

Franklin Resources, Inc.

Second Quarter Results – May 2, 2012



Forward-Looking Statements

Statements in this presentation regarding Franklin Resources, Inc. ("Franklin") and its subsidiaries, which are not historical facts, are "forward-looking statements" within the meaning of the U.S. Private Securities Litigation Reform Act of 1995. When used in this presentation, words or phrases generally written in the future tense and/or preceded by words such as "will," "may," "could," "expect," "believe," "anticipate," "intend," "plan," "seek," "estimate" or other similar words are forward-looking statements. Forward-looking statements involve a number of known and unknown risks, uncertainties and other important factors, some of which are listed below, that could cause actual results and outcomes to differ materially from any future results or outcomes expressed or implied by such forward-looking statements. Forward-looking statements are based on our current expectations and assumptions regarding our business, the economy and other future conditions. Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. We caution you therefore against relying on any of these forward-looking statements. They are neither statements of historical fact nor guarantees or assurances of future performance.

These and other risks, uncertainties and other important factors are described in more detail in Franklin's recent filings with the U.S. Securities and Exchange Commission, including, without limitation, in Risk Factors and Management's Discussion and Analysis of Financial Condition and Results of Operations in Franklin's Annual Report on Form 10-K for the fiscal year ended September 30, 2011 and Franklin's subsequent Quarterly Reports on Form 10-Q: (1) volatility and disruption of the capital and credit markets, and adverse changes in the global economy, may significantly affect our results of operations and may put pressure on our financial results; (2) the amount and mix of our assets under management ("AUM") are subject to significant fluctuations; (3) we are subject to extensive and complex, overlapping and frequently changing rules, regulations and legal interpretations; (4) regulatory and legislative actions and reforms have made the regulatory environment in which we operate more costly and future actions and reforms could adversely impact our AUM, increase costs and negatively impact our profitability and future financial results; (5) changes in tax laws or exposure to additional income tax liabilities could have a material impact on our financial condition, results of operations and liquidity; (6) any significant limitation, failure or security breach of our software applications, technology or other systems that are critical to our operations could constrain our operations; (7) our investment management business operations are complex and a failure to properly perform operational tasks or the misrepresentation of our products and services could have an adverse effect on our revenues and income; (8) we face risks, and corresponding potential costs and expenses, associated with conducting operations and growing our business in numerous countries; (9) we depend on key personnel and our financial performance could be negatively affected by the loss of their services; (10) strong competition from numerous and sometimes larger companies with competing offerings and products could limit or reduce sales of our products, potentially resulting in a decline in our market share, revenues and income; (11) changes in the third-party distribution and sales channels on which we depend could reduce our income and hinder our growth; (12) our increasing focus on international markets as a source of investments and sales of investment products subjects us to increased exchange rate and other risks in connection with our revenues and income generated overseas; (13) poor investment performance of our products could affect our sales or reduce the level of AUM, potentially negatively impacting our revenues and income; (14) we could suffer losses in our revenues and income if our reputation is harmed; (15) our future results are dependent upon maintaining an appropriate level of expenses, which is subject to fluctuation; (16) our ability to successfully integrate widely varied business lines can be impeded by systems and other technological limitations; (17) our inability to successfully recover should we experience a disaster or other business continuity problem could cause material financial loss, loss of human capital, regulatory actions, reputational harm, or legal liability; (18) certain of the portfolios we manage, including our emerging market portfolios, are vulnerable to significant market-specific political, economic or other risks, any of which may negatively impact our revenues and income; (19) our revenues and income could be adversely affected if the terms of our management agreements are significantly altered or these agreements are terminated by the funds and other sponsored investment products we advise; (20) regulatory and governmental examinations and/or investigations, litigation, and the legal risks associated with our business, could adversely impact our AUM, increase costs and negatively impact our profitability and/or our future financial results; (21) our ability to meet cash needs depends upon certain factors, including the market value of our assets, operating cash flows and our perceived creditworthiness; (22) our business could be negatively affected if we or our banking subsidiaries fail to remain well capitalized, and liquidity needs could affect our banking business; and (23) we are dependent on the earnings of our subsidiaries.

Any forward-looking statement made by us in this presentation speaks only as of the date on which it is made. Factors or events that could cause our actual results to differ may emerge from time to time, and it is not possible for us to predict all of them. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by law.

The information in this presentation is provided solely in connection with this presentation, and is not directed toward existing or potential investment advisory clients or fund shareholders.

Audio Commentary and Conference Call Details

Pre-recorded audio commentary on the results from Franklin Resources, Inc.'s President and Chief Executive Officer Greg Johnson and Executive Vice President and Chief Financial Officer Ken Lewis will be available today at approximately 8:30 a.m. Eastern Time. They will also lead a live teleconference today at 4:30 p.m. Eastern Time to answer questions of a material nature. Analysts and investors are encouraged to review the Company's recent filings with the U.S. Securities and Exchange Commission and to contact Investor Relations before the live teleconference for any clarifications or questions related to the earnings release, this presentation or pre-recorded audio commentary.

Access to the pre-recorded audio commentary and accompanying slides are available at franklinresources.com. The pre-recorded audio commentary can also be accessed by dialing (888) 843-7419 in the U.S. and Canada or (630) 652-3042 internationally using access code 32241981, any time through June 1, 2012.

Access to the live teleconference will be available at franklinresources.com or by dialing (888) 895-5271 in the U.S. and Canada or (847) 619-6547 internationally. A replay of the call can also be accessed by calling (888) 843-7419 in the U.S. and Canada or (630) 652-3042 internationally using access code 32241979, after 7:00 pm Eastern Time today through June 1, 2012.

Questions regarding the pre-recorded audio commentary or live teleconference should be directed to Franklin Resources, Inc., Investor Relations at (650) 312-4091 or Corporate Communications at (650) 312-2245.

Highlights

- Long-term net new flows rebounded to \$6 billion, and were positive across all investment objectives
- Relative investment performance remains strong across 3-, 5- and 10-year timeframes
- Record quarterly earnings per share of \$2.32

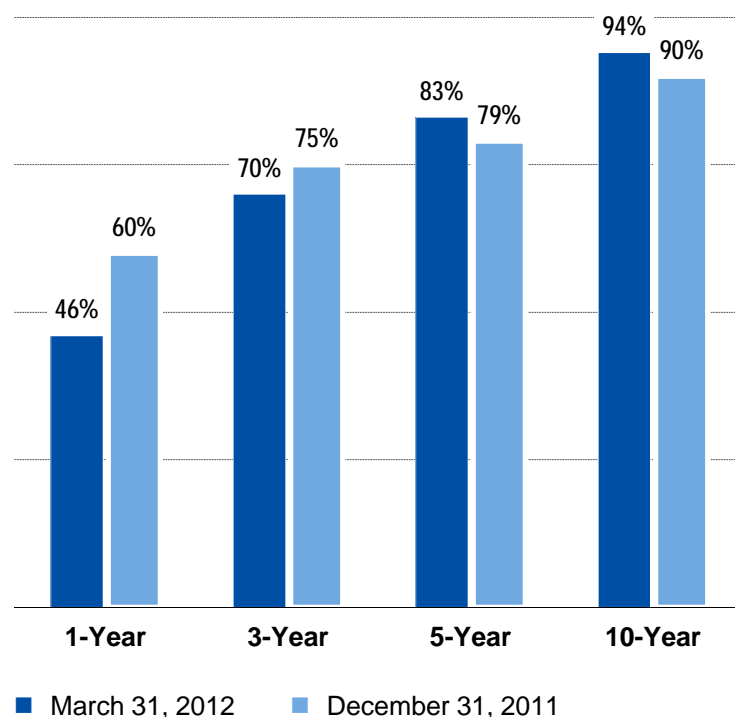
Investment Performance



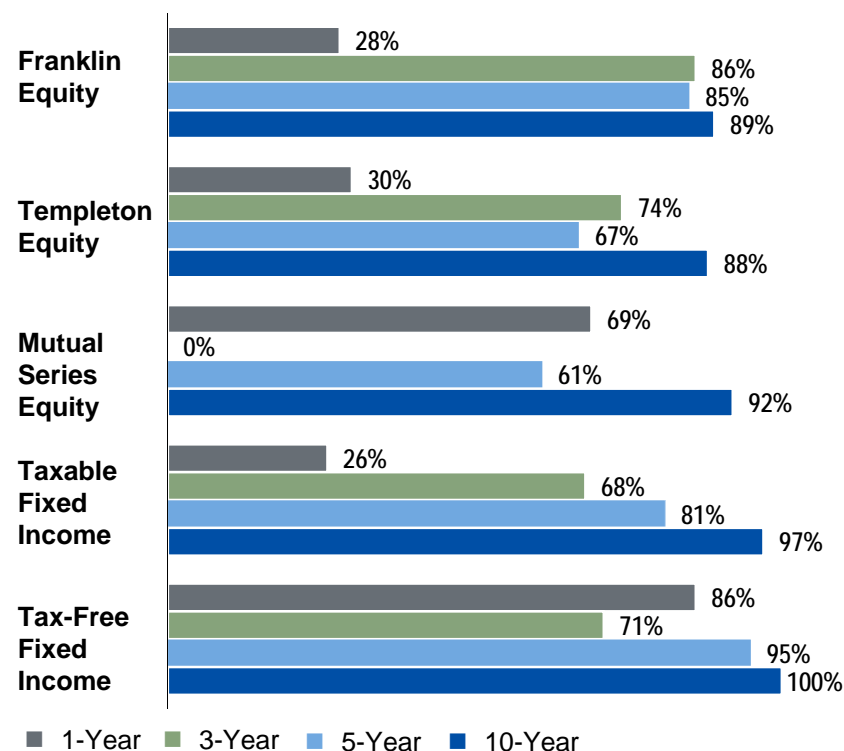
Investment Performance – Lipper Rankings of U.S.-Registered Long-Term Mutual Funds¹

Percentage of Assets in the Top Two Quartiles

Franklin Templeton



By Category as of March 31, 2012



¹ Lipper rankings for Franklin Templeton U.S.-registered mutual funds are based on Class A shares. Franklin Templeton funds are compared against a universe of all share classes. Performance rankings for other share classes may differ. Lipper calculates averages by taking all the funds and share classes in a peer group and averaging their total returns for the periods indicated. Lipper tracks 155 peer groups of U.S. retail mutual funds, and the groups vary in size from 9 to 1,101 funds. Lipper total return calculations include reinvested dividends and capital gains, but do not include sales charges or expense subsidization by the manager. Results may have been different if these or other factors had been considered. *Performance quoted above represents past performance, which cannot predict or guarantee future results.*

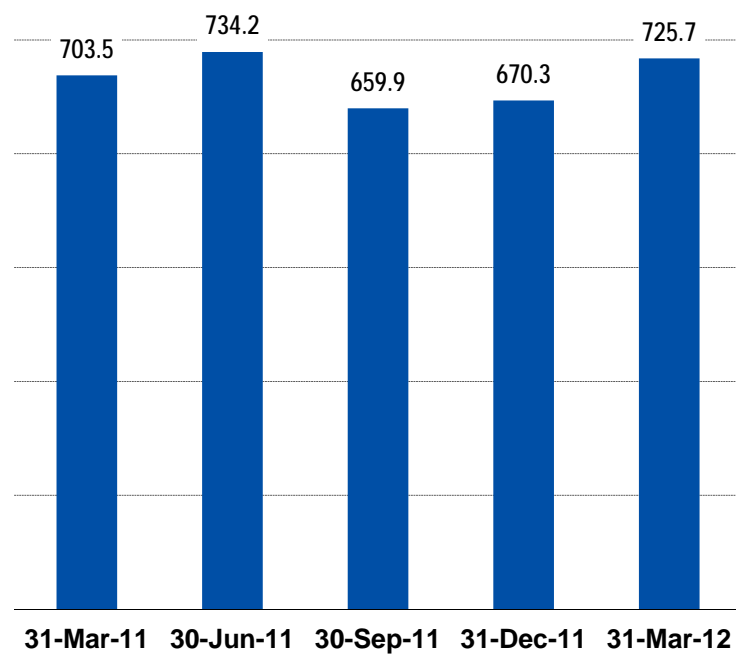
Assets Under Management and Flows



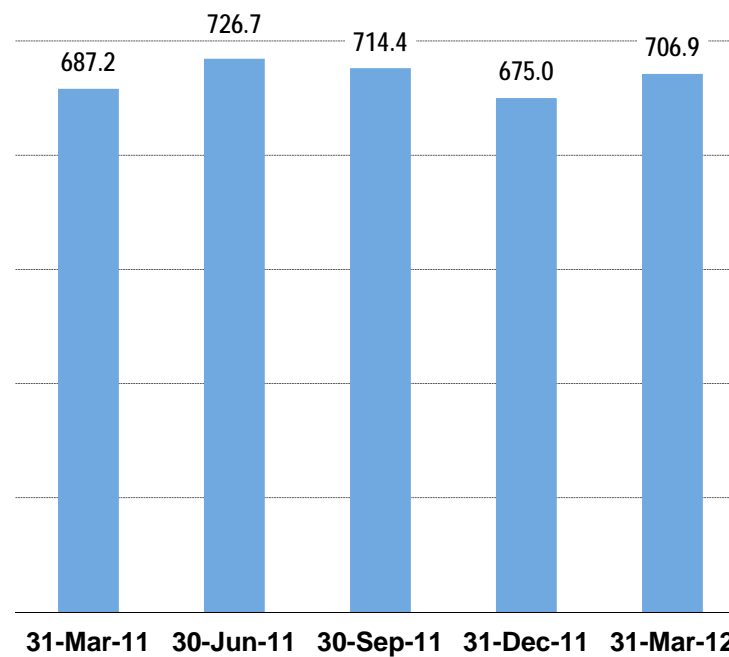
Assets Under Management

(in billions, for the three months ended)

End of Period



Simple Monthly Average

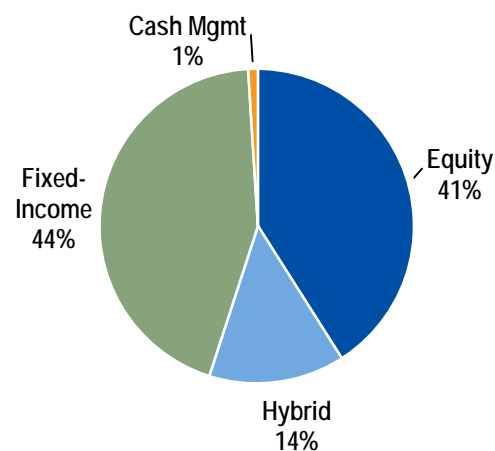


Assets Under Management

(in billions)

By Investment Objective

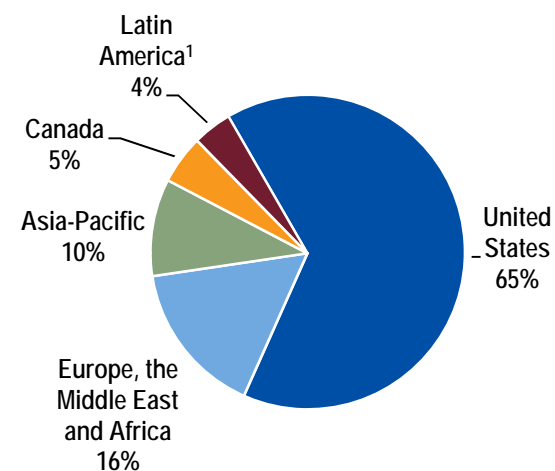
(chart is as of March 31, 2012)



(in billions)	31-Mar-12	31-Dec-11	% Change
Equity	\$ 299.9	\$ 270.2	11%
Hybrid	103.5	96.4	7%
Fixed-Income	316.6	297.7	6%
Cash Management	5.7	6.0	(5%)
Total	\$ 725.7	\$ 670.3	8%

By Sales Region

(chart is as of March 31, 2012)



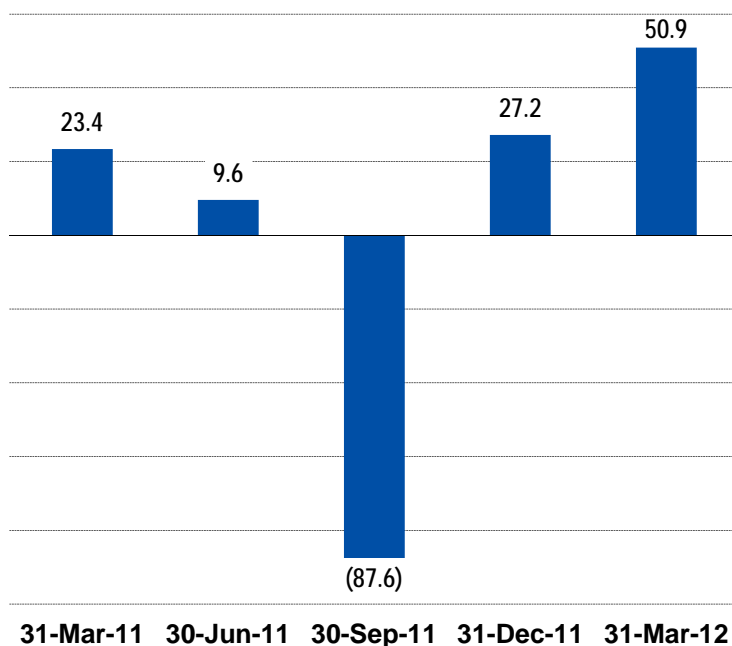
(in billions)	31-Mar-12	31-Dec-11	% Change
United States	\$ 472.3	\$ 439.0	8%
Europe, the Middle East and Africa	117.0	105.1	11%
Asia-Pacific	75.8	70.6	7%
Canada	33.5	30.6	9%
Latin America¹	27.1	25.0	8%
Total	\$ 725.7	\$ 670.3	8%

¹ Latin America sales region includes North America-based advisors serving non-resident clients.

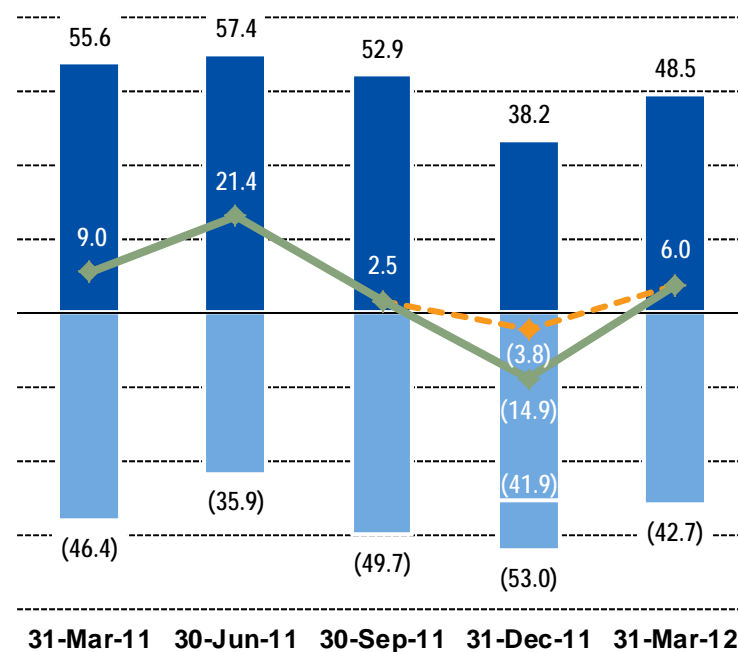
Market Appreciation and Flows Summary

(in billions, for the three months ended)

Appreciation (Depreciation) and Other



Long-Term Flows¹



Long-term sales	\$	55.6	\$	57.4	\$	52.9	\$	38.2	\$	48.5
Long-term redemptions		(46.4)		(35.9)		(49.7)		(53.0)		(42.7)
Net cash management		(0.8)		0.2		(0.1)		(0.8)		(0.2)
Total net new flows	\$	8.4	\$	21.7	\$	3.1	\$	(15.6)	\$	5.6

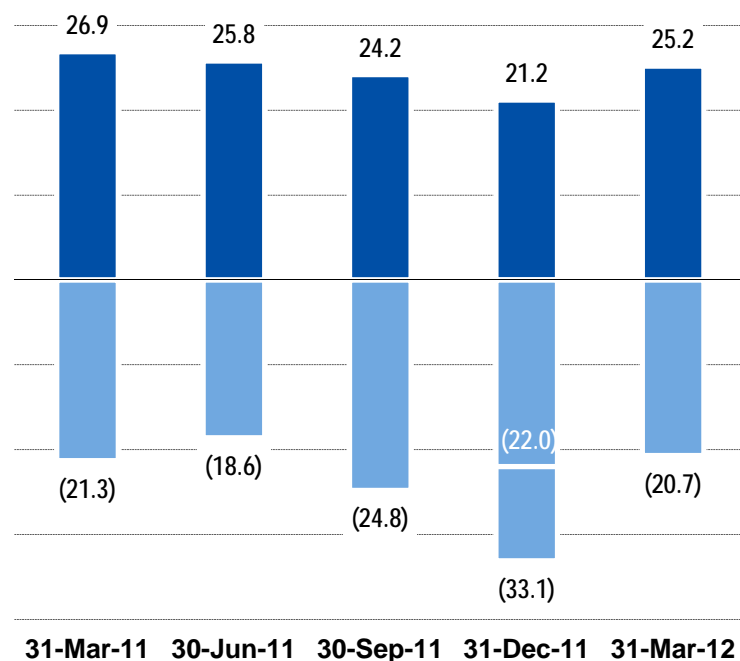
■ Long-Term Sales ■ Long-Term Redemptions
 ■ Long-Term Net New Flows ■ Adjusted Long-Term Net New Flows

¹ Long-term net new flows are defined as long-term sales less long-term redemptions plus long-term net exchanges. The quarter ended December 31, 2011 includes long-term redemptions in white and net new flows in orange, adjusted for an advisory account redemption of \$11.1 billion.

United States and International Flows¹

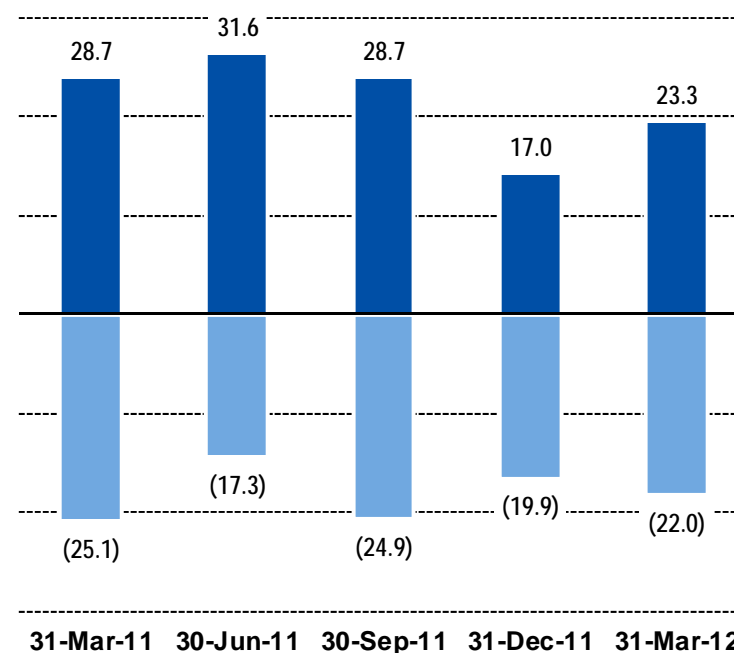
(in billions, for the three months ended)

United States²



■ Long-Term Sales ■ Long-Term Redemptions

International



■ Long-Term Sales ■ Long-Term Redemptions

¹ Sales and redemptions from North America-based advisors serving non-resident clients that were previously included in United States have been reclassified as International. ² The quarter ended December 31, 2011 includes long-term redemptions in white, adjusted for an advisory account redemption of \$11.1 billion.

Net New Flows by Investment Objective

(in billions, for the three months ended)

	31-Mar-12	31-Dec-11	Mar-12 vs. Dec-11	31-Mar-11	Mar-12 vs. Mar-11
Equity sales	\$ 16.5	\$ 13.5	22%	\$ 21.1	(22%)
Equity redemptions	(16.1)	(14.7)	10%	(23.7)	(32%)
Equity net exchanges	-	(0.6)	(100%)	0.3	(100%)
Equity Net New Flows	0.4	(1.8)	NM	(2.3)	NM
Hybrid sales	5.5	4.1	34%	5.9	(7%)
Hybrid redemptions	(3.5)	(15.1)	(77%)	(4.0)	(13%)
Hybrid net exchanges	0.2	0.1	100%	0.6	(67%)
Hybrid Net New Flows	2.2	(10.9)	NM	2.5	(12%)
Fixed-income sales	26.5	20.6	29%	28.6	(7%)
Fixed-income redemptions	(23.1)	(23.2)	(0%)	(18.7)	24%
Fixed-income net exchanges	-	0.4	(100%)	(1.1)	(100%)
Fixed-Income Net New Flows	3.4	(2.2)	NM	8.8	(61%)
Cash Management Net New Flows	(0.4)	(0.7)	(43%)	(0.6)	(33%)
Total Net New Flows	\$ 5.6	\$ (15.6)	NM	\$ 8.4	(33%)

Operating Results

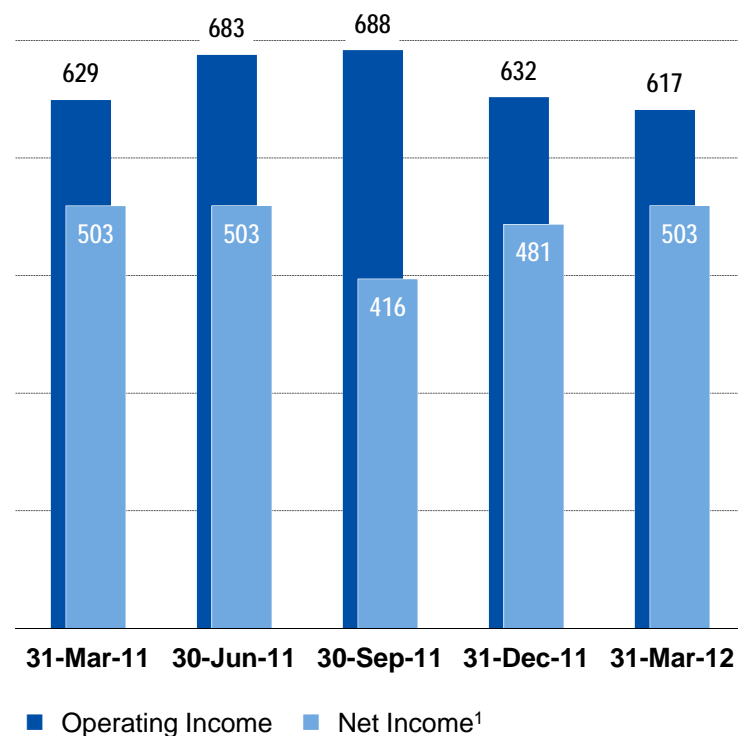


FRANKLIN TEMPLETON
INVESTMENTS

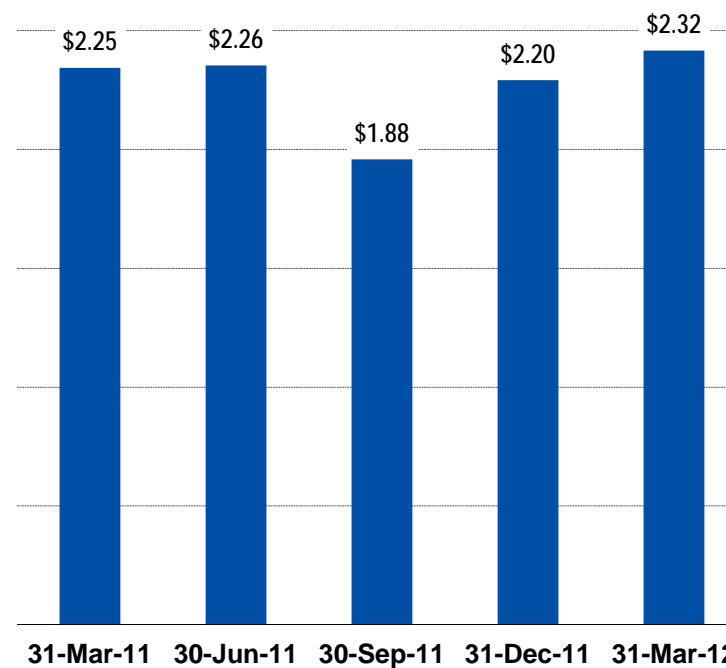
Quarterly Financial Highlights

(in millions, except per share data, for the three months ended)

Operating and Net Income¹



Diluted Earnings Per Share²



¹ Net Income attributable to Franklin Resources, Inc. ² The computation of earnings per share pursuant to the two-class method excludes from net income attributable to Franklin Resources, Inc. the earnings allocated to participating securities, which consist of nonvested stock and stock unit awards that contain nonforfeitable rights to dividends or dividend equivalents.

Operating Revenues

(in millions, for the three months ended)

	31-Mar-12	31-Dec-11	Mar-12 vs. Dec-11	30-Sep-11	30-Jun-11	31-Mar-11	Mar-12 vs. Mar-11
Investment management fees	\$ 1,126.4	\$ 1,075.1	5%	\$ 1,193.2	\$ 1,168.9	\$ 1,102.7	2%
Sales and distribution fees	585.9	524.3	12%	556.0	594.2	561.1	4%
Shareholder servicing fees	76.7	75.4	2%	75.5	77.5	75.7	1%
Other, net	10.3	27.1	(62%)	12.4	12.4	10.1	2%
Total Operating Revenues	\$ 1,799.3	\$ 1,701.9	6%	\$ 1,837.1	\$ 1,853.0	\$ 1,749.6	3%

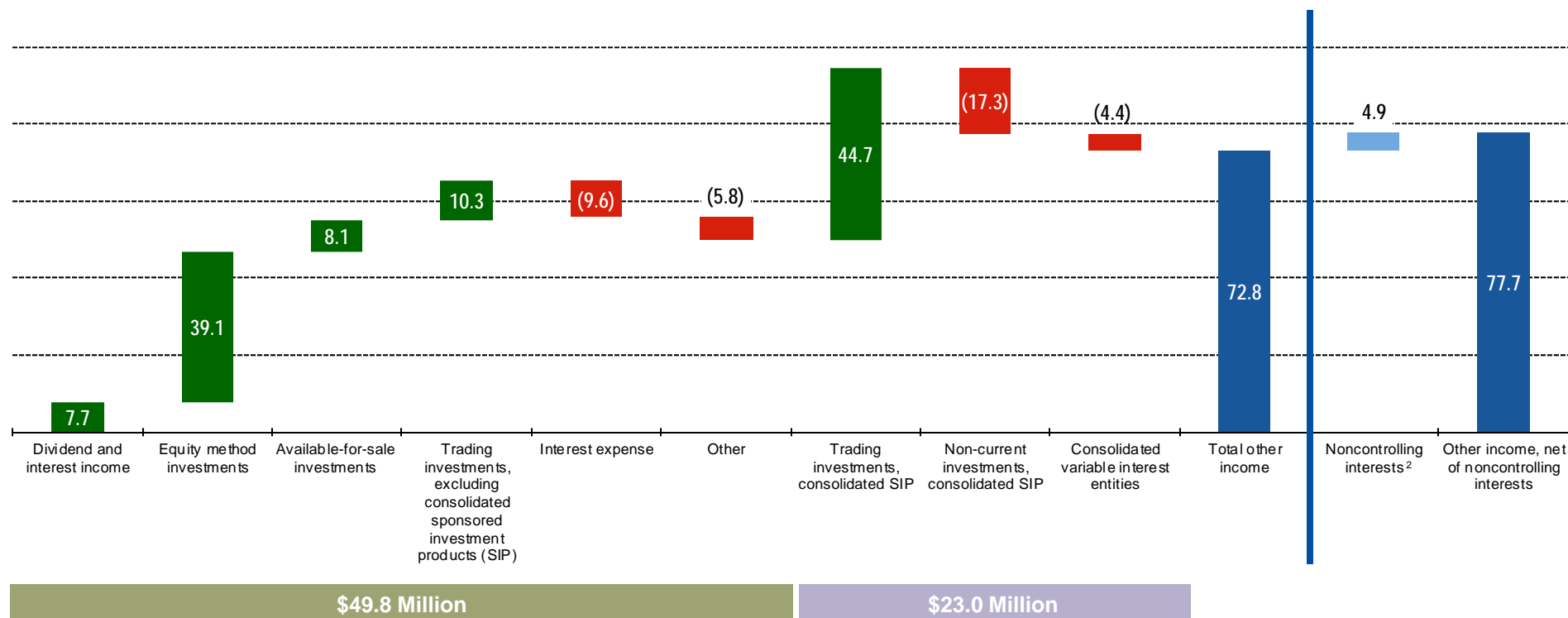
Operating Expenses

(in millions, for the three months ended)

	31-Mar-12	31-Dec-11	Mar-12 vs. Dec-11	30-Sep-11	30-Jun-11	31-Mar-11	Mar-12 vs. Mar-11
Sales, distribution and marketing	\$ 715.5	\$ 630.6	13%	\$ 669.4	\$ 719.3	\$ 677.0	6%
Compensation and benefits	323.0	300.4	8%	309.4	313.6	315.8	2%
Information systems and technology	43.3	41.5	4%	50.0	41.3	41.4	5%
Occupancy	31.9	31.8	0%	35.3	32.1	32.7	(2%)
General, administrative and other	68.5	65.2	5%	84.6	64.0	53.2	29%
Total Operating Expenses	\$ 1,182.2	\$ 1,069.5	11%	\$ 1,148.7	\$ 1,170.3	\$ 1,120.1	6%

Other Income – U.S. GAAP

(in millions, for the three months ended March 31, 2012)

**Associated Financial Statement Components¹**

Cash and cash equivalents, investment securities, available-for-sale and investment securities, trading excluding those held by consolidated SIP	Investments in equity method investees	Investment securities, available-for-sale	Investment securities, trading, excluding those held by consolidated SIP	Commercial paper, long-term debt and deferred taxes	Miscellaneous non-operating income, including foreign exchange revaluations of cash and cash equivalents held by subsidiaries with a non-USD functional currency	Investment securities, trading held by consolidated SIP	Non-current investment securities held by consolidated SIP	Investments of consolidated variable interest entities (VIE)	Related noncontrolling interests attributable to third-party investors
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¹ Excludes Banking/Finance. ² Reflects the portion of noncontrolling interests related to consolidated sponsored investment products and variable interest entities included in Other income.

Consolidation of Sponsored Investment Products and Variable Interest Entities Summary

(in millions, for the three months ended)

- The tables below summarize the impact of consolidating sponsored investment products and variable interest entities on the Company's reported U.S. GAAP operating results

Impact on Other Income

	31-Mar-12
Dividend and interest income	\$ (0.1)
Equity method investments	(1.6)
Available-for-sale investments	0.7
Trading investments, excluding consolidated SIP	(2.9)
Interest expense	(1.1)
Other	0.1
Trading investments, consolidated SIP	44.7
Non-current investments, consolidated SIP	(17.3)
Consolidated VIE	(4.4)
Total	\$ 18.1

SIP and VIE Related Impacts

	31-Mar-12	31-Dec-11
Operating Revenues <i>(slide 15)</i>	\$ (2.6)	\$ 11.6
Operating Expenses <i>(slide 16)</i>	6.2	4.6
Operating Income	(8.8)	7.0
Other Income <i>(slide 17)</i>	18.1	1.7
Net Income <i>(slide 19)</i>	9.3	8.7
Less: noncontrolling interests <i>(slide 19)</i>	(12.9)	12.9
Net Income Attributable to Franklin Resources, Inc. <i>(slide 19)</i>	\$ 22.2	\$ (4.2)

Operating Results

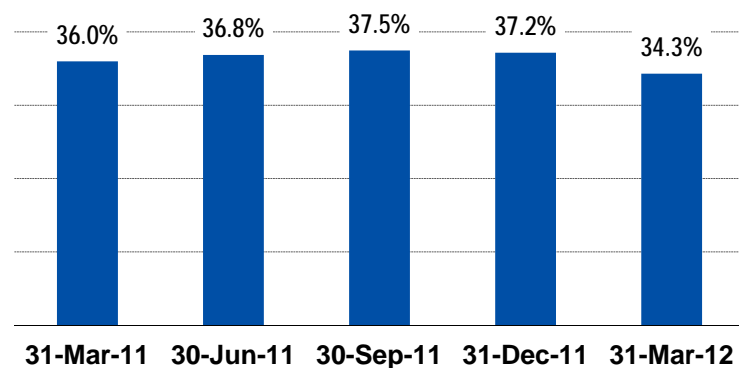
(in millions, except per share data, for the three months ended)

	31-Mar-12	31-Dec-11	Mar-12 vs. Dec-11	30-Sep-11	30-Jun-11	31-Mar-11	Mar-12 vs. Mar-11
Income Before Taxes	\$ 689.9	\$ 695.0	(1%)	\$ 560.8	\$ 687.1	\$ 678.6	2%
Taxes on income	202.1	201.3	0%	203.9	208.9	183.0	10%
Net Income	487.8	493.7	(1%)	356.9	478.2	495.6	(2%)
Less: Net income (loss) attributable to:							
Nonredeemable noncontrolling interests	(15.9)	10.1	NM	(57.6)	(24.5)	(7.6)	109%
Redeemable noncontrolling interests	0.5	2.8	(82%)	(1.5)	(0.6)	0.1	400%
Net Income Attributable to Franklin Resources, Inc.	\$ 503.2	\$ 480.8	5%	\$ 416.0	\$ 503.3	\$ 503.1	0%
Less: Allocation of earnings to participating nonvested stock and stock unit awards	3.4	3.3	3%	1.7	2.9	2.8	21%
Net Income Available to Common Stockholders	\$ 499.8	\$ 477.5	5%	\$ 414.3	\$ 500.4	\$ 500.3	(0%)
Average shares outstanding (in thousands)							
Basic	214,520	216,143	(1%)	218,989	220,313	221,696	(3%)
Diluted	215,111	216,727	(1%)	219,840	221,284	222,696	(3%)
Earnings Per Share							
Basic	\$ 2.33	\$ 2.21	5%	\$ 1.89	\$ 2.27	\$ 2.26	3%
Diluted	\$ 2.32	\$ 2.20	5%	\$ 1.88	\$ 2.26	\$ 2.25	3%

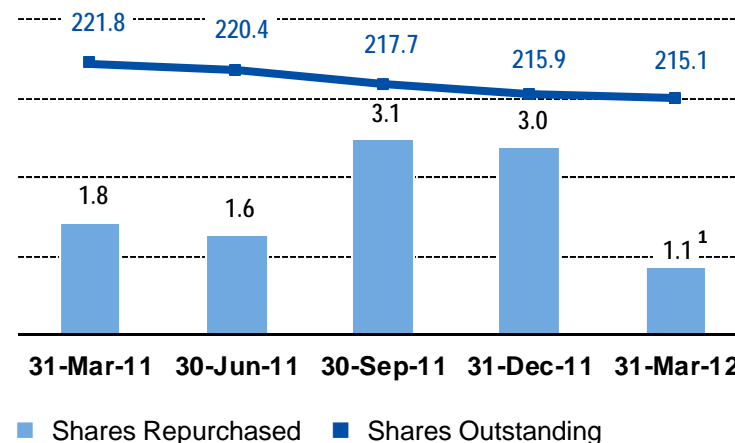
Operating Margin and Capital Management

(in millions, except as noted, as of and for the period ended)

Quarterly Operating Margin

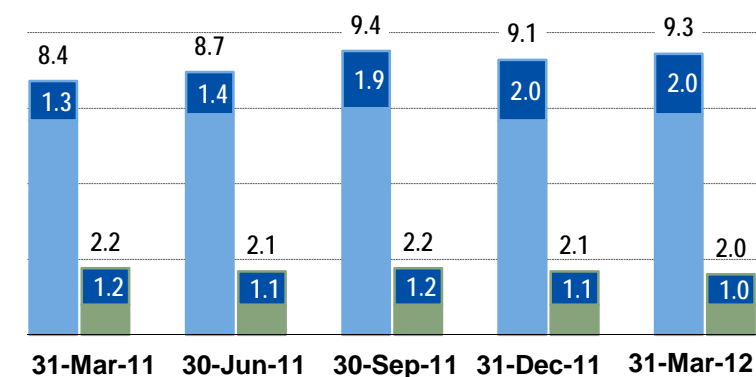


Quarterly Stock Repurchase Activity

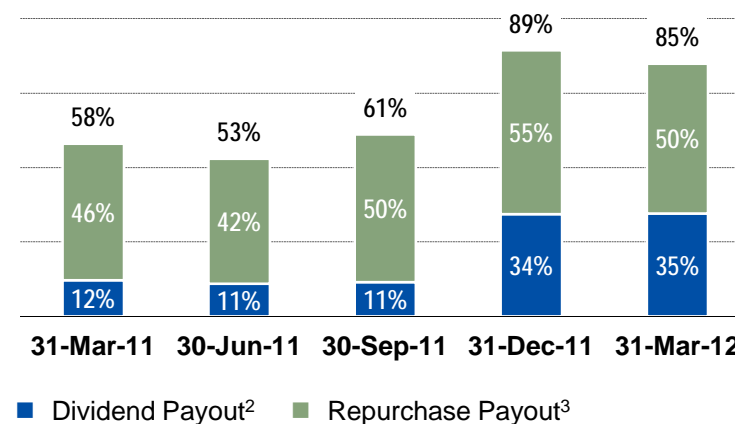


Cash and Cash Equivalents and Investments vs. Debt

(in billions)



Trailing 12 Months Payout Ratio



¹ Repurchased 1,056 thousand shares at a total cost of \$125.9 million in the fiscal period. ² Dividend payout is calculated as dividend amount declared divided by net income attributable to Franklin Resources, Inc. for the trailing 12 months period. ³ Repurchase payout is calculated as stock repurchase amount divided by net income attributable to Franklin Resources, Inc. for the trailing 12 months period.