



New York Stock Exchange  
11 Wall Street  
New York, NY 10005

October 19, 2021

Chief, Information Technology  
Securities and Exchange Commission  
Division of Corporate Finance  
100 F Street, NE MS 3040  
Washington, DC 20549

To whom it may concern:

The New York Stock Exchange certifies its approval for listing and registration of the following securities of INDUSTRIAL HUMAN CAPITAL, INC., under the Exchange Act of 1934:

- Common Stock, \$0.0001 par value
- Warrants
- Units

Sincerely,

A handwritten signature in black ink, appearing to read "Ben Savage", written over a light blue horizontal line.