



DIVISION OF  
CORPORATION FINANCE

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

July 26, 2022

Christopher M. Bouda  
Vice President and Chief Accounting Officer  
Danaher Corporation  
2200 Pennsylvania Avenue, N.W., Suite 800W  
Washington, DC 20037-1701

**Re: Danaher Corporation**  
**Form 10-K For the fiscal year ended December 31, 2021**  
**Response Dated July 12, 2022**  
**File No. 001-08089**

Dear Mr. Bouda:

We have reviewed your July 12, 2022 response to our comment letter and have the following comment. In our comment, we may ask you to provide us with information so we may better understand your disclosure.

Please respond to this comment within ten business days by providing the requested information or advise us as soon as possible when you will respond. If you do not believe our comment applies to your facts and circumstances, please tell us why in your response.

After reviewing your response to this comment, we may have additional comments. Unless we note otherwise, our reference to a prior comment is to the comment in our June 24, 2022 letter.

Form 10-K For the fiscal year ended December 31, 2021

Consolidated Financial Statements

Note 8. Other Operating Expenses, page 86

1. In response to prior comment 1, you set forth that you follow the guidance in ASC 230-10-45-15(c) and classify the principal portion of the payment to Quidel as a cash outflow from financing activities. Please provide us a further analysis of ASC 230-10-45-15(c), together with the full first sentence of ASC 230-10-45-17(a), the full paragraph of 45-17(f), and any other relevant provisions, to further address why your presentation is appropriate and why cash outflows for operating activities is not the more appropriate classification. In this regard, payments to settle lawsuits are cash outflows for operating activities and, by analogy to ASC 230-10-45-17(a) long-term principal payments to settle lawsuits, or similarly contract settlement expense, would also appear to be cash outflows

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for operating activities. Paragraph 45-15(c) referenced in your response refers to property, plant, and equipment or other productive assets, and makes no references to costs or expenses. Please also provide us a copy of the Master Agreements so that we can better understand the payments that are to be made.

You may contact Michael Fay at 202-551-3812 or Brian Cascio, Accounting Branch Chief, at 202-551-3676 if you have any questions.

Sincerely,

Division of Corporation Finance  
Office of Life Sciences