# Securities and Exchange Commission 

Washington, D.C. 20549

## Form 10-Q

Quarterly Report Under Section 13 or 15(d) of the Securities Exchange Act of 1934

For Quarter Ended June 30, 2002
Commission file number 0-7275


## Cullen/Frost Bankers, Inc.

(Exact name of registrant as specified in its charter)

(210) 220-4011
(Registrant's telephone number, including area code)
N/A
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\mathbf{X}$ No $\qquad$

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: At July 17, 2002, there were 51,019,992 shares of Common Stock, $\$ .01$ par value, outstanding.

## Part I. Financial Information

## Item 1. Financial Statements (Unaudited)

## Consolidated Statements of Income

## (dollars in thousands, except per share amounts)

|  | 2002 |  | 2001 | 2002 | 2001 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Income: |  |  |  |  |  |
| Loans, including fees | \$ 67,791 | \$ | 90,033 | \$ 134,393 | \$ 188,636 |
| Securities: |  |  |  |  |  |
| Taxable | 28,144 |  | 22,137 | 56,448 | 46,460 |
| Tax-exempt | 1,975 |  | 1,869 | 3,956 | 3,759 |
| Total Securities | 30,119 |  | 24,006 | 60,404 | 50,219 |
| Time deposits | 65 |  | 99 | 115 | 215 |
| Federal funds sold and securities purchased under repurchase agreements | 524 |  | 3,520 | 1,000 | 5,764 |
| Total Interest Income | 98,499 |  | 117,658 | 195,912 | 244,834 |
| Interest Expense: |  |  |  |  |  |
| Deposits | 13,876 |  | 32,422 | 29,187 | 71,962 |
| Federal funds purchased and securities sold under repurchase agreements | 1,310 |  | 3,417 | 2,497 | 7,779 |
| Guaranteed preferred beneficial interests in the Corporation's junior subordinated deferrable interest debentures | 2,119 |  | 2,119 | 4,238 | 4,238 |
| Subordinated notes payable and other borrowings | 1,639 |  | 502 | 3,522 | 1,038 |
| Total Interest Expense | 18,944 |  | 38,460 | 39,444 | 85,017 |
| Net Interest Income | 79,555 |  | 79,198 | 156,468 | 159,817 |
| Provision for possible loan losses | 5,396 |  | 1,000 | 12,196 | 16,031 |
| Net Interest Income After Provision For Possible Loan Losses | 74,159 |  | 78,198 | 144,272 | 143,786 |
| Non-Interest Income: |  |  |  |  |  |
| Trust fees | 12,073 |  | 12,837 | 24,188 | 24,843 |
| Service charges on deposit accounts | 19,585 |  | 18,051 | 37,992 | 34,551 |
| Insurance commissions | 5,537 |  | 3,598 | 11,143 | 7,493 |
| Other service, collection and exchange charges, commissions and fees | 7,939 |  | 6,665 | 13,984 | 12,599 |
| Net gain (loss) on securities transactions | 88 |  | (12) | 88 | (2) |
| Other | 9,960 |  | 7,334 | 18,580 | 15,747 |
| Total Non-Interest Income | 55,182 |  | 48,473 | 105,975 | 95,231 |
| Non-Interest Expense: |  |  |  |  |  |
| Salaries and wages | 35,996 |  | 36,711 | 72,136 | 72,321 |
| Employee benefits | 8,664 |  | 8,339 | 17,590 | 17,250 |
| Net occupancy | 7,393 |  | 7,343 | 14,806 | 14,546 |
| Furniture and equipment | 5,591 |  | 6,240 | 11,415 | 12,252 |
| Intangible amortization | 1,735 |  | 3,752 | 3,612 | 7,632 |
| Other | 21,886 |  | 21,382 | 41,945 | 42,367 |
| Total Non-Interest Expense | 81,265 |  | 83,767 | 161,504 | 166,368 |
| Income Before Income Taxes and Cumulative Effect of Accounting Change | 48,076 |  | 42,904 | 88,743 | 72,649 |
| Income taxes | 15,423 |  | 14,243 | 28,373 | 24,458 |
| Income before cumulative effect of accounting change | 32,653 |  | 28,661 | 60,370 | 48,191 |
| Cumulative effect of change in accounting for derivatives, net of tax |  |  |  |  | 3,010 |
| Net Income | \$ 32,653 | \$ | 28,661 | \$ 60,370 | \$ 51,201 |
| Basic per share: |  |  |  |  |  |
| Income before cumulative effect of accounting change | \$ . 64 | \$ | . 56 | \$ 1.18 | \$ . 93 |
| Cumulative effect of change in accounting, net of taxes |  |  |  |  | . 06 |
| Net Income | \$ . 64 | \$ | . 56 | \$ 1.18 | \$ . 99 |
| Diluted per share: |  |  |  |  |  |
| Income before cumulative effect of accounting change | \$ . 61 | \$ | . 54 | \$ 1.13 | \$ . 90 |
| Cumulative effect of change in accounting, net of taxes |  |  |  |  | . 06 |
| Net Income | \$ .61 | \$ | . 54 | \$ 1.13 | \$ $\quad .96$ |
| Dividends per common share | . 22 |  | . 215 | . 435 | . 410 |

See notes to consolidated financial statements.

## Consolidated Balance Sheets

| (dollars in thousands, except per share amounts) | $\begin{gathered} \text { June } 30 \\ 2002 \end{gathered}$ | $\begin{gathered} \text { December } 31 \\ 2001 \end{gathered}$ | $\begin{gathered} \text { June } 30 \\ 2001 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Cash and due from banks | \$ 1,038,195 | \$ 994,622 | \$ 975,169 |
| Time deposits | 9,354 | 6,530 | 4,379 |
| Securities held to maturity | 42,781 | 51,231 | 61,534 |
| Securities available for sale | 2,069,187 | 2,105,247 | 1,651,385 |
| Trading account securities |  | 118 | 1,665 |
| Federal funds sold and securities purchased under resale agreements | 93,275 | 129,550 | 141,650 |
| Loans, net of unearned discount of \$8,905 at June 30, 2002; \$5,005 at |  |  |  |
| December 31, 2001 and \$6,762 at June 30, 2001 | 4,497,905 | 4,518,608 | 4,545,914 |
| Less: Allowance for possible loan losses | $(78,577)$ | $(72,881)$ | $(65,254)$ |
| Net loans | 4,419,328 | 4,445,727 | 4,480,660 |
| Premises and equipment | 173,734 | 148,871 | 149,853 |
| Accrued interest and other assets | 396,055 | 487,688 | 398,191 |
| Total Assets | \$ 8,241,909 | \$ 8,369,584 | \$ 7,864,486 |

## Liabilities

Demand deposits (non-interest bearing):
Commercial and individual
Correspondent banks
Public funds
Total demand deposits
Time deposits (interest bearing):
Savings and Interest-on-Checking
Money market deposit accounts
Time
Public funds
Total time deposits
Total deposits
Federal funds purchased and securities sold under repurchase agreements
Accrued interest and other liabilities

| $\mathbf{\$} \mathbf{1 , 9 8 2 , 8 2 3}$ | $\$ 2,317,926$ | $\$ 2,029,368$ |
| ---: | ---: | ---: |
| $\mathbf{4 9 9 , 4 2 0}$ | 298,055 | 250,451 |
| $\mathbf{4 8 , 5 1 0}$ | 53,848 | 40,077 |
| $\mathbf{2 , 5 3 0 , 7 5 3}$ | $2,669,829$ | $2,319,896$ |
|  |  |  |
| $\mathbf{9 7 9 , 0 9 4}$ | $1,063,923$ | 951,151 |
| $\mathbf{1 , 8 3 0 , 7 2 9}$ | $1,804,796$ | $1,820,766$ |
| $\mathbf{1 , 1 6 3 , 9 0 9}$ | $1,202,246$ | $1,271,100$ |
| $\mathbf{3 3 6 , 7 2 5}$ | 357,213 | 324,177 |
| $\mathbf{4 , 3 1 0 , 4 5 7}$ | $4,428,178$ | $4,367,194$ |
| $\mathbf{6 , 8 4 1 , 2 1 0}$ | $7,098,007$ | $6,687,090$ |
| $\mathbf{3 7 0 , 2 2 0}$ | 305,384 | 342,896 |
| $\mathbf{1 3 3 , 9 9 8}$ | 120,499 | 121,232 |
| $\mathbf{1 4 9 , 9 8 4}$ | 152,152 | 2,236 |
|  |  |  |
| $\mathbf{9 8 , 6 5 0}$ | 98,623 | 98,595 |
| $\mathbf{7 , 5 9 4 , 0 6 2}$ | $7,774,665$ | $7,252,049$ |

Subordinated notes payable and other notes payable
Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net

## Total Liabilities

## Shareholders' Equity

Common stock, par value $\$ .01$ per share; Shares authorized: 90,000,000;

Shares issued: 53,561,616
Surplus
Retained earnings
Accumulated other comprehensive income (loss), net of tax
Treasury stock ( $2,541,624 ; 2,206,381 ; 1,980,490$ shares)
Total Shareholders' Equity
Total Liabilities and Shareholders' Equity

| $\mathbf{5 3 6}$ | 536 | 536 |
| ---: | ---: | ---: |
| $\mathbf{1 9 5 , 0 3 9}$ | 191,856 | 190,240 |
| $\mathbf{5 1 4 , 7 2 4}$ | 478,432 | 473,932 |
| $\mathbf{1 7 , 8 4 3}$ | $(14,005)$ | 3,605 |
| $\mathbf{( 8 0 , 2 9 5 )}$ | $(61,900)$ | $(55,876)$ |
| $\mathbf{6 4 7 , 8 4 7}$ | 594,919 | 612,437 |
| $\mathbf{\$ 8 , 2 4 1 , 9 0 9}$ | $\$ 8,369,584$ | $\$ 7,864,486$ |

See notes to consolidated financial statements.

## Consolidated Statements of Changes in Shareholders' Equity



See notes to consolidated financial statements.

Consolidated Statements of Cash Flows
(dollars in thousands)
Net income
Adjustments to reconcile net income to net
cash provided by operating activities:
Provision for possible loan losses
Credit for deferred taxes
Accretion of discounts on loans
Accretion of securities' discounts
Amortization of securities' premiums
Decrease in trading account securities
Net realized (gain) loss on securities transactions
Net gain on sale of assets
Depreciation and amortization
Increase (decrease) in interest receivable
Decrease in interest payable
Originations of loans held-for-sale
Proceeds from sales of loans held-for-sale
Tax benefit from exercise of employee stock options
Net change in other assets and liabilities

## Net cash provided by operating activities

| $\mathbf{1 2 , 1 9 6}$ | 16,031 |
| :---: | ---: |
| $\mathbf{( 3 , 4 9 5 )}$ | $(965)$ |
| $\mathbf{( 2 , 4 7 3 )}$ | $(594)$ |
| $\mathbf{( 1 , 2 2 6 )}$ | $(2,767)$ |
| $\mathbf{2 , 1 6 8}$ | 1,073 |
| $\mathbf{1 1 8}$ | 806 |
| $\mathbf{( 8 8 )}$ | 2 |
| $\mathbf{( 2 , 8 4 3 )}$ | $(2,128)$ |
| $\mathbf{1 3 , 5 9 9}$ | 17,891 |
| $\mathbf{5 , 6 2 9}$ | $(4,792)$ |
| $\mathbf{( 3 , 3 7 1 )}$ | $(2,446)$ |
| $\mathbf{( 2 6 , 2 7 9 )}$ | $(6,510)$ |
| $\mathbf{1 1 7 , 5 1 3}$ | 14,408 |
| $\mathbf{3 , 0 9 0}$ | 2,497 |
| $\mathbf{8 8 , 6 9 1}$ | 23,213 |
| $\mathbf{2 6 3 , 5 9 9}$ | 106,920 |

## Investing Activities

| Proceeds from maturities of securities held to maturity | $\mathbf{8 , 4 2 1}$ | 9,562 |
| :--- | ---: | ---: |
| Proceeds from sales of securities available for sale | $\mathbf{3 , 6 6 2 , 1 7 6}$ | 181,295 |
| Proceeds from maturities of securities available for sale | $\mathbf{2 8 5 , 1 9 5}$ | 362,815 |
| Purchases of securities available for sale | $\mathbf{( 3 , 8 6 3 , 1 3 9 )}$ | $(587,152)$ |
| Purchase of bank-owned life insurance | $\mathbf{( 7 4 , 1 5 5 )}$ | $(100,000)$ |
| Net increase in loan portfolio | $\mathbf{1 9 , 1 6 3}$ |  |
| Net inflow from acquisitions | $\mathbf{( 3 4 , 6 6 2 )}$ | $(9,007)$ |
| Net increase in premises and equipment | $\mathbf{4 6 0}$ | 707 |
| Proceeds from sales of repossessed properties | $\mathbf{3 , 4 5 9}$ | $(173,696)$ |

## Financing Activities

Net (decrease) increase in demand deposits, IOC accounts, and savings accounts
Net decrease in certificates of deposits

|  | $(\mathbf{2 3 4 , 3 8 7})$ | 191,589 |
| ---: | ---: | ---: |
|  | $\mathbf{( 4 4 , 1 5 4 )}$ | $(4,189)$ |
|  | $\mathbf{6 4 , 8 3 6}$ | $(20,215)$ |
|  | $\mathbf{7 , 7 1 9}$ | 2,843 |
|  | $\mathbf{( 2 8 , 7 3 3 )}$ |  |
|  | $\mathbf{( 2 2 , 2 1 7})$ | $(21,137)$ |
|  | $\mathbf{1 0 , 1 2 6}$ | 148,891 |
|  | $\mathbf{1 , 1 3 0 , 7 0 2}$ | $1,039,115$ |
| $\$ \mathbf{1 , 1 4 0 , 8 2 4}$ | $\$ 1,121,198$ |  |

## Supplemental information: Interest Paid

$\mathbf{\$ 4 0 , 3 1 8} \quad \$ \quad 79,684$
See notes to consolidated financial statements.

Notes to Consolidated Financial Statements

Cullen/Frost Bankers, Inc. and Subsidiaries
(tables in thousands)

## Note A - Basis of Presentation

The consolidated financial statements include the accounts of Cullen/Frost Bankers, Inc. ("Cullen/Frost" or the "Corporation") and its wholly-owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation. The consolidated financial statements have not been audited by independent accountants, but in the opinion of management, reflect all adjustments necessary for a fair presentation of the financial position and results of operations. All such adjustments were of a normal and recurring nature. For further information, refer to the consolidated financial statements and footnotes thereto included in Cullen/Frost's Annual Report on Form 10-K for the year ended December 31, 2001. The balance sheet at December 31, 2001 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. Certain reclassifications have been made to make prior periods comparable.

## Note B - Allowance for Possible Loan Losses

An analysis of the transactions in the allowance for possible loan losses is presented below. The amount maintained in the allowance for loan losses reflects management's continuing assessment of the potential losses inherent in the portfolio based on evaluations of industry concentrations, specific credit risks, loan loss experience, current loan portfolio quality, present economic, political and regulatory conditions and unidentified losses inherent in the current loan portfolio.

|  | Six Months Ended <br> June 30 |  |
| :--- | :---: | :---: |
| (in thousands) | $\mathbf{2 0 0 2}$ | 2001 |
| Balance at the beginning of the period | $\mathbf{\$ 7 2 , 8 8 1}$ | $\$$ |
| Provision for possible loan losses | $\mathbf{1 2 , 1 9 6}$ | 16,031 |
| Net charge-offs: |  |  |
| $\quad$ Losses charged to the allowance | $\mathbf{( 9 , 9 5 8 )}$ | $(18,444)$ |
| Recoveries | $\mathbf{3 , 4 5 8}$ | 4,402 |
| $\quad$ Net charge-offs | $\mathbf{( 6 , 5 0 0 )}$ | $(14,042)$ |
| Balance at the end of the period | $\mathbf{\$ 7 8 , 5 7 7}$ | $\$$ |

## Note C - Impaired Loans

A loan within the scope of Statement of Financial Accounting Standard ("SFAS") No. 114 is considered impaired when, based on current information and events, it is probable that Cullen/Frost will be unable to collect all amounts due according to the contractual terms of the loan agreement, including scheduled principal and interest payments. All impaired loans are on non-accrual status and included in non-performing assets. At June 30, 2002, the majority of the impaired loans were commercial loans, and collectibility was measured based on the fair value of the collateral. Interest payments on impaired loans are typically applied to principal unless collectibility of the principal amount is reasonably assured, in which case interest is recognized on a cash basis. Subsequent to classification as an impaired loan, there was no interest income recognized on these loans for the first six months of 2002 and 2001. The total allowance for possible loan losses includes activity related to allowances calculated in accordance with SFAS No. 114 and activity related to other loan loss allowances determined in accordance with SFAS No. 5.

The average recorded investment in impaired loans was $\$ 30.7$ million and $\$ 15.5$ million for the six months ended June 30, 2002 and 2001 respectively. The following is a summary of loans considered to be impaired:


## Note D - Common Stock and Earnings Per Common Share

A reconciliation of earnings per share follows:

| (in thousands, except per share amounts) | Six Months Ended June 30 |  | Three Months Ended June 30 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2002 | 2001 | 2002 | 2001 |
| Numerators for both basic and diluted earnings per share, net income | \$ 60,370 | \$ 51,201 | \$ 32,653 | \$ 28,661 |
| Denominators: |  |  |  |  |
| Denominators for basic earnings per share, average outstanding common shares | 51,186 | 51,540 | 51,120 | 51,562 |
| Dilutive effect of stock options based on the average price for the period | 2,228 | 2,008 | 2,436 | 1,685 |
| Denominators for diluted earnings per share | 53,414 | 53,548 | 53,556 | 53,247 |
| Earnings per share: |  |  |  |  |
| Basic | \$ 1.18 | \$ . 99 | \$ . 64 | \$ . 56 |
| Diluted | 1.13 | . 96 | . 61 | . 54 |

## Note E-Capital

At June 30, 2002 and 2001, Cullen/Frost's subsidiary bank was considered "well capitalized" as defined by the Federal Deposit Insurance Corporation Improvement Act of 1991, the highest regulatory rating, and Cullen/Frost's capital ratios were in excess of "well capitalized" levels. A financial institution is deemed to be well capitalized if the institution has a Tier 1 risk-based capital ratio of 6.0 percent or greater, a total risk-based capital ratio of 10.0 percent or greater, and a Tier 1 leverage ratio of 5.0 percent or greater, and the institution is not subject to regulatory actions such as an order, written agreement, capital directive or prompt corrective action directive to meet and maintain a specific capital level for any capital measure. Cullen/Frost and its subsidiary bank currently exceed all minimum capital requirements. Management is not aware of any conditions or events that would have lowered the Corporation's regulatory capital rating since June 30, 2002.

Cullen/Frost's Tier 1 Capital consists of shareholders' equity before unrealized gains and losses related to securities available for sale plus $\$ 100$ million of 8.42 percent Trust Preferred Securities, less intangible assets. Total Capital is comprised of Tier 1 Capital plus $\$ 150$ million of 6.875 percent subordinated bank notes and the permissible portion of the allowance for possible loan losses. Riskadjusted assets are calculated based on regulatory requirements and include total assets and certain off balance sheet items (primarily loan commitments), less intangible assets.

The Tier 1 and Total Capital ratios are calculated by dividing the respective capital amounts by the risk-adjusted assets. The leverage ratio is calculated by dividing Tier 1 Capital by average total assets (excluding intangible assets) for the quarter.

Cullen/Frost is subject to the regulatory capital requirements administered by the Federal Reserve Bank. Regulators can initiate certain mandatory actions if the Corporation fails to meet the minimum requirements, which could have a direct material effect on the Corporation's financial statements.

The table below reflects various measures of regulatory capital at June 30, 2002 and 2001 for Cullen/Frost.

| (in thousands) | June 30, 2002 |  |  | June 30, 2001 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | Ratio |  | Amount | Ratio |
| Risk-Based |  |  |  |  |  |  |
| Tier 1 Capital | \$ | 604,891 | 10.67\% | \$ | 587,793 | 10.70\% |
| Well capitalized requirement |  | 340,017 | 6.00 |  | 329,536 | 6.00 |
| Total Capital | \$ | 824,593 | 14.55\% | \$ | 653,047 | 11.89\% |
| Well capitalized requirement |  | 566,696 | 10.00 |  | 549,227 | 10.00 |
| Risk-adjusted assets, net of goodwill | \$ | 5,666,957 |  | \$ | 5,492,274 |  |
| Leverage ratio |  |  | 7.62 \% |  |  | 7.78\% |
| Well capitalized requirement |  |  | 5.00 |  |  | 5.00 |
| Average equity as a percentage of average assets |  |  | 7.67 |  |  | 7.84 |

## Note $\mathbf{F}$ - Income Taxes

The following is an analysis of the Corporation's income taxes included in the consolidated statements of operations for the six-month periods and quarters ended June 30, 2002 and 2001:

| (in thousands) | Six Months Ended June 30 |  |  | Three Months Ended June 30 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2002 | 2001 | 2002 |  | 2001 |
| Current income tax expense | \$ | 31,868 | \$ 25,423 | \$ 18,451 | \$ | 14,546 |
| Deferred income tax benefit |  | $(3,495)$ | (965) | $(3,028)$ |  | (303) |
| Income tax expense as reported | \$ | 28,373 | \$ 24,458 | \$ 15,423 | \$ | 14,243 |
| Current income tax expense related to the cumulative effect of change in accounting for derivatives |  |  | \$ 1,620 |  |  |  |
| Income tax payments | \$ | 18,418 | \$ 18,925 | \$ 18,418 | \$ | 18,925 |

Net deferred tax assets at June 30, 2002 were $\$ 18.9$ million with no valuation allowance. The deferred tax assets were supported by taxes paid in prior years.

## Note G-Acquisitions

Cullen/Frost regularly evaluates acquisition opportunities and conducts due diligence activities in connection with possible acquisitions. As a result, acquisition discussions and, in some cases negotiations, may take place, and future acquisitions involving cash, debt or equity securities may occur. Acquisitions typically involve the payment of a premium over book and market values, and, therefore, some dilution of the Corporation's book value and net income per common share may occur in connection with any future transactions.

On March 6, 2002, The Frost National Bank ("Frost Bank") signed a definitive agreement to acquire the location and certain deposits of the Harlingen branch of JPMorgan Chase Bank. This acquisition, which was completed during the second quarter of 2002, allows the Corporation to expand its presence in the Rio Grande Valley.

Frost Bank assumed approximately $\$ 20$ million in deposits associated with its acquisition of the Harlingen branch. The Harlingen location became a Frost Bank financial center. This transaction is not expected to have a material impact on Cullen/Frost's 2002 results of operations.

On August 1, 2001, Frost Insurance Agency ("FIA"), a subsidiary of Frost Bank, completed its acquisition of AIS Insurance \& Risk Management ("AIS"), an independent insurance agency based in Fort Worth. AIS offered a broad range of commercial insurance for small to mid-size businesses, including property and casualty, employee benefits (health, life and retirement plans), business succession planning and risk management services. This acquisition was accounted for as a purchase transaction and did not have a material impact on Cullen/Frost's 2001 results of operations.

## Note H-Accounting for SFAS No. 133

On January 1, 2001, Cullen/Frost adopted SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities", and at that time, designated anew the derivative instruments used for risk management into hedging relationships in accordance with the requirements of the new standard. SFAS No. 133 requires the recognition of all derivatives on the balance sheet at fair value.

Cullen/Frost enters into derivative contracts to hedge interest rate exposure by modifying the interest rate characteristics of related balance sheet instruments. To qualify for hedge accounting, derivatives must be highly effective at reducing the risk associated with the exposure being hedged and must be designated as a hedge at the inception of the derivative contract. Derivative contracts are carried on the balance sheet at fair value in other assets and other liabilities. Derivatives used for hedging purposes at June 30, 2002 consisted entirely of interest rate swaps used to hedge changes in the fair value of assets and liabilities due to changes in interest rates. As a result of changes in interest rates, hedged assets and liabilities will appreciate or depreciate in market value. The effect of this unrealized appreciation or depreciation will generally be offset by income or loss on the fair value of the derivative instruments that are associated with the hedged assets and liabilities. When a fair value type hedge no longer qualifies for hedge accounting, previous adjustments to the carrying value of the hedged item are reversed immediately to current earnings and the hedge is reclassified to a trading position recorded at fair value.
During the second quarter 2002, the Corporation terminated 39 interest rate swap contracts hedging fixed rate commercial loans with a notional value of $\$ 93$ million. A loss of $\$ 3.2$ million will be amortized over the remaining life of the commercial loans. At June 30, 2002 the Corporation had 15 fair value type commercial loan/lease interest rate swaps with a notional amount of $\$ 44.2$ million.

## Note I - Accounting Changes

In July 2001, the Financial Accounting Standards Board issued SFAS No. 141, "Business Combinations", and SFAS No. 142, "Goodwill and Other Intangible Assets." These Statements make significant changes to the accounting for business combinations, goodwill and intangible assets. SFAS No. 141, which replaced APB Opinion No. 16, eliminated the pooling-of-interests method of accounting for business combinations initiated after June 30, 2001. In addition, it established criteria for recognition of indefinite lived intangible assets separately from goodwill. SFAS No. 141 was effective for purchase-accounting business combinations completed after June 30, 2001. SFAS No. 141 will impact how future acquisitions are accounted for by the Corporation, but had no impact on 2001 results of operations, financial position or liquidity.

With the adoption of SFAS No. 142, goodwill and indefinite lived intangible assets are no longer amortized. Instead, they are reviewed for impairment at least annually, or when certain indicators are encountered, to determine if they should be written down with a charge to earnings. At June 30, 2002 the Corporation did not have indefinite lived intangible assets other than goodwill. Intangible assets, such as core deposit intangibles, with a determinable useful life will continue to be amortized over their respective useful lives. The Corporation adopted SFAS No. 142 on January 1, 2002.

SFAS No. 142 requires a transitional impairment test be applied to all goodwill and other indefinitelived intangible assets within the first six months after adoption. The impairment test involves identifying separate reporting units based on the reporting structure of the Corporation, then assigning all assets and liabilities, including goodwill, to these units. Goodwill is assigned based on the reporting unit benefiting from the factors that gave rise to the goodwill. Each reporting unit is then tested for goodwill impairment by comparing the fair value of the unit with its book value, including goodwill. If the fair value of the reporting unit is greater than its book value, no goodwill impairment exists. However, if the book value of the reporting unit is greater than its determined fair value, goodwill impairment may exist and further testing is required to determine the amount, if any, of the actual impairment loss. Any impairment loss determined with this transitional test would be reported as a change in accounting principle. The Corporation has completed its transitional impairment test of goodwill and did not record an impairment loss as a result of this test.
The following table presents a reconciliation of reported net income and earnings per share to the amounts adjusted for the exclusion, in 2001, of goodwill amortization, net of tax:


## Note J - Operating Segments

The Corporation has three reportable operating segments: Banking, the Financial Management Group ("FMG") and Frost Securities Inc. ("FSI"). These business units were identified through the products and services that are offered within each unit. Banking includes both commercial and consumer banking services. Commercial banking services are provided to corporations and other business clients and include a wide array of lending and cash management products. Consumer banking services include direct lending and depository services. FMG includes fee-based services within private trust, retirement services, and financial management services, including personal wealth management and brokerage services. FSI is a full-service investment bank offering financial advisory services, mergers and acquisitions support, equity research, and institutional equity sales and trading. The firm provides institutional investors with in-depth research coverage in energy and communications technology.

The accounting policies of each reportable segment are the same as those of the Corporation except for the following items, which impact the Banking and FMG segments. The Corporation uses a matchfunded transfer pricing process to assess operating segment performance. Expenses for consolidated back-office operations are allocated to operating segments based on estimated uses of those services. General overhead-type expenses such as executive administration, accounting and internal audit are allocated based on the direct expense level of the operating segment. Prior period amounts have been reclassified to conform to the current year's presentation.

| Six Months Ended: (in thousands) | Banking | FMG | FSI | Non-Banks | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: |
| June 30, 2002 |  |  |  |  |  |
| Revenues from (expenses to) external customers | \$ 227,530 | \$ 32,466 | \$ 6,553 | \$ $(4,106)$ | \$ 262,443 |
| Net income (loss) | \$ 60,669 | \$ 6,167 | \$(1,479) | \$ $(4,987)$ | \$ 60,370 |
| June 30, 2001 |  |  |  |  |  |
| Revenues from (expenses to) external customers | \$ 220,280 | \$ 33,702 | \$ 5,329 | \$ $(4,263)$ | \$ 255,048 |
| Net income (loss) | \$ 51,108 | \$ 6,586 | \$ 2,013 ) | \$ 4,480$)$ | \$ 51,201 |
| Three Months Ended: (in thousands) | Banking | FMG | FSI | Non-Banks | Consolidated |
| June 30, 2002 |  |  |  |  |  |
| Revenues from (expenses to) external customers | \$ 116,392 | \$ 16,421 | \$ 3,966 | \$(2,042) | \$ 134,737 |
| Net income (loss) | \$ 32,646 | \$ 2,986 | \$ (564) | \$ $\mathbf{2}, 415$ ) | \$ 32,653 |
| March 31, 2002 |  |  |  |  |  |
| Revenues from ( expenses to) external customers | \$ 111,138 | \$ 16,045 | \$ 2,587 | \$ $(2,064)$ | \$ 127,706 |
| Net income (loss) | \$ 28,023 | \$ 3,181 | \$ (915) | \$ 2,572 ) | \$ 27,717 |
| June 30, 2001 |  |  |  |  |  |
| Revenues from (expenses to) external customers | \$ 109,562 | \$ 17,242 | \$ 2,926 | \$ $(2,059)$ | \$ 127,671 |
| Net income (loss) | \$ 28,421 | \$ 3,694 | \$ (958) | \$ 2,496 ) | \$ 28,661 |

## Note K - Subsequent Event

On July 23, 2002, the Corporation announced that its start-up securities firm, Frost Securities, was exiting all capital markets related activities with the close of business that day. The disposal of the capital markets segment includes research, sales, trading, and capital markets-related investment banking. The move will result in the elimination of approximately forty-four positions, or most of the subsidiary's fifty employees.

Conditions in the capital markets, combined with the uncertainty of the outlook for the future, made further investments into this segment uneconomic. Cullen/Frost expects to recognize an after-tax charge for discontinued operations in the third quarter of 2002 of approximately $\$ 3.9$ million or $\$ .07$ per diluted common share.

Cullen/Frost intends to maintain a small group of investment banking professionals to continue providing advisory and private equity services to middle market companies in its market area.

Item 2.
Management's Discussion and Analysis of Financial Condition and Results of Operations

## Financial Review

Cullen/Frost Bankers, Inc. and Subsidiaries
(taxable-equivalent basis - tables in thousands)

## Forward-Looking Statements

Certain statements contained in this Quarterly Report on Form 10-Q that are not statements of historical fact constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Act"), even though they are not specifically identified as such. In addition, certain statements in future filings by Cullen/Frost with the Securities and Exchange Commission, in press releases, and in oral and written statements made by or with the approval of the Corporation which are not statements of historical fact will constitute forward-looking statements within the meaning of the Act. Examples of forward-looking statements include, but are not limited to: (i) projections of revenues, income or loss, earnings or loss per share, the payment or nonpayment of dividends, capital structure and other financial items; (ii) statements of plans and objectives of Cullen/Frost or its management or Board of Directors, including those relating to products or services; (iii) statements of future economic performance; and (iv) statements of assumptions underlying such statements. Words such as "believes", "anticipates", "expects", "intends", "targeted" and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements.

Forward-looking statements involve risks and uncertainties that may cause actual results to differ materially from those in such statements. Factors that could cause actual results to differ from those discussed in the forward-looking statements include, but are not limited to: (i) local, regional and international economic conditions and the impact they may have on Cullen/Frost and its customers; (ii) the effects of and changes in trade, monetary and fiscal policies and laws, including interest rate policies of the Federal Reserve Board; (iii) inflation, interest rate, market and monetary fluctuations; (iv) political instability; (v) acts of war or terrorism; (vi) the timely development and acceptance of new products and services and perceived overall value of these products and services by users; (vii) changes in consumer spending, borrowings and savings habits; (viii) technological changes; (ix) acquisitions and integration of acquired businesses; (x) the ability to increase market share and control expenses; (xi) changes in the competitive environment among financial holding companies; (xii) the effect of changes in laws and regulations (including laws and regulations concerning taxes, banking, securities and insurance) with which Cullen/Frost and its subsidiaries must comply; (xiii) the effect of changes in accounting policies and practices, as may be adopted by the regulatory agencies as well as the Financial Accounting Standards Board; (xiv) changes in the Corporation's organization, compensation and benefit plans; (xv) the costs and effects of litigation and of unexpected or adverse outcomes in such litigation; (xvi) costs or difficulties related to the integration of the businesses of Cullen/Frost being greater than expected; and (xvii) the Corporation's success at managing the risks involved in the foregoing.

Such forward-looking statements speak only as of the date on which such statements are made. Cullen/Frost undertakes no obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made, or to reflect the occurrence of unanticipated events.

## Results of Operations

The results of operations are included in the material that follows. All balance sheet amounts are presented in averages unless otherwise indicated. Certain reclassifications have been made to make prior periods comparable. Taxable-equivalent adjustments are the result of increasing income from taxfree loans and investments by an amount equal to the taxes that would be paid if the income were fully taxable assuming a 35 percent federal tax rate, thus making tax-exempt yields comparable to taxable asset yields. Dollar amounts in tables are stated in thousands, except for per share amounts.

Cullen/Frost reported net income of $\$ 32.7$ million or $\$ .61$ per diluted common share for the quarter ended June 30, 2002 compared to $\$ 27.7$ million or $\$ .52$ per diluted common share for the first quarter of 2002 and $\$ 28.7$ million or $\$ .54$ per diluted common share for the second quarter of 2001 . Net income for the six months ended June 30, 2002 was $\$ 60.4$ million or $\$ 1.13$ per diluted common share compared to $\$ 51.2$ million or $\$ .96$ per diluted common share for the same period of 2001. If the non-amortization of goodwill provisions of SFAS No. 142 (see Note I Accounting Changes on page 10) had been in effect, earnings per diluted common share would have been $\$ .57$ for the second quarter and $\$ 1.02$ for the first six months of 2001.

Returns on average equity and average assets were 20.89 percent and 1.62 percent, respectively, for the second quarter of 2002 compared to 19.09 percent and 1.50 percent for the second quarter of 2001 . For the six months ended June 30, 2002, returns on average equity and average assets were 19.65 percent and 1.51 percent, respectively, compared to 17.31 percent and 1.36 percent for the same period in 2001.


## Net Interest Income

Net interest income is the difference between interest income on earning assets, such as loans and investment securities, and interest expense on liabilities, such as deposits and borrowings, which are used to fund those assets. The level of interest rates and the volume and mix of earning assets and interest-bearing liabilities impact net interest income. Net interest income on a taxable-equivalent basis for the second quarter of 2002 was $\$ 80.8$ million, up from the $\$ 78.1$ million recorded for the first quarter of 2002 and up slightly from $\$ 80.4$ million recorded for the second quarter of 2001. Rate and volume components are summarized in the following table:

|  | First Six Months | Second Quarter | Second Quarter |
| :--- | :---: | :---: | :---: |
| 2002 vs | 2002 vs | 2002 vs |  |
| Change in Taxable-Equivalent | First Six Months | Second Quarter | First Quarter |
| Net Interest Income |  | 2001 | 2001 |

Net interest margin is the taxable-equivalent net interest income as a percentage of average earning assets for the period. Net interest margin was 4.72 percent for the second quarter of 2002 compared to 4.68 percent and 5.00 percent for the first quarter of 2002 and second quarter of 2001, respectively. The decline in the net interest margin from the second quarter of 2001 reflects the impact of sharply reduced interest rates on the Corporation's asset-sensitive balance sheet (the company's earning assets subject to repricing exceed its interest-bearing liabilities that are able to reprice). The federal funds rate declined eleven times during 2001, resulting in an average federal funds rate of 1.75 percent for the first and second quarters of 2002 , compared with 4.34 percent for the second quarter of 2001 . Despite the decline in net interest margin, the growth in average earning assets, funded primarily by demand deposits, resulted in an increase in net interest income from the second quarter of 2001. Average earning assets for the second quarter of 2002 grew 6.4 percent over the same quarter of 2001.
Net interest income for the second quarter of 2002 increased by $\$ 2.6$ million from the preceding quarter primarily as the result of the repricing downward of time deposits and the growth in average loans outstanding.
The Corporation is funded primarily by core deposits, with demand deposits historically being a strong source of funds. This low cost funding base has historically been a positive to net interest income and margin. However, in a falling rate environment the Corporation suffers margin compression as its earning assets reprice and deposit pricing does not decrease proportionately.

Net interest spread, which represents the difference between the rate earned on earning assets and the rates paid out on funds, was 4.30 percent for the second quarter of 2002. This was an increase of six basis points from the first quarter of 2002 and seven basis points from the second quarter of 2001. The net interest spread for the six months ended June 30, 2002 was 4.27 percent, an increase of four basis points from 4.23 percent for the same period of 2001.

Net interest margin was 4.70 percent for the six months ended June 30, 2002 compared to 5.09 percent a year ago. This decline in the net interest margin reflects the impact of sharply reduced interest rates on the Corporation's asset-sensitive balance sheet. Net interest income for the six months ended June 30, 2002 decreased $\$ 3.3$ million from a year ago. This is primarily the result of declines in the Federal Funds rate of 200 basis points from June 30, 2001 combined with constrained loan growth over the same period.

## Non-Interest Income

Total non-interest income for the quarter was up $\$ 4.4$ million or 8.6 percent compared to the first quarter of 2002 and up $\$ 6.7$ million or 13.8 percent from the second quarter of 2001 . Other non-interest income for the second quarter 2002 includes a gain of $\$ 2.6$ million associated with the accelerated sale of student loans. Total non-interest income for the six months ended June 30, 2002 was up $\$ 10.7$ million or 11.3 percent compared to the same period last year.

|  | Six Months Ended |  |  | Three Months Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { June } 30 \\ 2002 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { June } 30 \\ 2001 \end{gathered}$ | $\begin{gathered} \hline \text { June } 30 \\ 2002 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { March } 31 \\ 2002 \end{gathered}$ | $\begin{gathered} \hline \text { June } 30 \\ 2001 \\ \hline \end{gathered}$ |  |
| Non-Interest Income |  |  |  |  |  |  |  |  |
| Trust fees | \$ | 24,188 | \$ 24,843 | \$ | 12,073 | \$ 12,115 |  | \$ 12,837 |
| Service charges on deposit accounts |  | 37,992 | 34,551 |  | 19,585 | 18,407 |  | 18,051 |
| Insurance commissions |  | 11,143 | 7,493 |  | 5,537 | 5,606 |  | 3,598 |
| Other service charges, collection and exchange |  |  |  |  |  |  |  |  |
| Charges, commissions and fees |  | 13,984 | 12,599 |  | 7,939 | 6,045 |  | 6,665 |
| Net gain (loss) on securities transactions |  | 88 | (2) |  | 88 |  |  | (12) |
| Other |  | 18,580 | 15,747 |  | 9,960 | 8,620 |  | 7,334 |
| Total | \$ | 105,975 | \$ 95,231 | \$ | 55,182 | \$ 50,793 |  | \$ 48,473 |

For the second quarter 2002...
Trust fees were flat despite the continuing decline and volatility in the current market environment (the S\&P 500 was down 16 percent on average from the second quarter of 2001) compared to the first quarter of 2002 and down $\$ 764$ thousand compared to the second quarter of 2001. Trust income was down from the second quarter 2001 due to a decrease of $\$ 751$ thousand in oil and gas fees, which were impacted by the decrease in oil prices. Partially offsetting this decrease was new revenue of $\$ 156$ thousand to the Corporation related to securities lending. The securities lending program, which the Corporation began to offer in the fourth quarter of 2001, offers institutional investors the opportunity to add incremental returns on their investment and pension portfolios by lending custodial-held securities to broker/dealers. The market value of trust assets at the end of the second quarter of 2002 was $\$ 12.9$ billion, down $\$ 671$ million and $\$ 260$ million from the first quarter of 2002 and second quarter of 2001, respectively. Trust assets were comprised of managed assets of $\$ 5.9$ billion and custody assets of $\$ 7.0$ billion compared to $\$ 5.8$ billion and $\$ 7.3$ billion, respectively, a year ago.
Service charges on deposit accounts for the second quarter of 2002 increased $\$ 1.2$ million or 6.4 percent from the first quarter of this year. This increase was mainly due to higher fees on commercial accounts associated with higher treasury management activity. These higher fees were due in large part to five additional business days in the second quarter. In addition to the higher commercial account fees, there was a modest increase in consumer overdraft charges and NSF income. When compared to the second quarter of 2001 service charges increased by $\$ 1.5$ million or 8.5 percent. This increase was mainly due to higher fees associated with commercial accounts resulting primarily from higher treasury management activity, a lower earnings credit rate and higher billable services, offset in part by lower overdraft fees and NSF charges.

Insurance commissions were flat compared to the first quarter of 2002 and up $\$ 1.9$ million, or 53.9 percent compared to the second quarter of 2001. The increase from the second quarter a year ago was the combined result of the acquisition of AIS Insurance \& Risk Management ( $\$ 1.0$ million of the increase), continued selling efforts and the effect of higher insurance premiums on commission revenues, as the insurance market has started to tighten the availability of certain products.

Other service charges were up $\$ 1.9$ million or 31.3 percent compared to the previous quarter and up $\$ 1.3$ million or 19.1 percent from the same quarter a year ago. The increase from both periods was related to higher equity sales commission revenue and corporate finance fees at Frost Securities.

Other non-interest income increased $\$ 1.3$ million or 15.6 percent when compared to the previous quarter this year and $\$ 2.6$ million or 35.8 percent when compared to the second quarter a year ago. The increase from both periods was primarily related to the $\$ 2.6$ million pre-tax gain on an accelerated sale of student loans, which are normally sold in due course throughout the year, combined with higher FMG annuity fee income. Offsetting this gain was the impact of the sale of a data processing center during the first quarter of 2002. The previous quarter included $\$ 1$ million earned by FIA related to the performance of insurance policies placed with various insurance carriers, that is seasonal and typically received in the first quarter of each year.

For the six months ended June 30, 2002...
Trust income was down $\$ 655$ thousand from the first half of last year, primarily in oil and gas fees decreasing $\$ 1.2$ million, impacted by the decrease in oil prices, partially offset by new revenues from securities lending of $\$ 354$ thousand. Service charges on deposits increased $\$ 3.4$ million or 10.0 percent compared to the same period one year ago. This increase was mainly due to higher treasury management fees on commercial accounts, related to a lower earnings credit rate, which resulted in the Corporation receiving more payment for services through fees than through the use of balances, as well as higher billable services, offset by lower overdraft fees and NSF charges. Insurance commissions increased \$3.7 million or 48.7 percent compared to the same period a year ago. The increase was the combined result of the impact of the acquisition of AIS during the third quarter of 2001 ( $\$ 1.9$ million), continued selling efforts and the effect of higher insurance premiums on commission revenues, as the insurance market has started to tighten the availability of certain products. Other service charge income increased $\$ 1.4$ million or 11.0 percent from the same period last year. The increase was related to higher equity sales commission revenue and corporate finance fees at Frost Securities. Other income was up $\$ 2.8$ million or 18.0 percent compared to the same period last year. The increase was primarily related to the $\$ 2.6$ million pre-tax gain on the accelerated sale of student loans that were scheduled to reprice downward at the end of the period. These loans are normally sold in due course throughout the year. Also contributing to the increase was the increase in cash surrender value on bank owned life insurance policies and higher FMG annuity fee income. Included in 2001, was a $\$ 1.1$ million gain recognized from the sale of an interest rate floor.

## Non-Interest Expense

Total non-interest expense for the quarter was up $\$ 1.0$ million or 1.3 percent compared to the first quarter of 2002 and down $\$ 2.5$ million, or 3.0 percent compared to the second quarter of 2001. Total non-interest expense for the six months ended June 302002 was down $\$ 4.9$ million or 2.9 percent compared to the same period last year. The comparisons to 2001 for intangible amortization are impacted by the implementation of SFAS No. 142.

|  | Six Months Ended |  |  |  | Three Months Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { June } 30 \\ 2002 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { June } 30 \\ 2001 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { June } 30 \\ 2002 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { March } 31 \\ 2002 \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { June } 30 \\ 2001 \\ \hline \end{gathered}$ |  |
| Non-Interest Expense |  |  |  |  |  |  |  |  |  |  |
| Salaries and wages | \$ | 72,136 | \$ | 72,321 | \$ | 35,996 | \$ | 36,140 |  | 36,711 |
| Employee benefits |  | 17,590 |  | 17,250 |  | 8,664 |  | 8,926 |  | 8,339 |
| Net occupancy |  | 14,806 |  | 14,546 |  | 7,393 |  | 7,413 |  | 7,343 |
| Furniture and equipment |  | 11,415 |  | 12,252 |  | 5,591 |  | 5,824 |  | 6,240 |
| Intangible amortization |  | 3,612 |  | 7,632 |  | 1,735 |  | 1,877 |  | 3,752 |
| Other |  | 41,945 |  | 42,367 |  | 21,886 |  | 20,059 |  | 21,382 |
| Total | \$ | 161,504 | \$ | 166,368 | \$ | 81,265 | \$ | 80,239 |  | \$ 83,767 |

For the second quarter 2002...
Salaries and wages were flat compared with the first quarter of 2002 and were down $\$ 715$ thousand or 2.0 percent from the second quarter of 2001. During the fourth quarter of 2001, four percent of the staff accepted voluntary early retirement and an additional two percent were impacted by a reduction in
workforce. The decrease from the second quarter a year ago is a result of these events, partially offset by the reinstatement of the accrual for potential performance related bonuses. Employee benefits were down $\$ 262$ thousand or 2.9 percent compared to last quarter and up $\$ 325$ thousand or 3.9 percent compared to the second quarter of 2001. When compared to the first quarter of 2002 , payroll taxes paid decreased as some employees reached the maximum level for the year, which was partially offset by an increase in medical costs. When compared to the second quarter of 2001, the increase was primarily related to higher medical costs.
Net occupancy expense remained flat with the first quarter of 2002 and the second quarter of 2001. Frost Bank completed the planned repurchase of both the twenty-one story office tower and the ninestory adjacent parking garage facility during the second quarter of 2002. The total purchase price of the office tower and the adjacent parking garage was $\$ 41$ million. This transaction had the effect of decreasing lease expense; however, increases in lease expense related to other facilities partially offset this decrease. Furniture and equipment expense was down $\$ 233$ thousand or 4.0 percent and $\$ 649$ thousand or 10.4 percent from the first quarter of 2002 and the second quarter of 2001, respectively. The decrease from both periods is related to lower service contracts expense, software maintenance, depreciation and repair costs.

Intangible amortization decreased $\$ 142$ thousand or 7.6 percent and $\$ 2.0$ million or 53.8 percent from the first quarter of 2002 and the second quarter of 2001, respectively. The decrease from a year ago was substantially due to the implementation of SFAS No. 142, which replaced the practice of amortizing goodwill and indefinite lived intangible assets with an annual review for impairment. See Note I "Accounting Changes" on page 10 for further discussion on this statement.
Other non-interest expense was up $\$ 1.8$ million or 9.1 percent and up $\$ 504$ thousand or 2.4 percent from the first quarter of 2002 and the second quarter of 2001, respectively. The increase from the prior quarter was primarily due to higher sundry losses (including a $\$ 400$ thousand write-down of foreclosed property), up $\$ 966$ thousand, and higher travel costs up $\$ 228$ thousand. The increase from the year ago quarter was also impacted by the higher sundry losses, up $\$ 1.2$ million when compared to that quarter. Federal Reserve charges were also up $\$ 455$ thousand, when compared to the second quarter last year, due to the impact of lower rates. These increases were partially offset by lower attorney and other professional expense.

For the six months ended June 30, 2002...
Salaries and wages remained flat compared to the same period a year ago primarily related to the voluntary early retirement and the reduction in workforce, offset by the reinstatement of the accrual for potential performance related bonuses. Employee benefits increased $\$ 340$ thousand or 2.0 percent from the same period last year due primarily from higher medical costs. Net occupancy was up $\$ 260$ thousand or 1.8 percent compared to a year ago. The increase was related to higher property taxes and higher lease expense related to various facilities offset by the benefit of lower lease expense related to the purchase of the twenty-one story office tower and the nine-story adjacent parking garage facility, discussed above. Furniture and equipment expense decreased $\$ 837$ thousand or 6.8 percent due primarily to lower depreciation and software maintenance costs. Intangible amortization decreased $\$ 4.0$ million or 52.7 percent from a year ago almost all related to the implementation of SFAS No. 142. See Note I on page 10 for further information. Other non-interest expenses decreased $\$ 422$ thousand or 1.0 percent primarily due to lower attorney fees and other professional expenses, and a broad based decrease in operating expenses, offset by higher Federal Reserve service charges, due to the lower interest rate environment, and higher sundry losses.

## Results of Segment Operations

The Corporation's operations are managed along three Operating Segments: Banking, the Financial Management Group ("FMG") and Frost Securities Inc. ("FSI"). A description of each business and the methodologies used to measure financial performance are described in Note J to the Consolidated Financial Statements on page 11. The following table summarizes net income by Operating Segment for the quarters and six months ending June 30, 2002 and 2001:

|  | Six Months Ended |  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \hline \text { June } 30 \\ & 2002 \end{aligned}$ | $\begin{gathered} \hline \text { June } 30 \\ 2001 \end{gathered}$ |  | $\begin{aligned} & \hline \text { une } 30 \\ & 2002 \end{aligned}$ | March 31 2002 | $\text { June } 30$ |
| Banking | \$ 60,669 | \$ 51,108 | \$ | 32,646 | \$ 28,023 | \$ 28,421 |
| Financial Management Group | 6,167 | 6,586 |  | 2,986 | 3,181 | 3,694 |
| Frost Securities Inc. | $(1,479)$ | $(2,013)$ |  | (564) | (915) | (958) |
| Non-Banks | $(4,987)$ | $(4,480)$ |  | $(2,415)$ | $(2,572)$ | $(2,496)$ |
| Consolidated Net Income | \$ 60,370 | \$ 51,201 | \$ | 32,653 | \$ 27,717 | \$ 28,661 |

## Banking

Net income was $\$ 32.6$ million for the second quarter of 2002, up 14.9 percent from $\$ 28.4$ million for the same period of 2001. The increase in net income in the second quarter of 2002 versus 2001 reflects the impact of higher net interest income and non-interest income combined with lower non-interest expense, partially offset by a higher provision for possible loan losses.

Net interest income was up $\$ 1.0$ million due to the growth in average earning assets, funded primarily by demand deposits, despite the impact of sharply declining interest rates on the banking group's asset sensitive balance sheet. The average federal funds rate declined from 4.34 percent for the second quarter of 2001 to 1.75 percent for the second quarter of 2002 .

Non-interest income was up $\$ 5.8$ million from the second quarter of last year as the result of the $\$ 2.6$ million gain on the accelerated sale of student loans, higher service charges on deposit accounts (see Service charges discussion in non-interest income on page 15) and FIA's higher insurance commissions.

Non-interest expense decreased $\$ 3.5$ million, or 5.3 percent from the year ago quarter. As the result of the non-amortization of goodwill provision of SFAS No. 142, intangible amortization decreased \$1.9 million or 53.1 percent from the second quarter last year. Salaries and benefits were down $\$ 1.5$ million or 4.3 percent, as the result of the early retirement program and the reduction in force implemented in the fourth quarter of 2001, partially offset by higher medical costs.
The Corporation recorded a $\$ 5.4$ million provision for possible loan losses during the second quarter of 2002, compared to $\$ 1.0$ million recorded during the second quarter of 2001 . Net charge-offs for the second quarter of 2002 were $\$ 4.1$ million compared with net recoveries of $\$ 189$ thousand in the same quarter a year ago. The higher provision from the prior year quarter is reflective of the higher net chargeoff level and the continued uncertainty in the current economy.

FIA, which is included in the Banking operating segment, had gross revenues of $\$ 5.6$ million during the second quarter of 2002 as compared with $\$ 3.9$ million in the same period of 2001. Insurance commissions were the largest component of these revenues, increasing $\$ 1.9$ million or 53.9 percent over 2001. This increase reflects the acquisition on August 1, 2001 of AIS ( $\$ 1.0$ million), continued selling efforts and the effect of higher insurance premiums on commission revenues, due to the tightening insurance markets for some products.

## Financial Management Group

Net income for the second quarter of 2002 was $\$ 3.0$ million, down $\$ 708$ thousand or 19.2 percent compared to $\$ 3.7$ million for the same period of 2001. This decline in earnings results from lower net interest income and non-interest income combined with higher non-interest expense.

Net interest income was down $\$ 637$ thousand compared to the previous year quarter as the lower rate environment has reduced the funds transfer price paid on FMG's securities sold under repurchase agreements. Non-interest income was down $\$ 184$ thousand from second quarter of 2001, primarily due to lower oil and gas fees (down $\$ 751$ thousand) due to lower prices, offset by higher annuity income (up $\$ 590$ thousand) and the securities lending program (\$156 thousand), which is further described in the "Non-Interest Income" section.

Most of the increase in operating expenses, up $\$ 231$ thousand from the same quarter last year, was due to higher salaries and benefits, which were up $\$ 395$ thousand, due to higher commissions paid and an increase in the number of employees.

## Frost Securities Inc.

FSI's operating loss of $\$ 564$ thousand for the second quarter of 2002 was a 41.1 percent improvement from the loss for the same period last year. Total revenues were up $\$ 1.0$ million or 35.5 percent over 2001 driven primarily by higher corporate finance fees. FSI revenues represented approximately 7.2 percent of the Corporation's non-interest income during the second quarter of 2002.

Non-interest expenses for the second quarter of 2002 were up $\$ 461$ thousand to $\$ 4.8$ million, primarily related to compensation expenses.

On July 23, 2002, Cullen/Frost announced that FSI was exiting all capital markets related activities with the close of business that day. See Note K, Subsequent Event on page 11 for more information.

## Non-Banks

The operating loss for non-banks in the second quarter of 2002 was flat with the same period of 2001.

## Income Taxes

Cullen/Frost recognized income tax expense of $\$ 15.4$ million for the second quarter of 2002, compared to $\$ 13.0$ million for the first quarter of 2002 , and $\$ 14.2$ million in the second quarter of 2001. The effective tax rate for the second quarter of 2002 was 32.08 percent compared 31.84 percent for the first quarter of 2002 and 33.20 percent for the second quarter of 2001. The lower effective tax rate in the second quarter of 2002 compared to the second quarter in 2001 was mainly due to an increase in tax exempt income resulting from the purchase of bank owned life insurance purchased during the second quarter of 2001, and to the decrease in nondeductible goodwill amortization in 2002 as a result of the implementation of SFAS No. 142.

## Balance Sheet

Average assets for the second quarter of 2002 were $\$ 8.1$ billion flat with the first quarter of 2002 and up $\$ 410$ million or 5.3 percent from the second quarter of 2001.
Total deposits averaged $\$ 6.7$ billion for the current quarter down $\$ 28$ million or 1.7 percent on an annualized basis compared with the previous quarter and up $\$ 241$ million or 3.7 percent when compared to the second quarter of 2001. Excluding the decline in deposits related to a large mortgage originator and servicing customer for which Frost Bank is the depository and clearing bank ( $\$ 83.5$ million from the prior quarter and $\$ 58.7$ million from the second quarter of 2001), total deposits would have increased 3.4 percent on an annualized basis from the prior quarter and 4.8 percent from the same quarter a year ago. The largest increase over the second quarter of 2001 was in average demand deposits, up $\$ 326$ million or 17.0 percent, primarily due to an increase in correspondent banking deposits.

Average loans for the second quarter of 2002 were $\$ 4.6$ billion, up 4.8 percent on an annualized basis from the first quarter of 2002 and flat with the second quarter of last year.

## Loans

Total period-end loans for the second quarter 2002 were $\$ 4.5$ billion, down $\$ 61$ million or 5.4 percent on an annualized basis compared to the first quarter 2002 and down $\$ 48$ million or 1.1 percent compared to the second quarter 2001. The student loan portfolio decreased $\$ 101.4$ million to $\$ 11.7$ million at June 30, 2002 from $\$ 113.1$ million at March 31, 2002 as a result of the acceleration in sales of loans which would have normally been sold in the ordinary course of business over an extended period. These loans were scheduled to reprice to lower rates at the end of the period. The Corporation continues to originate student loans. The Corporation withdrew from the mortgage origination business as well as the indirect lending business during 2000, and these portfolios continue to decrease through payoffs and refinancings. The shared national credits portfolio ("SNCs"), discussed later in this section, decreased by $\$ 36$ million from the first quarter of 2002 and decreased by $\$ 57$ million from the second quarter a year ago. The mortgage, indirect and student loan portfolios are also discussed in more detail later in this section. Excluding the impact from these four portfolios (SNCs, mortgage, indirect and student loans), the total period-end loan portfolio increased by 10.0 percent on an annualized basis from the first quarter 2002 and grew 5.9 percent over the second quarter of 2001.

| Loan Portfolio <br> Period-End Balances |  | $\begin{gathered} \text { June } 30 \\ 2002 \end{gathered}$ | Percentage of Total |  | $\begin{gathered} \text { March } 31 \\ 2002 \end{gathered}$ |  | $\begin{aligned} & \text { cember } 31 \\ & 2001 \end{aligned}$ |  | $\begin{gathered} \text { June } 30 \\ 2001 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Real estate: |  |  |  |  |  |  |  |  |  |
| Construction: |  |  |  |  |  |  |  |  |  |
| Commercial | \$ | 381,592 | 8.5\% | \$ | 390,724 | \$ | 373,431 | \$ | 364,121 |
| Consumer |  | 42,203 | . 9 |  | 41,500 |  | 44,623 |  | 47,200 |
| Land: |  |  |  |  |  |  |  |  |  |
| Commercial |  | 129,388 | 2.9 |  | 120,496 |  | 128,782 |  | 138,572 |
| Consumer |  | 10,578 | . 2 |  | 10,550 |  | 7,040 |  | 7,292 |
| Commercial real estate mortgages |  | 1,023,085 | 22.8 |  | 1,000,888 |  | 994,485 |  | 985,904 |
| 1-4 Family residential mortgages |  | 212,204 | 4.7 |  | 224,372 |  | 244,897 |  | 283,065 |
| Other consumer real estate |  | 283,291 | 6.3 |  | 279,183 |  | 278,849 |  | 273,870 |
| Total real estate |  | 2,082,341 | 46.3 |  | 2,067,713 |  | 2,072,107 |  | 2,100,024 |
| Commercial and industrial |  | 2,098,176 | 46.6 |  | 2,052,952 |  | 1,985,447 |  | 1,952,325 |
| Consumer: |  |  |  |  |  |  |  |  |  |
| Indirect |  | 42,908 | 1.0 |  | 52,667 |  | 65,217 |  | 98,216 |
| Other |  | 259,701 | 5.8 |  | 371,197 |  | 345,899 |  | 346,422 |
| Other, including foreign |  | 23,684 | . 5 |  | 20,851 |  | 54,943 |  | 55,689 |
| Unearned discount |  | $(8,905)$ | (.2) |  | $(6,288)$ |  | $(5,005)$ |  | $(6,762)$ |
| Total | \$ | 4,497,905 | 100.0\% | \$ | 4,559,092 | \$ | 4,518,608 | \$ | 4,545,914 |

At June 30, 2002, the majority of the loan portfolio was comprised of the commercial and industrial loan portfolio totaling $\$ 2.1$ billion or 46.6 percent of total loans and the real estate loan portfolio totaling $\$ 2.1$ billion or 46.3 percent of total loans. The real estate total includes both commercial and consumer balances.

The commercial and industrial loan portfolio increased 7.5 percent from the second quarter 2001 to 2.1 billion and increased 12.0 percent for the same period after adjusting for the decline in SNCs. At June 30, 2002, approximately 93 percent of the outstanding balance of SNCs were included in the commercial and industrial portfolio, with the remainder included in the real estate categories. The Corporation's commercial and industrial loans are a diverse group of loans to small, medium and large
businesses. The purpose of these loans varies from supporting seasonal working capital needs to term financing of equipment. While some short term loans may be made on an unsecured basis, most are secured by the assets being financed with appropriate collateral margins. The commercial and industrial loan portfolio also includes the commercial lease portfolio and asset-based lending. At June 30, 2002, the commercial lease portfolio totaled $\$ 56.3$ million and asset-based loans totaled $\$ 61.9$ million compared with March 31, 2002 balances of $\$ 43.5$ million and $\$ 45.1$ million, respectively, and June 30, 2001 balances of $\$ 41.1$ million and $\$ 45.5$ million, respectively.

The Corporation had a total SNCs portfolio of approximately $\$ 201$ million outstanding at June 30, 2002, down from $\$ 237$ million at March 31, 2002 and down from $\$ 258$ million at June 30, 2001. At June 30, 2002, approximately 40 percent of the SNCs were energy related with the remainder diversified throughout various industries. These participations are done in the normal course of business to meet the needs of the Corporation's customers. General corporate policy towards participations is to lend to companies either headquartered in or having significant operations within our markets. In addition, the Corporation must have an existing banking relationship or the expectation of broadening the relationship with other bank products.

Total real estate loans at June 30, 2002 were $\$ 2.1$ billion, up 2.8 percent from March 31, 2002. However, excluding the decline in the 1-4 family residential mortgage portfolio, which is discussed below, total real estate loans increased $\$ 26.8$ million or 5.8 percent on an annualized basis from the first quarter of 2002 , and $\$ 53.2$ million or 2.9 percent from June 30 , 2001. The commercial real estate portfolio, which totals $\$ 1.5$ billion, represents over 73 percent of the total real estate loans at June 30, 2002. The majority of this portfolio is commercial real estate mortgages, which includes both permanent and intermediate term loans. The diversity in the commercial real estate portfolio allows the Corporation to reduce the impact of a decline in any single industry.

The primary focus of the commercial real estate portfolio has been loans secured by owner-occupied properties. These loans are viewed primarily as cash flow loans and secondarily as loans secured by real estate. Consequently, these loans must undergo the analysis and underwriting process of a commercial and industrial loan, as well as a commercial real estate loan. At June 30, 2002, approximately 49 percent of the Corporation's commercial real estate loans were secured by owner-occupied properties.

The consumer loan portfolio, including all consumer real estate, at June 30, 2002 totaled $\$ 851$ million, down 52.5 percent on an annualized basis from March 31, 2002. Excluding the impact of the student loan sale, 1-4 family residential mortgage and indirect lending portfolios, total consumer loans decreased by 3.5 percent on an annualized basis from the first quarter of 2002. As the following table illustrates, the consumer loan portfolio has four distinct segments - consumer real estate, consumer nonreal estate, indirect consumer loans and 1-4 family residential mortgages.

| Consumer Portfolio | June 30 | March 31 | December 31 | June 30 |
| :---: | :---: | :---: | :---: | :---: |
| Period-End Balances (in millions) | 2002 | 2002 | 2001 | 2001 |
| Construction | \$ 42.2 | \$ 41.5 | \$ 44.6 | \$ 47.2 |
| Land | 10.6 | 10.5 | 7.0 | 7.3 |
| Other consumer real estate | 283.3 | 279.2 | 278.9 | 273.9 |
| Total consumer real estate | 336.1 | 331.2 | 330.5 | 328.4 |
| Consumer non-real estate | 259.7 | 371.2 | 345.9 | 346.4 |
| Indirect | 42.9 | 52.7 | 65.2 | 98.2 |
| 1-4 Family residential mortgages | 212.2 | 224.4 | 244.9 | 283.1 |
| Total Consumer loans | \$850.9 | \$ 979.5 | \$ 986.5 | \$ 1,056.1 |

The consumer non-real estate loan segment was $\$ 259.7$ million at June 30, 2002 compared to $\$ 371.2$ million at March 31, 2002. Loans in this segment were impacted by the student loan sale and also include automobile loans, unsecured revolving credit products, personal loans secured by cash and cash equivalents, and other similar types of credit facilities.

The indirect consumer loan segment was $\$ 42.9$ million at June 30, 2002, a decrease of $\$ 55.3$ million or 56.3 percent since June 30, 2001. At June 30, 2002, the majority of the portfolio was comprised of new and used automobile loans ( 53.5 percent of total), as well as purchased home improvement and home equity loans ( 43.5 percent of total). The portfolio is not expected to completely pay off by yearend 2002 due to the longer life of the non-auto loans in this portfolio. However, the portfolio is expected to continue to decline over the remainder of the year.

The Corporation also discontinued originating 1-4 family residential mortgage loans in 2000. These types of loans are now offered through the Corporation's co-branding arrangement with GMAC Mortgage. At June 30, 2002, the 1-4 family residential loan segment totaled $\$ 212.2$ million down from $\$ 224.4$ million at March 31, 2002. This portfolio will continue to decline due to the decision to withdraw from the mortgage origination business and the high level of mortgage refinancings during the current low rate environment.
Loans to Mexico based borrowers, secured by liquid assets held in the United States, were $\$ 9.9$ million at June 30, 2002, $\$ 10.3$ million at March 31, 2002, and $\$ 14.7$ million at June 30, 2001. Cullen/Frost's cross-border outstandings to Mexico excluding these loans totaled $\$ 414$ thousand at June 30, 2002 up from $\$ 63$ thousand at December 31, 2001 and from $\$ 74$ thousand at June 30, 2001. At June 30, 2002 and 2001, none of the Mexico-related loans were on non-performing status.

## Loan Commitments

In the normal course of business, in order to meet the financial needs of its customers, Cullen/Frost is a party to financial instruments with off-balance sheet risk. These include commitments to extend credit and standby letters of credit, which commit the Corporation to make payments to or on behalf of customers when certain specified future events occur. Both arrangements have credit risk essentially the same as that involved in extending loans to customers and are subject to the Corporation's normal credit policies. Collateral is obtained based on management's credit assessment of the customer. Commitments to extend credit and standby letters of credit amounted to $\$ 2.4$ billion and $\$ 114.8$ million, respectively, at June 30, 2002. Included in the allowance for possible loan losses at June 30, 2002 was approximately $\$ 1.6$ million associated with unfunded loan commitments. Commercial and industrial loan commitments represent approximately 76.3 percent of the total loan commitments outstanding at June 30, 2002. Acceptances due from customers at June 30, 2002 were $\$ 3.1$ million.

## Non-Performing Assets

| June 30, 2002 | Real Estate | Other | Total |  |
| :---: | :---: | :---: | :---: | :---: |
| Non-accrual loans | \$ 10,026 | \$ 20,063 | \$ | 30,089 |
| Foreclosed assets | 3,667 |  |  | 3,667 |
| Total | \$ 13,693 | \$ 20,063 | \$ | 33,756 |
| As a percentage of total non-performing assets | 40.6\% | 59.4\% |  | 100.0\% |

Non-performing assets totaled $\$ 33.8$ million at June 30, 2002 down 16.9 percent from $\$ 40.6$ million at March 31, 2002 and up 31.3 percent from $\$ 25.7$ million at June 30, 2001. During the second quarter of 2002, the Corporation sold its remaining interests in a non-accrual loan with a carrying value of $\$ 7.7$ million. This loan, made to a private company in the marketing and sales promotion industry, was a large SNC that went on non-accrual status in the third quarter of 2001. This transaction resulted in a recovery of $\$ 1.25$ million, which was credited against the allowance for possible loan losses.

Non-performing assets as a percentage of total loans and foreclosed assets were .75 percent at June 30, 2002 compared to .89 percent last quarter and .57 percent one year ago. Non-performing assets as a percentage of total assets were .41 percent at the end of the second quarter 2002 compared to .50 percent for the first quarter of 2002 and .33 percent for the second quarter 2001. The level of non-performing assets at June 30, 2002 at .41 percent of total assets was within the range of previous guidance.
Non-performing assets include non-accrual loans and foreclosed assets. Generally, loans are placed on non-accrual status if principal or interest payments become 90 days past due and/or management deems the collectibility of the principal and/or interest to be in question, as well as when required by regulatory provisions. Once interest accruals are discontinued, accrued but uncollected interest is charged to current year operations. Subsequent receipts on non-accrual loans are recorded as a reduction of principal, and interest income is recorded only after principal recovery is reasonably assured.

Foreclosed assets represent property acquired as the result of borrower defaults on loans. Foreclosed assets are valued at the lower of the loan balance or estimated fair value, less estimated selling costs, at the time of foreclosure. Write-downs occurring at foreclosure are charged against the allowance for possible loan losses. On an ongoing basis, properties are appraised as required by market indications and applicable regulations. Write-downs are provided for subsequent declines in value. Expenses related to maintaining foreclosed properties are included in other non-interest expense.

The after-tax impact (assuming a 35 percent marginal tax rate) of lost interest from non-performing assets was approximately $\$ 303$ thousand for the second quarter of 2002, compared to approximately $\$ 561$ thousand for the first quarter of 2002 and approximately $\$ 473$ thousand for the second quarter of 2001. Accruing loans past due are summarized below:

|  | June 30 | March 31 | June 30 |
| :--- | ---: | ---: | ---: |
| ACCRUING LOANS PAST DUE | $\mathbf{2 0 0 2}$ | 2002 | 2001 |
| 30 to 89 days | $\mathbf{\$ 3 9 , 6 0 5}$ | $\$ 29,345$ | $\$ 31,656$ |
| 90 days or more | $\mathbf{5 , 8 0 1}$ | 6,568 | 13,369 |
| Total | $\mathbf{\$ 4 5 , 4 0 6}$ | $\$ 35,913$ | $\$ 45,025$ |

## Allowance for Possible Loan Losses

The allowance for possible loan losses was $\$ 78.6$ million or 1.75 percent of period-end loans at June 30,2002 , compared to $\$ 77.3$ million or 1.70 percent for the first quarter of 2002 and $\$ 65.3$ million or 1.44 percent at June 30, 2001. The allowance for possible loan losses as a percentage of non-accrual loans was 261 percent at June 30, 2002, compared to 212 percent and 285 percent at the end of the first quarter of 2002 and the second quarter of 2001, respectively.
The Corporation recorded a $\$ 5.4$ million provision for possible loan losses during the second quarter of 2002, compared to $\$ 6.8$ million during the prior quarter and $\$ 1.0$ million recorded during the second quarter of 2001. The higher provision from the prior year quarter is reflective of the higher net chargeoff level and the continued uncertainty in the current economy.

Net charge-offs in the second quarter of 2002 totaled $\$ 4.1$ million, compared to net charge-offs of $\$ 2.4$ million in the prior quarter and a net recovery of $\$ 189$ thousand for the second quarter of 2001. The second quarter 2002 charge-off level was related to two commercial and industrial loans offset in part by the previously mentioned recovery on the sale of a non-accrual loan. See the Non-Performing Assets section on page 22 for further information. The allowance for possible loan losses is maintained at a level considered appropriate by management, based on estimated probable losses in the loan portfolio.

| NET CHARGE-OFFS (RECOVERIES) | 2002 |  |  |  | 2001 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Second Quarter |  | First Quarter |  | Second Quarter |  |
| Real Estate | \$ | 808 | \$ | 59 | \$ | (688) |
| Commercial and industrial |  | 2,942 |  | 1,830 |  | 84 |
| Consumer |  | 351 |  | 413 |  | 387 |
| Other, including foreign |  | 18 |  | 79 |  | 28 |
|  | \$ | 4,119 | \$ | 2,381 | \$ | (189) |
| Provision for possible loan losses | \$ | 5,396 | \$ | 6,800 | \$ | 1,000 |
| Allowance for possible loan losses |  | 78,577 |  | 77,300 |  | 65,254 |

## Capital and Liquidity

At June 30, 2002, shareholders' equity was $\$ 647.8$ million compared to $\$ 612.4$ million at June 30 , 2001 and $\$ 604.2$ million at March 31, 2002. In addition to net income of $\$ 60.4$ million, activity in shareholders' equity during 2002 included $\$ 22.2$ million of dividends paid and $\$ 28.7$ million paid for repurchasing shares of the Corporation's common stock. The accumulated other comprehensive income component of equity was $\$ 17.8$ million as of June 30,2002 compared to a loss of $\$ 14.0$ million as of December 31, 2001. This change resulted from the $\$ 31.8$ million, net of tax, of unrealized gain on securities available for sale as of June 30, 2002. Currently, under regulatory requirements, the unrealized gain or loss on securities available for sale does not increase or reduce regulatory capital and is not included in the calculation of risk-based capital and leverage ratios. The Federal Reserve Board utilizes capital guidelines designed to measure Tier 1 and Total Capital and take into consideration the risk inherent in both on-balance sheet and off-balance sheet items. See Note E "Capital" on page seven for a discussion of Cullen/Frost's capital ratios.

Cullen/Frost's board of directors raised the cash dividend in the second quarter of 2002 to $\$ .22$ per common share from $\$ .215$ per common share paid each quarter since the second quarter of 2001. This equates to a dividend payout ratio of 34.4 percent, 39.7 percent and 38.7 percent for the second and first quarters of 2002 and the second quarter of 2001, respectively. In addition, the Corporation announced in the third quarter of 2001 that its board of directors had authorized the repurchase of up to 2.6 million shares of its common stock over a two-year period, from time to time, at various prices in the open market or through private transactions. As of June 30, 2002, 1.2 million shares at a cost of $\$ 39.2$ million had been repurchased under this program.

Funding sources available at the holding company level include a $\$ 25$ million short-term line of credit. There were no borrowings outstanding from this source at June 30, 2002.

Liquidity measures the ability to meet current and future cash flow needs as they become due. Cullen/Frost seeks to ensure that these needs are met at a reasonable cost by maintaining a level of liquid funds through asset/liability management.
Asset liquidity is provided by liquid assets which are readily marketable or pledgeable or which will mature in the near future. Liquid assets include cash, short-term time deposits in banks, securities available for sale, maturities and cash flow from securities held to maturity, and Federal funds sold and securities purchased under resale agreements.

Liability liquidity is provided by access to funding sources, which include core deposits and correspondent banks in Cullen/Frost's natural trade area that maintain accounts with and sell Federal funds to Frost Bank, as well as Federal funds purchased and securities sold under repurchase agreements from upstream banks. The liquidity position of Cullen/Frost is continuously monitored and adjustments are made to the balance between sources and uses of funds as deemed appropriate.

|  | June 30, 2002 |  |  | June 30, 2001 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Balance | Interest <br> Income/ <br> Expense | Yield/ Cost | Average Balance | Interest Income/ Expense | Yield/ Cost |
| Assets: |  |  |  |  |  |  |
| Time deposits | \$ 14,682 | \$ 115 | 1.58\% | \$ 7,071 | \$ 215 | 5.24\% |
| Securities: |  |  |  |  |  |  |
| U.S. Treasury | 36,168 | 376 | 2.09 | 59,556 | 1,784 | 6.04 |
| U.S. Government agencies and corporations | 1,867,572 | 55,386 | 5.93 | 1,339,492 | 43,525 | 6.50 |
| States and political subdivisions |  |  |  |  |  |  |
| Tax-exempt | 176,725 | 6,164 | 6.98 | 163,199 | 5,851 | 7.17 |
| Taxable | 2,232 | 74 | 6.63 | 3,378 | 109 | 6.48 |
| Other | 31,659 | 616 | 3.89 | 34,793 | 1,050 | 6.04 |
| Total securities | 2,114,356 | 62,616 | 5.92 | 1,600,418 | 52,319 | 6.54 |
| Federal funds sold and securities purchased under resale agreements | 107,684 | 1,000 | 1.85 | 238,654 | 5,764 | 4.80 |
| Loans, net of unearned discount | 4,560,801 | 134,603 | 5.95 | 4,561,781 | 188,895 | 8.35 |
| Total Earning Assets and Average Rate Earned | 6,797,523 | 198,334 | 5.87 | 6,407,924 | 247,193 | 7.76 |
| Cash and due from banks | 816,614 |  |  | 741,280 |  |  |
| Allowance for possible loan losses | $(77,225)$ |  |  | $(64,529)$ |  |  |
| Premises and equipment | 151,250 |  |  | 150,477 |  |  |
| Accrued interest and other assets | 392,596 |  |  | 331,444 |  |  |
| Total Assets | \$ 8,080,758 |  |  | \$ 7,566,596 |  |  |
| Liabilities: |  |  |  |  |  |  |
| Demand deposits: |  |  |  |  |  |  |
| Commercial and individual | \$ 1,898,118 |  |  | \$ 1,744,306 |  |  |
| Correspondent banks | 440,859 |  |  | 242,229 |  |  |
| Public funds | 41,051 |  |  | 37,486 |  |  |
| Total demand deposits | 2,380,028 |  |  | 2,024,021 |  |  |
| Time deposits: |  |  |  |  |  |  |
| Savings and Interest-on-Checking | 1,022,338 | 965 | . 19 | 960,548 | 2,542 | . 53 |
| Money market deposit accounts | 1,813,393 | 11,619 | 1.29 | 1,802,539 | 30,022 | 3.36 |
| Time accounts | 1,175,498 | 13,971 | 2.40 | 1,279,978 | 33,333 | 5.25 |
| Public funds | 343,073 | 2,632 | 1.55 | 301,746 | 6,065 | 4.05 |
| Total time deposits | 4,354,302 | 29,187 | 1.35 | 4,344,811 | 71,962 | 3.34 |
| Total deposits | 6,734,330 |  |  | 6,368,832 |  |  |
| Federal funds purchased and securities sold under repurchase agreements | 340,680 | 2,497 | 1.46 | 361,322 | 7,779 | 4.28 |
| Guaranteed preferred beneficial interests in the Corporation's junior subordinated deferrable interest debentures | 98,637 | 4,238 | 8.59 | 98,582 | 4,238 | 8.60 |
| Subordinated notes payable and other notes |  |  |  |  |  |  |
| Other borrowings | 21,118 | 408 | 3.90 | 31,623 | 929 | 5.93 |
| Total Interest-Bearing Funds and Average |  |  |  |  |  |  |
| Accrued interest and other liabilities | 114,406 |  |  | 106,530 |  |  |
| Total Liabilities | 7,461,253 |  |  | 6,970,236 |  |  |
| Shareholders' Equity | 619,505 |  |  | 596,360 |  |  |
| Total Liabilities and Shareholders' Equity | \$ 8,080,758 |  |  | \$ 7,566,596 |  |  |
| Net interest income |  | \$ 158,890 |  |  | \$ 162,176 |  |
| Net interest spread |  |  | 4.27\% |  |  | 4.23\% |
| Net interest income to total average earning assets |  |  | 4.70\% |  |  | 5.09\% |

The above information is shown on a taxable-equivalent basis assuming a $35 \%$ tax rate. Non-accrual loans are included in the average loan amounts outstanding for these computations.

Consolidated Average Balance Sheets and Interest Income Analysis-By Quarter
(dollars in thousands - taxable-equivalent basis)

|  | June 30, 2002 |  |  | March 31, 2002 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Balance | Interest Income/ Expense | Yield/ <br> Cost | Average Balance | Interest Income/ Expense | Yield/ <br> Cost |
| Assets: |  |  |  |  |  |  |
| Time deposits | \$ 13,868 | \$ 65 | 1.89\% | \$ 15,504 | \$ 50 | 1.30\% |
| Securities: |  |  |  |  |  |  |
| U.S. Treasury | 58,028 | 290 | 2.00 | 14,065 | 85 | 2.47 |
| U.S. Government agencies and corporations | 1,865,691 | 27,470 | 5.89 | 1,869,473 | 27,917 | 5.97 |
| States and political subdivisions |  |  |  |  |  |  |
| Tax-exempt | 176,419 | 3,078 | 6.98 | 177,035 | 3,086 | 6.97 |
| Taxable | 2,229 | 37 | 6.64 | 2,234 | 37 | 6.62 |
| Other | 33,965 | 348 | 4.10 | 29,328 | 268 | 3.65 |
| Total securities | 2,136,332 | 31,223 | 5.85 | 2,092,135 | 31,393 | 6.00 |
| Federal funds sold and securities purchased under resale agreements | 112,638 | 524 | 1.84 | 102,674 | 476 | 1.85 |
| Loans, net of unearned discount | 4,587,665 | 67,896 | 5.94 | 4,533,639 | 66,707 | 5.97 |
| Total Earning Assets and Average Rate Earned | 6,850,503 | 99,708 | 5.83 | 6,743,952 | 98,626 | 5.90 |
| Cash and due from banks | 766,820 |  |  | 866,962 |  |  |
| Allowance for possible loan losses | $(79,512)$ |  |  | $(74,912)$ |  |  |
| Premises and equipment | 154,785 |  |  | 147,677 |  |  |
| Accrued interest and other assets | 397,713 |  |  | 401,632 |  |  |
| Total Assets | \$8,090,309 |  |  | \$8,085,311 |  |  |
| Liabilities: |  |  |  |  |  |  |
| Demand deposits: |  |  |  |  |  |  |
| Commercial and individual | \$ 1,869,124 |  |  | \$ 1,927,435 |  |  |
| Correspondent banks | 472,994 |  |  | 408,367 |  |  |
| Public funds | 38,442 |  |  | 43,689 |  |  |
| Total demand deposits | 2,380,560 |  |  | 2,379,491 |  |  |
| Time deposits: |  |  |  |  |  |  |
| Savings and Interest-on-Checking | 1,023,782 | 490 | . 19 | 1,020,878 | 475 | . 19 |
| Money market deposit accounts | 1,818,573 | 5,783 | 1.28 | 1,808,156 | 5,835 | 1.31 |
| Time accounts | 1,164,320 | 6,347 | 2.19 | 1,186,800 | 7,624 | 2.61 |
| Public funds | 332,982 | 1,256 | 1.51 | 353,275 | 1,377 | 1.58 |
| Total time deposits | 4,339,657 | 13,876 | 1.28 | 4,369,109 | 15,311 | 1.42 |
| Total deposits | 6,720,217 |  |  | 6,748,600 |  |  |
| Federal funds purchased and securities sold under repurchase agreements | 353,525 | 1,310 | 1.47 | 327,692 | 1,187 | 1.45 |
| Guaranteed preferred beneficial interests in the Corporation's junior subordinated deferrable interest debentures | 98,644 | 2,119 | 8.59 | 98,630 | 2,119 | 8.60 |
| Subordinated notes payable and other notes |  |  |  | 152,170 | 1,648 | 4.33 |
| Other borrowings | 19,325 | 173 | 3.60 | 22,929 | 235 | 4.16 |
| Total Interest-Bearing Funds and Average |  |  |  |  |  |  |
| Accrued interest and other liabilities | 119,790 |  |  | 123,173 |  |  |
| Total Liabilities | 7,463,497 |  |  | 7,473,194 |  |  |
| Shareholders' Equity | 626,812 |  |  | 612,117 |  |  |
| Total Liabilities and Shareholders' Equity | \$ 8,090,309 |  |  | \$8,085,311 |  |  |
| Net interest income |  | \$ 80,764 |  |  | \$ 78,126 |  |
| Net interest spread |  |  | 4.30\% |  |  | 4.24\% |
| Net interest income to total average earning assets |  |  | 4.72\% |  |  | 4.68\% |

The above information is shown on a taxable-equivalent basis assuming a $35 \%$ tax rate. Non-accrual loans are included in the average loan amounts outstanding for these computations.

## Consolidated Average Balance Sheets and Interest Income Analysis-By Quarter

(dollars in thousands - taxable-equivalent basis)

|  | December 31, 2001 |  |  | September 30, 2001 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Balance | Interest Income/ Expense | Yield Cost | Average Balance | Interest Income/ Expense | Yield/ Cost |
| Assets: |  |  |  |  |  |  |
| Time deposits | \$ 8,433 | \$ 44 | 2.06\% | \$ 6,104 | \$ 72 | 4.67\% |
| Securities: |  |  |  |  |  |  |
| U.S. Treasury | 62,885 | 346 | 2.18 | 17,738 | 164 | 3.66 |
| U.S. Government agencies and corporations | 1,741,198 | 26,488 | 6.09 | 1,596,137 | 25,251 | 6.33 |
| States and political subdivisions |  |  |  |  |  |  |
| Tax-exempt | 174,457 | 3,038 | 6.97 | 168,484 | 2,959 | 7.03 |
| Taxable | 2,250 | 37 | 6.57 | 2,796 | 46 | 6.53 |
| Other | 29,859 | 285 | 3.82 | 29,426 | 254 | 3.46 |
| Total securities | 2,010,649 | 30,194 | 6.01 | 1,814,581 | 28,674 | 6.32 |
| Federal funds sold and securities purchased under resale agreements | 202,824 | 1,155 | 2.23 | 331,845 | 2,864 | 3.38 |
| Loans, net of unearned discount | 4,551,040 | 72,881 | 6.35 | 4,512,277 | 82,637 | 7.27 |
| Total Earning Assets and Average Rate Earned | 6,772,946 | 104,274 | 6.12 | 6,664,807 | 114,247 | 6.81 |
| Cash and due from banks | 930,601 |  |  | 820,091 |  |  |
| Allowance for possible loan losses | $(80,382)$ |  |  | $(65,561)$ |  |  |
| Premises and equipment | 149,950 |  |  | 150,157 |  |  |
| Accrued interest and other assets | 417,922 |  |  | 387,047 |  |  |
| Total Assets | \$ 8,191,037 |  |  | \$ 7,956,541 |  |  |
| Liabilities: |  |  |  |  |  |  |
| Demand deposits: |  |  |  |  |  |  |
| Commercial and individual | \$ 2,087,115 |  |  | \$ 1,955,445 |  |  |
| Correspondent banks | 303,831 |  |  | 262,399 |  |  |
| Public funds | 43,766 |  |  | 40,859 |  |  |
| Total demand deposits | 2,434,712 |  |  | 2,258,703 |  |  |
| Time deposits: |  |  |  |  |  |  |
| Savings and Interest-on-Checking | 981,430 | 475 | . 19 | 962,999 | 588 | . 24 |
| Money market deposit accounts | 1,859,110 | 7,418 | 1.58 | 1,839,010 | 10,571 | 2.28 |
| Time accounts | 1,236,146 | 10,413 | 3.34 | 1,268,349 | 13,355 | 4.18 |
| Public funds | 323,523 | 1,601 | 1.96 | 297,830 | 2,316 | 3.09 |
| Total time deposits | 4,400,209 | 19,907 | 1.79 | 4,368,188 | 26,830 | 2.44 |
| Total deposits | 6,834,921 |  |  | 6,626,891 |  |  |
| Federal funds purchased and securities sold under repurchase agreements | 316,599 | 1,435 | 1.77 | 366,360 | 2,840 | 3.03 |
| Guaranteed preferred beneficial interests in the Corporation's junior subordinated deferrable interest debentures | 98,616 | 2,119 | 8.60 | 98,602 | 2,118 | 8.60 |
| Subordinated notes payable and other notes payable | 152,142 | 2,053 | 5.40 | 99,678 | 1,575 | 6.32 |
| Other borrowings | 30,068 | 401 | 5.30 | 32,338 | 464 | 5.70 |
| Total Interest-Bearing Funds and Average Rate Paid | 4,997,634 | 25,915 | 2.06 | 4,965,166 | 33,827 | 2.70 |
| Accrued interest and other liabilities | 124,902 |  |  | 103,718 |  |  |
| Total Liabilities | 7,557,248 |  |  | 7,327,587 |  |  |
| Shareholders' Equity | 633,789 |  |  | 628,954 |  |  |
| Total Liabilities and Shareholders' Equity | \$ 8,191,037 |  |  | \$ 7,956,541 |  |  |
| Net interest income |  | \$ 78,359 |  |  | \$ 80,420 |  |
| Net interest spread |  |  | 4.06\% |  |  | 4.11\% |
| Net interest income to total average earning assets |  |  | 4.60\% |  |  | 4.80\% |

The above information is shown on a taxable-equivalent basis assuming a $35 \%$ tax rate. Non-accrual loans are included in the average loan amounts outstanding for these computations.

Consolidated Average Balance Sheets and Interest Income Analysis-By Quarter
(dollars in thousands - taxable-equivalent basis)

|  | June 30, 2001 |  |  |
| :---: | :---: | :---: | :---: |
|  | Average Balance | Interest Income/ Expense | Yield/ Cost |
| Assets: |  |  |  |
| Time deposits | \$ 7,751 | \$ 99 | 5.11\% |
| Securities: |  |  |  |
| U.S. Treasury | 17,028 | 192 | 4.52 |
| U.S. Government agencies and corporations | 1,337,607 | 21,427 | 6.41 |
| States and political subdivisions |  |  |  |
| Tax-exempt | 163,453 | 2,908 | 7.12 |
| Taxable | 3,388 | 55 | 6.46 |
| Other | 32,751 | 469 | 5.73 |
| Total securities | 1,554,227 | 25,051 | 6.45 |
| Federal funds sold and securities purchased under resale agreements | 315,871 | 3,520 | 4.41 |
| Loans, net of unearned discount | 4,559,623 | 90,157 | 7.93 |
| Total Earning Assets and Average Rate Earned | 6,437,472 | 118,827 | 7.40 |
| Cash and due from banks | 806,665 |  |  |
| Allowance for possible loan losses | $(65,728)$ |  |  |
| Premises and equipment | 150,376 |  |  |
| Accrued interest and other assets | 351,930 |  |  |
| Total Assets | \$ 7,680,715 |  |  |
| Liabilities: |  |  |  |
| Demand deposits: |  |  |  |
| Commercial and individual | \$ 1,828,870 |  |  |
| Correspondent banks | 248,370 |  |  |
| Public funds | 35,709 |  |  |
| Total demand deposits | 2,112,949 |  |  |
| Time deposits: |  |  |  |
| Savings and Interest-on-Checking | 970,673 | 1,115 | . 46 |
| Money market deposit accounts | 1,824,869 | 12,857 | 2.83 |
| Time accounts | 1,276,765 | 15,741 | 4.95 |
| Public funds | 293,816 | 2,709 | 3.70 |
| Total time deposits | 4,366,123 | 32,422 | 2.98 |
| Total deposits | 6,479,072 |  |  |
| Federal funds purchased and securities sold under repurchase agreements | 360,786 | 3,417 | 3.75 |
| Guaranteed preferred beneficial interests in the Corporation's junior subordinated deferrable interest debentures | 98,589 | 2,119 | 8.60 |
| Subordinated notes payable and other notes |  |  |  |
| Other borrowings | 31,405 | 455 | 5.81 |
| Total Interest-Bearing Funds and Average |  |  |  |
| Accrued interest and other liabilities | 105,602 |  |  |
| Total Liabilities | 7,078,514 |  |  |
| Shareholders' Equity | 602,201 |  |  |
| Total Liabilities and Shareholders' Equity | \$ 7,680,715 |  |  |
| Net interest income |  | \$ 80,367 |  |
| Net interest spread |  |  | 4.23\% |
| Net interest income to total average earning assets |  |  | 5.00\% |

The above information is shown on a taxable-equivalent basis assuming a $35 \%$ tax rate. Non-accrual loans are included in the average loan amounts outstanding for these computations.

## Item 3.

Quantitative and Qualitative Disclosures About Market Risks
There has been no material change in the market risks faced by the Company since December 31, 2001. For information regarding the Company's market risk, refer to the Company's Annual Report on Form 10-K for the year ended December 31, 2001.

## Part II: Other Information

## Item 4. Submission of Matters to a Vote of Security Holders

The Annual Meeting of Shareholders of the Corporation was held on May 22, 2002. The following matters were submitted to a vote of the Corporation's shareholders.

## 1. Election of Directors:

Election of five director nominees into Class III, with a term expiring in 2005, was approved with no nominee receiving less than $45,784,359$ million votes.

| Class III Nominees: | Total Votes For |  | Total Votes Withheld |
| :--- | :---: | :---: | :---: |
| R. Denny Alexander | $46,116,873$ |  | 390,672 |
| Eugene H. Dawson, Sr. | $45,784,359$ |  | 723,186 |
| Ruben M. Escobedo | $46,288,960$ |  | 218,585 |
| Joe R. Fulton | $46,276,127$ |  | 231,418 |
| Ida Clement Steen | $46,289,608$ | 217,937 |  |

2. Ratification of Independent Auditors

| Total Votes For | $44,291,912$ |
| :--- | ---: |
| Total Votes Against | $2,215,633$ |
| Total Abstentions | $\mathrm{n} / \mathrm{a}$ |

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

None
(b) Reports on Form 8-K

None

## Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Cullen/Frost Bankers, Inc. (Registrant)

Date: July 24, 2002

By:/s/ Phillip D. Green
Phillip D. Green
Group Executive Vice President and Chief Financial Officer (Duly Authorized Officer and
Principal Accounting Officer)

