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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

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**FORM 10-Q**

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☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended November 3, 2018

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-8344

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**L BRANDS, INC.**  
(Exact name of registrant as specified in its charter)

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**Delaware**

(State or other jurisdiction of  
incorporation or organization)

**Three Limited Parkway  
Columbus, Ohio**

(Address of principal executive offices)

**31-1029810**

(IRS Employer Identification No.)

**43230**

(Zip Code)

**(614) 415-7000**

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

☒

Accelerated filer

☐

Non-accelerated filer

☐ (Do not check if a smaller reporting company)

Smaller reporting company

☐

Emerging growth company

☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.): Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock, \$.50 Par Value

Outstanding at November 30, 2018

275,124,993 Shares

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\* The Company's fiscal year ends on the Saturday nearest to January 31. As used herein, “third quarter of 2018” and “third quarter of 2017” refer to the thirteen-week periods ended November 3, 2018 and October 28, 2017, respectively. "Year-to-date 2018" and "year-to-date 2017" refer to the thirty-nine-week periods ending November 3, 2018 and October 28, 2017, respectively.

# **PART I—FINANCIAL INFORMATION**

## **Item 1. FINANCIAL STATEMENTS**

### **L BRANDS, INC.** **CONSOLIDATED STATEMENTS OF INCOME (LOSS)** (in millions except per share amounts) (Unaudited)

|  | Third Quarter |          | Year-to-Date |          |
|--|---------------|----------|--------------|----------|
|  | 2018          | 2017     | 2018         | 2017     |
| Net Sales  | \$ 2,775      | \$ 2,618 | \$ 8,385     | \$ 7,809 |
| Costs of Goods Sold, Buying and Occupancy            | (1,847)       | (1,629)  | (5,454)      | (4,890)  |
| Gross Profit   | 928           | 989      | 2,931        | 2,919    |
| General, Administrative and Store Operating Expenses | (874)         | (757)    | (2,494)      | (2,177)  |
| Operating Income                                     | 54            | 232      | 437          | 742      |
| Interest Expense                                     | (96)          | (99)     | (292)        | (300)    |
| Other Income   | 1             | 2        | 1            | 28       |
| Income (Loss) Before Income Taxes                    | (41)          | 135      | 146          | 470      |
| Provision for Income Taxes                           | 2             | 49       | 42           | 151      |
| Net Income (Loss)                                    | \$ (43)       | \$ 86    | \$ 104       | \$ 319   |
| Net Income (Loss) Per Basic Share                    | \$ (0.16)     | \$ 0.30  | \$ 0.37      | \$ 1.12  |
| Net Income (Loss) Per Diluted Share                  | \$ (0.16)     | \$ 0.30  | \$ 0.37      | \$ 1.11  |
| Dividends Per Share                                  | \$ 0.60       | \$ 0.60  | \$ 1.80      | \$ 1.80  |

### **L BRANDS, INC.** **CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)** (in millions) (Unaudited)

|   | Third Quarter |       | Year-to-Date |        |
|---|---------------|-------|--------------|--------|
|   | 2018          | 2017  | 2018         | 2017   |
| Net Income (Loss)                                   | \$ (43)       | \$ 86 | \$ 104       | \$ 319 |
| Other Comprehensive Income (Loss), Net of Tax:      |               |       |              |        |
| Foreign Currency Translation                        | (2)           | (2)   | (24)         | 8      |
| Unrealized Gain (Loss) on Cash Flow Hedges          | 1             | 10    | 10           | (7)    |
| Reclassification of Cash Flow Hedges to Earnings    | —             | (4)   | 3            | 1      |
| Unrealized Gain on Marketable Securities            | —             | —     | —            | 1      |
| Total Other Comprehensive Income (Loss), Net of Tax | (1)           | 4     | (11)         | 3      |
| Total Comprehensive Income (Loss)                   | \$ (44)       | \$ 90 | \$ 93        | \$ 322 |

The accompanying Notes are an integral part of these Consolidated Financial Statements.

**L BRANDS, INC.**  
**CONSOLIDATED BALANCE SHEETS**  
(in millions except par value amounts)

|   | November 3,<br>2018 | February 3,<br>2018 | October 28,<br>2017 |
|---|---------------------|---------------------|---------------------|
|   | (Unaudited)         |                     | (Unaudited)         |
| <b>ASSETS</b>   |                     |                     |                     |
| Current Assets:   |                     |                     |                     |
| Cash and Cash Equivalents   | \$ 348              | \$ 1,515            | \$ 735              |
| Accounts Receivable, Net  | 321                 | 310                 | 285                 |
| Inventories   | 1,963               | 1,240               | 1,715               |
| Other   | 301                 | 228                 | 195                 |
| Total Current Assets  | 2,933               | 3,293               | 2,930               |
| Property and Equipment, Net   | 2,934               | 2,893               | 2,920               |
| Goodwill  | 1,348               | 1,348               | 1,348               |
| Trade Names   | 411                 | 411                 | 411                 |
| Deferred Income Taxes   | 20                  | 14                  | 23                  |
| Other Assets  | 183                 | 190                 | 184                 |
| Total Assets  | <u>\$ 7,829</u>     | <u>\$ 8,149</u>     | <u>\$ 7,816</u>     |
| <b>LIABILITIES AND EQUITY (DEFICIT)</b>   |                     |                     |                     |
| Current Liabilities:  |                     |                     |                     |
| Accounts Payable  | \$ 1,060            | \$ 717              | \$ 1,037            |
| Accrued Expenses and Other  | 1,018               | 1,029               | 896                 |
| Current Debt  | 56                  | 87                  | 80                  |
| Income Taxes  | 8                   | 198                 | 6                   |
| Total Current Liabilities   | 2,142               | 2,031               | 2,019               |
| Deferred Income Taxes   | 234                 | 238                 | 367                 |
| Long-term Debt  | 5,814               | 5,707               | 5,705               |
| Other Long-term Liabilities   | 951                 | 924                 | 844                 |
| Shareholders' Equity (Deficit):   |                     |                     |                     |
| Preferred Stock - \$1.00 par value; 10 shares authorized; none issued   | —                   | —                   | —                   |
| Common Stock - \$0.50 par value; 1,000 shares authorized; 283, 283 and 318 shares issued; 275, 280 and 282 shares outstanding, respectively | 142                 | 141                 | 159                 |
| Paid-in Capital   | 747                 | 678                 | 732                 |
| Accumulated Other Comprehensive Income  | 11                  | 24                  | 15                  |
| Retained Earnings (Deficit)   | (1,856)             | (1,434)             | 8                   |
| Less: Treasury Stock, at Average Cost; 8, 3 and 36 shares, respectively   | (358)               | (162)               | (2,035)             |
| Total L Brands, Inc. Shareholders' Equity (Deficit)   | (1,314)             | (753)               | (1,121)             |
| Noncontrolling Interest   | 2                   | 2                   | 2                   |
| Total Equity (Deficit)  | (1,312)             | (751)               | (1,119)             |
| Total Liabilities and Equity (Deficit)  | <u>\$ 7,829</u>     | <u>\$ 8,149</u>     | <u>\$ 7,816</u>     |

The accompanying Notes are an integral part of these Consolidated Financial Statements.

**L BRANDS, INC.**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in millions)  
(Unaudited)

|  | Year-to-Date |         |
|--|--------------|---------|
|  | 2018         | 2017    |
| <b>Operating Activities:</b>   |              |         |
| Net Income   | \$ 104       | \$ 319  |
| Adjustments to Reconcile Net Income to Net Cash Provided by (Used for) Operating Activities: |              |         |
| Depreciation of Long-lived Assets  | 444          | 426     |
| Amortization of Landlord Allowances  | (32)         | (35)    |
| Long-lived Store Asset Impairment Charges  | 81           | —       |
| Share-based Compensation Expense   | 75           | 74      |
| Deferred Income Taxes  | (3)          | 11      |
| Gains on Distributions from Easton Investments   | (7)          | (20)    |
| Unrealized Losses on Marketable Equity Securities  | 8            | —       |
| Changes in Assets and Liabilities:   |              |         |
| Accounts Receivable  | (8)          | 9       |
| Inventories  | (731)        | (616)   |
| Accounts Payable, Accrued Expenses and Other   | 300          | 247     |
| Income Taxes Payable   | (260)        | (307)   |
| Other Assets and Liabilities   | 42           | 30      |
| Net Cash Provided by Operating Activities  | 13           | 138     |
| <b>Investing Activities:</b>   |              |         |
| Capital Expenditures   | (561)        | (599)   |
| Return of Capital from Easton Investments  | 15           | 27      |
| Other Investing Activities   | 8            | (9)     |
| Net Cash Used for Investing Activities   | (538)        | (581)   |
| <b>Financing Activities:</b>   |              |         |
| Payment of Long-term Debt  | (52)         | —       |
| Borrowing from Secured Revolving Facility  | 85           | —       |
| Borrowings from Foreign Facilities   | 110          | 67      |
| Repayments of Foreign Facilities   | (71)         | (23)    |
| Dividends Paid   | (500)        | (516)   |
| Repurchases of Common Stock  | (198)        | (283)   |
| Tax Payments related to Share-based Awards   | (13)         | (31)    |
| Proceeds from Exercise of Stock Options  | 1            | 37      |
| Financing Costs and Other  | (5)          | (9)     |
| Net Cash Used for Financing Activities   | (643)        | (758)   |
| Effects of Exchange Rate Changes on Cash and Cash Equivalents                                | 1            | 2       |
| Net Decrease in Cash and Cash Equivalents  | (1,167)      | (1,199) |
| Cash and Cash Equivalents, Beginning of Period   | 1,515        | 1,934   |
| Cash and Cash Equivalents, End of Period   | \$ 348       | \$ 735  |

The accompanying Notes are an integral part of these Consolidated Financial Statements.

**L BRANDS, INC.**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**1. Description of Business and Basis of Presentation**

***Description of Business***

L Brands, Inc. (“the Company”) operates in the highly competitive specialty retail business. The Company is a specialty retailer of women’s intimate and other apparel, personal care, beauty and home fragrance products. The Company sells its merchandise through company-owned specialty retail stores in the United States (“U.S.”), Canada, United Kingdom (“U.K.”), Ireland and Greater China (China and Hong Kong), which are primarily mall-based, and through its websites and other channels. The Company’s other international operations are primarily through franchise, license and wholesale partners. The Company currently operates the following retail brands:

- Victoria’s Secret
- PINK
- Bath & Body Works
- La Senza
- Henri Bendel

***Fiscal Year***

The Company’s fiscal year ends on the Saturday nearest to January 31. As used herein, “third quarter of 2018” and “third quarter of 2017” refer to the thirteen-week periods ended November 3, 2018 and October 28, 2017, respectively. “Year-to-date 2018” and “year-to-date 2017” refer to the thirty-nine-week periods ending November 3, 2018 and October 28, 2017, respectively.

***Basis of Consolidation***

The Consolidated Financial Statements include the accounts of the Company and its subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation.

The Company accounts for investments in unconsolidated entities where it exercises significant influence, but does not have control, using the equity method. Under the equity method of accounting, the Company recognizes its share of the investee’s net income or loss. Losses are only recognized to the extent the Company has positive carrying value related to the investee. Carrying values are only reduced below zero if the Company has an obligation to provide funding to the investee. The Company’s share of net income or loss of unconsolidated entities from which the Company purchases merchandise or merchandise components is included in Costs of Goods Sold, Buying and Occupancy in the Consolidated Statements of Income (Loss). The Company’s share of net income or loss of all other unconsolidated entities is included in Other Income in the Consolidated Statements of Income (Loss). The Company’s equity method investments are required to be reviewed for impairment when it is determined there may be an other-than-temporary loss in value.

***Interim Financial Statements***

The Consolidated Financial Statements as of and for the periods ended November 3, 2018 and October 28, 2017 are unaudited and are presented pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”). These Consolidated Financial Statements should be read in conjunction with the Consolidated Financial Statements and Notes thereto contained in the Company’s 2017 Annual Report on Form 10-K.

In the opinion of management, the accompanying Consolidated Financial Statements reflect all adjustments which are of a normal recurring nature and necessary for a fair presentation of the results for the interim periods.

***Seasonality of Business***

Due to seasonal variations in the retail industry, the results of operations for any interim period are not necessarily indicative of the results expected for the full fiscal year.

***Concentration of Credit Risk***

The Company maintains cash and cash equivalents and derivative contracts with various major financial institutions. The Company monitors the relative credit standing of financial institutions with whom the Company transacts and limits the amount of credit exposure with any one entity. Typically, the Company’s investment portfolio is primarily comprised of U.S. government obligations, U.S. Treasury and AAA-rated money market funds, commercial paper and bank deposits.

The Company also periodically reviews the relative credit standing of franchise, license and wholesale partners and other entities to which the Company grants credit terms in the normal course of business. The Company records an allowance for uncollectable accounts when it becomes probable that the counterparty will be unable to pay.

### ***Use of Estimates in the Preparation of Financial Statements***

The preparation of financial statements in conformity with U.S. generally accepted accounting principles (“GAAP”) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period, as well as the related disclosure of contingent assets and liabilities at the date of the financial statements. Actual results may differ from those estimates, and the Company revises its estimates and assumptions as new information becomes available.

## **2. New Accounting Pronouncements**

### ***Revenue from Contracts with Customers***

In May 2014, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Codification (“ASC”) 606, *Revenue from Contracts with Customers*, which was further clarified and amended in 2015 and 2016. This guidance requires companies to recognize revenue in a manner that depicts the transfer of promised goods or services to customers in amounts that reflect the consideration to which a company expects to be entitled in exchange for those goods or services. The new standard also results in enhanced disclosures about the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers.

The Company adopted the standard in the first quarter of 2018 under the modified retrospective approach. Under the standard, income from the Victoria's Secret private label credit card arrangement, which was historically presented as a reduction to General, Administrative and Store Operating Expenses, is presented as revenue. Further, historical accounting related to loyalty points earned under the Victoria's Secret customer loyalty program changed as the Company now defers revenue associated with customer loyalty points until the points are redeemed using a relative stand-alone selling price method. The standard also changed accounting for sales returns which requires balance sheet presentation on a gross basis.

In the first quarter of 2018, the Company recorded a cumulative catch-up adjustment resulting in a reduction to opening retained earnings, net of tax, of \$28 million. The cumulative adjustment primarily related to the deferral of revenue related to outstanding points, net of estimated forfeitures, under the Victoria's Secret customer loyalty program. In addition, Net Sales and General, Administrative and Store Operating Expenses both increased \$46 million and \$119 million in the third quarter and year-to-date 2018 Consolidated Statements of Income (Loss), respectively. Further, gross presentation of the Company's sales return reserve resulted in a \$5 million increase in Other Current Assets and Accrued Expenses and Other on the November 3, 2018 Consolidated Balance Sheet.

### ***Fair Value of Financial Instruments***

In January 2016, the FASB issued ASC 321, *Investments - Equity Securities*, which addresses certain aspects of the recognition, measurement, presentation and disclosure of financial instruments. The standard requires the recognition of changes in the fair value of marketable equity securities in net income as compared to historical treatment in accumulated other comprehensive income on the balance sheet. The Company adopted the standard in the first quarter of 2018 and recorded an increase to opening retained earnings, net of tax, of \$2 million.

### ***Leases***

In February 2016, the FASB issued ASC 842, *Leases*, which requires companies classified as lessees to account for most leases on their balance sheets but recognize expenses on their income statements in a manner similar to today's accounting. The standard also will result in enhanced quantitative and qualitative disclosures, including significant judgments made by management, to provide greater insight into the extent of revenue and expense recognized and expected to be recognized from existing leases. In July 2018, the FASB approved an amendment to the standard that provides companies a transition option that would not require earlier periods to be restated upon adoption. The standard is effective beginning in fiscal 2019, with early adoption permitted.

The Company is currently evaluating the impacts that this standard will have on its Consolidated Statements of Income and Comprehensive Income, Balance Sheets and Statements of Cash Flows. The Company currently expects that most of its operating lease commitments will be recognized as operating lease liabilities and right-of-use assets upon adoption of the standard. Thus, the Company expects adoption will result in a material increase to the assets and liabilities on the Consolidated Balance Sheet. The Company will adopt the standard in the first quarter of 2019 and apply the standard prospectively as of the adoption date.

### ***Hedging Activities***

In August 2017, the FASB issued Accounting Standards Update ("ASU") 2017-12, *Targeted Improvements to Accounting for Hedging Activities*, which is intended to better align risk management activities and financial reporting for hedging relationships. The standard eliminates the requirement to separately measure and report hedge ineffectiveness and generally requires the entire change in the fair value of a hedging instrument to be presented in the same income statement line as the hedged item. It also eases certain documentation and assessment requirements. This guidance will be effective beginning in fiscal 2019, with early adoption permitted. The Company is currently evaluating the impact of this standard on its Consolidated Statements of Income and Comprehensive Income, Balance Sheets and Statements of Cash Flows.

### ***Goodwill***

In January 2017, the FASB issued ASU 2017-04, *Simplifying the Test for Goodwill Impairment*, which simplifies the subsequent measurement of goodwill. The standard eliminates the second step from the goodwill impairment test, which requires a hypothetical purchase price allocation to determine the implied fair value of goodwill. Under the new standard, the goodwill impairment charge will be the excess of the reporting unit's carrying value over its fair value, not to exceed the total amount of goodwill allocated to the reporting unit. This guidance will be effective beginning in fiscal 2020, with early adoption permitted. The Company is currently evaluating the impact of this standard.

## **3. Revenue Recognition**

In the first quarter of 2018, the Company adopted ASC 606, *Revenue from Contracts with Customers*, using the modified retrospective approach. Results for the third quarter and year-to-date 2018 are presented under ASC 606, while prior period consolidated financial statements have not been adjusted and continue to be presented under the accounting standards in effect for those periods.

The Company recognizes revenue based on the amount it expects to receive when control of the goods or services is transferred to the customer. The Company recognizes sales upon customer receipt of merchandise, which for direct channel revenues reflects an estimate of shipments that have not yet been received by the customer based on shipping terms and historical delivery times. The Company's shipping and handling revenues are included in Net Sales with the related costs included in Costs of Goods Sold, Buying and Occupancy in the Consolidated Statements of Income (Loss). The Company also provides a reserve for projected merchandise returns based on historical experience. Net Sales exclude sales and other similar taxes collected from customers.

The Company offers certain loyalty programs that allow customers to earn points based on purchasing activity. As customers accumulate points and reach point thresholds, they can use the points to purchase merchandise in stores or online. The Company allocates revenue to points earned on qualifying purchases and defers recognition until the points are redeemed. The amount of revenue deferred is based on the relative stand-alone selling price method, which includes an estimate for points not expected to be redeemed based on historical experience.

The Company sells gift cards with no expiration dates to customers. The Company does not charge administrative fees on unused gift cards. The Company recognizes revenue from gift cards when they are redeemed by the customer. In addition, the Company recognizes revenue on unredeemed gift cards where the likelihood of the gift card being redeemed is remote and there is no legal obligation to remit the unredeemed gift cards to relevant jurisdictions (gift card breakage). Gift card breakage revenue is recognized in proportion, and over the same period, as actual gift card redemptions. The Company determines the gift card breakage rate based on historical redemption patterns. Gift card breakage is included in Net Sales in the Consolidated Statements of Income (Loss).

Revenue earned in connection with Victoria's Secret's private label credit card arrangement is recognized over the term of the license arrangement and is included in Net Sales in the 2018 Consolidated Statements of Income (Loss).

The Company also recognizes revenues associated with franchise, license and wholesale arrangements. Revenue recognized under franchise and license arrangements generally consists of royalties earned and recognized upon sale of merchandise by franchise and license partners to retail customers. Revenue is generally recognized under wholesale and sourcing arrangements at the time the title passes to the partner.

Accounts receivable, net from revenue-generating activities were \$160 million as of November 3, 2018 and \$144 million as of the beginning of the period upon adoption of the new standard. Accounts receivable primarily relate to amounts due from the Company's franchise, license and wholesale partners. Under these arrangements, payment terms are typically 60 to 75 days.



The Company records deferred revenue when cash payments are received in advance of transfer of control of goods or services. Deferred revenue primarily relates to gift cards, loyalty and private label credit card programs and direct channel shipments, which are all impacted by seasonal and holiday-related sales patterns. The balance of deferred revenue was \$271 million as of November 3, 2018 and \$320 million as of the beginning of the period upon adoption of the new standard. The Company recognized \$197 million as revenue year-to-date in 2018 from amounts recorded as deferred revenue at the beginning of the period. The Company's deferred revenue balance would have been \$231 million as of November 3, 2018 under accounting standards in effect prior to the adoption of the new standard. As of November 3, 2018, the Company recorded deferred revenues of \$255 million within Accrued Expenses and Other, and \$16 million within Other Long-term Liabilities on the Consolidated Balance Sheet.

The following table provides a disaggregation of Net Sales for the third quarter and year-to-date 2018 and 2017:

|   | Third Quarter |          | Year-to-Date |          |
|---|---------------|----------|--------------|----------|
|   | 2018          | 2017 (a) | 2018         | 2017 (a) |
|   | (in millions) |          |              |          |
| Victoria's Secret Stores (b)                              | \$ 1,178      | \$ 1,243 | \$ 3,778     | \$ 3,840 |
| Victoria's Secret Direct                                  | 351           | 296      | 1,065        | 878      |
| Total Victoria's Secret                                   | 1,529         | 1,539    | 4,843        | 4,718    |
| Bath & Body Works Stores (b)                              | 808           | 703      | 2,281        | 2,044    |
| Bath & Body Works Direct                                  | 148           | 113      | 399          | 310      |
| Total Bath & Body Works                                   | 956           | 816      | 2,680        | 2,354    |
| Victoria's Secret and Bath & Body Works International (c) | 134           | 115      | 415          | 332      |
| Other (d)   | 156           | 148      | 447          | 405      |
| Total Net Sales   | \$ 2,775      | \$ 2,618 | \$ 8,385     | \$ 7,809 |

- (a) 2017 amounts have not been adjusted under the modified retrospective approach.
- (b) Includes company-owned stores in the U.S. and Canada.
- (c) Includes company-owned stores in the U.K., Ireland and Greater China, direct sales in Greater China and wholesale sales, royalties and other fees associated with non-company owned stores.
- (d) Includes wholesale revenues from the Company's sourcing function, and La Senza and Henri Bendel store and direct sales.

#### 4. Earnings Per Share and Shareholders' Equity (Deficit)

##### *Earnings Per Share*

Earnings per basic share is computed based on the weighted-average number of outstanding common shares. Earnings per diluted share include the weighted-average effect of dilutive options and restricted stock on the weighted-average shares outstanding.

The following table provides shares utilized for the calculation of basic and diluted earnings per share for the third quarter and year-to-date 2018 and 2017:

|   | Third Quarter |            | Year-to-Date |            |
|---|---------------|------------|--------------|------------|
|   | 2018          | 2017       | 2018         | 2017       |
|   | (in millions) |            |              |            |
| Weighted-average Common Shares:                 |               |            |              |            |
| Issued Shares                                   | 283           | 318        | 283          | 317        |
| Treasury Shares                                 | (8)           | (34)       | (6)          | (32)       |
| <b>Basic Shares</b>                             | <b>275</b>    | <b>284</b> | <b>277</b>   | <b>285</b> |
| Effect of Dilutive Options and Restricted Stock | —             | 1          | 2            | 3          |
| <b>Diluted Shares</b>                           | <b>275</b>    | <b>285</b> | <b>279</b>   | <b>288</b> |
| Anti-dilutive Options and Awards (a)            | NA            | 6          | 5            | 5          |

- (a) These options and awards were excluded from the calculation of diluted earnings per share because their inclusion would have been anti-dilutive. In the third quarter of 2018, all options and awards outstanding were excluded from dilutive shares as a result of the Company's net loss in the quarter.

## Shareholders' Equity (Deficit)

### Common Stock Share Repurchases

Under the authority of the Company's Board of Directors, the Company repurchased shares of its common stock under the following repurchase programs for year-to-date 2018 and 2017:

| Repurchase Program | Amount Authorized<br>(in millions) | Shares Repurchased |              | Amount Repurchased |               | Average Stock Price of Shares Repurchased within Program |          |
|--------------------|------------------------------------|--------------------|--------------|--------------------|---------------|--|----------|
|                    |                                    | 2018               | 2017         | 2018               | 2017          | 2018   | 2017     |
|                    |                                    | (in thousands)     |              | (in millions)      |               |  |          |
| March 2018         | \$ 250                             | 4,852              | NA           | \$ 171             | NA            | \$ 35.29   | NA       |
| September 2017     | 250                                | 527                | 935          | 25                 | \$ 39         | \$ 46.98   | \$ 41.30 |
| February 2017      | 250                                | NA                 | 5,500        | NA                 | 240           | NA   | \$ 43.57 |
| February 2016      | 500                                | NA                 | 51           | NA                 | 3             | NA   | \$ 58.95 |
| <b>Total</b>       |                                    | <b>5,379</b>       | <b>6,486</b> | <b>\$ 196</b>      | <b>\$ 282</b> |  |          |

In March 2018, the Company's Board of Directors approved a new \$250 million share repurchase program, which included the \$23 million remaining under the September 2017 repurchase program.

In September 2017, the Company's Board of Directors approved a \$250 million share repurchase program, which included the \$10 million remaining under the February 2017 repurchase program.

In February 2017, the Company's Board of Directors approved a \$250 million share repurchase program, which included the \$59 million remaining under the February 2016 repurchase program.

In February 2016, the Company's Board of Directors approved a \$500 million share repurchase program, which included the \$17 million remaining under the June 2015 repurchase program.

The March 2018 repurchase program had \$79 million remaining as of November 3, 2018.

There were \$2 million of share repurchases reflected in Accounts Payable on the February 3, 2018 and October 28, 2017 Consolidated Balance Sheets, respectively.

### Dividends

Under the authority and declaration of the Board of Directors, the Company paid the following dividends during year-to-date 2018 and 2017:

|                   | Ordinary Dividends<br>(per share) | Total Paid<br>(in millions) |
|-------------------|-----------------------------------|-----------------------------|
| <b>2018</b>       |                                   |                             |
| Third Quarter     | \$ 0.60                           | \$ 165                      |
| Second Quarter    | 0.60                              | 167                         |
| First Quarter     | 0.60                              | 168                         |
| <b>2018 Total</b> | <b>\$ 1.80</b>                    | <b>\$ 500</b>               |
| <b>2017</b>       |                                   |                             |
| Third Quarter     | \$ 0.60                           | \$ 172                      |
| Second Quarter    | 0.60                              | 172                         |
| First Quarter     | 0.60                              | 172                         |
| <b>2017 Total</b> | <b>\$ 1.80</b>                    | <b>\$ 516</b>               |

## 5. Restructuring Activities

In the third quarter of 2018, as part of an ongoing effort to drive shareholder value and to focus on the larger core businesses, the Company announced the closing of all 23 Henri Bendel stores and e-commerce website. All stores and the website will remain in operation through January 2019. The Company recognized a pre-tax, primarily cash, charge consisting of lease termination costs, severance and other costs of \$20 million in the third quarter of 2018. Restructuring charges of \$14 million and \$6 million are included in Costs of Goods Sold, Buying and Occupancy and General, Administrative and Store Operating

Expenses, respectively, in the 2018 Consolidated Statements of Income (Loss). The Company expects to incur additional costs, primarily related to contract termination costs, in the fourth quarter of 2018 due to these actions.

## 6. Inventories

The following table provides details of inventories as of November 3, 2018, February 3, 2018 and October 28, 2017:

|  | November 3,<br>2018 | February 3,<br>2018 | October 28,<br>2017 |
|--|---------------------|---------------------|---------------------|
|  | (in millions)       |                     |                     |
| Finished Goods Merchandise               | \$ 1,774            | \$ 1,121            | \$ 1,549            |
| Raw Materials and Merchandise Components | 189                 | 119                 | 166                 |
| <b>Total Inventories</b>                 | <b>\$ 1,963</b>     | <b>\$ 1,240</b>     | <b>\$ 1,715</b>     |

Inventories are principally valued at the lower of cost, on a weighted-average cost basis, or net realizable value.

## 7. Property and Equipment, Net

The following table provides details of property and equipment, net as of November 3, 2018, February 3, 2018 and October 28, 2017:

|   | November 3,<br>2018 | February 3,<br>2018 | October 28,<br>2017 |
|---|---------------------|---------------------|---------------------|
|   | (in millions)       |                     |                     |
| Property and Equipment, at Cost           | \$ 6,827            | \$ 6,687            | \$ 6,608            |
| Accumulated Depreciation and Amortization | (3,893)             | (3,794)             | (3,688)             |
| <b>Property and Equipment, Net</b>        | <b>\$ 2,934</b>     | <b>\$ 2,893</b>     | <b>\$ 2,920</b>     |

Depreciation expense was \$148 million and \$144 million for the third quarter of 2018 and 2017, respectively. Depreciation expense was \$444 million and \$426 million for year-to-date 2018 and 2017, respectively.

In the third quarter of 2018, the Company concluded that the negative operating results for certain of its Victoria's Secret stores were an indicator of potential impairment of the related long-lived store assets. The Company determined that the estimated undiscounted future cash flows were less than the carrying values and, as a result, recognized a loss equal to the difference between the carrying values and the estimated fair values, determined by the estimated discounted future cash flows. The Company recognized impairment charges of \$81 million, which are included in Costs of Goods Sold, Buying & Occupancy in the 2018 Consolidated Statements of Income (Loss). Impairment charges of \$50 million, related to stores in the U.S. and Canada, were recorded within the Victoria's Secret segment. Impairment charges of \$31 million, related to stores in the U.K., were recorded within the Victoria's Secret and Bath & Body Works International segment.

## 8. Equity Investments

### *Easton Investments*

The Company has land and other investments in Easton, a planned community in Columbus, Ohio, that integrates office, hotel, retail, residential and recreational space. These investments, totaling \$89 million as of November 3, 2018, \$81 million as of February 3, 2018, and \$78 million as of October 28, 2017, are recorded in Other Assets on the Consolidated Balance Sheets.

Included in the Company's Easton investments are equity interests in Easton Town Center, LLC ("ETC") and Easton Gateway, LLC ("EG"), entities that own and develop commercial entertainment and shopping centers. The Company's investments in ETC and EG are accounted for using the equity method of accounting. The Company has a majority financial interest in ETC and EG, but another unaffiliated member manages them, and certain significant decisions regarding ETC and EG require the consent of unaffiliated members in addition to the Company.

During 2018, the Company received cash distributions of \$15 million from certain of its Easton investments, which are included as return of capital within Investing Activities of the 2018 Consolidated Statement of Cash Flows. As a result of these distributions, the Company recognized pre-tax gains totaling \$7 million which are included in Other Income in the 2018 Consolidated Statements of Income (Loss).

During 2017, the Company received cash distributions of \$27 million from certain of its Easton investments, which are included as return of capital within Investing Activities of the 2017 Consolidated Statement of Cash Flows. As a result of these

distributions, the Company recognized pre-tax gains totaling \$20 million which are included in Other Income in the 2017 Consolidated Statements of Income (Loss).

## **9. Income Taxes**

The provision for income taxes is based on the current estimate of the annual effective tax rate and is adjusted as necessary for quarterly events. The Company's quarterly effective tax rate does not reflect a benefit associated with losses related to certain foreign subsidiaries.

On December 22, 2017, the Tax Cuts and Jobs Act (the "TCJA") was enacted into law. The legislation significantly changes U.S. tax law by, among other things, lowering corporate income tax rates and imposing a repatriation tax on deemed repatriated earnings of foreign subsidiaries. The TCJA reduces the U.S. corporate income tax rate from a maximum of 35% to a flat 21% rate, effective January 1, 2018.

For the third quarter of 2018, the Company's effective tax rate was (3.9)% compared to 36.1% in the third quarter of 2017. Absent the Victoria's Secret impairment charges in the U.K. and Canada, which generate no tax benefit, the adjusted tax rate would have been 25.1%, which would be generally consistent with the Company's combined federal and state statutory rate. The third quarter 2017 rate was lower than the Company's combined federal and state statutory rate primarily due to the resolution of certain tax matters.

For year-to-date 2018, the Company's effective tax rate was 29.0% compared to 32.2% year-to-date 2017. Absent the Victoria's Secret impairment charges in the U.K. and Canada, which generate no tax benefit, the adjusted tax rate would be 22.6%, which would be lower than the Company's combined estimated federal and state statutory rate primarily due to the resolution of certain tax matters. The year-to-date 2017 rate was lower than the Company's combined federal and state statutory rate primarily due to the recognition of tax benefits resulting from stock options exercised.

On December 22, 2017, the SEC staff issued Staff Accounting Bulletin No. 118 ("SAB 118") to address the application of GAAP in situations when a registrant does not have the necessary information available, prepared or analyzed (including computations) in reasonable detail to complete the accounting for certain income tax effects of the TCJA. The ultimate impact may differ from provisional amounts, due to changes in interpretations and assumptions the Company has made regarding application of the TCJA as well as additional regulatory guidance that may be issued. Any adjustments made to the provisional amounts under SAB 118 should be recorded as discrete adjustments in the period identified (not to extend beyond the one-year measurement provided in SAB 118). Through the third quarter of 2018, the Company did not make any adjustments to its provisional amounts included in its consolidated financial statements for the year ended February 3, 2018. The accounting is expected to be completed in the fourth quarter of 2018.

Income taxes paid were \$40 million and \$141 million for the third quarter of 2018 and 2017, respectively. Income taxes paid were \$306 million and \$461 million for year-to-date 2018 and 2017, respectively.

## 10. Long-term Debt and Borrowing Facilities

The following table provides the Company's outstanding debt balance, net of unamortized debt issuance costs and discounts, as of November 3, 2018, February 3, 2018 and October 28, 2017:

|   | November 3,<br>2018 | February 3,<br>2018 | October 28,<br>2017 |
|---|---------------------|---------------------|---------------------|
|   | (in millions)       |                     |                     |
| <b>Senior Debt with Subsidiary Guarantee</b>                                      |                     |                     |                     |
| \$1 billion, 6.875% Fixed Interest Rate Notes due November 2035 (“2035 Notes”)    | \$ 990              | \$ 990              | \$ 990              |
| \$956 million, 5.625% Fixed Interest Rate Notes due February 2022 (“2022 Notes”)  | 951                 | 994                 | 993                 |
| \$780 million, 6.625% Fixed Interest Rate Notes due April 2021 (“2021 Notes”)     | 776                 | 994                 | 994                 |
| \$700 million, 6.75% Fixed Interest Rate Notes due July 2036 (“2036 Notes”)       | 693                 | 693                 | 692                 |
| \$500 million, 5.625% Fixed Interest Rate Notes due October 2023 (“2023 Notes”)   | 498                 | 497                 | 497                 |
| \$500 million, 5.25% Fixed Interest Rate Notes due February 2028 (“2028 Notes”)   | 495                 | 495                 | —                   |
| \$500 million, 8.50% Fixed Interest Rate Notes due June 2019 (“2019 Notes”) (a)   | —                   | —                   | 496                 |
| \$338 million, 7.00% Fixed Interest Rate Notes due May 2020 (“2020 Notes”)        | 337                 | 398                 | 398                 |
| \$297 million, 6.694% Fixed Interest Rate Notes due January 2027 (“2027 Notes”)   | 273                 | —                   | —                   |
| Secured Revolving Facility  | 85                  | —                   | —                   |
| Secured Foreign Facilities  | 94                  | 1                   | —                   |
| Total Senior Debt with Subsidiary Guarantee                                       | \$ 5,192            | \$ 5,062            | \$ 5,060            |
| <b>Senior Debt</b>  |                     |                     |                     |
| \$350 million, 6.95% Fixed Interest Rate Debentures due March 2033 (“2033 Notes”) | \$ 348              | \$ 348              | \$ 348              |
| \$300 million, 7.60% Fixed Interest Rate Notes due July 2037 (“2037 Notes”)       | 297                 | 297                 | 297                 |
| Unsecured Foreign Facilities  | 33                  | 87                  | 80                  |
| Total Senior Debt   | \$ 678              | \$ 732              | \$ 725              |
| Total   | \$ 5,870            | \$ 5,794            | \$ 5,785            |
| Current Debt  | (56)                | (87)                | (80)                |
| Total Long-term Debt, Net of Current Portion                                      | \$ 5,814            | \$ 5,707            | \$ 5,705            |

(a) The balance includes a fair value interest rate hedge adjustment which increased the debt balance by \$1 million as of October 28, 2017.

### Exchange of Notes

In June 2018, the Company completed private offers to exchange \$62 million, \$220 million and \$44 million of outstanding 2020 Notes, 2021 Notes and 2022 Notes, respectively, for \$297 million of newly issued 6.694% notes due in January 2027 and \$52 million in cash consideration, which included a \$24 million exchange premium. The exchange was treated as a modification under ASC 470, *Debt*, and no gain or loss was recognized. The exchange premium will be amortized through the maturity date of January 2027 and is included within Long-term Debt on the November 3, 2018 Consolidated Balance Sheet. The obligation to pay principal and interest on the 2027 Notes is jointly and severally guaranteed on a full and unconditional basis by certain of the Company's 100% owned subsidiaries (the "Guarantors").

### Issuance of Notes

In January 2018, the Company issued \$500 million of 5.25% notes due in February 2028. The obligation to pay principal and interest on these notes is jointly and severally guaranteed on a full and unconditional basis by the Guarantors. The proceeds from the issuance were \$495 million, which were net of issuance costs of \$5 million. These issuance costs are being amortized through the maturity date of February 2028 and are included within Long-term Debt on the November 3, 2018 and February 3, 2018 Consolidated Balance Sheets.

### Redemption of Notes

In January 2018, the Company used the proceeds from the 2028 Notes to redeem the \$500 million 2019 Notes for \$540 million. In the fourth quarter of 2017, the Company recognized a pre-tax loss on extinguishment of this debt of \$45 million (after-tax loss of \$29 million), which includes write-offs of unamortized issuance costs and discounts and losses related to terminated interest rate swaps associated with the 2019 Notes.

### ***Secured Revolving Facility***

The Company and the Guarantors guarantee and pledge collateral to secure a revolving credit facility ("Secured Revolving Facility"). The Secured Revolving Facility has aggregate availability of \$1 billion and expires in May 2022. The Secured Revolving Facility allows the Company and certain of the Company's non-U.S. subsidiaries to borrow and obtain letters of credit in U.S. dollars, Canadian dollars, Euros, Hong Kong dollars or British pounds.

The Secured Revolving Facility fees related to committed and unutilized amounts are 0.25% per annum, and the fees related to outstanding letters of credit are 1.50% per annum. In addition, the interest rate on outstanding U.S. dollar borrowings is the London Interbank Offered Rate ("LIBOR") plus 1.50% per annum. The interest rate on outstanding foreign denominated borrowings is the applicable benchmark rate plus 1.50% per annum.

The Secured Revolving Facility contains fixed charge coverage and debt to EBITDA financial covenants. The Company is required to maintain a fixed charge coverage ratio of not less than 1.75 to 1.00 and a consolidated debt to consolidated EBITDA ratio not exceeding 4.00 to 1.00 for the most recent four-quarter period. In addition, the Secured Revolving Facility provides that investments and restricted payments may be made, without limitation on amount, if (a) at the time of and after giving effect to such investment or restricted payment, the ratio of consolidated debt to consolidated EBITDA for the most recent four-quarter period is less than 3.00 to 1.00 and (b) no default or event of default exists. As of November 3, 2018, the Company was in compliance with both of its financial covenants, and the ratio of consolidated debt to consolidated EBITDA was less than 3.00 to 1.00.

During the third quarter of 2018, the Company borrowed \$85 million under the Secured Revolving Facility. As of November 3, 2018, this borrowing is included within Long-term Debt on the Consolidated Balance Sheet.

The Secured Revolving Facility supports the Company's letter of credit program. The Company had \$9 million of outstanding letters of credit as of November 3, 2018 that reduced its remaining availability under the Secured Revolving Facility.

### ***Secured Foreign Facilities***

The Company and the Guarantors guarantee and pledge collateral to secure revolving and term loan bank facilities ("Secured Foreign Facilities") used by certain of the Company's Greater China subsidiaries to support their operations. The Secured Foreign Facilities, which allow borrowings in U.S. dollars and Chinese Yuan, have availability totaling \$100 million. The interest rates on outstanding borrowings are based upon the applicable benchmark rate for the currency of each borrowing. For year-to-date 2018, the Company borrowed \$94 million and made payments of \$1 million under the Secured Foreign Facilities. The maximum daily amount outstanding at any point in time in 2018 was \$94 million. Borrowings on the Secured Foreign Facilities mature between November 2018 and May 2022. As of November 3, 2018, borrowings of \$23 million are included within Current Debt on the Consolidated Balance Sheet and the remaining borrowings are included within Long-term Debt.

### ***Unsecured Foreign Facilities***

The Company guarantees unsecured revolving and term loan bank facilities ("Unsecured Foreign Facilities") used by certain of the Company's Greater China subsidiaries to support their operations. The Unsecured Foreign Facilities, which allow borrowings in U.S. dollars and Chinese Yuan, have availability totaling \$100 million. The interest rates on outstanding borrowings are based upon the applicable benchmark rate for the currency of each borrowing. For year-to-date 2018, the Company borrowed \$16 million and made payments of \$70 million under the Unsecured Foreign Facilities. The maximum daily amount outstanding at any point in time in 2018 was \$90 million. Borrowings on the Unsecured Foreign Facilities mature between November 2018 and January 2019. As of November 3, 2018, borrowings of \$33 million are included within Current Debt on the Consolidated Balance Sheet.

## **11. Derivative Financial Instruments**

### ***Foreign Exchange Derivative Instruments***

The earnings of the Company's wholly owned foreign businesses are subject to exchange rate risk as substantially all their merchandise is sourced through U.S. dollar transactions. The Company uses foreign currency forward contracts designated as cash flow hedges to mitigate this foreign currency exposure for its Canadian and U.K. businesses. These forward contracts currently have a maximum term of 18 months. Amounts are reclassified from accumulated other comprehensive income upon sale of the hedged merchandise to the customer. These gains and losses are recognized in Costs of Goods Sold, Buying and Occupancy in the Consolidated Statements of Income (Loss).

The Company had a cross-currency swap related to an intercompany loan of approximately CAD\$170 million that matured in January 2018 which was designated as a cash flow hedge of foreign currency exchange risk. This cross-currency swap mitigated the exposures to fluctuations in the U.S. dollar-Canadian dollar exchange rate related to the Company's Canadian operations. Changes in the U.S. dollar-Canadian dollar exchange rate and the related swap settlements resulted in



reclassification of amounts from accumulated other comprehensive income to earnings to completely offset foreign currency transaction gains and losses recognized on the intercompany loan.

The Company uses foreign currency forward contracts to mitigate the impact of fluctuations in foreign currency exchange rates relative to recognized payable balances denominated in non-functional currencies. The fair value of these non-designated foreign currency forward contracts is not significant as of November 3, 2018.

The following table provides the U.S. dollar notional amount of outstanding foreign currency derivative financial instruments as of November 3, 2018, February 3, 2018 and October 28, 2017:

|                 | November 3,<br>2018 | February 3,<br>2018 | October 28,<br>2017 |
|-----------------|---------------------|---------------------|---------------------|
|                 | (in millions)       |                     |                     |
| Notional Amount | \$ 198              | \$ 217              | \$ 379              |

The following table provides a summary of the fair value and balance sheet classification of outstanding derivative financial instruments designated as foreign currency cash flow hedges as of November 3, 2018, February 3, 2018 and October 28, 2017:

|                             | November 3,<br>2018 | February 3,<br>2018 | October 28,<br>2017 |
|-----------------------------|---------------------|---------------------|---------------------|
|                             | (in millions)       |                     |                     |
| Other Current Assets        | \$ 3                | \$ —                | \$ 14               |
| Other Long-term Assets      | —                   | —                   | 1                   |
| Accrued Expenses and Other  | —                   | 8                   | 4                   |
| Other Long-term Liabilities | —                   | 1                   | —                   |

The following table provides a summary of the pre-tax financial statement effect of the gains and losses on derivative financial instruments designated as foreign currency cash flow hedges for the third quarter and year-to-date 2018 and 2017:

|   | Third Quarter |       | Year-to-Date |        |
|---|---------------|-------|--------------|--------|
|   | 2018          | 2017  | 2018         | 2017   |
|   | (in millions) |       |              |        |
| Gain (Loss) Recognized in Accumulated Other Comprehensive Income  | \$ 1          | \$ 11 | \$ 11        | \$ (8) |
| (Gain) Loss Reclassified from Accumulated Other Comprehensive Income into Costs of Goods Sold, Buying and Occupancy Expense (a) | —             | —     | 3            | (3)    |
| (Gain) Loss Reclassified from Accumulated Other Comprehensive Income into Other Income (b)                                      | —             | (4)   | —            | 3      |

- (a) Represents reclassification of amounts from accumulated other comprehensive income to earnings when the hedged merchandise is sold to the customer. No ineffectiveness was associated with these foreign currency cash flow hedges.
- (b) Represents reclassification of amounts from accumulated other comprehensive income to earnings to completely offset foreign currency transaction gains and losses recognized on the intercompany loan.

The Company estimates that \$3 million of net gains included in accumulated other comprehensive income as of November 3, 2018 related to foreign currency forward contracts designated as cash flow hedges will be reclassified into earnings within the following 12 months. Actual amounts ultimately reclassified depend on the exchange rates in effect when derivative contracts that are currently outstanding mature.

## 12. Fair Value Measurements

The authoritative guidance included in ASC 820, *Fair Value Measurement*, establishes a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. This hierarchy requires entities to maximize the use of observable inputs and minimize the use of unobservable inputs. The three levels of inputs used to measure fair value are as follows:

- Level 1 – Quoted market prices in active markets for identical assets or liabilities.
- Level 2 – Observable inputs other than quoted market prices included in Level 1, such as quoted prices of similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.
- Level 3 – Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets and liabilities. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

The following table provides a summary of assets and liabilities measured in the consolidated financial statements at fair value on a recurring basis as of November 3, 2018, February 3, 2018 and October 28, 2017:

|                                   | Level 1       | Level 2 | Level 3 | Total    |
|-----------------------------------|---------------|---------|---------|----------|
|                                   | (in millions) |         |         |          |
| As of November 3, 2018            |               |         |         |          |
| Assets:                           |               |         |         |          |
| Cash and Cash Equivalents         | \$ 348        | \$ —    | \$ —    | \$ 348   |
| Marketable Equity Securities      | 9             | —       | —       | 9        |
| Foreign Currency Cash Flow Hedges | —             | 3       | —       | 3        |
| As of February 3, 2018            |               |         |         |          |
| Assets:                           |               |         |         |          |
| Cash and Cash Equivalents         | \$ 1,515      | \$ —    | \$ —    | \$ 1,515 |
| Marketable Equity Securities      | 17            | —       | —       | 17       |
| Liabilities:                      |               |         |         |          |
| Foreign Currency Cash Flow Hedges | —             | 9       | —       | 9        |
| As of October 28, 2017            |               |         |         |          |
| Assets:                           |               |         |         |          |
| Cash and Cash Equivalents         | \$ 735        | \$ —    | \$ —    | \$ 735   |
| Marketable Equity Securities      | 6             | —       | —       | 6        |
| Interest Rate Fair Value Hedges   | —             | 1       | —       | 1        |
| Foreign Currency Cash Flow Hedges | —             | 15      | —       | 15       |
| Liabilities:                      |               |         |         |          |
| Foreign Currency Cash Flow Hedges | —             | 4       | —       | 4        |

The Company's Level 1 fair value measurements use unadjusted quoted prices in active markets for identical assets. The Company's marketable equity securities are classified as Level 1 fair value measurements as they are traded with sufficient frequency and volume to enable the Company to obtain pricing information on an ongoing basis.

In January 2016, the FASB issued ASC 321, *Investments - Equity Securities*. The standard requires the recognition of changes in the fair value of the Company's marketable equity securities in net income as compared to historical treatment in accumulated other comprehensive income. The Company adopted the standard in the first quarter of 2018. The Company recognized unrealized losses of \$2 million for the third quarter of 2018, and \$8 million for year-to-date 2018, related to its marketable equity securities in Other Income in the 2018 Consolidated Statements of Income (Loss).

The Company's Level 2 fair value measurements use market approach valuation techniques. The primary inputs to these techniques include benchmark interest rates and foreign currency exchange rates, as applicable to the underlying instruments.



The following table provides a summary of the principal value and estimated fair value of outstanding publicly traded debt as of November 3, 2018, February 3, 2018 and October 28, 2017:

|                 | November 3,<br>2018 | February 3,<br>2018 | October 28,<br>2017 |
|-----------------|---------------------|---------------------|---------------------|
|                 | (in millions)       |                     |                     |
| Principal Value | \$ 5,722            | \$ 5,750            | \$ 5,750            |
| Fair Value (a)  | 5,301               | 5,943               | 6,033               |

- (a) The estimated fair value of the Company's publicly traded debt is based on reported transaction prices which are considered Level 2 inputs in accordance with ASC 820. The estimates presented are not necessarily indicative of the amounts that the Company could realize in a current market exchange.

Management believes that the carrying values of accounts receivable, accounts payable, accrued expenses and current debt approximate fair value because of their short maturity.

### 13. Comprehensive Income

The following table provides the rollforward of accumulated other comprehensive income for year-to-date 2018:

|   | Foreign<br>Currency<br>Translation | Cash Flow<br>Hedges | Marketable<br>Equity<br>Securities | Accumulated<br>Other<br>Comprehensive<br>Income |
|---|------------------------------------|---------------------|------------------------------------|---|
|   | (in millions)                      |                     |                                    |   |
| <b>Balance as of February 3, 2018</b>                             | \$ 32                              | \$ (10)             | \$ 2                               | \$ 24   |
| Amount reclassified to Retained Earnings upon adoption of ASC 321 | —                                  | —                   | (2)                                | (2)   |
| <b>Balance as of February 4, 2018</b>                             | 32                                 | (10)                | —                                  | 22  |
| Other Comprehensive Income (Loss) Before Reclassifications        | (24)                               | 11                  | —                                  | (13)  |
| Amounts Reclassified from Accumulated Other Comprehensive Income  | —                                  | 3                   | —                                  | 3   |
| Tax Effect  | —                                  | (1)                 | —                                  | (1)   |
| Current-period Other Comprehensive Income (Loss)                  | (24)                               | 13                  | —                                  | (11)  |
| <b>Balance as of November 3, 2018</b>                             | <u>\$ 8</u>                        | <u>\$ 3</u>         | <u>\$ —</u>                        | <u>\$ 11</u>                                    |

The following table provides the rollforward of accumulated other comprehensive income for year-to-date 2017:

|  | Foreign<br>Currency<br>Translation | Cash Flow<br>Hedges | Marketable<br>Equity<br>Securities | Accumulated<br>Other<br>Comprehensive<br>Income |
|--|------------------------------------|---------------------|------------------------------------|---|
|  | (in millions)                      |                     |                                    |   |
| <b>Balance as of January 28, 2017</b>                            | \$ 9                               | \$ 3                | \$ —                               | \$ 12   |
| Other Comprehensive Income (Loss) Before Reclassifications       | 8                                  | (8)                 | 1                                  | 1   |
| Amounts Reclassified from Accumulated Other Comprehensive Income | —                                  | 1                   | —                                  | 1   |
| Tax Effect   | —                                  | 1                   | —                                  | 1   |
| Current-period Other Comprehensive Income (Loss)                 | 8                                  | (6)                 | 1                                  | 3   |
| <b>Balance as of October 28, 2017</b>                            | <u>\$ 17</u>                       | <u>\$ (3)</u>       | <u>\$ 1</u>                        | <u>\$ 15</u>                                    |

The following table provides a summary of the reclassification adjustments out of accumulated other comprehensive income related to derivative financial instruments designated as foreign currency cash flow hedges for the third quarter and year-to-date 2018 and 2017:

| Location on Consolidated Statements of Income (Loss) | (Gain) Loss Reclassified from Accumulated Other Comprehensive Income |               |              |             |
|--|--|---------------|--------------|-------------|
|  | Third Quarter  |               | Year-to-Date |             |
|  | 2018   | 2017          | 2018         | 2017        |
|  | (in millions)  |               |              |             |
| Costs of Goods Sold, Buying and Occupancy            | \$ —   | \$ —          | \$ 3         | \$ (3)      |
| Other Income   | —  | (4)           | —            | 3           |
| Provision for Income Taxes                           | —  | —             | —            | 1           |
| Net Income (Loss)                                    | <u>\$ —</u>  | <u>\$ (4)</u> | <u>\$ 3</u>  | <u>\$ 1</u> |

#### 14. Commitments and Contingencies

The Company is subject to various claims and contingencies related to lawsuits, taxes, insurance, regulatory and other matters arising out of the normal course of business. Actions filed against the Company from time to time include commercial, tort, intellectual property, customer, employment, data privacy, securities and other claims, including purported class action lawsuits. Management believes that the ultimate liability arising from such claims and contingencies, if any, is not likely to have a material adverse effect on the Company's results of operations, financial condition or cash flows.

##### *Guarantees*

In connection with the disposition of a certain business, the Company has remaining guarantees of \$7 million related to lease payments under the current terms of noncancelable leases expiring at various dates through 2021. These guarantees include minimum rent and additional payments covering taxes, common area costs and certain other expenses and relate to leases that commenced prior to the disposition of the business. In certain instances, the Company's guarantee may remain in effect if the term of a lease is extended. The Company has not recorded a liability with respect to these guarantee obligations as of November 3, 2018, February 3, 2018 or October 28, 2017 as it concluded that payments under these guarantees were not probable.

In connection with noncancelable operating leases of certain assets, the Company provided residual value guarantees to the lessor if the leased assets cannot be sold for an amount in excess of a specified minimum value at the conclusion of the lease term. The leases expire at various dates through 2021, and the total amount of the guarantees is \$94 million. The Company recorded a liability of \$3 million as of November 3, 2018 and February 3, 2018, and a liability of less than \$1 million as of October 28, 2017 related to these guarantee obligations, which are included in Other Long-term Liabilities on the Consolidated Balance Sheets.

#### 15. Retirement Benefits

The Company sponsors a tax-qualified defined contribution retirement plan and a non-qualified supplemental retirement plan for substantially all its associates within the U.S. Participation in the tax-qualified plan is available to associates who meet certain age and service requirements. Participation in the non-qualified plan is available to associates who meet certain age, service, job level and compensation requirements.

The qualified plan permits participating associates to elect contributions up to the maximum limits allowable under the Internal Revenue Code. The Company matches associate contributions according to a predetermined formula and contributes additional amounts based on a percentage of the associates' eligible annual compensation and years of service. Associate contributions and Company matching contributions vest immediately. Additional Company contributions and the related investment earnings are subject to vesting based on years of service. Total expense recognized related to the qualified plan was \$18 million for the third quarter of 2018 and \$17 million for the third quarter of 2017. Total expense recognized related to the qualified plan was \$56 million for year-to-date 2018 and \$49 million for year-to-date 2017.

The non-qualified plan is an unfunded plan which provides benefits beyond the Internal Revenue Code limits for qualified defined contribution plans. The plan permits participating associates to elect contributions up to a maximum percentage of eligible compensation. The Company matches associate contributions according to a predetermined formula and contributes additional amounts based on a percentage of the associates' eligible compensation and years of service. The plan also permits participating associates to defer additional compensation up to a maximum amount which the Company does not match. Associates' accounts are credited with interest using a fixed rate determined by the Company and reviewed by the Compensation Committee of the Board of Directors, prior to the beginning of each year. Associate contributions and the related

interest vest immediately. Company contributions, along with related interest, are subject to vesting based on years of service. Associates may elect in-service distributions for the unmatched additional deferred compensation component only. The remaining vested portion of associates' accounts in the plan will be distributed upon termination of employment in either a lump sum or in annual installments over a specified period of up to 10 years. Total expense recognized related to the non-qualified plan was \$7 million for the third quarter of 2018 and \$6 million for the third quarter of 2017. Total expense recognized related to the non-qualified plan was \$18 million for year-to-date 2018 and \$15 million for year-to-date 2017.

## **16. Segment Information**

The Company has three reportable segments: Victoria's Secret, Bath & Body Works and Victoria's Secret and Bath & Body Works International.

The Victoria's Secret segment sells women's intimate and other apparel, personal care and beauty products under the Victoria's Secret and PINK brand names. Victoria's Secret merchandise is sold online and through retail stores located in the U.S. and Canada.

The Bath & Body Works segment sells body care, home fragrance products, soaps and sanitizers under the Bath & Body Works, White Barn, C.O. Bigelow and other brand names. Bath & Body Works merchandise is sold online and at retail stores located in the U.S. and Canada.

The Victoria's Secret and Bath & Body Works International segment includes the Victoria's Secret and Bath & Body Works company-owned and partner-operated stores located outside of the U.S. and Canada, as well as the online business in Greater China. This segment includes the following:

- Victoria's Secret International, comprised of company-owned stores in the U.K., Ireland and Greater China, as well as stores operated by partners under franchise and license arrangements;
- Victoria's Secret Beauty and Accessories, comprised of company-owned stores in Greater China, as well as stores operated by partners under franchise, license and wholesale arrangements, which feature Victoria's Secret branded beauty and accessories products in travel retail and other locations; and
- Bath & Body Works International stores operated by partners under franchise, license and wholesale arrangements.

Other consists of the following:

- Mast Global, a merchandise sourcing and production function serving the Company and its international partners;
- La Senza, which sells women's intimate apparel online and through company-owned stores located in Canada and the U.S., as well as stores operated by partners under franchise and license arrangements;
- Henri Bendel, which sells handbags, jewelry and other accessory products online and through company-owned stores; and
- Corporate functions including non-core real estate, equity investments and other governance functions such as treasury and tax.

The following table provides the Company's segment information for the third quarter and year-to-date 2018 and 2017:

|                             | Victoria's<br>Secret | Bath &<br>Body Works | Victoria's<br>Secret<br>and<br>Bath &<br>Body Works<br>International<br>(in millions) | Other  | Total    |
|-----------------------------|----------------------|----------------------|---|--------|----------|
| <b>2018</b>                 |                      |                      |   |        |          |
| <b>Third Quarter:</b>       |                      |                      |   |        |          |
| Net Sales                   | \$ 1,529             | \$ 956               | \$ 134  | \$ 156 | \$ 2,775 |
| Operating Income (Loss) (a) | (36)                 | 178                  | (42)  | (46)   | 54       |
| <b>Year-to-Date:</b>        |                      |                      |   |        |          |
| Net Sales                   | \$ 4,843             | \$ 2,680             | \$ 415  | \$ 447 | \$ 8,385 |
| Operating Income (Loss) (a) | 162                  | 470                  | (56)  | (139)  | 437      |
| <b>2017</b>                 |                      |                      |   |        |          |
| <b>Third Quarter:</b>       |                      |                      |   |        |          |
| Net Sales                   | \$ 1,539             | \$ 816               | \$ 115  | \$ 148 | \$ 2,618 |
| Operating Income (Loss)     | 134                  | 138                  | —   | (40)   | 232      |
| <b>Year-to-Date:</b>        |                      |                      |   |        |          |
| Net Sales                   | \$ 4,718             | \$ 2,354             | \$ 332  | \$ 405 | \$ 7,809 |
| Operating Income (Loss)     | 476                  | 396                  | 1   | (131)  | 742      |

- (a) Victoria's Secret and Victoria's Secret and Bath & Body Works International includes long-lived store asset impairment charges of \$50 million and \$31 million, respectively, and Other includes Henri Bendel closures costs of \$20 million. For additional information see Note 7, "Property and Equipment, Net" and Note 5, "Restructuring Activities."

The Company's international net sales include sales from company-owned stores, royalty revenue from franchise and license arrangements, wholesale revenues and direct sales shipped internationally. Certain of these sales are subject to the impact of fluctuations in foreign currency. The Company's international net sales across all segments totaled \$387 million and \$365 million for the third quarter of 2018 and 2017, respectively. The Company's international net sales across all segments totaled \$1.146 billion and \$1.014 billion for year-to-date 2018 and 2017, respectively.

## 17. Supplemental Guarantor Financial Information

The Company's 2020 Notes, 2021 Notes, 2022 Notes, 2023 Notes, 2027 Notes, 2028 Notes, 2035 Notes, 2036 Notes, Secured Revolving Facility and Secured Foreign Facilities are jointly and severally guaranteed on a full and unconditional basis by the Guarantors. The Company is a holding company, and its most significant assets are the stock of its subsidiaries. The Guarantors represent: (a) substantially all of the sales of the Company's domestic subsidiaries, (b) more than 90% of the assets owned by the Company's domestic subsidiaries, other than real property, certain other assets and intercompany investments and balances and (c) more than 95% of the accounts receivable and inventory directly owned by the Company's domestic subsidiaries.

The following supplemental financial information sets forth for the Company and its guarantor and non-guarantor subsidiaries: the Condensed Consolidating Balance Sheets as of November 3, 2018, February 3, 2018 and October 28, 2017 and the Condensed Consolidating Statements of Income (Loss), Comprehensive Income (Loss) and Cash Flows for the periods ended November 3, 2018 and October 28, 2017.

**L BRANDS, INC.**  
**CONDENSED CONSOLIDATING BALANCE SHEET**  
(in millions)  
(Unaudited)

|   | November 3, 2018 |                        |                            |                    |                             |
|---|------------------|------------------------|----------------------------|--------------------|-----------------------------|
|   | L Brands, Inc.   | Guarantor Subsidiaries | Non-guarantor Subsidiaries | Eliminations       | Consolidated L Brands, Inc. |
| <b>ASSETS</b>   |                  |                        |                            |                    |                             |
| Current Assets:   |                  |                        |                            |                    |                             |
| Cash and Cash Equivalents                                       | \$ —             | \$ 167                 | \$ 181                     | \$ —               | \$ 348                      |
| Accounts Receivable, Net  | —                | 212                    | 109                        | —                  | 321                         |
| Inventories   | —                | 1,700                  | 263                        | —                  | 1,963                       |
| Other   | 15               | 165                    | 121                        | —                  | 301                         |
| Total Current Assets  | 15               | 2,244                  | 674                        | —                  | 2,933                       |
| Property and Equipment, Net                                     | —                | 2,019                  | 915                        | —                  | 2,934                       |
| Goodwill  | —                | 1,318                  | 30                         | —                  | 1,348                       |
| Trade Names   | —                | 411                    | —                          | —                  | 411                         |
| Net Investments in and Advances to/from Consolidated Affiliates | 4,396            | 19,442                 | 2,386                      | (26,224)           | —                           |
| Deferred Income Taxes   | —                | 9                      | 11                         | —                  | 20                          |
| Other Assets  | 127              | 14                     | 683                        | (641)              | 183                         |
| Total Assets  | <u>\$ 4,538</u>  | <u>\$ 25,457</u>       | <u>\$ 4,699</u>            | <u>\$ (26,865)</u> | <u>\$ 7,829</u>             |
| <b>LIABILITIES AND EQUITY (DEFICIT)</b>                         |                  |                        |                            |                    |                             |
| Current Liabilities:  |                  |                        |                            |                    |                             |
| Accounts Payable  | \$ —             | \$ 585                 | \$ 475                     | \$ —               | \$ 1,060                    |
| Accrued Expenses and Other                                      | 62               | 583                    | 373                        | —                  | 1,018                       |
| Current Debt  | —                | —                      | 56                         | —                  | 56                          |
| Income Taxes  | —                | —                      | 8                          | —                  | 8                           |
| Total Current Liabilities                                       | 62               | 1,168                  | 912                        | —                  | 2,142                       |
| Deferred Income Taxes   | (2)              | (43)                   | 279                        | —                  | 234                         |
| Long-term Debt  | 5,743            | 627                    | 71                         | (627)              | 5,814                       |
| Other Long-term Liabilities                                     | 58               | 810                    | 97                         | (14)               | 951                         |
| Total Equity (Deficit)  | (1,323)          | 22,895                 | 3,340                      | (26,224)           | (1,312)                     |
| Total Liabilities and Equity (Deficit)                          | <u>\$ 4,538</u>  | <u>\$ 25,457</u>       | <u>\$ 4,699</u>            | <u>\$ (26,865)</u> | <u>\$ 7,829</u>             |

**L BRANDS, INC.**  
**CONDENSED CONSOLIDATING BALANCE SHEET**  
(in millions)

|   | February 3, 2018 |                        |                            |              |                             |
|---|------------------|------------------------|----------------------------|--------------|-----------------------------|
|   | L Brands, Inc.   | Guarantor Subsidiaries | Non-guarantor Subsidiaries | Eliminations | Consolidated L Brands, Inc. |
| <b>ASSETS</b>   |                  |                        |                            |              |                             |
| Current Assets:   |                  |                        |                            |              |                             |
| Cash and Cash Equivalents                                       | \$ —             | \$ 1,164               | \$ 351                     | \$ —         | \$ 1,515                    |
| Accounts Receivable, Net  | —                | 186                    | 124                        | —            | 310                         |
| Inventories   | —                | 1,095                  | 145                        | —            | 1,240                       |
| Other   | —                | 132                    | 96                         | —            | 228                         |
| Total Current Assets  | —                | 2,577                  | 716                        | —            | 3,293                       |
| Property and Equipment, Net                                     | —                | 1,984                  | 909                        | —            | 2,893                       |
| Goodwill  | —                | 1,318                  | 30                         | —            | 1,348                       |
| Trade Names   | —                | 411                    | —                          | —            | 411                         |
| Net Investments in and Advances to/from Consolidated Affiliates | 4,973            | 18,298                 | 2,106                      | (25,377)     | —                           |
| Deferred Income Taxes   | —                | 10                     | 4                          | —            | 14                          |
| Other Assets  | 129              | 18                     | 654                        | (611)        | 190                         |
| Total Assets  | \$ 5,102         | \$ 24,616              | \$ 4,419                   | \$ (25,988)  | \$ 8,149                    |
| <b>LIABILITIES AND EQUITY (DEFICIT)</b>                         |                  |                        |                            |              |                             |
| Current Liabilities:  |                  |                        |                            |              |                             |
| Accounts Payable  | \$ 2             | \$ 349                 | \$ 366                     | \$ —         | \$ 717                      |
| Accrued Expenses and Other                                      | 101              | 529                    | 399                        | —            | 1,029                       |
| Current Debt  | —                | —                      | 87                         | —            | 87                          |
| Income Taxes  | 6                | 174                    | 18                         | —            | 198                         |
| Total Current Liabilities                                       | 109              | 1,052                  | 870                        | —            | 2,031                       |
| Deferred Income Taxes   | (2)              | (46)                   | 286                        | —            | 238                         |
| Long-term Debt  | 5,706            | 597                    | 1                          | (597)        | 5,707                       |
| Other Long-term Liabilities                                     | 64               | 774                    | 100                        | (14)         | 924                         |
| Total Equity (Deficit)  | (775)            | 22,239                 | 3,162                      | (25,377)     | (751)                       |
| Total Liabilities and Equity (Deficit)                          | \$ 5,102         | \$ 24,616              | \$ 4,419                   | \$ (25,988)  | \$ 8,149                    |

**L BRANDS, INC.**  
**CONDENSED CONSOLIDATING BALANCE SHEET**  
(in millions)  
(Unaudited)

|  | October 28, 2017 |                           |                                   |                    |                                |
|--|------------------|---------------------------|-----------------------------------|--------------------|--------------------------------|
|  | L Brands, Inc.   | Guarantor<br>Subsidiaries | Non-<br>guarantor<br>Subsidiaries | Eliminations       | Consolidated<br>L Brands, Inc. |
| <b>ASSETS</b>  |                  |                           |                                   |                    |                                |
| Current Assets:  |                  |                           |                                   |                    |                                |
| Cash and Cash Equivalents  | \$ —             | \$ 377                    | \$ 358                            | \$ —               | \$ 735                         |
| Accounts Receivable, Net   | 1                | 181                       | 103                               | —                  | 285                            |
| Inventories  | —                | 1,519                     | 196                               | —                  | 1,715                          |
| Other  | (1)              | 74                        | 122                               | —                  | 195                            |
| Total Current Assets   | —                | 2,151                     | 779                               | —                  | 2,930                          |
| Property and Equipment, Net  | —                | 2,056                     | 864                               | —                  | 2,920                          |
| Goodwill   | —                | 1,318                     | 30                                | —                  | 1,348                          |
| Trade Names  | —                | 411                       | —                                 | —                  | 411                            |
| Net Investments in and Advances to/from<br>Consolidated Affiliates | 4,552            | 18,111                    | 1,687                             | (24,350)           | —                              |
| Deferred Income Taxes  | —                | 10                        | 13                                | —                  | 23                             |
| Other Assets   | 130              | 26                        | 640                               | (612)              | 184                            |
| Total Assets   | <u>\$ 4,682</u>  | <u>\$ 24,083</u>          | <u>\$ 4,013</u>                   | <u>\$ (24,962)</u> | <u>\$ 7,816</u>                |
| <b>LIABILITIES AND EQUITY (DEFICIT)</b>                            |                  |                           |                                   |                    |                                |
| Current Liabilities:   |                  |                           |                                   |                    |                                |
| Accounts Payable   | \$ 2             | \$ 567                    | \$ 468                            | \$ —               | \$ 1,037                       |
| Accrued Expenses and Other   | 108              | 485                       | 303                               | —                  | 896                            |
| Current Debt   | —                | —                         | 80                                | —                  | 80                             |
| Income Taxes   | —                | —                         | 6                                 | —                  | 6                              |
| Total Current Liabilities  | 110              | 1,052                     | 857                               | —                  | 2,019                          |
| Deferred Income Taxes  | (2)              | (82)                      | 451                               | —                  | 367                            |
| Long-term Debt   | 5,705            | 597                       | —                                 | (597)              | 5,705                          |
| Other Long-term Liabilities  | 3                | 766                       | 90                                | (15)               | 844                            |
| Total Equity (Deficit)   | (1,134)          | 21,750                    | 2,615                             | (24,350)           | (1,119)                        |
| Total Liabilities and Equity (Deficit)                             | <u>\$ 4,682</u>  | <u>\$ 24,083</u>          | <u>\$ 4,013</u>                   | <u>\$ (24,962)</u> | <u>\$ 7,816</u>                |

**L BRANDS, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF INCOME (LOSS)**  
(in millions)  
(Unaudited)

| Third Quarter 2018                                   |                |                           |                                   |               |                                |
|--|----------------|---------------------------|-----------------------------------|---------------|--------------------------------|
|  | L Brands, Inc. | Guarantor<br>Subsidiaries | Non-<br>guarantor<br>Subsidiaries | Eliminations  | Consolidated<br>L Brands, Inc. |
| Net Sales  | \$ —           | \$ 2,644                  | \$ 965                            | \$ (834)      | \$ 2,775                       |
| Costs of Goods Sold, Buying and Occupancy            | —              | (1,786)                   | (838)                             | 777           | (1,847)                        |
| Gross Profit   | —              | 858                       | 127                               | (57)          | 928                            |
| General, Administrative and Store Operating Expenses | (2)            | (785)                     | (127)                             | 40            | (874)                          |
| Operating Income (Loss)                              | (2)            | 73                        | —                                 | (17)          | 54                             |
| Interest Expense                                     | (94)           | (19)                      | —                                 | 17            | (96)                           |
| Other Income (Loss)                                  | —              | 2                         | (1)                               | —             | 1                              |
| Income (Loss) Before Income Taxes                    | (96)           | 56                        | (1)                               | —             | (41)                           |
| Provision for Income Taxes                           | 1              | (1)                       | 2                                 | —             | 2                              |
| Equity in Earnings (Loss), Net of Tax                | 54             | (92)                      | (103)                             | 141           | —                              |
| Net Income (Loss)                                    | <u>\$ (43)</u> | <u>\$ (35)</u>            | <u>\$ (106)</u>                   | <u>\$ 141</u> | <u>\$ (43)</u>                 |

**L BRANDS, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME (LOSS)**  
(in millions)  
(Unaudited)

| Third Quarter 2018                                  |                |                           |                                   |               |                                |
|---|----------------|---------------------------|-----------------------------------|---------------|--------------------------------|
|   | L Brands, Inc. | Guarantor<br>Subsidiaries | Non-<br>guarantor<br>Subsidiaries | Eliminations  | Consolidated<br>L Brands, Inc. |
| Net Income (Loss)                                   | \$ (43)        | \$ (35)                   | \$ (106)                          | \$ 141        | \$ (43)                        |
| Other Comprehensive Income (Loss), Net of Tax:      |                |                           |                                   |               |                                |
| Foreign Currency Translation                        | —              | —                         | (2)                               | —             | (2)                            |
| Unrealized Gain (Loss) on Cash Flow Hedges          | —              | —                         | 1                                 | —             | 1                              |
| Total Other Comprehensive Income (Loss), Net of Tax | —              | —                         | (1)                               | —             | (1)                            |
| Total Comprehensive Income (Loss)                   | <u>\$ (43)</u> | <u>\$ (35)</u>            | <u>\$ (107)</u>                   | <u>\$ 141</u> | <u>\$ (44)</u>                 |



**L BRANDS, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF INCOME**  
(in millions)  
(Unaudited)

|  | Third Quarter 2017 |                        |                            |              |                             |
|--|--------------------|------------------------|----------------------------|--------------|-----------------------------|
|  | L Brands, Inc.     | Guarantor Subsidiaries | Non-guarantor Subsidiaries | Eliminations | Consolidated L Brands, Inc. |
| Net Sales  | \$ —               | \$ 2,508               | \$ 947                     | \$ (837)     | \$ 2,618                    |
| Costs of Goods Sold, Buying and Occupancy            | —                  | (1,639)                | (717)                      | 727          | (1,629)                     |
| Gross Profit   | —                  | 869                    | 230                        | (110)        | 989                         |
| General, Administrative and Store Operating Expenses | (2)                | (731)                  | (104)                      | 80           | (757)                       |
| Operating Income (Loss)                              | (2)                | 138                    | 126                        | (30)         | 232                         |
| Interest Expense                                     | (98)               | (28)                   | (3)                        | 30           | (99)                        |
| Other Income   | —                  | 2                      | —                          | —            | 2                           |
| Income (Loss) Before Income Taxes                    | (100)              | 112                    | 123                        | —            | 135                         |
| Provision for Income Taxes                           | 1                  | 27                     | 21                         | —            | 49                          |
| Equity in Earnings (Loss), Net of Tax                | 187                | 166                    | 67                         | (420)        | —                           |
| Net Income (Loss)                                    | \$ 86              | \$ 251                 | \$ 169                     | \$ (420)     | \$ 86                       |

**L BRANDS, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME**  
(in millions)  
(Unaudited)

|   | Third Quarter 2017 |                        |                            |              |                             |
|---|--------------------|------------------------|----------------------------|--------------|-----------------------------|
|   | L Brands, Inc.     | Guarantor Subsidiaries | Non-guarantor Subsidiaries | Eliminations | Consolidated L Brands, Inc. |
| Net Income (Loss)                                   | \$ 86              | \$ 251                 | \$ 169                     | \$ (420)     | \$ 86                       |
| Other Comprehensive Income (Loss), Net of Tax:      |                    |                        |                            |              |                             |
| Foreign Currency Translation                        | —                  | —                      | (2)                        | —            | (2)                         |
| Unrealized Gain (Loss) on Cash Flow Hedges          | —                  | —                      | 10                         | —            | 10                          |
| Reclassification of Cash Flow Hedges to Earnings    | —                  | —                      | (4)                        | —            | (4)                         |
| Total Other Comprehensive Income (Loss), Net of Tax | —                  | —                      | 4                          | —            | 4                           |
| Total Comprehensive Income (Loss)                   | \$ 86              | \$ 251                 | \$ 173                     | \$ (420)     | \$ 90                       |

**L BRANDS, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF INCOME**  
(in millions)  
(Unaudited)

|  | Year-to-Date 2018 |                        |                            |              |                             |
|--|-------------------|------------------------|----------------------------|--------------|-----------------------------|
|  | L Brands, Inc.    | Guarantor Subsidiaries | Non-guarantor Subsidiaries | Eliminations | Consolidated L Brands, Inc. |
| Net Sales  | \$ —              | \$ 7,907               | \$ 2,555                   | \$ (2,077)   | \$ 8,385                    |
| Costs of Goods Sold, Buying and Occupancy            | —                 | (5,243)                | (2,157)                    | 1,946        | (5,454)                     |
| Gross Profit   | —                 | 2,664                  | 398                        | (131)        | 2,931                       |
| General, Administrative and Store Operating Expenses | (8)               | (2,228)                | (354)                      | 96           | (2,494)                     |
| Operating Income (Loss)                              | (8)               | 436                    | 44                         | (35)         | 437                         |
| Interest Expense                                     | (288)             | (37)                   | (5)                        | 38           | (292)                       |
| Other Income (Loss)                                  | —                 | 8                      | (7)                        | —            | 1                           |
| Income (Loss) Before Income Taxes                    | (296)             | 407                    | 32                         | 3            | 146                         |
| Provision (Benefit) for Income Taxes                 | (1)               | 32                     | 11                         | —            | 42                          |
| Equity in Earnings (Loss), Net of Tax                | 399               | 340                    | 294                        | (1,033)      | —                           |
| Net Income (Loss)                                    | \$ 104            | \$ 715                 | \$ 315                     | \$ (1,030)   | \$ 104                      |

**L BRANDS, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME**  
(in millions)  
(Unaudited)

|   | Year-to-Date 2018 |                        |                            |              |                             |
|---|-------------------|------------------------|----------------------------|--------------|-----------------------------|
|   | L Brands, Inc.    | Guarantor Subsidiaries | Non-guarantor Subsidiaries | Eliminations | Consolidated L Brands, Inc. |
| Net Income (Loss)                                   | \$ 104            | \$ 715                 | \$ 315                     | \$ (1,030)   | \$ 104                      |
| Other Comprehensive Income (Loss), Net of Tax:      |                   |                        |                            |              |                             |
| Foreign Currency Translation                        | —                 | —                      | (24)                       | —            | (24)                        |
| Unrealized Gain (Loss) on Cash Flow Hedges          | —                 | —                      | 10                         | —            | 10                          |
| Reclassification of Cash Flow Hedges to Earnings    | —                 | —                      | 3                          | —            | 3                           |
| Total Other Comprehensive Income (Loss), Net of Tax | —                 | —                      | (11)                       | —            | (11)                        |
| Total Comprehensive Income (Loss)                   | \$ 104            | \$ 715                 | \$ 304                     | \$ (1,030)   | \$ 93                       |

**L BRANDS, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF INCOME**  
(in millions)  
(Unaudited)

|  | Year-to-Date 2017 |                        |                            |                   |                             |
|--|-------------------|------------------------|----------------------------|-------------------|-----------------------------|
|  | L Brands, Inc.    | Guarantor Subsidiaries | Non-guarantor Subsidiaries | Eliminations      | Consolidated L Brands, Inc. |
| Net Sales  | \$ —              | \$ 7,398               | \$ 2,472                   | \$ (2,061)        | \$ 7,809                    |
| Costs of Goods Sold, Buying and Occupancy            | —                 | (4,779)                | (1,930)                    | 1,819             | (4,890)                     |
| Gross Profit   | —                 | 2,619                  | 542                        | (242)             | 2,919                       |
| General, Administrative and Store Operating Expenses | (8)               | (2,059)                | (290)                      | 180               | (2,177)                     |
| Operating Income (Loss)                              | (8)               | 560                    | 252                        | (62)              | 742                         |
| Interest Expense                                     | (298)             | (61)                   | (8)                        | 67                | (300)                       |
| Other Income   | —                 | 6                      | 22                         | —                 | 28                          |
| Income (Loss) Before Income Taxes                    | (306)             | 505                    | 266                        | 5                 | 470                         |
| Provision for Income Taxes                           | 1                 | 92                     | 58                         | —                 | 151                         |
| Equity in Earnings (Loss), Net of Tax                | 626               | 642                    | 447                        | (1,715)           | —                           |
| Net Income (Loss)                                    | <u>\$ 319</u>     | <u>\$ 1,055</u>        | <u>\$ 655</u>              | <u>\$ (1,710)</u> | <u>\$ 319</u>               |

**L BRANDS, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF COMPREHENSIVE INCOME**  
(in millions)  
(Unaudited)

|   | Year-to-Date 2017 |                        |                            |                   |                             |
|---|-------------------|------------------------|----------------------------|-------------------|-----------------------------|
|   | L Brands, Inc.    | Guarantor Subsidiaries | Non-guarantor Subsidiaries | Eliminations      | Consolidated L Brands, Inc. |
| Net Income (Loss)                                   | \$ 319            | \$ 1,055               | \$ 655                     | \$ (1,710)        | \$ 319                      |
| Other Comprehensive Income (Loss), Net of Tax:      |                   |                        |                            |                   |                             |
| Foreign Currency Translation                        | —                 | —                      | 8                          | —                 | 8                           |
| Unrealized Gain (Loss) on Cash Flow Hedges          | —                 | —                      | (7)                        | —                 | (7)                         |
| Reclassification of Cash Flow Hedges to Earnings    | —                 | —                      | 1                          | —                 | 1                           |
| Unrealized Gain (Loss) on Marketable Securities     | —                 | —                      | 1                          | —                 | 1                           |
| Total Other Comprehensive Income (Loss), Net of Tax | <u>—</u>          | <u>—</u>               | <u>3</u>                   | <u>—</u>          | <u>3</u>                    |
| Total Comprehensive Income (Loss)                   | <u>\$ 319</u>     | <u>\$ 1,055</u>        | <u>\$ 658</u>              | <u>\$ (1,710)</u> | <u>\$ 322</u>               |

**L BRANDS, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
(in millions)  
(Unaudited)

|   | Year-to-Date 2018 |                        |                            |              |                             |
|---|-------------------|------------------------|----------------------------|--------------|-----------------------------|
|   | L Brands, Inc.    | Guarantor Subsidiaries | Non-guarantor Subsidiaries | Eliminations | Consolidated L Brands, Inc. |
| Net Cash Provided by (Used for) Operating Activities                  | \$ (361)          | \$ 295                 | \$ 79                      | \$ —         | \$ 13                       |
| <b>Investing Activities:</b>  |                   |                        |                            |              |                             |
| Capital Expenditures  | —                 | (367)                  | (194)                      | —            | (561)                       |
| Return of Capital from Easton Investments                             | —                 | —                      | 15                         | —            | 15                          |
| Net Investments in Consolidated Affiliates                            | —                 | —                      | (181)                      | 181          | —                           |
| Other Investing Activities  | —                 | 6                      | 2                          | —            | 8                           |
| Net Cash Provided by (Used for) Investing Activities                  | —                 | (361)                  | (358)                      | 181          | (538)                       |
| <b>Financing Activities:</b>  |                   |                        |                            |              |                             |
| Payment of Long-term Debt   | (52)              | —                      | —                          | —            | (52)                        |
| Borrowing from Secured Revolving Facility                             | 85                | —                      | —                          | —            | 85                          |
| Borrowings from Foreign Facilities                                    | —                 | —                      | 110                        | —            | 110                         |
| Repayments of Foreign Facilities                                      | —                 | —                      | (71)                       | —            | (71)                        |
| Dividends Paid  | (500)             | —                      | —                          | —            | (500)                       |
| Repurchases of Common Stock   | (198)             | —                      | —                          | —            | (198)                       |
| Tax Payments related to Share-based Awards                            | (13)              | —                      | —                          | —            | (13)                        |
| Proceeds from Exercise of Stock Options                               | 1                 | —                      | —                          | —            | 1                           |
| Financing Costs and Other   | (3)               | (2)                    | —                          | —            | (5)                         |
| Net Financing Activities and Advances to/from Consolidated Affiliates | 1,041             | (929)                  | 69                         | (181)        | —                           |
| Net Cash Provided by (Used for) Financing Activities                  | 361               | (931)                  | 108                        | (181)        | (643)                       |
| Effects of Exchange Rate Changes on Cash and Cash Equivalents         | —                 | —                      | 1                          | —            | 1                           |
| Net Increase (Decrease) in Cash and Cash Equivalents                  | —                 | (997)                  | (170)                      | —            | (1,167)                     |
| Cash and Cash Equivalents, Beginning of Period                        | —                 | 1,164                  | 351                        | —            | 1,515                       |
| Cash and Cash Equivalents, End of Period                              | \$ —              | \$ 167                 | \$ 181                     | \$ —         | \$ 348                      |

**L BRANDS, INC.**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
(in millions)  
(Unaudited)

|   | Year-to-Date 2017 |                        |                            |              |                             |
|---|-------------------|------------------------|----------------------------|--------------|-----------------------------|
|   | L Brands, Inc.    | Guarantor Subsidiaries | Non-guarantor Subsidiaries | Eliminations | Consolidated L Brands, Inc. |
| Net Cash Provided by (Used for) Operating Activities                  | \$ (289)          | \$ 230                 | \$ 197                     | \$ —         | \$ 138                      |
| <b>Investing Activities:</b>  |                   |                        |                            |              |                             |
| Capital Expenditures  | —                 | (461)                  | (138)                      | —            | (599)                       |
| Return of Capital from Easton Investments                             | —                 | —                      | 27                         | —            | 27                          |
| Net Investments in Consolidated Affiliates                            | —                 | —                      | (12)                       | 12           | —                           |
| Other Investing Activities  | —                 | —                      | (9)                        | —            | (9)                         |
| Net Cash Provided by (Used for) Investing Activities                  | —                 | (461)                  | (132)                      | 12           | (581)                       |
| <b>Financing Activities:</b>  |                   |                        |                            |              |                             |
| Borrowings from Foreign Facilities                                    | —                 | —                      | 67                         | —            | 67                          |
| Repayments of Foreign Facilities                                      | —                 | —                      | (23)                       | —            | (23)                        |
| Dividends Paid  | (516)             | —                      | —                          | —            | (516)                       |
| Repurchases of Common Stock   | (283)             | —                      | —                          | —            | (283)                       |
| Tax Payments related to Share-based Awards                            | (31)              | —                      | —                          | —            | (31)                        |
| Proceeds from Exercise of Stock Options                               | 37                | —                      | —                          | —            | 37                          |
| Financing Costs and Other   | (5)               | (4)                    | —                          | —            | (9)                         |
| Net Financing Activities and Advances to/from Consolidated Affiliates | 1,087             | (950)                  | (125)                      | (12)         | —                           |
| Net Cash Provided by (Used for) Financing Activities                  | 289               | (954)                  | (81)                       | (12)         | (758)                       |
| Effects of Exchange Rate Changes on Cash and Cash Equivalents         | —                 | —                      | 2                          | —            | 2                           |
| Net Decrease in Cash and Cash Equivalents                             | —                 | (1,185)                | (14)                       | —            | (1,199)                     |
| Cash and Cash Equivalents, Beginning of Period                        | —                 | 1,562                  | 372                        | —            | 1,934                       |
| Cash and Cash Equivalents, End of Period                              | \$ —              | \$ 377                 | \$ 358                     | \$ —         | \$ 735                      |

## Report of Independent Registered Public Accounting Firm

To the Shareholders and Board of Directors of L Brands, Inc.

### Results of Review of Interim Financial Statements

We have reviewed the accompanying consolidated balance sheets of L Brands, Inc. (the Company) as of November 3, 2018 and October 28, 2017, and the related consolidated statements of income (loss) and comprehensive income (loss) for the thirteen and thirty-nine-week periods ended November 3, 2018 and October 28, 2017, and the consolidated statements of cash flows for the thirty-nine-week periods ended November 3, 2018 and October 28, 2017, and the related notes (collectively referred to as the “consolidated interim financial statements”). Based on our reviews, we are not aware of any material modifications that should be made to the consolidated interim financial statements for them to be in conformity with U.S. generally accepted accounting principles.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheet of the Company as of February 3, 2018, and the related consolidated statements of income (loss), comprehensive income (loss), total equity (deficit), and cash flows for the year then ended, and the related notes (not presented herein); and in our report dated March 23, 2018, we expressed an unqualified audit opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying consolidated balance sheet as of February 3, 2018, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

### Basis for Review Results

These financial statements are the responsibility of the Company’s management. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the SEC and the PCAOB. We conducted our review in accordance with the standards of the PCAOB. A review of interim financial statements consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the PCAOB, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

/s/ Ernst & Young LLP

Grandview Heights, Ohio

December 4, 2018

## **SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION ACT OF 1995**

### **Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995**

We caution that any forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) contained in this report or made by our company or our management involve risks and uncertainties and are subject to change based on various factors, many of which are beyond our control. Accordingly, our future performance and financial results may differ materially from those expressed or implied in any such forward-looking statements. Words such as “estimate,” “project,” “plan,” “believe,” “expect,” “anticipate,” “intend,” “planned,” “potential” and any similar expressions may identify forward-looking statements. Risks associated with the following factors, among others, in some cases have affected and in the future could affect our financial performance and actual results and could cause actual results to differ materially from those expressed or implied in any forward-looking statements included in this report or otherwise made by our company or our management:

- general economic conditions, consumer confidence, consumer spending patterns and market disruptions including severe weather conditions, natural disasters, health hazards, terrorist activities, financial crises, political crises or other major events, or the prospect of these events;
- the seasonality of our business;
- the dependence on mall traffic and the availability of suitable store locations on appropriate terms;
- our ability to grow through new store openings and existing store remodels and expansions;
- our ability to successfully expand internationally and related risks;
- our independent franchise, license and wholesale partners;
- our direct channel businesses;
- our ability to protect our reputation and our brand images;
- our ability to attract customers with marketing, advertising and promotional programs;
- our ability to protect our trade names, trademarks and patents;
- the highly competitive nature of the retail industry and the segments in which we operate;
- consumer acceptance of our products and our ability to manage the life cycle of our brands, keep up with fashion trends, develop new merchandise and launch new product lines successfully;
- our ability to source, distribute and sell goods and materials on a global basis, including risks related to:
  - political instability, significant health hazards, environmental hazards or natural disasters;
  - duties, taxes and other charges;
  - legal and regulatory matters;
  - volatility in currency exchange rates;
  - local business practices and political issues;
  - potential delays or disruptions in shipping and transportation and related pricing impacts;
  - disruption due to labor disputes; and
  - changing expectations regarding product safety due to new legislation;
- our geographic concentration of vendor and distribution facilities in central Ohio;
- fluctuations in foreign currency exchange rates;
- stock price volatility;
- our ability to pay dividends and related effects;
- our ability to maintain our credit rating;
- our ability to service or refinance our debt;
- our ability to retain key personnel;
- our ability to attract, develop and retain qualified associates and manage labor-related costs;

- the ability of our vendors to deliver products in a timely manner, meet quality standards and comply with applicable laws and regulations;
- fluctuations in product input costs;
- our ability to adequately protect our assets from loss and theft;
- fluctuations in energy costs;
- increases in the costs of mailing, paper and printing;
- claims arising from our self-insurance;
- our ability to implement and maintain information technology systems and to protect associated data;
- our ability to maintain the security of customer, associate, third-party or company information;
- our ability to comply with regulatory requirements;
- legal and compliance matters; and
- tax, trade and other regulatory matters.

We are not under any obligation and do not intend to make publicly available any update or other revisions to any of the forward-looking statements contained in this report to reflect circumstances existing after the date of this report or to reflect the occurrence of future events even if experience or future events make it clear that any expected results expressed or implied by those forward-looking statements will not be realized. Additional information regarding these and other factors can be found in “Item 1A. Risk Factors” in our 2017 Annual Report on Form 10-K.

## **Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following discussion and analysis of financial condition and results of operations are based upon our Consolidated Financial Statements, which have been prepared in accordance with GAAP. The following information should be read in conjunction with our financial statements and the related notes included in Item 1. Financial Statements.

### **Executive Overview**

In the third quarter of 2018, our operating income decreased \$178 million, or 77%, to \$54 million, and our operating income rate decreased to 2.0% from 8.8%. Net sales increased \$157 million to \$2.775 billion, comparable sales increased 4% and comparable store sales remained flat. At Victoria's Secret, net sales decreased 1%, and operating income decreased \$170 million, including a \$50 million store asset impairment charge. At Bath & Body Works, net sales increased 17%, and operating income increased \$40 million. At Victoria's Secret and Bath & Body Works International, net sales increased 17%, and operating income decreased by \$42 million, including a \$31 million Victoria's Secret store asset impairment charge. Additionally, our third quarter of 2018 operating income included charges of \$20 million relating to Henri Bendel closure costs. For additional information related to our third quarter 2018 financial performance, see “Results of Operations.”

The global retail sector and our business continue to face an uncertain environment and, as a result, we will continue to manage our business thoughtfully, and we will focus on the execution of the retail fundamentals.

At the same time, we are aggressively focusing on bringing compelling merchandise assortments and marketing, store and online experiences to our customers. We will look for, and seek to capitalize on, those opportunities available to us.

In the third quarter of 2018, we made decisions to enable us to increase our focus on our core businesses and most significant growth opportunities. These actions, including the closure of the Henri Bendel business in January 2019 and the pursuit of alternatives for our La Senza business, are intended to strengthen our company in the long-term. In addition, we announced the planned reduction to our dividend beginning in 2019. The cash made available from the dividend reduction will be utilized primarily to contribute to the deleveraging of our balance sheet over time.



## Adjusted Financial Information

In addition to our results provided in accordance with GAAP above and throughout this Form 10-Q, provided below are non-GAAP measurements which present net income and earnings per share in 2018 on an adjusted basis, which remove certain special items. We believe that these special items are not indicative of our ongoing operations due to their size and nature. We use adjusted financial information as key performance measures of results of operations for the purpose of evaluating performance internally. These non-GAAP measurements are not intended to replace the presentation of our financial results in accordance with GAAP. Instead, we believe that the presentation of adjusted financial information provides additional information to investors to facilitate the comparison of past and present operations. Further, our definition of adjusted financial information may differ from similarly titled measures used by other companies. The table below reconciles the GAAP financial measures to the non-GAAP financial measures.

| (in millions, except per share amounts)  | Third Quarter   |                | Year-to-Date    |                |
|--|-----------------|----------------|-----------------|----------------|
|  | 2018            | 2017           | 2018            | 2017           |
| <u>Detail of Special Items included in Operating Income - Income (Expense)</u>                                 |                 |                |                 |                |
| Victoria's Secret Store Asset Impairment (a)   | \$ (81)         | \$ —           | \$ (81)         | \$ —           |
| Henri Bendel Closure Costs (b)   | (20)            | —              | (20)            | —              |
| Total Special Items included in Operating Income   | <u>\$ (101)</u> | <u>\$ —</u>    | <u>\$ (101)</u> | <u>\$ —</u>    |
| <u>Detail of Special Items included in Provision for Income Taxes - Benefit (Expense)</u>                      |                 |                |                 |                |
| Tax effect of Special Items  | \$ 13           | \$ —           | \$ 13           | \$ —           |
| Total Special Items included in Provision for Income Taxes   | <u>\$ 13</u>    | <u>\$ —</u>    | <u>\$ 13</u>    | <u>\$ —</u>    |
| <u>Reconciliation of Reported Operating Income to Adjusted Operating Income</u>                                |                 |                |                 |                |
| Reported Operating Income  | \$ 54           | \$ 232         | \$ 437          | \$ 742         |
| Special Items included in Operating Income   | 101             | —              | 101             | —              |
| Adjusted Operating Income  | <u>\$ 155</u>   | <u>\$ 232</u>  | <u>\$ 538</u>   | <u>\$ 742</u>  |
| <u>Reconciliation of Reported Net Income (Loss) to Adjusted Net Income</u>                                     |                 |                |                 |                |
| Reported Net Income (Loss)   | \$ (43)         | \$ 86          | \$ 104          | \$ 319         |
| Special Items included in Net Income (Loss)  | 88              | —              | 88              | —              |
| Adjusted Net Income  | <u>\$ 45</u>    | <u>\$ 86</u>   | <u>\$ 192</u>   | <u>\$ 319</u>  |
| <u>Reconciliation of Reported Net Income (Loss) Per Diluted Share to Adjusted Net Income Per Diluted Share</u> |                 |                |                 |                |
| Reported Net Income (Loss) Per Diluted Share   | \$ (0.16)       | \$ 0.30        | \$ 0.37         | \$ 1.11        |
| Special Items included in Net Income (Loss) Per Diluted Share  | 0.32            | —              | 0.31            | —              |
| Adjusted Net Income Per Diluted Share  | <u>\$ 0.16</u>  | <u>\$ 0.30</u> | <u>\$ 0.69</u>  | <u>\$ 1.11</u> |

- (a) In the third quarter of 2018, we recognized an \$81 million (\$73 million after-tax) impairment charge related to certain Victoria's Secret store assets. For additional information see Note 7, "Property and Equipment, Net" included in Item 1. Financial Statements.
- (b) In the third quarter of 2018, we recognized \$20 million (\$15 million after-tax) of closure costs related to the closure of the Henri Bendel business. For additional information see Note 5, "Restructuring Activities" included in Item 1. Financial Statements.

## Company-Owned Store Data

The following table compares the third quarter of 2018 company-owned store data to the third quarter of 2017 and year-to-date 2018 store data to year-to-date 2017:

|  | Third Quarter |          |          | Year-to-Date |          |          |
|--|---------------|----------|----------|--------------|----------|----------|
|  | 2018          | 2017     | % Change | 2018         | 2017     | % Change |
| <b><u>Sales per Average Selling Square Foot (a)</u></b>  |               |          |          |              |          |          |
| Victoria's Secret U.S.                                   | \$ 152        | \$ 164   | (7)%     | \$ 492       | \$ 510   | (4)%     |
| Bath & Body Works U.S.                                   | 182           | 162      | 12 %     | 520          | 480      | 8 %      |
| <b><u>Sales per Average Store (in thousands) (a)</u></b> |               |          |          |              |          |          |
| Victoria's Secret U.S.                                   | \$ 982        | \$ 1,050 | (6)%     | \$ 3,167     | \$ 3,252 | (3)%     |
| Bath & Body Works U.S.                                   | 466           | 407      | 14 %     | 1,328        | 1,196    | 11 %     |
| <b><u>Average Store Size (selling square feet)</u></b>   |               |          |          |              |          |          |
| Victoria's Secret U.S.                                   | 6,454         | 6,390    | 1 %      |              |          |          |
| Bath & Body Works U.S.                                   | 2,575         | 2,525    | 2 %      |              |          |          |
| <b><u>Total Selling Square Feet (in thousands)</u></b>   |               |          |          |              |          |          |
| Victoria's Secret U.S.                                   | 7,216         | 7,234    | — %      |              |          |          |
| Bath & Body Works U.S.                                   | 4,177         | 4,045    | 3 %      |              |          |          |

(a) Calculated on a fiscal basis as opposed to a comparable calendar period.

The following table represents company-owned store data for year-to-date 2018:

|   | Stores Operating at<br>February 3, 2018 | Opened    | Closed      | Stores Operating at<br>November 3, 2018 |
|---|---|-----------|-------------|---|
|   |   |           |             |   |
| Victoria's Secret U.S.                                      | 1,124                                   | 1         | (7)         | 1,118                                   |
| Victoria's Secret Canada                                    | 46                                      | —         | (1)         | 45                                      |
| Total Victoria's Secret                                     | 1,170                                   | 1         | (8)         | 1,163                                   |
| Bath & Body Works U.S.                                      | 1,592                                   | 47        | (17)        | 1,622                                   |
| Bath & Body Works Canada                                    | 102                                     | 1         | —           | 103                                     |
| Total Bath & Body Works                                     | 1,694                                   | 48        | (17)        | 1,725                                   |
| Victoria's Secret U.K. / Ireland                            | 24                                      | 1         | —           | 25                                      |
| Victoria's Secret Beauty and Accessories China              | 29                                      | 4         | (3)         | 30                                      |
| Victoria's Secret China                                     | 7                                       | 7         | —           | 14                                      |
| Total Victoria's Secret and Bath & Body Works International | 60                                      | 12        | (3)         | 69                                      |
| Henri Bendel  | 27                                      | —         | (4)         | 23                                      |
| La Senza Canada   | 119                                     | —         | (1)         | 118                                     |
| La Senza U.S.   | 5                                       | 6         | —           | 11                                      |
| <b>Total L Brands Stores</b>                                | <b>3,075</b>                            | <b>67</b> | <b>(33)</b> | <b>3,109</b>                            |

The following table represents company-owned store data for year-to-date 2017:

|   | Stores Operating at<br>January 28, 2017 | Opened    | Closed      | Stores Operating at<br>October 28, 2017 |
|---|---|-----------|-------------|---|
| Victoria's Secret U.S.                                      | 1,131                                   | 10        | (9)         | 1,132                                   |
| Victoria's Secret Canada                                    | 46                                      | 2         | (2)         | 46                                      |
| Total Victoria's Secret                                     | 1,177                                   | 12        | (11)        | 1,178                                   |
| Bath & Body Works U.S.                                      | 1,591                                   | 25        | (14)        | 1,602                                   |
| Bath & Body Works Canada                                    | 102                                     | —         | —           | 102                                     |
| Total Bath & Body Works                                     | 1,693                                   | 25        | (14)        | 1,704                                   |
| Victoria's Secret U.K.                                      | 18                                      | 2         | —           | 20                                      |
| Victoria's Secret Beauty and Accessories China              | 31                                      | 1         | (3)         | 29                                      |
| Victoria's Secret China                                     | —                                       | 2         | —           | 2                                       |
| Total Victoria's Secret and Bath & Body Works International | 49                                      | 5         | (3)         | 51                                      |
| Henri Bendel  | 29                                      | —         | (1)         | 28                                      |
| La Senza Canada   | 122                                     | 1         | (2)         | 121                                     |
| La Senza U.S.   | 4                                       | 1         | —           | 5                                       |
| <b>Total L Brands Stores</b>                                | <b>3,074</b>                            | <b>44</b> | <b>(31)</b> | <b>3,087</b>                            |

#### Noncompany-Owned Store Data

The following table represents noncompany-owned store data for year-to-date 2018:

|  | Stores Operating at<br>February 3, 2018 | Opened    | Closed      | Stores Operating at<br>November 3, 2018 |
|--|---|-----------|-------------|---|
| Victoria's Secret Beauty & Accessories | 397                                     | 25        | (25)        | 397                                     |
| Victoria's Secret                      | 37                                      | 13        | —           | 50                                      |
| Bath & Body Works                      | 185                                     | 35        | (4)         | 216                                     |
| La Senza                               | 194                                     | 2         | (10)        | 186                                     |
| <b>Total</b>                           | <b>813</b>                              | <b>75</b> | <b>(39)</b> | <b>849</b>                              |

The following table represents noncompany-owned store data for year-to-date 2017:

|  | Stores Operating at<br>January 28, 2017 | Opened    | Closed      | Stores Operating at<br>October 28, 2017 |
|--|---|-----------|-------------|---|
| Victoria's Secret Beauty & Accessories | 391                                     | 25        | (18)        | 398                                     |
| Victoria's Secret                      | 28                                      | 7         | —           | 35                                      |
| Bath & Body Works                      | 159                                     | 18        | (1)         | 176                                     |
| La Senza                               | 203                                     | 4         | (13)        | 194                                     |
| <b>Total</b>                           | <b>781</b>                              | <b>54</b> | <b>(32)</b> | <b>803</b>                              |

## Results of Operations

### Third Quarter of 2018 Compared to Third Quarter of 2017

#### Operating Income

The following table provides our segment operating income (loss) and operating income (loss) rates (expressed as a percentage of net sales) for the third quarter of 2018 in comparison to the third quarter of 2017:

| Third Quarter   |               |               | Operating Income Rate |              |
|---|---------------|---------------|-----------------------|--------------|
|   | 2018          | 2017          | 2018                  | 2017         |
|   | (in millions) |               |                       |              |
| Victoria's Secret                                     | \$ (36)       | \$ 134        | (2.3)%                | 8.7 %        |
| Bath & Body Works                                     | 178           | 138           | 18.6 %                | 16.9 %       |
| Victoria's Secret and Bath & Body Works International | (42)          | —             | (31.2)%               | (0.1)%       |
| Other (a)   | (46)          | (40)          | (29.4)%               | (26.9)%      |
| Total Operating Income                                | <u>\$ 54</u>  | <u>\$ 232</u> | <u>2.0 %</u>          | <u>8.8 %</u> |

(a) Includes Mast Global, La Senza, Henri Bendel and Corporate.

For the third quarter of 2018, operating income decreased \$178 million, or 77%, to \$54 million, and the operating income rate decreased to 2.0% from 8.8%. The drivers of the operating income results are discussed in the following sections.

#### Net Sales

The following table provides net sales for the third quarter of 2018 in comparison to the third quarter of 2017:

|   | 2018          | 2017     | % Change |
|---|---------------|----------|----------|
| Third Quarter   | (in millions) |          |          |
| Victoria's Secret Stores (a)                          | \$ 1,178      | \$ 1,243 | (5)%     |
| Victoria's Secret Direct                              | 351           | 296      | 19 %     |
| Total Victoria's Secret                               | 1,529         | 1,539    | (1)%     |
| Bath & Body Works Stores (a)                          | 808           | 703      | 15 %     |
| Bath & Body Works Direct                              | 148           | 113      | 31 %     |
| Total Bath & Body Works                               | 956           | 816      | 17 %     |
| Victoria's Secret and Bath & Body Works International | 134           | 115      | 17 %     |
| Other (b)   | 156           | 148      | 5 %      |
| Total Net Sales                                       | \$ 2,775      | \$ 2,618 | 6 %      |

(a) Includes company-owned stores in the U.S. and Canada.

(b) Includes Mast Global, La Senza and Henri Bendel.

The following table provides a reconciliation of net sales for the third quarter of 2018 to the third quarter of 2017:

|  | Victoria's<br>Secret | Bath &<br>Body Works | Victoria's<br>Secret<br>and<br>Bath &<br>Body Works<br>International | Other         | Total           |
|--|----------------------|----------------------|--|---------------|-----------------|
| Third Quarter  | (in millions)        |                      |  |               |                 |
| <b>2017 Net Sales</b>  | \$ 1,539             | \$ 816               | \$ 115   | \$ 148        | \$ 2,618        |
| Comparable Store Sales   | (65)                 | 68                   | (5)  | 3             | 1               |
| Sales Associated with New, Closed and Non-comparable Remodeled Stores, Net | (30)                 | 39                   | 29   | (3)           | 35              |
| Foreign Currency Translation   | (2)                  | (2)                  | (1)  | (2)           | (7)             |
| Direct Channels  | 41                   | 35                   | 4  | 4             | 84              |
| Private Label Credit Card  | 46                   | —                    | —  | —             | 46              |
| International Wholesale, Royalty and Other                                 | —                    | —                    | (8)  | 6             | (2)             |
| <b>2018 Net Sales</b>  | <u>\$ 1,529</u>      | <u>\$ 956</u>        | <u>\$ 134</u>  | <u>\$ 156</u> | <u>\$ 2,775</u> |

The following table compares the third quarter of 2018 comparable sales to the third quarter of 2017:

| Third Quarter                                   | 2018 | 2017 |
|---|------|------|
| <b>Comparable Sales (Stores and Direct) (a)</b> |      |      |
| Victoria's Secret (b)                           | (2)% | (4)% |
| Bath & Body Works (b)                           | 13 % | 4 %  |
| Total Comparable Sales                          | 4 %  | (1)% |
| <b>Comparable Store Sales (a)</b>               |      |      |
| Victoria's Secret (b)                           | (6)% | (5)% |
| Bath & Body Works (b)                           | 10 % | 1 %  |
| Total Comparable Store Sales                    | — %  | (3)% |

(a) The percentage change in comparable sales represents direct and comparable store sales. The percentage change in comparable store sales represents the change in sales at comparable stores only and excludes the change in sales from our direct channels. A store is typically included in the calculation of comparable sales when it has been open or owned 12 months or more and it has not had a change in selling square footage of 20% or more. Additionally, stores of a given brand are excluded if total selling square footage for the brand in the mall changes by 20% or more through the opening or closing of a second store. The percentage change in comparable sales is calculated on a comparable calendar period as opposed to a fiscal basis. Comparable sales attributable to our international stores are calculated on a constant currency basis.

(b) Includes company-owned stores in the U.S. and Canada.

The results by segment are as follows:

#### **Victoria's Secret**

For the third quarter of 2018, net sales decreased \$10 million to \$1.529 billion, comparable sales decreased 2%, and comparable store sales decreased 6%. Net sales decreased due to a decline in PINK, primarily driven by merchandise performance in loungewear, and declines in unconstructed and sport bras, due to merchandise performance and category resets. These results were partially offset by increases in constructed bras as we continue to focus on that core business, and in beauty, sleep and panties, driven by the merchandise assortment. Additionally, net sales increased as a result of the change in presentation for income received from our Victoria's Secret private label credit card arrangement.

The decrease in comparable store sales was driven by lower average unit retail and reduced traffic.

#### **Bath & Body Works**

For the third quarter of 2018, net sales increased \$140 million to \$956 million, comparable sales increased 13%, and comparable store sales increased 10%. Net sales increased in most categories including home fragrance, body care and soaps and sanitizers, which incorporated newness, innovation and fashion.

The increase in comparable store sales was driven by higher average dollar sales and conversion.

### ***Victoria's Secret and Bath & Body Works International***

For the third quarter of 2018, net sales increased \$19 million to \$134 million primarily related to new company-owned Victoria's Secret stores, direct channel growth in Greater China and additional stores opened by our partners. These increases were partially offset by declines in the Victoria's Secret Beauty and Accessories travel retail business.

### ***Other***

For the third quarter of 2018, net sales increased \$8 million to \$156 million primarily due to an increase in wholesale sales to our international partners.

### **Gross Profit**

For the third quarter of 2018, our gross profit decreased \$61 million to \$928 million, and our gross profit rate (expressed as a percentage of net sales) decreased to 33.5% from 37.8%, primarily driven by the following:

### ***Victoria's Secret***

For the third quarter of 2018, the gross profit decrease was driven by lower merchandise margin dollars related to the decrease in net sales, increased promotional activity to drive traffic and clear inventory and due to \$50 million of store asset impairment charges related to certain stores in the U.S. and Canada.

The gross profit rate decrease was driven by a decline in the merchandise margin rate due to increased promotional activity and the store asset impairment charges.

### ***Bath & Body Works***

For the third quarter of 2018, the gross profit increase was driven by higher merchandise margin dollars related to the increase in net sales and reduced promotional activity, partially offset by higher occupancy expenses due to investments in store real estate and distribution and fulfillment expenses related to higher direct channel sales.

The gross profit rate increase was driven by buying and occupancy leverage on higher net sales, lower promotional activity and lower inventory shrink rate.

### ***Victoria's Secret and Bath & Body Works International***

For the third quarter of 2018, the gross profit decrease was primarily driven by \$31 million of store asset impairment charges related to certain Victoria's Secret stores in the U.K. and higher occupancy expenses due to investments in store real estate in Greater China, partially offset by increased merchandise margin dollars related to higher net sales in Greater China and additional stores opened by our partners.

The gross profit rate decrease was driven by the store asset impairment charges and an increase in occupancy expenses due to the investments in store real estate.

### **General, Administrative and Store Operating Expenses**

For the third quarter of 2018, our general, administrative and store operating expenses increased \$117 million to \$874 million primarily driven by the change in presentation for income received from our Victoria's Secret private label credit card arrangement, incremental wage investments, higher selling expenses related to higher sales volumes at Bath & Body Works and new company-owned stores in Greater China, and severance and other costs related to the Henri Bendel closure.

The general, administrative and store operating expense rate increased to 31.5% from 28.9% due to the presentation change for income received from our Victoria's Secret private label credit card and incremental wage investments.

### **Other Income and Expense**

### **Interest Expense**

The following table provides the average daily borrowings and average borrowing rates for the third quarter of 2018 and 2017:

| <b>Third Quarter</b>                    | <b>2018</b> | <b>2017</b> |
|---|-------------|-------------|
| Average daily borrowings (in millions)  | \$ 5,844    | \$ 5,819    |
| Average borrowing rate (in percentages) | 6.6%        | 7.0%        |

For the third quarter of 2018, our interest expense decreased \$3 million to \$96 million due to a lower average borrowing rate partially offset by higher average daily borrowings.

## Provision for Income Taxes

On December 22, 2017, the Tax Cuts and Jobs Act (the "TCJA") was enacted into law. The legislation significantly changes U.S. tax law by, among other things, lowering corporate income tax rates. The TCJA reduces the U.S. corporate income tax rate from a maximum of 35% to a flat 21% rate, effective January 1, 2018.

For the third quarter of 2018, our effective tax rate was (3.9)% compared to 36.1% in the third quarter of 2017. Absent the Victoria's Secret impairment charges in the U.K. and Canada, which generate no tax benefit, the adjusted tax rate would have been 25.1%, which would be generally consistent with the Company's combined federal and state statutory rate. The third quarter 2017 rate was lower than the Company's combined federal and state statutory rate primarily due to the resolution of certain tax matters.

## Year-to-Date 2018 Compared to Year-to-Date 2017

### Operating Income

The following table provides our segment operating income (loss) and operating income (loss) rates (expressed as a percentage of net sales) for year-to-date 2018 in comparison to year-to-date 2017:

|   |               |        | Operating Income Rate |         |
|---|---------------|--------|-----------------------|---------|
|   | 2018          | 2017   | 2018                  | 2017    |
| Year-to-Date  | (in millions) |        |                       |         |
| Victoria's Secret                                     | \$ 162        | \$ 476 | 3.3 %                 | 10.1 %  |
| Bath & Body Works                                     | 470           | 396    | 17.5 %                | 16.8 %  |
| Victoria's Secret and Bath & Body Works International | (56)          | 1      | (13.5)%               | 0.3 %   |
| Other (a)   | (139)         | (131)  | (31.0)%               | (32.3)% |
| Total Operating Income                                | \$ 437        | \$ 742 | 5.2 %                 | 9.5 %   |

(a) Includes Mast Global, La Senza, Henri Bendel and Corporate.

For year-to-date 2018, operating income decreased \$305 million, or 41%, to \$437 million, and the operating income rate decreased to 5.2% from 9.5%. The drivers of the operating income results are discussed in the following sections.

### Net Sales

The following table provides net sales for year-to-date 2018 in comparison to year-to-date 2017:

|   | 2018            | 2017            | % Change   |
|---|-----------------|-----------------|------------|
|   | (in millions)   |                 |            |
| <b>Year-to-Date</b>                                   |                 |                 |            |
| Victoria's Secret Stores (a)                          | \$ 3,778        | \$ 3,840        | (2)%       |
| Victoria's Secret Direct                              | 1,065           | 878             | 21 %       |
| Total Victoria's Secret                               | 4,843           | 4,718           | 3 %        |
| Bath & Body Works Stores (a)                          | 2,281           | 2,044           | 12 %       |
| Bath & Body Works Direct                              | 399             | 310             | 29 %       |
| Total Bath & Body Works                               | 2,680           | 2,354           | 14 %       |
| Victoria's Secret and Bath & Body Works International | 415             | 332             | 25 %       |
| Other (b)   | 447             | 405             | 10 %       |
| Total Net Sales                                       | <u>\$ 8,385</u> | <u>\$ 7,809</u> | <u>7 %</u> |

(a) Includes company-owned stores in the U.S. and Canada.

(b) Includes Mast Global, La Senza, Henri Bendel and Corporate.

The following table provides a reconciliation of net sales for year-to-date 2018 to year-to-date 2017:

|  | Victoria's Secret    | Bath & Body Works | Victoria's Secret and Bath & Body Works International | Other         | Total           |
|--|----------------------|-------------------|---|---------------|-----------------|
| <u>Year-to-Date</u>  | <u>(in millions)</u> |                   |   |               |                 |
| <b>2017 Net Sales</b>  | \$ 4,718             | \$ 2,354          | \$ 332  | \$ 405        | \$ 7,809        |
| Comparable Store Sales   | (183)                | 147               | (24)  | 1             | (59)            |
| Sales Associated with New, Closed and Non-comparable Remodeled Stores, Net | 37                   | 90                | 70  | (4)           | 193             |
| Foreign Currency Translation   | —                    | —                 | 7   | —             | 7               |
| Direct Channels  | 152                  | 89                | 21  | 8             | 270             |
| Private Label Credit Card  | 119                  | —                 | —   | —             | 119             |
| International Wholesale, Royalty and Other                                 | —                    | —                 | 9   | 37            | 46              |
| <b>2018 Net Sales</b>  | <u>\$ 4,843</u>      | <u>\$ 2,680</u>   | <u>\$ 415</u>   | <u>\$ 447</u> | <u>\$ 8,385</u> |

The following table compares year-to-date 2018 comparable sales to year-to-date 2017:

| <u>Year-to-Date</u>                             | <u>2018</u> | <u>2017</u> |
|---|-------------|-------------|
| <b>Comparable Sales (Stores and Direct) (a)</b> |             |             |
| Victoria's Secret (b)                           | (1)%        | (11)%       |
| Bath & Body Works (b)                           | 10 %        | 4 %         |
| Total Comparable Sales                          | 3 %         | (6)%        |
| <b>Comparable Store Sales (a)</b>               |             |             |
| Victoria's Secret (b)                           | (5)%        | (9)%        |
| Bath & Body Works (b)                           | 8 %         | 1 %         |
| Total Comparable Store Sales                    | (1)%        | (6)%        |

(a) The percentage change in comparable sales represents direct and comparable store sales. The percentage change in comparable store sales represents the change in sales at comparable stores only and excludes the change in sales from our direct channels. A store is typically included in the calculation of comparable sales when it has been open or owned 12 months or more and it has not had a change in selling square footage of 20% or more. Additionally, stores of a given brand are excluded if total selling square footage for the brand in the mall changes by 20% or more through the opening or closing of a second store. The percentage change in comparable sales is calculated on a comparable calendar period as opposed to a fiscal basis. Comparable sales attributable to our international stores are calculated on a constant currency basis.

(b) Includes company-owned stores in the U.S. and Canada.

The results by segment are as follows:

#### ***Victoria's Secret***

For year-to-date 2018, net sales increased \$125 million to \$4.843 billion, comparable sales decreased 1%, and comparable store sales decreased 5%. Net sales increased due to increases in constructed bras as we continue to focus on that core business, and in beauty, sleep and panties, driven by the merchandise assortment. These results were offset by declines in unconstructed and sport bras, due to merchandise performance and category resets, and in PINK, driven by the exit of swim and declines in both lingerie and loungewear. Additionally, net sales increased as a result of the change in presentation for income received from our Victoria's Secret private label credit card arrangement.

The decrease in comparable store sales was driven by lower average unit retail and reduced traffic.

#### ***Bath & Body Works***

For year-to-date 2018, net sales increased \$326 million to \$2.680 billion, comparable sales increased 10%, and comparable store sales increased 8%. Net sales increased in most categories including home fragrance, body care and soaps and sanitizers, which incorporated newness, innovation and fashion.



The increase in comparable store sales was driven by higher average dollar sales and conversion.

### ***Victoria's Secret and Bath & Body Works International***

For year-to-date 2018, net sales increased \$83 million to \$415 million primarily related to new company-owned Victoria's Secret stores, direct channel growth in Greater China and additional stores opened by our partners.

### ***Other***

For year-to-date 2018, net sales increased \$42 million to \$447 million primarily due to an increase in wholesale sales to our international partners.

### **Gross Profit**

For year-to-date 2018, our gross profit increased \$12 million to \$2.931 billion, and our gross profit rate (expressed as a percentage of net sales) decreased to 35.0% from 37.4%, primarily driven by the following:

### ***Victoria's Secret***

For year-to-date 2018, the gross profit decrease was driven by lower merchandise margin dollars as a result of increased promotional activity to drive traffic, attract new customers and clear inventory, \$50 million of store asset impairment charges related to certain stores in the U.S. and Canada and increased distribution and fulfillment expenses related to higher direct channel sales.

The gross profit rate decrease was driven by a decline in the merchandise margin rate due to increased promotional activity and the store asset impairment charges.

### ***Bath & Body Works***

For year-to-date 2018, the gross profit increase was driven by higher merchandise margin dollars related to the increase in net sales, partially offset by higher occupancy expenses due to investments in store real estate and distribution and fulfillment expenses related to higher direct channel sales.

The gross profit rate increase was driven by buying and occupancy leverage on higher net sales.

### ***Victoria's Secret and Bath & Body Works International***

For year-to-date 2018, the gross profit decrease was primarily driven by \$31 million of store asset impairment charges related to certain Victoria's Secret stores in the U.K. and higher occupancy expenses due to investments in store real estate in Greater China and the U.K., partially offset by increased merchandise margin dollars related to higher net sales in Greater China and additional stores opened by our partners.

The gross profit rate decrease was driven by the store asset impairment charges.

### **General, Administrative and Store Operating Expenses**

For year-to-date 2018, our general, administrative and store operating expenses increased \$317 million to \$2.494 billion driven by the change in presentation for income received from our Victoria's Secret private label credit card arrangement, incremental wage investments and higher selling expenses related to higher sales volumes at Bath & Body Works and new company-owned stores in Greater China.

The general, administrative and store operating expense rate increased to 29.7% from 27.9% due to the presentation change for income received from our Victoria's Secret private label credit card and incremental wage investments.

### **Other Income and Expense**

#### **Interest Expense**

The following table provides the average daily borrowings and average borrowing rates for year-to-date 2018 and 2017:

| <b><u>Year-to-Date</u></b>              | <b><u>2018</u></b> | <b><u>2017</u></b> |
|---|--------------------|--------------------|
| Average daily borrowings (in millions)  | \$ 5,843           | \$ 5,804           |
| Average borrowing rate (in percentages) | 6.6%               | 7.0%               |

For year-to-date 2018, our interest expense decreased \$8 million to \$292 million due to a lower average borrowing rate partially offset by higher average daily borrowings.

#### **Other Income**

For year-to-date 2018, our other income decreased \$27 million to \$1 million primarily due to fewer distributions received from our Easton investments, unrealized losses on marketable equity securities and the negative impacts of foreign currency.

## **Provision for Income Taxes**

On December 22, 2017, the TCJA was enacted into law. The legislation significantly changes U.S. tax law by, among other things, lowering corporate income tax rates. The TCJA reduces the U.S. corporate income tax rate from a maximum of 35% to a flat 21% rate, effective January 1, 2018.

For year-to-date 2018, our effective tax rate was 29.0% compared to 32.2% year-to-date 2017. Absent the Victoria's Secret impairment charges in the U.K. and Canada, which generate no tax benefit, the adjusted tax rate would have been 22.6%, which would be lower than the Company's combined estimated federal and state statutory rate primarily due to the resolution of certain tax matters. The year-to-date 2017 rate was lower than our combined federal and state statutory rate primarily due to the recognition of tax benefits resulting from stock options exercised.

## **FINANCIAL CONDITION**

### **Liquidity and Capital Resources**

Liquidity, or access to cash, is an important factor in determining our financial stability. We are committed to maintaining adequate liquidity. Cash generated from our operating activities provides the primary resources to support current operations, growth initiatives, seasonal funding requirements and capital expenditures. Our cash provided from operations is impacted by our net income and working capital changes. Our net income is impacted by, among other things, sales volume, seasonal sales patterns, success of new product introductions, profit margins and income taxes. Historically, sales are higher during the fourth quarter of the fiscal year due to seasonal and holiday-related sales patterns. Generally, our need for working capital peaks during the summer and fall months as inventory builds in anticipation of the holiday period. The majority of our cash and cash equivalents are held by domestic subsidiaries. Our cash and cash equivalents held by foreign subsidiaries were \$176 million as of November 3, 2018.

We believe in returning value to our shareholders through a combination of dividends and share repurchase programs. During year-to-date 2018, we paid \$500 million in regular dividends and repurchased \$196 million of our common stock. We use cash flow generated from operating and financing activities to fund our dividends and share repurchase programs.

The following table provides our outstanding debt balance, net of unamortized debt issuance costs and discounts, as of November 3, 2018, February 3, 2018 and October 28, 2017:

|   | November 3,<br>2018 | February 3,<br>2018 | October 28,<br>2017 |
|---|---------------------|---------------------|---------------------|
|   | (in millions)       |                     |                     |
| <b>Senior Debt with Subsidiary Guarantee</b>                                      |                     |                     |                     |
| \$1 billion, 6.875% Fixed Interest Rate Notes due November 2035 (“2035 Notes”)    | \$ 990              | \$ 990              | \$ 990              |
| \$956 million, 5.625% Fixed Interest Rate Notes due February 2022 (“2022 Notes”)  | 951                 | 994                 | 993                 |
| \$780 million, 6.625% Fixed Interest Rate Notes due April 2021 (“2021 Notes”)     | 776                 | 994                 | 994                 |
| \$700 million, 6.75% Fixed Interest Rate Notes due July 2036 (“2036 Notes”)       | 693                 | 693                 | 692                 |
| \$500 million, 5.625% Fixed Interest Rate Notes due October 2023 (“2023 Notes”)   | 498                 | 497                 | 497                 |
| \$500 million, 5.25% Fixed Interest Rate Notes due February 2028 (“2028 Notes”)   | 495                 | 495                 | —                   |
| \$500 million, 8.50% Fixed Interest Rate Notes due June 2019 (“2019 Notes”) (a)   | —                   | —                   | 496                 |
| \$338 million, 7.00% Fixed Interest Rate Notes due May 2020 (“2020 Notes”)        | 337                 | 398                 | 398                 |
| \$297 million, 6.694% Fixed Interest Rate Notes due January 2027 (“2027 Notes”)   | 273                 | —                   | —                   |
| Secured Revolving Facility  | 85                  | —                   | —                   |
| Secured Foreign Facilities  | 94                  | 1                   | —                   |
| Total Senior Debt with Subsidiary Guarantee                                       | \$ 5,192            | \$ 5,062            | \$ 5,060            |
| <b>Senior Debt</b>  |                     |                     |                     |
| \$350 million, 6.95% Fixed Interest Rate Debentures due March 2033 (“2033 Notes”) | \$ 348              | \$ 348              | \$ 348              |
| \$300 million, 7.60% Fixed Interest Rate Notes due July 2037 (“2037 Notes”)       | 297                 | 297                 | 297                 |
| Unsecured Foreign Facilities  | 33                  | 87                  | 80                  |
| Total Senior Debt   | \$ 678              | \$ 732              | \$ 725              |
| Total   | \$ 5,870            | \$ 5,794            | \$ 5,785            |
| Current Debt  | (56)                | (87)                | (80)                |
| Total Long-term Debt, Net of Current Portion                                      | \$ 5,814            | \$ 5,707            | \$ 5,705            |

(a) The balance includes a fair value interest rate hedge adjustment which increased the debt balance by \$1 million as of October 28, 2017.

### **Exchange of Notes**

In June 2018, we completed private offers to exchange \$62 million, \$220 million and \$44 million of outstanding 2020 Notes, 2021 Notes and 2022 Notes, respectively, for \$297 million of newly issued 6.694% notes due in January 2027 and \$52 million in cash consideration, which included a \$24 million exchange premium. The exchange was treated as a modification under ASC 470 and no gain or loss was recognized. The exchange premium will be amortized through the maturity date of January 2027 and is included within Long-term Debt on the November 3, 2018 Consolidated Balance Sheet. The obligation to pay principal and interest on the 2027 Notes is jointly and severally guaranteed on a full and unconditional basis by certain of our 100% owned subsidiaries (the “Guarantors”).

### **Issuance of Notes**

In January 2018, we issued \$500 million of 5.25% notes due in February 2028. The obligation to pay principal and interest on these notes is jointly and severally guaranteed on a full and unconditional basis by the Guarantors. The proceeds from the issuance were \$495 million, which were net of issuance costs of \$5 million. These issuance costs are being amortized through the maturity date of February 2028 and are included within Long-term Debt on the November 3, 2018 and February 3, 2018 Consolidated Balance Sheets.

### **Redemption of Notes**

In January 2018, we used the proceeds from the 2028 Notes to redeem the \$500 million 2019 Notes for \$540 million. In the fourth quarter of 2017, we recognized a pre-tax loss on extinguishment of this debt of \$45 million (after-tax loss of \$29 million), which includes write-offs of unamortized issuance costs and discounts and losses related to terminated interest rate swaps associated with the 2019 Notes.

### ***Secured Revolving Facility***

We and the Guarantors guarantee and pledge collateral to secure a revolving credit facility. The Secured Revolving Facility has aggregate availability of \$1 billion and expires in May 2022. The Secured Revolving Facility allows us and certain of our non-U.S. subsidiaries to borrow and obtain letters of credit in U.S. dollars, Canadian dollars, Euros, Hong Kong dollars or British pounds.

The Secured Revolving Facility fees related to committed and unutilized amounts are 0.25% per annum, and the fees related to outstanding letters of credit are 1.50% per annum. In addition, the interest rate on outstanding U.S. dollar borrowings is LIBOR plus 1.50% per annum. The interest rate on outstanding foreign denominated borrowings is the applicable benchmark rate plus 1.50% per annum.

The Secured Revolving Facility contains fixed charge coverage and debt to EBITDA financial covenants. We are required to maintain a fixed charge coverage ratio of not less than 1.75 to 1.00 and a consolidated debt to consolidated EBITDA ratio not exceeding 4.00 to 1.00 for the most recent four-quarter period. In addition, the Secured Revolving Facility provides that investments and restricted payments may be made, without limitation on amount, if (a) at the time of and after giving effect to such investment or restricted payment, the ratio of consolidated debt to consolidated EBITDA for the most recent four-quarter period is less than 3.00 to 1.00 and (b) no default or event of default exists. As of November 3, 2018, we were in compliance with both of our financial covenants, and the ratio of consolidated debt to consolidated EBITDA was less than 3.00 to 1.00.

During the third quarter of 2018, we borrowed \$85 million under the Secured Revolving Facility. As of November 3, 2018, this borrowing is included within Long-term Debt on the Consolidated Balance Sheet.

The Secured Revolving Facility supports our letter of credit program. We had \$9 million of outstanding letters of credit as of November 3, 2018 that reduced our remaining availability under the Secured Revolving Facility.

### ***Secured Foreign Facilities***

We and the Guarantors guarantee and pledge collateral to secure revolving and term loan bank facilities used by certain of our Greater China subsidiaries to support their operations. The Secured Foreign Facilities, which allow borrowings in U.S. dollars and Chinese Yuan, have availability totaling \$100 million. The interest rates on outstanding borrowings are based upon the applicable benchmark rate for the currency of each borrowing. For year-to-date 2018, we borrowed \$94 million and made payments of \$1 million under the Secured Foreign Facilities. The maximum daily amount outstanding at any point in time in 2018 was \$94 million. Borrowings on the Secured Foreign Facilities mature between November 2018 and May 2022. As of November 3, 2018, borrowings of \$23 million are included within Current Debt on the Consolidated Balance Sheet and the remaining borrowings are included within Long-term Debt.

### ***Unsecured Foreign Facilities***

We guarantee unsecured revolving and term loan bank facilities used by certain of our Greater China subsidiaries to support their operations. The Unsecured Foreign Facilities, which allow borrowings in U.S. dollars and Chinese Yuan, have availability totaling \$100 million. The interest rates on outstanding borrowings are based upon the applicable benchmark rate for the currency of each borrowing. For year-to-date 2018, we borrowed \$16 million and made payments of \$70 million under the Unsecured Foreign Facilities. The maximum daily amount outstanding at any point in time in 2018 was \$90 million. Borrowings on the Unsecured Foreign Facilities mature between November 2018 and January 2019. As of November 3, 2018, borrowings of \$33 million are included within Current Debt on the Consolidated Balance Sheet.

### Working Capital and Capitalization

We believe that our available short-term and long-term capital resources are sufficient to fund foreseeable requirements.

The following table provides a summary of our working capital position and capitalization as of November 3, 2018, February 3, 2018 and October 28, 2017:

|   | November 3,<br>2018 | February 3,<br>2018 | October 28,<br>2017 |
|---|---------------------|---------------------|---------------------|
|   | (in millions)       |                     |                     |
| Net Cash Provided by Operating Activities (a)           | \$ 13               | \$ 1,406            | \$ 138              |
| Capital Expenditures (a)                                | 561                 | 707                 | 599                 |
| Working Capital   | 791                 | 1,262               | 911                 |
| Capitalization:   |                     |                     |                     |
| Long-term Debt  | 5,814               | 5,707               | 5,705               |
| Shareholders' Equity (Deficit)                          | (1,314)             | (753)               | (1,121)             |
| Total Capitalization                                    | \$ 4,500            | \$ 4,954            | \$ 4,584            |
| Remaining Amounts Available Under Credit Agreements (b) | \$ 991              | \$ 991              | \$ 992              |

- (a) The February 3, 2018 amounts represent a fifty-three-week period, and the November 3, 2018 and October 28, 2017 amounts represent thirty-nine-week periods.
- (b) Letters of credit issued reduce our remaining availability under the Secured Revolving Facility. We had outstanding letters of credit that reduce our remaining availability under the Secured Revolving Facility of \$9 million as of November 3, 2018 and February 3, 2018, and \$8 million as of October 28, 2017.

### Credit Ratings

Our borrowing costs under our Secured Revolving Facility and Secured Foreign Facilities are linked to our credit ratings. If we receive an upgrade or downgrade to our corporate credit ratings, the borrowing costs could decrease or increase, respectively. The guarantees of our obligations under the Secured Revolving Facility and Secured Foreign Facilities by the Guarantors and the security interests granted in our and the Guarantors' collateral securing such obligations are released if our credit ratings are higher than a certain level. Additionally, the restrictions imposed under the Secured Revolving Facility and Secured Foreign Facilities on our ability to make investments and to make restricted payments cease to apply if our credit ratings are higher than certain levels. Credit rating downgrades by any of the agencies do not accelerate the repayment of any of our debt.

The following table provides our credit ratings as of November 3, 2018:

|   | Moody's | S&P      |
|---|---------|----------|
| Corporate                                       | Ba1     | BB       |
| Senior Unsecured Debt with Subsidiary Guarantee | Ba1     | BB       |
| Senior Unsecured Debt                           | Ba2     | B+       |
| Outlook   | Stable  | Negative |

## Common Stock Share Repurchases

Our Board of Directors will determine share repurchase authorizations giving consideration to our levels of profit and cash flow, capital requirements, current and forecasted liquidity, the restrictions placed upon us by our borrowing arrangements as well as financial and other conditions existing at the time. We use cash flow generated from operating and financing activities to fund our share repurchase programs. The timing and amount of any repurchases will be made at our discretion, taking into account a number of factors, including market conditions.

Under the authority of our Board of Directors, we repurchased shares of our common stock under the following repurchase programs for year-to-date 2018 and 2017:

| Repurchase Program | Amount Authorized<br>(in millions) | Shares Repurchased |              | Amount Repurchased |               | Average Stock Price of Shares Repurchased within Program |          |
|--------------------|------------------------------------|--------------------|--------------|--------------------|---------------|--|----------|
|                    |                                    | 2018               | 2017         | 2018               | 2017          | 2018   | 2017     |
|                    |                                    | (in thousands)     |              | (in millions)      |               |  |          |
| March 2018         | \$ 250                             | 4,852              | NA           | \$ 171             | NA            | \$ 35.29   | NA       |
| September 2017     | 250                                | 527                | 935          | 25                 | \$ 39         | \$ 46.98   | \$ 41.30 |
| February 2017      | 250                                | NA                 | 5,500        | NA                 | 240           | NA   | \$ 43.57 |
| February 2016      | 500                                | NA                 | 51           | NA                 | 3             | NA   | \$ 58.95 |
| <b>Total</b>       |                                    | <b>5,379</b>       | <b>6,486</b> | <b>\$ 196</b>      | <b>\$ 282</b> |  |          |

In March 2018, our Board of Directors approved a new \$250 million share repurchase program, which included the \$23 million remaining under the September 2017 repurchase program.

In September 2017, our Board of Directors approved a \$250 million share repurchase program, which included the \$10 million remaining under the February 2017 repurchase program.

In February 2017, our Board of Directors approved a \$250 million share repurchase program, which included the \$59 million remaining under the February 2016 repurchase program.

In February 2016, our Board of Directors approved a \$500 million share repurchase program, which included the \$17 million remaining under the June 2015 repurchase program.

The March 2018 repurchase program had \$79 million remaining as of November 3, 2018.

There were \$2 million of share repurchases reflected in Accounts Payable on the February 3, 2018 and October 28, 2017 Consolidated Balance Sheets, respectively.

## Dividend Policy and Procedures

Our Board of Directors will determine future dividends after giving consideration to our levels of profit and cash flow, capital requirements, current and forecasted liquidity, the restrictions placed upon us by our borrowing arrangements as well as financial and other conditions existing at the time. We use cash flow generated from operating activities to fund our ordinary dividends and a combination of cash flow generated from operating activities and financing activities to fund our special dividends.

Under the authority and declaration of our Board of Directors, we paid the following dividends during year-to-date 2018 and 2017:

|                   | Ordinary Dividends<br>(per share) | Total Paid<br>(in millions) |
|-------------------|-----------------------------------|-----------------------------|
| <b>2018</b>       |                                   |                             |
| Third Quarter     | \$ 0.60                           | \$ 165                      |
| Second Quarter    | 0.60                              | 167                         |
| First Quarter     | 0.60                              | 168                         |
| <b>2018 Total</b> | <b>\$ 1.80</b>                    | <b>\$ 500</b>               |
| <b>2017</b>       |                                   |                             |
| Third Quarter     | \$ 0.60                           | \$ 172                      |
| Second Quarter    | 0.60                              | 172                         |
| First Quarter     | 0.60                              | 172                         |
| <b>2017 Total</b> | <b>\$ 1.80</b>                    | <b>\$ 516</b>               |

In November 2018, we announced that our Board of Directors plans to reduce our annual ordinary dividend to \$1.20 per share from \$2.40 per share currently, beginning with the quarterly dividend to be paid in March 2019.

## Cash Flow

The following table provides a summary of our cash flow activity for year-to-date 2018 and 2017:

|   | Year-to-Date  |          |
|---|---------------|----------|
|   | 2018          | 2017     |
|   | (in millions) |          |
| Cash and Cash Equivalents, Beginning of Period                | \$ 1,515      | \$ 1,934 |
| Net Cash Flows Provided by Operating Activities               | 13            | 138      |
| Net Cash Flows Used for Investing Activities                  | (538)         | (581)    |
| Net Cash Flows Used for Financing Activities                  | (643)         | (758)    |
| Effects of Exchange Rate Changes on Cash and Cash Equivalents | 1             | 2        |
| Net Decrease in Cash and Cash Equivalents                     | (1,167)       | (1,199)  |
| Cash and Cash Equivalents, End of Period                      | \$ 348        | \$ 735   |

### Operating Activities

Net cash provided by operating activities in 2018 was \$13 million, including net income of \$104 million. Net income included depreciation of \$444 million, long-lived store asset impairment charges of \$81 million and share-based compensation expense of \$75 million. Other changes in assets and liabilities represent items that had a current period cash flow impact, such as changes in working capital. The most significant items in working capital were the seasonal changes in Inventories (and related increases in Accounts Payable), as we build our inventory levels in anticipation of the holiday season, which generates a substantial portion of our operating cash flow for the year. In addition, our Income Taxes Payable decrease was due to seasonal tax payments.

Net cash provided by operating activities in 2017 was \$138 million, including net income of \$319 million. Net income included depreciation and amortization of \$426 million and share-based compensation expense of \$74 million. Other changes in assets and liabilities represent items that had a current period cash flow impact, such as changes in working capital. The most significant items in working capital were the seasonal changes in Inventories (and related increases in Accounts Payable), as we build our inventory levels in anticipation of the holiday season, which generates a substantial portion of our operating cash flow for the year. In addition, our Income Taxes Payable decrease was due to seasonal tax payments.

### Investing Activities

Net cash used for investing activities in 2018 was \$538 million consisting primarily of capital expenditures of \$561 million partially offset by a \$15 million return of capital from certain of our Easton investments. The capital expenditures included \$452 million for opening new stores and remodeling and improving existing stores. Remaining capital expenditures were primarily related to spending on technology and infrastructure to support growth.

Net cash used for investing activities in 2017 was \$581 million consisting primarily of capital expenditures of \$599 million partially offset by a \$27 million return of capital from certain of our Easton investments. The capital expenditures included \$527 million for opening new stores and remodeling and improving existing stores. Remaining capital expenditures were primarily related to spending on technology and infrastructure to support growth.

### Financing Activities

Net cash used for financing activities in 2018 was \$643 million consisting primarily of quarterly dividend payments of \$1.80 per share, or \$500 million, payments for repurchases of common stock of \$198 million, payment of long-term debt related to our exchange of notes of \$52 million and tax payments related to share-based awards of \$13 million, partially offset by an \$85 million borrowing from our Secured Revolving Facility and \$39 million of net new borrowings under our Foreign Facilities.

Net cash used for financing activities in 2017 was \$758 million consisting primarily of quarterly dividend payments of \$1.80 per share, or \$516 million, payments for repurchases of common stock of \$283 million and tax payments related to share-based awards of \$31 million, partially offset by \$44 million of net new borrowings under our foreign facilities and proceeds from the exercise of stock options of \$37 million.

### Contingent Liabilities and Contractual Obligations

In connection with the disposition of a certain business, we have remaining guarantees of \$7 million related to lease payments under the current terms of noncancelable leases expiring at various dates through 2021. These guarantees include minimum rent



and additional payments covering taxes, common area costs and certain other expenses and relate to leases that commenced prior to the disposition of the business. In certain instances, our guarantee may remain in effect if the term of a lease is extended. We have not recorded a liability with respect to these guarantee obligations as of November 3, 2018, February 3, 2018 or October 28, 2017 as we concluded that payments under these guarantees were not probable.

In connection with noncancelable operating leases of certain assets, we provided residual value guarantees to the lessor if the leased assets cannot be sold for an amount in excess of a specified minimum value at the conclusion of the lease term. The leases expire at various dates through 2021, and the total amount of the guarantees is \$94 million. We recorded a liability of \$3 million as of November 3, 2018 and February 3, 2018, and a liability of less than \$1 million as of October 28, 2017 related to these guarantee obligations, which are included in Other Long-term Liabilities on the Consolidated Balance Sheets.

Our contractual obligations primarily consist of long-term debt and the related interest payments, operating leases, purchase orders for merchandise inventory and other long-term obligations. These contractual obligations impact our short-term and long-term liquidity and capital resource needs. There have been no material changes in our contractual obligations since February 3, 2018, as discussed in “Contingent Liabilities and Contractual Obligations” in our 2017 Annual Report on Form 10-K, other than an outstanding borrowing from our Secured Revolving Facility and the exchange of certain of our 2020 Notes, 2021 Notes and 2022 Notes for newly issued 2027 Notes. For additional information regarding current year borrowing activities, see Note 10, “Long-term Debt and Borrowing Facilities” included in Item 1. Financial Statements. Certain of our contractual obligations may fluctuate during the normal course of business (primarily changes in our merchandise inventory-related purchase obligations which fluctuate throughout the year as a result of the seasonal nature of our operations).

## **RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS**

### ***Revenue from Contracts with Customers***

In May 2014, the FASB issued ASC 606, *Revenue from Contracts with Customers*, which was further clarified and amended in 2015 and 2016. This guidance requires companies to recognize revenue in a manner that depicts the transfer of promised goods or services to customers in amounts that reflect the consideration to which a company expects to be entitled in exchange for those goods or services. The new standard also results in enhanced disclosures about the nature, amount, timing and uncertainty of revenue and cash flows arising from contracts with customers.

We adopted the standard in the first quarter of 2018 under the modified retrospective approach. Under the standard, income from the Victoria's Secret private label credit card arrangement, which was historically presented as a reduction to General, Administrative and Store Operating Expenses, is presented as revenue. Further, historical accounting related to loyalty points earned under the Victoria's Secret customer loyalty program changed as we now defer revenue associated with customer loyalty points until the points are redeemed using a relative stand-alone selling price method. The standard also changed accounting for sales returns which requires balance sheet presentation on a gross basis.

In the first quarter of 2018, we recorded a cumulative catch-up adjustment resulting in a reduction to opening retained earnings, net of tax, of \$28 million. The cumulative adjustment primarily related to the deferral of revenue related to outstanding points, net of estimated forfeitures, under our Victoria's Secret customer loyalty program. In addition, Net Sales and General, Administrative and Store Operating Expenses both increased \$46 million and \$119 million in the third quarter and year-to-date 2018 Consolidated Statements of Income (Loss), respectively. Further, gross presentation of our sales return reserve resulted in a \$5 million increase in Other Current Assets and Accrued Expenses and Other on the November 3, 2018 Consolidated Balance Sheet.

### ***Fair Value of Financial Instruments***

In January 2016, the FASB issued ASC 321, *Investments - Equity Securities*, which addresses certain aspects of the recognition, measurement, presentation and disclosure of financial instruments. The standard requires the recognition of changes in the fair value of marketable equity securities in net income as compared to historical treatment in accumulated other comprehensive income on the balance sheet. We adopted the standard in the first quarter of 2018 and recorded an increase to opening retained earnings, net of tax, of \$2 million.

### ***Leases***

In February 2016, the FASB issued ASC 842, *Leases*, which requires companies classified as lessees to account for most leases on their balance sheets but recognize expenses on their income statements in a manner similar to today's accounting. The standard also will result in enhanced quantitative and qualitative disclosures, including significant judgments made by management, to provide greater insight into the extent of revenue and expense recognized and expected to be recognized from existing leases. In July 2018, the FASB approved an amendment to the standard that provides companies a transition option that



would not require earlier periods to be restated upon adoption. The standard is effective beginning in fiscal 2019, with early adoption permitted.

We are currently evaluating the impacts that this standard will have on our Consolidated Statements of Income and Comprehensive Income, Balance Sheets and Statements of Cash Flows. We currently expect that most of our operating lease commitments will be recognized as operating lease liabilities and right-of-use assets upon adoption of the standard. Thus, we expect adoption will result in a material increase to the assets and liabilities on our Consolidated Balance Sheet. We will adopt the standard in the first quarter of 2019 and apply the standard prospectively as of the adoption date.

### ***Hedging Activities***

In August 2017, the FASB issued ASU 2017-12, *Targeted Improvements to Accounting for Hedging Activities*, which is intended to better align risk management activities and financial reporting for hedging relationships. The standard eliminates the requirement to separately measure and report hedge ineffectiveness and generally requires the entire change in the fair value of a hedging instrument to be presented in the same income statement line as the hedged item. It also eases certain documentation and assessment requirements. This guidance will be effective beginning in fiscal 2019, with early adoption permitted. We are currently evaluating the impact of this standard on our Consolidated Statements of Income and Comprehensive Income, Balance Sheets and Statements of Cash Flows.

### ***Goodwill***

In January 2017, the FASB issued ASU 2017-04, *Simplifying the Test for Goodwill Impairment*, which simplifies the subsequent measurement of goodwill. The standard eliminates the second step from the goodwill impairment test, which requires a hypothetical purchase price allocation to determine the implied fair value of goodwill. Under the new standard, the goodwill impairment charge will be the excess of the reporting unit's carrying value over its fair value, not to exceed the total amount of goodwill allocated to the reporting unit. This guidance will be effective beginning in fiscal 2020, with early adoption permitted. We are currently evaluating the impact of this standard.

## **IMPACT OF INFLATION**

While it is difficult to accurately measure the impact of inflation due to the imprecise nature of the estimates required, we believe the effects of inflation, if any, on the results of operations and financial condition have been minor.

## **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

The preparation of financial statements in conformity with GAAP requires management to adopt accounting policies related to estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period, as well as the related disclosure of contingent assets and liabilities at the date of the financial statements. On an ongoing basis, management evaluates its accounting policies, estimates and judgments, including those related to inventories, long-lived assets, claims and contingencies, income taxes and revenue recognition. Management bases our estimates and judgments on historical experience and various other factors that are believed to be reasonable under the circumstances. Actual results may differ from these estimates.

There have been no material changes to the critical accounting policies and estimates disclosed in our 2017 Annual Report on Form 10-K, other than the adoption of ASC 606, *Revenue from Contracts with Customers*.

## **Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

### ***Market Risk***

The market risk inherent in our financial instruments represents the potential loss in fair value, earnings or cash flows arising from adverse changes in foreign currency exchange rates or interest rates. We may use derivative financial instruments like cross-currency swaps, foreign currency forward contracts and interest rate swap arrangements to manage exposure to market risks. We do not use derivative financial instruments for trading purposes.

### ***Foreign Exchange Rate Risk***

We have operations in foreign countries which expose us to market risk associated with foreign currency exchange rate fluctuations. Our Canadian dollar, British pound, Chinese Yuan, Hong Kong dollar and Euro denominated earnings are subject to exchange rate risk as substantially all our merchandise sold in Canada, the U.K., Ireland and Greater China is sourced through U.S. dollar transactions. Although we utilize foreign currency forward contracts to partially offset risks associated with Canadian dollar and British pound denominated earnings, these measures may not succeed in offsetting all the short-term

impact of foreign currency rate movements and generally may not be effective in offsetting the long-term impact of sustained shifts in foreign currency rates.

Further, although our royalty arrangements with our international partners are denominated in U.S. dollars, the royalties we receive in U.S. dollars are calculated based on sales in the local currency. As a result, our royalties in these arrangements are exposed to foreign currency exchange rate fluctuations.

### ***Interest Rate Risk***

Our investment portfolio primarily consists of interest-bearing instruments that are classified as cash and cash equivalents based on their original maturities. Our investment portfolio is maintained in accordance with our investment policy, which specifies permitted types of investments, specifies credit quality standards and maturity profiles and limits credit exposure to any single issuer. The primary objective of our investment activities is the preservation of principal, the maintenance of liquidity and the maximization of interest income while minimizing risk. Typically, our investment portfolio is primarily comprised of U.S. government obligations, U.S. Treasury and AAA-rated money market funds, commercial paper and bank deposits. Given the short-term nature and quality of investments in our portfolio, we do not believe there is any material risk to principal associated with increases or decreases in interest rates.

Excluding our Secured Revolving Facility and our Foreign Facilities, all of our long-term debt as of November 3, 2018 has fixed interest rates. We will from time to time adjust our exposure to interest rate risk by entering into interest rate swap arrangements. Our exposure to interest rate changes is limited to the fair value of the debt issued, which would not have a material impact on our earnings or cash flows.

### ***Fair Value of Financial Instruments***

As of November 3, 2018, we believe that the carrying values of accounts receivable, accounts payable, accrued expenses and current debt approximate fair value because of their short maturity.

The following table provides a summary of the principal value and estimated fair value of outstanding publicly traded debt as of November 3, 2018, February 3, 2018 and October 28, 2017:

|                                       | November 3,<br>2018 | February 3,<br>2018 | October 28,<br>2017 |
|---------------------------------------|---------------------|---------------------|---------------------|
|                                       | (in millions)       |                     |                     |
| Long-term Debt:                       |                     |                     |                     |
| Principal Value                       | \$ 5,722            | \$ 5,750            | \$ 5,750            |
| Fair Value, Estimated (a)             | 5,301               | 5,943               | 6,033               |
| Foreign Currency Cash Flow Hedges (b) | (3)                 | 9                   | (11)                |
| Interest Rate Fair Value Hedges (b)   | —                   | —                   | (1)                 |

- (a) The estimated fair value is based on reported transaction prices. The estimates presented are not necessarily indicative of the amounts that we could realize in a current market exchange.
- (b) Hedge arrangements are in a net liability (asset) position.

### ***Concentration of Credit Risk***

We maintain cash and cash equivalents and derivative contracts with various major financial institutions. We monitor the relative credit standing of financial institutions with whom we transact and limit the amount of credit exposure with any one entity. Typically, our investment portfolio is primarily comprised of U.S. government obligations, U.S. Treasury and AAA-rated money market funds, commercial paper and bank deposits. We also periodically review the relative credit standing of franchise, license and wholesale partners and other entities to which we grant credit terms in the normal course of business.

**Item 4. CONTROLS AND PROCEDURES**

*Evaluation of disclosure controls and procedures.* As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures, as such term is defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that as of the end of the period covered by this report, our disclosure controls and procedures were effective and designed to ensure that information required to be disclosed by us in reports we file or submit under the Exchange Act is (1) recorded, processed, summarized and reported within the time periods specified in SEC rules and forms, and (2) accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

*Changes in internal control over financial reporting.* There were no changes in our internal control over financial reporting that occurred in the third quarter 2018 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II—OTHER INFORMATION

### Item 1. LEGAL PROCEEDINGS

We are a defendant in a variety of lawsuits arising in the ordinary course of business. Actions filed against our Company from time to time include commercial, tort, intellectual property, customer, employment, data privacy, securities and other claims, including purported class action lawsuits. Although it is not possible to predict with certainty the eventual outcome of any litigation, in the opinion of management, our current legal proceedings are not expected to have a material adverse effect on our financial position or results of operations.

### Item 1A. RISK FACTORS

The risk factors that affect our business and financial results are discussed in “Item 1A: Risk Factors” in the 2017 Annual Report on Form 10-K. We wish to caution the reader that the risk factors discussed in “Item 1A: Risk Factors” in our 2017 Annual Report on Form 10-K and those described elsewhere in this report or other SEC filings, could cause actual results to differ materially from those stated in any forward-looking statements.

### Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table provides our repurchases of our common stock during the third quarter of 2018:

| Period         | Total<br>Number of<br>Shares<br>Purchased (a)<br>(in thousands) | Average Price<br>Paid per<br>Share (b) | Total Number of Shares<br>Purchased as<br>Part of Publicly<br>Announced Programs (c)<br>(in thousands) | Maximum Number of Shares (or<br>Approximate Dollar Value) that<br>May Yet be Purchased Under the<br>Programs (c) |
|----------------|---|--|--|--|
| August 2018    | 323   | \$ 31.75                               | 314  | \$ 78,677  |
| September 2018 | 12  | 27.96                                  | —  | 78,677   |
| October 2018   | 4   | 33.35                                  | —  | 78,677   |
| Total          | <u>339</u>  |  | <u>314</u>   |  |

- (a) The total number of shares repurchased includes shares repurchased as part of publicly announced programs, with the remainder relating to shares repurchased in connection with tax payments due upon vesting of employee restricted stock awards and the use of our stock to pay the exercise price on employee stock options.
- (b) The average price paid per share includes any broker commissions.
- (c) For additional share repurchase program information, see Note 4, “Earnings Per Share and Shareholders' Equity (Deficit)” included in Item 1. Financial Statements.

### Item 3. DEFAULTS UPON SENIOR SECURITIES

Not applicable.

### Item 4. MINE SAFETY DISCLOSURES

Not applicable.

### Item 5. OTHER INFORMATION

None.

**Item 6. EXHIBITS**

**Exhibits**

|         |  |
|---------|--|
| 15      | <a href="#">Letter re: Unaudited Interim Financial Information re: Incorporation of Report of Independent Registered Public Accounting Firm.</a> |
| 31.1    | <a href="#">Section 302 Certification of CEO.</a>  |
| 31.2    | <a href="#">Section 302 Certification of CFO.</a>  |
| 32      | <a href="#">Section 906 Certification (by CEO and CFO).</a>  |
| 101.INS | XBRL Instance Document   |
| 101.SCH | XBRL Taxonomy Extension Schema Document  |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document  |
| 101.DEF | XBRL Taxonomy Definition Linkbase Document   |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document  |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document   |

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

L BRANDS, INC.  
(Registrant)

By: /s/ STUART B. BURGDOERFER

Stuart B. Burgdoerfer  
Executive Vice President and Chief Financial Officer \*

Date: December 4, 2018

- \* Mr. Burgdoerfer is the principal financial officer and the principal accounting officer and has been duly authorized to sign on behalf of the Registrant.

December 4, 2018

To the Board of Directors and Shareholders  
of L Brands, Inc.:

We are aware of the incorporation by reference in the following Registration Statements of L Brands, Inc.:

Registration Statement (Form S-8 No. 333-161841)  
Registration Statement (Form S-8 No. 333-176588)  
Registration Statement (Form S-8 No. 333-206787)  
Registration Statement (Form S-3 ASR No. 333-209236)  
Registration Statement (Form S-4 No. 333-227288);

of our report dated December 4, 2018 relating to the unaudited consolidated interim financial statements of L Brands, Inc. and its subsidiaries that are included in its Form 10-Q for the quarter ended November 3, 2018.

/s/ Ernst & Young LLP

Grandview Heights, Ohio

## Section 302 Certification

I, Leslie H. Wexner, certify that:

1. I have reviewed this report on Form 10-Q of L Brands, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ LESLIE H. WEXNER

Leslie H. Wexner

Chairman and Chief Executive Officer

Date: December 4, 2018



## Section 302 Certification

I, Stuart B. Burgdoerfer, certify that:

1. I have reviewed this report on Form 10-Q of L Brands, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ STUART B. BURGDOERFER

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Stuart B. Burgdoerfer  
Executive Vice President and  
Chief Financial Officer

Date: December 4, 2018

**Section 906 Certification**

Leslie H. Wexner, the Chairman and Chief Executive Officer, and Stuart B. Burgdoerfer, the Executive Vice President and Chief Financial Officer, of L Brands, Inc. (the “Company”), each certifies that, to the best of his knowledge:

- (i) the Quarterly Report of the Company on Form 10-Q dated December 4, 2018 for the period ending November 3, 2018 (the “Form 10-Q”), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (ii) the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ LESLIE H. WEXNER

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Leslie H. Wexner

Chairman and Chief Executive Officer

/s/ STUART B. BURGDOERFER

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Stuart B. Burgdoerfer

Executive Vice President and Chief Financial Officer

Date: December 4, 2018