



FORD MOTOR COMPANY AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF INCOME

For the Periods Ended June 30, 2007 and 2006

(in millions, except per share amounts)

	Second Quarter		First Half	
	2007	2006	2007	2006
	(unaudited)		(unaudited)	
<b>Sales and revenues</b>				
Automotive sales	\$ 40,106	\$ 37,811	\$ 78,736	\$ 74,772
Financial Services revenues	4,136	4,067	8,525	7,895
Total sales and revenues	44,242	41,878	87,261	82,667
<b>Costs and expenses</b>				
Automotive cost of sales	36,182	36,131	70,897	72,786
Selling, administrative and other expenses	4,952	4,623	10,924	9,217
Interest expense	2,759	2,258	5,477	4,393
Financial Services provision for credit and insurance losses	121	50	180	96
Total costs and expenses	44,014	43,062	87,478	86,492
Automotive interest income and other non-operating income/(expense), net	559	311	888	525
Automotive equity in net income/(loss) of affiliated companies	139	205	211	284
<b>Income/(loss) before income taxes</b>	926	(668)	882	(3,016)
Provision for/(benefit from) income taxes	123	(364)	305	(1,346)
<b>Income/(loss) before minority interests</b>	803	(304)	577	(1,670)
Minority interests in net income/(loss) of subsidiaries	85	19	143	78
<b>Income/(loss) from continuing operations</b>	718	(323)	434	(1,748)
Income/(loss) from discontinued operations	32	6	34	8
<b>Net income/(loss)</b>	<u>\$ 750</u>	<u>\$ (317)</u>	<u>\$ 468</u>	<u>\$ (1,740)</u>
<b>Basic income/(loss)</b>				
Income/(loss) from continuing operations	\$ 0.38	\$ (0.17)	\$ 0.23	\$ (0.94)
Income/(loss) from discontinued operations	0.02	-	0.02	0.01
<b>Net income/(loss)</b>	<u>\$ 0.40</u>	<u>\$ (0.17)</u>	<u>\$ 0.25</u>	<u>\$ (0.93)</u>
<b>Diluted income/(loss)</b>				
Income/(loss) from continuing operations	\$ 0.30	\$ (0.17)	\$ 0.21	\$ (0.94)
Income/(loss) from discontinued operations	0.01	-	0.01	0.01
<b>Net income/(loss)</b>	<u>\$ 0.31</u>	<u>\$ (0.17)</u>	<u>\$ 0.22</u>	<u>\$ (0.93)</u>
<b>Cash dividends</b>	\$ -	\$ 0.10	\$ -	\$ 0.20

The Notes to the Financial Statements in the Form 10-Q Report are an integral part of the Financial Statements.



**FORD MOTOR COMPANY AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEET**  
(in millions)

	June 30, 2007 (unaudited)	December 31, 2006
<b>ASSETS</b>		
Cash and cash equivalents	\$ 32,000	\$ 28,896
Marketable securities	16,553	21,472
Loaned securities	4,641	5,256
Finance receivables, net	108,179	106,863
Other receivables, net	11,395	7,657
Net investment in operating leases	32,949	29,834
Retained interest in sold receivables	868	990
Inventories	12,614	11,421
Equity in net assets of affiliated companies	2,875	2,787
Net property	37,303	38,174
Deferred income taxes	4,253	4,920
Goodwill and other net intangible assets	6,344	6,821
Assets of discontinued/held-for-sale operations	166	767
Other assets	9,078	12,696
<b>Total assets</b>	<b>\$ 279,218</b>	<b>\$ 278,554</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Payables	\$ 25,495	\$ 23,417
Accrued liabilities and deferred revenue	80,971	82,388
Debt	170,036	172,049
Deferred income taxes	3,397	2,743
Liabilities of discontinued/held-for-sale operations	14	263
<b>Total liabilities</b>	<b>279,913</b>	<b>280,860</b>
Minority interests	1,251	1,159
<b>Stockholders' equity</b>		
Capital stock		
Common Stock, par value \$0.01 per share (1,843 million shares issued)	18	18
Class B Stock, par value \$0.01 per share (71 million shares issued)	1	1
Capital in excess of par value of stock	4,663	4,562
Accumulated other comprehensive income/(loss)	(8,146)	(7,846)
Treasury stock	(189)	(183)
Retained earnings/(Accumulated deficit)	1,707	(17)
<b>Total stockholders' equity</b>	<b>(1,946)</b>	<b>(3,465)</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 279,218</b>	<b>\$ 278,554</b>

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**FORD MOTOR COMPANY AND SUBSIDIARIES**  
**CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS**  
**For the Periods Ended June 30, 2007 and 2006**  
(in millions)

	<b>First Half</b>	
	<b>2007</b>	<b>2006</b>
	<b>(unaudited)</b>	
<b>Cash flows from operating activities of continuing operations</b>		
Net cash (used in)/provided by operating activities	\$ 5,227	\$ 9,713
<b>Cash flows from investing activities of continuing operations</b>		
Capital expenditures	(2,637)	(3,403)
Acquisitions of retail and other finance receivables and operating leases	(26,280)	(29,407)
Collections of retail and other finance receivables and operating leases	20,591	21,021
Purchases of securities	(4,720)	(11,170)
Sales and maturities of securities	12,088	11,247
Proceeds from sales of retail and other finance receivables and operating leases	702	2,947
Proceeds from sale of businesses	1,001	51
Cash paid for acquisitions	(10)	(37)
Transfer of cash balances upon disposition of discontinued/held-for-sale operations	(83)	(4)
Other	1,178	777
Net cash (used in)/provided by investing activities	1,830	(7,978)
<b>Cash flows from financing activities of continuing operations</b>		
Cash dividends	-	(374)
Sales of Common Stock	51	234
Purchases of Common Stock	(31)	(97)
Changes in short-term debt	(1,396)	280
Proceeds from issuance of other debt	17,165	23,900
Principal payments on other debt	(19,768)	(26,433)
Other	(51)	89
Net cash (used in)/provided by financing activities	(4,030)	(2,401)
Effect of exchange rate changes on cash	71	241
<b>Net increase/(decrease) in cash and cash equivalents from continuing operations</b>	3,098	(425)
<b>Cash flows from discontinued operations</b>		
Cash flows from operating activities of discontinued operations	16	-
Cash flows from investing activities of discontinued operations	-	-
Cash flows from financing activities of discontinued operations	-	-
<b>Net increase/(decrease) in cash and cash equivalents</b>	<u>\$ 3,114</u>	<u>\$ (425)</u>
<b>Cash and cash equivalents at January 1</b>	\$ 28,896	\$ 28,391
Cash and cash equivalents of discontinued/held-for-sale operations at January 1	(2)	19
Net increase/(decrease) in cash and cash equivalents	3,114	(425)
Less: cash and cash equivalents of discontinued/held-for-sale operations at June 30	(8)	(40)
<b>Cash and cash equivalents at June 30</b>	<u>\$ 32,000</u>	<u>\$ 27,945</u>



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