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EXECUTIVE SUMMARY

Retail storefront for authentic home goods.

space in Boston. Startup seeking up to 1,800 SF of ground level

Flourish

- to be in a vigorous state; thrive
- to be successful; prosper (antonym is "squander")

- a workshop or tactory for casting metal
- forming or making metal, especially by concentrated effort

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We guide, inspire and furnish for a better life at home.

Products and Service

authentic home goods. product marketing and tactile experiences, our customers will understand the worth of We will sell home good products through education and experience. With transparent

Location and Employment

Hiring locally and diversely will ensure our customers are represented and seen related events. Our customers will have access to products, education and a social As a street-level storefront in Boston, we will attract customers for shopping and home environment, bringing much needed foot traffic back to this special part of the city.

Our Difference

cultures, heritage and traditions. As a consumer co-operative, we will promote a cycle of support and transparency who embrace quality and sustainability while being mindful of our city's diverse that benefits our members, makers and visitors. We will source products from makers

Social Capital

behind our products, their lives at home will be more beautiful and purposeful. Our approach will create value through story. As our customers appreciate who is the environment, support diverse litestyles and empower small business Together we will evolve how we purchase things for our homes, lower our impact on



OUR MISSION

We guide, inspire and furnish for a better life at home.



Connection is brought back to consumerism by knowing the people behind the products.

We educate to create value.

Your home should be a reflection of your **personal lifestyle**. Shopping for it should be an **individualized experience**.

We provide quality products from everyday items to heirlooms - authentically made and responsibly sourced.

FLOURISH S

PRODUCTS AND SERVICES

We sell home good products through education and experience.

Education

Our customers will easily understand the origin and content of our products and how they're used. This is important in order to understand the worth of authentic home goods. Transparent print and digital marketing will be woven throughout the shopping experience.

Experience

The worth of home goods can also be realized through tactile experiences. We will connect and support makers, local artisans and creators by showcasing them in our store through ticketed events. These experiences will offer opportunities, both in-person and online, for everyone to use our products, teaching what gives authentic home goods unique value, while focusing on all aspects of home design development.

Our plan is a three part revenue stream

1. Consumer products for the home

In both our brick and mortar shop and online store, we will guide our customers and provide transparent product information, creating a personal and authentic experience. Customers can take purchases home directly, have them shipped from the store or in some cases, drop shipped from makers.

Maker-made goods

Quality products ranging from kitchen items, dishes and glassware, linens for bed and bath, and specialty goods reflecting diverse traditions and heritage.

Reclaimed furnishings

Salvaged and vintage items complementing maker products

Renewable items

Items that are replaced on a regular basis such as candles, soaps and cleaning supplies.

2. Membership

As a consumer co-operative, we will be able to act on the needs and interests of our community through group accountability and shared values.

3. Ticketed events

Events will range from maker presentations and workshops to smaller intimate gatherings for learning.

(Member	Visitor
Maker demonstrations	\$50	\$75
Featuring makers from items available in our showroom.		•••••
Artisan pop-ups	\$100	\$125

Special events with local artists and creators.



OUR DIFFERENCE

Real experiences with real people.

We intend to create a place that feels like home...tor everyone.

collection of local expertise community by creating a company culture that thrives on a sustainable living. We will source products by makers who Boston is a city that embraces quality, entrepreneurship and inherently cultivate these same values. We will support our

will grow as our customers needs evolve. their lives in reflection of who they really are. Our product lines community with home good products that support and elevate heritage and traditions. Our impact comes from supplying our We recognize our city is diverse with groups of varying cultures

expand, we intend to create more opportunities for a team that residents gives us the foresight of understanding our customers' continues to be as diverse and vibrant as our city. needs and allows us to connect with them authentically. As we We will hire employees that reflect that diversity. Hiring local

Cut down on the noise



Current shopping experiences are void of connection with products and people

- Our products will respond to diverse lifestyles
- Interactions with goods will be encouraged
- Marketing is inclusive

....0 Expert advice in real time



Current home goods are marketed in prescribed design trends.

- We will provide in-person insight
- Individuals' styles are encouraged
- Education emboldens buying decisions

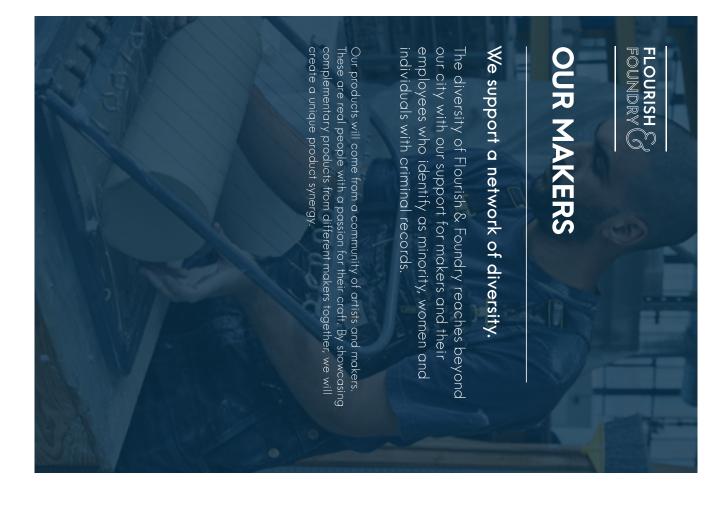


: 0 Provide connection

Speed and convenience outweigh quality,



- Knowledge of product origin creates value
- Experiences build relationships
- We will empower our maker network



Approved list of initial wholesale accounts

Ableworth (Sustainably focused)	Textiles (napkins)
Anecdote Candles	Candles
Bolé Road Textiles (Black Owned)	Textiles (Table linens, pillows)
BoWood Co	Wood (Cutting, cooking, serving)
Convivial Production (Woman Owned)	Ceramics (Dinnerware, vessels)
Daughter Handwovens (Woman Owned)	Textiles (Kitchen and bathroom)
Fable (Becoming a zero-waste company)	Ceramics, Glass, Flatware
Farmhouse Pottery	Pottery (Mugs, Vases, Dinnerware)
Felt + Fat (Formerly incarcerated employees)	Ceramics (Tableware)
Field Company	Cast iron cookware
Heirloomed Collection (Woman Owned)	Textiles (Aprons, kitchenware)
Raine & Humble (Woman Owned)	Textiles (Kitchen, bedroom)
Ten and Co. (Indigenous women-focused)	Cleaning materials, soaps
The Bright Angle	Porcelain (Cookware, vessels)
Wild Lather (Woman Owned)	Soap





A MAKER'S STORY

We will highlight what makes each maker unique.

Below is a brief look at one of our exceptional makers.

Felt+Fat

Felt+Fat is a tableware manufacturer in the Kensington neighborhood of Philadelphia, PA. What started as a small project by artist Nate Mell grew into a reputable company, best known for their handmade ceramic dishes. When it comes to materials, they invest in high quality porcelain and fire to high temperatures, which means their products last longer and just plain feel different.

Each one of their products is made by hand by well-paid staff who enjoy generous PTO, medical benefits and a clean, friendly working environment. Their team includes people who identify across the spectrum of gender identity, people who were formerly incarcerated, people who have kids and grandkids, people in recovery, a pastor, more than one former line cook, gamers, passionate pet parents and even one or two talented musicians.



OUR IMPACT

We intend to be a consumer co-operative.

Our core philosophy promotes better values for living



Cycle of support

Good products derive from supported makers. We will sell products from real makers providing our members with quality goods. In turn, memberships will support our maker community.



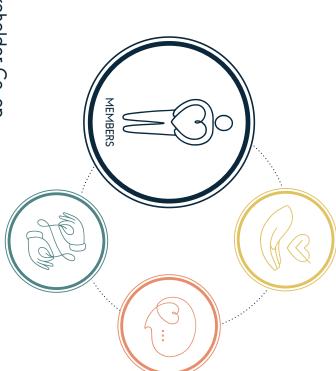
Life at home

We will support our members wherever they are in their home journey. We will guide them to live in more sustainable and purposeful ways.



Growth through cooperation

We want everyone to feel empowered when making personal home design decisions. We will listen to our members, respect their design styles and use their feedback to evolve our product line.



Multi-Stakeholder Co-op

Our unique blend of maker and consumer stakeholders will allow us to build and support a community of people who believe better living comes from mindful purchasing.

Consumer Membership

one-time fee for lifetime membership \$25

Membership benefits will include:

- Monthly newsletter with product, maker and event information
- One annual vote for active members
- 10% back annually on eligible full price purchases
- Early access and discounts to ticketed events
- Flourish & Foundry will donate \$5 to our fund
- Reusable "Members" shopping bag



FOUNDERS' STORY



As designers, we understand how to interpret someone's personal style into the design of their home.

As consumers, we recognize the potential to improve the shopping experience for home products.

Marcus Hamblin

Bachelors: Interior Design Boston Architectural College - 2014

- 15 years experience in the interior design field, 10 of which at a global design firm designing workplace and hospitality environments.

- 2 years co-chair IIDA New England Design Awards Committee

- 2 years co-chair IIDA New England EDI Committee

Sarah Marchione

Bachelors: BDIC degree in Graphic Design, University of Massachusetts Amherst - 2004

Masters: Interior Architecture,
Boston Architectural College - 2015

- 5 years retail sales experience in lifestyle, clothing, and accessories
- 13 years experience in sales, graphic design and interior design
- Co-founded a service business for the wedding and event industry, entering its sixth year in operation.





TARGET MARKET

Our members are developing their homes.

We will support healthy living in Boston.

shopping in both. desire authentic experiences. They've grown up in an analog world Our future members aspire to have a beautiful home. Whether they rent or own, they want to furnish their spaces with quality products and yet are fluid in the current digital landscape, and are comfortable

professional services and medicine. From single to partnered, having kids of either human or fur variety, they are the modern family. in the office. They work in a variety of industries including tech These folks are busy. They vacillate between working from home and

decor market. They want to feel seen. get swept up in trends, they crave something more personal and deep. Their true diversity in Boston is often not represented in the home be burdened by vetting inauthentic marketing tactics. While they can They want to shop in a clear authentic way, they don't have time to

Our target market reflects the diversity of Boston.

The following demographics are as reported in Boston, Massachusetts by the United States Census Bureau in 2021

Gender

Boston is split very closely between people identifying as male or female. Our marketing and inventory will be open and inclusive to all gender types

52.6% Identify as female 47.4% Identify as male

Race

We will **embrace racial equity and inclusion** by supporting races often overlooked in the Boston home goods market.

Age

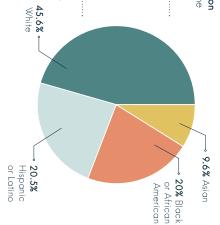
the workforce. professionals to those more seasoned in Our target age ranges from young

Average Age 25-34

Boston has been ranked fourth among U.S cities with the highest median salary

Income

(Based on average age bracket) Average Income \$99,090

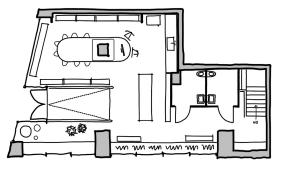


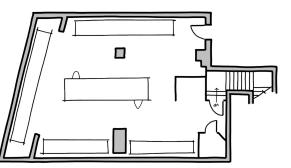
Home Spending Trends

National annual averages, as reported by the Consumer Expenditure Survey in 2021

Furnishings		Cleaning supplies		Operations	Utilities		Housing
\$2,702 o		\$1,038	* 1 7000	\$1 638	\$4,223		\$22,624
	Fallinment \$1 225	Housewares	Major appliances	Floor coverings	Furniture \$716	Household textiles \$122	
1	\$1 225	\$142	\$464	\$33	\$716	\$122	







Plan example

Store program

A space for shopping and learning.

Showroom

- shelving for product display •
- tables for personal design exploration
- hanging textile display •
- window display area •
- seated meeting area
- cash wrap station •
- kitchenette restroom •

Back of house

- shelving for product storage •
- table to support shipment processing.
- space for office computer work •



Retail storetront precedent



Boston Metro Area Home Shopping

Home good products

of uses for rooms in the home Items sold for a variety

Educational experiences

Classes and demonstrations are available as ticketed events

Design service shopping

Guided personal shopping

Everyday home goods retailers O is offered to customers. Furniture retailers O

Renewable home resource retailers ${f O}$

....o

Restoration Hardware Room & Board William Sonoma Pottery Barn West Elm Crate & Barrel CB2 H&M Home

Target IKEA Wayfair

Bed Bath & Beyond

SoWa Eataly

Boston Public Market

Experiential Shopping

Boston examples

Home and lifestyle experiences

average ticket range \$70-\$250 typically include food and drink

Eataly **Boston Public Market**

Retail experience references

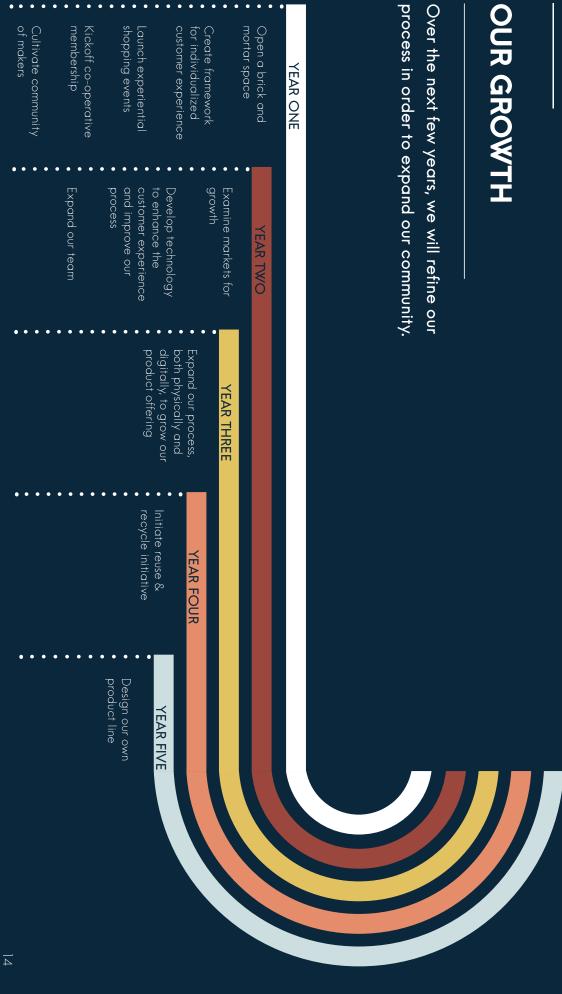
are shipped to customers homes low inventory in-store, products

Warby Parker Bonobos



OUR GROWTH

process in order to expand our community.





CERTIFICATION

We intend to update our legal structure to become registered as a consumer co-operative.

EIN **84-2193429** MA Tax Payer ID **20791552**

We are currently registered as a corporation within the city of Boston, but have sought legal counsel to pursue updating our registration to a consumer co-operative. We have been advised to structure as a multi-stakeholder co-operative, creating multiple classes of membership to include both our makers as well as our shop customers.

We will create bylaws and membership agreements that cover each class's rights and responsibilities and their economic participation in the business and governance.



The Commonwealth of Massachusetts Secretary of the Commonwealth

State House, Boston, Massachusetts 02188

Date: April 20, 2021

To Whom It May Concern:

I hereby certify that,

FLOURISH & FOUNDRY CO.

appears by the records of this office to have been incorporated under the General Laws of this

Commonwealth on April 12, 2021.

I also certify that so far as appears of record here, said corporation still has legal existence.

SSACHUSETTE ASSACRATION OF THE PROPERTY OF THE

In testimony of which,

I have hereunto affixed the Great Seal of the Commonwealth on the date first above written.

Secretary of the Commonwealth

William Manis Hallen

Certificate Number: 21040388590

Verify this Certificate at: http://corp.sec.state.ma.us/CopWeb/Certificates/Verify.aspx Processed by: NMa

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Flourish & Foundry is a shopping experience which celebrates the connection

between you and the people who make the things that help you create a home