

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

**For the Quarterly Period Ended September 30, 2003**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 2-17039

**NATIONAL WESTERN LIFE INSURANCE COMPANY**  
(Exact name of Registrant as specified in its charter)

COLORADO  
(State of Incorporation)

84-0467208  
(I.R.S. Employer Identification Number)

850 EAST ANDERSON LANE  
AUSTIN, TEXAS 78752-1602  
(Address of Principal Executive Offices)

(512) 836-1010  
(Telephone Number)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days:

Yes ☒ No ☐

Indicate by a check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes ☒ No ☐

As of November 12, 2003, the number of shares of Registrant's common stock outstanding was: Class A - 3,346,685 and Class B - 200,000.



## INDEX

|   |             |
|---|-------------|
| <b>Part I. Financial Information:</b>   | <b>Page</b> |
| Item 1. Financial Statements  | 3           |
| Condensed Consolidated Balance Sheets<br>September 30, 2003 (Unaudited) and December 31, 2002                                   | 3           |
| Condensed Consolidated Statements of Earnings<br>For the Three Months Ended September 30, 2003 and 2002 (Unaudited)             | 5           |
| Condensed Consolidated Statements of Earnings<br>For the Nine Months Ended September 30, 2003 and 2002 (Unaudited)              | 6           |
| Condensed Consolidated Statements of Comprehensive Income<br>For the Three Months Ended September 30, 2003 and 2002 (Unaudited) | 7           |
| Condensed Consolidated Statements of Comprehensive Income<br>For the Nine Months Ended September 30, 2003 and 2002 (Unaudited)  | 8           |
| Condensed Consolidated Statements of Stockholders' Equity<br>For the Nine Months Ended September 30, 2003 and 2002 (Unaudited)  | 9           |
| Condensed Consolidated Statements of Cash Flows<br>For the Nine Months Ended September 30, 2003 and 2002 (Unaudited)            | 10          |
| Notes to Condensed Consolidated Financial Statements (Unaudited)  | 12          |
| Item 2. Management's Discussion and Analysis of<br>Financial Condition and Results of Operations                                | 20          |
| Item 3. Quantitative and Qualitative Disclosures About Market Risk  | 42          |
| Item 4. Controls and Procedures   | 42          |
| <b>Part II. Other Information:</b>  |             |
| Item 1. Legal Proceedings   | 42          |
| Item 6. Exhibits and Reports on Form 8-K  | 43          |
| <b>Signatures</b>   | 44          |

# **PART I. FINANCIAL INFORMATION**

## **ITEM 1. FINANCIAL STATEMENTS**

### **NATIONAL WESTERN LIFE INSURANCE COMPANY AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands)**

| ASSETS  | (Unaudited)<br>September 30,<br>2003 | December 31,<br>2002 |
|---|--------------------------------------|----------------------|
| Cash and investments:   |                                      |                      |
| Securities held to maturity, at amortized cost                          | \$ 2,633,710                         | 2,161,951            |
| Securities available for sale, at fair value                            | 1,369,504                            | 1,038,568            |
| Mortgage loans, net of allowances for possible losses (\$660 and \$660) | 160,714                              | 168,634              |
| Policy loans  | 89,363                               | 92,714               |
| Index options   | 23,772                               | 5,209                |
| Other long-term investments   | 59,860                               | 64,988               |
| Cash and short-term investments   | 36,412                               | 85,544               |
| Total cash and investments  | 4,373,335                            | 3,617,608            |
| Deferred policy acquisition costs                                       | 558,828                              | 442,266              |
| Accrued investment income   | 52,681                               | 49,485               |
| Federal income tax receivable   | -                                    | 513                  |
| Other assets  | 32,249                               | 27,375               |
|   | \$ 5,017,093                         | 4,137,247            |

Note: The condensed consolidated balance sheet at December 31, 2002, has been derived from the audited consolidated financial statements as of that date.

See accompanying notes to condensed consolidated financial statements.

**NATIONAL WESTERN LIFE INSURANCE COMPANY AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In thousands, except share amounts)

| LIABILITIES AND STOCKHOLDERS' EQUITY  | (Unaudited)<br>September 30,<br>2003 | December 31,<br>2002 |
|---|--------------------------------------|----------------------|
| LIABILITIES:  |                                      |                      |
| Future policy benefits:   |                                      |                      |
| Traditional life and annuity contracts  | \$ 142,092                           | 143,877              |
| Universal life and investment annuity contracts   | 4,080,747                            | 3,305,088            |
| Other policyholder liabilities  | 57,590                               | 43,652               |
| Federal income tax liability:   |                                      |                      |
| Current   | 543                                  | -                    |
| Deferred  | 13,301                               | 4,746                |
| Other liabilities   | 62,065                               | 32,678               |
| Total liabilities   | 4,356,338                            | 3,530,041            |
| COMMITMENTS AND CONTINGENCIES (Note 6)  |                                      |                      |
| STOCKHOLDERS' EQUITY:   |                                      |                      |
| Common stock:   |                                      |                      |
| Class A - \$1 par value; 7,500,000 shares authorized; 3,346,685 and 3,324,937 issued and outstanding in 2003 and 2002 | 3,347                                | 3,325                |
| Class B - \$1 par value; 200,000 shares authorized, issued, and outstanding in 2003 and 2002                          | 200                                  | 200                  |
| Additional paid-in capital  | 29,058                               | 26,759               |
| Accumulated other comprehensive income  | 23,018                               | 9,038                |
| Retained earnings   | 605,132                              | 567,884              |
| Total stockholders' equity  | 660,755                              | 607,206              |
|   | \$ 5,017,093                         | 4,137,247            |

Note: The condensed consolidated balance sheet at December 31, 2002, has been derived from the audited consolidated financial statements as of that date.

See accompanying notes to condensed consolidated financial statements.

**NATIONAL WESTERN LIFE INSURANCE COMPANY AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS**  
**For the Three Months Ended September 30, 2003 and 2002**  
**(Unaudited)**  
**(In thousands, except per share amounts)**

|   | <u>2003</u>      | <u>2002</u>    |
|---|------------------|----------------|
| Premiums and other revenue:                             |                  |                |
| Life and annuity premiums                               | \$ 3,560         | 3,550          |
| Universal life and investment annuity contract revenues | 19,876           | 19,341         |
| Net investment income                                   | 69,656           | 60,272         |
| Other income  | 1,818            | 1,608          |
| Realized gains (losses) on investments                  | <u>1,254</u>     | <u>(1,538)</u> |
| Total premiums and other revenue                        | <u>96,164</u>    | <u>83,233</u>  |
| Benefits and expenses:                                  |                  |                |
| Life and other policy benefits                          | 8,460            | 9,448          |
| Amortization of deferred policy acquisition costs       | 13,602           | 9,340          |
| Universal life and investment annuity contract interest | 38,109           | 37,721         |
| Other operating expenses                                | <u>20,182</u>    | <u>8,822</u>   |
| Total benefits and expenses                             | <u>80,353</u>    | <u>65,331</u>  |
| Earnings before Federal income taxes                    | 15,811           | 17,902         |
| Provision for Federal income taxes:                     |                  |                |
| Current   | 4,216            | 1,834          |
| Deferred  | <u>1,158</u>     | <u>4,253</u>   |
| Total Federal income taxes                              | <u>5,374</u>     | <u>6,087</u>   |
| Net earnings  | <u>\$ 10,437</u> | <u>11,815</u>  |
| Basic Earnings Per Share                                | <u>\$ 2.95</u>   | <u>3.35</u>    |
| Diluted Earnings Per Share                              | <u>\$ 2.91</u>   | <u>3.33</u>    |

See accompanying notes to condensed consolidated financial statements.

**NATIONAL WESTERN LIFE INSURANCE COMPANY AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS**  
**For the Nine Months Ended September 30, 2003 and 2002**  
**(Unaudited)**  
**(In thousands, except per share amounts)**

|   | <u>2003</u>      | <u>2002</u>    |
|---|------------------|----------------|
| Premiums and other revenue:                             |                  |                |
| Traditional life and annuity premiums                   | \$ 10,645        | 10,432         |
| Universal life and investment annuity contract revenues | 59,300           | 56,323         |
| Net investment income                                   | 204,786          | 174,543        |
| Other income  | 5,192            | 4,952          |
| Realized losses on investments                          | <u>(5,063)</u>   | <u>(9,944)</u> |
| Total premiums and other revenue                        | <u>274,860</u>   | <u>236,306</u> |
| Benefits and expenses:                                  |                  |                |
| Life and other policy benefits                          | 28,614           | 23,818         |
| Amortization of deferred policy acquisition costs       | 33,839           | 28,972         |
| Universal life and investment annuity contract interest | 117,184          | 107,367        |
| Other operating expenses                                | <u>39,315</u>    | <u>26,370</u>  |
| Total benefits and expenses                             | <u>218,952</u>   | <u>186,527</u> |
| Earnings before Federal income taxes                    | 55,908           | 49,779         |
| Provision for Federal income taxes:                     |                  |                |
| Current   | 17,672           | 14,732         |
| Deferred  | <u>988</u>       | <u>2,190</u>   |
| Total Federal income taxes                              | <u>18,660</u>    | <u>16,922</u>  |
| Net earnings  | <u>\$ 37,248</u> | <u>32,857</u>  |
| Basic Earnings Per Share                                | <u>\$ 10.55</u>  | <u>9.33</u>    |
| Diluted Earnings Per Share                              | <u>\$ 10.47</u>  | <u>9.25</u>    |

See accompanying notes to condensed consolidated financial statements.

**NATIONAL WESTERN LIFE INSURANCE COMPANY AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**For the Three Months Ended September 30, 2003 and 2002**  
**(Unaudited)**  
**(In thousands)**

|   | <u>2003</u>             | <u>2002</u>          |
|---|-------------------------|----------------------|
| Net earnings  | \$ <u>10,437</u>        | <u>11,815</u>        |
| Other comprehensive income net of effects of<br>deferred policy acquisition costs and taxes:                |                         |                      |
| Net unrealized gains (losses) on securities:  |                         |                      |
| Net unrealized holding gains arising during period  | 2,094                   | 390                  |
| Reclassification adjustment for losses (gains) included in net earnings                                     | (670)                   | 228                  |
| Amortization of net unrealized losses (gains)<br>related to transferred securities                          | (37)                    | 59                   |
| Unrealized gains on securities transferred during the period from held<br>to maturity to available for sale | <u>96</u>               | <u>-</u>             |
| Net unrealized gains on securities  | 1,483                   | 677                  |
| Foreign currency translation adjustments  | <u>(26)</u>             | <u>681</u>           |
| Other comprehensive income  | <u>1,457</u>            | <u>1,358</u>         |
| Comprehensive income  | \$ <u><u>11,894</u></u> | <u><u>13,173</u></u> |

See accompanying notes to condensed consolidated financial statements.

**NATIONAL WESTERN LIFE INSURANCE COMPANY AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**For the Nine Months Ended September 30, 2003 and 2002**  
**(Unaudited)**  
**(In thousands)**

|  | <u>2003</u>             | <u>2002</u>          |
|--|-------------------------|----------------------|
| Net earnings   | \$ <u>37,248</u>        | <u>32,857</u>        |
| Other comprehensive income, net of effects of<br>deferred policy acquisition costs and taxes:                    |                         |                      |
| Net unrealized gains (losses) on securities:   |                         |                      |
| Net unrealized holding gains arising during period   | 10,801                  | 206                  |
| Reclassification adjustment for losses included in net earnings  | 2,854                   | 5,880                |
| Amortization of net unrealized losses<br>related to transferred securities                                       | 197                     | 83                   |
| Unrealized gains (losses) on securities transferred during period<br>from held to maturity to available for sale | <u>96</u>               | <u>(1,012)</u>       |
| Net unrealized gains on securities   | 13,948                  | 5,157                |
| Foreign currency translation adjustments   | <u>32</u>               | <u>688</u>           |
| Other comprehensive income   | <u>13,980</u>           | <u>5,845</u>         |
| Comprehensive income   | \$ <u><u>51,228</u></u> | <u><u>38,702</u></u> |

See accompanying notes to condensed consolidated financial statements.



**NATIONAL WESTERN LIFE INSURANCE COMPANY AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**  
**For the Nine Months Ended September 30, 2003 and 2002**  
**(Unaudited)**  
**(In thousands)**

|  | <u>2003</u>              | <u>2002</u>           |
|--|--------------------------|-----------------------|
| Common stock:  |                          |                       |
| Balance at beginning of year                                 | \$ 3,525                 | 3,515                 |
| Shares exercised under stock option plan                     | <u>22</u>                | <u>10</u>             |
| Balance at end of period                                     | <u>3,547</u>             | <u>3,525</u>          |
| Additional paid-in capital:                                  |                          |                       |
| Balance at beginning of year                                 | 26,759                   | 25,921                |
| Increase related to stock option plan                        | <u>2,299</u>             | <u>838</u>            |
| Balance at end of period                                     | <u>29,058</u>            | <u>26,759</u>         |
| Accumulated other comprehensive income (loss):               |                          |                       |
| Unrealized gains on securities:                              |                          |                       |
| Balance at beginning of year                                 | 8,324                    | 2,409                 |
| Change in unrealized gains during period                     | <u>13,948</u>            | <u>5,157</u>          |
| Balance at end of period                                     | <u>22,272</u>            | <u>7,566</u>          |
| Foreign currency translation adjustments:                    |                          |                       |
| Balance at beginning of year                                 | 3,249                    | 3,037                 |
| Change in translation adjustments during period              | <u>32</u>                | <u>688</u>            |
| Balance at end of period                                     | <u>3,281</u>             | <u>3,725</u>          |
| Minimum pension liability adjustment:                        |                          |                       |
| Balance at beginning of year                                 | (2,535)                  | (1,312)               |
| Change in minimum pension liability adjustment during period | <u>-</u>                 | <u>-</u>              |
| Balance at end of period                                     | <u>(2,535)</u>           | <u>(1,312)</u>        |
| Accumulated other comprehensive income at end of period      | <u>23,018</u>            | <u>9,979</u>          |
| Retained earnings:   |                          |                       |
| Balance at beginning of year                                 | 567,884                  | 525,818               |
| Net earnings   | <u>37,248</u>            | <u>32,857</u>         |
| Balance at end of period                                     | <u>605,132</u>           | <u>558,675</u>        |
| Total stockholders' equity                                   | <u><u>\$ 660,755</u></u> | <u><u>598,938</u></u> |

See accompanying notes to condensed consolidated financial statements.

**NATIONAL WESTERN LIFE INSURANCE COMPANY AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**For the Nine Months Ended September 30, 2003 and 2002**  
**(Unaudited)**  
**(In thousands)**

|  | <u>2003</u>      | <u>2002</u>      |
|--|------------------|------------------|
| Cash flows from operating activities:  |                  |                  |
| Net earnings   | \$ 37,248        | 32,857           |
| Adjustments to reconcile net earnings to net cash from operating activities: |                  |                  |
| Universal life and investment annuity contract interest                      | 117,184          | 107,367          |
| Surrender charges and other policy revenues                                  | (19,047)         | (21,893)         |
| Realized losses on investments   | 5,063            | 9,944            |
| Accrual and amortization of investment income                                | (8,665)          | (5,800)          |
| Depreciation and amortization  | 1,174            | 1,009            |
| Decrease (increase) in value of index options                                | (12,997)         | 1,439            |
| Increase in deferred policy acquisition costs                                | (110,449)        | (33,042)         |
| Decrease (increase) in accrued investment income                             | (3,196)          | 1,619            |
| Increase in other assets   | (5,520)          | (859)            |
| Decrease in liabilities for future policy benefits                           | (1,644)          | (1,809)          |
| Increase in other policyholder liabilities                                   | 13,938           | 3,162            |
| Increase (decrease) in Federal income tax liability                          | 2,499            | (2,889)          |
| Increase in other liabilities  | 25,106           | 5,506            |
| Other  | 705              | 3,199            |
|  | <u>41,399</u>    | <u>99,810</u>    |
| Net cash provided by operating activities                                    |                  |                  |
| Cash flows from investing activities:  |                  |                  |
| Proceeds from sales of:  |                  |                  |
| Securities held to maturity  | 4,175            | -                |
| Securities available for sale  | 40,470           | 31,445           |
| Other investments  | 12,846           | 12,833           |
| Proceeds from maturities and redemptions of:                                 |                  |                  |
| Securities held to maturity  | 420,796          | 166,616          |
| Securities available for sale  | 119,717          | 41,610           |
| Purchases of:  |                  |                  |
| Securities held to maturity  | (901,260)        | (269,939)        |
| Securities available for sale  | (429,756)        | (108,507)        |
| Other investments  | (13,962)         | (17,702)         |
| Principal payments on mortgage loans   | 31,234           | 21,291           |
| Cost of mortgage loans acquired  | (23,036)         | (12,165)         |
| Decrease in policy loans   | 3,351            | 3,467            |
| Other  | (697)            | (1,604)          |
|  | <u>(736,122)</u> | <u>(132,655)</u> |
| Net cash used in investing activities  |                  |                  |

(Continued on next page)

**NATIONAL WESTERN LIFE INSURANCE COMPANY AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS, CONTINUED**  
**For the Nine Months Ended September 30, 2003 and 2002**  
**(Unaudited)**  
**(In thousands)**

|  | <u>2003</u>             | <u>2002</u>          |
|--|-------------------------|----------------------|
| Cash flows from financing activities:  |                         |                      |
| Deposits to account balances for universal life and investment annuity contracts | \$ 920,838              | 316,011              |
| Return of account balances on universal life and investment annuity contracts    | (277,158)               | (241,461)            |
| Issuance of common stock under stock option plan                                 | <u>1,923</u>            | <u>686</u>           |
| Net cash provided by financing activities  | <u>645,603</u>          | <u>75,236</u>        |
| Effect of foreign exchange   | <u>(12)</u>             | <u>(29)</u>          |
| Net increase (decrease) in cash and short-term investments                       | (49,132)                | 42,362               |
| Cash and short-term investments at beginning of year                             | <u>85,544</u>           | <u>10,203</u>        |
| Cash and short-term investments at end of period                                 | <u><u>\$ 36,412</u></u> | <u><u>52,565</u></u> |

**SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:**

|   |        |        |
|---|--------|--------|
| Cash paid during the nine month period for: |        |        |
| Interest                                    | \$ 31  | 79     |
| Income taxes                                | 16,200 | 19,200 |
| Noncash investing activities:               |        |        |
| Foreclosed mortgage loans                   | \$ -   | 2,531  |

See accompanying notes to condensed consolidated financial statements.

**NATIONAL WESTERN LIFE INSURANCE COMPANY AND SUBSIDIARIES**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**(1) CONSOLIDATION AND BASIS OF PRESENTATION**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) for interim financial information and the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for annual financial statements. In the opinion of management, the accompanying condensed consolidated financial statements contain all adjustments necessary to present fairly the financial position of the Company as of September 30, 2003, and the results of its operations for the three months and nine months ended September 30, 2003 and 2002 and its cash flows for the nine months ended September 30, 2003 and 2002. The results of operations for the three months and nine months ended September 30, 2003 and 2002 are not necessarily indicative of the results to be expected for the full year. For further information, refer to the consolidated financial statements and notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2002, accessible free of charge through the Company's internet site at [www.nationalwesternlife.com](http://www.nationalwesternlife.com) or the Securities and Exchange Commission internet site at [www.sec.gov](http://www.sec.gov).

The accompanying condensed consolidated financial statements include the accounts of National Western Life Insurance Company and its wholly-owned subsidiaries (the Company), The Westcap Corporation (Westcap), NWL Investments, Inc., NWL Properties, Inc., NWL 806 Main, Inc., NWL Services, Inc., and NWL Financial, Inc. All significant intercorporate transactions and accounts have been eliminated in consolidation.

Certain reclassifications have been made to the prior periods to conform to the reporting categories used in 2003.

**(2) CHANGES IN ACCOUNTING PRINCIPLES**

Statement of Financial Accounting Standards (SFAS) No. 123, *Accounting for Stock-Based Compensation* establishes financial accounting and reporting standards for stock-based employee compensation plans. It defines a fair value based method of accounting for employee stock options or similar equity instruments. However, it also allows an entity to continue to measure compensation cost for plans using the intrinsic value based method of accounting prescribed by Accounting Principles Board (APB) Opinion No. 25, *Accounting for Stock Issued to Employees*.

In December, 2002, the Financial Accounting Standards Board (FASB) issued SFAS No. 148, *Accounting for Stock-Based Compensation - Transition and Disclosure*. This statement amends SFAS No. 123 to provide alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. SFAS No. 148 is effective for fiscal years ending after December 15, 2002.

The Company historically applied APB 25 to stock option grants which resulted in no compensation expense being recognized. Effective January 1, 2003, the Company adopted the fair value recognition provisions of SFAS No. 123 utilizing the modified prospective method of adoption provided under SFAS No. 148. Under this method, stock-based employee compensation cost recognized in 2003 is the same as that which would have been recognized had the fair value recognition provisions of SFAS No. 123 been applied to all awards granted by the Company. The following table illustrates the effect on net income and earnings per share as if the fair value based method had been applied to all outstanding and unvested awards in each period.

|  | <u>Three Months Ended September 30,</u> |               | <u>Nine Months Ended September 30,</u> |               |
|--|---|---------------|--|---------------|
|  | <u>2003</u>                             | <u>2002</u>   | <u>2003</u>                            | <u>2002</u>   |
|  | (In thousands except per share amounts) |               |  |               |
| Net earnings:  |   |               |  |               |
| As reported  | \$ 10,437                               | 11,815        | 37,248                                 | 32,857        |
| Add: Stock-based compensation expense included in reported net income, net of related tax effects                                  | 97                                      | -             | 292                                    | -             |
| Deduct: Total stock-based compensation expense determined under fair value based method for all awards, net of related tax effects | <u>(97)</u>                             | <u>(135)</u>  | <u>(292)</u>                           | <u>(405)</u>  |
| Pro forma net income   | <u>\$ 10,437</u>                        | <u>11,680</u> | <u>37,248</u>                          | <u>32,452</u> |
| Basic earnings per share:  |   |               |  |               |
| As reported  | \$ 2.95                                 | 3.35          | 10.55                                  | 9.33          |
| Pro forma  | \$ 2.95                                 | 3.32          | 10.55                                  | 9.22          |
| Diluted earnings per share:  |   |               |  |               |
| As reported  | \$ 2.91                                 | 3.33          | 10.47                                  | 9.25          |
| Pro forma  | \$ 2.91                                 | 3.29          | 10.47                                  | 9.15          |

FASB Interpretation No. 46 (FIN 46), *Consolidation of Variable Interest Entities* was issued January 2003 effective immediately for variable interest entities obtained after January 31, 2003. FIN 46 provides guidance related to identifying variable interest entities and determining whether such entities should be consolidated. In addition, FIN 46 also provides guidance related to the initial and subsequent measurement of interest entities and requires disclosures for both the primary beneficiary of a variable interest entity and other beneficiaries of the entity. In October 2003, the FASB delayed the effective date of this Interpretation until the fourth quarter of 2003 for variable interest entities acquired before February 1, 2003. Key guidance with respect to certain aspects of the new Interpretation is still emerging. The Company does not expect the adoption of this Interpretation to have a material impact on the consolidated financial statements of the Company.

In April 2003, the FASB issued SFAS No. 149, *Amendment of Statement 133 on Derivative Instruments and Hedging Activities*. The statement amends and clarifies accounting for derivative instruments, including certain derivative instruments embedded in other contracts, and for hedging activities under Statement 133. The statement is generally effective for contracts entered into or modified after June 30, 2003. The Company is evaluating the impact of this statement and does not believe that it will have a material impact on its financial results.

In May 2003, the FASB issued SFAS No. 150, *Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity*. SFAS No. 150 establishes standards for how an issuer classifies and measures certain financial instruments with characteristics of both liabilities and equity. It requires that an issuer classify a financial instrument that is within the scope of SFAS No. 150 as a liability (or an asset in some circumstances). Many of those instruments were previously classified as equity. SFAS No. 150 is generally effective for financial instruments entered into or modified after May 31, 2003, and otherwise is effective at the beginning of the first interim period beginning after June 15, 2003. The Company is evaluating the impact of this statement and does not believe that it will have a material impact on its financial results.

In July 2003, the American Institute of Certified Public Accountants issued Statement of Position 03-1, *Accounting and Reporting by Insurance Enterprises for Certain Nontraditional Long-Duration Contracts and for Separate Accounts (SOP 03-1)*. SOP 03-1 provides guidance relating to the reporting by insurance enterprises for certain contracts and insurance specific accounting issues. One aspect of this SOP relates to sales inducements for investment or universal life-type contracts which are to be recognized as part of the liability for future policy benefits and should be deferred and amortized using the same methodology and assumptions used to amortize capitalized acquisition costs. This SOP is effective for financial statements for fiscal years beginning after December 15, 2003. The Company began deferring these sale inducement costs beginning January 2003.

### **(3) STOCKHOLDERS' EQUITY**

The Company is restricted by state insurance laws as to dividend amounts which may be paid to stockholders without prior approval from the Colorado Division of Insurance. The Company paid no cash dividends on common stock during the nine months ended September 30, 2003 and 2002, as it follows a policy of retaining any earnings in order to finance the development of business and to meet regulatory requirements for capital.

### **(4) EARNINGS PER SHARE**

Basic earnings per share of common stock are computed by dividing net income by the weighted-average number of common shares outstanding during the period. Diluted earnings per share assumes the issuance of common shares applicable to stock options. Refer to Exhibit 11 of this report for further information concerning the computation of earnings per share.

### **(5) SEGMENT AND OTHER OPERATING INFORMATION**

Under SFAS No. 131, *Disclosures About Segments of an Enterprise and Related Information*, the Company defines its reportable operating segments as domestic life insurance, international life insurance, and annuities. These segments are organized based on product types and geographic marketing areas.

The Company evaluates segment performance based on after tax segment earnings excluding the effect of net realized investment gains and losses. While these items may be significant components in understanding and assessing the Company's consolidated financial performance, the presentation of segment earnings enhances the understanding of results of operations by highlighting net income attributable to the normal, recurring operations of each segment.

A summary of segment information for the period ended September 30, 2003 and 2002 and for the three and nine months there ended is provided below. A reconciliation of segment information to GAAP reported classifications follows the segment analysis in this note.

*Selected Segment Information:*

|   | <u>Domestic<br/>Life<br/>Insurance</u> | <u>International<br/>Life<br/>Insurance</u> | <u>Annuities</u><br>(In thousands) | <u>All<br/>Others</u> | <u>Totals</u> |
|---|--|---|------------------------------------|-----------------------|---------------|
| <b>September 30, 2003:</b>                              |  |   |                                    |                       |               |
| <i>Selected Balance Sheet Items:</i>                    |  |   |                                    |                       |               |
| Deferred policy acquisition costs                       | \$ 51,516                              | 125,319                                     | 381,993                            | -                     | 558,828       |
| Total segment assets                                    | 361,346                                | 503,028                                     | 4,064,282                          | 74,015                | 5,002,671     |
| Future policy benefits                                  | 299,884                                | 358,609                                     | 3,564,346                          | -                     | 4,222,839     |
| Other policyholder liabilities                          | 9,551                                  | 13,937                                      | 34,102                             | -                     | 57,590        |
| <b>Three Months Ended</b>                               |  |   |                                    |                       |               |
| <b>September 30, 2003:</b>                              |  |   |                                    |                       |               |
| <i>Condensed Income Statements:</i>                     |  |   |                                    |                       |               |
| Premiums and contract revenues                          | \$ 5,493                               | 13,863                                      | 4,080                              | -                     | 23,436        |
| Net investment income                                   | 5,266                                  | 5,661                                       | 57,914                             | 815                   | 69,656        |
| Other income (loss)                                     | <u>(6)</u>                             | <u>6</u>                                    | <u>37</u>                          | <u>1,781</u>          | <u>1,818</u>  |
| Total revenues  | <u>10,753</u>                          | <u>19,530</u>                               | <u>62,031</u>                      | <u>2,596</u>          | <u>94,910</u> |
| Policy benefits   | 3,834                                  | 4,153                                       | 473                                | -                     | 8,460         |
| Amortization of deferred policy acquisition costs       | 1,518                                  | 3,387                                       | 8,697                              | -                     | 13,602        |
| Universal life and investment annuity contract interest | 2,170                                  | 3,714                                       | 32,225                             | -                     | 38,109        |
| Other operating expenses                                | 2,846                                  | 2,847                                       | 12,951                             | 1,538                 | 20,182        |
| Federal income taxes                                    | <u>125</u>                             | <u>1,832</u>                                | <u>2,619</u>                       | <u>359</u>            | <u>4,935</u>  |
| Total expenses  | <u>10,493</u>                          | <u>15,933</u>                               | <u>56,965</u>                      | <u>1,897</u>          | <u>85,288</u> |
| Segment earnings  | <u>\$ 260</u>                          | <u>3,597</u>                                | <u>5,066</u>                       | <u>699</u>            | <u>9,622</u>  |

|  | Domestic<br>Life<br>Insurance | International<br>Life<br>Insurance | Annuities<br>(In thousands) | All<br>Others | Totals  |
|--|-------------------------------|------------------------------------|-----------------------------|---------------|---------|
| <b>Nine Months Ended<br/>September 30, 2003:</b>           |                               |                                    |                             |               |         |
| <i>Condensed Income Statements:</i>                        |                               |                                    |                             |               |         |
| Premiums and contract<br>revenues                          | \$ 17,158                     | 39,869                             | 12,918                      | -             | 69,945  |
| Net investment income                                      | 15,957                        | 17,292                             | 167,307                     | 4,230         | 204,786 |
| Other income   | 10                            | 43                                 | 66                          | 5,073         | 5,192   |
| Total revenues   | 33,125                        | 57,204                             | 180,291                     | 9,303         | 279,923 |
| Policy benefits  | 12,933                        | 12,908                             | 2,773                       | -             | 28,614  |
| Amortization of deferred<br>policy acquisition costs       | 7,417                         | 6,965                              | 19,457                      | -             | 33,839  |
| Universal life and investment<br>annuity contract interest | 6,695                         | 12,352                             | 98,137                      | -             | 117,184 |
| Other operating expenses                                   | 8,586                         | 8,942                              | 17,423                      | 4,364         | 39,315  |
| Federal income<br>taxes (benefits)                         | (840)                         | 5,374                              | 14,243                      | 1,655         | 20,432  |
| Total expenses   | 34,791                        | 46,541                             | 152,033                     | 6,019         | 239,384 |
| Segment earnings (losses)                                  | \$ (1,666)                    | 10,663                             | 28,258                      | 3,284         | 40,539  |



*Selected Segment Information:*

|   | <u>Domestic<br/>Life<br/>Insurance</u> | <u>International<br/>Life<br/>Insurance</u> | <u>Annuities</u><br>(In thousands) | <u>All<br/>Others</u> | <u>Totals</u> |
|---|--|---|------------------------------------|-----------------------|---------------|
| <b>September 30, 2002:</b>                              |  |   |                                    |                       |               |
| <i>Selected Balance Sheet Items:</i>                    |  |   |                                    |                       |               |
| Deferred policy acquisition costs                       | \$ 61,070                              | 101,561                                     | 266,704                            | -                     | 429,335       |
| Total segment assets                                    | 374,634                                | 456,425                                     | 3,113,715                          | 62,704                | 4,007,478     |
| Future policy benefits                                  | 298,463                                | 335,674                                     | 2,712,344                          | -                     | 3,346,481     |
| Other policyholder liabilities                          | 10,029                                 | 10,654                                      | 21,134                             | -                     | 41,817        |
| <b>Three Months Ended<br/>September 30, 2002:</b>       |  |   |                                    |                       |               |
| <i>Condensed Income Statements:</i>                     |  |   |                                    |                       |               |
| Premiums and contract revenues                          | \$ 5,563                               | 12,543                                      | 4,785                              | -                     | 22,891        |
| Net investment income                                   | 5,905                                  | 5,965                                       | 47,785                             | 617                   | 60,272        |
| Other income (loss)                                     | <u>(13)</u>                            | <u>12</u>                                   | <u>57</u>                          | <u>1,552</u>          | <u>1,608</u>  |
| Total revenues  | <u>11,455</u>                          | <u>18,520</u>                               | <u>52,627</u>                      | <u>2,169</u>          | <u>84,771</u> |
| Policy benefits   | 4,572                                  | 4,934                                       | (58)                               | -                     | 9,448         |
| Amortization of deferred policy acquisition costs       | 1,231                                  | 3,041                                       | 5,068                              | -                     | 9,340         |
| Universal life and investment annuity contract interest | 2,443                                  | 3,940                                       | 31,338                             | -                     | 37,721        |
| Other operating expenses                                | 2,724                                  | 2,206                                       | 2,499                              | 1,393                 | 8,822         |
| Federal income taxes                                    | <u>165</u>                             | <u>1,499</u>                                | <u>4,698</u>                       | <u>263</u>            | <u>6,625</u>  |
| Total expenses  | <u>11,135</u>                          | <u>15,620</u>                               | <u>43,545</u>                      | <u>1,656</u>          | <u>71,956</u> |
| Segment earnings  | <u>\$ 320</u>                          | <u>2,900</u>                                | <u>9,082</u>                       | <u>513</u>            | <u>12,815</u> |

|   | Domestic<br>Life<br>Insurance | International<br>Life<br>Insurance | Annuities<br>(In thousands) | All<br>Others | Totals  |
|---|-------------------------------|------------------------------------|-----------------------------|---------------|---------|
| <b>Nine Months Ended<br/>September 30, 2002:</b>        |                               |                                    |                             |               |         |
| <i>Condensed Income Statements:</i>                     |                               |                                    |                             |               |         |
| Premiums and contract revenues                          | \$ 17,275                     | 35,162                             | 14,318                      | -             | 66,755  |
| Net investment income                                   | 17,736                        | 17,803                             | 135,254                     | 3,750         | 174,543 |
| Other income  | 14                            | 25                                 | 477                         | 4,436         | 4,952   |
| Total revenues  | 35,025                        | 52,990                             | 150,049                     | 8,186         | 246,250 |
| Policy benefits   | 11,816                        | 11,078                             | 924                         | -             | 23,818  |
| Amortization of deferred policy acquisition costs       | 5,263                         | 8,654                              | 15,055                      | -             | 28,972  |
| Universal life and investment annuity contract interest | 7,251                         | 12,261                             | 87,855                      | -             | 107,367 |
| Other operating expenses                                | 8,247                         | 6,813                              | 7,295                       | 4,015         | 26,370  |
| Federal income taxes                                    | 836                           | 4,846                              | 13,296                      | 1,424         | 20,402  |
| Total expenses  | 33,413                        | 43,652                             | 124,425                     | 5,439         | 206,929 |
| Segment earnings  | \$ 1,612                      | 9,338                              | 25,624                      | 2,747         | 39,321  |

Reconciliations of segment information to the Company's condensed consolidated financial statements are provided below:

|   | Three Months Ended September 30, |         | Nine Months Ended September 30, |         |
|---|----------------------------------|---------|---------------------------------|---------|
|   | 2003                             | 2002    | 2003                            | 2002    |
|   | (In thousands)                   |         |                                 |         |
| <i>Premiums and Other Revenue:</i>            |                                  |         |                                 |         |
| Premiums and contract revenues                | \$ 23,436                        | 22,891  | 69,945                          | 66,755  |
| Net investment income                         | 69,656                           | 60,272  | 204,786                         | 174,543 |
| Other income                                  | 1,818                            | 1,608   | 5,192                           | 4,952   |
| Total Segment Revenues                        | 94,910                           | 84,771  | 279,923                         | 246,250 |
| Realized gains (losses) on investments        | 1,254                            | (1,538) | (5,063)                         | (9,944) |
| Total consolidated premiums and other revenue | \$ 96,164                        | 83,233  | 274,860                         | 236,306 |

|   | Three Months Ended September 30, |              | Nine Months Ended September 30, |               |
|---|----------------------------------|--------------|---------------------------------|---------------|
|   | 2003                             | 2002         | 2003                            | 2002          |
|   | (In thousands)                   |              |                                 |               |
| <i>Federal Income Taxes:</i>                                  |                                  |              |                                 |               |
| Total segment Federal income taxes                            | \$ 4,935                         | 6,625        | 20,432                          | 20,402        |
| Taxes (benefits) on realized gains<br>(losses) on investments | 439                              | (538)        | (1,772)                         | (3,480)       |
| Total consolidated Federal<br>income taxes                    | <u>\$ 5,374</u>                  | <u>6,087</u> | <u>18,660</u>                   | <u>16,922</u> |

|   | Three Months Ended September 30, |               | Nine Months Ended September 30, |               |
|---|----------------------------------|---------------|---------------------------------|---------------|
|   | 2003                             | 2002          | 2003                            | 2002          |
|   | (In thousands)                   |               |                                 |               |
| <i>Net Earnings:</i>                                    |                                  |               |                                 |               |
| Total segment earnings                                  | \$ 9,622                         | 12,815        | 40,539                          | 39,321        |
| Realized gains (losses) on<br>investments, net of taxes | 815                              | (1,000)       | (3,291)                         | (6,464)       |
| Total consolidated net earnings                         | <u>\$ 10,437</u>                 | <u>11,815</u> | <u>37,248</u>                   | <u>32,857</u> |

|                           | September 30,       |                  |
|---------------------------|---------------------|------------------|
|                           | 2003                | 2002             |
|                           | (In thousands)      |                  |
| <i>Assets:</i>            |                     |                  |
| Total segment assets      | \$ 5,002,671        | 4,007,478        |
| Other unallocated assets  | 14,422              | 12,502           |
| Total consolidated assets | <u>\$ 5,017,093</u> | <u>4,019,980</u> |

## (6) LEGAL PROCEEDINGS

The Company reached a settlement agreement in principle with the plaintiff who filed a class action lawsuit challenging bonus interest rates paid on certain Company annuity products. This resulted in a \$9.7 million pre-tax charge against 2003 third quarter earnings from operations, which represented the maximum settlement fund liability. The Company denied liability for the claims asserted by the plaintiff on behalf of a class of purchasers in reaching the settlement.

The Department of Treasury, Internal Revenue Service (IRS) has issued a statement of position to the Company which proposes that three extinguished mortgage loans previously made by the Company to a third party are indirect self-dealing loans and involve a disqualified person. If the position of the IRS is upheld, the Company will be subject to additional taxes and interest. On October 14, 2003, in response to the IRS letter, the Company requested that this issue be referred to the IRS National Office for technical advice. Based on the arguments presented by the Company, the IRS audit team has orally indicated its agreement to such request. Such technical advice will be in the form of a memorandum analyzing the issue which will be binding on the IRS audit team.

The Company is involved or may become involved in various legal actions, in the normal course of business, in which claims for alleged economic and punitive damages have been or may be asserted, some for substantial amounts. Although there can be no assurances, at the present time, the Company does not anticipate that the ultimate liability arising from potential, pending or threatened legal actions, after consideration of amounts provided for in the Company's financial statements, will have a material adverse effect on the financial condition or operating results of the Company.

## **ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

### **OVERVIEW**

#### **Insurance Operations - Domestic**

The Company is currently licensed to do business in all states except for New York and New Hampshire. Products marketed are annuities, universal life insurance, and traditional life insurance, which include both term and whole life products. The majority of domestic sales are the Company's annuities, which include single and flexible premium deferred annuities, single premium immediate annuities, and equity-indexed annuities. Most of these annuities can be sold as tax qualified or nonqualified products. At September 30, 2003, the Company maintained approximately 111,600 annuity policies in force.

National Western markets and distributes its domestic products primarily through independent marketing organizations (IMOs). These IMOs assist the Company in recruiting, contracting, and managing independent agents. The Company currently has approximately 90 IMOs contracted who in turn have contracted 10,500 independent agents with the Company. Roughly 34% of these contracted agents have submitted policy applications to the Company in the past twelve months.

#### **Insurance Operations - International**

The Company's international operations focus on foreign nationals in upper socioeconomic classes. Insurance products are issued primarily to residents of countries in Central and South America, the Caribbean, and the Pacific Rim. Issuing policies to residents of countries in these different regions provides diversification that helps to minimize large fluctuations that could arise due to various economic, political, and competitive pressures that may occur from one country to another. Products issued to international residents are almost entirely universal life and traditional life insurance products. However, certain investment contracts are also available. At September 30, 2003, the Company had approximately 58,700 international life insurance policies in force representing approximately \$9.9 billion in face amount of coverage.

International applications are submitted by independent contractor broker-agents. The Company has approximately 4,400 independent international brokers currently contracted, 48% of which have submitted policy applications to the Company in the past twelve months.

There are some inherent risks of accepting international applications which are not present within the domestic market that are reduced substantially by the Company in several ways. As previously described, the Company accepts applications from foreign nationals in upper socioeconomic classes who have substantial financial resources. This targeted customer base coupled with National Western's conservative underwriting practices have historically resulted in claims experience, due to natural causes, similar to that in the United States. The Company minimizes exposure to foreign currency risks by requiring payment of premiums, claims and other benefits almost entirely in United States dollars. Finally, the Company's nearly forty years of experience with the international products and its longstanding independent broker-agents relationships further serve to minimize risks.

## SALES

### Life Insurance

The following table sets forth information regarding the Company's life insurance sales activity as measured by annualized first year premiums. While the figures shown below are in accordance with industry practice and represent the amount of new business sold during the periods indicated, they are considered a non-GAAP financial measure. The Company believes sales are a measure of distribution productivity and are a leading indicator of future revenue trends. However, revenues are driven by sales in prior periods as well as in the current period and therefore, a reconciliation of sales to revenues is not meaningful or determinable.

|                     | Three Months Ended<br>September 30, |              | Nine Months Ended<br>September 30, |               |
|---------------------|-------------------------------------|--------------|------------------------------------|---------------|
|                     | 2003                                | 2002         | 2003                               | 2002          |
|                     | (In thousands)                      |              |                                    |               |
| International:      |                                     |              |                                    |               |
| Universal life      | \$ 3,158                            | 4,712        | 10,956                             | 13,256        |
| Traditional life    | 731                                 | 539          | 1,854                              | 1,422         |
| Equity-indexed life | 2,893                               | 3,194        | 7,565                              | 6,085         |
|                     | <u>6,782</u>                        | <u>8,445</u> | <u>20,375</u>                      | <u>20,763</u> |
| Domestic:           |                                     |              |                                    |               |
| Universal life      | 205                                 | 335          | 754                                | 1,350         |
| Traditional life    | 93                                  | 106          | 350                                | 312           |
|                     | <u>298</u>                          | <u>441</u>   | <u>1,104</u>                       | <u>1,662</u>  |
| Totals              | \$ <u>7,080</u>                     | <u>8,886</u> | <u>21,479</u>                      | <u>22,425</u> |

Life insurance sales as measured by annualized first year premiums declined 4% in the first nine months of 2003 as compared to 2002. Management anticipated that 2003 sales would lag 2002 sales given the tremendous growth in international life insurance sales in 2002 which increased 130% over the prior year. The 2002 growth was fueled by a significant addition of independent broker-agents in South America, particularly Brazil, who previously marketed policies of a competing company that removed itself from the marketplace. These independent broker-agents immediately generated a large volume of sales associated with a backlog of clientele.

A significant addition to the Company's product portfolio was the development of its first equity-indexed universal life (EIUL) insurance product during the first quarter of 2002. The EIUL product offers a stated death benefit with inside cash value accumulation based either upon a fixed interest rate or a rate of return indexed to the performance of the Standard & Poor's (S&P) 500 Index<sup>®</sup>. The product has been very successful since its introduction and accounted for approximately 35% of total life sales year-to-date in 2003.

Applications submitted from residents of South America and the Pacific Rim have historically been the majority of international life insurance sales. During the second quarter of 2003, the Company began accepting applications submitted from residents of Eastern European countries and expects this to be a new area of growth for the Company.

Domestic operations have generally focused more heavily on annuity sales than on life insurance sales. The Company initiated a revamping of its domestic life operations by changing the way it contracts distribution for life business, retooling and repricing products, eliminating products and distribution that have not contributed significantly to earnings, and creating new and competitive products. This has had the short-term effect of reducing sales, particularly with respect to universal life products. The Company has focused its recruitment of independent distribution toward life insurance sellers in an effort to begin building up this segment of business.

The following table sets forth information regarding the Company's life insurance in force for each date presented:

|                       |    | Insurance In Force as of September 30, |            |
|-----------------------|----|--|------------|
|                       |    | 2003                                   | 2002       |
|                       |    | (\$ in thousands)                      |            |
| Universal life:       |    |  |            |
| Number of policies    |    | 87,860                                 | 86,650     |
| Face amounts          | \$ | 8,641,890                              | 8,206,320  |
| Traditional life:     |    |  |            |
| Number of policies    |    | 60,440                                 | 63,210     |
| Face amounts          | \$ | 1,454,300                              | 1,209,130  |
| Equity-indexed life:  |    |  |            |
| Number of policies    |    | 6,540                                  | 2,300      |
| Face amounts          | \$ | 1,224,590                              | 449,380    |
| Rider face amounts    | \$ | 1,299,800                              | 1,186,350  |
| Total life insurance: |    |  |            |
| Number of policies    |    | 154,840                                | 152,160    |
| Face amounts          | \$ | 12,620,580                             | 11,051,180 |

#### **Annuities**

The following table sets forth information regarding the Company's annuity sales activity as measured by single and annualized first year premiums. Similar to life insurance sales, these figures are considered a non-GAAP financial measure but are shown in accordance with industry practice and depict the Company's sales productivity.

|                          |    | Three Months Ended<br>September 30, |                | Nine Months Ended<br>September 30, |                |
|--------------------------|----|-------------------------------------|----------------|------------------------------------|----------------|
|                          |    | 2003                                | 2002           | 2003                               | 2002           |
|                          |    | (In thousands)                      |                |                                    |                |
| Equity-indexed annuities | \$ | 160,686                             | 12,398         | 314,060                            | 32,520         |
| Other deferred annuities |    | 191,360                             | 103,007        | 546,881                            | 241,526        |
| Immediate annuities      |    | 12,221                              | 5,914          | 32,263                             | 15,794         |
| Totals                   | \$ | <u>364,267</u>                      | <u>121,319</u> | <u>893,204</u>                     | <u>289,840</u> |

Annuity sales as measured by single and annualized first year placed premium increased 200% in the third quarter of 2003 over the comparable period in 2002. Year-to-date, annuity sales increased 208% over the level in the first nine months of 2002. The Company's core portfolio of fixed rate single premium deferred annuity (SPDA) products experienced substantial increases as the combination of under performing equity markets along with a low interest rate setting served to create a favorable environment for these products. In addition to increases from existing and longstanding distribution, the Company has also been actively recruiting new independent distributors many of who were attracted to the Company's annuity portfolio of products.

Sales of equity-indexed annuities have been at lower levels for several years given the volatility and poor performance of the stock market. However, there has been a resurgence of interest in these products as many annuity purchasers perceive that equity markets have reversed a declining trend and will generate positive returns going forward. The Company also released a new series of equity-indexed annuity products toward the end of the first quarter and these products have generated incremental sales in 2003.

A challenge in a low interest environment is to maintain product profitability through careful management of investment spread, or the difference between what the Company earns on its investments backing product obligations versus the interest it pays to contractholders. State nonforfeiture laws mandate minimum interest rates that are guaranteed in annuity products sold, therefore, this is an area of increasing concern to the life insurance industry. In response to declining rate levels, carriers have been rapidly decreasing the rates credited to annuity policies while fast approaching the minimum interest rate guarantee levels. To protect or maintain profitability, many carriers have ceased selling certain products and cut commission levels paid to agents. The Company has been able to maintain its investment spread and meet profit targets in the midst of this environment although certain products have been removed from its portfolio and modest commission reductions have been implemented.

State regulators have been attentive to the current environment by revising the laws prescribing minimum interest rates guaranteed in products to provide for the lower interest rate levels. The Company has been proactive in reducing minimum interest rate guarantees in new products developed anticipating the current economic scenario and is continuing to develop additional products for sale which incorporate the recently revised regulations with respect to minimum interest rate levels.

The following table sets forth information regarding annuities in force for each date presented:

|                          |    | Annuities In Force as of September 30, |           |
|--------------------------|----|--|-----------|
|                          |    | 2003                                   | 2002      |
|                          |    | (\$ in thousands)                      |           |
| Equity-indexed annuities |    |  |           |
| Number of policies       |    | 13,370                                 | 8,720     |
| GAAP annuity reserves    | \$ | 714,310                                | 401,240   |
| Other deferred annuities |    |  |           |
| Number of policies       |    | 85,760                                 | 78,680    |
| GAAP annuity reserves    | \$ | 2,607,180                              | 2,073,820 |
| Immediate annuities      |    |  |           |
| Number of policies       |    | 12,500                                 | 13,030    |
| GAAP annuity reserves    | \$ | 239,980                                | 236,190   |
| Total annuities          |    |  |           |
| Number of policies       |    | 111,630                                | 100,430   |
| GAAP annuity reserves    | \$ | 3,561,470                              | 2,711,250 |

## RESULTS OF OPERATIONS

The Company's consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). In addition, the Company regularly evaluates operating performance using non-GAAP financial measures which exclude or segregate index options and realized investment gains and losses from operating revenues and earnings. Similar measures are commonly used in the insurance industry in order to assess profitability and results from ongoing operations. The Company believes that the presentation of these non-GAAP financial measures enhances the understanding of the Company's results of operations by highlighting the results from ongoing operations and the underlying profitability factors of the Company's business. The Company excludes or segregates index options and realized investment gains and losses because such items are often the result of events which may or may not be at the Company's discretion and the fluctuating effects of these items could distort trends in the underlying profitability of the Company's business. Therefore, in the following sections discussing consolidated operations and segment operations appropriate reconciliations have been included to report information management considers useful in enhancing an understanding of the Company's operations to reportable GAAP balances reflected in the financial statements.

### Consolidated Operations

*Revenues:* The following details Company revenues:

|   | <u>Three Months Ended September 30,</u> |                      | <u>Nine Months Ended September 30,</u> |                       |
|---|---|----------------------|--|-----------------------|
|   | <u>2003</u>                             | <u>2002</u>          | <u>2003</u>                            | <u>2002</u>           |
|   | (In thousands)                          |                      |  |                       |
| Universal life and annuity product charges    | \$ 19,876                               | 19,341               | 59,300                                 | 56,323                |
| Traditional life premiums                     | 3,560                                   | 3,550                | 10,645                                 | 10,432                |
| Net investment income excluding index options | 67,805                                  | 63,462               | 198,127                                | 186,958               |
| Other revenue                                 | <u>1,818</u>                            | <u>1,608</u>         | <u>5,192</u>                           | <u>4,952</u>          |
| Operating Revenues                            | 93,059                                  | 87,961               | 273,264                                | 258,665               |
| Index option gains (losses)                   | 1,851                                   | (3,190)              | 6,659                                  | (12,415)              |
| Realized gains (losses) on investments        | <u>1,254</u>                            | <u>(1,538)</u>       | <u>(5,063)</u>                         | <u>(9,944)</u>        |
| Total Revenues                                | \$ <u><u>96,164</u></u>                 | <u><u>83,233</u></u> | <u><u>274,860</u></u>                  | <u><u>236,306</u></u> |

Revenues for universal life and annuity products consist of policy charges for the cost of insurance, administration charges, and surrender charges assessed against policyholder account balances. Sales, primarily of international universal life products, have remained strong during 2003 resulting in revenues in the form of cost of insurance charges which were \$14.1 million and \$12.5 million for the three months ended September 30, 2003 and 2002, respectively, and \$41.2 million compared to \$36.6 million for the nine months ended September 30, 2003 and 2002, respectively. Policy persistency has shown improvement in 2003 compared to 2002, which results in decreasing surrender charge revenue. Surrender charge revenue was \$4.6 million in the third quarter of 2003 versus \$5.9 million in the third quarter of 2002. Surrender charge revenue was \$14.8 million for the nine months ended 2003 compared to \$17.3 million in the same period of 2002.

Traditional life insurance premiums for products such as whole life and term life are recognized as revenues over the premium-paying period. These are product lines the Company has not put as much of an emphasis on relative to interest sensitive products.



A detail of net investment income is provided below:

|  | Three Months Ended September 30, |         | Nine Months Ended September 30, |          |
|--|----------------------------------|---------|---------------------------------|----------|
|  | 2003                             | 2002    | 2003                            | 2002     |
|  | (In thousands)                   |         |                                 |          |
| Gross investment income:                           |                                  |         |                                 |          |
| Debt securities                                    | \$ 61,523                        | 56,123  | 175,424                         | 163,958  |
| Mortgage loans                                     | 3,305                            | 4,086   | 11,774                          | 11,957   |
| Policy loans                                       | 1,711                            | 1,831   | 5,222                           | 5,493    |
| Other investment income                            | 1,847                            | 1,853   | 7,267                           | 6,660    |
| Total investment income                            | 68,386                           | 63,893  | 199,687                         | 188,068  |
| Investment expenses                                | 581                              | 431     | 1,560                           | 1,110    |
| Net investment income<br>(excluding index options) | 67,805                           | 63,462  | 198,127                         | 186,958  |
| Index options gains (losses)                       | 1,851                            | (3,190) | 6,659                           | (12,415) |
| Net investment income                              | \$ 69,656                        | 60,272  | 204,786                         | 174,543  |

Net investable cash flow is primarily invested in investment grade debt securities. With the decline in interest rate levels that began in 2001, the market for mortgage loans fell below the Company's required yield levels for this type of investment and fewer policyholders opted to borrow against their policy values.

Net investment income performance is summarized as follows:

|  | Nine Months Ended September 30,   |           |
|--|-----------------------------------|-----------|
|  | 2003                              | 2002      |
|  | (In thousands except percentages) |           |
| <u>Excluding index options:</u>            |                                   |           |
| Net investment income                      | \$ 198,127                        | 186,958   |
| Average invested assets, at amortized cost | \$ 3,882,400                      | 3,445,830 |
| Annual yield on average invested assets    | 6.80%                             | 7.23%     |
| <u>Including index options:</u>            |                                   |           |
| Net investment income                      | \$ 204,786                        | 174,543   |
| Average invested assets, at amortized cost | \$ 3,892,451                      | 3,449,737 |
| Annual yield on average invested assets    | 7.01%                             | 6.75%     |

Other revenue primarily pertains to the Company's operations involving a nursing home. Revenues associated with this operation were \$1.8 million and \$1.6 million for the three months ended September 30, 2003 and 2002, respectively, and \$5.1 million and \$4.4 million for the nine months ended September 30, 2003 and 2002, respectively.

Index options are derivative financial instruments used to hedge the equity return component of the Company's equity-indexed products which were first introduced for sale in 1997. In 2002, the Company began selling an equity-indexed universal life product. Any gains or losses from the sale or expiration of the options, as well as period-to-period changes in fair values, are reflected as a component of net investment income. However, increases or decreases in income from these options are substantially offset by corresponding increases or decreases in amounts paid to equity-indexed policyholders.

Index options gained in value as the S&P 500 Index<sup>®</sup> performance showed marked improvement in 2003 over 2002. The quarter ending September 30, 2003 reported a gain of \$1.9 million compared to a loss of \$3.2 million for the quarter ending September 30, 2002. The comparable nine month amounts were a \$6.7 million gain and a \$12.4 million loss for September 30, 2003 and 2002, respectively. Index options are intended to act as hedges to match closely the returns on the S&P 500 Index<sup>®</sup>. With the increase in this index, the index option values likewise increased. While income from index options increased, the contract interest expense for the Company's equity-indexed products also correspondingly increased.

Realized losses of \$5.0 million reported in the first nine months of 2003 are primarily due to other-than-temporarily impaired writedowns on several bond holdings. Writedowns were also recorded in the nine months ended September 30, 2002 resulting in a realized loss of \$9.9 million for the period. Impairment writedowns were due to securities issuers having deteriorating operating trends, decreases in debt ratings, or other various operational and economic factors that became evident in the reporting period. Other-than-temporary impairment writedowns totaling \$0.8 million and \$0.3 million were recorded for the three months ended September 30, 2003 and 2002, respectively.

*Benefits and Expenses:* The following details benefits and expenses:

|   | <u>Three Months Ended September 30,</u> |               | <u>Nine Months Ended September 30,</u> |                |
|---|---|---------------|--|----------------|
|   | <u>2003</u>                             | <u>2002</u>   | <u>2003</u>                            | <u>2002</u>    |
|   | (In thousands)                          |               |  |                |
| Policy benefits                                   | \$ 8,460                                | 9,448         | 28,614                                 | 23,818         |
| Amortization of deferred policy acquisition costs | 13,602                                  | 9,340         | 33,839                                 | 28,972         |
| Universal life and annuity contract interest      | 38,109                                  | 37,721        | 117,184                                | 107,367        |
| Other operating expenses                          | <u>20,182</u>                           | <u>8,822</u>  | <u>39,315</u>                          | <u>26,370</u>  |
| Totals  | \$ <u>80,353</u>                        | <u>65,331</u> | <u>218,952</u>                         | <u>186,527</u> |

Policy benefits decreased in the current quarter with the Company reporting \$6.2 million of death claims in 2003 compared to \$7.4 million for the same three months ended in 2002. Nine month figures conversely reflected an increase with \$20.8 million and \$17.6 million for 2003 and 2002, respectively. The Company's mortality experience over the past five years has generally been consistent with its product pricing assumptions.

Life insurance companies are required to defer certain expenses associated with acquiring new business. The majority of these acquisition expenses consist of commissions paid to agents, underwriting costs, and certain marketing expenses and sales inducements. Effective January 1, 2003 the Company began deferring sales inducements in the form of first year interest bonuses that are directly related to the production of new annuity business. This treatment reflects early adoption of SOP 03-1 relating to sales inducements which is effective for fiscal years beginning after December 15, 2003. These charges are commonly deferred and amortized by insurers using the same methodology and assumptions used to amortize other capitalized acquisition costs and the amortization is included in annuity contract interest. Recognition of these deferred policy acquisition costs in the financial statements will occur over future periods in relation to the emergence of profits priced into the products sold. This emergence of profits is based upon assumptions regarding premium payment patterns, mortality, persistency, investment performance, and expense patterns. Companies are required to review these assumptions periodically to ascertain whether actual experience has deviated significantly from that assumed. If it is determined that a significant deviation has occurred, the emergence of profit patterns is to be "unlocked" and reset based upon the actual experience.

Amortization of deferred policy acquisition costs increased in 2003 compared to 2002 with \$13.6 million and \$9.3 million in amortization for the three months ended September 30, 2003 and 2002 and \$33.8 million and \$29.0 million in amortization for the nine months ended September 30, 2003 and 2002, respectively. Increased amortization in the current year is due in part to the deferral of sales inducement costs, as noted above, that results in higher first year gross profits therefore requiring increased amortization of deferred acquisition costs. In the second quarter of 2003 an unlocking adjustment was made pertaining to the annuity line of business and the emergence of future profits which resulted in increased deferred policy acquisition costs amortization during the quarter.

The Company closely monitors its credited interest rates on interest sensitive policies, taking into consideration such factors as profitability goals, policyholder benefits, product marketability, and economic market conditions. As market interest rates fluctuate, the Company's credited interest rates are often adjusted accordingly taking into consideration other factors as described above. Raising policy credited rates can typically have more immediate impact than higher market rates on the Company's investment portfolio yield, making it more difficult to maintain the current interest spread. The difference between yields earned over policy credited rates is often referred to as the interest spread.

Contract interest also includes the performance of the equity-index component of the Company's equity-indexed products. As previously noted, the recent market performance of these equity-index features increased contract interest expenses while also increasing the Company's investment income given the hedge nature of the options purchased for these products. Excluding equity-indexed products, the Company's average credited rate on annuity products was approximately 4.4% and 5.5% in the first nine months of 2003 and 2002, respectively. The average credited rate for interest sensitive life products approximated 4.9% and 5.4% in the first nine months of 2003 and 2002, respectively.

Other operating expenses consist of general administrative expenses, licenses and fees, commissions not subject to deferral, and expenses of operations involving a nursing home. The nursing home expenses were \$1.6 million and \$1.4 million for the third quarters of 2003 and 2002 and \$4.4 million and \$4.0 million in the first nine months of 2003 and 2002, respectively. Excluding nursing home operations expenses, other operating expenses have increased given significantly higher levels of submitted policy applications.

A liability was recorded during the third quarter ending September 30, 2003 in the amount of \$9.7 million relating to a litigation claim where the Company has reached a settlement agreement in principal. The suit involves a class action lawsuit against the Company in the state of Michigan and filed on behalf of purchasers who challenged the bonus interest rate paid by the Company on certain annuity products. This settlement amount is included as a component of other operating expenses at September 30, 2003.

*Federal Income Taxes:* Federal income taxes on earnings reflect effective tax rates of 33.4% and 34.0% for the first nine months of 2003 and 2002, respectively, which are lower than the expected Federal rate of 35%. The effective tax rate is lower than the Federal rate of 35% primarily due to tax-exempt investment income related to municipal securities and dividends-received deductions on income from stocks.

## **Segment Operations**

### ***Summary of Segment Earnings***

The Company evaluates segment performance based on after tax segment earnings excluding the effect of net realized investment gains and losses. While these items may be significant components in understanding and assessing the Company's consolidated financial performance, the presentation of segment earnings enhances the understanding of results of operations by highlighting net income attributable to the normal, recurring operations of each segment.

A summary of segment earnings (losses) for the three months and nine months ended September 30, 2003 and 2002 is provided below. The segment earnings (losses) exclude realized gains and losses on investments, net of taxes.

|                     | <u>Domestic<br/>Life<br/>Insurance</u> | <u>International<br/>Life<br/>Insurance</u> | <u>Annuities</u><br>(In thousands) | <u>All<br/>Others</u> | <u>Totals</u> |
|---------------------|--|---|------------------------------------|-----------------------|---------------|
| Three months ended: |  |   |                                    |                       |               |
| September 30, 2003  | \$ 260                                 | 3,597                                       | 5,066                              | 699                   | 9,622         |
| September 30, 2002  | \$ 320                                 | 2,900                                       | 9,082                              | 513                   | 12,815        |
| Nine months ended:  |  |   |                                    |                       |               |
| September 30, 2003  | \$ (1,666)                             | 10,663                                      | 28,258                             | 3,284                 | 40,539        |
| September 30, 2002  | \$ 1,612                               | 9,338                                       | 25,624                             | 2,747                 | 39,321        |

### ***Domestic Life Insurance Operations***

A comparative analysis of results of operations for the Company's domestic life insurance segment is detailed below:

|  | <u>Three Months Ended September 30,</u> |               | <u>Nine Months Ended September 30,</u> |               |
|--|---|---------------|--|---------------|
|  | <u>2003</u>                             | <u>2002</u>   | <u>2003</u>                            | <u>2002</u>   |
|  | (In thousands)                          |               |  |               |
| Premiums and other revenue:                                      |   |               |  |               |
| Premiums and contract revenues                                   | \$ 5,493                                | 5,563         | 17,158                                 | 17,275        |
| Net investment income  | 5,266                                   | 5,905         | 15,957                                 | 17,736        |
| Other income (loss)  | <u>(6)</u>                              | <u>(13)</u>   | <u>10</u>                              | <u>14</u>     |
| Total premiums and other revenue                                 | <u>10,753</u>                           | <u>11,455</u> | <u>33,125</u>                          | <u>35,025</u> |
| Benefits and expenses:   |   |               |  |               |
| Policy benefits  | 3,834                                   | 4,572         | 12,933                                 | 11,816        |
| Amortization of deferred policy acquisition costs                | 1,518                                   | 1,231         | 7,417                                  | 5,263         |
| Universal life insurance contract interest                       | 2,170                                   | 2,443         | 6,695                                  | 7,251         |
| Other operating expenses   | <u>2,846</u>                            | <u>2,724</u>  | <u>8,586</u>                           | <u>8,247</u>  |
| Total benefits and expenses                                      | <u>10,368</u>                           | <u>10,970</u> | <u>35,631</u>                          | <u>32,577</u> |
| Segment earnings (losses) before Federal income taxes (benefits) | 385                                     | 485           | (2,506)                                | 2,448         |
| Provision (benefit) for Federal income taxes                     | <u>125</u>                              | <u>165</u>    | <u>(840)</u>                           | <u>836</u>    |
| Segment earnings (losses)  | <u>\$ 260</u>                           | <u>320</u>    | <u>(1,666)</u>                         | <u>1,612</u>  |

Revenues from domestic life insurance operations include life insurance premiums on traditional type products and revenues from universal life insurance. Revenues from traditional products are simply premiums collected, while revenues from universal life insurance consist of policy charges for the cost of insurance, policy administration fees, and surrender charges assessed during the period. A comparative detail of premiums and contract revenues is provided below:

|                                     | Three Months Ended September 30, |       | Nine Months Ended September 30, |        |
|-------------------------------------|----------------------------------|-------|---------------------------------|--------|
|                                     | 2003                             | 2002  | 2003                            | 2002   |
|                                     | (In thousands)                   |       |                                 |        |
| Universal life insurance revenues   | \$ 3,796                         | 3,724 | 11,756                          | 11,785 |
| Traditional life insurance premiums | 1,880                            | 2,054 | 5,945                           | 6,162  |
| Reinsurance premiums                | (183)                            | (215) | (543)                           | (672)  |
| Totals                              | \$ 5,493                         | 5,563 | 17,158                          | 17,275 |

The Company's U.S. operations have historically emphasized annuity product sales over life product sales. Consequently, domestic life revenues have been declining for several years. Segment earnings have generally declined as the block of business has contracted and resulted in a segment loss of \$1.7 million for the first nine months of 2003 compared to a gain of \$1.6 million for the same period in 2002. The face amount of domestic life insurance in force has decreased from \$2.8 billion to \$2.7 billion at September 30, 2002 and 2003, respectively. Absent the growth rates targeted by management, the block of business will continue to contract due to the normal incidence of terminations from death or surrender with lower earnings resulting. During the first nine months of 2002 earnings were aided by favorable mortality experience and lower amortization amounts relating to deferred policy acquisition costs.

### ***International Life Insurance Operations***

A comparative analysis of results of operations for the Company's international life insurance segment is detailed below:

|   | Three Months Ended September 30, |        | Nine Months Ended September 30, |        |
|---|----------------------------------|--------|---------------------------------|--------|
|   | 2003                             | 2002   | 2003                            | 2002   |
|   | (In thousands)                   |        |                                 |        |
| Premiums and other revenue:                       |                                  |        |                                 |        |
| Premiums and contract revenues                    | \$ 13,863                        | 12,543 | 39,869                          | 35,162 |
| Net investment income                             | 5,661                            | 5,965  | 17,292                          | 17,803 |
| Other income                                      | 6                                | 12     | 43                              | 25     |
| Total premiums and other revenue                  | 19,530                           | 18,520 | 57,204                          | 52,990 |
| Benefits and expenses:                            |                                  |        |                                 |        |
| Policy benefits                                   | 4,153                            | 4,934  | 12,908                          | 11,078 |
| Amortization of deferred policy acquisition costs | 3,387                            | 3,041  | 6,965                           | 8,654  |
| Universal life insurance contract interest        | 3,714                            | 3,940  | 12,352                          | 12,261 |
| Other operating expenses                          | 2,847                            | 2,206  | 8,942                           | 6,813  |
| Total benefits and expenses                       | 14,101                           | 14,121 | 41,167                          | 38,806 |
| Segment earnings before Federal income taxes      | 5,429                            | 4,399  | 16,037                          | 14,184 |
| Federal income taxes                              | 1,832                            | 1,499  | 5,374                           | 4,846  |
| Segment earnings                                  | \$ 3,597                         | 2,900  | 10,663                          | 9,338  |

As with domestic operations, revenues from the international life insurance segment include both premiums on traditional type products and revenues from universal life insurance. A comparative detail of premiums and contract revenues is provided below:

|                                     | <u>Three Months Ended September 30,</u> |                | <u>Nine Months Ended September 30,</u> |                |
|-------------------------------------|---|----------------|--|----------------|
|                                     | <u>2003</u>                             | <u>2002</u>    | <u>2003</u>                            | <u>2002</u>    |
|                                     | (In thousands)                          |                |  |                |
| Universal life insurance revenues   | \$ 14,619                               | 13,096         | 42,382                                 | 37,294         |
| Traditional life insurance premiums | 1,934                                   | 1,635          | 5,458                                  | 4,709          |
| Reinsurance premiums                | <u>(2,690)</u>                          | <u>(2,188)</u> | <u>(7,971)</u>                         | <u>(6,841)</u> |
| Totals                              | \$ <u>13,863</u>                        | <u>12,543</u>  | <u>39,869</u>                          | <u>35,162</u>  |

International operations have emphasized universal life policies over traditional life insurance products. Premiums collected on universal life products are not reflected as revenues in the Company's statements of earnings in accordance with generally accepted accounting principles. Actual universal life premiums collected are detailed below:

|                                | <u>Three Months Ended September 30,</u> |               | <u>Nine Months Ended September 30,</u> |               |
|--------------------------------|---|---------------|--|---------------|
|                                | <u>2003</u>                             | <u>2002</u>   | <u>2003</u>                            | <u>2002</u>   |
|                                | (In thousands)                          |               |  |               |
| Universal life insurance:      |   |               |  |               |
| First year and single premiums | \$ 8,515                                | 9,306         | 25,897                                 | 22,741        |
| Renewal premiums               | <u>12,504</u>                           | <u>9,912</u>  | <u>34,735</u>                          | <u>28,163</u> |
| Totals                         | \$ <u>21,019</u>                        | <u>19,218</u> | <u>60,632</u>                          | <u>50,904</u> |

The Company's international life operations have historically been a steady performer but 2002 brought tremendous growth with an additional number of independent broker-agents who began contracting with the Company in the fourth quarter of 2001. These broker-agents were interested in National Western due to the Company's longstanding reputation of servicing life insurance products and the instability of other carriers in these areas. In addition, the Company released its first equity-indexed universal life product early in 2002 available for residents of countries other than the United States which was well received by the independent broker-agents. Collected premiums for this product were \$13.1 million and \$6.4 million in the nine months ended September 30, 2003 and 2002, respectively. While the Company enjoyed a rapid move to a higher sales level in 2002, the Company did not expect 2003 sales activity to replicate that of 2002. Management believes international sales growth levels will exhibit a steadier pattern going forward.

Policy benefits for the first nine months of 2003 remained above 2002 levels with \$12.9 million and \$11.1 million incurred, respectively, primarily reflecting the substantial increase in policies in force. Amortization of deferred policy acquisition costs decreased during the first nine months of 2003 compared to the same period in 2002 due to changes to non-guaranteed product features during 2003 which will affect future gross profits on these products. Amortization relating to these costs was \$7.0 million and \$9.0 million for the nine months ended September 30, 2003 and 2002, respectively. Other operating expenses increased from \$6.8 million for the first nine months in 2002 to \$8.9 million for the comparable period in 2003 due to expense allocation adjustments between the Company's lines of business based on normal review of the incidence of costs incurred.

As the international life insurance in force continues to grow, the Company anticipates operating earnings to similarly increase. The amount of international life insurance in force has grown from \$8.2 billion at September 30, 2002 to \$8.8 billion at December 31, 2002 to \$9.9 billion at September 30, 2003.

## *Annuity Operations*

The Company's annuity operations are almost exclusively in the United States. Although some of the Company's annuities and investment contracts are available to international residents, such sales are currently small relative to total annuity sales. A comparative analysis of results of operations for the Company's annuity segment is detailed below:

|  | Three Months Ended September 30, |        | Nine Months Ended September 30, |         |
|--|----------------------------------|--------|---------------------------------|---------|
|  | 2003                             | 2002   | 2003                            | 2002    |
|  | (In thousands)                   |        |                                 |         |
| Premiums and other revenue:                          |                                  |        |                                 |         |
| Premiums and contract revenues                       | \$ 4,080                         | 4,785  | 12,918                          | 14,318  |
| Net investment income                                | 57,914                           | 47,785 | 167,307                         | 135,254 |
| Other income   | 37                               | 57     | 66                              | 477     |
| Total premiums and other revenue                     | 62,031                           | 52,627 | 180,291                         | 150,049 |
| Benefits and expenses:                               |                                  |        |                                 |         |
| Policy benefits                                      | 473                              | (58)   | 2,773                           | 924     |
| Amortization of deferred<br>policy acquisition costs | 8,697                            | 5,068  | 19,457                          | 15,055  |
| Annuity contract interest                            | 32,225                           | 31,338 | 98,137                          | 87,855  |
| Other operating expenses                             | 12,951                           | 2,499  | 17,423                          | 7,295   |
| Total benefits and expenses                          | 54,346                           | 38,847 | 137,790                         | 111,129 |
| Segment earnings before Federal<br>income taxes      | 7,685                            | 13,780 | 42,501                          | 38,920  |
| Federal income taxes                                 | 2,619                            | 4,698  | 14,243                          | 13,296  |
| Segment earnings                                     | \$ 5,066                         | 9,082  | 28,258                          | 25,624  |

Revenues from annuity operations include primarily surrender charges and recognition of deferred revenues relating to immediate or payout annuities. A comparative detail of the components of premiums and annuity contract revenues is provided below:

|                                   | Three Months Ended September 30, |       | Nine Months Ended September 30, |        |
|-----------------------------------|----------------------------------|-------|---------------------------------|--------|
|                                   | 2003                             | 2002  | 2003                            | 2002   |
|                                   | (In thousands)                   |       |                                 |        |
| Surrender charges                 | \$ 2,733                         | 3,453 | 8,965                           | 10,122 |
| Payout annuity and other revenues | 1,335                            | 1,318 | 3,920                           | 4,158  |
| Traditional annuity premiums      | 12                               | 14    | 33                              | 38     |
| Totals                            | \$ 4,080                         | 4,785 | 12,918                          | 14,318 |

The Company's earnings are dependent upon annuity contracts persisting or remaining in force. While premium and contract revenues decline with a reduction in surrender charges, the Company's investment earnings benefit as more policies remain in force.

Deposits collected on annuity contracts are not reflected as revenues in the Company's statements of earnings in accordance with GAAP. Actual annuity deposits collected for the three months and nine months ended September 30, 2003 and 2002 are detailed below:

|                          | <u>Three Months Ended September 30,</u> |                | <u>Nine Months Ended September 30,</u> |                |
|--------------------------|---|----------------|--|----------------|
|                          | <u>2003</u>                             | <u>2002</u>    | <u>2003</u>                            | <u>2002</u>    |
|                          | (In thousands)                          |                |  |                |
| Equity-indexed annuities | \$ 161,078                              | 13,426         | 315,178                                | 35,138         |
| Other deferred annuities | 194,553                                 | 103,583        | 552,323                                | 245,100        |
| Immediate annuities      | <u>11,447</u>                           | <u>5,644</u>   | <u>30,609</u>                          | <u>14,860</u>  |
|                          | <u>\$ 367,078</u>                       | <u>122,653</u> | <u>898,110</u>                         | <u>295,098</u> |

Equity-indexed product sales typically follow the stock market in that sales are higher when confidence is high in the stock market and low if the stock market is showing poor performance. Sales of these products increased during the quarter ended September 30, 2003 over September 30, 2002 as the stock market showed signs of improvement. Since the Company does not offer variable products or mutual funds, these equity-indexed products provide an interest crediting alternative to the Company's other fixed rate annuity products.

As previously described, index options are used to hedge the equity return component of the Company's equity-indexed annuity products with any gains or losses from the sale or expiration of the options, as well as period-to-period changes in fair values, reflected in net investment income. Excluding index option income or losses from investment income in the annuity segment results in net investment income totaling \$56.1 million and \$51.0 million in the three months ended September 30, 2003 and 2002, respectively. For the first nine months, the comparable amounts were \$160.6 million and \$147.7 million in 2003 and 2002, respectively. Increases from 2002 to 2003 are due to increases in the overall asset portfolio as a result of sales volume.

Other deferred annuity deposits increased significantly during the quarter ended September 30, 2003 over September 30, 2002 with \$194.6 million collected as compared to \$103.6 million. For the first nine months, comparable amounts were \$552.3 million and \$245.1 million in 2003 and 2002, respectively. Fixed-rate annuity products became very popular with consumers in the wake of the stock market decline and volatility as they are a stable investment yielding a competitive interest rate in the current market. As a selling inducement, many of these products include a first year interest bonus in addition to a base interest rate. These bonus rates are deferred in conjunction with other capitalized policy acquisition costs, and amortized over future periods. The amount deferred was approximately \$13.9 million for the three months and \$33.9 million for the nine months ended September 30, 2003. No sales inducement deferrals were recorded in 2002.

Amortization of deferred policy acquisition costs increased in 2003 compared to 2002 with amortization for the quarter ended September 30, 2003 of \$8.7 million compared to \$5.1 million for September 30, 2002 quarter end. Nine month comparable amounts were \$19.5 million and \$15.1 million for September 30, 2003 and 2002, respectively. Increased amortization in the current year is due, in part, to the deferral of sales inducement costs which results in higher first year gross profits. Also, realized capital gains in the current quarter were greater than in the quarter ending September 30, 2002, resulting in higher amortization in the quarter ended September 30, 2003. During the second quarter of 2003, the Company unlocked its deferred policy acquisition costs amortization factors for assumption changes due to an anticipated decrease in future profit streams resulting from the low interest rate environment. Unlocking occurred in 2002 relating to changes in investment earnings which had the effect of lowering amortization charges. The Company is required to periodically adjust deferred policy acquisition amortization factors for actual experience that varies from assumptions. While management does not currently anticipate any impact from further unlocking in 2003, facts and circumstances may arise in the future which require that the factors be reexamined.



Annuity contract interest includes the equity component return associated with the Company's equity-indexed annuities. The detail of equity-index annuity contract interest compared to contract interest for all other annuities is as follows:

|   | Three Months Ended September 30, |               | Nine Months Ended September 30, |               |
|---|----------------------------------|---------------|---------------------------------|---------------|
|   | 2003                             | 2002          | 2003                            | 2002          |
|   | (In thousands)                   |               |                                 |               |
| Equity-indexed annuities                | \$ 4,250                         | (498)         | 18,419                          | (4,153)       |
| All other annuities                     | <u>41,846</u>                    | <u>31,836</u> | <u>113,647</u>                  | <u>92,008</u> |
| Gross contract interest                 | 46,096                           | 31,338        | 132,066                         | 87,855        |
| Bonus interest deferred and capitalized | <u>(13,871)</u>                  | <u>-</u>      | <u>(33,929)</u>                 | <u>-</u>      |
| Total contract interest                 | <u>\$ 32,225</u>                 | <u>31,338</u> | <u>98,137</u>                   | <u>87,855</u> |

Other operating expenses include a \$9.7 million expense for September 30, 2003 relating to a litigation claim which involved certain annuity products. Other operating expenses were \$13.0 million and \$2.5 million for the quarter ended September 30, 2003 and 2002, and \$17.4 million and \$7.3 million for the nine months ended September 30, 2003 and 2002, respectively.

### ***Other Operations***

National Western's primary business encompasses its domestic and international life insurance operations and its annuity operations. However, National Western also has small real estate, nursing home, and other investment operations through its wholly owned subsidiaries. Nursing home operations generated \$0.7 million and \$0.4 million of operating earnings in the first nine months of 2003 and 2002, respectively.

## **INVESTMENTS**

### **General**

The Company's investment philosophy emphasizes the prudent handling of policyowners' and stockholders' funds to achieve security of principal, to obtain the maximum possible yield while maintaining security of principal, and to maintain liquidity in a measure consistent with current and long-term requirements of the Company.

The Company's overall conservative investment philosophy is reflected in the allocation of its investments, which is detailed below as of September 30, 2003 and December 31, 2002. The Company emphasizes investment grade debt securities, with smaller holdings in mortgage loans and policy loans.

|                   | Composition of Investments |              |                          |              |
|-------------------|----------------------------|--------------|--------------------------|--------------|
|                   | September 30, 2003         |              | December 31, 2002        |              |
|                   | Amount<br>(In thousands)   | %            | Amount<br>(In thousands) | %            |
| Debt securities   | \$ 3,985,783               | 91.1         | \$ 3,183,546             | 88.0         |
| Mortgage loans    | 160,714                    | 3.7          | 168,634                  | 4.7          |
| Policy loans      | 89,363                     | 2.0          | 92,714                   | 2.6          |
| Equity securities | 17,431                     | 0.4          | 16,973                   | 0.5          |
| Real estate       | 21,457                     | 0.5          | 21,798                   | 0.6          |
| Index options     | 23,772                     | 0.6          | 5,209                    | 0.1          |
| Other             | <u>74,815</u>              | <u>1.7</u>   | <u>128,734</u>           | <u>3.5</u>   |
| Totals            | <u>\$ 4,373,335</u>        | <u>100.0</u> | <u>\$ 3,617,608</u>      | <u>100.0</u> |

Included in other invested assets are cash and short-term investment balances of \$36.4 million and \$85.5 million at September 30, 2003 and December 31, 2002, respectively.

## Debt and Equity Securities

The Company maintains a diversified portfolio which consists primarily of corporate, mortgage-backed, and public utilities fixed income securities. Investments in mortgage-backed securities include primarily U.S. government agency pass-through securities and collateralized mortgage obligations (CMOs). As of September 30, 2003 and December 31, 2002, the Company's debt securities portfolio consisted of the following:

|                                 | Composition of Debt Securities |              |                          |              |
|---------------------------------|--------------------------------|--------------|--------------------------|--------------|
|                                 | September 30, 2003             |              | December 31, 2002        |              |
|                                 | Amount<br>(In thousands)       | %            | Amount<br>(In thousands) | %            |
| Corporate                       | \$ 1,819,932                   | 45.7         | \$ 1,574,448             | 49.5         |
| Mortgage-backed securities      | 1,122,450                      | 28.2         | 802,142                  | 25.2         |
| Public utilities                | 530,558                        | 13.3         | 457,588                  | 14.4         |
| Asset-backed securities         | 222,822                        | 5.6          | 236,158                  | 7.4          |
| U.S. government/agencies        | 209,056                        | 5.2          | 30,610                   | 0.9          |
| Foreign governments             | 52,305                         | 1.3          | 57,718                   | 1.8          |
| States & political subdivisions | 28,660                         | 0.7          | 24,882                   | 0.8          |
| Totals                          | <u>\$ 3,985,783</u>            | <u>100.0</u> | <u>\$ 3,183,546</u>      | <u>100.0</u> |

In addition to diversification, an important aspect of the Company's investment approach is managing the credit quality of its investments in debt securities. Thorough credit analysis is performed on potential corporate investments including examination of a company's credit and industry outlook, financial ratios and trends, and event risks. This emphasis is reflected in the high average credit rating of the Company's portfolio. In the table below, investments in debt securities are classified according to credit ratings by Standard and Poor's (S&P®), or other nationally recognized statistical rating organizations if securities were not rated by S&P®:

|                                     | September 30, 2003  |               | December 31, 2002   |              |
|-------------------------------------|---------------------|---------------|---------------------|--------------|
|                                     | Amount              | %             | Amount              | %            |
|                                     | (In thousands)      |               | (In thousands)      |              |
| AAA Securities and U.S. government  | \$ 1,567,167        | 39.3          | \$ 1,089,735        | 34.2         |
| AA                                  | 71,959              | 1.8           | 126,444             | 4.0          |
| A                                   | 1,065,708           | 26.7          | 951,295             | 29.9         |
| BBB                                 | 1,066,842           | 26.8          | 843,192             | 26.5         |
| BB and other below investment grade | 214,107             | 5.4           | 172,880             | 5.4          |
| Totals                              | <u>\$ 3,985,783</u> | <u>100.00</u> | <u>\$ 3,183,546</u> | <u>100.0</u> |

National Western does not purchase below investment grade securities. Investments held in debt securities below investment grade are the result of subsequent downgrades of the securities. During the first nine months of 2003, the Company's percentage of below investment grade securities increased due to downgrades of securities. Despite these downgrades, the Company's holdings of below investment grade securities are lower than industry averages and are a small percentage of total invested assets. These holdings are summarized below:

| Below Investment Grade Debt Securities |                                   |                   |                            |                            |
|--|-----------------------------------|-------------------|----------------------------|----------------------------|
|  | Amortized<br>Cost                 | Carrying<br>Value | Estimated<br>Fair<br>Value | % of<br>Invested<br>Assets |
|  | (In thousands except percentages) |                   |                            |                            |
| September 30, 2003                     | \$ 218,044                        | 214,107           | 212,626                    | 4.9%                       |
| December 31, 2002                      | \$ 210,301                        | 172,880           | 168,085                    | 4.8%                       |
| December 31, 2001                      | \$ 132,689                        | 119,960           | 118,709                    | 3.6%                       |

Overall, fair values of below investment grade holdings improved during the quarter ended September 30, 2003 as industries reported positive news which pushed market values up. In the third quarter of 2003 an additional other than temporary impairment writedown was recorded totaling \$0.8 million on the Company's Lukens, Inc. holding. During the third quarter of 2002 an impairment writedown was recorded resulting in a realized loss of \$0.3 million on a collateralized bond obligation. The Company closely monitors its below investment grade holdings. While losses are not currently anticipated based on the existing status and condition of these securities, continued credit deterioration of some securities is possible, which may result in further writedowns. Holdings in below investment grade securities by category are summarized below:

| Below Investment Grade Debt Securities as of September 30, 2003 |                   |                   |                         |
|---|-------------------|-------------------|-------------------------|
| Category  | Amortized<br>Cost | Carrying<br>Value | Estimated<br>Fair Value |
|   | (In thousands)    |                   |                         |
| Utilities/Energy  | \$ 54,395         | 51,777            | 52,143                  |
| Manufacturing   | 48,234            | 48,088            | 48,088                  |
| Transportation  | 33,335            | 32,614            | 30,852                  |
| Retail  | 32,324            | 32,500            | 32,500                  |
| CBO/Asset-backed  | 15,636            | 16,303            | 16,138                  |
| Healthcare  | 14,970            | 15,265            | 15,265                  |
| Telecommunication   | 13,980            | 12,390            | 12,390                  |
| Other   | 5,170             | 5,170             | 5,250                   |
| Totals  | \$ 218,044        | 214,107           | 212,626                 |

The Company is required to classify its investments in debt and equity securities into one of three categories: (a) trading securities, (b) securities available for sale, or (c) securities held to maturity. The Company purchases securities with the intent to hold to maturity and accordingly does not maintain a portfolio of trading securities. Of the remaining two categories, available for sale and held to maturity, the Company makes a determination based on various factors including the type and quality of the particular security and how it will be incorporated into the Company's overall asset/liability management strategy. As shown in the table below, at September 30, 2003, approximately 33.1% of the Company's total debt and equity securities, based on fair values, were classified as securities available for sale. These holdings provide the Company flexibility to react to market opportunities and conditions and to practice active management within the portfolio to provide adequate liquidity to meet policyholder obligations and other cash needs.

|                                | Fair<br>Value | Amortized<br>Cost<br>(In thousands) | Net<br>Unrealized<br>Gains |
|--------------------------------|---------------|-------------------------------------|----------------------------|
| Securities held to maturity:   |               |                                     |                            |
| Debt securities                | \$ 2,769,822  | 2,633,710                           | 136,112                    |
| Securities available for sale: |               |                                     |                            |
| Debt securities                | 1,352,073     | 1,290,948                           | 61,125                     |
| Equity securities              | 17,431        | 10,967                              | 6,464                      |
| Totals                         | \$ 4,139,326  | 3,935,625                           | 203,701                    |

In accordance with the provisions of SFAS No. 115, *Accounting for Certain Investments in Debt and Equity Securities*, the Company transferred a debt security totaling \$8.0 million in the third quarter of 2003, from held to maturity to available for sale due to credit deterioration. A net unrealized gain of \$0.4 million relating to this transfer was recorded as a component of accumulated other comprehensive income, net of deferred acquisition costs and taxes. No such transfers were made in the third quarter of 2002.

Proceeds from sales of securities available for sale totaled \$19.5 million and \$11.3 million for the quarter ended September 30, 2003 and 2002 which resulted in realized gains of \$0.3 million and realized losses of \$0.1 million, respectively. For the nine months ended September 30, 2003 and 2002, proceeds from sales of securities available for sale totaled \$40.5 million and \$31.4 million, respectively. These sales resulted in a realized gain of \$0.3 million for 2003 and a realized gain of \$0.7 million for 2002. During the third quarter of 2003 a bond security from the held to maturity portfolio was sold due to credit deterioration. The amortized cost of this security at the time of sale was \$2.0 million and resulted in a gain of \$0.2 million. For the nine months ended September 30, 2003, two bond securities from the held to maturity portfolio were sold due to credit deterioration. The amortized cost at the time of sale was \$4.0 million and resulted in a net gain of \$0.2 million.

### **Mortgage Loans and Real Estate**

In general, the Company originates loans on high quality, income-producing properties such as shopping centers, freestanding retail stores, office buildings, industrial and sales or service facilities, selected apartment buildings, hotels, and health care facilities. The location of these loans is typically in major metropolitan areas that offer a potential for property value appreciation. Credit and default risk is minimized through strict underwriting guidelines and diversification of underlying property types and geographic locations. In addition to being secured by the property, mortgage loans with leases on the underlying property are often guaranteed by the lessee. This approach has proven to result in higher quality mortgage loans with fewer defaults.

The Company's direct investments in real estate are not a significant portion of its total investment portfolio as many of these investments were acquired through mortgage loan foreclosures. The Company also participates in several real estate joint ventures and limited partnerships that invest primarily in income-producing retail properties. These investments have enhanced the Company's overall investment portfolio returns.

The Company held net investments in mortgage loans totaling \$160.7 million and \$168.6 million at September 30, 2003 and December 31, 2002, respectively. The diversification of the portfolio by geographic region and by property type was as follows:

| <i>Geographic Region:</i> | September 30, 2003 |              | December 31, 2002 |              |
|---------------------------|--------------------|--------------|-------------------|--------------|
|                           | Amount             | %            | Amount            | %            |
|                           | (In thousands)     |              | (In thousands)    |              |
| West South Central        | \$ 90,801          | 56.5         | \$ 93,281         | 55.3         |
| Mountain                  | 34,016             | 21.2         | 36,711            | 21.8         |
| Pacific                   | 17,288             | 10.8         | 17,768            | 10.5         |
| South Atlantic            | 6,179              | 3.8          | 6,334             | 3.8          |
| East South Central        | 4,985              | 3.1          | 7,027             | 4.2          |
| All other                 | 7,445              | 4.6          | 7,513             | 4.4          |
| Totals                    | <u>\$ 160,714</u>  | <u>100.0</u> | <u>\$ 168,634</u> | <u>100.0</u> |

  

| <i>Property Type:</i> | September 30, 2003 |              | December 31, 2002 |              |
|-----------------------|--------------------|--------------|-------------------|--------------|
|                       | Amount             | %            | Amount            | %            |
|                       | (In thousands)     |              | (In thousands)    |              |
| Retail                | \$ 115,765         | 72.0         | \$ 119,018        | 70.6         |
| Office                | 28,904             | 18.0         | 31,145            | 18.5         |
| Hotel/Motel           | 7,653              | 4.8          | 9,993             | 5.9          |
| Land/Lots             | 7,389              | 4.6          | 7,322             | 4.3          |
| Apartment             | 762                | 0.5          | 779               | 0.5          |
| All other             | 241                | 0.1          | 377               | 0.2          |
| Totals                | <u>\$ 160,714</u>  | <u>100.0</u> | <u>\$ 168,634</u> | <u>100.0</u> |

The Company does not recognize interest income on loans past due three months or more. At September 30, 2003 the Company had no mortgage loan principal balances past due three months or more. At December 31, 2002, the Company had mortgage loan principal balances past due three months or more of \$6.9 million. The Company had no unrecognized interest income for past due and restructured loans for the nine months ended September 30, 2003 and 2002.

As of September 30, 2003 and December 31, 2002, the allowance for possible losses on mortgage loans was \$0.7 million. The allowance is estimated based on an analysis of specific loans and management believes that the allowance for possible losses is adequate. While the Company closely manages its mortgage loan portfolio, future changes in economic conditions can result in impairments beyond those currently identified.

The Company's real estate investments totaled approximately \$21.5 million and \$21.8 million at September 30, 2003 and December 31, 2002, respectively, and consist primarily of income-producing properties which are being operated by a wholly owned subsidiary of the Company. The Company recognized operating income on these properties of approximately \$1.4 million and \$1.0 million for the nine months ended September 30, 2003 and 2002, respectively. The Company monitors the conditions and market values of these properties on a regular basis and makes repairs and capital improvements to keep the properties in good condition. The Company recorded an impairment writedown of \$0.1 million on these properties during the first nine months in both 2003 and 2002, respectively.

## Market Risk

Market risk is the risk of change in market values of financial instruments due to changes in interest rates, currency exchange rates, commodity prices, or equity prices. The most significant market risk exposure for National Western is interest rate risk. The fair values of fixed income debt securities correlate to external market interest rate conditions. Because interest rates are fixed on almost all of the Company's debt securities, market values typically increase when market interest rates decline, and decrease when market interest rates rise. However, market values may fluctuate for other reasons, such as changing economic conditions or increasing event-risk concerns.

The correlation between fair values and interest rates for debt securities is reflected in the tables below:

|   | September 30,<br>2003             | June 30,<br>2003 |  |
|---|-----------------------------------|------------------|--|
|   | (In thousands except percentages) |                  |  |
| Debt securities - fair value  | \$ 4,121,895                      | 3,834,771        |  |
| Debt securities - amortized cost  | \$ 3,924,658                      | 3,597,221        |  |
| Fair value as a percentage of amortized cost                                  | 105.0 %                           | 106.6 %          |  |
| Net unrealized gains  | \$ 197,237                        | 237,550          |  |
| Ten-year U.S. Treasury bond - increase (decrease)<br>in yield for the quarter | 0.43 %                            | (0.28)%          |  |

  

|                                    | Net Unrealized Gains Balance |                        |                                      |
|------------------------------------|------------------------------|------------------------|--------------------------------------|
|                                    | At<br>September 30,<br>2003  | At<br>June 30,<br>2003 | Change in Net<br>Unrealized<br>Gains |
|                                    | (In thousands)               |                        |                                      |
| Debt securities held to maturity   | \$ 136,112                   | 172,041                | (35,929)                             |
| Debt securities available for sale | 61,125                       | 65,509                 | (4,384)                              |
| Totals                             | \$ 197,237                   | 237,550                | (40,313)                             |

Changes in interest rates typically have a significant impact on the fair values of the Company's debt securities. During the third quarter, market interest rates of the ten-year U.S. Treasury bond increased approximately 43 basis points from June 30, 2003. The magnitude and direction of this change in interest rate level caused a \$40.3 million decrease in net unrealized gains on a portfolio of approximately \$4.1 billion. The Company would expect similar results in the future from any significant upward or downward movement in market rates. However, since the majority of the Company's debt securities are classified as held to maturity, which are recorded at amortized cost, changes in fair values have relatively small effects on the Company's balance sheet.

The Company manages interest rate risk through on-going cash flow testing required for insurance regulatory purposes. Computer models are used to perform cash flow testing under various commonly used stress test interest rate scenarios to determine if existing assets would be sufficient to meet projected liability outflows. Sensitivity analysis allows the Company to measure the potential gain or loss in fair value of its interest-sensitive instruments and to protect its economic value and achieve a predictable spread between what is earned on invested assets and what is paid on liabilities. The Company seeks to minimize the impact of interest risk through surrender charges that are imposed to discourage policy surrenders. Interest rate changes can be anticipated in the computer models and the corresponding risk addressed by management actions affecting asset and liability instruments. However, potential changes in the values of financial instruments indicated by hypothetical interest rate changes will likely be different from actual changes experienced, and the differences could be significant.

The Company performed a detailed sensitivity analysis as of December 31, 2002, for its interest rate-sensitive assets and liabilities. The changes in market values of the Company's debt securities in the third quarter of 2003 were reasonable given the expected range of results of this analysis.

The Company is exposed to credit and market risk relating to index option derivative instruments. If the counterparty fails to perform, credit risk is equal to the extent of the fair value gain in the derivative. When the fair value of a derivative contract is positive, this generally indicates that the counterparty owes the Company, and therefore, creates a collectability risk for the Company. The Company minimizes the credit (or collectability) risk in derivative instruments by entering into transactions with high quality counterparties that are reviewed periodically by the Company, by requiring that all derivative contracts be governed by an International Swaps and Derivatives Association ("ISDA") Master Agreement, and by entering into collateral support agreements.

The counterparty must post collateral based on predetermined thresholds and amounts relating to counterparty ratings. These ratings are based on S&P and Moody's financial strength or claims-paying ratings for the counterparties. These agreements further reduce the Company's exposure to credit risk. Collateral may consist of cash, Treasuries, or agency pass-through securities. The Company is not required to post collateral, making netting agreements inapplicable. As of September 30, 2003 the Company held \$6.6 million in collateral posted by one counterparty. The Company maintains a policy of contracting a minimum of four counterparties to ensure competitive pricing and diversification.

## **LIQUIDITY AND CAPITAL RESOURCES**

### **Liquidity**

Liquidity requirements are met primarily by funds provided from operations. Premium deposits and revenues, investment income, and investment maturities are the primary sources of funds while investment purchases, policy benefits, and operating expenses are the primary uses of funds. Although the Company historically has not been put in the position of liquidating invested assets to provide cash flow, its investments consist primarily of marketable debt securities that could be readily converted to cash for liquidity needs. The Company may also borrow up to \$40 million on its bank line of credit for short-term cash needs. No borrowings have been made in 2003 under the bank line of credit.

A primary liquidity concern is the risk of an extraordinary level of early policyholder withdrawals. The Company includes provisions within its annuity and universal life insurance policies, such as surrender charges, that help limit and discourage early withdrawals. Cash flow projections and cash flow tests under various market interest rate scenarios are also performed to assist in evaluating liquidity needs and adequacy. The Company currently expects available liquidity sources and future cash flows to be adequate to meet the demand for funds.

In the past, cash flows from the Company's insurance operations have been sufficient to meet current needs. Cash flows from operating activities were \$41.4 million and \$99.8 million for the nine months ended September 30, 2003 and 2002, respectively. The Company also has significant cash flows from both scheduled and unscheduled investment security maturities, redemptions, and prepayments. These cash flows totaled \$540.5 million and \$208.2 million for the nine months ended September 30, 2003 and 2002, respectively. These cash flow items could be reduced if interest rates rise. Net cash inflows from the Company's universal life and investment annuity deposit product operations totaled \$643.7 million and \$74.6 million during the nine months ended September 30, 2003 and 2002, respectively.

### **Capital Resources**

The Company relies on stockholders' equity for its capital resources as there is no long-term debt outstanding and the Company does not anticipate the need for any long-term debt in the near future. There are also no current or anticipated material commitments for capital expenditures in 2003.

## **CHANGES IN ACCOUNTING PRINCIPLES AND CRITICAL ACCOUNTING POLICIES**

### **Changes in Accounting Principles**

*Stock Compensation:* Refer to Note 2 of the Notes to Condensed Consolidated Financial Statements.

## Critical Accounting Policies

Accounting policies discussed below are those considered critical to an understanding of the Company's financial statements.

*Impairment of Investment Securities:* The Company's accounting policy requires that a decline in the value of a security below its amortized cost basis be evaluated to determine if the decline is other than temporary. The primary factors considered in evaluating whether a decline in value for fixed income and equity securities is other than temporary include: (a) the length of time and the extent to which the fair value has been less than cost, (b) the financial condition and near-term prospects of the issuer, (c) whether the debtor is current on contractually obligated interest and interest payments, and (d) the intent and ability of the Company to retain the investment for a period of time sufficient to allow for any anticipated recovery. In addition, certain securitized financial assets with contractual cash flows are evaluated periodically by the Company to update the estimated cash flows over the life of the security. If the Company determines that the fair value of the securitized financial asset is less than its carrying amount and there has been a decrease in the present value of the estimated cash flows since the previous estimate, then an other than temporary impairment charge is recognized. When a security is deemed to be impaired, a charge is recorded in net realized losses equal to the difference between the fair value and amortized cost basis of the security. Once an impairment charge has been recorded, the fair value of the impaired investment becomes its new cost basis and the Company continues to review the other than temporarily impaired security for appropriate valuation on an ongoing basis.

*Deferred Policy Acquisition Costs ("DPAC"):* The Company is required to defer certain policy acquisition costs and amortize them over future periods. These costs include commissions, first year interest rate bonuses, and certain other expenses that vary with and are primarily associated with acquiring new business. The deferred costs are recorded as an asset commonly referred to as deferred policy acquisition costs. The DPAC asset balance is subsequently charged to income over the lives of the underlying contracts in relation to the anticipated emergence of revenue or profits. Actual revenue or profits can vary from Company estimates resulting in increases or decreases in the rate of amortization. The Company regularly evaluates to determine if actual experience or other evidence suggests that earlier estimates should be revised. Assumptions considered significant include surrender and lapse rates, mortality, expense levels, investment performance, and estimated interest spread. Should the Company change its assumptions utilized to develop future revenues or profits (commonly referred to as "unlocking"), the Company would record a charge or credit to bring its DPAC balance to the level it would have been using the new assumptions from the date of each policy.

DPAC is also subject to periodic recoverability and loss recognition testing. These tests ensure that the present value of future contract-related cash flows will support the capitalized DPAC balance. The present value of these cash flows, less the benefit reserve, is compared with the unamortized DPAC balance and if the asset balance is greater, the deficiency is charged to expense as a component of amortization and the asset balance is reduced to the recoverable amount.

*Future Policy Benefits:* Because of the long-term nature of insurance contracts, the Company is liable for policy benefit payments many years into the future. The liability for future policy benefits represents estimates of the present value of the Company's expected benefit payments, net of the related present value of future net premium collections. For traditional life insurance contracts, this is determined by standard actuarial procedures, using assumptions as to mortality (life expectancy), morbidity (health expectancy), persistency, and interest rates, which are based on the Company's experience with similar products. The assumptions used are those considered to be appropriate at the time the policies are issued. An additional provision is made on most products to allow for possible adverse deviation from the assumptions made. For universal life and investment annuity products, the Company's liability is the amount of the contract's account balance. Account balances are also subject to minimum liability calculations as a result of minimum guaranteed interest rates in the policies. While management and company actuaries have used their best judgment in determining the assumptions and in calculating the liability for future policy benefits, there is no assurance that the estimate of the liabilities reflected in the financial statements represents the Company's ultimate obligation. In addition, significantly different assumptions could result in materially different reported amounts.

*Revenue Recognition:* Premium income for the Company's traditional life insurance contracts is generally recognized as the premium becomes due from policyholders. For investment annuity and universal life contracts, the amounts collected from policyholders are considered deposits and are not included in revenue. For these contracts, fee income consists of policy charges for policy administration, cost of insurance charges and surrender charges assessed against policyholders' account balances which are recognized in the period the services are provided.



Investment activities of the Company are integral to its insurance operations. Since life insurance benefits may not be paid until many years into the future, the accumulation of cash flows from premium receipts are invested with income reported as revenue when earned. Anticipated yields on investments are reflected in premium rates, contract liabilities, and other product contract features. These anticipated yields are implied in the interest required on the Company's net insurance liabilities (future policy benefits less deferred acquisition costs) and contractual interest obligations in its insurance and annuity products. The Company benefits to the extent actual net investment income exceeds the required interest on net insurance liabilities and manages the rates it credits on its products to maintain the targeted excess or "spread" of investment earnings over interest credited. The Company will continue to be required to provide for future contractual obligations in the event of a decline in investment yield.

*Pension Plans:* The Company sponsors a qualified defined benefit plan covering substantially all full-time employees and a nonqualified defined benefit plan primarily for senior officers. In accordance with prescribed accounting standards the Company annually reviews its pension benefit plan assumptions which include the discount rate, the expected long-term rate of return on plan assets, and the compensation increase rate.

The assumed discount rate is set based on the rates of return on high-quality long-term fixed-income investments currently available and expected to be available during the period to maturity of the pension benefits. The assumed long-term rate of return on plan assets is generally set at the rate expected to be earned based on long-term investment policy of the plans and the various classes of the invested funds. The compensation rate increase assumption is generally set at a rate consistent with current and expected long-term compensation and salary policy, including inflation. These assumptions involve uncertainties and judgment and therefore actual performance may not be reflective of the assumptions.

## **REGULATORY AND OTHER ISSUES**

### **Statutory Accounting Practices**

Regulations that affect the Company and the insurance industry are often the result of efforts by the National Association of Insurance Commissioners (NAIC). The NAIC routinely publishes new regulations as model acts or laws which states subsequently adopt as part of their insurance regulations. Currently, the Company is not aware of any other NAIC regulatory matter material to its operations or reporting of financial results.

### **Risk-Based Capital Requirements**

The NAIC established risk-based capital (RBC) requirements to help state regulators monitor the financial strength and stability of life insurers by identifying those companies that may be inadequately capitalized. Under the NAIC's requirements, each insurer must maintain its total capital above a calculated threshold or take corrective measures to achieve the threshold. The threshold of adequate capital is based on a formula that takes into account the amount of risk each company faces on its products and investments. The RBC formula takes into consideration four major areas of risk which are: (i) asset risk which primarily focuses on the quality of investments; (ii) insurance risk which encompasses mortality and morbidity risk; (iii) interest rate risk which involves asset/liability matching issues; and (iv) other business risks. Statutory laws prohibit public dissemination of certain RBC information. However, the Company's current statutory capital and surplus is significantly in excess of the threshold RBC requirements.

### **Disclosure Matters**

In recent years, business events have called into question other companies' activities and transactions which are not regularly disclosed in a SEC registrant's Annual Report and are not readily apparent from the financial statements. These include the use of unconsolidated entities, off-balance sheet arrangements and other transactions not conducted at arm's-length. The Company's consolidated financial statements include all subsidiaries and related operations and the Company does not utilize relationships with unconsolidated entities that facilitate the transfer of or access to assets such as "structured finance" or "special purpose" entities. Accordingly, the Company does not rely on off-balance sheet arrangements for financing, liquidity, or market or credit risk support which would expose the Company to liabilities not reflected on the face of its consolidated financial statements.

## **FORWARD-LOOKING STATEMENTS**

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for forward-looking statements. Certain information contained herein or in other written or oral statements made by or on behalf of National Western Life Insurance Company or its subsidiaries are or may be viewed as forward-looking. Although the Company has used appropriate care in developing any such information, forward-looking information involves risks and uncertainties that could significantly impact actual results. These risks and uncertainties include, but are not limited to, matters described in the Company's SEC filings such as exposure to market risks, anticipated cash flows or operating performance, future capital needs, and statutory or regulatory related issues. However, National Western, as a matter of policy, does not make any specific projections as to future earnings, nor does it endorse any projections regarding future performance that may be made by others. Whether or not actual results differ materially from forward-looking statements may depend on numerous foreseeable and unforeseeable events or developments. Also, the Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future developments, or otherwise.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

This information is included in Item 2, Management's Discussion and Analysis of Financial Condition and Results of Operations, in the Investments section.

### **ITEM 4. CONTROLS AND PROCEDURES**

In order to ensure that the information that the Company must disclose in its filings with the SEC is recorded, processed, summarized and reported on a timely basis, the Company has adopted disclosure controls and procedures. Within the 90 day period prior to filing this report, the Company's Chief Executive Officer and Chief Financial Officer reviewed and evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures as defined in Exchange Act Rule 13a-14 (c) and concluded that the Company's disclosure controls and procedures were effective as of the date of that evaluation. There have been no significant changes made in internal controls or in other factors that could significantly affect internal controls subsequent to the date of evaluation.

## **PART II. OTHER INFORMATION**

### **ITEM 1. LEGAL PROCEEDINGS**

The Company reached a settlement agreement in principle with the plaintiff who filed a class action lawsuit challenging bonus interest rates paid on certain Company annuity products. This resulted in a \$9.7 million pre-tax charge against 2003 third quarter earnings from operations, which represented the maximum settlement fund liability. The Company denied liability for the claims asserted by the plaintiff on behalf of a class of purchasers in reaching the settlement.

The Department of Treasury, Internal Revenue Service (IRS) has issued a statement of position to the Company which proposes that three extinguished mortgage loans previously made by the Company to a third party are indirect self-dealing loans and involve a disqualified person. If the position of the IRS is upheld, the Company will be subject to additional taxes and interest. On October 14, 2003, in response to the IRS letter, the Company requested that this issue be referred to the IRS National Office for technical advice. Based on the arguments presented by the Company, the IRS audit team has orally indicated its agreement to such request. Such technical advice will be in the form of a memorandum analyzing the issue which will be binding on the IRS audit team.

The Company is involved or may become involved in various legal actions, in the normal course of business, in which claims for alleged economic and punitive damages have been or may be asserted, some for substantial amounts. Although there can be no assurances, at the present time, the Company does not anticipate that the ultimate liability arising from potential, pending or threatened legal actions, after consideration of amounts provided for in the Company's financial statements, will have a material adverse effect on the financial condition or operating results of the Company.

## ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

### (a) Exhibits

*Exhibit 11* - Computation of Earnings Per Share (filed on page 45 and 46 of this report).

*Exhibit 31(a)* - Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

*Exhibit 31(b)* - Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

*Exhibit 32(a)* - Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

*Exhibit 32(b)* - Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

### (b) Reports on Form 8-K

On August 7, 2003, the Company filed a Current Report on Form 8-K dated August 7, 2003 under Items 7 and 12 thereof in connection with a news release reporting National Western Life Insurance Company's operating and financial results for the second quarter of 2003. A copy of the news release was furnished with the Form 8-K.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### NATIONAL WESTERN LIFE INSURANCE COMPANY (Registrant)

Date: November 13, 2003

/s/Ross R. Moody

Ross R. Moody  
President, Chief Operating Officer,  
and Director  
(Authorized Officer)

Date: November 13, 2003

/s/Brian M. Pribyl

Brian M. Pribyl  
Senior Vice President,  
Chief Financial & Administrative  
Officer and Treasurer  
(Principal Financial Officer)

Date: November 13, 2003

/s/Kay E. Osbourn

Kay E. Osbourn  
Vice President,  
Controller and Assistant Treasurer  
(Principal Accounting Officer)