#### **Securities and Exchange Commission**

Washington, D.C. 20549

#### Form 10-Q

# Quarterly Report Under Section 13 or 15(d) of the Securities Exchange Act of 1934

For Quarter Ended June 30, 2002

**Commission file number 0-7275** 



#### Cullen/Frost Bankers, Inc.

(Exact name of registrant as specified in its charter)

**Texas** 

(State or other jurisdiction of incorporation or organization)

74-1751768

(I.R.S. Employer Identification No.)

100 W. Houston Street, San Antonio, Texas

(Address of principal executive offices)

78205

(Zip code)

### (210) 220-4011

(Registrant's telephone number, including area code)

#### N/A

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No\_\_\_

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: At July 17, 2002, there were 51,019,992 shares of Common Stock, \$.01 par value, outstanding.

#### Part I. Financial Information

#### Item 1. Financial Statements (Unaudited)

#### **Consolidated Statements of Income**

| (dollars in thousands, except per share amounts)   | Thre  | Three Months Ended June 30 <b>2002</b> 2001 |    |         | Six Months Ended<br>June 30 |          |          |                 |
|--|-------|---|----|---------|-----------------------------|----------|----------|-----------------|
| (  | 20    |   |    |         |                             | 2002     | 2001     |                 |
| Interest Income:   |       |   |    | 2001    |                             | 2002     |          | 2001            |
| Loans, including fees  | \$ 67 | ,791  | \$ | 90,033  | \$                          | 134,393  | \$ 1     | 88 636          |
| Securities:  | Φ 07  | ,,,,  | Ψ  | ,0,055  | Ψ                           | 10 1,0>0 | Ψ        | .00,050         |
| Taxable  | 28    | ,144  |    | 22,137  |                             | 56,448   |          | 46,460          |
| Tax-exempt   |       | ,975  |    | 1,869   |                             | 3,956    |          | 3,759           |
| Total Securities   |       | ,119  |    | 24,006  |                             | 60,404   |          | 50,219          |
| Time deposits  | 30    | 65  |    | 99      |                             | 115      |          | 215             |
| Federal funds sold and securities purchased under repurchase agreements  |       | 524   |    | 3,520   |                             | 1,000    |          | 5,764           |
| Total Interest Income  | 00    | ,499  |    | 117,658 |                             | 195,912  | _        |                 |
|  | 98    | ,499  |    | 117,038 |                             | 195,912  | 4        | 244,834         |
| Interest Expense:  | 12    | 976   |    | 22 422  |                             | 20 107   |          | 71.062          |
| Deposits   |       | ,876  |    | 32,422  |                             | 29,187   |          | 71,962          |
| Federal funds purchased and securities sold under repurchase agreements<br>Guaranteed preferred beneficial interests in the Corporation's junior   | 1     | ,310  |    | 3,417   |                             | 2,497    |          | 7,779           |
| subordinated deferrable interest debentures  | 2     | ,119  |    | 2,119   |                             | 4,238    |          | 4,238           |
| Subordinated notes payable and other borrowings  | 1     | ,639  |    | 502     |                             | 3,522    |          | 1,038           |
| Total Interest Expense   | 18    | ,944  |    | 38,460  |                             | 39,444   |          | 85,017          |
| Net Interest Income  | 79    | ,555  |    | 79,198  |                             | 156,468  | ]        | 59,817          |
| Provision for possible loan losses   |       | ,396  |    | 1,000   |                             | 12,196   |          | 16,031          |
| Net Interest Income After Provision For Possible Loan Losses   |       | ,159  |    | 78,198  |                             | 144,272  | 1        | 43,786          |
| Non-Interest Income:   |       | ,20,  |    | ,       |                             | ,        |          | ,,,,,,,         |
| Trust fees   | 12    | ,073  |    | 12,837  |                             | 24,188   |          | 24,843          |
| Service charges on deposit accounts  |       | ,585  |    | 18,051  |                             | 37,992   |          | 34,551          |
| Insurance commissions  |       | ,537  |    | 3,598   |                             | 11,143   |          | 7,493           |
| Other service, collection and exchange charges, commissions and fees   |       | ,939  |    | 6,665   |                             | 13,984   |          | 12,599          |
| Net gain (loss) on securities transactions   | •     | 88  |    | (12)    | )                           | 88       |          | (2)             |
| Other  | 9     | ,960  |    | 7,334   | ,                           | 18,580   |          | 15,747          |
| Total Non-Interest Income  |       | ,182  |    | 48,473  |                             | 105,975  |          | 95,231          |
| Non-Interest Expense:  | 33    | ,102  |    | 10,175  |                             | 100,570  |          | ,,,251          |
| Salaries and wages   | 35    | ,996  |    | 36,711  |                             | 72,136   |          | 72,321          |
| Employee benefits  |       | ,664  |    | 8,339   |                             | 17,590   |          | 17,250          |
| Net occupancy  |       | ,393  |    | 7,343   |                             | 14,806   |          | 14,546          |
| Furniture and equipment  |       | ,591  |    | 6,240   |                             | 11,415   |          | 12,252          |
| Intangible amortization  |       | ,735  |    | 3,752   |                             | 3,612    |          | 7,632           |
| Other  |       | ,886  |    | 21,382  |                             | 41,945   |          | 42,367          |
| Total Non-Interest Expense   |       | ,265  |    | 83,767  |                             | 161,504  | 1        | 66,368          |
| Income Before Income Taxes and Cumulative Effect of Accounting   |       | ,203<br>,076                                |    | 42,904  |                             | 88,743   |          |                 |
| 9  | 40    | ,070  |    | 42,904  |                             | 00,743   |          | 72,649          |
| Change<br>Income taxes   | 15    | 122   |    | 14 242  |                             | 28,373   |          | 24,458          |
|  |       | ,423  |    | 14,243  |                             |          |          |                 |
| Income before cumulative effect of accounting change<br>Cumulative effect of change in accounting for derivatives, net of tax  | 32    | ,653  |    | 28,661  |                             | 60,370   |          | 48,191<br>3,010 |
| The state of the s | 0.22  | (52   | Φ  | 20 ((1  | Φ                           | (0.250   | Ф        |                 |
| Net Income   | \$ 32 | ,653  | \$ | 28,661  | \$                          | 60,370   | <b>3</b> | 51,201          |
| Basic per share:   |       |   |    |         |                             |          |          |                 |
| Income before cumulative effect of accounting change   | \$    | .64   | \$ | .56     | \$                          | 1.18     | \$       | .93             |
| Cumulative effect of change in accounting, net of taxes  |       |   |    |         |                             |          |          | .06             |
| Net Income   | \$    | .64   | \$ | .56     | \$                          | 1.18     | \$       | .99             |
| Diluted per share:   |       |   |    |         |                             |          |          |                 |
| Income before cumulative effect of accounting change   | \$    | .61   | \$ | .54     | \$                          | 1.13     | \$       | .90             |
| Cumulative effect of change in accounting, net of taxes  |       |   |    |         |                             |          |          | .06             |
| Net Income   | \$    | .61   | \$ | .54     | \$                          | 1.13     | \$       | .96             |
| Dividends per common share   | -     | .22   | -  | .215    | 4                           | .435     | *        | .410            |
| Dividends per common share   |       | •44   |    | .413    |                             | . 7.3.3  |          | .410            |

| dollars in thousands, except per share amounts)         June 30 (2002)         December 31 (2001)           Assets         2001         2701           Cash and due from banks         \$1,98,195         \$94,622         \$97,5169           Time deposits         9,354         \$6,33         \$4,379           Securities available for sale         2,06,187         \$1,231         61,534           Trading account securities         18,165         62         129,550         141,650           Federal funds sold and securities purchased under resale agreements on the inversed discount of \$8,905 at June 30, 2002; \$5,005 at June 30, 2001         4,497,905         4,518,608         4,545,914           December 31, 2001 and \$6,762 at June 30, 2001         4,497,905         4,518,608         4,545,914           Net loans         (78,577)         (72,881)         160,5254           Net loans         4,419,328         4,445,918         14,983           Accrued interest and other assets         8,241,909         8,369,588         7,848,960           Net loans         4,419,328         4,445,71         4,383,363         3,848,191         1,848,871         1,498,33         3,848,191         1,848,33         3,848,191         1,848,871         1,418,833         3,848,191         1,848,183         1,498,33         3,84   | Consolidated Balance Sheets   |              |              |              |
|---|---|--------------|--------------|--------------|
| Assets         S. 1,038,195         \$ 994,622         \$ 975,169           Cash and due from banks         9,354         6,530         4,379           Securities pavailable for sale         42,781         51,231         61,534           Securities available for sale         2,069,187         2,105,247         1,651,345           Trading account securities         12,069,187         2,105,247         1,651,345           Loans, net of unearned discount of \$8,905 at June 30, 2002; \$5,005 at         42,069,187         129,550         141,650           December 31, 2001 and \$6,762 at June 30, 2001         4,497,905         4,518,608         4,545,914           Less: Allowance for possible loan losses         4,419,328         4,445,727         4,480,600           Premises and equipment         4,193,332         4,445,727         4,480,600           Premises and equipment         173,3734         148,871         149,833           Accrued interest and other assets         336,055         487,688         398,195           Total Assets         \$1,982,823         \$2,317,926         \$2,029,368           Correspondent banks         499,420         298,055         \$2,029,368           Correspondent banks         499,420         298,055         \$2,0451           Public funds<   |   | June 30      | December 31  | June 30      |
| Gas had due from banks         9,138,189         994,622         9,75,169           Time deposits         9,35         6,530         4,780           Securities held to maturity         2,069,187         2,105,244         1,615,345           Trading account securities         2,069,187         2,105,244         1,615,165           Trading account securities         1,205,201         121,055         1,105           Loesner J, 2001 and So,762 at June 30,2001         4,497,905         4,518,608         6,525,40           December 31, 2001 and So,762 at June 30, 2001         4,497,905         4,458,007         4,480,605           Net loans         4,419,328         4,445,727         4,480,605           Net loans         4,419,328         4,445,727         4,480,605           Net loans         3,065         4,876,871         1,480,803           Net loans         4,419,328         4,445,727         4,480,605           Net loans         4,419,328         4,445,727         4,480,605           Net loans         4,449,328         4,445,727         4,480,605           Total Accounties and equipment         5,526,328         4,304,803         2,319,805           Total Accounties and equipment         5,526,328         4,304,803         2,319,805 </th <th></th> <th>2002</th> <th>2001</th> <th>2001</th>   |   | 2002         | 2001         | 2001         |
| Time deposits         9,54         6,530         4,378           Securities had to maturity         42,781         2,105,247         1,615,348           Trading account securities         2,009,187         2,105,247         1,615,348           Federal funds sold and securities purchased under resale agreements         93,275         129,550         141,650           Loans, net of unearmed discount of \$8,905 at June 30, 2001; \$3,005         4,497,905         4,518,608         4,545,914           Less: Allowance for possible loan losses         707,8577         7,72,881         169,254           Net loans         173,734         148,871         149,850           Accrued interest and other assets         173,734         148,871         149,850           Accrued interest and other assets         2,786,252         4,876,600         8,819,192           Total Assets         8,249,000         8,309,308         8,786,208         8,981,91           Total Assets         9,306,55         447,688         39,819         1,000,302         8,981,91         1,000,302         2,009,368         2,009,368         2,009,368         2,009,368         2,009,368         2,009,368         2,009,368         2,009,368         2,009,368         2,009,368         2,009,368         2,009,368         2,009,368  |   |              |              |              |
| Securities lad to maturity         42,781         51,231         61,534           Securities available for sale         2,069,187         2,102,47         16,563,855           Trading account securities purchased under resale agreements Loans, net of unearned discount of \$8,905 at June 30,2002; \$5,005 at June 20,2001         4,497,905         4,518,608         4,545,914           Less: Allowance for possible loan losses         7,8577         7,2810         4,656,204           Net loans         4,419,328         4,447,727         4,806,606           Premises and equipment         137,373         148,871         149,808           Accrued interest and other assets         390,655         487,688         398,191           Total Assets         5,182,282         3,217,926         \$,202,9368           Correspondent banks         499,405         2,98,055         2,029,368           Correspondent banks         499,405         2,98,055         2,029,368           Public funds         2,182,2823         2,317,926         2,029,368           Total demand deposits         2,182,2823         2,317,926         2,029,368           Total time deposits (interest bearing):         2,182,292         2,029,368           Money market deposits ecounts         1,830,229         1,803,293         9,811  |   |              |              | ,            |
| Securities available for sale         2,069,187         2,105,247         1,651,365           Trading account securities         1,665         1,665         1,665           Federal funds sold and securities purchased under resale agreements         293,275         129,550         141,650           Loss: Allowance for possible loan losses         4,497,905         4,518,608         4,545,914           Less: Allowance for possible loan losses         4,419,328         4,445,727         4,480,605           Net loans         4,419,328         4,445,727         4,480,605           Pemises and equipment         173,734         148,781         149,833           Accrued interest and other assets         396,055         8,80,588         398,101           Total Assets         8,1982,823         \$2,317,926         \$2,029,368           Correspondent banks         499,420         298,055         \$2,029,368           Correspondent banks         499,420         298,055         250,451           Public funds         48,510         5,3,848         40,077           Total demand deposits (interest bearing):         1,830,729         1,806,392         251,819           Savings and Interest-on-Checking         979,04         1,603,923         351,110           Money market deposits  | •   |              |              |              |
| Trading account securities         1.1665           Federal funds sold and securities purchased under resale agreements Loans, net of unearmed discount of \$8,905 at June 30, 2002; \$5,005 at December 31, 2001 and \$6,762 at June 30, 2001         4,497,905         4,518,608         4,545,914           Less: Allowance for possible loan losses         (78,877)         7(72,881)         4,552,544           Net loans         4,419,328         4,445,727         4,480,606           Premises and equipment         173,734         1148,871         149,853           Accrued interest and other assets         36,055         487,688         398,191           Total Assets         8,241,909         \$ 8,369,584         \$ 7,864,486           Correspondent banks         9,982,823         \$ 2,317,926         \$ 2,029,368           Correspondent banks         499,420         2298,055         250,451           Public funds         48,510         35,384         40,077           Total demand deposits         1,830,729         1,804,996         2,319,986           Time deposits (interest bearing):         2,50,753         2,669,829         2,319,896           Time deposits (interest bearing):         3,50,494         1,063,923         59,1,151           Money market deposit accounts         1,80,496         1,820,766   |   |              |              |              |
| Federal funds sold and securities purchased under resale agreements Loans, net of unearned discount of \$8,905 at June 30, 2002; \$5,005 at December 31, 2001 and \$6,762 at June 30, 2001         4,497,905         4,518,608         4,545,914           Less: Allowance for possible loan losses         (78,577)         (72,811)         46,525,42           Net loans         4,493,28         4,447,27         4,806,60           Permises and equipment         173,734         418,871         149,853           Accrued interest and other assets         36,055         487,688         398,101           Total Assets         396,055         487,688         398,101           Ebmand deposits (non-interest bearing):         \$1,982,823         \$2,317,926         \$2,029,368           Correspondent banks         499,420         298,055         250,451           Public funds         48,510         53,848         40,077           Total demand deposits         25,30,753         2,609,829         2,319,806           Time deposits (interest bearing):         25,30,753         2,609,829         2,319,806           Time deposits (interest bearing):         1,830,729         1,803,709         1,803,709         1,803,709         1,803,709         1,803,709         1,803,709         1,803,709         1,803,709         1,803,709         1,803,709   |   | 2,069,187    |              |              |
| December 31, 2001 and \$6,762 at June 30, 2001  | E   |              |              |              |
| December 31, 2001 and \$6,762 at June 30, 2001         4,497,905         4,518,608         4,545,214           Less: Allowance for possible loan losses         (78,877)         (72,881)         (62,524)           Net loans         4,419,323         4,448,737         4,480,600           Premises and equipment         173,734         148,871         149,883           Accrued interest and other assets         306,055         487,688         398,191           Total Assets         8,241,909         \$8,369,584         7,864,486           Commercial and individual         \$1,982,823         \$2,317,926         \$2,029,368           Correspondent banks         499,420         298,055         250,451           Public funds         48,510         298,055         250,451           Total demand deposits         499,420         298,055         250,451           Public funds         99,496         1,663,923         231,989           Time deposits (interest bearing):         1,603,903         1,804,796         1,820,766           Time deposits (interest bearing):         1,163,906         1,804,796         1,820,766           Time deposits (interest bearing):         1,163,906         1,804,796         1,820,766         1,820,766           Time d   |   | 93,275       | 129,550      | 141,650      |
| Less: Allowance for possible loan losses         (78,577)         (72,881)         (65,524)           Net loans         44,19,328         4,44,727         4,48,060           Pemises and equipment         173,734         14,875         149,853           Accrued interest and other assets         306,055         487,688         30,910           Total Assets         8,241,909         \$ 8,369,584         7,864,486           Chibilities           Commercial and individual         \$ 1,982,823         \$ 2,317,926         \$ 2,029,368           Correspondent banks         49,420         2,805,58         2,012,458           Public funds         48,510         5,384         40,077           Total demand deposits         48,510         5,384         40,077           Total demand therest bearing:         30,000         1,803,923         2,91,936           Whore market deposits         48,510         1,803,923         2,91,936           Money market deposits (interest bearing):         18,307,29         1,804,796         1,820,766           Public funds         16,309         1,804,796         1,820,766           Total deposits         4,301,435         4,221,436         3,241,700           Total deposits   |   |              |              |              |
| Net loans         4,419,328         4,445,727         4,480,600           Premises and equipment         173,734         148,871         149,853           Accrued interest and other assets         396,655         487,688         389,191           Total Assets         \$2,41,009         \$350,584         7,864,486           Liabilities         *****         *****         *****         7,864,486           Commercial and individual         \$1,982,823         \$2,317,926         \$2,029,368           Public funds         499,420         298,055         250,451           Public funds         2,530,753         2,669,829         231,986           Time deposits (interest bearing):         ****         1,663,923         2,518,755           Time deposits (interest bearing):         ****         1,820,766         2,319,886           Time deposits (interest bearing):         ****         1,820,766         2,319,896           Time deposits (interest bearing):         ****         1,820,766         4,810,493         1,820,766           Time deposits (interest bearing):         ****         1,820,766         1,820,766         4,810,493         1,820,766           Time deposits (interest bearing):         ****         4,310,459         1,804,799         1,820,76   |   |              |              |              |
| Premises and equipment Accrued interest and other assets         173,734 a 348,871 a 149,853 a 398,191 a 396,055         148,688 a 398,191 a 396,055         148,688 a 398,191 a 396,055         148,688 a 398,191 a 396,055         248,688 a 398,191 a 398,191 a 398,192 a 38,695,84         38,685,83 a 38,191 a 398,192 a 38,695,84         38,685,83 a 38,191 a 398,192 a 38,695,84         38,685,83 a 38,192 a 39,695,84         38,685,83 a 38,192 a 39,695,84         38,685,83 a 39,895,83         38,685,83         38,885,83 a 39,895,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,885,83         38,81,81         38,81,81         38,81,81         38,81,81         3 | Less: Allowance for possible loan losses                                | (78,577)     | (72,881)     | (65,254)     |
| Accrued interest and other assets         396,055         487,688         398,101           Total Assets         \$8,241,000         \$8,309,508         7,864,468           Liabilities           Commercial and individual         \$1,982,823         \$2,317,926         \$2,029,368           Correspondent banks         489,40         298,055         250,451           Public funds         485,10         25,307,53         26,082,9         23,19,806           Total demand deposits         2,530,753         2,609,82         23,19,806           Time deposits (interest bearing):         36,972,90         1,603,923         951,151           Money market deposits accounts         1,830,729         1,804,906         1,820,766           Time         1,639,93         1,804,906         1,820,766           Time         1,639,93         1,804,906         1,820,766           Time deposits         4,310,457         4,281,718         4,321,106           Total time deposits         6,841,210         7,090,07         6,887,100           Total deposits         1,309,07         1,490,07         6,887,200           Rederal funds purchased and securities sold under repurchase agreements         1,490,40         1,512,20         2,520,20 <t< td=""><td>Net loans</td><td>4,419,328</td><td>4,445,727</td><td>4,480,660</td></t<>   | Net loans   | 4,419,328    | 4,445,727    | 4,480,660    |
| Total Assets         8,241,909         8,369,584         7,864,486           Liabilities         Commercial and individual         81,982,823         2,317,926         2,029,368           Correspondent banks         499,420         298,055         250,451           Public funds         48,510         53,848         40,077           Total demand deposits         2,530,753         2,669,829         2,319,806           Time deposits (interest bearing):         3,830,729         1,804,796         1,820,766           Money market deposit accounts         1,830,729         1,804,796         1,820,766           Time         1,630,99         1,063,923         951,151           Money market deposit accounts         1,830,729         1,804,796         1,820,766           Time         1,613,999         1,022,246         1,271,106           Public funds         3,36,725         3,57,213         324,177           Total time deposits         4,310,457         4,428,178         4,367,194           Federal funds purchased and securities sold under repurchase agreements         3,702,220         305,384         342,896           Guaranteed preferred beneficial interest in the Corporation's junic subordinated deferrable interest debentures, net         98,550         98,623         98,550   | Premises and equipment  | 173,734      | 148,871      | 149,853      |
| Liabilities           Demand deposits (non-interest bearing):         8 1,982,823         \$ 2,317,926         \$ 2,029,368           Correspondent banks         499,420         298,055         250,451           Public funds         48,510         53,848         40,077           Total demand deposits         2,530,753         2,669,829         2,319,896           Time deposits (interest bearing):         8979,094         1,063,923         951,151           Money market deposit accounts         1,830,729         1,804,796         1,820,766           Time         1,163,909         1,202,246         1,271,100           Public funds         330,725         357,213         324,177           Total time deposits         4310,457         4428,178         4,367,194           Total time deposits         6,841,210         7,098,007         6,687,090           Federal funds purchased and securities sold under repurchase agreements         370,220         305,384         342,896           Accured interest and other liabilities         133,998         120,499         121,232           Subordinated notes payable and other notes payable         149,884         152,152         2,256           Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest d  | Accrued interest and other assets                                       | 396,055      | 487,688      | 398,191      |
| Demand deposits (non-interest bearing):         S 1,982,823         2,317,926         2,029,368           Correspondent banks         499,420         298,055         250,451           Public funds         48,510         53,848         40,077           Total demand deposits         2,530,753         2,669,829         2,319,896           Time deposits (interest bearing):         8979,094         1,063,923         951,151           Money market deposit accounts         1,163,999         1,202,246         1,271,100           Time deposits (interest bearing):         1,163,999         1,202,246         1,271,100           Time deposits accounts         1,163,999         1,202,246         1,271,100           Time deposits (interest bearing):         336,725         357,213         324,177           Total time deposits         4,310,457         4,281,78         4,367,194           Total time deposits         6,841,210         7,098,007         6,687,090           Total demand deposits         119,984         152,152         2,236           Accrued interest and other liabilities         149,984         152,152         2,236           Guaranteed preferred beneficial interest in the Corporation's junior         39,650         98,650         98,623         98,550  | Total Assets  | \$ 8,241,909 | \$ 8,369,584 | \$ 7,864,486 |
| Demand deposits (non-interest bearing):         S 1,982,823         2,317,926         2,029,368           Correspondent banks         499,420         298,055         250,451           Public funds         48,510         53,848         40,077           Total demand deposits         2,530,753         2,669,829         2,319,896           Time deposits (interest bearing):         8979,094         1,063,923         951,151           Money market deposit accounts         1,163,999         1,202,246         1,271,100           Time deposits (interest bearing):         1,163,999         1,202,246         1,271,100           Time deposits accounts         1,163,999         1,202,246         1,271,100           Time deposits (interest bearing):         336,725         357,213         324,177           Total time deposits         4,310,457         4,281,78         4,367,194           Total time deposits         6,841,210         7,098,007         6,687,090           Total demand deposits         119,984         152,152         2,236           Accrued interest and other liabilities         149,984         152,152         2,236           Guaranteed preferred beneficial interest in the Corporation's junior         39,650         98,650         98,623         98,550  |   |              |              |              |
| Commercial and individual Correspondent banks         1,982,823         \$ 2,317,926         \$ 2,029,368           Correspondent banks         499,420         298,055         250,451           Public funds         48,510         53,848         40,077           Total demosits         2,530,753         2,669,829         2,319,896           Time deposits (interest bearing):         979,094         1,063,923         951,151           Money market deposit accounts         1,830,729         1,804,796         1,820,766           Time         1,163,909         1,202,246         1,271,100           Public funds         336,725         357,213         324,170           Total time deposits         4,310,457         4,428,178         4,361,140           Total time deposits         6,841,210         7,098,007         6,687,090           Rederal funds purchased and securities sold under repurchase agreements         370,220         305,384         342,896           Accrued interest and other liabilities         133,998         120,499         121,232           Subordinated notes payable and other notes payable         7,794,665         98,650         98,623         98,550           Total Liabilities         7,774,665         7,252,049         7,252,049           Shar  |   |              |              |              |
| Correspondent banks         499,420         298,055         250,451           Public funds         48,510         53,848         40,077           Total demand deposits         2,530,753         2,669,829         2,319,896           Time deposits (interest bearing):         300,000         1,63,909         1,063,923         951,151           Money market deposit accounts         1,830,729         1,804,796         1,820,766           Time         1,163,909         1,202,246         1,271,100           Public funds         336,725         357,213         324,177           Total time deposits         6,841,210         7,098,007         6,687,090           Total deposits         6,841,210         7,098,007         6,687,090           Federal funds purchased and securities sold under repurchase agreements         370,220         305,384         342,896           Accrued interest and other liabilities         133,998         120,499         121,232           Subordinated notes payable and other notes payable         149,984         152,152         2,236           Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net         98,650         98,623         98,595           Shares issued: 53,561,616         536         536  |   |              |              |              |
| Public funds         48,510         53,848         40,077           Total demand deposits         2,530,753         2,669,829         2,319,896           Time deposits (interest bearing):         979,094         1,063,923         951,151           Money market deposit accounts         1,830,729         1,804,796         1,820,766           Time         1,163,999         1,202,246         1,271,100           Public funds         336,725         357,213         324,177           Total time deposits         4,310,457         4,428,178         4,367,194           Total deposits         6,841,210         7,098,007         6,687,090           Federal funds purchased and securities sold under repurchase agreements         370,220         305,384         342,896           Accured interest and other liabilities         133,998         120,499         121,232           Subordinated notes payable and other notes payable         149,984         152,152         2,236           Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net         7,594,062         7,774,665         7,525,049           Total Liabilities         7,594,062         7,774,665         7,525,049           Share-holders' Equity         536         536         536  |   |              |              |              |
| Total demand deposits         2,530,753         2,669,829         2,319,896           Time deposits (interest bearing):         Savings and Interest-on-Checking         979,094         1,063,923         951,151           Money market deposit accounts         1,830,729         1,804,796         1,820,766           Time         1,163,909         1,202,246         1,271,100           Public funds         336,725         352,133         324,177           Total time deposits         4,310,457         4,428,178         4,367,194           Total deposits         6841,210         7,098,007         6,687,090           Federal funds purchased and securities sold under repurchase agreements         370,220         305,384         342,896           Accrued interest and other liabilities         133,998         120,499         121,232           Subordinated notes payable and other notes payable         149,984         152,152         2,236           Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net         98,650         98,623         98,595           Total Liabilities         7,594,062         7,774,665         7,252,049           Shareholders' Equity         536         536         536           Surplus         195,039         19   |   | 499,420      |              |              |
| Time deposits (interest bearing):         979,094         1,063,923         951,151           Money market deposit accounts         1,830,729         1,804,796         1,820,766           Time         1,163,909         1,202,246         1,271,100           Public funds         336,725         357,213         324,177           Total time deposits         4,310,457         4,428,178         4,367,194           Total deposits         6,841,210         7,098,007         6,687,090           Federal funds purchased and securities sold under repurchase agreements         370,220         305,384         342,896           Accrued interest and other liabilities         133,998         120,499         121,232           Subordinated notes payable and other notes payable         149,984         152,152         2,236           Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net         98,650         98,623         98,595           Total Liabilities         7,594,062         7,774,665         7,252,049           Shares issued: 53,561,616         536         536         536           Surplus         195,039         191,856         190,240           Retained earnings         514,724         478,432         473,932   | Public funds  | 48,510       | 53,848       | 40,077       |
| Savings and Interest-on-Checking         979,094         1,063,923         951,151           Money market deposit accounts         1,830,729         1,804,796         1,820,766           Time         1,163,909         1,202,246         1,271,100           Public funds         336,725         357,213         324,177           Total time deposits         4,310,457         4,428,178         4,367,194           Total deposits         6,841,210         7,098,007         6,687,090           Federal funds purchased and securities sold under repurchase agreements         370,220         305,384         342,896           Accrued interest and other liabilities         133,998         120,499         121,232           Subordinated notes payable and other notes payable         149,984         152,152         2,236           Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net         98,650         98,623         98,595           Total Liabilities         7,594,062         7,774,665         7,252,049           Shareholders' Equity         536         536         536           Surplus         195,039         191,856         190,240           Retained earnings         514,724         478,432         473,932   |   | 2,530,753    | 2,669,829    | 2,319,896    |
| Money market deposit accounts         1,830,729         1,804,796         1,820,766           Time         1,163,909         1,202,246         1,271,100           Public funds         336,725         357,213         324,177           Total time deposits         4,310,457         4,428,178         4,367,194           Total deposits         6,841,210         7,098,007         6,687,090           Federal funds purchased and securities sold under repurchase agreements         370,220         305,384         342,896           Accrued interest and other liabilities         133,998         120,499         121,232           Subordinated notes payable and other notes payable         149,984         152,152         2,236           Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net         98,650         98,623         98,595           Total Liabilities         7,594,062         7,774,665         7,252,049           Shareholders' Equity         Common stock, par value \$.01 per share; Shares authorized: 90,000,000;         536         536         536           Surplus         195,039         191,856         190,240           Retained earnings         514,724         478,432         473,932           Accumulated other comprehensive income (loss), net   |   |              |              |              |
| Time         1,163,909         1,202,246         1,271,100           Public funds         336,725         357,213         324,177           Total time deposits         4,310,457         4,428,178         4,367,194           Total deposits         6,841,210         7,098,007         6,687,090           Federal funds purchased and securities sold under repurchase agreements         370,220         305,384         342,896           Accrued interest and other liabilities         133,998         120,499         121,232           Subordinated notes payable and other notes payable         149,984         152,152         2,236           Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net         98,650         98,623         98,595           Total Liabilities         7,594,062         7,774,665         7,252,049           Shareholders' Equity         536         536         536           Surplus         195,039         191,856         190,240           Retained earnings         514,724         478,432         473,932           Accumulated other comprehensive income (loss), net of tax         17,843         (14,005)         3,605           Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)         (80,295)         (61,900)  | Savings and Interest-on-Checking  | 979,094      | 1,063,923    | 951,151      |
| Public funds         336,725         357,213         324,177           Total time deposits         4,310,457         4,428,178         4,367,194           Total deposits         6,841,210         7,098,007         6,687,090           Federal funds purchased and securities sold under repurchase agreements         370,220         305,384         342,896           Accrued interest and other liabilities         133,998         120,499         121,232           Subordinated notes payable and other notes payable         149,984         152,152         2,236           Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net         98,650         98,623         98,595           Total Liabilities         7,594,062         7,774,665         7,252,049           Shareholders' Equity         536         536         536           Surplus         195,039         191,856         190,240           Retained earnings         514,724         478,432         473,932           Accumulated other comprehensive income (loss), net of tax         17,843         (14,005)         3,605           Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)         (80,295)         (61,900)         (55,876)           Total Shareholders' Equity         647,847         59  | Money market deposit accounts   | 1,830,729    | 1,804,796    | 1,820,766    |
| Total time deposits         4,310,457         4,428,178         4,367,194           Total deposits         6,841,210         7,098,007         6,687,090           Federal funds purchased and securities sold under repurchase agreements         370,220         305,384         342,896           Accrued interest and other liabilities         133,998         120,499         121,232           Subordinated notes payable and other notes payable         149,984         152,152         2,236           Guaranteed preferred beneficial interest in the Corporation's junior         98,650         98,623         98,595           Total Liabilities         7,594,062         7,774,665         7,252,049           Shareholders' Equity         536         536         536           Surplus         195,039         191,856         190,240           Retained earnings         514,724         478,432         473,932           Accumulated other comprehensive income (loss), net of tax         17,843         (14,005)         3,605           Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)         (80,295)         (61,900)         (55,876)           Total Shareholders' Equity         647,847         594,919         612,437   | Time  | 1,163,909    | 1,202,246    | 1,271,100    |
| Total deposits         6,841,210         7,098,007         6,687,090           Federal funds purchased and securities sold under repurchase agreements         370,220         305,384         342,896           Accrued interest and other liabilities         133,998         120,499         121,232           Subordinated notes payable and other notes payable         149,984         152,152         2,236           Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net         98,650         98,623         98,595           Total Liabilities         7,594,062         7,774,665         7,252,049           Shareholders' Equity         536         536         536           Surplus         195,039         191,856         190,240           Retained earnings         514,724         478,432         473,932           Accumulated other comprehensive income (loss), net of tax         17,843         (14,005)         3,605           Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)         (80,295)         (61,900)         (55,876)           Total Shareholders' Equity         647,847         594,919         612,437  | Public funds  | 336,725      | 357,213      | 324,177      |
| Federal funds purchased and securities sold under repurchase agreements         370,220         305,384         342,896           Accrued interest and other liabilities         133,998         120,499         121,232           Subordinated notes payable and other notes payable         149,984         152,152         2,236           Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net         98,650         98,623         98,595           Total Liabilities         7,594,062         7,774,665         7,252,049           Shareholders' Equity         536         536         536           Surplus         195,039         191,856         190,240           Retained earnings         514,724         478,432         473,932           Accumulated other comprehensive income (loss), net of tax         17,843         (14,005)         3,605           Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)         (80,295)         (61,900)         (55,876)           Total Shareholders' Equity         647,847         594,919         612,437   | Total time deposits   | 4,310,457    | 4,428,178    | 4,367,194    |
| Accrued interest and other liabilities       133,998       120,499       121,232         Subordinated notes payable and other notes payable       149,984       152,152       2,236         Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net       98,650       98,623       98,595         Total Liabilities       7,594,062       7,774,665       7,252,049         Shareholders' Equity       536       536       536         Common stock, par value \$.01 per share; Shares authorized: 90,000,000; Shares issued: 53,561,616       536       536         Surplus       195,039       191,856       190,240         Retained earnings       514,724       478,432       473,932         Accumulated other comprehensive income (loss), net of tax       17,843       (14,005)       3,605         Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)       (80,295)       (61,900)       (55,876)         Total Shareholders' Equity       647,847       594,919       612,437   | Total deposits  | 6,841,210    | 7,098,007    | 6,687,090    |
| Subordinated notes payable and other notes payable       149,984       152,152       2,236         Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net       98,650       98,623       98,595         Total Liabilities       7,594,062       7,774,665       7,252,049         Shareholders' Equity       536       536       536         Common stock, par value \$.01 per share; Shares authorized: 90,000,000; Shares issued: 53,561,616       536       536       536         Surplus       195,039       191,856       190,240         Retained earnings       514,724       478,432       473,932         Accumulated other comprehensive income (loss), net of tax       17,843       (14,005)       3,605         Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)       (80,295)       (61,900)       (55,876)         Total Shareholders' Equity       647,847       594,919       612,437  | Federal funds purchased and securities sold under repurchase agreements | 370,220      | 305,384      | 342,896      |
| Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net       98,650       98,623       98,595         Total Liabilities       7,594,062       7,774,665       7,252,049         Shareholders' Equity       Common stock, par value \$.01 per share; Shares authorized: 90,000,000; Shares issued: 53,561,616       536       536       536       536         Surplus       195,039       191,856       190,240         Retained earnings       514,724       478,432       473,932         Accumulated other comprehensive income (loss), net of tax       17,843       (14,005)       3,605         Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)       (80,295)       (61,900)       (55,876)         Total Shareholders' Equity       647,847       594,919       612,437   | Accrued interest and other liabilities                                  | 133,998      | 120,499      | 121,232      |
| Guaranteed preferred beneficial interest in the Corporation's junior subordinated deferrable interest debentures, net       98,650       98,623       98,595         Total Liabilities       7,594,062       7,774,665       7,252,049         Shareholders' Equity       Common stock, par value \$.01 per share; Shares authorized: 90,000,000; Shares issued: 53,561,616       536       536       536       536         Surplus       195,039       191,856       190,240         Retained earnings       514,724       478,432       473,932         Accumulated other comprehensive income (loss), net of tax       17,843       (14,005)       3,605         Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)       (80,295)       (61,900)       (55,876)         Total Shareholders' Equity       647,847       594,919       612,437   | Subordinated notes payable and other notes payable                      | 149,984      | 152,152      | 2,236        |
| subordinated deferrable interest debentures, net         98,650         98,623         98,595           Total Liabilities         7,594,062         7,774,665         7,252,049           Shareholders' Equity         Common stock, par value \$.01 per share; Shares authorized: 90,000,000; Shares issued: 53,561,616         536         536         536         536           Surplus         195,039         191,856         190,240           Retained earnings         514,724         478,432         473,932           Accumulated other comprehensive income (loss), net of tax         17,843         (14,005)         3,605           Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)         (80,295)         (61,900)         (55,876)           Total Shareholders' Equity         647,847         594,919         612,437  |   |              |              |              |
| Total Liabilities         7,594,062         7,774,665         7,252,049           Shareholders' Equity         Shareholders' Equity         536         536         536           Surplus         195,039         191,856         190,240           Retained earnings         514,724         478,432         473,932           Accumulated other comprehensive income (loss), net of tax         17,843         (14,005)         3,605           Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)         (80,295)         (61,900)         (55,876)           Total Shareholders' Equity         647,847         594,919         612,437   |   | 98,650       | 98,623       | 98,595       |
| Shareholders' Equity         Common stock, par value \$.01 per share; Shares authorized: 90,000,000;         Shares issued: 53,561,616       536       536       536         Surplus       195,039       191,856       190,240         Retained earnings       514,724       478,432       473,932         Accumulated other comprehensive income (loss), net of tax       17,843       (14,005)       3,605         Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)       (80,295)       (61,900)       (55,876)         Total Shareholders' Equity       647,847       594,919       612,437  | Total Liabilities   | 7,594,062    | 7,774,665    | 7,252,049    |
| Common stock, par value \$.01 per share; Shares authorized: 90,000,000;       536       536       536         Surplus       195,039       191,856       190,240         Retained earnings       514,724       478,432       473,932         Accumulated other comprehensive income (loss), net of tax       17,843       (14,005)       3,605         Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)       (80,295)       (61,900)       (55,876)         Total Shareholders' Equity       647,847       594,919       612,437   | Shareholders' Equity  | , ,          | , ,          | , ,          |
| Shares issued: 53,561,616       536       536       536         Surplus       195,039       191,856       190,240         Retained earnings       514,724       478,432       473,932         Accumulated other comprehensive income (loss), net of tax       17,843       (14,005)       3,605         Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)       (80,295)       (61,900)       (55,876)         Total Shareholders' Equity       647,847       594,919       612,437   |   |              |              |              |
| Surplus       195,039       191,856       190,240         Retained earnings       514,724       478,432       473,932         Accumulated other comprehensive income (loss), net of tax       17,843       (14,005)       3,605         Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)       (80,295)       (61,900)       (55,876)         Total Shareholders' Equity       647,847       594,919       612,437   |   | 536          | 536          | 536          |
| Retained earnings       514,724       478,432       473,932         Accumulated other comprehensive income (loss), net of tax       17,843       (14,005)       3,605         Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)       (80,295)       (61,900)       (55,876)         Total Shareholders' Equity       647,847       594,919       612,437   |   |              |              |              |
| Accumulated other comprehensive income (loss), net of tax       17,843       (14,005)       3,605         Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)       (80,295)       (61,900)       (55,876)         Total Shareholders' Equity       647,847       594,919       612,437   | •   |              |              | ,            |
| Treasury stock (2,541,624; 2,206,381; 1,980,490 shares)       (80,295)       (61,900)       (55,876)         Total Shareholders' Equity       647,847       594,919       612,437   |   |              |              |              |
| <b>Total Shareholders' Equity</b> 647,847 594,919 612,437   | •   |              |              |              |
|   | - · · · · · · · · · · · · · · · · · · ·                                 |              |              |              |
|   |   |              |              |              |

# Consolidated Statements of Changes in Shareholders' Equity

| (dollars in thousands)   | iui ciioiuci    | 5 Equity   | ı                    |            |             |                   |
|--|-----------------|------------|----------------------|------------|-------------|-------------------|
|  | Common<br>Stock | Surplus    | Retained<br>Earnings | ( )        |             | Total             |
| Balance at January 1, 2001   | \$ 536          | \$ 187,673 | \$ 448,006           | \$ (4,023) | \$ (59,166) | \$ 573,026        |
| Net Income for the twelve months ended<br>December 31, 2001<br>Unrealized loss on securities available for<br>sale of \$4,672, net of tax and<br>reclassification adjustment for after-tax |                 |            | 80,916               |            |             | 80,916            |
| gains included in net income of \$51<br>Additional minimum pension liability, net  |                 |            |                      | (4,723)    |             | (4,723)           |
| of tax Total comprehensive income  |                 |            |                      | (5,259)    |             | (5,259)<br>70,934 |
| Transactions from employee stock purchase plan and options Tax benefit related to exercise of stock  |                 |            | (6,234)              | )          | 5,193       | (1,041)           |
| options  |                 | 3,475      |                      |            |             | 3,475             |
| Purchase of treasury stock   |                 |            |                      |            | (10,424)    | (10,424)          |
| Issuance of restricted stock   |                 | 708        |                      |            | 2,497       | 3,205             |
| Restricted stock plan deferred   |                 |            |                      |            |             |                   |
| compensation, net  |                 |            | (960)                |            |             | (960)             |
| Cash dividend  |                 |            | (43,296)             |            |             | (43,296)          |
| Balance at December 31, 2001   | 536             | 191,856    | 478,432              | (14,005)   | (61,900)    | 594,919           |
| Net Income for the six months ended  |                 |            |                      |            |             |                   |
| June 30, 2002  |                 |            | 60,370               |            |             | 60,370            |
| Unrealized gain on securities available for sale of \$31,905, net of tax and reclassification adjustment for after-tax   | •               |            |                      |            |             |                   |
| gains included in net income of \$57   |                 |            |                      | 31,848     |             | 31,848            |
| Total comprehensive income   |                 |            |                      |            |             | 92,218            |
| Transactions from employee stock   |                 |            |                      |            |             |                   |
| purchase plan and options  |                 |            | (2,712)              | )          | 10,138      | 7,426             |
| Tax benefit related to exercise of stock options   |                 | 3,090      |                      |            |             | 3,090             |
| Purchase of treasury stock   |                 |            |                      |            | (28,733)    | (28,733)          |
| Issuance of restricted stock   |                 | 93         |                      |            | 200         | 293               |
| Restricted stock plan deferred   |                 |            |                      |            |             |                   |
| compensation, net  |                 |            | 851                  |            |             | 851               |
| Cash dividend  | <b>.</b>        | h 10       | (22,217)             | )          | <b>.</b>    | (22,217)          |
| Balance at June 30, 2002   | \$ 536          | \$ 195,039 | \$ 514,724           | \$ 17,843  | \$ (80,295) | \$ 647,847        |

| Consolidated Statements of Cash Flows (dollars in thousands)                   | Six Months Ended<br>June 30 |    |                        |  |  |  |  |
|--|-----------------------------|----|------------------------|--|--|--|--|
|  | 2002                        |    | 2001                   |  |  |  |  |
| Operating Activities   |                             |    |                        |  |  |  |  |
| Net income   | \$ 60,370                   | \$ | 51,201                 |  |  |  |  |
| Adjustments to reconcile net income to net                                     |                             |    |                        |  |  |  |  |
| cash provided by operating activities:   |                             |    |                        |  |  |  |  |
| Provision for possible loan losses   | 12,196                      |    | 16,031                 |  |  |  |  |
| Credit for deferred taxes  | (3,495)                     | )  | (965)                  |  |  |  |  |
| Accretion of discounts on loans  | (2,473)                     | )  | (594)                  |  |  |  |  |
| Accretion of securities' discounts   | (1,226)                     | )  | (2,767)                |  |  |  |  |
| Amortization of securities' premiums   | 2,168                       |    | 1,073                  |  |  |  |  |
| Decrease in trading account securities   | 118                         |    | 806                    |  |  |  |  |
| Net realized (gain) loss on securities transactions                            | (88)                        | )  | 2                      |  |  |  |  |
| Net gain on sale of assets   | (2,843                      | )  | (2,128)                |  |  |  |  |
| Depreciation and amortization  | 13,599                      |    | 17,891                 |  |  |  |  |
| Increase (decrease) in interest receivable                                     | 5,629                       |    | (4,792)                |  |  |  |  |
| Decrease in interest payable   | (3,371)                     | )  | (2,446)                |  |  |  |  |
| Originations of loans held-for-sale  | (26,279                     |    | (6,510)                |  |  |  |  |
| Proceeds from sales of loans held-for-sale                                     | 117,513                     | •  | 14,408                 |  |  |  |  |
| Tax benefit from exercise of employee stock options                            | 3,090                       |    | 2,497                  |  |  |  |  |
| Net change in other assets and liabilities                                     | 88,691                      |    | 23,213                 |  |  |  |  |
| Net cash provided by operating activities                                      | 263,599                     |    | 106,920                |  |  |  |  |
| Investing Activities   |                             |    |                        |  |  |  |  |
| Investing Activities Proceeds from maturities of securities held to maturity   | 8,421                       |    | 9,562                  |  |  |  |  |
| Proceeds from sales of securities available for sale                           | 3,662,176                   |    | 181,295                |  |  |  |  |
| Proceeds from maturities of securities available for sale                      | 285,195                     |    | 362,815                |  |  |  |  |
| Purchases of securities available for sale                                     |                             |    |                        |  |  |  |  |
| Purchase of bank-owned life insurance  | (3,863,139)                 | ,  | (587,152)<br>(100,000) |  |  |  |  |
|  | (74 155)                    |    |                        |  |  |  |  |
| Net increase in loan portfolio   | (74,155)                    | ,  | (31,916)               |  |  |  |  |
| Net inflow from acquisitions   | 19,163                      |    | (0.007)                |  |  |  |  |
| Net increase in premises and equipment   | (34,662)                    | )  | (9,007)                |  |  |  |  |
| Proceeds from sales of repossessed properties                                  | 460                         |    | 707                    |  |  |  |  |
| Net cash provided (used) by investing activities                               | 3,459                       |    | (173,696)              |  |  |  |  |
| Financing Activities   |                             |    |                        |  |  |  |  |
| Net (decrease) increase in demand deposits, IOC accounts, and savings accounts | (234,387)                   | )  | 191,589                |  |  |  |  |
| Net decrease in certificates of deposits                                       | (44,154)                    | )  | (4,189)                |  |  |  |  |
| Net increase (decrease) in short-term borrowings                               | 64,836                      |    | (20,215)               |  |  |  |  |
| Proceeds from employee stock purchase plan and options                         | 7,719                       |    | 2,843                  |  |  |  |  |
| Purchase of treasury stock   | (28,733)                    | )  |                        |  |  |  |  |
| Dividends paid   | (22,217)                    | )  | (21,137)               |  |  |  |  |
| Net cash (used) provided by financing activities                               | (256,936)                   | )  | 148,891                |  |  |  |  |
| Increase in cash and cash equivalents  | 10,122                      |    | 82,115                 |  |  |  |  |
| Cash and cash equivalents at beginning of year                                 | 1,130,702                   |    | 1,039,083              |  |  |  |  |
| Cash and cash equivalents at the end of the period                             | \$ 1,140,824                |    | 1,121,198              |  |  |  |  |
| Supplemental information:  |                             |    |                        |  |  |  |  |
| Interest Paid  | \$ 40,318                   | \$ | 79,684                 |  |  |  |  |
|  | ,                           | ~  | ,                      |  |  |  |  |

# Notes to Consolidated Financial Statements Cullen/Frost Bankers, Inc. and Subsidiaries (tables in thousands)

### **Note A - Basis of Presentation**

The consolidated financial statements include the accounts of Cullen/Frost Bankers, Inc. ("Cullen/Frost" or the "Corporation") and its wholly-owned subsidiaries. All significant intercompany balances and transactions have been eliminated in consolidation. The consolidated financial statements have not been audited by independent accountants, but in the opinion of management, reflect all adjustments necessary for a fair presentation of the financial position and results of operations. All such adjustments were of a normal and recurring nature. For further information, refer to the consolidated financial statements and footnotes thereto included in Cullen/Frost's Annual Report on Form 10-K for the year ended December 31, 2001. The balance sheet at December 31, 2001 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. Certain reclassifications have been made to make prior periods comparable.

#### **Note B - Allowance for Possible Loan Losses**

An analysis of the transactions in the allowance for possible loan losses is presented below. The amount maintained in the allowance for loan losses reflects management's continuing assessment of the potential losses inherent in the portfolio based on evaluations of industry concentrations, specific credit risks, loan loss experience, current loan portfolio quality, present economic, political and regulatory conditions and unidentified losses inherent in the current loan portfolio.

|  | Six Mont  June |           |
|--|----------------|-----------|
| (in thousands)                         | 2002           | 2001      |
| Balance at the beginning of the period | \$ 72,881      | \$ 63,265 |
| Provision for possible loan losses     | 12,196         | 16,031    |
| Net charge-offs:                       |                |           |
| Losses charged to the allowance        | (9,958)        | (18,444)  |
| Recoveries                             | 3,458          | 4,402     |
| Net charge-offs                        | (6,500)        | (14,042)  |
| Balance at the end of the period       | \$ 78,577      | \$ 65,254 |
|  |                |           |

#### **Note C - Impaired Loans**

A loan within the scope of Statement of Financial Accounting Standard ("SFAS") No. 114 is considered impaired when, based on current information and events, it is probable that Cullen/Frost will be unable to collect all amounts due according to the contractual terms of the loan agreement, including scheduled principal and interest payments. All impaired loans are on non-accrual status and included in non-performing assets. At June 30, 2002, the majority of the impaired loans were commercial loans, and collectibility was measured based on the fair value of the collateral. Interest payments on impaired loans are typically applied to principal unless collectibility of the principal amount is reasonably assured, in which case interest is recognized on a cash basis. Subsequent to classification as an impaired loan, there was no interest income recognized on these loans for the first six months of 2002 and 2001. The total allowance for possible loan losses includes activity related to allowances calculated in accordance with SFAS No. 114 and activity related to other loan loss allowances determined in accordance with SFAS No. 5.

The average recorded investment in impaired loans was \$30.7 million and \$15.5 million for the six months ended June 30, 2002 and 2001 respectively. The following is a summary of loans considered to be impaired:

|   | June 30                    |
|---|----------------------------|
| (in thousands)                              | <b>2002</b> 2001           |
| Impaired loans with no allocated allowance  | <b>\$ 7,937</b> \$ 1,621   |
| Impaired loans with an allocated allowance  | <b>18,278</b> 16,997       |
| Total recorded investment in impaired loans | <b>\$ 26,215</b> \$ 18,618 |
| Allocated allowance                         | <b>\$ 7,965</b> \$ 7,318   |

#### Note D - Common Stock and Earnings Per Common Share

A reconciliation of earnings per share follows:

|  | Si   | x Mont<br>June |      |        | Three Months Ende<br>June 30 |       |    |        |  |
|--|------|----------------|------|--------|------------------------------|-------|----|--------|--|
| (in thousands, except per share amounts)                                     | ,    | 2002           |      | 2001   | 2                            | 2002  |    | 2001   |  |
| Numerators for both basic and diluted earnings per share, net income         | \$ ( | 60,370         | \$ : | 51,201 | \$ 3                         | 2,653 | \$ | 28,661 |  |
| Denominators:  |      |                |      |        |                              |       |    |        |  |
| Denominators for basic earnings per share, average outstanding common shares | 4    | 51,186         | ;    | 51,540 | 5                            | 1,120 |    | 51,562 |  |
| Dilutive effect of stock options based on the average price for the period   |      | 2,228          |      | 2,008  |                              | 2,436 |    | 1,685  |  |
| Denominators for diluted earnings per share                                  |      | 53,414         |      | 53,548 | 5                            | 3,556 |    | 53,247 |  |
| Earnings per share:  |      |                |      |        |                              |       |    |        |  |
| Basic  | \$   | 1.18           | \$   | .99    | \$                           | .64   | \$ | .56    |  |
| Diluted  |      | 1.13           |      | .96    |                              | .61   |    | .54    |  |

#### **Note E - Capital**

At June 30, 2002 and 2001, Cullen/Frost's subsidiary bank was considered "well capitalized" as defined by the Federal Deposit Insurance Corporation Improvement Act of 1991, the highest regulatory rating, and Cullen/Frost's capital ratios were in excess of "well capitalized" levels. A financial institution is deemed to be well capitalized if the institution has a Tier 1 risk-based capital ratio of 6.0 percent or greater, a total risk-based capital ratio of 10.0 percent or greater, and a Tier 1 leverage ratio of 5.0 percent or greater, and the institution is not subject to regulatory actions such as an order, written agreement, capital directive or prompt corrective action directive to meet and maintain a specific capital level for any capital measure. Cullen/Frost and its subsidiary bank currently exceed all minimum capital requirements. Management is not aware of any conditions or events that would have lowered the Corporation's regulatory capital rating since June 30, 2002.

Cullen/Frost's Tier 1 Capital consists of shareholders' equity before unrealized gains and losses related to securities available for sale plus \$100 million of 8.42 percent Trust Preferred Securities, less intangible assets. Total Capital is comprised of Tier 1 Capital plus \$150 million of 6.875 percent subordinated bank notes and the permissible portion of the allowance for possible loan losses. Risk-adjusted assets are calculated based on regulatory requirements and include total assets and certain off balance sheet items (primarily loan commitments), less intangible assets.

The Tier 1 and Total Capital ratios are calculated by dividing the respective capital amounts by the risk-adjusted assets. The leverage ratio is calculated by dividing Tier 1 Capital by average total assets (excluding intangible assets) for the quarter.

Cullen/Frost is subject to the regulatory capital requirements administered by the Federal Reserve Bank. Regulators can initiate certain mandatory actions if the Corporation fails to meet the minimum requirements, which could have a direct material effect on the Corporation's financial statements.

The table below reflects various measures of regulatory capital at June 30, 2002 and 2001 for Cullen/Frost.

|  |    | <b>June 30, 2</b> | 2002   | June 30, 2001 |           |        |  |  |
|--|----|-------------------|--------|---------------|-----------|--------|--|--|
| (in thousands)                                   | A  | Mount             | Ratio  | I             | Amount    | Ratio  |  |  |
| Risk-Based                                       |    |                   |        |               |           |        |  |  |
| Tier 1 Capital                                   | \$ | 604,891           | 10.67% | \$            | 587,793   | 10.70% |  |  |
| Well capitalized requirement                     |    | 340,017           | 6.00   |               | 329,536   | 6.00   |  |  |
| Total Capital                                    | \$ | 824,593           | 14.55% | \$            | 653,047   | 11.89% |  |  |
| Well capitalized requirement                     |    | 566,696           | 10.00  |               | 549,227   | 10.00  |  |  |
| Risk-adjusted assets, net of goodwill            | \$ | 5,666,957         |        | \$            | 5,492,274 |        |  |  |
| Leverage ratio                                   |    |                   | 7.62%  |               |           | 7.78%  |  |  |
| Well capitalized requirement                     |    |                   | 5.00   |               |           | 5.00   |  |  |
| Average equity as a percentage of average assets |    |                   | 7.67   |               |           | 7.84   |  |  |

#### **Note F - Income Taxes**

The following is an analysis of the Corporation's income taxes included in the consolidated statements of operations for the six-month periods and quarters ended June 30, 2002 and 2001:

|   |    | Six Mont | hs Ended  | Three Mor | Ended |        |
|---|----|----------|-----------|-----------|-------|--------|
|   |    | June     | June      | e 30      |       |        |
| (in thousands)  |    | 2002     | 2001      | 2002      |       | 2001   |
| Current income tax expense  | \$ | 31,868   | \$ 25,423 | \$ 18,451 | \$    | 14,546 |
| Deferred income tax benefit   | _  | (3,495)  | (965)     | (3,028)   |       | (303)  |
| Income tax expense as reported  | \$ | 28,373   | \$ 24,458 | \$ 15,423 | \$    | 14,243 |
| Current income tax expense related to the cumulative effect of change in accounting for derivatives |    |          | \$ 1,620  |           |       | _      |
| Income tax payments   | \$ | 18,418   | \$ 18,925 | \$ 18,418 | \$    | 18,925 |

Net deferred tax assets at June 30, 2002 were \$18.9 million with no valuation allowance. The deferred tax assets were supported by taxes paid in prior years.

#### **Note G - Acquisitions**

Cullen/Frost regularly evaluates acquisition opportunities and conducts due diligence activities in connection with possible acquisitions. As a result, acquisition discussions and, in some cases negotiations, may take place, and future acquisitions involving cash, debt or equity securities may occur. Acquisitions typically involve the payment of a premium over book and market values, and, therefore, some dilution of the Corporation's book value and net income per common share may occur in connection with any future transactions.

On March 6, 2002, The Frost National Bank ("Frost Bank") signed a definitive agreement to acquire the location and certain deposits of the Harlingen branch of JPMorgan Chase Bank. This acquisition, which was completed during the second quarter of 2002, allows the Corporation to expand its presence in the Rio Grande Valley.

Frost Bank assumed approximately \$20 million in deposits associated with its acquisition of the Harlingen branch. The Harlingen location became a Frost Bank financial center. This transaction is not expected to have a material impact on Cullen/Frost's 2002 results of operations.

On August 1, 2001, Frost Insurance Agency ("FIA"), a subsidiary of Frost Bank, completed its acquisition of AIS Insurance & Risk Management ("AIS"), an independent insurance agency based in Fort Worth. AIS offered a broad range of commercial insurance for small to mid-size businesses, including property and casualty, employee benefits (health, life and retirement plans), business succession planning and risk management services. This acquisition was accounted for as a purchase transaction and did not have a material impact on Cullen/Frost's 2001 results of operations.

### Note H - Accounting for SFAS No. 133

On January 1, 2001, Cullen/Frost adopted SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities", and at that time, designated anew the derivative instruments used for risk management into hedging relationships in accordance with the requirements of the new standard. SFAS No. 133 requires the recognition of all derivatives on the balance sheet at fair value.

Cullen/Frost enters into derivative contracts to hedge interest rate exposure by modifying the interest rate characteristics of related balance sheet instruments. To qualify for hedge accounting, derivatives must be highly effective at reducing the risk associated with the exposure being hedged and must be designated as a hedge at the inception of the derivative contract. Derivative contracts are carried on the balance sheet at fair value in other assets and other liabilities. Derivatives used for hedging purposes at June 30, 2002 consisted entirely of interest rate swaps used to hedge changes in the fair value of assets and liabilities due to changes in interest rates. As a result of changes in interest rates, hedged assets and liabilities will appreciate or depreciate in market value. The effect of this unrealized appreciation or depreciation will generally be offset by income or loss on the fair value of the derivative instruments that are associated with the hedged assets and liabilities. When a fair value type hedge no longer qualifies for hedge accounting, previous adjustments to the carrying value of the hedged item are reversed immediately to current earnings and the hedge is reclassified to a trading position recorded at fair value.

During the second quarter 2002, the Corporation terminated 39 interest rate swap contracts hedging fixed rate commercial loans with a notional value of \$93 million. A loss of \$3.2 million will be amortized over the remaining life of the commercial loans. At June 30, 2002 the Corporation had 15 fair value type commercial loan/lease interest rate swaps with a notional amount of \$44.2 million.

#### **Note I - Accounting Changes**

In July 2001, the Financial Accounting Standards Board issued SFAS No. 141, "Business Combinations", and SFAS No. 142, "Goodwill and Other Intangible Assets." These Statements make significant changes to the accounting for business combinations, goodwill and intangible assets. SFAS No. 141, which replaced APB Opinion No. 16, eliminated the pooling-of-interests method of accounting for business combinations initiated after June 30, 2001. In addition, it established criteria for recognition of indefinite lived intangible assets separately from goodwill. SFAS No. 141 was effective for purchase-accounting business combinations completed after June 30, 2001. SFAS No. 141 will impact how future acquisitions are accounted for by the Corporation, but had no impact on 2001 results of operations, financial position or liquidity.

With the adoption of SFAS No. 142, goodwill and indefinite lived intangible assets are no longer amortized. Instead, they are reviewed for impairment at least annually, or when certain indicators are encountered, to determine if they should be written down with a charge to earnings. At June 30, 2002 the Corporation did not have indefinite lived intangible assets other than goodwill. Intangible assets, such as core deposit intangibles, with a determinable useful life will continue to be amortized over their respective useful lives. The Corporation adopted SFAS No. 142 on January 1, 2002.

SFAS No. 142 requires a transitional impairment test be applied to all goodwill and other indefinite-lived intangible assets within the first six months after adoption. The impairment test involves identifying separate reporting units based on the reporting structure of the Corporation, then assigning all assets and liabilities, including goodwill, to these units. Goodwill is assigned based on the reporting unit benefiting from the factors that gave rise to the goodwill. Each reporting unit is then tested for goodwill impairment by comparing the fair value of the unit with its book value, including goodwill. If the fair value of the reporting unit is greater than its book value, no goodwill impairment exists. However, if the book value of the reporting unit is greater than its determined fair value, goodwill impairment may exist and further testing is required to determine the amount, if any, of the actual impairment loss. Any impairment loss determined with this transitional test would be reported as a change in accounting principle. The Corporation has completed its transitional impairment test of goodwill and did not record an impairment loss as a result of this test.

The following table presents a reconciliation of reported net income and earnings per share to the amounts adjusted for the exclusion, in 2001, of goodwill amortization, net of tax:

|                                   | Six Months Ended<br>June 30 |        |    |        |    | ree Mon<br>June | ths Ended<br>2 30 |        |
|-----------------------------------|-----------------------------|--------|----|--------|----|-----------------|-------------------|--------|
|                                   |                             | 2002   |    | 2001   |    | 2002            |                   | 2001   |
| Net Income:                       |                             |        |    |        |    |                 |                   |        |
| Net income, as reported           | \$                          | 60,370 | \$ | 51,201 | \$ | 32,653          | \$                | 28,661 |
| Goodwill amortization, net of tax |                             |        |    | 3,674  |    |                 |                   | 1,834  |
| Adjusted Net Income               | \$                          | 60,370 | \$ | 54,875 | \$ | 32,653          | \$                | 30,495 |
| Basic earnings per share:         |                             |        |    |        |    |                 |                   |        |
| Net Income, as reported           | \$                          | 1.18   | \$ | .99    | \$ | .64             | \$                | .56    |
| Goodwill amortization, net of tax |                             |        |    | .06    |    |                 |                   | .03    |
| Adjusted Net Income               | \$                          | 1.18   | \$ | 1.05   | \$ | .64             | \$                | .59    |
| Diluted earnings per share:       |                             |        |    |        |    |                 |                   |        |
| Net Income, as reported           | \$                          | 1.13   | \$ | .96    | \$ | .61             | \$                | .54    |
| Goodwill amortization, net of tax |                             |        |    | .06    |    |                 |                   | .03    |
| Adjusted Net Income               | \$                          | 1.13   | \$ | 1.02   | \$ | .61             | \$                | .57    |

#### **Note J - Operating Segments**

The Corporation has three reportable operating segments: Banking, the Financial Management Group ("FMG") and Frost Securities Inc. ("FSI"). These business units were identified through the products and services that are offered within each unit. Banking includes both commercial and consumer banking services. Commercial banking services are provided to corporations and other business clients and include a wide array of lending and cash management products. Consumer banking services include direct lending and depository services. FMG includes fee-based services within private trust, retirement services, and financial management services, including personal wealth management and brokerage services. FSI is a full-service investment bank offering financial advisory services, mergers and acquisitions support, equity research, and institutional equity sales and trading. The firm provides institutional investors with in-depth research coverage in energy and communications technology.

The accounting policies of each reportable segment are the same as those of the Corporation except for the following items, which impact the Banking and FMG segments. The Corporation uses a match-funded transfer pricing process to assess operating segment performance. Expenses for consolidated back-office operations are allocated to operating segments based on estimated uses of those services. General overhead-type expenses such as executive administration, accounting and internal audit are allocated based on the direct expense level of the operating segment. Prior period amounts have been reclassified to conform to the current year's presentation.

| Six Months Ended: (in thousands)   | Banking                 | FMG                   | FSI                   | Non-Banks              | Con      | solidated         |
|--|-------------------------|-----------------------|-----------------------|------------------------|----------|-------------------|
| June 30, 2002 Revenues from (expenses to) external customers Net income (loss)         | \$ 227,530<br>\$ 60,669 | \$ 32,466<br>\$ 6,167 | \$ 6,553<br>\$(1,479) | \$(4,106)<br>\$(4,987) | \$<br>\$ | 262,443<br>60,370 |
| June 30, 2001<br>Revenues from (expenses to) external customers<br>Net income (loss)   | \$ 220,280<br>\$ 51,108 | \$ 33,702<br>\$ 6,586 | \$ 5,329<br>\$(2,013) | \$(4,263)<br>\$(4,480) | \$<br>\$ | 255,048<br>51,201 |
| Three Months Ended: (in thousands)   | Banking                 | FMG                   | FSI                   | Non-Banks              | Con      | solidated         |
| June 30, 2002 Revenues from (expenses to) external customers Net income (loss)         | \$ 116,392<br>\$ 32,646 | \$ 16,421<br>\$ 2,986 | \$ 3,966<br>\$ (564)  | \$(2,042)<br>\$(2,415) | \$<br>\$ | 134,737<br>32,653 |
| March 31, 2002<br>Revenues from ( expenses to) external customers<br>Net income (loss) | \$ 111,138<br>\$ 28,023 | \$ 16,045<br>\$ 3,181 | \$ 2,587<br>\$ (915)  | \$(2,064)<br>\$(2,572) | \$<br>\$ | 127,706<br>27,717 |
| June 30, 2001<br>Revenues from (expenses to) external customers<br>Net income (loss)   | \$ 109,562<br>\$ 28,421 | \$ 17,242<br>\$ 3,694 | \$ 2,926<br>\$ (958)  | \$(2,059)<br>\$(2,496) | \$<br>\$ | 127,671<br>28,661 |

### Note K - Subsequent Event

On July 23, 2002, the Corporation announced that its start-up securities firm, Frost Securities, was exiting all capital markets related activities with the close of business that day. The disposal of the capital markets segment includes research, sales, trading, and capital markets-related investment banking. The move will result in the elimination of approximately forty-four positions, or most of the subsidiary's fifty employees.

Conditions in the capital markets, combined with the uncertainty of the outlook for the future, made further investments into this segment uneconomic. Cullen/Frost expects to recognize an after-tax charge for discontinued operations in the third quarter of 2002 of approximately \$3.9 million or \$.07 per diluted common share.

Cullen/Frost intends to maintain a small group of investment banking professionals to continue providing advisory and private equity services to middle market companies in its market area.

#### Item 2.

Management's Discussion and Analysis of Financial Condition and Results of Operations

Financial Review
Cullen/Frost Bankers, Inc. and Subsidiaries
(taxable-equivalent basis - tables in thousands)

#### **Forward-Looking Statements**

Certain statements contained in this Quarterly Report on Form 10-Q that are not statements of historical fact constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Act"), even though they are not specifically identified as such. In addition, certain statements in future filings by Cullen/Frost with the Securities and Exchange Commission, in press releases, and in oral and written statements made by or with the approval of the Corporation which are not statements of historical fact will constitute forward-looking statements within the meaning of the Act. Examples of forward-looking statements include, but are not limited to: (i) projections of revenues, income or loss, earnings or loss per share, the payment or nonpayment of dividends, capital structure and other financial items; (ii) statements of plans and objectives of Cullen/Frost or its management or Board of Directors, including those relating to products or services; (iii) statements of future economic performance; and (iv) statements of assumptions underlying such statements. Words such as "believes", "anticipates", "expects", "intends", "targeted" and similar expressions are intended to identify forward-looking statements but are not the exclusive means of identifying such statements.

Forward-looking statements involve risks and uncertainties that may cause actual results to differ materially from those in such statements. Factors that could cause actual results to differ from those discussed in the forward-looking statements include, but are not limited to: (i) local, regional and international economic conditions and the impact they may have on Cullen/Frost and its customers; (ii) the effects of and changes in trade, monetary and fiscal policies and laws, including interest rate policies of the Federal Reserve Board; (iii) inflation, interest rate, market and monetary fluctuations; (iv) political instability; (v) acts of war or terrorism; (vi) the timely development and acceptance of new products and services and perceived overall value of these products and services by users; (vii) changes in consumer spending, borrowings and savings habits; (viii) technological changes; (ix) acquisitions and integration of acquired businesses; (x) the ability to increase market share and control expenses; (xi) changes in the competitive environment among financial holding companies; (xii) the effect of changes in laws and regulations (including laws and regulations concerning taxes, banking, securities and insurance) with which Cullen/Frost and its subsidiaries must comply; (xiii) the effect of changes in accounting policies and practices, as may be adopted by the regulatory agencies as well as the Financial Accounting Standards Board; (xiv) changes in the Corporation's organization, compensation and benefit plans; (xv) the costs and effects of litigation and of unexpected or adverse outcomes in such litigation; (xvi) costs or difficulties related to the integration of the businesses of Cullen/Frost being greater than expected; and (xvii) the Corporation's success at managing the risks involved in the foregoing.

Such forward-looking statements speak only as of the date on which such statements are made. Cullen/Frost undertakes no obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made, or to reflect the occurrence of unanticipated events.

#### **Results of Operations**

The results of operations are included in the material that follows. All balance sheet amounts are presented in averages unless otherwise indicated. Certain reclassifications have been made to make prior periods comparable. Taxable-equivalent adjustments are the result of increasing income from tax-free loans and investments by an amount equal to the taxes that would be paid if the income were fully taxable assuming a 35 percent federal tax rate, thus making tax-exempt yields comparable to taxable asset yields. Dollar amounts in tables are stated in thousands, except for per share amounts.

Cullen/Frost reported net income of \$32.7 million or \$.61 per diluted common share for the quarter ended June 30, 2002 compared to \$27.7 million or \$.52 per diluted common share for the first quarter of 2002 and \$28.7 million or \$.54 per diluted common share for the second quarter of 2001. Net income for the six months ended June 30, 2002 was \$60.4 million or \$1.13 per diluted common share compared to \$51.2 million or \$.96 per diluted common share for the same period of 2001. If the non-amortization of goodwill provisions of SFAS No. 142 (see Note I Accounting Changes on page 10) had been in effect, earnings per diluted common share would have been \$.57 for the second quarter and \$1.02 for the first six months of 2001.

Returns on average equity and average assets were 20.89 percent and 1.62 percent, respectively, for the second quarter of 2002 compared to 19.09 percent and 1.50 percent for the second quarter of 2001. For the six months ended June 30, 2002, returns on average equity and average assets were 19.65 percent and 1.51 percent, respectively, compared to 17.31 percent and 1.36 percent for the same period in 2001.

| Six Months Ended |         |   | Three  | Months End  | Months Ended  |  |   |   |
|------------------|---------|---|--|---|---|--|---|---|
| J                | une 30  | Jun   | ne 30  | Ju  | ne 30   | March 31   | Jı  | ine 30  |
|                  | 2002    | 2   | 2001   | 2   | 2002  | 2002   |   | 2001  |
| \$               | 158,890 | \$1   | 62,176   | \$  | 80,764  | \$ 78,126  | \$  | 80,367  |
|                  | 2,422   |   | 2,359  |   | 1,209   | 1,213  |   | 1,169   |
|                  | 156,468 | 1   | 59,817   |   | 79,555  | 76,913   |   | 79,198  |
|                  | 12,196  |   | 16,031   |   | 5,396   | 6,800  |   | 1,000   |
|                  |         |   |  |   |   |  |   |   |
|                  | 88      |   | (2)  |   | 88  |  |   | (12)  |
|                  |         |   |  |   |   |  |   | 48,485  |
|                  | 105,975 |   | 95,231   |   | 55,182  | 50,793   |   | 48,473  |
|                  |         |   |  |   |   |  |   |   |
|                  | 3,612   |   | 7,632  |   | 1,735   | 1,877  |   | 3,752   |
|                  | 157,892 | 1   | 58,736   |   | 79,530  | 78,362   |   | 80,015  |
|                  | 161,504 | 1   | 66,368   |   | 81,265  | 80,239   |   | 83,767  |
|                  |         |   |  |   |   |  |   |   |
|                  | 88,743  |   | 72,649   |   | 48,076  | 40,667   |   | 42,904  |
|                  | 28,373  |   | 24,458   |   | 15,423  | 12,950   |   | 14,243  |
|                  | 60,370  |   | 48,191   |   | 32,653  | 27,717   |   | 28,661  |
|                  |         |   |  |   |   |  |   |   |
|                  |         |   | 3,010  |   |   |  |   |   |
| \$               | 60,370  | \$  | 51,201   | \$  | 32,653  | \$ 27,717  | \$  | 28,661  |
| \$               | 1.13    | \$  | .96  | \$  | .61   | \$ .52   | \$  | .54   |
|                  | 1.51%   |   | 1.36%  |   | 1.62%   | 1.39%  |   | 1.50%   |
|                  | 19.65   |   | 17.31  |   | 20.89   | 18.36  |   | 19.09   |
|                  | \$<br>  | June 30 2002 \$ 158,890 2,422 156,468 12,196  88 105,887 105,975  3,612 157,892 161,504  88,743 28,373 60,370 \$ 60,370 \$ 1.13 1.51% | June 30     June 2002       \$ 158,890     \$ 1       2,422     156,468     1       12,196     88     105,887       105,975     3,612     157,892     1       161,504     1       88,743     28,373     60,370       \$ 60,370     \$       \$ 1.13     \$       1.51% | June 30         June 30           2002         2001           \$ 158,890         \$ 162,176           2,422         2,359           156,468         159,817           12,196         16,031           88         (2)           105,887         95,233           105,975         95,231           3,612         7,632           157,892         158,736           161,504         166,368           88,743         72,649           28,373         24,458           60,370         48,191           3,010           \$ 60,370         \$ 51,201           \$ 1.13         96           1.51%         1.36% | June 30         June 30         June 30           2002         2001         2           \$ 158,890         \$ 162,176         \$           2,422         2,359           156,468         159,817           12,196         16,031           88         (2)           105,887         95,233           105,975         95,231           3,612         7,632           157,892         158,736           161,504         166,368           88,743         72,649           28,373         24,458           60,370         48,191           3,010           \$ 60,370         \$ 51,201           \$ 1.13         96           \$ 1.51%         1.36% | June 30         June 30         June 30           2002         2001         2002           \$ 158,890         \$ 162,176         \$ 80,764           2,422         2,359         1,209           156,468         159,817         79,555           12,196         16,031         5,396           88         (2)         88           105,887         95,233         55,094           105,975         95,231         55,182           3,612         7,632         1,735           157,892         158,736         79,530           161,504         166,368         81,265           88,743         72,649         48,076           28,373         24,458         15,423           60,370         48,191         32,653           \$ 1.13         96         61           1.51%         1.36%         1.62% | June 30         June 30         June 30         March 31           2002         2001         2002         2002           \$ 158,890         \$162,176         \$ 80,764         \$ 78,126           2,422         2,359         1,209         1,213           156,468         159,817         79,555         76,913           12,196         16,031         5,396         6,800           88         (2)         88         8           105,887         95,233         55,094         50,793           105,975         95,231         55,182         50,793           3,612         7,632         1,735         1,877           157,892         158,736         79,530         78,362           161,504         166,368         81,265         80,239           88,743         72,649         48,076         40,667           28,373         24,458         15,423         12,950           60,370         48,191         32,653         27,717           \$ 1.13         96         .61         5.52           1.51%         1.36%         1.62%         1.39% | June 30         June 30         June 30         March 31         June 30           2002         2001         2002         2002           \$ 158,890         \$ 162,176         \$ 80,764         \$ 78,126         \$ 2,422         2,359         1,209         1,213           156,468         \$ 159,817         79,555         76,913         12,196         16,031         5,396         6,800           88         \$ (2)         88         8         80,793         50,793         105,887         95,233         55,094         50,793           105,975         95,231         55,182         50,793         50,793         157,892         158,736         79,530         78,362           161,504         166,368         81,265         80,239         80,239         88,743         72,649         48,076         40,667         28,373         24,458         15,423         12,950         60,370         48,191         32,653         27,717         \$ 3,010           \$ 60,370         \$ 51,201         \$ 32,653         \$ 27,717         \$ 1.13         \$ .96         .61         \$ .52         \$ 1.39% |

#### **Net Interest Income**

Net interest income is the difference between interest income on earning assets, such as loans and investment securities, and interest expense on liabilities, such as deposits and borrowings, which are used to fund those assets. The level of interest rates and the volume and mix of earning assets and interest-bearing liabilities impact net interest income. Net interest income on a taxable-equivalent basis for the second quarter of 2002 was \$80.8 million, up from the \$78.1 million recorded for the first quarter of 2002 and up slightly from \$80.4 million recorded for the second quarter of 2001. Rate and volume components are summarized in the following table:

|                              | First Six Months |                |               |
|------------------------------|------------------|----------------|---------------|
|                              | 2002 vs          | 2002 vs        | 2002 vs       |
| Change in Taxable-Equivalent | First Six Months | Second Quarter | First Quarter |
| Net Interest Income          | 2001             | 2001           | 2002          |
| Due to volume                | \$ 12,668        | \$ 7,109       | \$ 1,164      |
| Due to interest rate spread  | (15,954)         | (6,712)        | 1,474         |
|                              | \$ (3,286)       | \$ 397         | \$ 2,638      |

Net interest margin is the taxable-equivalent net interest income as a percentage of average earning assets for the period. Net interest margin was 4.72 percent for the second quarter of 2002 compared to 4.68 percent and 5.00 percent for the first quarter of 2002 and second quarter of 2001, respectively. The decline in the net interest margin from the second quarter of 2001 reflects the impact of sharply reduced interest rates on the Corporation's asset-sensitive balance sheet (the company's earning assets subject to repricing exceed its interest-bearing liabilities that are able to reprice). The federal funds rate declined eleven times during 2001, resulting in an average federal funds rate of 1.75 percent for the first and second quarters of 2002, compared with 4.34 percent for the second quarter of 2001. Despite the decline in net interest margin, the growth in average earning assets, funded primarily by demand deposits, resulted in an increase in net interest income from the second quarter of 2001. Average earning assets for the second quarter of 2002 grew 6.4 percent over the same quarter of 2001.

Net interest income for the second quarter of 2002 increased by \$2.6 million from the preceding quarter primarily as the result of the repricing downward of time deposits and the growth in average loans outstanding.

The Corporation is funded primarily by core deposits, with demand deposits historically being a strong source of funds. This low cost funding base has historically been a positive to net interest income and margin. However, in a falling rate environment the Corporation suffers margin compression as its earning assets reprice and deposit pricing does not decrease proportionately.

Net interest spread, which represents the difference between the rate earned on earning assets and the rates paid out on funds, was 4.30 percent for the second quarter of 2002. This was an increase of six basis points from the first quarter of 2002 and seven basis points from the second quarter of 2001. The net interest spread for the six months ended June 30, 2002 was 4.27 percent, an increase of four basis points from 4.23 percent for the same period of 2001.

Net interest margin was 4.70 percent for the six months ended June 30, 2002 compared to 5.09 percent a year ago. This decline in the net interest margin reflects the impact of sharply reduced interest rates on the Corporation's asset-sensitive balance sheet. Net interest income for the six months ended June 30, 2002 decreased \$3.3 million from a year ago. This is primarily the result of declines in the Federal Funds rate of 200 basis points from June 30, 2001 combined with constrained loan growth over the same period.

#### **Non-Interest Income**

Total non-interest income for the quarter was up \$4.4 million or 8.6 percent compared to the first quarter of 2002 and up \$6.7 million or 13.8 percent from the second quarter of 2001. Other non-interest income for the second quarter 2002 includes a gain of \$2.6 million associated with the accelerated sale of student loans. Total non-interest income for the six months ended June 30, 2002 was up \$10.7 million or 11.3 percent compared to the same period last year.

|  | Six M   | onth       | is Ended  | Three Months Ended |        |          |           |
|--|---------|------------|-----------|--------------------|--------|----------|-----------|
|  | June 3  | 30         | June 30   | J                  | une 30 | March 31 | June 30   |
| Non-Interest Income                            | 2002    |            | 2001      |                    | 2002   | 2002     | 2001      |
| Trust fees                                     | \$ 24,  | 188        | \$ 24,843 | \$                 | 12,073 | \$12,115 | \$ 12,837 |
| Service charges on deposit accounts            | 37,     | 992        | 34,551    |                    | 19,585 | 18,407   | 18,051    |
| Insurance commissions                          | 11,     | 143        | 7,493     |                    | 5,537  | 5,606    | 3,598     |
| Other service charges, collection and exchange |         |            |           |                    |        |          |           |
| Charges, commissions and fees                  | 13,     | 984        | 12,599    |                    | 7,939  | 6,045    | 6,665     |
| Net gain (loss) on securities transactions     |         | 88         | (2)       |                    | 88     |          | (12)      |
| Other  | 18,     | <b>580</b> | 15,747    |                    | 9,960  | 8,620    | 7,334     |
| Total  | \$ 105, | 975        | \$ 95,231 | \$                 | 55,182 | \$50,793 | \$ 48,473 |

For the second quarter 2002...

Trust fees were flat despite the continuing decline and volatility in the current market environment (the S&P 500 was down 16 percent on average from the second quarter of 2001) compared to the first quarter of 2002 and down \$764 thousand compared to the second quarter of 2001. Trust income was down from the second quarter 2001 due to a decrease of \$751 thousand in oil and gas fees, which were impacted by the decrease in oil prices. Partially offsetting this decrease was new revenue of \$156 thousand to the Corporation related to securities lending. The securities lending program, which the Corporation began to offer in the fourth quarter of 2001, offers institutional investors the opportunity to add incremental returns on their investment and pension portfolios by lending custodial-held securities to broker/dealers. The market value of trust assets at the end of the second quarter of 2002 was \$12.9 billion, down \$671 million and \$260 million from the first quarter of 2002 and second quarter of 2001, respectively. Trust assets were comprised of managed assets of \$5.9 billion and custody assets of \$7.0 billion compared to \$5.8 billion and \$7.3 billion, respectively, a year ago.

Service charges on deposit accounts for the second quarter of 2002 increased \$1.2 million or 6.4 percent from the first quarter of this year. This increase was mainly due to higher fees on commercial accounts associated with higher treasury management activity. These higher fees were due in large part to five additional business days in the second quarter. In addition to the higher commercial account fees, there was a modest increase in consumer overdraft charges and NSF income. When compared to the second quarter of 2001 service charges increased by \$1.5 million or 8.5 percent. This increase was mainly due to higher fees associated with commercial accounts resulting primarily from higher treasury management activity, a lower earnings credit rate and higher billable services, offset in part by lower overdraft fees and NSF charges.

Insurance commissions were flat compared to the first quarter of 2002 and up \$1.9 million, or 53.9 percent compared to the second quarter of 2001. The increase from the second quarter a year ago was the combined result of the acquisition of AIS Insurance & Risk Management (\$1.0 million of the increase), continued selling efforts and the effect of higher insurance premiums on commission revenues, as the insurance market has started to tighten the availability of certain products.

Other service charges were up \$1.9 million or 31.3 percent compared to the previous quarter and up \$1.3 million or 19.1 percent from the same quarter a year ago. The increase from both periods was related to higher equity sales commission revenue and corporate finance fees at Frost Securities.

Other non-interest income increased \$1.3 million or 15.6 percent when compared to the previous quarter this year and \$2.6 million or 35.8 percent when compared to the second quarter a year ago. The increase from both periods was primarily related to the \$2.6 million pre-tax gain on an accelerated sale of student loans, which are normally sold in due course throughout the year, combined with higher FMG annuity fee income. Offsetting this gain was the impact of the sale of a data processing center during the first quarter of 2002. The previous quarter included \$1 million earned by FIA related to the performance of insurance policies placed with various insurance carriers, that is seasonal and typically received in the first quarter of each year.

For the six months ended June 30, 2002...

Trust income was down \$655 thousand from the first half of last year, primarily in oil and gas fees decreasing \$1.2 million, impacted by the decrease in oil prices, partially offset by new revenues from securities lending of \$354 thousand. Service charges on deposits increased \$3.4 million or 10.0 percent compared to the same period one year ago. This increase was mainly due to higher treasury management fees on commercial accounts, related to a lower earnings credit rate, which resulted in the Corporation receiving more payment for services through fees than through the use of balances, as well as higher billable services, offset by lower overdraft fees and NSF charges. Insurance commissions increased \$3.7 million or 48.7 percent compared to the same period a year ago. The increase was the combined result of the impact of the acquisition of AIS during the third quarter of 2001 (\$1.9 million), continued selling efforts and the effect of higher insurance premiums on commission revenues, as the insurance market has started to tighten the availability of certain products. Other service charge income increased \$1.4 million or 11.0 percent from the same period last year. The increase was related to higher equity sales commission revenue and corporate finance fees at Frost Securities. Other income was up \$2.8 million or 18.0 percent compared to the same period last year. The increase was primarily related to the \$2.6 million pre-tax gain on the accelerated sale of student loans that were scheduled to reprice downward at the end of the period. These loans are normally sold in due course throughout the year. Also contributing to the increase was the increase in cash surrender value on bank owned life insurance policies and higher FMG annuity fee income. Included in 2001, was a \$1.1 million gain recognized from the sale of an interest rate floor.

#### **Non-Interest Expense**

Total non-interest expense for the quarter was up \$1.0 million or 1.3 percent compared to the first quarter of 2002 and down \$2.5 million, or 3.0 percent compared to the second quarter of 2001. Total non-interest expense for the six months ended June 30 2002 was down \$4.9 million or 2.9 percent compared to the same period last year. The comparisons to 2001 for intangible amortization are impacted by the implementation of SFAS No. 142.

|                         |    | Six Months Ended       |    |         | Three Months I |          |      | nths End | nded      |  |
|-------------------------|----|------------------------|----|---------|----------------|----------|------|----------|-----------|--|
|                         | J  | <b>June 30</b> June 30 |    | June 30 |                | March 31 |      | June 30  |           |  |
| Non-Interest Expense    |    | 2002                   | 2  | 001     | 2002           |          | 2002 |          | 2001      |  |
| Salaries and wages      | \$ | 72,136                 | \$ | 72,321  | \$             | 35,996   | \$   | 36,140   | \$ 36,711 |  |
| Employee benefits       |    | 17,590                 |    | 17,250  |                | 8,664    |      | 8,926    | 8,339     |  |
| Net occupancy           |    | 14,806                 |    | 14,546  |                | 7,393    |      | 7,413    | 7,343     |  |
| Furniture and equipment |    | 11,415                 |    | 12,252  |                | 5,591    |      | 5,824    | 6,240     |  |
| Intangible amortization |    | 3,612                  |    | 7,632   |                | 1,735    |      | 1,877    | 3,752     |  |
| Other                   |    | 41,945                 |    | 42,367  |                | 21,886   |      | 20,059   | 21,382    |  |
| Total                   | \$ | 161,504                | \$ | 166,368 | \$             | 81,265   | \$   | 80,239   | \$ 83,767 |  |

For the second quarter 2002...

Salaries and wages were flat compared with the first quarter of 2002 and were down \$715 thousand or 2.0 percent from the second quarter of 2001. During the fourth quarter of 2001, four percent of the staff accepted voluntary early retirement and an additional two percent were impacted by a reduction in

workforce. The decrease from the second quarter a year ago is a result of these events, partially offset by the reinstatement of the accrual for potential performance related bonuses. Employee benefits were down \$262 thousand or 2.9 percent compared to last quarter and up \$325 thousand or 3.9 percent compared to the second quarter of 2001. When compared to the first quarter of 2002, payroll taxes paid decreased as some employees reached the maximum level for the year, which was partially offset by an increase in medical costs. When compared to the second quarter of 2001, the increase was primarily related to higher medical costs.

Net occupancy expense remained flat with the first quarter of 2002 and the second quarter of 2001. Frost Bank completed the planned repurchase of both the twenty-one story office tower and the nine-story adjacent parking garage facility during the second quarter of 2002. The total purchase price of the office tower and the adjacent parking garage was \$41 million. This transaction had the effect of decreasing lease expense; however, increases in lease expense related to other facilities partially offset this decrease. Furniture and equipment expense was down \$233 thousand or 4.0 percent and \$649 thousand or 10.4 percent from the first quarter of 2002 and the second quarter of 2001, respectively. The decrease from both periods is related to lower service contracts expense, software maintenance, depreciation and repair costs.

Intangible amortization decreased \$142 thousand or 7.6 percent and \$2.0 million or 53.8 percent from the first quarter of 2002 and the second quarter of 2001, respectively. The decrease from a year ago was substantially due to the implementation of SFAS No. 142, which replaced the practice of amortizing goodwill and indefinite lived intangible assets with an annual review for impairment. See Note I "Accounting Changes" on page 10 for further discussion on this statement.

Other non-interest expense was up \$1.8 million or 9.1 percent and up \$504 thousand or 2.4 percent from the first quarter of 2002 and the second quarter of 2001, respectively. The increase from the prior quarter was primarily due to higher sundry losses (including a \$400 thousand write-down of foreclosed property), up \$966 thousand, and higher travel costs up \$228 thousand. The increase from the year ago quarter was also impacted by the higher sundry losses, up \$1.2 million when compared to that quarter. Federal Reserve charges were also up \$455 thousand, when compared to the second quarter last year, due to the impact of lower rates. These increases were partially offset by lower attorney and other professional expense.

For the six months ended June 30, 2002...

Salaries and wages remained flat compared to the same period a year ago primarily related to the voluntary early retirement and the reduction in workforce, offset by the reinstatement of the accrual for potential performance related bonuses. Employee benefits increased \$340 thousand or 2.0 percent from the same period last year due primarily from higher medical costs. Net occupancy was up \$260 thousand or 1.8 percent compared to a year ago. The increase was related to higher property taxes and higher lease expense related to various facilities offset by the benefit of lower lease expense related to the purchase of the twenty-one story office tower and the nine-story adjacent parking garage facility, discussed above. Furniture and equipment expense decreased \$837 thousand or 6.8 percent due primarily to lower depreciation and software maintenance costs. Intangible amortization decreased \$4.0 million or 52.7 percent from a year ago almost all related to the implementation of SFAS No. 142. See Note I on page 10 for further information. Other non-interest expenses decreased \$422 thousand or 1.0 percent primarily due to lower attorney fees and other professional expenses, and a broad based decrease in operating expenses, offset by higher Federal Reserve service charges, due to the lower interest rate environment, and higher sundry losses.

#### **Results of Segment Operations**

The Corporation's operations are managed along three Operating Segments: Banking, the Financial Management Group ("FMG") and Frost Securities Inc. ("FSI"). A description of each business and the methodologies used to measure financial performance are described in Note J to the Consolidated Financial Statements on page 11. The following table summarizes net income by Operating Segment for the quarters and six months ending June 30, 2002 and 2001:

|                            | Six Month | ns Ended  | Three Months Ended |           |           |  |  |
|----------------------------|-----------|-----------|--------------------|-----------|-----------|--|--|
|                            | June 30   | June 30   | June 30            | March 31  | June 30   |  |  |
|                            | 2002      | 2001      | 2002               | 2002      | 2001      |  |  |
| Banking                    | \$ 60,669 | \$ 51,108 | \$ 32,646          | \$ 28,023 | \$ 28,421 |  |  |
| Financial Management Group | 6,167     | 6,586     | 2,986              | 3,181     | 3,694     |  |  |
| Frost Securities Inc.      | (1,479)   | (2,013)   | (564)              | (915)     | (958)     |  |  |
| Non-Banks                  | (4,987)   | (4,480)   | (2,415)            | (2,572)   | (2,496)   |  |  |
| Consolidated Net Income    | \$ 60,370 | \$ 51,201 | \$ 32,653          | \$ 27,717 | \$ 28,661 |  |  |

#### Banking

Net income was \$32.6 million for the second quarter of 2002, up 14.9 percent from \$28.4 million for the same period of 2001. The increase in net income in the second quarter of 2002 versus 2001 reflects the impact of higher net interest income and non-interest income combined with lower non-interest expense, partially offset by a higher provision for possible loan losses.

Net interest income was up \$1.0 million due to the growth in average earning assets, funded primarily by demand deposits, despite the impact of sharply declining interest rates on the banking group's assets ensitive balance sheet. The average federal funds rate declined from 4.34 percent for the second quarter of 2001 to 1.75 percent for the second quarter of 2002.

Non-interest income was up \$5.8 million from the second quarter of last year as the result of the \$2.6 million gain on the accelerated sale of student loans, higher service charges on deposit accounts (see Service charges discussion in non-interest income on page 15) and FIA's higher insurance commissions.

Non-interest expense decreased \$3.5 million, or 5.3 percent from the year ago quarter. As the result of the non-amortization of goodwill provision of SFAS No. 142, intangible amortization decreased \$1.9 million or 53.1 percent from the second quarter last year. Salaries and benefits were down \$1.5 million or 4.3 percent, as the result of the early retirement program and the reduction in force implemented in the fourth quarter of 2001, partially offset by higher medical costs.

The Corporation recorded a \$5.4 million provision for possible loan losses during the second quarter of 2002, compared to \$1.0 million recorded during the second quarter of 2001. Net charge-offs for the second quarter of 2002 were \$4.1 million compared with net recoveries of \$189 thousand in the same quarter a year ago. The higher provision from the prior year quarter is reflective of the higher net charge-off level and the continued uncertainty in the current economy.

FIA, which is included in the Banking operating segment, had gross revenues of \$5.6 million during the second quarter of 2002 as compared with \$3.9 million in the same period of 2001. Insurance commissions were the largest component of these revenues, increasing \$1.9 million or 53.9 percent over 2001. This increase reflects the acquisition on August 1, 2001 of AIS (\$1.0 million), continued selling efforts and the effect of higher insurance premiums on commission revenues, due to the tightening insurance markets for some products.

#### Financial Management Group

Net income for the second quarter of 2002 was \$3.0 million, down \$708 thousand or 19.2 percent compared to \$3.7 million for the same period of 2001. This decline in earnings results from lower net interest income and non-interest income combined with higher non-interest expense.

Net interest income was down \$637 thousand compared to the previous year quarter as the lower rate environment has reduced the funds transfer price paid on FMG's securities sold under repurchase agreements. Non-interest income was down \$184 thousand from second quarter of 2001, primarily due to lower oil and gas fees (down \$751 thousand) due to lower prices, offset by higher annuity income (up \$590 thousand) and the securities lending program (\$156 thousand), which is further described in the "Non-Interest Income" section.

Most of the increase in operating expenses, up \$231 thousand from the same quarter last year, was due to higher salaries and benefits, which were up \$395 thousand, due to higher commissions paid and an increase in the number of employees.

#### Frost Securities Inc.

FSI's operating loss of \$564 thousand for the second quarter of 2002 was a 41.1 percent improvement from the loss for the same period last year. Total revenues were up \$1.0 million or 35.5 percent over 2001 driven primarily by higher corporate finance fees. FSI revenues represented approximately 7.2 percent of the Corporation's non-interest income during the second quarter of 2002.

Non-interest expenses for the second quarter of 2002 were up \$461 thousand to \$4.8 million, primarily related to compensation expenses.

On July 23, 2002, Cullen/Frost announced that FSI was exiting all capital markets related activities with the close of business that day. See Note K, Subsequent Event on page 11 for more information.

Non-Banks

The operating loss for non-banks in the second quarter of 2002 was flat with the same period of 2001.

#### **Income Taxes**

Cullen/Frost recognized income tax expense of \$15.4 million for the second quarter of 2002, compared to \$13.0 million for the first quarter of 2002, and \$14.2 million in the second quarter of 2001. The effective tax rate for the second quarter of 2002 was 32.08 percent compared 31.84 percent for the first quarter of 2002 and 33.20 percent for the second quarter of 2001. The lower effective tax rate in the second quarter of 2002 compared to the second quarter in 2001 was mainly due to an increase in tax exempt income resulting from the purchase of bank owned life insurance purchased during the second quarter of 2001, and to the decrease in nondeductible goodwill amortization in 2002 as a result of the implementation of SFAS No. 142.

#### **Balance Sheet**

Average assets for the second quarter of 2002 were \$8.1 billion flat with the first quarter of 2002 and up \$410 million or 5.3 percent from the second quarter of 2001.

Total deposits averaged \$6.7 billion for the current quarter down \$28 million or 1.7 percent on an annualized basis compared with the previous quarter and up \$241 million or 3.7 percent when compared to the second quarter of 2001. Excluding the decline in deposits related to a large mortgage originator and servicing customer for which Frost Bank is the depository and clearing bank (\$83.5 million from the prior quarter and \$58.7 million from the second quarter of 2001), total deposits would have increased 3.4 percent on an annualized basis from the prior quarter and 4.8 percent from the same quarter a year ago. The largest increase over the second quarter of 2001 was in average demand deposits, up \$326 million or 17.0 percent, primarily due to an increase in correspondent banking deposits.

Average loans for the second quarter of 2002 were \$4.6 billion, up 4.8 percent on an annualized basis from the first quarter of 2002 and flat with the second quarter of last year.

#### Loans

Total period-end loans for the second quarter 2002 were \$4.5 billion, down \$61 million or 5.4 percent on an annualized basis compared to the first quarter 2002 and down \$48 million or 1.1 percent compared to the second quarter 2001. The student loan portfolio decreased \$101.4 million to \$11.7 million at June 30, 2002 from \$113.1 million at March 31, 2002 as a result of the acceleration in sales of loans which would have normally been sold in the ordinary course of business over an extended period. These loans were scheduled to reprice to lower rates at the end of the period. The Corporation continues to originate student loans. The Corporation withdrew from the mortgage origination business as well as the indirect lending business during 2000, and these portfolios continue to decrease through payoffs and refinancings. The shared national credits portfolio ("SNCs"), discussed later in this section, decreased by \$36 million from the first quarter of 2002 and decreased by \$57 million from the second quarter a year ago. The mortgage, indirect and student loan portfolios (SNCs, mortgage, indirect and student loans), the total period-end loan portfolio increased by 10.0 percent on an annualized basis from the first quarter 2002 and grew 5.9 percent over the second quarter of 2001.

| Loan Portfolio                   | June 30      | Percentage | March 31     | December 31  | June 30      |
|----------------------------------|--------------|------------|--------------|--------------|--------------|
| Period-End Balances              | 2002         | of Total   | 2002         | 2001         | 2001         |
| Real estate:                     |              |            |              |              |              |
| Construction:                    |              |            |              |              |              |
| Commercial                       | \$ 381,592   | 8.5%       | \$ 390,724   | \$ 373,431   | \$ 364,121   |
| Consumer                         | 42,203       | .9         | 41,500       | 44,623       | 47,200       |
| Land:                            |              |            |              |              |              |
| Commercial                       | 129,388      | 2.9        | 120,496      | 128,782      | 138,572      |
| Consumer                         | 10,578       | .2         | 10,550       | 7,040        | 7,292        |
| Commercial real estate mortgages | 1,023,085    | 22.8       | 1,000,888    | 994,485      | 985,904      |
| 1-4 Family residential mortgages | 212,204      | 4.7        | 224,372      | 244,897      | 283,065      |
| Other consumer real estate       | 283,291      | 6.3        | 279,183      | 278,849      | 273,870      |
| Total real estate                | 2,082,341    | 46.3       | 2,067,713    | 2,072,107    | 2,100,024    |
| Commercial and industrial        | 2,098,176    | 46.6       | 2,052,952    | 1,985,447    | 1,952,325    |
| Consumer:                        |              |            |              |              |              |
| Indirect                         | 42,908       | 1.0        | 52,667       | 65,217       | 98,216       |
| Other                            | 259,701      | 5.8        | 371,197      | 345,899      | 346,422      |
| Other, including foreign         | 23,684       | .5         | 20,851       | 54,943       | 55,689       |
| Unearned discount                | (8,905       | (.2)       | (6,288)      | (5,005)      | (6,762)      |
| Total                            | \$ 4,497,905 | 100.0%     | \$ 4,559,092 | \$ 4,518,608 | \$ 4,545,914 |

At June 30, 2002, the majority of the loan portfolio was comprised of the commercial and industrial loan portfolio totaling \$2.1 billion or 46.6 percent of total loans and the real estate loan portfolio totaling \$2.1 billion or 46.3 percent of total loans. The real estate total includes both commercial and consumer balances.

The commercial and industrial loan portfolio increased 7.5 percent from the second quarter 2001 to 2.1 billion and increased 12.0 percent for the same period after adjusting for the decline in SNCs. At June 30, 2002, approximately 93 percent of the outstanding balance of SNCs were included in the commercial and industrial portfolio, with the remainder included in the real estate categories. The Corporation's commercial and industrial loans are a diverse group of loans to small, medium and large

businesses. The purpose of these loans varies from supporting seasonal working capital needs to term financing of equipment. While some short term loans may be made on an unsecured basis, most are secured by the assets being financed with appropriate collateral margins. The commercial and industrial loan portfolio also includes the commercial lease portfolio and asset-based lending. At June 30, 2002, the commercial lease portfolio totaled \$56.3 million and asset-based loans totaled \$61.9 million compared with March 31, 2002 balances of \$43.5 million and \$45.1 million, respectively, and June 30, 2001 balances of \$41.1 million and \$45.5 million, respectively.

The Corporation had a total SNCs portfolio of approximately \$201 million outstanding at June 30, 2002, down from \$237 million at March 31, 2002 and down from \$258 million at June 30, 2001. At June 30, 2002, approximately 40 percent of the SNCs were energy related with the remainder diversified throughout various industries. These participations are done in the normal course of business to meet the needs of the Corporation's customers. General corporate policy towards participations is to lend to companies either headquartered in or having significant operations within our markets. In addition, the Corporation must have an existing banking relationship or the expectation of broadening the relationship with other bank products.

Total real estate loans at June 30, 2002 were \$2.1 billion, up 2.8 percent from March 31, 2002. However, excluding the decline in the 1-4 family residential mortgage portfolio, which is discussed below, total real estate loans increased \$26.8 million or 5.8 percent on an annualized basis from the first quarter of 2002, and \$53.2 million or 2.9 percent from June 30, 2001. The commercial real estate portfolio, which totals \$1.5 billion, represents over 73 percent of the total real estate loans at June 30, 2002. The majority of this portfolio is commercial real estate mortgages, which includes both permanent and intermediate term loans. The diversity in the commercial real estate portfolio allows the Corporation to reduce the impact of a decline in any single industry.

The primary focus of the commercial real estate portfolio has been loans secured by owner-occupied properties. These loans are viewed primarily as cash flow loans and secondarily as loans secured by real estate. Consequently, these loans must undergo the analysis and underwriting process of a commercial and industrial loan, as well as a commercial real estate loan. At June 30, 2002, approximately 49 percent of the Corporation's commercial real estate loans were secured by owner-occupied properties.

The consumer loan portfolio, including all consumer real estate, at June 30, 2002 totaled \$851 million, down 52.5 percent on an annualized basis from March 31, 2002. Excluding the impact of the student loan sale, 1-4 family residential mortgage and indirect lending portfolios, total consumer loans decreased by 3.5 percent on an annualized basis from the first quarter of 2002. As the following table illustrates, the consumer loan portfolio has four distinct segments - consumer real estate, consumer non-real estate, indirect consumer loans and 1-4 family residential mortgages.

| Consumer Portfolio<br>Period-End Balances (in millions) | June 30<br>2002 | March 31<br>2002 | December 31<br>2001 | June 30<br>2001 |
|---|-----------------|------------------|---------------------|-----------------|
| Construction  | \$ 42.2         | \$ 41.5          | \$ 44.6             | \$ 47.2         |
| Land  | 10.6            | 10.5             | 7.0                 | 7.3             |
| Other consumer real estate                              | 283.3           | 279.2            | 278.9               | 273.9           |
| Total consumer real estate                              | 336.1           | 331.2            | 330.5               | 328.4           |
| Consumer non-real estate                                | 259.7           | 371.2            | 345.9               | 346.4           |
| Indirect  | 42.9            | 52.7             | 65.2                | 98.2            |
| 1-4 Family residential mortgages                        | 212.2           | 224.4            | 244.9               | 283.1           |
| Total Consumer loans                                    | \$850.9         | \$ 979.5         | \$ 986.5            | \$ 1,056.1      |

The consumer non-real estate loan segment was \$259.7 million at June 30, 2002 compared to \$371.2 million at March 31, 2002. Loans in this segment were impacted by the student loan sale and also include automobile loans, unsecured revolving credit products, personal loans secured by cash and cash equivalents, and other similar types of credit facilities.

The indirect consumer loan segment was \$42.9 million at June 30, 2002, a decrease of \$55.3 million or 56.3 percent since June 30, 2001. At June 30, 2002, the majority of the portfolio was comprised of new and used automobile loans (53.5 percent of total), as well as purchased home improvement and home equity loans (43.5 percent of total). The portfolio is not expected to completely pay off by year-end 2002 due to the longer life of the non-auto loans in this portfolio. However, the portfolio is expected to continue to decline over the remainder of the year.

The Corporation also discontinued originating 1-4 family residential mortgage loans in 2000. These types of loans are now offered through the Corporation's co-branding arrangement with GMAC Mortgage. At June 30, 2002, the 1-4 family residential loan segment totaled \$212.2 million down from \$224.4 million at March 31, 2002. This portfolio will continue to decline due to the decision to withdraw from the mortgage origination business and the high level of mortgage refinancings during the current low rate environment.

Loans to Mexico based borrowers, secured by liquid assets held in the United States, were \$9.9 million at June 30, 2002, \$10.3 million at March 31, 2002, and \$14.7 million at June 30, 2001. Cullen/Frost's cross-border outstandings to Mexico excluding these loans totaled \$414 thousand at June 30, 2002 up from \$63 thousand at December 31, 2001 and from \$74 thousand at June 30, 2001. At June 30, 2002 and 2001, none of the Mexico-related loans were on non-performing status.

#### **Loan Commitments**

In the normal course of business, in order to meet the financial needs of its customers, Cullen/Frost is a party to financial instruments with off-balance sheet risk. These include commitments to extend credit and standby letters of credit, which commit the Corporation to make payments to or on behalf of customers when certain specified future events occur. Both arrangements have credit risk essentially the same as that involved in extending loans to customers and are subject to the Corporation's normal credit policies. Collateral is obtained based on management's credit assessment of the customer. Commitments to extend credit and standby letters of credit amounted to \$2.4 billion and \$114.8 million, respectively, at June 30, 2002. Included in the allowance for possible loan losses at June 30, 2002 was approximately \$1.6 million associated with unfunded loan commitments. Commercial and industrial loan commitments represent approximately 76.3 percent of the total loan commitments outstanding at June 30, 2002. Acceptances due from customers at June 30, 2002 were \$3.1 million.

#### **Non-Performing Assets**

|  | Real      |           |              |
|--|-----------|-----------|--------------|
| June 30, 2002                                  | Estate    | Other     | Total        |
| Non-accrual loans                              | \$ 10,026 | \$ 20,063 | \$<br>30,089 |
| Foreclosed assets                              | 3,667     |           | 3,667        |
| Total  | \$ 13,693 | \$ 20,063 | \$<br>33,756 |
| As a percentage of total non-performing assets | 40.6%     | 59.4%     | 100.0%       |

Non-performing assets totaled \$33.8 million at June 30, 2002 down 16.9 percent from \$40.6 million at March 31, 2002 and up 31.3 percent from \$25.7 million at June 30, 2001. During the second quarter of 2002, the Corporation sold its remaining interests in a non-accrual loan with a carrying value of \$7.7 million. This loan, made to a private company in the marketing and sales promotion industry, was a large SNC that went on non-accrual status in the third quarter of 2001. This transaction resulted in a recovery of \$1.25 million, which was credited against the allowance for possible loan losses.

Non-performing assets as a percentage of total loans and foreclosed assets were .75 percent at June 30, 2002 compared to .89 percent last quarter and .57 percent one year ago. Non-performing assets as a percentage of total assets were .41 percent at the end of the second quarter 2002 compared to .50 percent for the first quarter of 2002 and .33 percent for the second quarter 2001. The level of non-performing assets at June 30, 2002 at .41 percent of total assets was within the range of previous guidance.

Non-performing assets include non-accrual loans and foreclosed assets. Generally, loans are placed on non-accrual status if principal or interest payments become 90 days past due and/or management deems the collectibility of the principal and/or interest to be in question, as well as when required by regulatory provisions. Once interest accruals are discontinued, accrued but uncollected interest is charged to current year operations. Subsequent receipts on non-accrual loans are recorded as a reduction of principal, and interest income is recorded only after principal recovery is reasonably assured.

Foreclosed assets represent property acquired as the result of borrower defaults on loans. Foreclosed assets are valued at the lower of the loan balance or estimated fair value, less estimated selling costs, at the time of foreclosure. Write-downs occurring at foreclosure are charged against the allowance for possible loan losses. On an ongoing basis, properties are appraised as required by market indications and applicable regulations. Write-downs are provided for subsequent declines in value. Expenses related to maintaining foreclosed properties are included in other non-interest expense.

The after-tax impact (assuming a 35 percent marginal tax rate) of lost interest from non-performing assets was approximately \$303 thousand for the second quarter of 2002, compared to approximately \$561 thousand for the first quarter of 2002 and approximately \$473 thousand for the second quarter of 2001. Accruing loans past due are summarized below:

|                         | June 30   | March 31  | June 30   |
|-------------------------|-----------|-----------|-----------|
| ACCRUING LOANS PAST DUE | 2002      | 2002      | 2001      |
| 30 to 89 days           | \$ 39,605 | \$ 29,345 | \$ 31,656 |
| 90 days or more         | 5,801     | 6,568     | 13,369    |
| Total                   | \$ 45,406 | \$ 35,913 | \$ 45,025 |

#### **Allowance for Possible Loan Losses**

The allowance for possible loan losses was \$78.6 million or 1.75 percent of period-end loans at June 30, 2002, compared to \$77.3 million or 1.70 percent for the first quarter of 2002 and \$65.3 million or 1.44 percent at June 30, 2001. The allowance for possible loan losses as a percentage of non-accrual loans was 261 percent at June 30, 2002, compared to 212 percent and 285 percent at the end of the first quarter of 2002 and the second quarter of 2001, respectively.

The Corporation recorded a \$5.4 million provision for possible loan losses during the second quarter of 2002, compared to \$6.8 million during the prior quarter and \$1.0 million recorded during the second quarter of 2001. The higher provision from the prior year quarter is reflective of the higher net charge-off level and the continued uncertainty in the current economy.

Net charge-offs in the second quarter of 2002 totaled \$4.1 million, compared to net charge-offs of \$2.4 million in the prior quarter and a net recovery of \$189 thousand for the second quarter of 2001. The second quarter 2002 charge-off level was related to two commercial and industrial loans offset in part by the previously mentioned recovery on the sale of a non-accrual loan. See the Non-Performing Assets section on page 22 for further information. The allowance for possible loan losses is maintained at a level considered appropriate by management, based on estimated probable losses in the loan portfolio.

|                                    |    |        | 2001    |        |         |        |
|------------------------------------|----|--------|---------|--------|---------|--------|
|                                    |    | econd  |         | First  | S       | econd  |
| NET CHARGE-OFFS (RECOVERIES)       | Q  | uarter | Quarter |        | Quarter |        |
| Real Estate                        | \$ | 808    | \$      | 59     | \$      | (688)  |
| Commercial and industrial          |    | 2,942  |         | 1,830  |         | 84     |
| Consumer                           |    | 351    |         | 413    |         | 387    |
| Other, including foreign           |    | 18     |         | 79     |         | 28     |
|                                    | \$ | 4,119  | \$      | 2,381  | \$      | (189)  |
| Provision for possible loan losses | \$ | 5,396  | \$      | 6,800  | \$      | 1,000  |
| Allowance for possible loan losses |    | 78,577 |         | 77,300 |         | 65,254 |

### **Capital and Liquidity**

At June 30, 2002, shareholders' equity was \$647.8 million compared to \$612.4 million at June 30, 2001 and \$604.2 million at March 31, 2002. In addition to net income of \$60.4 million, activity in shareholders' equity during 2002 included \$22.2 million of dividends paid and \$28.7 million paid for repurchasing shares of the Corporation's common stock. The accumulated other comprehensive income component of equity was \$17.8 million as of June 30, 2002 compared to a loss of \$14.0 million as of December 31, 2001. This change resulted from the \$31.8 million, net of tax, of unrealized gain on securities available for sale as of June 30, 2002. Currently, under regulatory requirements, the unrealized gain or loss on securities available for sale does not increase or reduce regulatory capital and is not included in the calculation of risk-based capital and leverage ratios. The Federal Reserve Board utilizes capital guidelines designed to measure Tier 1 and Total Capital and take into consideration the risk inherent in both on-balance sheet and off-balance sheet items. See Note E "Capital" on page seven for a discussion of Cullen/Frost's capital ratios.

Cullen/Frost's board of directors raised the cash dividend in the second quarter of 2002 to \$.22 per common share from \$.215 per common share paid each quarter since the second quarter of 2001. This equates to a dividend payout ratio of 34.4 percent, 39.7 percent and 38.7 percent for the second and first quarters of 2002 and the second quarter of 2001, respectively. In addition, the Corporation announced in the third quarter of 2001 that its board of directors had authorized the repurchase of up to 2.6 million shares of its common stock over a two-year period, from time to time, at various prices in the open market or through private transactions. As of June 30, 2002, 1.2 million shares at a cost of \$39.2 million had been repurchased under this program.

Funding sources available at the holding company level include a \$25 million short-term line of credit. There were no borrowings outstanding from this source at June 30, 2002.

Liquidity measures the ability to meet current and future cash flow needs as they become due. Cullen/Frost seeks to ensure that these needs are met at a reasonable cost by maintaining a level of liquid funds through asset/liability management.

Asset liquidity is provided by liquid assets which are readily marketable or pledgeable or which will mature in the near future. Liquid assets include cash, short-term time deposits in banks, securities available for sale, maturities and cash flow from securities held to maturity, and Federal funds sold and securities purchased under resale agreements.

Liability liquidity is provided by access to funding sources, which include core deposits and correspondent banks in Cullen/Frost's natural trade area that maintain accounts with and sell Federal funds to Frost Bank, as well as Federal funds purchased and securities sold under repurchase agreements from upstream banks. The liquidity position of Cullen/Frost is continuously monitored and adjustments are made to the balance between sources and uses of funds as deemed appropriate.

# Consolidated Average Balance Sheets and Interest Income Analysis-Year-to-Date (dollars in thousands - taxable-equivalent basis)

| (donars in mousailus - taxable-equivalent basis)           | Ju              | ne 30, 2002 |        | Jun               |               |         |  |
|--|-----------------|-------------|--------|-------------------|---------------|---------|--|
|  |                 | Interest    |        |                   | Interest      | *** 11/ |  |
|  | Average         | Income/     | Yield/ | Average           | Income/       | Yield/  |  |
| ·  | Balance         | Expense     | Cost   | Balance           | Expense       | Cost    |  |
| Assets:  | 0 14 (03        | 0 117       | 1.500/ | e 7.071           | ф <b>21</b> 5 | 5.240/  |  |
| Time deposits Securities:                                  | \$ 14,682       | \$ 115      | 1.58%  | \$ 7,071          | \$ 215        | 5.24%   |  |
| U.S. Treasury  | 36,168          | 376         | 2.09   | 59,556            | 1,784         | 6.04    |  |
| U.S. Government agencies and corporations                  | 1,867,572       | 55,386      | 5.93   | 1,339,492         | 43,525        | 6.50    |  |
| States and political subdivisions                          | 1,007,572       | 33,300      | 3.75   | 1,557,472         | 73,323        | 0.50    |  |
| Tax-exempt   | 176,725         | 6,164       | 6.98   | 163,199           | 5,851         | 7.17    |  |
| Taxable  | 2,232           | 74          | 6.63   | 3,378             | 109           | 6.48    |  |
| Other  | 31,659          | 616         | 3.89   | 34,793            | 1,050         | 6.04    |  |
| Total securities   | 2,114,356       | 62,616      | 5.92   | 1,600,418         | 52,319        |         |  |
| Federal funds sold and securities purchased                | , ,             | - /         |        | , ,               | ,             |         |  |
| under resale agreements                                    | 107,684         | 1,000       | 1.85   | 238,654           | 5,764         | 4.80    |  |
| Loans, net of unearned discount                            | 4,560,801       | 134,603     | 5.95   | 4,561,781         | 188,895       | 8.35    |  |
| <b>Total Earning Assets and Average Rate Earned</b>        | 6,797,523       | 198,334     | 5.87   | 6,407,924         | 247,193       | 7.76    |  |
| Cash and due from banks                                    | 816,614         |             |        | 741,280           |               |         |  |
| Allowance for possible loan losses                         | (77,225)        | )           |        | (64,529)          |               |         |  |
| Premises and equipment                                     | 151,250         |             |        | 150,477           |               |         |  |
| Accrued interest and other assets                          | 392,596         |             |        | 331,444           |               |         |  |
| <b>Total Assets</b>  | \$ 8,080,758    |             |        | \$ 7,566,596      |               |         |  |
| Liabilities:   |                 |             |        |                   |               |         |  |
| Demand deposits:   |                 |             |        |                   |               |         |  |
| Commercial and individual                                  | \$ 1,898,118    |             |        | \$ 1,744,306      |               |         |  |
| Correspondent banks  | 440,859         |             |        | 242,229           |               |         |  |
| Public funds   | 41,051          |             |        | 37,486            |               |         |  |
| Total demand deposits                                      | 2,380,028       |             |        | 2,024,021         |               |         |  |
| Time deposits:   |                 |             |        | 252 -12           |               |         |  |
| Savings and Interest-on-Checking                           | 1,022,338       | 965         | .19    | 960,548           | 2,542         | .53     |  |
| Money market deposit accounts                              | 1,813,393       | 11,619      | 1.29   | 1,802,539         | 30,022        | 3.36    |  |
| Time accounts Public funds                                 | 1,175,498       | 13,971      | 2.40   | 1,279,978         | 33,333        | 5.25    |  |
|  | 343,073         | 2,632       | 1.55   | 301,746           | 6,065         | 4.05    |  |
| Total time deposits  | 4,354,302       | 29,187      | 1.35   | 4,344,811         | 71,962        | 3.34    |  |
| Total deposits Federal funds purchased and securities sold | 6,734,330       |             |        | 6,368,832         |               |         |  |
| under repurchase agreements                                | 340,680         | 2 407       | 1 46   | 361,322           | 7 770         | 4.28    |  |
| Guaranteed preferred beneficial interests in the           | 340,000         | 2,497       | 1.46   | 301,322           | 1,119         | 4.20    |  |
| Corporation's junior subordinated deferrable               |                 |             |        |                   |               |         |  |
| interest debentures  | 98,637          | 4,238       | 8.59   | 98,582            | 4,238         | 8.60    |  |
| Subordinated notes payable and other notes                 | >0,0 <b>c</b> / | 1,200       | 0.07   | , o, e o <b>-</b> | .,            | 0.00    |  |
| payable  | 152,082         | 3,114       | 4.13   | 3,347             | 109           | 6.57    |  |
| Other borrowings   | 21,118          | 408         | 3.90   | 31,623            | 929           | 5.93    |  |
| <b>Total Interest-Bearing Funds and Average</b>            |                 |             |        | Í                 |               |         |  |
| Rate Paid  | 4,966,819       | 39,444      | 1.60   | 4,839,685         | 85,017        | 3.53    |  |
| Accrued interest and other liabilities                     | 114,406         |             |        | 106,530           |               |         |  |
| Total Liabilities  | 7,461,253       |             |        | 6,970,236         |               |         |  |
| Shareholders' Equity                                       | 619,505         |             |        | 596,360           |               |         |  |
| Total Liabilities and Shareholders' Equity                 | \$ 8,080,758    |             |        | \$ 7,566,596      |               |         |  |
| Net interest income  |                 | \$ 158,890  |        |                   | \$ 162,176    |         |  |
| Net interest spread  |                 | <u> </u>    | 4.27%  |                   | ·             | 4.23%   |  |
| Net interest income to total average earning assets        |                 |             | 4.70%  |                   |               | 5.09%   |  |
| 22 22 22 22 23 23 23 23 23 23 23 23 23 2                   |                 |             | ,      |                   |               |         |  |

The above information is shown on a taxable-equivalent basis assuming a 35% tax rate. Non-accrual loans are included in the average loan amounts outstanding for these computations.

# Consolidated Average Balance Sheets and Interest Income Analysis-By Quarter (dollars in thousands - taxable-equivalent basis)

| (donais in mousands - taxable-equivalent basis)                     | Ju           | ne 30, 2002 |        | Marc         |           |        |
|---|--------------|-------------|--------|--------------|-----------|--------|
|   |              | Interest    |        |              | Interest  |        |
|   | Average      | Income/     | Yield/ | Average      | Income/   | Yield/ |
|   | Balance      | Expense     | Cost   | Balance      | Expense   | Cost   |
| Assets:   |              |             |        |              | •         |        |
| Time deposits   | \$ 13,868    | \$ 65       | 1.89%  | \$ 15,504    | \$ 50     | 1.30%  |
| Securities:   |              |             |        |              |           |        |
| U.S. Treasury   | 58,028       | 290         | 2.00   | 14,065       | 85        |        |
| U.S. Government agencies and corporations                           | 1,865,691    | 27,470      | 5.89   | 1,869,473    | 27,917    | 5.97   |
| States and political subdivisions                                   | 1=           | • 0=0       |        |              | • • • •   | - o=   |
| Tax-exempt  | 176,419      | 3,078       | 6.98   | 177,035      | 3,086     |        |
| Taxable   | 2,229        | 37          | 6.64   | 2,234        | 37        | 6.62   |
| Other   | 33,965       | 348         | 4.10   | 29,328       | 268       | 3.65   |
| Total securities  | 2,136,332    | 31,223      | 5.85   | 2,092,135    | 31,393    | 6.00   |
| Federal funds sold and securities purchased under resale agreements | 112,638      | 524         | 1.84   | 102,674      | 476       | 1.85   |
| Loans, net of unearned discount                                     | 4,587,665    | 67,896      | 5.94   | 4,533,639    | 66,707    | 5.97   |
| Total Earning Assets and Average Rate Earned                        | 6,850,503    | 99,708      | 5.83   | 6,743,952    | 98,626    |        |
| Cash and due from banks   | 766,820      | 77,700      | 3.03   | 866,962      | 90,020    | 3.90   |
| Allowance for possible loan losses                                  | (79,512      | )           |        | (74,912)     |           |        |
| Premises and equipment  | 154,785      | ,           |        | 147,677      |           |        |
| Accrued interest and other assets                                   | 397,713      |             |        | 401,632      |           |        |
| <b>Total Assets</b>   | \$ 8,090,309 |             |        | \$ 8,085,311 |           |        |
| Liabilities:  |              |             |        |              |           |        |
| Demand deposits:  |              |             |        |              |           |        |
| Commercial and individual   | \$ 1,869,124 |             |        | \$ 1,927,435 |           |        |
| Correspondent banks   | 472,994      |             |        | 408,367      |           |        |
| Public funds  | 38,442       |             |        | 43,689       |           |        |
| Total demand deposits   | 2,380,560    |             |        | 2,379,491    |           |        |
| Time deposits:  |              |             |        |              |           |        |
| Savings and Interest-on-Checking                                    | 1,023,782    | 490         | .19    | 1,020,878    | 475       | .19    |
| Money market deposit accounts                                       | 1,818,573    | 5,783       | 1.28   | 1,808,156    | 5,835     | 1.31   |
| Time accounts   | 1,164,320    | 6,347       | 2.19   | 1,186,800    | 7,624     |        |
| Public funds  | 332,982      | 1,256       | 1.51   | 353,275      | 1,377     | 1.58   |
| Total time deposits   | 4,339,657    | 13,876      | 1.28   | 4,369,109    | 15,311    | 1.42   |
| Total deposits Federal funds purchased and securities sold          | 6,720,217    |             |        | 6,748,600    |           |        |
| under repurchase agreements   | 353,525      | 1,310       | 1.47   | 327,692      | 1 197     | 1.45   |
| Guaranteed preferred beneficial interests in the                    | 333,323      | 1,510       | 1.4/   | 327,092      | 1,107     | 1.43   |
| Corporation's junior subordinated deferrable                        |              |             |        |              |           |        |
| interest debentures   | 98,644       | 2,119       | 8.59   | 98,630       | 2,119     | 8.60   |
| Subordinated notes payable and other notes                          | ,-           | , -         |        | ,            | ,         |        |
| payable   | 151,996      | 1,466       | 3.86   | 152,170      | 1,648     | 4.33   |
| Other borrowings  | 19,325       | 173         | 3.60   | 22,929       | 235       | 4.16   |
| Total Interest-Bearing Funds and Average                            |              |             |        |              |           |        |
| Rate Paid   | 4,963,147    | 18,944      | 1.53   | 4,970,530    | 20,500    | 1.66   |
| Accrued interest and other liabilities                              | 119,790      |             |        | 123,173      |           |        |
| Total Liabilities   | 7,463,497    |             |        | 7,473,194    |           |        |
| Shareholders' Equity  | 626,812      |             |        | 612,117      |           |        |
| Total Liabilities and Shareholders' Equity                          | \$ 8,090,309 |             |        | \$ 8,085,311 |           |        |
| Net interest income   |              | \$ 80,764   |        | <del></del>  | \$ 78,126 |        |
| Net interest spread   |              | _           | 4.30 % |              | _         | 4.24%  |
| Net interest income to total average earning assets                 |              |             | 4.72 % |              |           | 4.68%  |
|   |              |             |        |              |           |        |

The above information is shown on a taxable-equivalent basis assuming a 35% tax rate. Non-accrual loans are included in the average loan amounts outstanding for these computations.

# Consolidated Average Balance Sheets and Interest Income Analysis-By Quarter (dollars in thousands - taxable-equivalent basis)

| (donate in thousands taxable equivalent ousle)                           | Decer        | nber 31, 200 | 1       | Septem       | ber 30, 2001 |         |
|--|--------------|--------------|---------|--------------|--------------|---------|
|  |              | Interest     |         | •            | Interest     | _       |
|  | Average      | Income/      | Yield/  | Average      | Income/      | Yield/  |
|  | Balance      | Expense      | Cost    | Balance      | Expense      | Cost    |
| Assets:  |              |              |         |              |              |         |
| Time deposits  | \$ 8,433     | \$ 44        | 2.06%   | \$ 6,104     | \$ 72        | 4.67%   |
| Securities:  |              |              |         |              |              |         |
| U.S. Treasury  | 62,885       | 346          | 2.18    | 17,738       | 164          |         |
| U.S. Government agencies and corporations                                | 1,741,198    | 26,488       | 6.09    | 1,596,137    | 25,251       | 6.33    |
| States and political subdivisions  |              |              |         |              |              |         |
| Tax-exempt   | 174,457      | 3,038        | 6.97    | 168,484      | 2,959        | 7.03    |
| Taxable  | 2,250        | 37           | 6.57    | 2,796        | 46           |         |
| Other  | 29,859       | 285          | 3.82    | 29,426       | 254          | 3.46    |
| Total securities   | 2,010,649    | 30,194       | 6.01    | 1,814,581    | 28,674       | 6.32    |
| Federal funds sold and securities purchased                              |              |              |         |              |              |         |
| under resale agreements  | 202,824      | 1,155        | 2.23    | 331,845      | 2,864        | 3.38    |
| Loans, net of unearned discount  | 4,551,040    | 72,881       | 6.35    | 4,512,277    | 82,637       | 7.27    |
| <b>Total Earning Assets and Average Rate Earned</b>                      | 6,772,946    | 104,274      | 6.12    | 6,664,807    | 114,247      | 6.81    |
| Cash and due from banks  | 930,601      |              |         | 820,091      |              |         |
| Allowance for possible loan losses                                       | (80,382)     | )            |         | (65,561)     |              |         |
| Premises and equipment   | 149,950      |              |         | 150,157      |              |         |
| Accrued interest and other assets  | 417,922      |              |         | 387,047      |              |         |
| Total Assets   | \$ 8,191,037 |              |         | \$ 7,956,541 |              |         |
| Liabilities:   |              |              |         |              |              |         |
| Demand deposits:   |              |              |         |              |              |         |
| Commercial and individual  | \$ 2,087,115 |              |         | \$ 1,955,445 |              |         |
| Correspondent banks  | 303,831      |              |         | 262,399      |              |         |
| Public funds   | 43,766       |              |         | 40,859       |              |         |
| Total demand deposits  | 2,434,712    |              |         | 2,258,703    |              |         |
| Time deposits:   | , ,          |              |         | , ,          |              |         |
| Savings and Interest-on-Checking   | 981,430      | 475          | .19     | 962,999      | 588          | .24     |
| Money market deposit accounts  | 1,859,110    | 7,418        | 1.58    | 1,839,010    | 10,571       | 2.28    |
| Time accounts  | 1,236,146    | 10,413       | 3.34    | 1,268,349    | 13,355       | 4.18    |
| Public funds   | 323,523      | 1,601        | 1.96    | 297,830      | 2,316        | 3.09    |
| Total time deposits  | 4,400,209    | 19,907       | 1.79    | 4,368,188    | 26,830       | 2.44    |
| Total deposits   | 6,834,921    |              |         | 6,626,891    |              |         |
| Federal funds purchased and securities sold                              | , ,          |              |         | , ,          |              |         |
| under repurchase agreements  | 316,599      | 1,435        | 1.77    | 366,360      | 2,840        | 3.03    |
| Guaranteed preferred beneficial interests in the                         |              |              |         |              |              |         |
| Corporation's junior subordinated deferrable                             |              |              |         |              |              |         |
| interest debentures  | 98,616       | 2,119        | 8.60    | 98,602       | 2,118        | 8.60    |
| Subordinated notes payable and other notes                               |              |              |         |              |              |         |
| payable  | 152,142      | 2,053        | 5.40    | 99,678       | 1,575        | 6.32    |
| Other borrowings   | 30,068       | 401          | 5.30    | 32,338       | 464          | 5.70    |
| Total Interest-Bearing Funds and Average                                 |              |              |         |              |              |         |
| Rate Paid  | 4,997,634    | 25,915       | 2.06    | 4,965,166    | 33,827       | 2.70    |
| Accrued interest and other liabilities                                   | 124,902      |              |         | 103,718      |              |         |
| Total Liabilities  | 7,557,248    |              |         | 7,327,587    |              |         |
| Shareholders' Equity   | 633,789      |              |         | 628,954      |              |         |
| Total Liabilities and Shareholders' Equity                               | \$ 8,191,037 |              |         | \$ 7,956,541 |              |         |
| Net interest income  | , , , ,      | \$ 78,359    |         | 7 7-         | \$ 80,420    |         |
| Net interest spread  |              | ,            | 4.06%   |              | ,            | 4.11%   |
| Net interest spread  Net interest income to total average earning assets |              |              | 4.60%   |              |              | 4.80%   |
| The interest income to total average carning assets                      |              |              | 7.00 /0 |              |              | 7.00 /0 |
|  |              |              |         |              |              |         |

The above information is shown on a taxable-equivalent basis assuming a 35% tax rate. Non-accrual loans are included in the average loan amounts outstanding for these computations.

# Consolidated Average Balance Sheets and Interest Income Analysis-By Quarter (dollars in thousands - taxable-equivalent basis)

|   | June 30, 2001 |           |               |
|---|---------------|-----------|---------------|
|   | Interest      |           |               |
|   | Average       | Income/   | Yield/        |
|   | Balance       | Expense   | Cost          |
| Assets:   | <b>A 5.51</b> | Φ 00      | <b>5</b> 110/ |
| Time deposits                                       | \$ 7,751      | \$ 99     | 5.11%         |
| Securities:   | 15.000        | 100       | 4.50          |
| U.S. Treasury                                       | 17,028        | 192       | 4.52          |
| U.S. Government agencies and corporations           | 1,337,607     | 21,427    | 6.41          |
| States and political subdivisions                   | 162 452       | 2 000     | 7.10          |
| Tax-exempt  | 163,453       | 2,908     | 7.12          |
| Taxable   | 3,388         | 55        | 6.46          |
| Other   | 32,751        | 469       | 5.73          |
| Total securities                                    | 1,554,227     | 25,051    | 6.45          |
| Federal funds sold and securities purchased         | 215.051       | 2.520     | 4 41          |
| under resale agreements                             | 315,871       | 3,520     | 4.41          |
| Loans, net of unearned discount                     | 4,559,623     | 90,157    | 7.93          |
| Total Earning Assets and Average Rate Earned        | 6,437,472     | 118,827   | 7.40          |
| Cash and due from banks                             | 806,665       |           |               |
| Allowance for possible loan losses                  | (65,728)      |           |               |
| Premises and equipment                              | 150,376       |           |               |
| Accrued interest and other assets                   | 351,930       |           |               |
| Total Assets  | \$ 7,680,715  |           |               |
| Liabilities:  |               |           |               |
| Demand deposits:                                    |               |           |               |
| Commercial and individual                           | \$ 1,828,870  |           |               |
| Correspondent banks                                 | 248,370       |           |               |
| Public funds  | 35,709        |           |               |
| Total demand deposits                               | 2,112,949     |           |               |
| Time deposits:                                      |               |           |               |
| Savings and Interest-on-Checking                    | 970,673       | 1,115     | .46           |
| Money market deposit accounts                       | 1,824,869     | 12,857    | 2.83          |
| Time accounts                                       | 1,276,765     | 15,741    | 4.95          |
| Public funds  | 293,816       | 2,709     | 3.70          |
| Total time deposits                                 | 4,366,123     | 32,422    | 2.98          |
| Total deposits                                      | 6,479,072     |           |               |
| Federal funds purchased and securities sold         | • • • • • •   |           |               |
| under repurchase agreements                         | 360,786       | 3,417     | 3.75          |
| Guaranteed preferred beneficial interests in the    |               |           |               |
| Corporation's junior subordinated deferrable        | 00.500        | 2 110     | 0.60          |
| interest debentures                                 | 98,589        | 2,119     | 8.60          |
| Subordinated notes payable and other notes          | 2.060         | 47        | ( 17          |
| payable   | 3,060         | 47        | 6.17          |
| Other borrowings                                    | 31,405        | 455       | 5.81          |
| Total Interest-Bearing Funds and Average            | 4.950.062     | 20.460    | 2 17          |
| Rate Paid   | 4,859,963     | 38,460    | 3.17          |
| Accrued interest and other liabilities              | 105,602       |           |               |
| Total Liabilities                                   | 7,078,514     |           |               |
| Shareholders' Equity                                | 602,201       |           |               |
| Total Liabilities and Shareholders' Equity          | \$ 7,680,715  |           |               |
| Net interest income                                 |               | \$ 80,367 |               |
| Net interest spread                                 |               |           | 4.23%         |
| Net interest income to total average earning assets |               |           | 5.00%         |
|   |               |           |               |

The above information is shown on a taxable-equivalent basis assuming a 35% tax rate. Non-accrual loans are included in the average loan amounts outstanding for these computations.

# Item 3.

# **Quantitative and Qualitative Disclosures About Market Risks**

There has been no material change in the market risks faced by the Company since December 31, 2001. For information regarding the Company's market risk, refer to the Company's Annual Report on Form 10-K for the year ended December 31, 2001.

#### **Part II: Other Information**

### **Item 4. Submission of Matters to a Vote of Security Holders**

The Annual Meeting of Shareholders of the Corporation was held on May 22, 2002. The following matters were submitted to a vote of the Corporation's shareholders.

#### 1. Election of Directors:

Election of five director nominees into Class III, with a term expiring in 2005, was approved with no nominee receiving less than 45,784,359 million votes.

| Class III Nominees:   | Total Votes For | Total Votes Withheld |
|-----------------------|-----------------|----------------------|
| R. Denny Alexander    | 46,116,873      | 390,672              |
| Eugene H. Dawson, Sr. | 45,784,359      | 723,186              |
| Ruben M. Escobedo     | 46,288,960      | 218,585              |
| Joe R. Fulton         | 46,276,127      | 231,418              |
| Ida Clement Steen     | 46,289,608      | 217,937              |

# 2. Ratification of Independent Auditors

| Total Votes For     | 44,291,912 |
|---------------------|------------|
| Total Votes Against | 2,215,633  |
| Total Abstentions   | n/a        |

#### Item 6. Exhibits and Reports on Form 8-K

(a) Exhibits

None

(b) Reports on Form 8-K

None

# **Signatures**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Cullen/Frost Bankers, Inc. (Registrant)

Date: July 24, 2002 By: /s/ Phillip D. Green

Phillip D. Green
Group Executive Vice President
and Chief Financial Officer
(Duly Authorized Officer and
Principal Accounting Officer)