



New York Stock Exchange
11 Wall Street
New York, NY 10005

October 19, 2021

Chief, Information Technology
Securities and Exchange Commission
Division of Corporate Finance
100 F Street, NE MS 3040
Washington, DC 20549

To whom it may concern:

The New York Stock Exchange certifies its approval for listing and registration of the following securities of INDUSTRIAL HUMAN CAPITAL, INC., under the Exchange Act of 1934:

- Common Stock, \$0.0001 par value
- Warrants
- Units

Sincerely,

A handwritten signature in black ink, appearing to read "Ben Savage", written over a light gray rectangular background.