2Q23 Investor Presentation

July 18, 2023





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Disclosures

CAUTIONARY STATEMENT

This communication contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. In general, forward-looking statements usually may be identified through use of words such as "may," "believe," "expect," "anticipate," "intend," "will," "should," "plan," "estimate," "predict," "continue" and "potential" or the negative of these terms or other comparable terminology, and include statements related to potential benefits of the First Miami merger, and the strength of our pipelines and their ability to support business growth across our markets and our belief that our high-quality balance sheet and business mix will support strong performance regardless of future economic conditions. Forward-looking statements are not historical facts and represent management's beliefs, based upon information available at the time the statements are made, with regard to the matters addressed; they are not guarantees of future performance. Actual results may prove to be materially different from the results expressed or implied by the forward-looking statements. Forward-looking statements are subject to numerous assumptions, risks and uncertainties that change over time and could cause actual results or financial condition to differ materially from those expressed in or implied by such statements.

Factors that could cause or contribute to such differences include, but are not limited to (1) the risk that the cost savings from the merger may not be realized or take longer than anticipated to be realized, (2) disruption from the merger with customer, supplier, employee or other business partner relationships, (3) reputational risk and the reaction of each of the companies' customers, suppliers, employees or other business partners to the merger, (4) the risks relating to the integration of FMIA's operations into the operations of United, including the risk that such integration will be materially delayed or will be more costly or difficult than expected, (5) the risks associated with United's pursuit of future acquisitions, (6) the risk associated with expansion into new geographic or product markets, (7) the dilution caused by United's issuance of additional shares of its common stock in the merger, and (8) general competitive, economic, political and market conditions. Further information regarding additional factors which could affect the forward-looking statements can be found in the cautionary language included under the headings "Cautionary Note Regarding Forward-Looking Statements" and "Risk Factors" in United's Annual Report on Form 10-K for the year ended December 31, 2022, and other documents subsequently filed by United with the SEC.

Many of these factors are beyond United's ability to control or predict. If one or more events related to these or other risks or uncertainties materialize, or if the underlying assumptions prove to be incorrect, actual results may differ materially from the forward-looking statements. Accordingly, shareholders and investors should not place undue reliance on any such forward-looking statements. Any forward-looking statement speaks only as of the date of this communication, and United undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. New risks and uncertainties may emerge from time to time, and it is not possible for United to predict their occurrence or how they will affect United.

United qualifies all forward-looking statements by these cautionary statements.



Disclosures

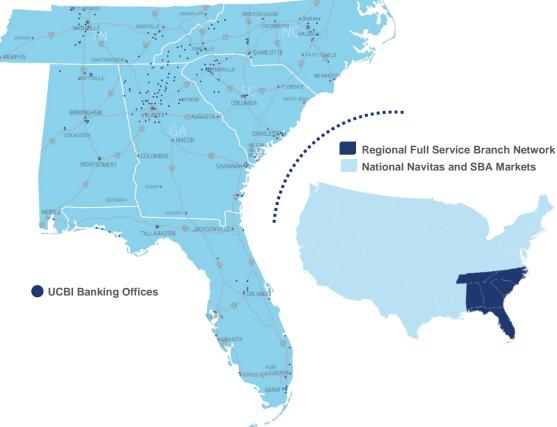
NON-GAAP MEASURES

This Investor Presentation includes financial information determined by methods other than in accordance with generally accepted accounting principles ("GAAP"). This financial information includes certain operating performance measures, which exclude merger-related and other charges that are not considered part of recurring operations. Such measures include: "Earnings per share – operating," "Diluted earnings per share – operating," "Tangible book value per share," "Return on common equity – operating," "Return on tangible common equity – operating," "Return on assets – operating," "Return on assets – pre-tax pre-provision, excluding merger-related and other charges," "Efficiency ratio – operating," "Expenses – operating," and "Tangible common equity to tangible assets."

Management has included these non-GAAP measures because it believes these measures may provide useful supplemental information for evaluating United's underlying performance trends. Further, management uses these measures in managing and evaluating United's business and intends to refer to them in discussions about United's operations and performance. Operating performance measures should be viewed in addition to, and not as an alternative to or substitute for, measures determined in accordance with GAAP, and are not necessarily comparable to non-GAAP measures that may be presented by other companies. To the extent applicable, reconciliations of these non-GAAP measures to the most directly comparable GAAP measures can be found in the 'Non-GAAP Reconciliation Tables' included in the exhibits to this Presentation.



United Community Banks, Inc.



Premier Southeast Regional Bank – Committed to Service Since 1950

- ✓ Metro-focused branch network with locations in the fastest-growing MSAs in the Southeast
- ✓ 204* branches, 8 LPOs, and 5 MLOs across six Southeast states; Top 10 market share in GA and SC

Extended Navitas and SBA Markets

- Navitas subsidiary is a technology-enabled, small-ticket, essential-use commercial equipment finance provider
- SBA business has both in-footprint and national business (4 specific verticals)

Note: See glossary located at the end of this presentation for reference on certain acronyms *Pro forma with First National Bank of South Miami; 2Q23 AUA of \$308 million



\$0.53 Diluted earnings per share - GAAP \$0.55 Diluted earnings per share - operating⁽¹⁾

0.95% Return on average assets - GAAP

1.00% Return on average assets - operating⁽¹⁾

1.65% PTPP return on average assets - operating⁽¹⁾

1.64% Cost of deposits 31% DDA / Total Deposits

Return on common equity – GAAP 11.35% Return on tangible common equity - operating⁽¹⁾

7.47%

6.3% Annualized 2Q EOP core loan growth

> 55.7% Efficiency ratio - GAAP 54.2% Efficiency ratio - operating⁽¹⁾

4.5% Annualized 2Q EOP deposit growth

Other 2Q notable items: \$1.6 mm GOS from commercial insurance business \$1.4 mm MSR write-up



Return on Average Assets

0.95%

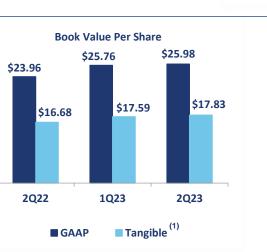
GAAP

1.06%

0.95% ^{1.00%}

2Q23







1Q23

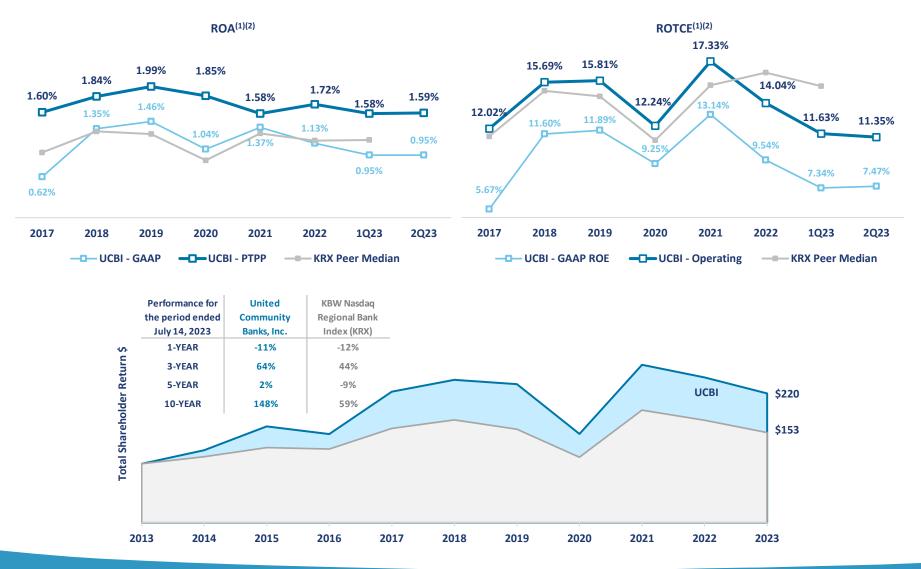
Operating⁽¹⁾



(1) See non-GAAP reconciliation table slides in the Appendix for a reconciliation of operating performance measures to GAAP performance



Long-Term Financial Performance & Shareholder Return



(1) See non-GAAP reconciliation table slides in the Appendix for a reconciliation of operating performance measures to GAAP performance
 (2) UCBI 1Q23 includes the impact of the \$10.4 million initial provision to establish the reserve for Progress loans and unfunded commitments, which reduced ROA – Operating by 13 bps and reduced ROTCE – Operating by 135 bps



Footprint Focused on High-Growth MSAs in Southeast

_	Fastest Growing	U	ICBI ⁽³⁾	'23 – '28	'23 – '28	'22 Total		Fastest Growing	L	JCBI ⁽³⁾	'23 – '28	'23 – '28	'22 Total
	Major Southeast		(%) of Total	Proj. Pop.	Proj. HHI.	Deposits	Mid-Size Southeast		Market		Proj. Pop.	Proj. HHI.	Deposits
	MSAs ⁽¹⁾	Rank	Deposits	Growth %	Growth %	(\$M)		MSAs ⁽²⁾	Rank	Deposits	Growth %	Growth %	(\$M)
1)	Raleigh, NC	11	3.67%	7.40%	11.77%	54,911	1)	Myrtle Beach, SC	12	2.01%	9.38%	12.44%	13,698
							2)	Winter Haven, FL			9.37%	9.14%	11,738
2)	Jacksonville, FL	23	0.41%	6.89%	14.35%	103,192	3)	Fort Myers, FL			8.93%	11.31%	23,119
2)	Orlanda 🛛	45	2.220/	C 2E0/	40.000/	75.000	4)	Daphne, AL	25	0.06%	8.00%	8.53%	6,795
3)	Orlando, FL	15	3.33%	6.35%	10.63%	75,966	5)	Sarasota, FL	32	0.26%	7.73%	12.11%	31,735
4)	Nashville, TN	12	6.25%	6.12%	12.44%	92,625	6)	Port St. Lucie, FL	14	0.11%	7.53%	11.74%	13,322
<i>,</i>	,					,	7)	Fayetteville, AR			6.99%	10.18%	17,477
5)	Charlotte, NC	14	2.39%	5.80%	14.66%	336,500	8)	Naples, FL	31	0.06%	6.83%	8.60%	22,814
							9)	Daytona Beach, FL			6.56%	10.27%	15,311
6)	Tampa, FL	43	0.17%	5.19%	11.68%	92,275	10)	Hilton Head Island, SC	17	0.16%	6.33%	15.75%	7,121
7)	Atlanta QA	0	00 7 40/	4.000/	44400/	007 455	11)	Charleston, SC	15	1.18%	6.32%	14.65%	22,732
7)	Atlanta, GA	9	20.74%	4.68%	14.16%	237,455	12)	,	12	1.00%	6.21%	13.20%	8,749
8)	Richmond, VA			3.88%	12.78%	142,812	13)	Clarksville, TN	7	1.51%	6.16%	10.22%	5,576
.,	,					,-	14)	,			6.06%	16.04%	8,024
9)	Washington DC			2.72%	11.66%	297,120	15)	1 0,	5	1.31%	6.01%	12.32%	6,180
							16)	Huntsville, AL	8	2.86%	5.93%	16.50%	11,727
10)	Virginia Beach, VA			2.25%	14.75%	35,868	17)	Melbourne, FL	17	0.03%	5.29%	11.06%	13,211
44)	Miemi 🗖	24	E 220/	4.05%	40 700/	252.000	18)		3	3.06%	5.20%	20.84%	6,040
11)	Miami, FL	31	5.33%	1.95%	10.76%	352,009	19)	Savannah, GA	8	1.31%	5.16%	9.66%	10,221
		UC	BI MSA Pre	esence			20)	Wilmington, NC	17	0.23%	5.02%	12.29%	17,215
	Proje	ected Pop	ulation Grow	th ⁽³⁾ (2023-20	28)			Projected H	lousehol	d Income Gro	owth ⁽³⁾ (2023-	2028)	
									12.7%		13.4%		
		4.7%							,				
				2.1%									
	T	IInit	vd	National					Inita	1	National		
	UNITED	Unite		Avg.					Jnite	<u>u</u>	Avg.		
		Communit	J Dunix®					0	internety				

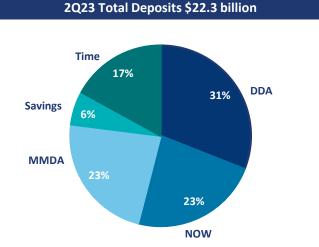
(1) Includes MSAs with a population greater than 1,000,000

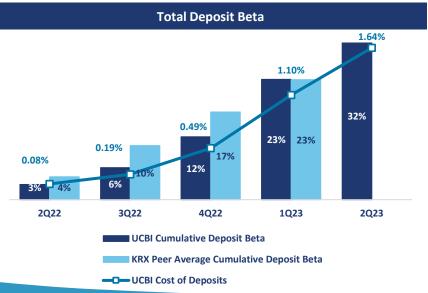
(2) Includes MSAs with a population between 200,000 and 1,000,000

(3) Market Rank and (%) of Total Deposits pro forma for recently completed acquisition of Progress Financial Corporation



Outstanding Deposit Franchise





Strong Deposit Growth

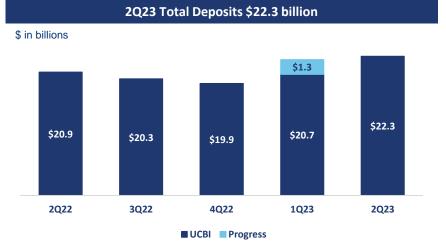
- Total deposits were up \$247 million in 2Q23, or 4.5% annualized from 1Q23
- YTD total deposits, excluding Progress, were up \$1.0 billion, or 9.8% annualized
- ✓ Total customer deposits were up \$109 million in 2Q23, or 2.3% annualized from 1Q23 (excluding brokered deposits and public funds)
- ✓ YTD total customer deposits, excluding Progress, were up \$574 million, or 6.2% annualized

Deposit Costs Below Peers, But Increased Due to Rates and Mix

- ✓ 32% cumulative deposit beta since 4Q21, as cost of deposits moved to 1.64% from 1.10% in 1Q23
- ✓ DDA% moved to 31% of total deposits from 34% last quarter, as customers moved funds to CDs, which increased to 17% of total deposits from 14% last quarter



Deposit Trends



Deposit Mix Shift

Deposits are granular with a \$33 thousand average account size and are diverse by industry and geography

 Business deposits of \$8.3 billion and personal deposits of \$10.8 billion in 2Q23



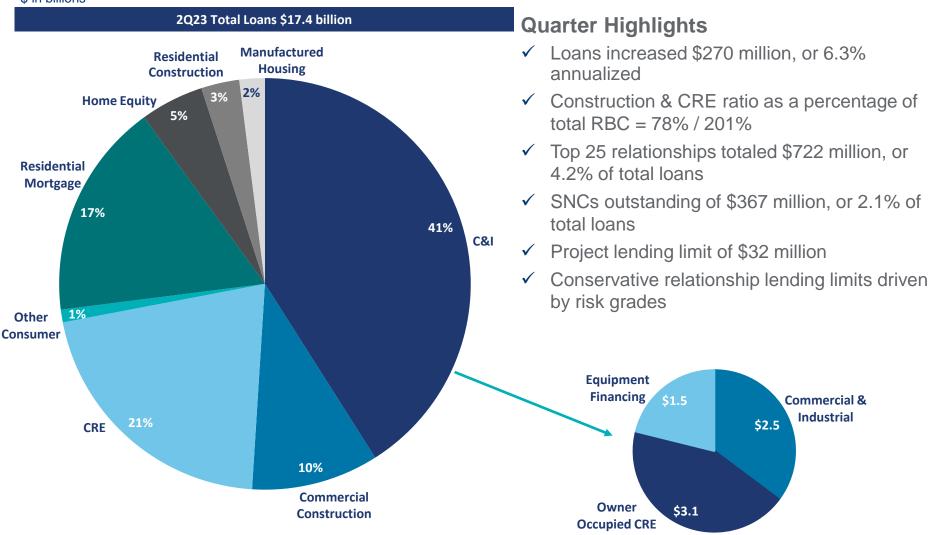
Customer Deposit Granularity





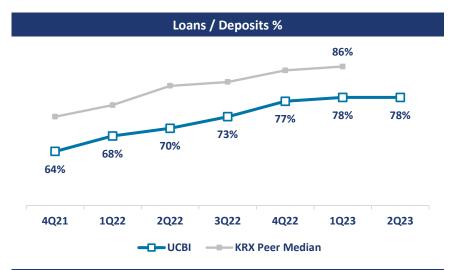
Well-Diversified Loan Portfolio

\$ in billions





Balance Sheet Strength – Liquidity and Capital



 Substantial balance sheet liquidity and above-peer capital ratios

 \$5.9 billion securities portfolio offers significant near- and medium-term cash flow opportunities

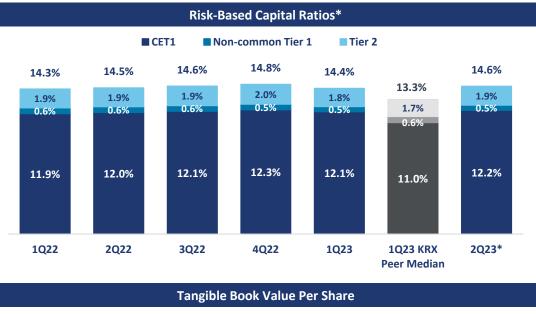
 ✓ FHLB borrowings declined to zero in 2Q23 from \$30 million in 1Q23





*2Q23 regulatory capital ratios are preliminary

Capital



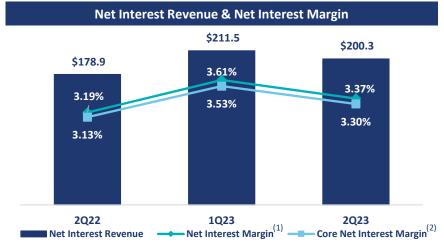
	\$0.55				\$0.05	
\$17.59		(\$0.02)	(\$0.24)	(\$0.10)		\$17.83
1Q23 TBV	Operating Earnings	Merger Charges	Dividends	Change in OCI	Other	2Q23 TBV

- 2Q23 regulatory risk-based capital ratios increased an average of 16 bps from 1Q23
- ✓ The leverage ratio increased 14 bps to 9.79%, as compared to 1Q23
- ✓ Quarterly dividend of \$0.23 per share, an increase of 10% YOY
- Repurchased a modest amount of preferred shares at an average price of \$20.83 during 2Q23
- Net unrealized securities losses in AOCI increased by \$13 million to \$318 million in 2Q23
 - AFS securities portfolio of \$3.4 billion with a 2.5-year duration
- ✓ TCE % of 8.21% increased 4 bps from 1Q23

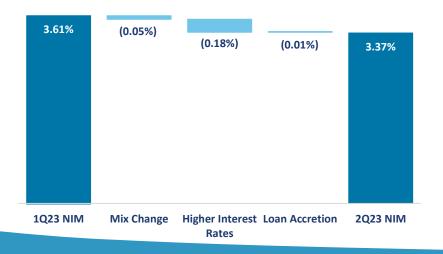


Net Interest Revenue / Margin⁽¹⁾

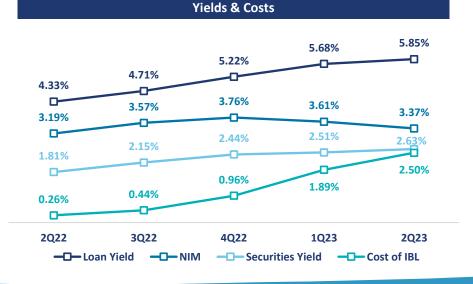
\$ in millions



2Q23 NIM Compression



- ✓ Net interest revenue decreased \$11.2 million from 1Q23
- Net interest margin increased 18 bps compared to 2Q22, but decreased 24 bps from 1Q23, primarily driven by increased deposit costs
- ✓ Core net interest margin of 3.30%, which excludes purchased loan accretion
- Purchased loan accretion totaled \$4.1 million and contributed 7 bps to the margin, down 1 bp from 1Q23
- Approximately \$5.6 billion or 32% of total loans are floating rate with another \$2.3 billion that will adjust beyond one year



(1) Net interest margin is calculated on a fully-taxable equivalent basis(2) Core net interest margin excludes purchased loan accretion



Noninterest Income

\$ in millions



Service Charges Mortgage Brokerage / Wealth Mgmt Loan sale gains Other

Linked Quarter

- ✓ Noninterest income was up \$6.2 million
 - Service charges drove \$1.1 million of the increase from 1Q23
 - A \$655,000 increase in mortgage fees excluding the \$1.4 million change in the mark on the MSR
 - \$444,000 increase in gains on SBA and Navitas
 loan sales
 - \$1.6 million in 2Q gains on \$22.1 million of SBA loans sold
 - \$738,000 in 2Q gains on \$20.8 million of equipment finance loan sales
 - Other income was up \$2.7 million due to the absence of 1Q23's \$1.6 million in securities losses and an approximate \$1.6 million 2Q23 net gain from the sale of a commercial insurance business

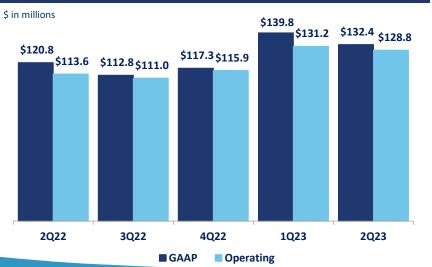
Year-over-Year

- ✓ Noninterest income was up \$2.9 million
 - Mortgage rate locks of \$305 million in 2Q23 compared to \$597 million in 2Q22
 - Other noninterest income increased \$5.4 million due to higher other investment income and the Progress acquisition



Disciplined Expense Management





- The GAAP efficiency ratio improved compared to last quarter
- On an operating basis, the efficiency ratio increased modestly as lower expenses were more than offset by the impact of NIM pressure

 Total operating expenses decreased by \$2.4 million, or 1.8%, quarter over quarter, mostly due to lower incentive accrual, group medical insurance costs and payroll taxes

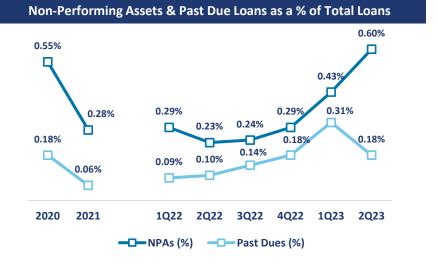


Credit Quality

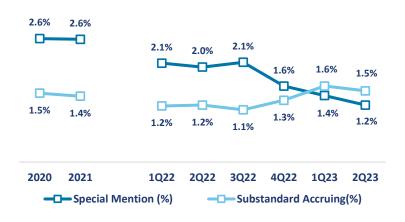


Net Charge-Offs as % of Average Loans

- ✓ 2Q23 net charge-offs of \$8.4 million, or 0.20% of average loans, annualized
 - 2Q23 Navitas net charge-offs of \$2.5 million, or 0.69% annualized
- ✓ Non-performing assets increased \$30.3 million during the quarter and were 0.60% of total loans, an increase of 17 bps from 1Q23, driven primarily by the movement of one senior care relationship to nonaccrual
- ✓ Special mention loans improved from \$239 million in 1Q23 to \$217 million in 2Q23
- ✓ Higher risk loans, defined as special mention plus substandard accruing, improved 0.3% from 1Q23 to 2.7% and were down 0.5% YOY

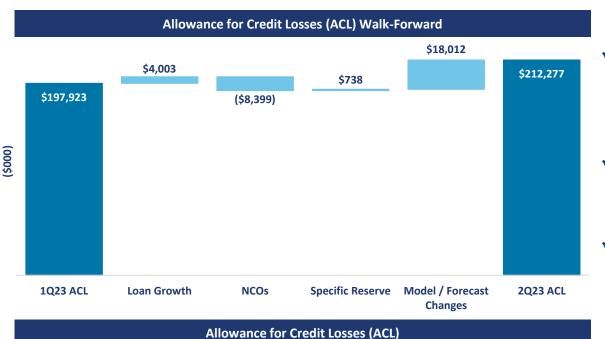








Allowance for Credit Losses



1.22% 1.18% 1.16% 1.12% 1.05% \$212 \$198 \$181 \$167 \$153 2Q22 3Q22 4Q22 1Q23 2Q23 ACL - Allowance for Credit Losses \$

- The provision for credit losses was \$22.8 million in 2Q23 as compared to \$8.4 million in net charge-offs
- Loan growth accounted for \$4.0 million of the provision increase
- Economic forecast for the CRE price index created a build in the allowance of \$7 million
- ✓ ACL reserve levels remain strong at 1.22% of loans, up from 1.05% in 2Q22



2Q23 INVESTOR PRESENTATION Exhibits

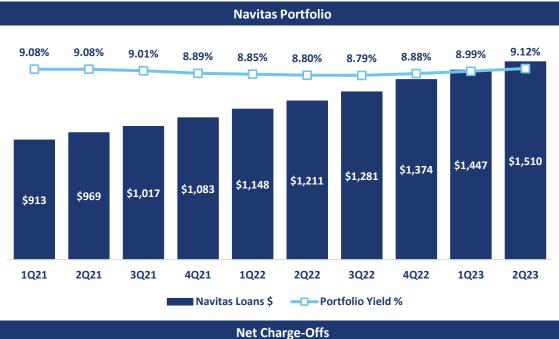




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Navitas Performance

\$ in millions



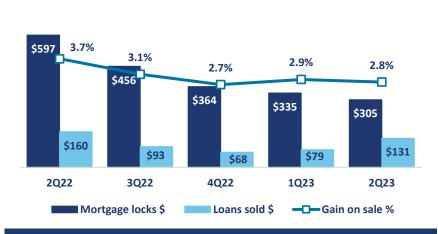
0.93% 0.83% 0.72% 0.69% 0.70% 0.50% 0.31% 0.36% 0.29% 0.21% 0.13% 0.109 2019 2020 2021 3021 4Q21 1Q22 2Q22 3Q22 4Q22 1Q23 2023 1021

- Navitas represents 8% of total loans
- Navitas 2Q23 NCOs of 0.69%, or \$2.5 million
- ✓ Navitas ACL / Loans of 1.89%
- We expect higher 3Q losses, however, full-year 2023 NCOs are expected to be in the 0.90% - 0.95% range due to recent stress in the transportation sector



Mortgage Activity Shift to Saleable Production

\$ in millions



Mortgage Locks & Sales

Mortgage Locks - Purchase vs. Refinance



- Rate locks were \$305 million compared to \$335 million in 1Q23
- ✓ 22% of locked loans were variable rate mortgages in 2Q23, down from 27% in 1Q23
- ✓ Sold \$131 million loans in 2Q23, up \$52 million from \$79 million sold in 1Q23
- Purchase / Refi mix shifted from 73% / 27% in 2Q22 to 86% / 14% in 2Q23



Selected Segments – Senior Care

\$ in millions



- ✓ Senior Care lending team are dedicated specialists with significant experience in the space
- ✓ Senior Care portfolio outstanding totaled \$394 million as of 2Q23, or 2.3% of total loans
- As of June 30, \$31.8 million of Senior Care loans were nonaccruing, an increase of \$21.3 million from 1Q23 (included in substandard)
- As of June 30, \$107.9 million of Senior Care loans were special mention and \$74.7 million were substandard accruing
- ✓ Senior care loans account for approximately 37% of total criticized and classified loans



Selected Segments – Office

\$ in millions



- Office portfolio is distributed across our Southeastern primary and secondary markets, with very few loans in central business districts
- Office portfolio exposure has a small suburban business focus with a significant portion of welllocated medical office buildings
- ✓ Granular portfolio with an average office loan size of \$1.3 million and a median loan size of \$492,000 as of 2Q23
- ✓ Office portfolio outstanding totaled \$722 million as of 2Q23, or 4.2% of total loans
- ✓ Top 10 Office commitments total \$129 million
- ✓ As of June 30, \$571,000 Office loans were nonaccruing
- As of June 30, \$8.9 million, or 1.2% of Office loans outstanding were special mention and \$812,000, or 0.1% of Office loans outstanding were substandard accruing



Uninsured Deposits

\$ in billions

Deposit Type	Total Deposits*	Insured Deposits	Collateralized Deposits	Uninsured & Uncollateralized \$	Uninsured & Uncollateralized %
Retail	\$11.4	\$9.6	-	\$1.8	16%
Business	\$6.6	\$3.4	-	\$3.2	48%
Public	\$2.4	\$0.1	\$2.3	\$0.0	0%
Sweep	\$1.1	\$1.1	-	\$0.0	0%
Brokered	\$0.6	\$0.6	-	\$0.0	0%
Total	\$22.1	\$14.8	\$2.3	\$5.0	23%

- ✓ We estimate that 77% of our deposits were either insured or collateralized as of June 30, 2023, up 1% from 1Q23
- Our uninsured deposits have significant diversity with respect to industry type and geography
- Our sweep accounts include ICS deposits, which increased approximately \$610 million in 2Q23



Non-GAAP Reconciliation Tables

\$ in thousands, except per share data

	2Q22		3Q22		4Q22	. <u> </u>	1Q23		2Q23	-
Expenses										
Expenses - GAAP	\$ 120,790	\$	\$ 112,755	:	\$ 117,329		\$ 139,805		\$ 132,407	
Merger-related and other charges	(7,143)		(1,746)		(1,470)		(8,631)		(3,645)	
Expenses - Operating	\$ 113,647	\$	\$ 111,009	_	\$ 115,859	_	\$ 131,174		\$ 128,762	=
Diluted Earnings per share										
Diluted earnings per share - GAAP	\$ 0.61	9	\$ 0.74		\$ 0.74		\$ 0.52		\$ 0.53	
Merger-related and other charges	0.05		0.01		0.01		0.06		0.02	_
Diluted earnings per share - Operating	0.66	_	0.75	_	0.75	_	0.58		0.55	=
Book Value per share										
Book Value per share - GAAP	\$ 23.96	9	\$ 23.78		\$ 24.38	5	\$ 25.76		\$ 25.98	
Effect of goodwill and other intangibles	(7.28)		(7.26)		(7.25)		(8.17)		(8.15)	
Tangible book value per share	\$ 16.68	9	\$ 16.52	_	\$ 17.13		\$ 17.59		\$ 17.83	-
Return on Tangible Common Equity										
Return on common equity - GAAP	9.31	%	11.02	%	10.86	%	7.34	%	7.47	%
Effect of merger-related and other charges	0.79		0.19		0.15		0.81		0.35	
Return on common equity - Operating	10.10		11.21		11.01		8.15		7.82	•
Effect of goodwill and intangibles	4.10		4.39		4.19		3.48		3.53	
Return on tangible common equity - Operating	14.20	%	15.60	%	15.20	%	11.63	%	11.35	_ %
Return on Assets										
Return on assets - GAAP	1.08	%	1.32	%	1.33	%	0.95	%	0.95	%
Merger-related and other charges	0.09		0.02		0.02		0.11		0.05	
Return on assets - Operating	1.17	%	1.34	%	1.35	%	1.06	%	1.00	%



Non-GAAP Reconciliation Tables

\$ in thousands, except per share data

	2Q22		3Q22		4Q22		1Q23		2Q23	
Return on Assets to return on assets- pre-tax pre-provision										
Return on assets - GAAP	1.08	%	1.32	%	1.33	%	0.95	%	0.95	%
Income tax expense	0.32		0.37		0.41		0.29		0.29	
(Release of) provision for credit losses	0.09		0.25		0.33		0.34		0.35	
Return on assets - pre-tax, pre-provision	1.49		1.94		2.07		1.58		1.59	_
Merger-related and other charges	0.11		0.03		0.02		0.13		0.06	
Return on assets - pre-tax, pre-provision, excluding merger-related and other charges	1.60	%	1.97	%	2.09	%	1.71	%	1.65	%
Efficiency Ratio										
Efficiency Ratio - GAAP	56.58	%	48.41	%	47.95	%	57.20	%	55.71	%
Merger-related and other charges	(3.35)		(0.75)		(0.60)		(3.53)		(1.54)	
Efficiency Ratio - Operating, excluding PPP fees and MSR marks	53.23	%	47.66	%	47.35	%	53.67	%	54.17	%
Tangible common equity to tangible assets										
Equity to assets ratio - GAAP	10.95	%	11.12	%	11.25	%	11.90	%	11.89	%
Effect of goodwill and other intangibles	(2.96)		(3.01)		(2.97)		(3.36)		(3.31)	
Effect of preferred equity	(0.40)		(0.41)		(0.40)		(0.37)		(0.37)	
Tangible common equity to tangible assets ratio	7.59	%	7.70	%	7.88	%	8.17	%	8.21	%



Glossary

ACL – Allowance for Credit Losses	MLO – Mortgage Loan Officer							
ALLL – Allowance for Loan Losses	MMDA – Money Market Deposit Account							
AOCI – Accumulated Other Comprehensive Income (Loss)	MTM – Marked-to-market							
AUA – Assets Under Administration	MSA – Metropolitan Statistical Area							
BPS – Basis Points	MSR – Mortgage Servicing Rights Asset							
C&I – Commercial and Industrial	NCO – Net Charge-Offs							
C&D – Construction and Development	NIM – Net Interest Margin							
CECL – Current Expected Credit Losses	NOW – Negotiable Order of Withdrawal							
CET1 – Common Equity Tier 1 Capital	NPA – Non-Performing Asset							
CRE – Commercial Real Estate	NSF – Non-sufficient Funds							
CSP – Customer Service Profiles	OO RE – Owner Occupied Commercial Real Estate							
DDA – Demand Deposit Account	PCD – Loans Purchased with Credit Deterioration							
EOP – End of Period	PPP – Paycheck Protection Program							
EPS – Earnings Per Share	PTPP – Pre-Tax, Pre-Provision Earnings							
FHA – Federal Housing Administration	RBC – Risk Based Capital							
FTE – Fully-taxable equivalent	ROA – Return on Assets							
GAAP – Accounting Principles Generally Accepted in the USA	SBA – United States Small Business Administration							
IBL – Interest-bearing liabilities	TCE – Tangible Common Equity							
ICS – Insured Cash Sweep	USDA – United States Department of Agriculture							
KRX – KBW Nasdaq Regional Banking Index	VA – Veterans Affairs							
LPO – Loan Production Office	YOY – Year over Year							

