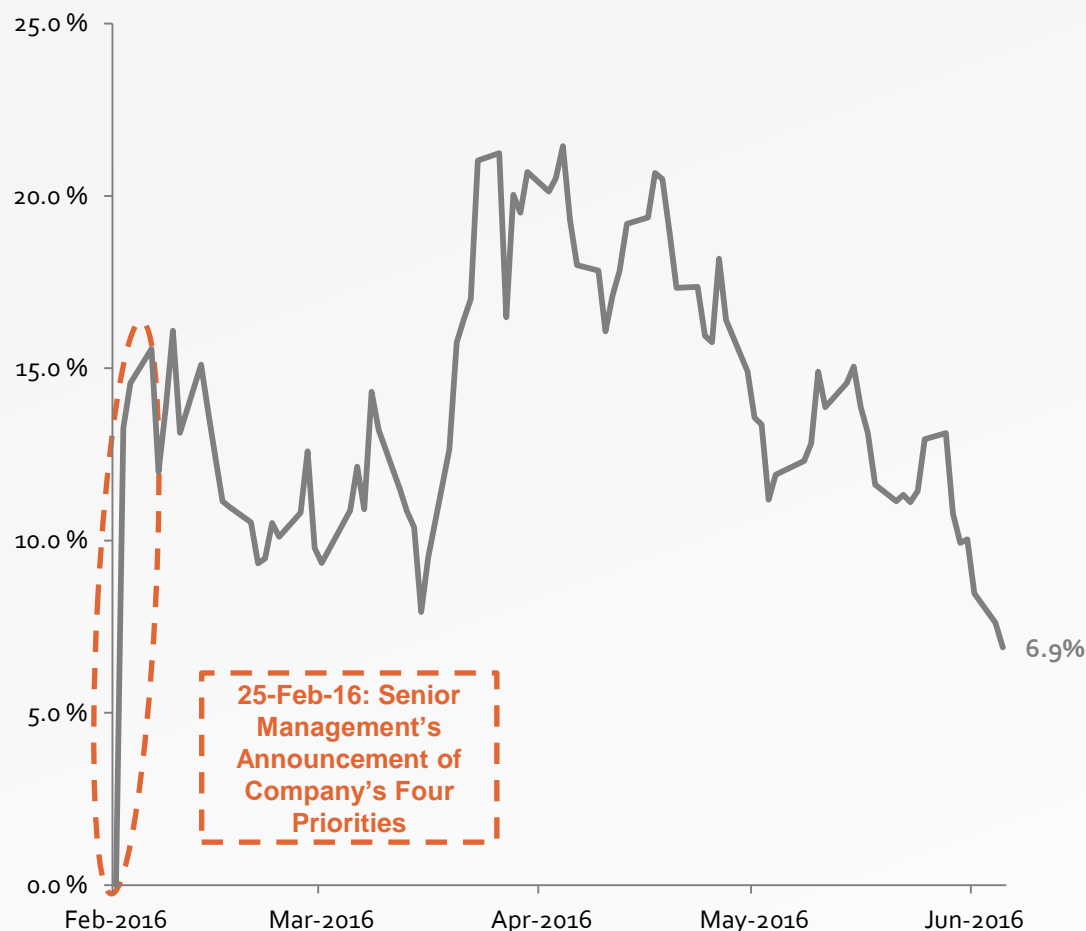
- ✓ **Extensive supply chain** expertise
- ✓ Proven track record leading **large, complex global retailers with best-in-class cost structures**

Barington's Nominees

	Jim Mitarotonda	Janet Grove
Current Retail / Merchandising	No	No
Current Marketing (Including Digital)	No	No
Operational Cost Cutting	No	No
Supply Chain	No	Yes
Multi-unit Real Estate	No	Yes
Franchising	No	No

Despite a Weak Overall Retail Environment, Chico's FAS Has Outperformed Since Ms. Broader's Appointment as CEO

Chico's FASTSR Over / (Under) Performance vs. Peers¹



"We are impressed by the breadth of opportunity to rightsize the cost structure and improve operations, as identified by new CEO Shelley Broader. While comps could take a long time to turn, she is going after what can be controlled and improved, and isn't wasting any time."

MKM PARTNERS

26-May-2016

Since Ms. Broader's appointment as CEO, Chico's FAS has outperformed peers in a very difficult retail environment

While we are on the right track, it will take some time before the full value of our strategic plan is fully implemented and baked into our stock price

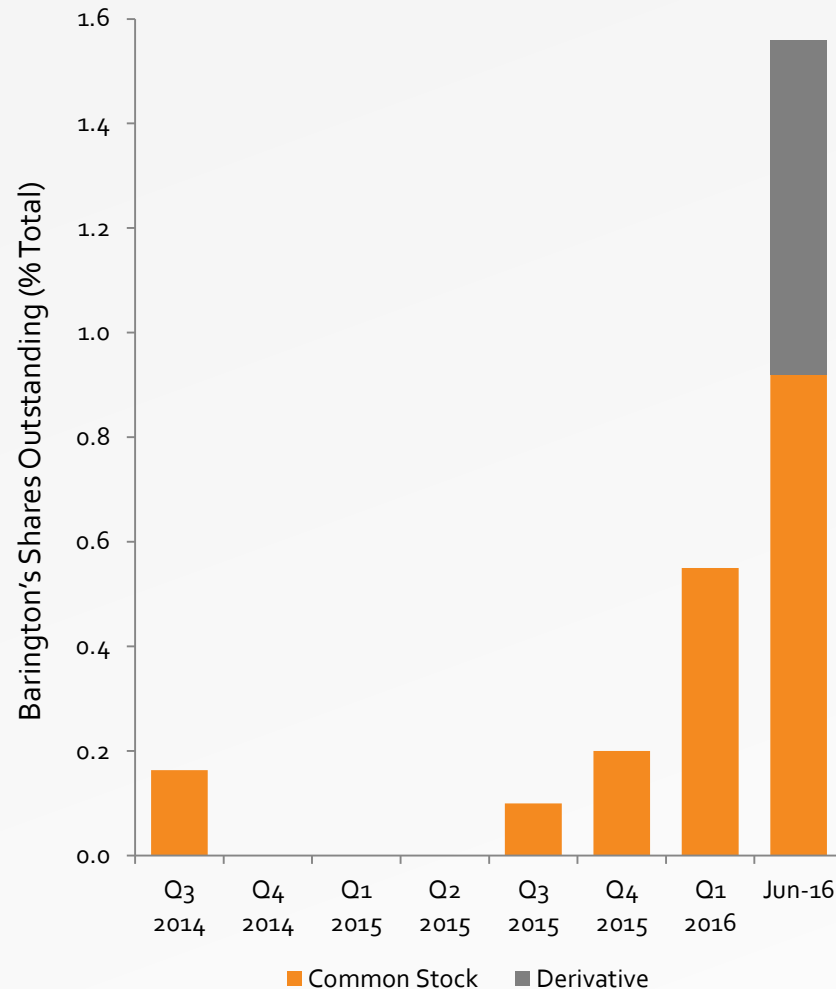
Source: Capital IQ as of 28-Jun-2016.

Note: Permission to use quotation neither sought nor obtained.

¹ Peers as defined in Chico's FAS proxy statement. Peer TSR weighted based on market capitalization.

Barington is a Short-Term Holder, Not Committed to Chico's FAS' Long-Term Initiatives

Barington is not a significant shareholder or a long-term investor in Chico's FAS



- Barington only began accumulating its current position in Chico's FAS in Q3 2015
 - By comparison, Chico's FAS' top 25 institutional investors have, on average, held the stock for more than eight years
 - Almost half of its current claimed ownership is made up of derivative contracts
 - Of those derivative contracts, at least 650,000 are out-of-the-money call options
- Barington's 0.92% OS stake of common shares represents less than 1 day of trading volume¹

Barington and its affiliates own approximately 0.92% of the Company's outstanding shares and own derivatives potentially convertible into another approximately 0.64% of the Company's outstanding shares, the majority of which were purchased within the past six months. Further, as shown in their proxy materials, between September 2014 and September 2015, Barington sold down their entire ownership position in the Company's common stock

Note: Ownership data is based on Barington's proxy statement and quarterly 13F filings.

¹ Based on Chico's 3 month average daily trading volume of 2.4mm shares as of 27-Jun-2016.

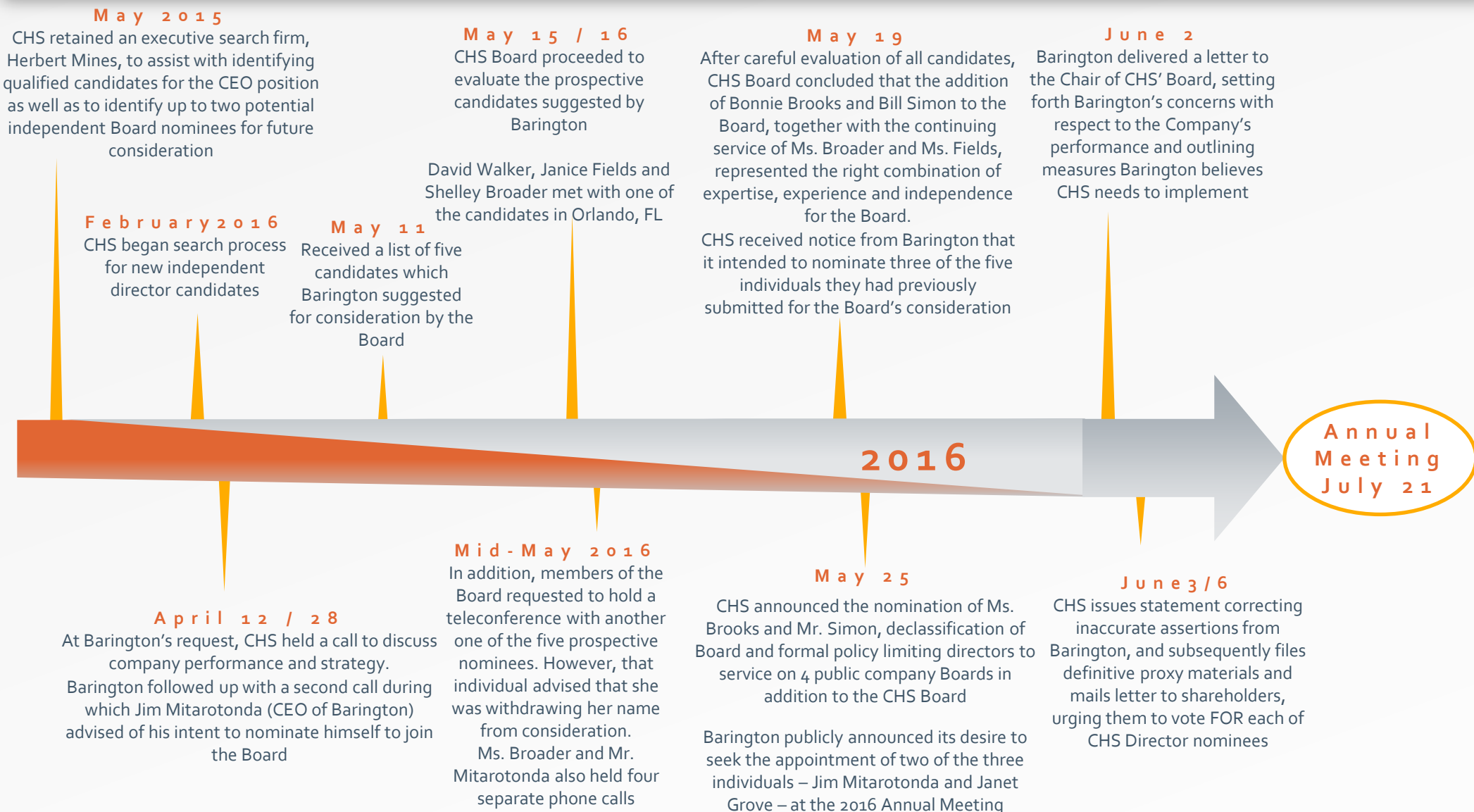
Support Continued Enhancement of Shareholder Value at Your Company

- Chico's FAS has embarked on a clear path to long-term value creation under the leadership of Ms. Broader
- The Chico's FAS Board has:
 - Appointed a new CEO
 - Hired several new key management executives
 - Announced four new focus areas
 - Launched multiple new operating improvement initiatives
 - Announced new governance enhancements, including two new Board nominees
 - These are all in addition to the announced cost savings initiatives to-date
- Barington's actions jeopardize the successful execution of our strategic plan to enhance shareholder value

**PLEASE VOTE FOR THE SUPERIOR
CHICO'S FAS BOARD SLATE ON THE
WHITE PROXY CARD TODAY**

Supplementary Materials

Chico's FAS Board Search Process and Barington Nominees



Chico's FAS Captures a Widely Different Customer Base than Hudson's Bay Company

- ✓ **Proximity / Demographic Profile:** Independent third party analysis from Applied Predictive Technologies (APT) has found that Hudson Bay's stores are not competitively relevant to the Chico's brands in terms of geographic proximity or demographic profile
- ✓ **Share of Customer Wallet:** Our own customer analysis shows that our customers do not shop at Hudson Bay's stores (only 1.3% SOW¹), and we do not include Hudson Bay's in our routine market analyses

Source: Chico's FAS market research and APT.

¹ Share of wallet is a survey method used in performance measurement to understand the amount of business received from a specific customer demographic. Share of Wallet is weighted by average purchase amount.

Additional Corporate Governance Statistics

- ✓ 8 / 9 Independent Directors
- ✓ De-staggering Board, per new proposal, with entire Board up for election in 2019
- ✓ Average tenure of ~5.3 years, well below the S&P average of ~8.4 years
- ✓ Formal policy to limit director over-Boarding
- ✓ 4 /9 Female Directors
- ✓ Independent Chair of the Board

A Board with extensive retail, operating and public company experience comprised of our directors and nominees would meet the highest standards of shareholder friendly corporate governance

Source: Institutional Shareholder Services, GMI Analyst, Public filings.

Our Board Nominees Have the Skills and Experience Needed to Drive Shareholder Value

- On May 24, Chico's FAS nominated 2 new independent director candidates



Bonnie Brooks

- Vice Chair of Hudson's Bay Company since 2014
- 30+ years of global executive leadership experience in retail and 14 years in merchandising

Skills and Qualifications

- **Retail / Operations:** More than 30 years of global executive leadership experience in retail
- **Merchandising:** 14 years of experience in direct merchandising in addition to 5 years of experience leading all merchandise divisions of HBC
- **Digital:** Digital and ecommerce were instrumental in revitalizing sales and profitability during Ms. Brooks' tenure at HBC and Lane Crawford
- **Operational Cost Cutting:** Led three major international department store turnarounds, including at Hudson's Bay Company and the Lane Crawford Group in Asia
- **M&A / Strategy:** Significant experience in executing M&A and other strategic alternatives



Bill Simon

- Former President & CEO of Walmart U.S. from 2010 to 2014
- 9 years of merchandising experience and 13 years of experience on the supplier side

Skills and Qualifications

- **Retail / Operations:** Seasoned executive with extensive supply chain expertise and a proven track record leading large, complex global retailers with best-in-class cost structures and premier consumer brands
- **Merchandising:** 9 years of merchandising experience in addition to 13 years on the supplier side
- **Digital:** Lead the expansion of small format stores and the integration of the digital and physical retail experience
- **Public Company:** Board director of Darden Restaurants since 2012

Our Board Nominees Have the Skills and Experience Needed to Drive Shareholder Value



Shelley Broader

- CEO & President of Chico's FAS since Q4 2015
- Former CEO & President of Walmart EMEA and former CEO & President of Walmart Canada
- 25+ years of retail experience

Skills and Qualifications

- **Retail / Operations:** More than 30 years of global executive leadership experience in retail
- **Merchandising:** 15 years of merchandising experience, including Chief Merchandising Officer of Walmart Canada and Vice President of Merchandising at Hannaford Brothers
- **Operational Cost Cutting:** Led financial and operational turnaround at Kash n' Karry that included a complete re-branding into Sweetbay Supermarkets



Janice L. Fields

- Independent director of Chico's FAS since 2013
- Chair of Chico's FAS Corporate Governance and Nominating Committee
- Former President of McDonald's USA
- Board Director of Monsanto since 2008
- 35+ years of experience

Skills and Qualifications

- **Operations:** Unique marketing, consumer brand and supply chain insights; leading expertise in franchising
- **Multi-unit Real Estate:** Experience managing multi-unit operations essential to executing strategic plan
- **Public Company:** Significant experience in leading public companies through 35 years at McDonald's as well as governance expertise through her tenure as an independent director at Monsanto