

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM C-AR

UNDER THE SECURITIES ACT OF 1933

(Mark one.)

- ☐ Form C: Offering Statement
- ☐ Form C-U: Progress Update
- ☐ Form C/A: Amendment to Offering Statement
 - ☐ Check box if Amendment is material and investors must reconfirm within five business days.
- ☒ Form C-AR: Annual Report
- ☐ Form C-AR/A: Amendment to Annual Report
- ☐ Form C-TR: Termination of Reporting

Name of Issuer:

Mr. Bing Foods Inc.

Legal status of Issuer:

Form:

Corporation

Jurisdiction of Incorporation/Organization:

Delaware

Date of Organization:

June 10, 2021

Physical Address of Issuer:

200 East 69th Street, 19D, New York, NY 10021, United States

Website of Issuer:

<https://mr-bing.com/>

Current Number of Employees:

4

	Most recent fiscal year-end (2022)	Prior fiscal year-end (2021)
Total Assets	\$1,343,054	\$390,122
Cash & Cash Equivalents	\$496,860	\$92,257
Accounts Receivable	\$198,837	\$20,628
Current Liabilities	\$287,591	\$103,322
Long-term Debt	\$2,638,566	\$423,421
Revenues/Sales	\$1,580,787	\$206,718
Cost of Goods Sold	\$1,070,338	\$166,232
Taxes Paid	\$0	\$0
Net Income/(Net Loss)	\$(1,544,692)	\$(337,660)

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September 5, 2023

Mr. Bing Foods Inc.



This Form C-AR (including the cover page and all exhibits attached hereto, the “**Form C-AR**”) is being furnished by Mr. Bing Foods Inc. (“**Mr. Bing**,” the “**Company**,” “**we**,” “**us**,” or “**our**”) for the sole purpose of providing certain information about the Company as required by the U.S. Securities and Exchange Commission (“**SEC**” or “**Commission**”).

No federal or state securities commission or regulatory authority has passed upon the accuracy or adequacy of this document. The SEC does not pass upon the accuracy or completeness of any disclosure document or literature. The Company is filing this Form C-AR pursuant to Regulation CF (§ 227.100 et seq.) which requires that it must file a report with the Commission and annually post the report on its website at <https://mr-bing.com/> no later than 120 days after the end of each fiscal year covered by the report. The Company may terminate its reporting obligations in the future in accordance with Rule 202(b) of Regulation CF (§ 227.202(b)) by (1) being required to file reports under Section 13(a) or Section 15(d) of the Exchange Act of 1934, as amended, (2) filing at least one annual report pursuant to Regulation CF and having fewer than 300 holders of record, (3) filing annual reports for three years pursuant to Regulation CF and having assets equal to or less than \$10,000,000, (4) the repurchase of all the Securities sold pursuant to Regulation CF by the Company or another party or (5) the liquidation or dissolution of the Company.

The date of this Form C-AR is September 5, 2023.

THIS FORM C-AR DOES NOT CONSTITUTE AN OFFER TO PURCHASE OR SELL SECURITIES.

ABOUT THIS FORM C-AR

You should rely only on the information contained in this Form C-AR. We have not authorized anyone to provide any information different from that contained in this Form C-AR. If anyone provides you with different or inconsistent information, you should not rely on it. Statements contained herein as to the content of any agreements or other documents are summaries and, therefore, are necessarily selective and incomplete and are qualified in their entirety by the actual agreements or other documents.

You should assume that the information contained in this Form C-AR is accurate only as of the date of this Form C-AR, regardless of the time of delivery of this Form C-AR. Our business, financial condition, results of operations, and prospects may have changed since that date.

FORWARD-LOOKING STATEMENTS

This Form C-AR and any documents incorporated by reference herein or therein, including Exhibit A and Exhibit B, contain forward-looking statements and are subject to risks and uncertainties. All statements other than statements of historical fact or relating to present facts or current conditions included in this Form C-AR are forward-looking statements. Forward-looking statements give the Company’s current reasonable expectations and projections regarding its financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as “anticipate,” “estimate,” “expect,” “project,” “plan,” “intend,” “believe,” “may,” “should,” “can have,” “likely” and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events.

The forward-looking statements contained in this Form C-AR and any documents incorporated by reference herein are based on reasonable assumptions the Company has made in light of its industry experience, perceptions of historical trends, current conditions, expected future developments and other factors it believes are appropriate under the circumstances. As you read and consider this Form C-AR, you should understand that these statements are not guarantees of performance or results. They involve risks, uncertainties (many of which are beyond the Company's control) and assumptions. Although the Company believes that these forward-looking statements are based on reasonable assumptions, you should be aware that many factors could affect our actual operating and financial performance and cause our performance to differ materially from the performance anticipated in the forward-looking statements. Should one or more of these risks or uncertainties materialize, or should any of these assumptions prove incorrect or change, our actual operating and financial performance may vary in material respects from the performance projected in these forward-looking statements.

Any forward-looking statements made in this Form C-AR or any documents incorporated by reference herein or therein is accurate only as of the date of this Form C-AR. Factors or events that could cause our actual operating and financial performance to differ may emerge from time to time, and it is not possible for the Company to predict all of them. Except as required by law, the Company undertakes no obligation to publicly update any forward-looking statements for any reason after the date of this Form C-AR, whether as a result of new information, future developments or otherwise, or to conform these statements to actual results or to changes in our expectations.

OTHER INFORMATION

The Company has not failed to comply with the ongoing reporting requirements of Regulation CF § 227.202 in the past.

Bad Actor Disclosure

The Company is not subject to any Bad Actor Disqualifications under any relevant U.S. securities laws.

SIGNATURE

Pursuant to the requirements of Sections 4(a)(6) and 4A of the Securities Act of 1933 and Regulation Crowdfunding (§ 227.100 et seq.), the issuer certifies that it has reasonable grounds to believe that it meets all of the requirements for filing on Form C-AR and has duly caused this Form C-AR to be signed on its behalf by the duly authorized undersigned.

The issuer also certifies that the attached financial statements are true and complete in all material respects.

/s/ Benjamin Duvall

(Signature)

Benjamin Duvall

(Name)

Chief Executive Officer

(Title)

Pursuant to the requirements of Sections 4(a)(6) and 4A of the Securities Act of 1933 and Regulation Crowdfunding (§ 227.100 et seq.), this Form C-AR has been signed by the following persons in the capacities and on the dates indicated.

/s/ Benjamin Duvall

(Signature)

Benjamin Duvall

(Name)

Director

(Title)

September 5, 2023

(Date)

/s/ Brian Goldberg

(Signature)

Brian Goldberg

(Name)

Director

(Title)

September 5, 2023

(Date)

Instructions.

1. The form shall be signed by the issuer, its principal executive officer or officers, its principal financial officer, its controller or principal accounting officer and at least a majority of the board of directors or persons performing similar functions.
2. The name of each person signing the form shall be typed or printed beneath the signature. Intentional misstatements or omissions of facts constitute federal criminal violations. See 18 U.S.C. 1001.

EXHIBIT A
ANNUAL REPORT
(EXHIBIT A TO FORM C-AR)
September 5, 2023

Mr. Bing Foods Inc.



SUMMARY

The following summary is qualified in its entirety by more detailed information that may appear elsewhere in the Form C-AR and the Exhibits hereto. This summary may not contain all of the information that may be important to you. You should read the entire Form C-AR carefully, including this Exhibit A and Exhibit B therein.

Description of the Business

Mr. Bing Foods Inc. is a consumer-packaged goods brand specializing in Chinese-inspired flavors that are available via e-commerce, foodservice and retail sales channels. The Company was incorporated in Delaware as a corporation on June 10, 2021. The Company is the successor to the business operated by BHG Foods LLC, initially formed on April 18, 2019, in which the Company acquired certain IP and assets, and assumed certain liabilities, of the business in June 2021.

The Company is headquartered and qualified to conduct business in New York. The Company sells its products and services through the internet throughout the United States with intentions to expand internationally in the future.

The Company, having sold securities pursuant to Regulation Crowdfunding under the Securities Act of 1933, is filing this annual report pursuant to Rule 202 of Regulation Crowdfunding for the fiscal year ended December 31, 2022. We have filed this report as of the filing date above, and the report may be found on the Company's website.

The information on the Company available on or through our website is not a part of this Form C-AR.

RISK FACTORS

The SEC requires the Company to identify risks that are specific to its business and financial condition. The Company is still subject to all the same risks that all companies in its business, and all companies in the economy, are exposed to. These include risks relating to economic downturns, political and economic events and technological developments (such as hacking and the ability to prevent hacking). Additionally, early-stage companies are inherently riskier than more developed companies. You should consider general risks as well as specific risks, including, but not limited to, those noted herein.

Risks Related to the Company's Business and Industry

We have a limited operating history upon which you can evaluate our performance, and accordingly, our prospects must be considered in light of the risks that any new company encounters.

The Company is still in an early phase and we are just beginning to implement our business plan. There can be no assurance that we will ever operate profitably. The likelihood of our success should be considered in light of the problems, expenses, difficulties, complications and delays usually encountered by early-stage companies. The Company may not be successful in attaining the objectives necessary for it to overcome these risks and uncertainties.

Global crises and geopolitical events, including without limitation, COVID-19 can have a significant effect on our business operations and revenue projections.

A significant outbreak of contagious diseases, such as COVID-19, in the human population could result in a widespread health crisis. Additionally, geopolitical events, such as wars or conflicts, could result in global disruptions to supplies, political uncertainty and displacement. Each of these crises could adversely affect the economies and financial markets of many countries, including the United States where we principally operate, resulting in an economic downturn that could reduce the demand for our products and services and impair our business prospects, including as a result of being unable to raise additional capital on acceptable terms, if at all.

The amount of capital the Company has on hand may not be enough to sustain the Company's current business plan.

In order to achieve the Company's near and long-term goals, the Company may need to procure additional funds. There is no guarantee the Company will be able to raise such funds on acceptable terms or at all. If we are not able to raise sufficient capital in the future, we may not be able to execute our business plan, our continued operations will be in jeopardy and we may be forced to cease operations and sell or otherwise transfer all or substantially all of our remaining assets, which could cause an Investor to lose all or a portion of their investment.

We may face potential difficulties in obtaining capital.

We may have difficulty raising needed capital in the future as a result of, among other factors, a lack of revenues from sales, as well as the inherent business risks associated with our Company and present and future market conditions. Our business currently has limited sales and future sources of revenue may not be sufficient to meet our future capital requirements. We may require additional funds to execute our business strategy and conduct our operations. If adequate funds are unavailable, we may be required to delay, reduce the scope of or eliminate one or more of our research, development or commercialization programs, product launches or marketing efforts, any of which may materially harm our business, financial condition and results of operations.

We may implement new lines of business or offer new products and services within existing lines of business.

As an early-stage company, we may implement new lines of business at any time. There are substantial risks and uncertainties associated with these efforts, particularly in instances where the markets are not fully developed. In developing and marketing new lines of business and/or new products and services, we may invest significant time and resources. Initial timetables for the introduction and development of new lines of business and/or new products or services may not be achieved, and price and profitability targets may not prove feasible. We may not be successful in introducing new products and services in response to industry trends or developments in technology, or those new products may not achieve market acceptance. As a result, we could lose business, be forced to price products and services on less advantageous terms to retain or attract clients or be subject to cost increases. As a result, our business, financial condition or results of operations may be adversely affected.

We rely on other companies to provide components and services for our products.

We depend on suppliers and contractors to meet our contractual obligations to our customers and conduct our operations. Our ability to meet our obligations to our customers may be adversely affected if suppliers or contractors do not provide the agreed-upon supplies or perform the agreed-upon services in compliance with customer requirements and in a timely and cost-effective manner. Likewise, the quality of our products may be adversely impacted if companies to whom we delegate manufacture of major components or subsystems for our products, or from whom we acquire such items, do not provide components which meet required specifications and perform to our, and our customers', expectations. Our suppliers may also be unable to quickly recover from natural disasters and other events beyond their control and may be subject to additional risks such as financial problems that limit their ability to conduct their operations. The risk of these adverse effects may be greater in circumstances where we rely on only one or two contractors or suppliers for a particular component. The supply of components for a new or existing product could be delayed or constrained, or a key manufacturing vendor could delay shipments of completed products to us adversely affecting our business and results of operations.

We rely on various intellectual property rights, including trademarks, in order to operate our business.

The Company relies on certain intellectual property rights to operate its business. The Company's intellectual property rights may not be sufficiently broad or otherwise may not provide us a significant competitive advantage. In addition, the steps that we have taken to maintain and protect our intellectual property may not prevent it from being challenged, invalidated, circumvented or designed-around, particularly in countries where intellectual property rights are not highly developed or protected. In some circumstances, enforcement may not be available to us because an infringer has a dominant intellectual property position or for other business reasons, or countries may require compulsory licensing of our intellectual property. Our failure to obtain or maintain intellectual property rights that convey competitive advantage, adequately protect our intellectual property or detect or prevent circumvention or unauthorized use of such property, could adversely impact our competitive position and results of operations. We also rely on nondisclosure and noncompetition agreements with employees, consultants and other parties to protect, in part, trade secrets and other proprietary rights. There can be no assurance that these agreements will adequately protect our trade secrets and other proprietary rights and will not be breached, that we will have adequate remedies for any breach, that others will not independently develop substantially equivalent proprietary information or that third parties will not otherwise gain access to our trade secrets or other proprietary rights. As we expand our business, protecting our intellectual property will become increasingly important. The protective steps we have taken may be inadequate to deter our competitors from using our proprietary information. In order to protect or enforce our intellectual property rights, we may be required to initiate litigation against third parties, such as infringement lawsuits. Also, these third parties may assert claims against us with or without provocation. These lawsuits could be expensive, take significant time and could divert management's attention from other business concerns. We cannot assure you that we will prevail in any of these potential suits or that the damages or other remedies awarded, if any, would be commercially valuable.

The Company's success depends on the experience and skill of its executive officers and key personnel.

We are dependent on our executive officers and key personnel. These persons may not devote their full time and attention to the matters of the Company. The loss of our executive officers and key personnel could harm the Company's business, financial condition, cash flow and results of operations.

Although dependent on certain key personnel, the Company does not have any key person life insurance policies on any such people.

We are dependent on certain key personnel in order to conduct our operations and execute our business plan, however, the Company has not purchased any insurance policies with respect to those individuals in the event of their death or disability. Therefore, if any of these personnel die or become disabled, the Company will not receive any compensation to assist with such person's absence. The loss of such person could negatively affect the Company and our operations. We have no way to guarantee key personnel will stay with the Company, as many states do not enforce non-competition agreements, and therefore acquiring key man insurance will not ameliorate all of the risk of relying on key personnel.

In order for the Company to compete and grow, it must attract, recruit, retain and develop the necessary personnel who have the needed experience.

Recruiting and retaining highly qualified personnel is critical to our success. These demands may require us to hire additional personnel and will require our existing management and other personnel to develop additional expertise.

We face intense competition for personnel, making recruitment time-consuming and expensive. The failure to attract and retain personnel or to develop such expertise could delay or halt the development and commercialization of our product candidates. If we experience difficulties in hiring and retaining personnel in key positions, we could suffer from delays in product development, loss of customers and sales and diversion of management resources, which could adversely affect operating results. Our consultants and advisors may be employed by third parties and may have commitments under consulting or advisory contracts with third parties that may limit their availability to us, which could further delay or disrupt our product development and growth plans.

We need to rapidly and successfully develop and introduce new products in a competitive, demanding and rapidly changing environment.

To succeed in our intensely competitive industry, we must continually improve, refresh and expand our product and service offerings to include newer features, functionality or solutions, and keep pace with changes in the industry. Shortened product life cycles due to changing customer demands and competitive pressures may impact the pace at which we must introduce new products or implement new functions or solutions. In addition, bringing new products or solutions to the market entails a costly and lengthy process, and requires us to accurately anticipate changing customer needs and trends. We must continue to respond to changing market demands and trends or our business operations may be adversely affected.

The development and commercialization of our products is highly competitive.

We face competition with respect to any products that we may seek to develop or commercialize in the future. Our competitors include major companies worldwide. Many of our competitors have significantly greater financial, technical and human resources than we have and superior expertise in research and development and marketing approved products and thus may be better equipped than us to develop and commercialize products. These competitors also compete with us in recruiting and retaining qualified personnel and acquiring technologies. Smaller or early stage companies may also prove to be significant competitors, particularly through collaborative arrangements with large and established companies. Accordingly, our competitors may commercialize products more rapidly or effectively than we are able to, which would adversely affect our competitive position, the likelihood that our products will achieve initial market acceptance, and our ability to generate meaningful additional revenues from our products.

Industry consolidation may result in increased competition, which could result in a loss of customers or a reduction in revenue.

Some of our competitors have made or may make acquisitions or may enter into partnerships or other strategic relationships to offer more comprehensive services than they individually had offered or achieve greater economies of scale. In addition, new entrants not currently considered to be competitors may enter our market through acquisitions, partnerships or strategic relationships. We expect these trends to continue as companies attempt to strengthen or maintain their market positions. The potential entrants may have competitive advantages over us, such as greater name recognition, longer operating histories, more varied services and larger marketing budgets, as well as greater financial, technical and other resources. The companies resulting from combinations or that expand or vertically integrate their business to include the market that we address may create more compelling service offerings and may offer greater pricing flexibility than we can or may engage in business practices that make it more difficult for us to compete effectively, including on the basis of price, sales and marketing programs, technology or service functionality. These pressures could result in a substantial loss of our customers or a reduction in our revenue.

We face various risks as an e-commerce retailer.

As part of our growth strategy, a portion of our sales are directly to consumers. As such, we may require additional capital in the future to sustain or grow our e-commerce business. Business risks related to our e-commerce business include our inability to keep pace with rapid technological change, failure in our security procedures or operational controls, failure or inadequacy in our systems or labor resource levels to effectively process customer orders in a timely manner, government regulation and legal uncertainties with respect to e-commerce, and collection of sales or other taxes by one or more states or foreign jurisdictions. If any of these risks materialize, they could have an adverse effect on our business. In addition, we may face competition in the future from other internet retailers who enter the market. Our failure to positively differentiate our product and services offerings or customer experience from these internet retailers could have a material adverse effect on our business, financial condition and results of operations.

The inability of any supplier, third-party distributor or transportation provider to deliver or perform for us in a timely or cost-effective manner could cause our operating costs to increase and our profit margins to decrease.

We must continuously monitor our inventory and product mix against forecasted demand or risk having inadequate supplies to meet consumer demand as well as having too much inventory on hand that may reach its expiration date and become unsaleable. If we are unable to manage our supply chain effectively and ensure that our products are available to meet consumer demand, our operating costs could increase and our profit margins could decrease. Failure by our transportation providers to deliver our products on time or at all could result in lost sales. We use third-party transportation providers for our product shipments. Transportation services include scheduling and coordinating transportation of finished products to our customers, shipment tracking and freight dispatch services. Our use of transportation services for shipments is subject to risks, including increases in fuel prices, which would increase our shipping costs, and employee strikes and inclement weather, which may impact the ability of providers to provide delivery services that adequately meet our shipping needs, including keeping our products adequately refrigerated during shipment. Any such change could cause us to incur costs and expend resources. Moreover, in the future we may not be able to obtain terms as favorable as those we receive from the third-party transportation providers that we currently use, which in turn would increase our costs and thereby adversely affect our business, financial condition and results of operations.

We face severe competition to display our products on store shelves and obtain optimal presence on those shelves.

Due to the intense competition for limited shelf space in the food condiment category, retailers are in a position to negotiate favorable terms of sale, including price discounts, allowances and product return policies. To the extent we elect to increase discounts or allowances in an effort to secure shelf space, our operating results could be adversely affected. We may not be able to increase or sustain our volume of retail shelf space or offer retailers price discounts sufficient to overcome competition and, as a result, our sales and results of operations could be adversely affected. In addition, many of our competitors have significantly greater financial, manufacturing, marketing, management and other resources than we do and may have greater name recognition, a more established distribution network and a larger base of wholesale customers and distributors. Many of our competitors also have well-established relationships with our current and potential consumers who purchase such competitors' other products at retail stores, and have extensive knowledge of our target markets. As a result, these competitors may be able to devote greater resources to the development, promotion and sale of their products and respond more quickly to evolving consumer preferences for us. If our competitors' sales surpass ours, retailers may give higher priority to our competitors' products, causing such retailers to reduce their efforts to sell our products and resulting in the loss of advantageous shelf space.

Increases in raw materials, packaging, oil and natural gas costs and volatility in the commodity markets may adversely affect our results of operations.

Our financial results depend to a large extent on the costs of raw materials, packaging, oil and natural gas, and our ability to pass the costs of these materials onto our customers. Historically, market prices for food stocks have fluctuated in response to a number of factors, including economic conditions such as inflation, changes in U.S. government farm support programs, changes in international agricultural trading policies, impacts of disease outbreaks on protein sources and the potential effect on supply and demand as well as weather conditions during the growing and harvesting seasons. Fluctuations in paper, steel and oil prices, which affect our costs for packaging materials, may result from changes in supply and demand, general economic conditions and other factors. In addition, we have exposure to changes in the pricing of oil and natural gas, which affects our manufacturing, transportation and packaging costs. If there is any increase in the cost of raw materials, packaging, or oil and natural gas expenses, we may be required to charge higher selling prices for our products to avoid margin deterioration. We cannot provide any assurances regarding the timing or the extent of our ability to successfully charge higher prices for our products, or the extent to which any price increase will affect future sales volumes. Our results of operations may be materially and adversely affected by this volatility.

Damage to our reputation could negatively impact our business, financial condition and results of operations.

Our reputation and the quality of our brand are critical to our business and success in existing markets and will be critical to our success as we enter new markets. Any incident that erodes consumer loyalty for our brand could significantly reduce its value and damage our business. We may be adversely affected by any negative publicity, regardless of its accuracy. Also, there has been a marked increase in the use of social media platforms and similar devices, including blogs, social media websites and other forms of internet-based communications that provide individuals with access to a broad audience of consumers and other interested persons. The availability of information on social media platforms is virtually immediate as is its impact. Information posted may be adverse to our interests

or may be inaccurate, each of which may harm our performance, prospects or business. The harm may be immediate and may disseminate rapidly and broadly, without affording us an opportunity for redress or correction.

Our business could be negatively impacted by cyber security threats, attacks and other disruptions.

We may face advanced and persistent attacks on our information infrastructure where we manage and store various proprietary information and sensitive/confidential data relating to our operations. These attacks may include sophisticated malware (viruses, worms, and other malicious software programs) and phishing emails that attack our products or otherwise exploit any security vulnerabilities. These intrusions sometimes may be zero-day malware that are difficult to identify because they are not included in the signature set of commercially available antivirus scanning programs. Experienced computer programmers and hackers may be able to penetrate our network security and misappropriate or compromise our confidential information or that of our customers or other third-parties, create system disruptions, or cause shutdowns. Additionally, sophisticated software and applications that we produce or procure from third-parties may contain defects in design or manufacture, including “bugs” and other problems that could unexpectedly interfere with the operation of the information infrastructure. A disruption, infiltration or failure of our information infrastructure systems or any of our data centers as a result of software or hardware malfunctions, computer viruses, cyber-attacks, employee theft or misuse, power disruptions, natural disasters or accidents could cause breaches of data security, loss of critical data and performance delays, which in turn could adversely affect our business.

Security breaches of confidential customer information, in connection with our electronic processing of credit and debit card transactions, or confidential employee information may adversely affect our business.

Our business requires the collection, transmission and retention of personally identifiable information, in various information technology systems that we maintain and in those maintained by third parties with whom we contract to provide services. The integrity and protection of that data is critical to us. The information, security and privacy requirements imposed by governmental regulation are increasingly demanding. Our systems may not be able to satisfy these changing requirements and customer and employee expectations, or may require significant additional investments or time in order to do so. A breach in the security of our information technology systems or those of our service providers could lead to an interruption in the operation of our systems, resulting in operational inefficiencies and a loss of profits. Additionally, a significant theft, loss or misappropriation of, or access to, customers’ or other proprietary data or other breach of our information technology systems could result in fines, legal claims or proceedings.

The use of individually identifiable data by our business, our business associates and third parties is regulated at the state, federal and international levels.

The regulation of individual data is changing rapidly, and in unpredictable ways. A change in regulation could adversely affect our business, including causing our business model to no longer be viable. Costs associated with information security – such as investment in technology, the costs of compliance with consumer protection laws and costs resulting from consumer fraud – could cause our business and results of operations to suffer materially. Additionally, the success of our online operations depends upon the secure transmission of confidential information over public networks, including the use of cashless payments. The intentional or negligent actions of employees, business associates or third parties may undermine our security measures. As a result, unauthorized parties may obtain access to our data systems and misappropriate confidential data. There can be no assurance that advances in computer capabilities, new discoveries in the field of cryptography or other developments will prevent the compromise of our customer transaction processing capabilities and personal data. If any such compromise of our security or the security of information residing with our business associates or third parties were to occur, it could have a material adverse effect on our reputation, operating results and financial condition. Any compromise of our data security may materially increase the costs we incur to protect against such breaches and could subject us to additional legal risk.

The Company is not subject to Sarbanes-Oxley regulations and may lack the financial controls and procedures of public companies.

The Company may not have the internal control infrastructure that would meet the standards of a public company, including the requirements of the Sarbanes Oxley Act of 2002. As a privately-held (non-public) Company, the Company is currently not subject to the Sarbanes Oxley Act of 2002, and its financial and disclosure controls and procedures reflect its status as a development stage, non-public company. There can be no guarantee that there are no significant deficiencies or material weaknesses in the quality of the Company's financial and disclosure controls and procedures. If it were necessary to implement such financial and disclosure controls and procedures, the cost to the

Company of such compliance could be substantial and could have a material adverse effect on the Company's results of operations.

Changes in federal, state or local laws and government regulation could adversely impact our business.

The Company is subject to legislation and regulation at the federal and local levels and, in some instances, at the state level. New laws and regulations may impose new and significant disclosure obligations and other operational, marketing and compliance-related obligations and requirements, which may lead to additional costs, risks of non-compliance, and diversion of our management's time and attention from strategic initiatives. Additionally, federal, state and local legislators or regulators may change current laws or regulations which could adversely impact our business. Further, court actions or regulatory proceedings could also change our rights and obligations under applicable federal, state and local laws, which cannot be predicted. Modifications to existing requirements or imposition of new requirements or limitations could have an adverse impact on our business.

We operate in a highly regulated environment, and if we are found to be in violation of any of the federal, state, or local laws or regulations applicable to us, our business could suffer.

We are also subject to a wide range of federal, state, and local laws and regulations. The violation of these or future requirements or laws and regulations could result in administrative, civil, or criminal sanctions against us, which may include fines, a cease and desist order against the subject operations or even revocation or suspension of our license to operate the subject business. As a result, we may incur capital and operating expenditures and other costs to comply with these requirements and laws and regulations.

BUSINESS

Description of the Business

Mr. Bing Foods Inc. is a consumer-packaged goods brand specializing in Chinese-inspired flavors that are available via e-commerce, foodservice and retail sales channels. The Company was incorporated in Delaware as a corporation on June 10, 2021. The Company is the successor to the business operated by BHG Foods LLC, initially formed on April 18, 2019, in which the Company acquired certain IP and assets, and assumed certain liabilities, of the business in June 2021.

The Company is headquartered and qualified to conduct business in New York. The Company sells its products and services through the internet throughout the United States with intentions to expand internationally in the future.

Business Plan

Our mission is to create mouth-watering foods inspired by Chinese cooking that are healthy, sustainable, and accessible to as many people as possible. We support the communities that inspired us by building diversity into our team and partner ecosystem, and by giving a portion of our time and proceeds to charities that create cross-cultural dialogue and understanding.

The Company plans to significantly expand its business by increasing sales and marketing and investing in new product development, manufacturing and warehousing. Any capital we raise in the future will empower us to expand our product development, increase sales and marketing efforts and grow out our infrastructure as we continue to aggressively grow and expand our business.

The Company's Products and/or Services

Product / Service	Description	Current Market
Mr. Bing Chili Crisp	Mr. Bing Chili Crisp is a crunchy, umami-packed, mouth-watering condiment and cooking ingredient that's just a tad sweet and slightly spicy. Inspired by Beijing street food, it's made from crispy garlic, onions, rice bran, mushroom powder, and a blend of spices. Put it on anything - eggs, rice, pizza, pasta, chicken, burgers, or just eat it straight out of the jar. Mr. Bing Chili Crisp is your new everyday condiment and cooking ingredient. It is the Made in the USA, better for you, clean version of the most popular Chili Crisp from China. This product comes in two flavors and in four formats.	Direct to consumer, foodservice for chefs and restaurants and traditional retail stores.

Competition

The markets in which our products are sold are highly competitive. Our products compete against similar products of many large and small companies, including well-known global competitors. Product quality, performance, value and packaging are also important differentiating factors.

Our primary competitors are the following: (i) LaoGanMa, the original Chinese brand that started the category of chili sauces; (ii) Fly By Jing, is the first 100% all natural Sichuan chili sauce inspired by the flavors of Chengdu; (iii) Momofuku, a culinary brand of expensive products; and (iv) Crunch, which creates chile oils, mainly influenced by Mexican regional flavors, and uses only 100% natural ingredients.

Customer Base

We sell 30% of our products Direct to Consumer, 30% to foodservice chefs and restaurants, and 40% to traditional retail stores. Our customers are the everyday at-home cook, the busy student, the professional looking to spice up boring food, and chef's innovating menus at restaurants, campuses, and offices around the country.

Supply Chain

Although the Company is dependent upon certain third party vendors, the Company has access to alternate service providers in the event its current third-party vendors are unable to provide services or any issues arise with its current vendors where a change is required to be made. The Company does not believe the loss of a current third-party vendor or service provider would cause a major disruption to its business, although it could cause short-term limitations or disruptions.

Intellectual Property

Application or Registration #	Title	Description	File Date	Grant Date	Country
90518069*	"Mr. Bing"	Design Plus Words, Letters, and/or Numbers	February 8, 2021	Pending	USA

*Assigned on June 11, 2021 from BHG Foods LLC to the Company pursuant to a Trademark Assignment Agreement.

All other intellectual property is in the form of trade secrets, business methods and know-how and is protected through intellectual assignment and confidentiality agreements with Company employees, advisors and consultants.

Governmental/Regulatory Approval and Compliance

The Company is subject to and affected by the laws and regulations of U.S. federal, state and local governmental authorities, particularly in regards to food safety. These laws and regulations are subject to change.

Litigation

The Company is not subject to any current litigation or threatened litigation.

DIRECTORS, OFFICERS, MANAGERS AND KEY PERSONS

The directors, officers, managers and key persons of the Company are listed below along with all positions and offices held at the Company and their principal occupation and employment responsibilities for the past three (3) years.

Name	Positions and Offices Held at the Company	Principal Occupation and Employment Responsibilities for the Last Three (3) Years	Education
Benjamin Duvall	Chief Executive Officer, Co-Founder and Director	<p>CEO and Co-Founder of Mr. Bing Foods Inc., 2022 – Present; COO of Mr. Bing Foods Inc., 2021 – 2022</p> <p>Responsible for overseeing strategy, marketing, finance and legal, along with general CEO responsibilities.</p> <p>Chief Evangelist Officer of Linkfluence, 2015 – Present</p> <p>Responsible for overall business performance and vision.</p>	INSEAD, MBA, Entrepreneurship /Entrepreneurial Studies, 2008; Oberlin College, B.A., Political Science and Government, 2001; Oberlin College, B.A., East Asian Studies
Brian Goldberg	Chief Growth Officer, Co-Founder and Director	<p>Chief Growth Officer and Co-Founder of Mr. Bing Foods Inc., 2022 – Present; CEO of Mr. Bing Foods Inc., 2021 - 2022</p> <p>Responsible for overseeing all aspects of the business development, sales, product development, and brand evangelism.</p> <p>CEO and Founder of BHG Foods, LLC, 2019 – 2021</p> <p>Responsible for Sales and Product Vision and general CEO duties</p>	Columbia University, M.A., East Asian Studies, 2002; Brandeis University, B.A., Chinese Studies, 1999
Jeff Glidden	Chief Operating Officer	<p>Chief Operating Officer and Co-Founder of Mr. Bing Foods Inc., 2022 – Present;</p> <p>Responsible for overall business operations, including finance and accounting, fulfillment, customer care, and production management.</p> <p>Chief Operating Officer of Nutrishus Brands Inc., 2021 – 2022</p> <p>Responsible for overall business operations, including finance and accounting, fulfillment, customer care and production management</p> <p>Chief Operating Officer of Scott & Jon's, 2019 – 2021</p> <p>Responsible for overall business operations, including finance and</p>	Ohio State University, MBA, 1989; Cornell University, M.S., Mechanical and Aerospace Engineering, 1985; Cornell University, B.S., 1985

		accounting, fulfillment, customer care and production management	
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Biographical Information

Benjamin Duvall: Ben is the Chief Executive Officer, Co-Founder and Director of the Company. He is a consumer packaged goods (CPG) and marketing tech entrepreneur with 20 years of experience in digital marketing and startup leadership, focusing on consumer and market insights and AI-enabled consumer intelligence. Ben has experience leading consumer insight, innovation, and GTM projects across verticals for P&G, Ford, LVMH, SAP, Mondelez, Danone, Airbnb, Pernod Ricard, Yanjing Beer, and many others.

Brian Goldberg: Brian is the Chief Growth Officer, Co-Founder and Director of the Company. Born and raised in New York, Brian fell in love with ‘jianbing’ while studying in Beijing in 1998. That experience is the foundation of what the Company is today — a cross cultural CPG brand. A graduate of Columbia & Brandeis, Brian is fluent in Mandarin Chinese. Prior to launching the Company, Brian spent 9 years in Asian equity sales and trading, and 3 years as a TV news producer and reporter. Brian qualified for the 2002 Winter Olympics in the sport of luge, and currently competes in Masters swimming. He has lived and worked in China, Singapore, Taiwan and Hong Kong for 13 years, and currently resides in NYC.

Jeff Glidden: Jeff is the Chief Operating Officer of the Company. He is an executive leader who possesses deep functional knowledge and is just as willing to roll-up his sleeves in a plant or warehouse as he is discussing strategy and EBITDA in the board room. Jeff is a transformational change-agent with a track record of delivering impactful results for leading companies, supply chains and operations, reducing costs, improving service and quality and growing sales with companies ranging from \$1M to \$100B in revenues across various industries in staff, line, and consulting roles. Jeff originally was a military officer overseeing development and production of aircraft and nuclear missiles and then progressed through various engineering, quality, plant management, and consulting positions early in his career. He then moved into senior executive roles encompassing global operations and direct-line leadership of multi-plant operations for well-known companies and brands. The latter part of Jeff’s career has been focused on private equity, high growth ventures.

Indemnification

Indemnification is authorized by the Company to directors, officers or controlling persons acting in their professional capacity pursuant to Delaware law. Indemnification includes expenses such as attorney’s fees and, in certain circumstances, judgments, fines and settlement amounts actually paid or incurred in connection with actual or threatened actions, suits or proceedings involving such person, except in certain circumstances where a person is adjudged to be guilty of gross negligence or willful misconduct, unless a court of competent jurisdiction determines that such indemnification is fair and reasonable under the circumstances.

CAPITALIZATION, DEBT AND OWNERSHIP

Capitalization

The Company's authorized capital stock consists of 10,000,000 shares of common stock, par value \$0.00001 per share (the "**Common Stock**"). Additionally, the Company has established the Mr. Bing Foods 2021 Stock Plan for which 2,000,000 shares are authorized for issuance thereunder. In September 2022, the Company undertook an equity reorganization which resulted in (i) the repurchase and retirement of 1,183,750 shares of Common Stock from the Company's Co-Founders; (ii) the issuance of 547,918 shares of Common Stock to third parties; (iii) the increase in shares of Common Stock authorized for issuance under the 2021 Stock Plan from 1,000,000 to 2,000,000 shares; (iv) the issuance of 1,076,000 options; and (v) the issuance of 314,168 warrants to purchase Common Stock to third parties.

As of the filing of this Form C-AR, 3,678,451 shares of Common Stock are issued and outstanding. Additionally, the Company has 1,904,274 options to purchase Common Stock issued and outstanding and an additional 95,726 options available for issuance under the Mr. Bing Foods 2021 Stock Plan.

Outstanding Capital Stock

As of the date of this Form C-AR, the Company's outstanding capital stock consists of:

Type	Common Stock
Amount Outstanding	3,678,451*
Par Value Per Share	\$0.00001
Voting Rights	1 vote per share
Anti-Dilution Rights	None
How this security may limit, dilute or qualify the Security issued pursuant to Regulation CF	The Company may issue additional shares of Common Stock which may dilute the Security.

*Founders shares are subject to a Right of First Refusal

Outstanding Options, Safes, Convertible Notes, Warrants

As of the date of this Form C-AR, the Company has the following additional securities outstanding:

Type	Option to Purchase Common Stock
Shares Issuable Upon Exercise	1,904,274
Voting Rights	The holders of Options to purchase Common Stock are not entitled to vote.
Anti-Dilution Rights	None
Material Terms	Each Option, upon exercise, grants the holder of such Option, the right to purchase shares of Common Stock at a pre-determined price.
How this security may limit, dilute or qualify the Security issued pursuant to Regulation CF	The Company may issue additional Options to purchase Common Stock which may dilute the Security.

Type	Warrant to Purchase Common Stock
Shares Issuable Upon Exercise	314,168
Voting Rights	The holders of Warrants to purchase Common Stock are not entitled to vote.
Anti-Dilution Rights	None
Material Terms	Each Warrant, upon exercise, grants the holder of such Warrant, the right to purchase shares of Common Stock at a pre-determined price.
How this security may limit, dilute or qualify the Security issued pursuant to Regulation CF	The Company may issue additional Warrants to purchase Common Stock which may dilute the Security.

Type of security	Convertible Notes
Principal Amount Outstanding	\$1,559,500
Voting Rights	None
Anti-Dilution Rights	None
Material Terms	Valuation Cap: \$8,000,000; 20% Discount.
Interest Rate	6%
How this security may limit, dilute or qualify the Security issued pursuant to Regulation CF	The Company may issue additional Convertible Notes which may dilute the Security.

Type of security	Convertible Notes
Amount Outstanding	\$40,000
Voting Rights	None
Anti-Dilution Rights	None
Material Terms	Valuation Cap: \$4,000,000 million; 20% Discount.
Interest Rate	8%
How this security may limit, dilute or qualify the Security issued pursuant to Regulation CF	The Company may issue additional Convertible Notes which may dilute the Security.

Type of security	Convertible Note
Principal Amount Outstanding	\$750,000
Voting Rights	None
Anti-Dilution Rights	None
Material Terms	<ol style="list-style-type: none"> 1. Valuation Cap: \$8,000,000; 2. 20% Discount; 3. Maturity Date: December 5, 2024; 4. Automatic conversion upon the closing of a Qualified Financing of Preferred Stock which results in gross proceeds of at least \$500,000; and 5. May be converted into Common Stock upon Maturity Date.
Interest Rate	6%
How this security may limit, dilute or qualify the Security issued pursuant to Regulation CF	The Company may issue additional Convertible Notes which may dilute the Security.

Type	Crowd SAFE Reg CF Offering (Simple Agreement for Future Equity)
Face Value	\$83,950*
Voting Rights	The holders of SAFEs are not entitled to vote.
Anti-Dilution Rights	None
Material Terms	Valuation cap of \$10,000,000; Discount of 20%
How this security may limit, dilute or qualify the Security issued pursuant to Regulation CF	The Company may issue additional SAFEs which may dilute the Security.

*Includes \$1,646 in Crowd SAFEs issued to the intermediary.

Outstanding Debt

The Company has the following debt outstanding:

Type	Unsecured Loan From Optionholder
Amount Outstanding	\$22,400
Interest Rate and Amortization Schedule	None
Description of Collateral	Unsecured
Maturity Date	None

Type	Unsecured Loan From CEO and Co-Founder
Amount Outstanding	\$20,000
Interest Rate and Amortization Schedule	None
Description of Collateral	Unsecured
Maturity Date	None

Type	Unsecured Loan From Chief Growth Officer and Co-Founder
Amount Outstanding	\$2,968
Interest Rate and Amortization Schedule	None
Description of Collateral	Unsecured
Maturity Date	None

Type	Lendistry Promissory Note
Amount Outstanding	\$33,023
Interest Rate and Amortization Schedule	7.88% per annum Monthly payments of \$1,689.42
Description of Collateral	Secured
Maturity Date	June 3, 2024

Type	Convertible Debt Agreement
Amount Outstanding	\$99,866
Interest Rate and Amortization Schedule	10% per annum Monthly payments of \$4,614.49
Description of Collateral	Unsecured
Maturity Date	October 1, 2024

Previous Offerings of Securities

We have made the following issuances of securities within the last three years:

Security Type	Principal Amount of Securities Sold	Amount of Securities Issued/Holders	Use of Proceeds	Issue Date	Exemption from Registration Used or Public Offering
Common Stock	N/A	4,000,000	N/A	June 10, 2021	Section 4(a)(2)
Common Stock	\$400,000	628,451	Product Development and General Working Capital	June 21, 2021; June 22, 2021; September 28, 2021; October 28, 2021; January 10, 2022; January 18, 2022	Section 4(a)(2)
Convertible Notes	\$1,559,500	32	Product Development and General Working Capital	Various dates between January 7, 2020 and April 25, 2023	Section 4(a)(2)
Convertible Notes	\$40,000	2	Product Development and General Working Capital	January 7, 2020; January 15, 2020	Section 4(a)(2)
Convertible Note	\$750,000	1	Product Development and General Working Capital	December 5, 2022	Section 4(a)(2)
Common Stock*	\$0	547,918	N/A	September 16, 2022	Section 4(a)(2)
Option to Purchase Common Stock	\$0	1,917,416**	N/A	Various dates between June 10, 2021 and September 16, 2022	Rule 701
Warrant to Purchase Common Stock	\$0	314,168	N/A	September 16, 2022	Section 4(a)(2)
Crowd SAFE (Simple Agreement for Future Equity)	\$83,950*	91	Product Development and General Working Capital	February 21, 2023	Reg. CF

*Issued as a result of a corporate equity reorganization in September 2022.

**Of this amount, 13,142 options were subsequently forfeited.

*Includes \$1,646 in Crowd SAFEs issued to the intermediary.

See the section titled “*Capitalization, Debt and Ownership*” for more information regarding the securities issued in our previous offerings of securities.

Ownership

The table below lists the beneficial owners of twenty percent (20%) or more of the Company’s outstanding voting equity securities, calculated on the basis of voting power, are listed along with the amount they own.

Name	Amount and Type or Class Held	Percentage Ownership (in terms of voting power)
Benjamin Duvall	1,876,250 shares of Common Stock	51.01%
Brian Goldberg	940,000 shares of Common Stock	25.55%

FINANCIAL INFORMATION

Please see the financial information listed on the cover page of this Form C-AR and in the financial statements attached hereto as Exhibit B, in addition to the following information.

Cash and Cash Equivalents

As of August 31, 2023, the Company had an aggregate of approximately \$485,000 in cash and cash equivalents, leaving the Company with approximately 12 months of runway as the Company has become cash flow positive. Runway is calculated by dividing cash-on-hand by average monthly net loss (if any).

Liquidity and Capital Resources

In February 2023, the Company completed an offering pursuant to Regulation CF and raised \$82,304.

Capital Expenditures and Other Obligations

The Company does not intend to make any material capital expenditures in the near future.

Valuation

The Company has ascribed no valuation to the Company; the securities are priced arbitrarily.

Material Changes and Other Information

Trends and Uncertainties

After reviewing the above discussion of the steps the Company intends to take, potential Investors should consider whether achievement of each step within the estimated time frame will be realistic in their judgment. Potential Investors should also assess the consequences to the Company of any delays in taking these steps and whether the Company will need additional financing to accomplish them.

The financial statements are an important part of this Form C-AR and should be reviewed in their entirety. Please see the financial statements attached as Exhibit B.

Restrictions on Transfer

Any Securities sold pursuant to Regulation CF being offered may not be transferred by any Investor of such Securities during the one-year holding period beginning when the Securities were issued, unless such Securities are transferred: (1) to the Company; (2) to an accredited investor, as defined by Rule 501(d) of Regulation D promulgated under the Securities Act; (3) as part of an IPO; or (4) to a member of the family of the Investor or the equivalent, to a trust controlled by the Investor, to a trust created for the benefit of a member of the family of the Investor or the equivalent, or in connection with the death or divorce of the Investor or other similar circumstances. "Member of the family" as used herein means a child, stepchild, grandchild, parent, stepparent, grandparent, spouse or spousal equivalent, sibling, mother/father/daughter/son/sister/brother-in-law, and includes adoptive relationships. Each Investor should be aware that although the Securities may legally be able to be transferred, there is no guarantee that another party will be willing to purchase them.

In addition to the foregoing restrictions, prior to making any transfer of the Securities or any capital stock into which they are convertible, such transferring Investor must either make such transfer pursuant to an effective registration statement filed with the SEC or provide the Company with an opinion of counsel reasonably satisfactory to the Company stating that a registration statement is not necessary to effect such transfer.

In addition, the Investor may not transfer the Securities or any capital stock into which they are convertible to any of the Company's competitors, as determined by the Company in good faith.

Furthermore, upon the event of an IPO, the capital stock into which the Securities are converted will be subject to a lock-up period and may not be lent, offered, pledged, or sold for up to 180 days following such IPO.

TRANSACTIONS WITH RELATED PERSONS AND CONFLICTS OF INTEREST

From time to time the Company may engage in transactions with related persons. Related persons are defined as any director or officer of the Company; any person who is the beneficial owner of twenty percent (20%) or more of the Company's outstanding voting equity securities, calculated on the basis of voting power; any promoter of the Company; any immediate family member of any of the foregoing persons or an entity controlled by any such person or persons.

The Company has conducted the following transactions with related persons:

- (a) Grace Hsieh, an optionholder and former officer of the Company, provided an unsecured loan to the Company in 2021 via the deferral of salary in the amount of \$22,400. The loan is not formally documented, does not carry an interest rate and does not have a maturity date. The current balance as of April 30, 2023 is \$22,400.
- (b) Benjamin Duvall, the Company's CEO and Co-Founder, provided an unsecured loan to the Company in 2021 in the amount of \$20,000. The loan is not formally documented, does not carry an interest rate and does not have a maturity date. The current balance as of April 30, 2023 is \$20,000.
- (c) Brian Goldberg, the Company's CGO and Co-Founder, provided an unsecured loan to the Company in 2021 in the amount of \$2,968. The loan is not formally documented, does not carry an interest rate and does not have a maturity date. The current balance as of April 30, 2023 is \$2,968.

EXHIBIT B
FINANCIALS (UNAUDITED)
(EXHIBIT B TO FORM C-AR)
September 5, 2023

Mr. Bing Foods Inc.



MR BING FOODS INC
Balance Sheet
As of December 31, 2022

	<u>Total</u>
ASSETS	
Current Assets	
Bank Accounts	
1000 First Republic *4838	480,411.35
1001 First Republic *0977	0.00
1003 Chase *9378	0.00
1004 Paypal	676.03
1005 Mable Clearing	0.00
1006 Pod Foods Clearing	0.00
1007 Amazon Seller Clearing	14,079.56
1008 Faire Clearing	1,044.90
1009 Shopify Clearing	649.11
1010 Bill.com Money Out Clearing	0.00
Total Bank Accounts	\$ 496,860.95
Accounts Receivable	
1011 Accounts Receivable (A/R)	198,837.31
Total Accounts Receivable	\$ 198,837.31
Other Current Assets	
1012 Due to/from BHG (old Entity)	0.00
1014 Prepaid Expenses	18,583.34
1017 Prepaid Inventory	111,055.95
2002 Due to/from Benjamin Duvall	60,010.00
2003 Due to/from Brian Goldberg	47,536.85
Inventory Asset	401,127.24
Uncategorized Asset	0.00
Undeposited Funds	0.00
Total Other Current Assets	\$ 638,313.38
Total Current Assets	\$ 1,334,011.64
Fixed Assets	
Accumulated Depreciation	-8,948.67
Equipment	15,500.00
Fixed Asset Computers	2,470.62
Total Fixed Assets	\$ 9,021.95
Other Assets	
Trademarks	21.00
Total Other Assets	\$ 21.00
TOTAL ASSETS	\$ 1,343,054.59
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	

2000 Accounts Payable (A/P)	212,799.66
Total Accounts Payable	\$ 212,799.66
Credit Cards	
2001 Capital One	1,691.09
Brex CC	1,227.10
Total Credit Cards	\$ 2,918.19
Other Current Liabilities	
Accrued Expenses	0.00
Accrued Sales Bonus	4,245.82
Amazon Lendistry Loan	27,125.33
Due to BHG Foods CC	0.00
Due to Intuit	0.00
Due to Mr. Bing LLC	0.00
Factoring LOC	86,116.92
Loans & Exchanges	0.00
NYC General Corp Tax Payable	0.00
NYS Franchise Tax Payable	0.00
PPP Loan	0.00
Slotting Accrual	-44,992.88
Trade Accrual	-621.39
Total Other Current Liabilities	\$ 71,873.80
Total Current Liabilities	\$ 287,591.65
Long-Term Liabilities	
2004 Convertible Notes	2,424,350.01
Grace C. Hsieh's Loan	0.00
JROM Holdings, LLC and Dominic Wade	115,519.74
Michael Smalline	98,696.44
Total Long-Term Liabilities	\$ 2,638,566.19
Total Liabilities	\$ 2,926,157.84
Equity	
3000 Founders Share Equity - BD	0.00
3001 Investments	75,000.00
3003 Owner's Pay & Personal Expenses	0.00
3004 Seed Equity	0.00
3005 Retained Earnings	-438,451.57
Capital	0.00
Capital Stock	45.95
Opening Balance Equity	0.00
Paid in Capital	324,994.05
Net Income	-1,544,691.68
Total Equity	-\$ 1,583,103.25
TOTAL LIABILITIES AND EQUITY	\$ 1,343,054.59

MR BING FOODS INC
Profit and Loss
January - December 2022

	Total
Income	
4000 Sales of Product Income	2,049,565.66
4001 Shipping Income	7,112.29
4500 Tradespend	-475,890.25
Total Income	\$ 1,580,787.70
Cost of Goods Sold	
5000 Cost of Goods Sold	1,070,337.55
5210 Inventory Shrinkage	0.00
Total Cost of Goods Sold	\$ 1,070,337.55
Gross Profit	\$ 510,450.15
Expenses	
5100 Logistics & Fulfillment	282,095.68
6000 Selling Expenses	200,024.98
6200 Advertising & Marketing	615,255.88
6300 Employee & Payroll Related	425,059.54
6400 Professional Services	184,774.46
6500 General & Administrative Expenses	74,841.13
6600 Facilities	5,483.29
6800 T&E	79,184.41
6900 Research & Development	11,127.96
Total Expenses	\$ 1,877,847.33
Net Operating Income	-\$ 1,367,397.18
Other Income	
Cash Back Rewards	1,065.36
Total Other Income	\$ 1,065.36
Other Expenses	
5200 Inventory Adjustment	31,989.00
Depreciation	8,948.67
Interest Paid	112,422.19
Prior Period Costs	25,000.00
Total Other Expenses	\$ 178,359.86
Net Other Income	-\$ 177,294.50
Net Income	-\$ 1,544,691.68