



## **Forward Looking Statements**

Certain statements, estimates, targets and projections in this presentation may constitute "forward-looking statements" within the meaning of the federal securities laws. The words "anticipate," "believe," continue," "could," "estimate," "expect," "intend," "may," "might," "plan," "possible," "potential," "predict," "project," "should," "strive," "would" and similar expressions may identify forward-looking statements, but the absence of these words does not mean that statement is not forward looking. Forward-looking statements are predictions, projections and other statements about future events that are based on current expectations and assumptions and, as a result, are subject to risks and uncertainties. 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(ix) the level of demand, and willingness of potential members to pay out-of-pocket for, Plenity; (x) the ability of Gelesis to enforce its intellectual property rights and proprietary technology; (xi) the risk that a third-party's activities, including with respect to third parties that Gelesis has granted outlicenses to or granted limited exclusive or non-exclusive commercial rights, may overlap or interfere with the commercialization of Plenity; (xii) Gelesis' ability to successfully develop and expand its operations and manufacturing and to effectively manage such growth; (xiii) Gelesis' business partners' ability to successfully launch and commercialize Plenity in certain key markets; (xiv) risk relating to the loss of Gelesis' suppliers or distributors, or their inability to provide adequate supply of materials or distribution; (xv) the risk that Gelesis' business partners may experience significant disruptions in their operations; (xvi) Gelesis' ability to retain its senior executive officers and to attract and keep senior management and key scientific and commercial personnel; (xviii) Gelesis' ability to identify and discover additional product candidates and to obtain and maintain regulatory approval for such candidates; (xviii) risks related to potential product liability exposure for Plenity or other future product candidates; (xix) risks related to adverse publicity in the weight management industry, changes in the perception of Gelesis' brands, and the impact of negative information or inaccurate information about Gelesis on social media: (xx) Gelesis' ability to enhance its brand recognition, increase distribution of Plenity and generate product sales and reduce operating losses going forward: (xxi) the impact of risks associated with economic, financial, political, environmental and social matters and conditions on Gelesis' supply chain, its manufacturing operations and other aspects of its business; (xxii) Gelesis' ability to accurately forecast revenue and appropriately monitor its associated expenses in the future; (xxiii) Gelesis' ability to compete against other weight management and wellness industry participants or other more effective or more favorably perceived weight management methods, including pharmaceuticals, devices and surgical procedures; (xxiv) foreign currency fluctuations and inflation; (xxv) the risk that Gelesis fails to maintain adequate operational and financial resources or to raise additional capital or generate sufficient cash flows: (xxvii) Gelesis' ability to successfully protect against security breaches and other disruptions to its information technology structure; and (xxvii) Gelesis's ability to complete the proposed merger transaction with PureTech, which may be affected by various risks and uncertainties including, but not limited to: (i) the occurrence of any event, change or other circumstance that could give rise to the termination of the proposed merger: (ii) the failure to satisfy any of the conditions to the completion of the proposed merger, including the failure to obtain company stockholder approval; (iii) potential delays in consummating the merger; (iv) the effect of the announcement of the proposed merger on the ability of the Company to retain and hire key personnel and maintain relationships with its key business partners and customers, and others with whom it does business, or on its operating results and businesses generally; (iv) the ability of the Company to timely and successfully achieve the anticipated benefits of the proposed transaction; (v) response of the Company's competitors to the proposed merger; (vi) risks associated with the disruption of management's attention from ongoing business operations due to the proposed merger; (vii) the ability to meet expectations regarding the timing and completion of the proposed merger; (viii) significant costs associated with the proposed merger; (ix) potential litigation relating to the proposed merger; (x) restrictions during the pendency of the proposed merger that may impact the Company's ability to pursue certain business opportunities; (xi) the outcome of any legal proceedings that may be instituted against the parties and others following announcement of the proposed merger; and (xii) the timing and result of the United States Food and Drug Administration's review of the Company's submission of K230133/S001. Various risks and uncertainties (some of which are beyond Gelesis' control) or other factors could cause actual future results, performance or events to differ materially from those described herein. For a description of such other factors, please see the section entitled "Risk Factors" in Gelesis' most recent Annual Report on Form 10-K, Quarterly Report on Form 10-Q and in other filings that Gelesis makes with the SEC. These filings address important risks and uncertainties that could cause actual results and events to differ materially from those contained in the forward-looking statements.

This presentation also contains information using industry publications that generally state that the information contained therein has been obtained from sources believed to be reliable, but such information may not be accurate or complete. While we are not aware of any misstatements regarding the information from these industry publications, we have not independently verified any of the data from third-party sources nor have we ascertained the underlying economic assumptions relied on therein.



# **The Gelesis Opportunity**



### Potential near-term catalysts:



Transition to OTC with improved customer acquisition efficiency and 2-3X larger target market



Geographic partnership potential (already approved in EU as OTC)



Food products & nutritional supplement under development

**Explosive growth in weight loss,** but GLP-1 category still has major gaps Plenity can uniquely fill: affordability, tolerability, and rebound effect



# Changing the Lives of Millions of People Struggling with Excess Weight





Plenity is our FDA-cleared weight management product



Since we launched Plenity Rx, we have helped over 200,000 people and generated \$42M of revenue\*

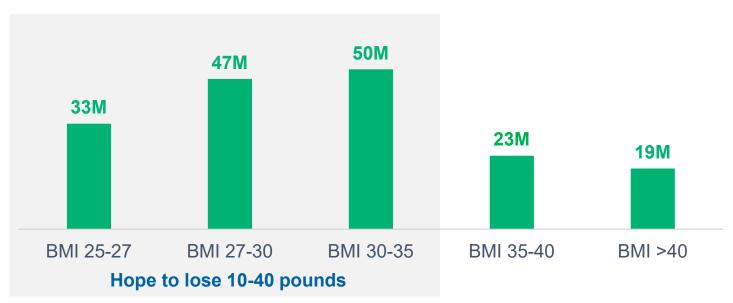


We now plan to multiply our impact with a potential OTC / non-Rx launch



# Majority of Americans Want to Lose <40 Pounds<sup>1</sup> Most of Them Don't Want / Qualify for & Can't Afford Rx Drugs

#### **US Population<sup>2</sup>**



Label Covers >150M Americans Plenity<sup>\*</sup> of which 61million interested in losing 10+ pounds

~\$75B<sup>3</sup> opportunity in weight loss and weight management



Diet & exercise

### don't work

for the majority of people

<sup>1.</sup> Based on Qualtrics survey assessing consumer weight loss goals for people with a BMI between 25-40

<sup>2.</sup> Based on 2013-2014 cycle of NHANES data

<sup>3.</sup> MarketResearch.com: "U.S. Weight Loss Market Shrinks by 25% in 2020 with Pandemic, but Rebounds in 2021" by John LaRosa, on March 10, 2022

## New Therapies Have Ignited the Category, but They Have Limitations

#### **GLP-1 Limitations**

Access & Affordability:

"can cost \$1,400 a month..."

"we'd bankrupt the health system."

**AXIOS** 

Safety & Tolerability:

"There are worse things than being fat...

[like] wanting to barf all the time."

NewYork,

Chronic Use / Rebound:

"Patients don't want to be on an injectable forever..."

"I was insatiable...hungry all the time. It shocked me how fast it happened."

The New York Times

# Plenity

- Affordable & easily accessible as OTC
- Could eventually be a step through therapy for GLP1s
- Widest label of any Rx therapy
- Unparalleled safety profile in 200,000 patients
- Orally administered, with no limits on duration of treatment
- Potential upside as an "off ramp" for patients cycling off GLP-1s



# To Impact Millions Who are Waiting, the Ideal Weight Loss Product Should Be







Safe
 Easy

2. Effective & Proven

3. Affordable & Accessible

To date, other weight loss products or services have fallen short





# Meet Plenity: FDA Cleared, Clinically Proven & Well Tolerated Designed to make you Feel Fuller, Eat Less, and Lose Weight



1. Safety & Ease

#### Safety:

Unprecedented safety profile as demonstrated in our clinical trials and our real-world data

**Ease:** Three pills, twice daily



2. Effective & Proven

effectiveness: 6 out of 10 people in our FDA clinical trials lost an average of 22 lbs and 3.5 inches in only 24 weeks

**Proven:** Strong sales growth with high consumer satisfaction



3. Affordable & Accessible

Affordable: Costs \$1.75 per dose and can be purchased easily online

Accessible: With broad online distribution without an Rx (coming soon<sup>1</sup>)



## Safety & Ease

Plenity Breakthrough Technology is the Only Superabsorbent Hydrogel Made Entirely from Naturally Derived Building Blocks



Within minutes, the capsules dissolve and form a large volume of small non-aggregating gel pieces, with composition & firmness similar to ingested raw vegetables

Plenity creates a similar effect to eating ½ pound of cucumber before meals, simply by taking a few capsules



### **Gelesis Patents**



Gelesis products are protected by 9 families of patents and patent applications with more than 100 individual issued patents in major markets around the world, covering composition of matter, methods of use, and methods of production for product candidates and the platform technology, including Plenity (GS100), GS200, GS300, and GS500

Plenity protection through 2028-2035 with issued and pending patents (in US and ex-US) broadly covering compositions of matter, methods of use and methods of production, with potential for extensions

#### Composition

Patents covering Plenity (GS100) and GS200 composition of matter have been granted in US, Europe, China, Japan, Russia, Australia, and Canada (and are pending in additional territories)

#### **Methods of Use**

Uses of Gelesis hydrogels for treating obesity and reducing caloric intake are currently protected by three issued patents in the U.S. and corresponding patents have also been granted or allowed in Europe, Canada, China, Japan, Russia, Australia and Mexico

#### **Provisional Applications**

One U.S. provisional application is also pending, which is directed to methods of treating GI-related metabolic diseases



## Safety & Ease: Feel Fuller Throughout the Day with Less Food

Not Absorbed, Not Habit Forming, Induces Satiety and Weight Loss by Increasing the Volume and Firmness of the Ingested Meals without any Additional Calories



Capsules taken with water before a meal



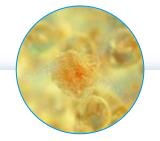
Create small gel pieces that fill ~1/4 of the stomach



Gel pieces mixed with the meal increase its volume & reduce its caloric density<sup>1</sup>



Increasing the volume and firmness of food also in the small intestine



Not absorbed & eliminated through the natural digestive process

1

2

3

4

5



### **Effective & Proven**

## Robust Efficacy and Safety in Clinical Trials and the Real World

#### Responders

Adults achieving 5% or greater weight loss in only 24 weeks













out of











Plenity doubled the odds of achieving 5% or greater weight loss compared with placebo

### **Super Responders**

Adults achieving 10% or greater weight loss in only 24 weeks



were "super-responders" to Plenity, losing on average 14% of their weight (30 lbs)

### Safety / Side Effects / Tolerability

Plenity had a side effect profile equal to placebo, and no serious adverse events



# **Effective & Proven**Strong Sales Growth from Consumer Awareness Marketing

#### **What We Have Proven**



#### Ability to obtain customers

Over 200k new customers since launch



#### **Product message resonates in market**

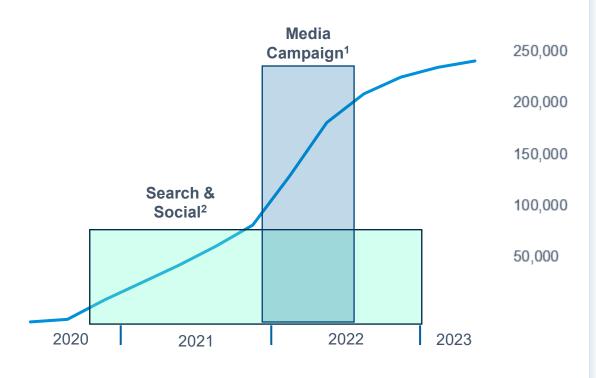
Over 200% revenue growth in 1H-22 vs. 1H-21 shows immediate and robust response to media campaign



#### **Product performance**

Unprecedented safety profile consistent with clinical results; demonstrated improved retention metrics

#### **Cumulative Members**





<sup>1.</sup> Gelesis conducted broad media campaign during the first and second quarters of 2022; following initial success, Gelesis significantly reduced expenses related to sales & marketing to preserve liquidity

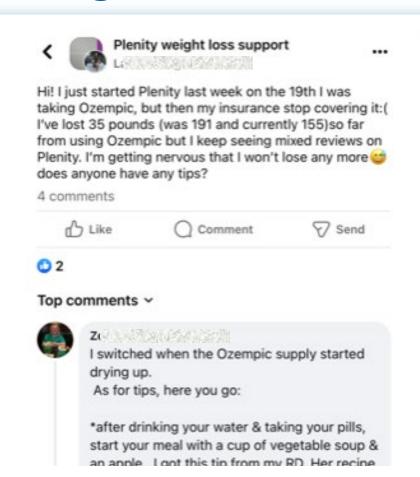
# Effective & Proven, with High Consumer Satisfaction



#### Plenity weight loss support

Ste h · 🖪

Good morning all! I started Plenity on July 25 and have officially lost 2.8lbs! I had already lost 25lbs using ozempic till it was no longer covered by my insurance and now I have overcome the scary transition of stopping ozempic and switching to Plenity. My weight loss journey has not skipped a beat! I consider using Plenity to be the phase 2 of my journey and already off to a great start! One of the biggest motivators that has helped me so far is maintaining a positive attitude about weight loss. Telling myself I can do it (even when I was unsure). Only saying positive things about myself. It is true that you can do anything you believe and positive talk truly changes how you think and feel. We can all do this!



Oct 20, 2022

Ze Thank you for these fantastic tips! I am going to try this. I had no idea that walnuts slowed down stomach emptying. Did you lose the 38lbs after you switched from Ozempic to Plenity or is that including while you were taking Ozempic? I am also switching from Ozempic to Plenity for the same reasons. Like Reply

Sterame meauen Yes. The 48 lbs was all Plenity & meal prep. Ozempic didn't really work for me.

Trustpilot

Ze wow that is amazing and very motivating to hear! I just started taking Plenity 2 days ago and I am so impressed with how quickly I feel full once I start eating. I truly feel this will help me change my relationship with food and help me reach my goal

weight and maintain it. Check out our 117 reviews



2 comments

★ ★ ★ ★ ★ Invited

**Really Works** 

This product did exactly what it proposed. I was doing another diet program, but I found that I was always hungry and not exercising like I wanted to do. This product took away that hungry feeling. I ate less, and I had more energy.

Date of experience: October 19, 2022



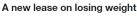












I'm 59 years old and have had weight problems for the last 25 years. I began Plenity 2 months ago I've lost over 20lbs and have not had the feeling of hunger at all. I have felt better, eaten better and moved my body more than ever. Thank you Plenity

Date of experience: November 09, 2022



## Affordable & Accessible Plenity OTC Advantages over Rx





**2X Larger Addressable Market** 

26M targeted population for Rx vs. 61M for OTC<sup>1</sup>



**Anticipated Significant Reduction in** CAC

Single digit purchase rate<sup>2</sup> as Rx vs 30% for ecommerce benchmark (anticipated)<sup>3</sup>



**New, Broader Distribution Partner Opportunities** 

Limited to only Rx channels vs. multiple as OTC, such as online retailers (e.g. Amazon) and brick & mortar, as well as broader partnership opportunities



**Lower Commercial Infrastructure Costs** & HCP Marketing Telehealth Costs

Eliminating Gelesis healthcare provider sales force costs and saving consumer cost of physician visit

Based on potential utilization of Plenity earlier in weight loss journey prior to spending money in category

Consumer who started an online visit then purchased Plenity

This value is an average calculated based on 41 different studies containing statistics on e-commerce shopping cart abandonment. (source: Baymard Institute)

## **Plenity OTC:** Why Now?



Accumulated safety record with over 200,000 people. Unprecedented real-world safety and tolerability consistent with the clinical studies



Customers want easy access: ~98% drop off from Rx website<sup>1</sup>. Many also prefer the privacy and control of their weight loss journey



Growing interest in category with new products not addressing majority of Americans



Michael "Mike" Albert, MD @MichaelAlbertMD

Plenity is currently available only by Rx, but I believe it has the ability to be a billion dollar product as an OTC wt loss aid. There is nothing that compares in safety & efficacy available OTC. At the right price pt, it's a multi-billion \$ product (think PPIs as a comparable).

10:24 PM · 6/21/22 · Twitter for iPhone

#### Anticipated approval of OTC Q1 2024



# OTC Makes the Purchase Process Simpler and Easier Only 3 Steps Without Need for Medical Data or Photos...

**Rx** steps required by consumer: 20+ min process

1 Starts online visit

5 Provides credit card info

2 Begins questionnaire

6 Dr follow-up with clarifying questions

3 Uploads photo

7 Dr assesses fit for product

4 Provides ID

Credit is charged and Plenity sent to member

Low Percentage Purchase Rate for Online Visit

OTC steps required by consumer:~1 min process

- 1 Clicks "buy Plenity"
- 2 Adds product to cart
- Provides credit card info & Plenity sent to member

Anticipated 30% Purchase Rate
Based on Benchmarks<sup>1</sup>

**Could Improve Purchase Process Efficiency up to 3-5X** 



## New Distribution Opportunities as OTC Drive Broader Access Current Distribution Limited to Telehealth & Traditional Prescribing



#### E-commerce

- Myplenity.com
- Telehealth (non-Rx)
- Large online retailers: e.g. Amazon





#### **Partnerships / Non-traditional**

- Health and Wellness Outlets: e.g. Equinox, Lifetime, Barry's Bootcamp, Medspas
- Weight Management Companies: e.g. Jenny Craig, Nutrisystem, Noom
- Healthcare Professionals: Physicians, registered dietitians





#### **Brick & Mortar**

- Retail pharmacies
- Major Retailers: e.g., Target & Walmart, GNC, Vitamin Shoppe





## **Strategic Focus Over Next 12 Months**

By Switching to OTC, Gelesis Aims to Make Plenity a Blockbuster Over Time





- Remove Rx hurdle to lower barriers to usage
- Partner with top e-commerce platforms and wellness companies for OTC distribution / expand network
- Turn myplenity.com into a DTC commerce site



**Profitability:** Improve margins while driving towards profitability within 2 years of OTC launch

- Keep consumer pricing affordable
- Remove costs of Rx & improve CAC by increasing conversion
- Further improve COGS and packaging efficiencies



**Reach:** Continue to expand global footprint in other geographies

 Starting in Asia, followed by other key markets with geographic partnerships as a source of increased revenues and additional non-dilutive funding



# Plenity Regulatory Approvals Commercial-Stage Status Across the Globe



#### **United States**

FDA-Cleared Rx
product, with
submission already
underway to
transition to Over the
Counter (OTC)/nonRx<sup>1</sup>



#### **European Union**

CE Mark for OTC/non-Rx product in the European Economic Area



#### China

In process of obtaining Chinese regulatory approval with commercial partner



Majority of countries around the world reference US/EU approvals



## Future Dosage Forms Could be Administered in Multiple Forms:



#### In capsules (gelatin or vegetarian) or sachets

As a single ingredient or in combination with other supplements



#### In dry foods such as food bars

Coating the GS200 particles with a moisture barrier prevents hydration in the mouth and delays the hydration until the food is in the stomach



#### In wet foods such as instant oatmeal

GS200 is hydrated during the preparation to create much larger volume without any additional calories



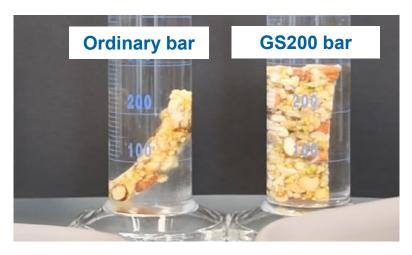
## **Future Dosage Forms: Food Bar Prototype**



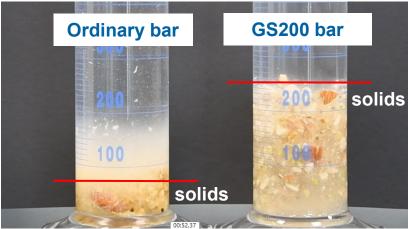
Food bars enhanced by GS200 have the same taste and texture, yet will create up to 5X more volume in the stomach without adding any calories

The 40g bar prototype in the photos has 2g of GS200. In the stomach it will create similar volume, firmness and composition, as ½ pound of ingested cucumbers





2









## Why Invest in Gelesis Now?

**Proven commercialized asset** with \$42M of revenue since launch, >200k customers & 4-star reviews, 6 out of 10 have average weight loss of 10% body weight in just 6 months, strong patent portfolio, manufacturing & scale-up complete

Potential catalysts include:

- -Transition to OTC with 2.5x larger market & 3-5x improved customer acquisition efficiency (already approved as OTC in Europe)
- -Geographic partnership potential (China partnership brought \$35M in upfront & equity)
- -Additional upside: separate partnerable food product & nutritional supplement being readied for market with no need for additional studies or regulatory work

**Explosive growth in weight loss**, but GLP-1 category still has major gaps Plenity can uniquely fill: affordability, tolerability, and rebound effect



## **Broad Network of Top Clinical Advisors**

#### **Past & Present Collaborators**



Louis J. Aronne, M.D., FACP

- Sanford I. Weill
   Professor of Metabolic
   Research at Weill Cornell Medical College
   where he directs the
   Comprehensive Weight
   Control Center
- Associate Professor of Clinical Medicine appointment at Columbia University



Lee M. Kaplan, M.D., Ph.D.

 Director of the Obesity, Metabolism & Nutrition Institute, founding director of the Weight Center at the Massachusetts General Hospital, and Associate Professor of Medicine at Harvard Medical School



Arne Astrup, M.D.

 Head of Department of Nutrition, Exercise and Sports at University of Copenhagen; Former President of the International Association for the Study of Obesity.



Caroline Apovian, M.D.

 Professor of Medicine and Pediatrics at Boston University School of Medicine and Director of the Center for Nutrition and Weight Management at Boston Medical Center.



James Hill, Ph.D.

- Professor of Medicine & Pediatrics, University of Colorado
- Past President of The Obesity Society (TOS)
- Director of the Colorado Nutrition Obesity Research Center.

Published & presented work with Gelesis:









